



CITY OF FRISCO, TEXAS

POPULAR ANNUAL FINANCIAL REPORT

FOR THE YEAR ENDED SEPTEMBER 30, 2017

CITY OF FRISCO, TEXAS POPULAR ANNUAL FINANCIAL REPORT

SEPTEMBER 30, 2017

PREPARED BY FINANCIAL SERVICES DEPARTMENT

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Assistant Director - Controller: Danny Collier, CPA

Assistant Director - Budget: Jennifer Hundt, CPA, CGFO

Senior Financial Analyst: Blaine Morris

WE ARE PLEASED TO PRESENT

the City of Frisco Popular Annual Financial Report (PAFR) for the year ended September 30, 2017. The PAFR is intended to summarize the statistical, economic and financial information contained in the 2017 Comprehensive Annual Financial Report (CAFR). The CAFR was prepared in conformance with generally accepted accounting principles (GAAP) and was independently audited by Weaver LLP. The PAFR, while unaudited, provides a brief analysis of where the City's revenues come from and where the dollars are spent as well as trends and local economic information. It is presented as a means of increasing public awareness about the City's financial condition by providing the highlights through a more user-friendly presentation. Most of the detailed financial information in this report refers to our operating accounts, not all the individual funds and component unit funds. For a more detailed, GAAP basis, full disclosure review of the individual funds and component unit financial statements, one should refer to the City's CAFR that is accessible through the City's website, www.friscotexas.gov. With this report, we summarize our City financial operations in a clear concise presentation, that is much easier to read and understand. The report highlights our City's financial position at a point in time, with financial budgets presented for FY 18.

The City's Financial Planning Calendar is provided below. Residents are encouraged to attend our public hearings for Budget in August and September of each year, as well as the presentation of the final financial information in late February. Financial Policies are discussed during the budget approval process and are detailed in the Annual Budget also available on the City website.

If you have questions or comments, or would like more details, please contact our Financial Services Department. We welcome your questions and feedback regarding the financial position and policies of the City of Frisco.

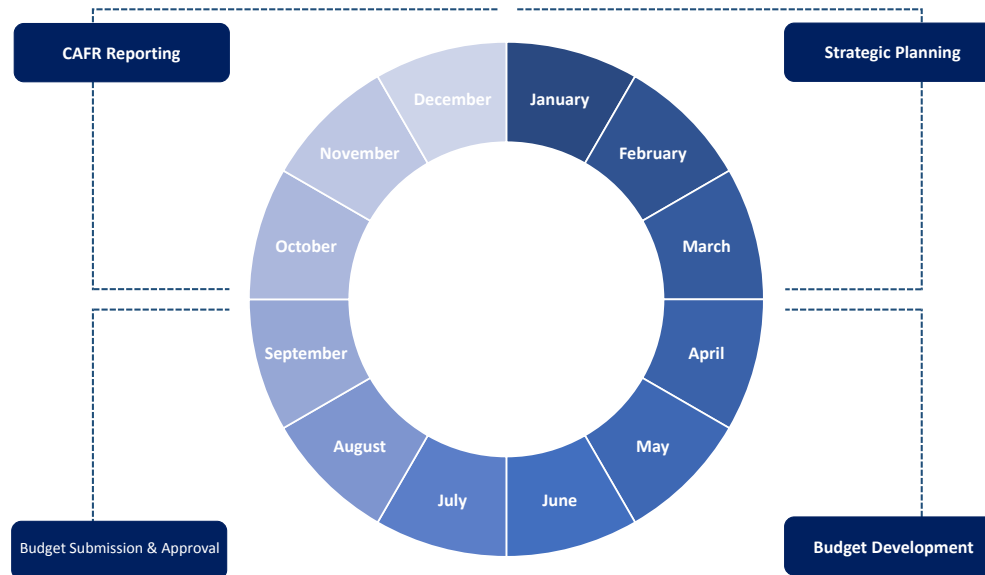


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FRISCO CITY COUNCIL 2017

The City of Frisco, incorporated in 1908, is located in west central Collin County and east central Denton County, approximately 25 miles north of downtown Dallas at the intersection of the Dallas North Tollway (DNT) and State Highway 121, now known as Sam Rayburn Tollway (SRT). US Highway 380 is the northern border for the City, FM 423 is the western border, Custer Road the eastern border and State Highway 289 is a major north/south corridor. DFW Airport and Love Field are within a short 30 minute drive. Frisco is a political subdivision that operates as a home-rule city under the laws of the State of Texas and a charter approved by the voters in 1987 and amended in 2002 and 2010. The City operates under the Council/Manager form of government. Policy making and legislative authority are vested in the governing council, which consists of the Mayor and six members elected at large. The Council is responsible for, among other things, passing ordinances, adopting the budget, appointing committees, and hiring the City Manager, City Attorney and Municipal Judge.



WILL SOWELL
Mayor Pro Tem Place 3



JEFF CHENEY
Mayor



JOHN KEATING
Deputy Mayor Pro Tem Place 1



SHONA HUFFMAN
Place 2



BILL WOODARD
Place 4



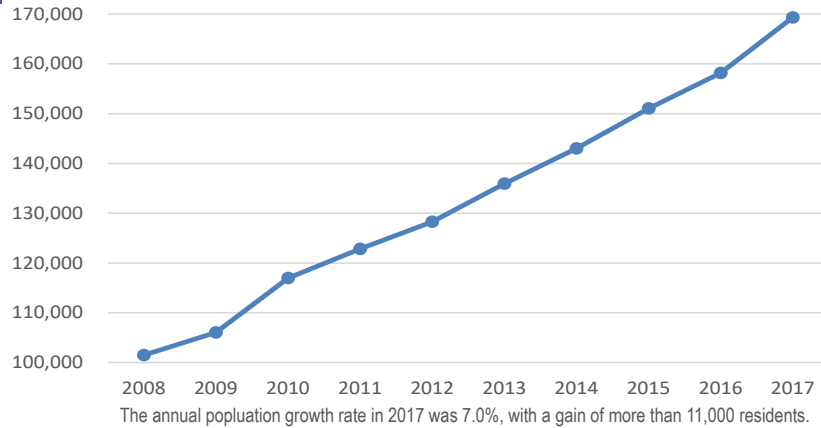
TIM NELSON
Place 5



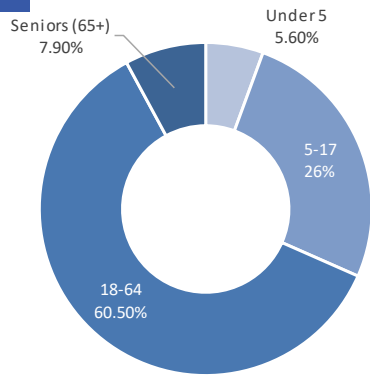
BRIAN LIVINGSTON
Place 6

POPULATION AND DEMOGRAPHIC TRENDS

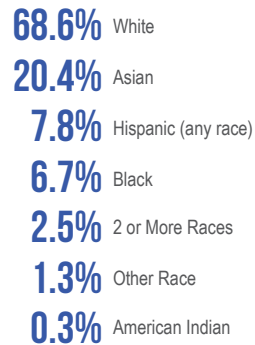
POPULATION TRENDS SINCE 2008



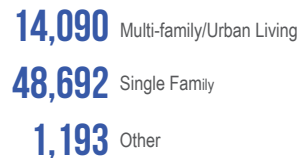
POPULATION AGES



POPULATION ETHNICITY



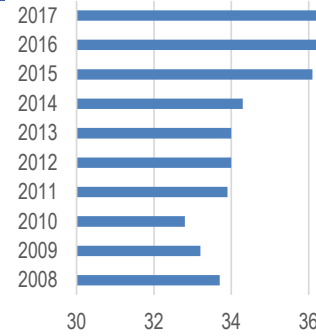
HOUSING UNITS



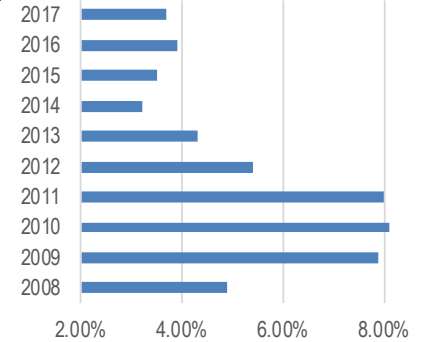
HOUSING TENURE TYPES



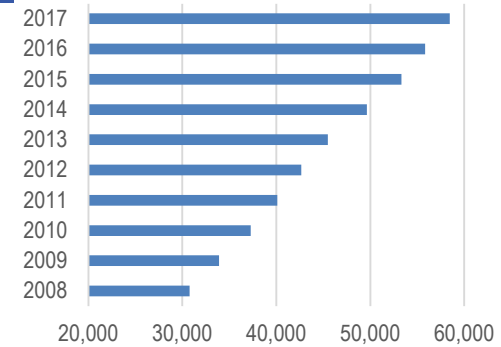
MEDIAN AGE TRENDS



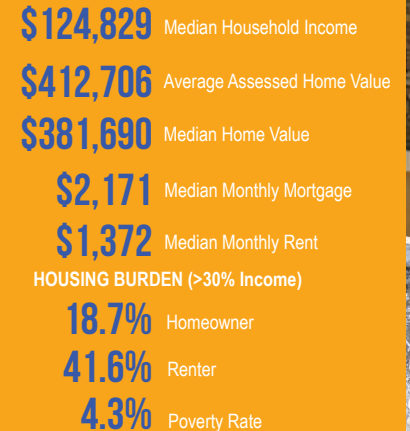
UNEMPLOYMENT RATE TRENDS



PUBLIC SCHOOL ENROLLMENT

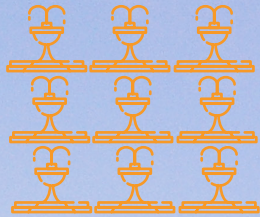


ECONOMICS



BY THE NUMBERS

CULTURE AND RECREATION



900 acres developed parks

1,600 parks acreage

814,748 athletic facilities & senior center visits



35 soccer fields

1 recreation center

2,322,380 library materials circulated

24 baseball fields

1 community center

3,560,913 library transactions

6 tennis courts

1 swimming pool

632,168 library visits

GENERAL GOVERNMENT



3 museums, art galleries



1,936 residential building permits

644 commercial building permits

609 planning/development cases processed

WATER/SEWER/ENVIRONMENTAL SERVICES

54,261 water customers

993 miles water lines

10,801 fire hydrants

127 max capacity
(million gallons/day)

2,262 new connections

25.9 average daily consumption
(millions gallons/day)

50,212 sewer customers

742 miles sanitary sewers

417 miles storm sewers

12.7 average daily wastewater
flow (millions gallons/day)

108,002 solid waste collected (tons)

18,868 recycled materials
collected (tons)

HIGHWAYS & STREETS



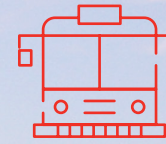
PUBLIC SAFETY



1 police station

65 patrol/traffic vehicles

8 fire stations



12,660 fire calls answered

4,151 fire inspections

1,059 fire inspections - SAFER program



3,137 police arrests

19,062 traffic violations

265 parking violations

ECONOMIC DEVELOPMENT ACTIVITY

Texas Health Resources kicked off construction of the new Frisco location in 2017, expecting to open in 2019 along Dallas North Tollway at Cobb Hill Road. Texas Scottish Rite Hospital for Children is also constructing their North Campus, expected to open in 2018. Invest Group Overseas began construction on The Gate, a 41-acre mixed use development including luxury condos and apartments, a boutique hotel and four Class A office buildings. Hall Group has almost completed Building 17 in Hall Office Park.

TOP OCCUPATIONS

19.4% Management

14.3% Sales

11.2% Administrative

10.0% Business & Financial, Operations

EDUCATIONAL ATTAINMENT

97.0% High School/GED

41.2% Bachelor's Degree

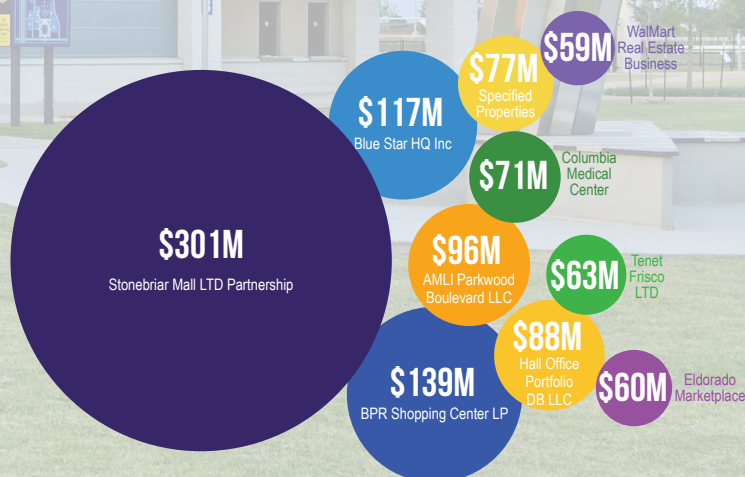
24.8% Graduate Degree

A new business park, Park 25, is being developed to meet the demand for tech/flex office space. The uses in Frisco Park 25 will range from corporate and regional headquarters to light manufacturing, showroom, warehouse and distribution operations.

During 2017, The Star development, anchored by the Dallas Cowboys Headquarters saw several retail projects open, including the Omni Hotel. Construction also continued for the Baylor Scott & White Sports Therapy and Research Center. Frisco Station opened a seven story Class A office building and is designing "Station House" a four-brand lifestyle hotel campus and multi-family urban living development. Additionally, Hyatt Regency Hotel, a 15 story luxury hotel and meeting space is being constructed at Stonebriar Centre.

Looking forward, the City anticipates continued development interest and investment as our business attraction and retention efforts, as well as our schools, public safety, infrastructure and parks systems make Frisco one of the best places to locate and grow a business or raise a family.

PRINCIPAL TAXPAYERS FY 2017 BY TAXABLE ASSESSED VALUATION



GOVERNMENT-WIDE STATEMENT OF NET POSITION

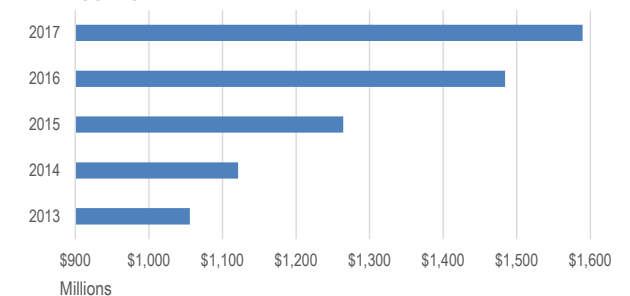
Government-wide financial statements provide financial information about the City as a whole. The government-wide focus is on the sustainability of the City as an entity and the change in aggregate financial position resulting from the activities of the fiscal period for governmental activities and business-type activities.

SUMMARY STATEMENT OF NET POSITION - 5 YEAR ANALYSIS (IN THOUSANDS)

	2017	2016	2015	2014	2013
● Assets	\$2,488,278	\$2,397,659	\$2,217,229	\$1,880,385	\$1,705,003
● Deferred Outflow of Resources	\$32,915	\$36,137	\$26,926	\$17,248	\$9,788
● Liabilities	\$930,202	\$946,928	\$978,684	\$776,581	\$654,531
● Deferred Inflow of Resources	\$804	\$2,634	\$1,328	-	-
● Net Position					
Net Investment in Capital Assets	\$1,394,515	\$1,300,806	\$1,109,352	\$966,883	\$925,126
Restricted	\$101,014	\$92,310	\$80,576	\$59,136	\$47,653
Unrestricted	\$94,659	\$91,118	\$74,215	\$71,300	\$77,921
● Total Net Position	\$1,590,188	\$1,484,234	\$1,264,143	\$1,097,319	\$1,050,700

Net Position, the amount that assets and deferred outflows of resources exceed liabilities and deferred inflow of resources, may serve over time as a useful indicator of a City's financial position. It is a snapshot of the City's entire resources and obligations, or net worth, at the close of the fiscal year. The City's combined net position is \$1.6 billion as of September 30, 2017, which consists of \$1.24 billion in governmental activities and \$352 million in business-type activities.

NET POSITION



THE THREE COMPONENTS OF NET POSITION ARE:

- **Net Investment in Capital Assets**, represent the City's investment in land, buildings, improvements other than buildings (infrastructure), machinery, equipment, vehicles and construction in progress, less unspent bond proceeds.
- **Restricted assets** represent external restrictions imposed by creditors, grantors, contributors, or regulations of other governments and restrictions imposed by law through constitutional provisions or enabling legislation.
- **Unrestricted assets** represent assets that may be used to meet the City's ongoing obligations to citizens and creditors.

GOVERNMENT-WIDE STATEMENT OF ACTIVITIES

The Statement of Activities presents information showing how the government's net position changed during the most recent fiscal year. All revenues and expenses are taken into account as soon as the underlying event is known, regardless of the timing of related cash flows. Revenues and expenses are reported in this statement for some items that will only result in cash flows in future fiscal periods (e.g., uncollected taxes and earned but unused vacation leave).

SUMMARY STATEMENT OF ACTIVITIES - 5 YEAR ANALYSIS (IN THOUSANDS)

REVENUES	2017	2016	2015	2014	2013
● General					
Property Tax	\$112,457	\$97,716	\$85,412	\$75,849	\$69,014
Sales Tax	\$40,409	\$37,826	\$36,003	\$34,197	\$29,159
Other Tax	\$44,205	\$33,201	\$33,516	\$31,139	\$30,448
Investment & Other Programs	\$3,506	\$2,257	\$1,127	\$443	\$722
Charges for Services	\$134,600	\$125,693	\$113,905	\$100,728	\$95,660
Grants and Contributions	\$126,674	\$236,397	\$174,270	\$83,654	\$81,349
● Total Revenue	\$461,851	\$533,090	\$444,233	\$326,010	\$306,352
EXPENSES					
● Total Expenses	\$355,897	\$312,999	\$277,409	\$255,659	\$237,922
Change in Net Position	\$105,954	\$220,091	\$166,824	\$70,351	\$68,430
● Net Position, beginning	\$1,484,234	\$1,264,143	\$1,097,319	\$1,050,700	\$982,270
Restatement				(\$23,732)	
● Net Position, ending	\$1,590,188	\$1,484,234	\$1,264,143	\$1,097,319	\$1,050,700

REVENUE CLASSIFICATIONS:

- **General: Taxes** - Property taxes (ad valorem) are the largest revenue source for the City. Sales tax, franchise tax from utilities, intergovernmental property tax for the Tax Increment Financing District, and mixed beverage taxes are also collected by the City. Details for the major governmental revenue sources can be found on the following pages of this report.
- **Program: Charges for Services** - Revenues in this classification include our permits and licenses fees, ambulance and public safety fees, parks and recreation user fees, rentals, utility fees for water, sewer, garbage, and stormwater.
- **Program: Grants & Contributions** - Revenues in this classification include any grants we have received during the year. Contributions include the developer contributions for infrastructure (roads and utilities), impact fee collections, assessment fee collections and various smaller donations for operations.

GOVERNMENT ACTIVITIES ANALYSIS



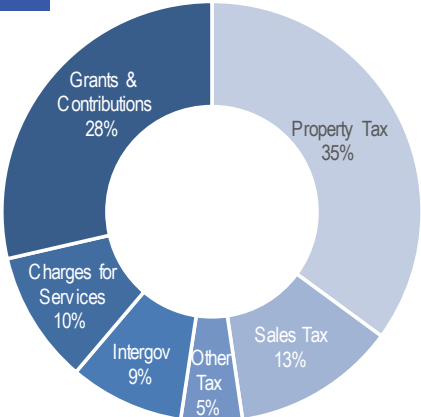
The City's governmental activities include the general fund, special revenue funds, capital project funds, and debt service funds; while business-type include the enterprise funds. The information below provides a short-term view of government operations and illustrates how services are financed.

The majority of the City's basic services, such as police, fire, libraries, parks & recreation, development, public works, and general administration are reported in governmental funds. Property taxes, sales taxes, and franchise fees finance most of these activities. Governmental funds focus on how money flows in and out of those funds and the balances left at year end that are available for spending. The City of Frisco maintains 16 individual governmental funds. As of September 30, 2017, the City of Frisco's governmental funds reported a combined ending fund balance of \$308 million, basically the same as the prior fiscal year.

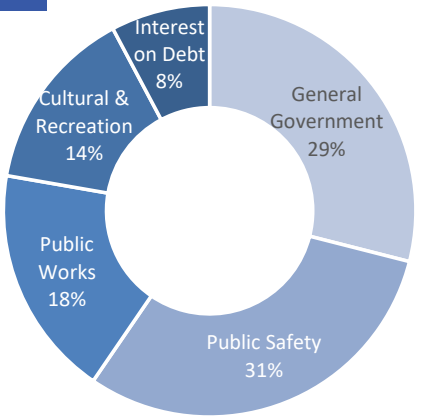
Total revenues for governmental activities decreased when compared to the prior year by \$80.2 million, mainly attributed to a decrease in capital contributions from developers. General revenue had a net increase of \$29.6 million attributed to an increase in property tax revenue, sales tax collections, franchise taxes and intergovernmental revenues or transfers from the component units. Program revenues had a decrease of \$109.8 million where we saw charges for services increase for recreation fees and building permits, and we saw major decreases in developer contributions for capital projects. Total expenses for governmental activities increased \$25.2 million or 11%. Major expenses include salaries and benefits of \$99.5 million or 41%, and depreciation expense of \$56 million or 23%.



REVENUE



EXPENSES



CAPITAL ASSETS - WHAT WE OWN

By far, the largest portion of the City's net position (88%) reflects its investment in capital assets (land, buildings, machinery and equipment) less any related debt used to acquire those assets that is still outstanding. The City uses these capital assets to provide services to citizens; consequently, these assets are not available for future spending. Although the City's investment in its capital assets is reported net of related debt, it should be noted that the resources needed to repay this debt must be provided from other sources since the capital assets themselves cannot be used to liquidate the liabilities.

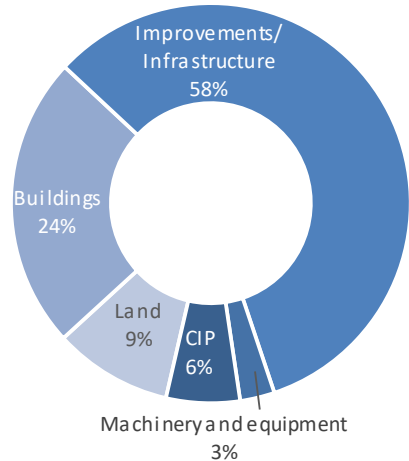
As of September 30, 2017, \$1.9 billion of the City's assets are invested in a broad range of capital assets, such as land, roads, water & sewer lines, public buildings, park facilities, machinery & equipment and construction in progress (CIP).

The last major City Bond Authorization Election was held in May 2015, with all propositions passing. The chart below summarizes the unissued authorized general obligation bonds remaining by proposition.

AUTHORIZED/UNISSUED BONDS

ELECTION MAY 13, 2006	VOTED BONDS	ISSUED PRIOR YEARS	ISSUED FY 2017	UNISSUED BALANCE
● Branch Library (Prop. 5)	8,000,000	-	-	8,000,000
● Senior Center (Prop. 7)	2,500,000	-	-	2,500,000
● Community Cultural Arts & Science Center (Prop.12)	5,000,000	3,000,000	-	2,000,000
● Grand Park (Prop. 12)	22,500,000	12,000,000	-	10,500,000
REMAINING 2006	38,000,000	15,000,000	-	23,000,000
ELECTION MAY 9, 2015				
● Public Safety (Prop. 1)	41,500,000	18,010,000	12,000,000	11,490,000
● Street Improvements (Prop. 2)	125,000,000	55,000,000	25,000,000	45,000,000
● City Hall/Library Expansion (Prop.4)	37,000,000	5,000,000	-	32,000,000
● Parks, Trails and Rec Facilities (Prop. 6)	32,000,000	20,000,000	12,000,000	-
● Grand Park (Prop. 7)	10,000,000	-	-	10,000,000
● Community Cultural Arts & Science Center (Prop. 8)	10,000,000	-	-	10,000,000
REMAINING 2015	255,500,000	98,010,000	49,000,000	108,490,000
TOTAL AUTHORIZED/UNISSUED BONDS	293,500,000	113,010,000	49,000,000	131,490,000

CAPITAL ASSETS



LONG TERM DEBT SERVICE - WHAT WE OWE

At September 30, 2017, the City's total long-term debt for its governmental and business-type activities totaled \$763,280,000, which includes all debt for the city, excluding premiums and discounts.

GO bonds are issued for various City projects and repaid with ad valorem taxes. The major expenditures over the past ten years have been to construct new streets (49%). CO Bonds are issued for the Utility System infrastructure and for leased facility construction (such as the arena and stadiums).



CURRENT BOND RATINGS

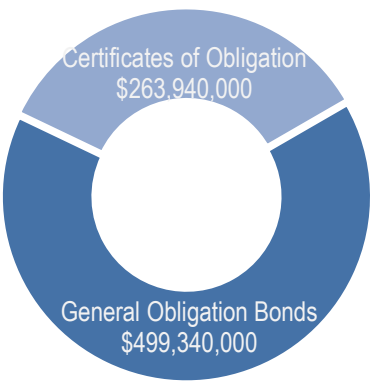
GENERAL OBLIGATION BONDS

Standard & Poor's Corporation: AA+
Moody's Investor Services: Aa1

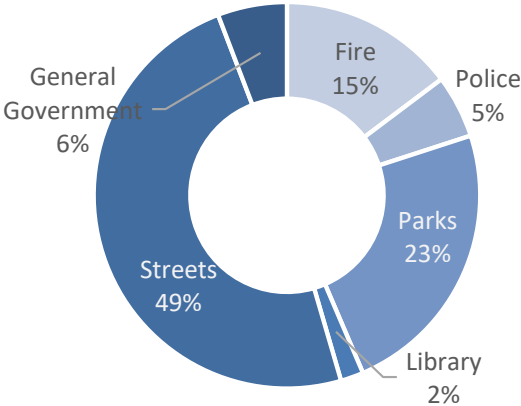
CERTIFICATE OF OBLIGATION BONDS

Standard & Poor's Corporation: AA+
Moody's Investor Services: Aa1

LONG TERM DEBT



USES OF GENERAL OBLIGATION BONDS



GENERAL FUND TRENDS

The fund balance (equity) of the general fund increased \$4.4 million to \$73.8 million from the prior year balance of \$69.4 million. Fund balance is a particularly important measure in the general fund because it reflects the primary functions of the government and includes local tax revenues. At the end of the current fiscal year, unassigned fund balance for the general fund of \$62.5 million is 42.5% of general fund expenditures. City financial policy requires us to maintain at least three months of expenditures or 25% in fund balance.

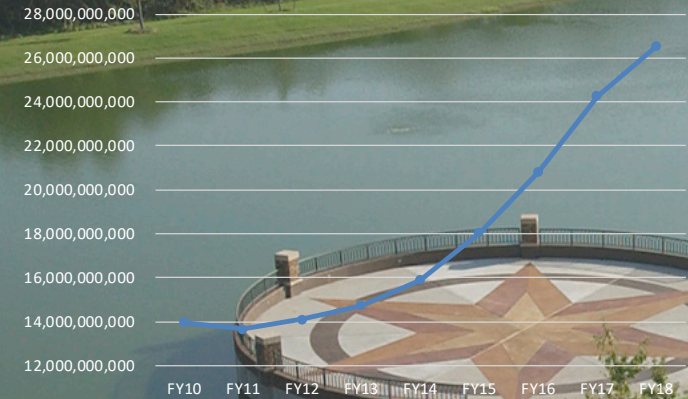
REVENUES (in thousands)	2017	2016	2015	2014	2013
• Taxes					
Property	\$69,705	\$59,440	\$50,392	\$43,466	\$38,345
Sales	\$40,266	\$37,750	\$36,003	\$34,197	\$29,159
Franchise	\$9,105	\$8,776	\$8,923	\$8,395	\$7,472
Other	\$849	\$793	\$830	\$678	\$492
• Charges for Services	\$27,003	\$24,084	\$22,875	\$20,900	\$19,147
• Intergovernmental	\$2,401	\$3,443	\$1,461	\$2,688	\$876
• Investment Earnings	\$637	\$588	\$278	\$78	\$93
• Contributions, donations and grants	\$93	\$99	\$103	\$256	\$143
• Payments from component units	\$50	\$50	\$51	\$50	\$45
• Miscellaneous	\$403	\$382	\$416	\$470	\$2,210
• Total Revenue	\$150,512	\$135,405	\$121,332	\$111,178	\$97,982
EXPENDITURES					
• Current					
General government	\$45,161	\$33,886	\$33,748	\$32,047	\$25,216
Public safety	\$66,799	\$59,258	\$51,644	\$45,277	\$42,028
Public works	\$11,864	\$10,117	\$8,694	\$8,157	\$7,079
Culture and recreation	\$18,422	\$17,297	\$14,838	\$13,777	\$12,917
Capital outlay	\$4,697	\$5,961	\$3,316	\$2,506	\$2,692
• Total Expenditures	\$146,943	\$126,519	\$112,240	\$101,764	\$89,932
• Excess of revenues over expenditures	\$3,569	\$8,886	\$9,092	\$9,414	\$8,050
OTHER FINANCING SOURCES (USES)					
Proceeds from sale of assets	\$324	\$428	\$115	\$1,203	\$77
Transfers in	\$749	\$1,539	\$5,751	\$1,333	\$729
Transfers out	(\$258)	(\$1,409)	(\$717)	(\$1,613)	(\$6,043)
Total other financing sources and uses	\$815	\$558	\$5,149	\$923	(\$5,237)
Net change in fund balances	\$4,384	\$9,444	\$14,241	\$10,337	\$2,813
• Fund balances, beginning	\$69,433	\$59,989	\$45,748	\$35,411	\$32,598
• Fund balances, ending	\$73,817	\$69,433	\$59,989	\$45,748	\$35,411

REVENUE SOURCES - PROPERTY TAXES

Ad valorem property tax collections for operations and debt service are the City's largest operating revenue source and were \$112.5 million for FY17. The Appraisal District's assessed value for the tax roll on January 1, 2016, (which the 2017 levy was based), totaled \$24.2 billion. This tax roll included \$1.2 billion in new property or a 5.62% increase and an increase of \$2.3 billion or 11.15%, in existing property values. Overall, the January 1, 2016 tax roll increased \$3.5 billion or 16.77% over the prior year. For illustration, we have also included our FY 18 assessed values of \$26.5 billion, an increase of 9.26% over FY 17.

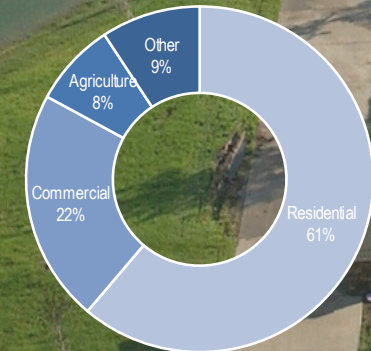
The City is permitted by Article XI, Section 5 of the State of Texas Constitution to levy taxes up to \$2.50 per \$100 of assessed valuation.

PROPERTY TAX ASSESSED VALUES



PROPERTY VALUES BY CATEGORY FY 17

83% of Frisco's property tax value is the combination of single-family residence and commercial real property. The City's top five taxpayers are Stonebriar Mall, BPR Shopping Center, Blue Star HQ, AMLI Parkwood and Hall Office Portfolio with a combined taxable value of \$741 million.

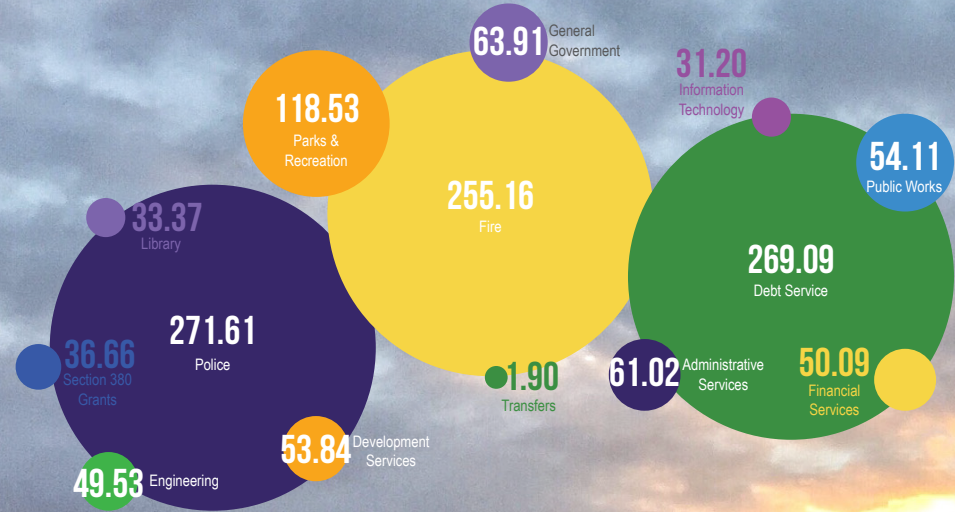


REVENUE SOURCES - PROPERTY TAX RATES

VALUE FOR YOUR TAX DOLLARS

The annual residential property tax bill for an average home valued at \$300,000 in Collin County, Frisco ISD was \$6,599 for FY17. The City's share is \$1,350 per year or \$112.50 per month. The graphic below shows how much of the annual City tax bill is allocated to each department and debt service.

TAX ALLOCATION BY CITY DEPARTMENT



PROPERTY TAX RATE ALLOCATION

Frisco's tax rate was \$.45 cents per \$100 of assessed valuation for FY17. The total tax rate includes \$.294052 cents for operations and maintenance (O&M) with \$.155948 cents for debt service (I&S). Frisco continues to offer one of the lowest municipal tax rates in the area. Our certified property tax base for FY 2017 was \$24.2 billion, with a \$70,000 exemption for Seniors Over 65.

The total property tax bill for a Frisco property owner includes the City, County, Independent School District, and College District (within Collin County).

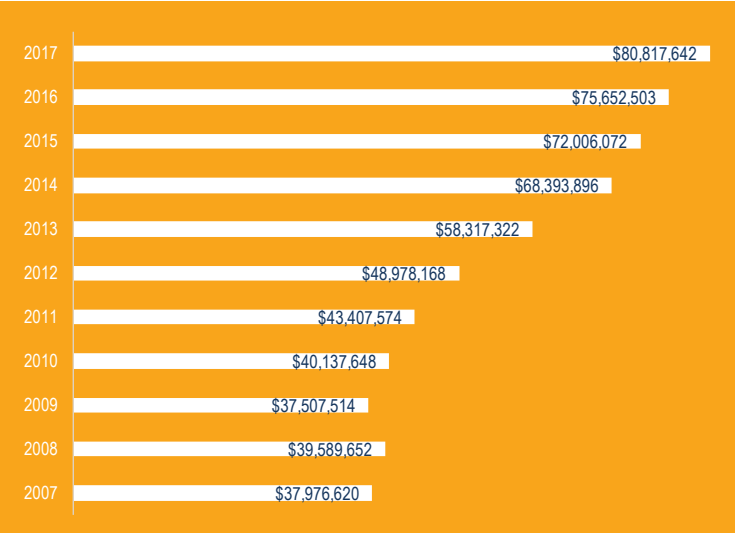


REVENUE SOURCES - SALES TAX COLLECTIONS



Total sales tax collections were more than \$80 million for FY17, an increase of 6.8% over the prior fiscal year. The increase is due to overall collection increases particularly in retail sales and includes the 1% collected for the Type A and Type B Corporations (our component units).

SALES TAX COLLECTION HISTORY



The City's local portion of 1% of the 8.25% sales tax is used to fund general fund expenses. The other 1% is used to fund our Type A & Type B corporations at .50% for economic development and .50% for park development. Sales tax collections are produced from Frisco's sizeable retail base, including a regional shopping mall, hundreds of specialty shops/boutiques and several other major retailers located in the City.

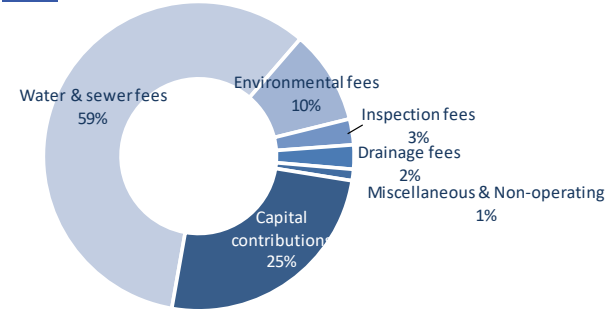
BUSINESS-TYPE REVENUES AND EXPENSES

We maintain separate enterprise funds to account for water and sewer, environmental services and stormwater drainage activities. These funds account for "business-type activities", similar to those found in the private sector, that include services funded through user charges.

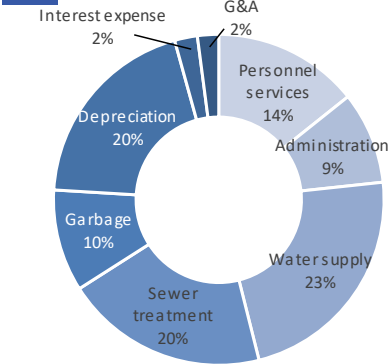
The City's water and sewer system recorded charges for services of \$85 million and impact fees and contributions of \$35 million. Total operating expenses were \$93 million. The most significant expenses of the water and sewer fund were \$25.6 million to purchase water, \$22.4 million for the cost of sewage treatment, \$11.2 million for landfill charges and garbage collection, \$22.2 million for depreciation and \$16 million for salaries and benefits.

The charts below reflect the total revenues and expenses for all of the City's business type activity funds, including Utilities, Stormwater and Environmental Services.

REVENUE



EXPENSES



BUDGET APPROPRIATIONS FY18

City Council adopted the FY 2018 Budget in September 2017, as required by City Charter. The budget is balanced with operating revenues exceeding expenses. Total estimated revenues for FY18 include 49% for taxes, 28% for fees charged, 7% for interest income and miscellaneous, 9% for interfund transfers and 8% for bond proceeds to continue the Capital Improvement Programs, which are classified in miscellaneous income.

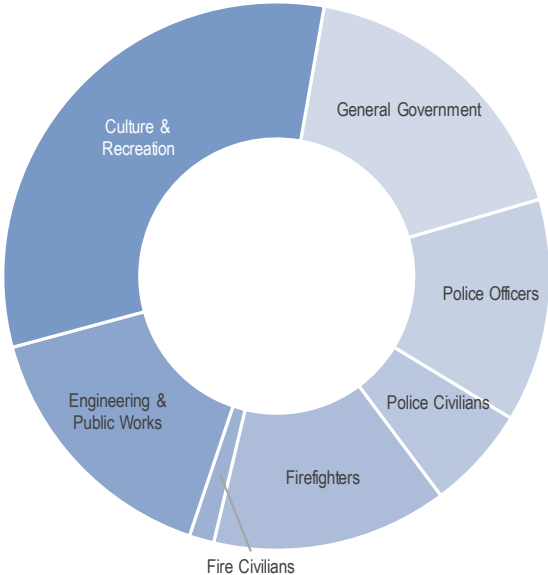
Services account for 52% of the total expense, with salary and personnel costs totaling 25%. Capital outlay for the new budget year is projected to be 14% of the total expense with interfund transfers accounting for 8%.

	Estimated Beginning Balance 10/01	Taxes	Licences & Permits	Fees
● General Fund	\$49,129,605	\$126,384,411	\$12,699,402	\$11,907,253
● Insurance Reserve Fund	5,248,126	-	-	-
● Capital Reserve Fund	3,588,463	-	-	-
● Public Leased Improvement Fund	121,971	-	-	1,098,035
● Special Events Fund	381,961	-	-	270,000
● Workforce Housing Fund	430,408	-	-	-
● Public Arts Fund	395,017	-	-	-
● Superdome Fund	1,266,847	-	-	-
● TIRZ Funds	3,626,352	31,596,216	-	4,862,937
● Court Technology Fund	287,036	-	-	184,288
● Traffic Control Enforcement Fund	123,316	-	-	408,733
● Hotel/Motel Tax Fund	707,360	6,002,662	-	-
● Frisco Square MMD Fund	-	-	-	-
● Panther Creek PID Fund	20,707	-	-	215,000
● Grants Fund	-	-	-	-
● CDBG Fund	-	-	-	-
● Public Television Franchise Fund	391,342	383,000	-	-
● Capital Projects Fund	23,954,497	-	-	-
● Thoroughfare Impact Fee Fund	23,065,000	-	-	-
● Park Dedication Fee Fund	20,485,998	-	-	-
● Debt Service Fund	5,810,940	39,139,734	-	-
● Utility Fund	37,963,578	-	-	90,803,808
● Utility Capital Projects Fund	1,599,280	-	-	-
● Utility Impact Fee Fund	28,742,840	-	-	-
● Stormwater Fund	359,682	-	-	3,757,598
● Environmental Services Fund	7,435,737	-	-	15,266,578
● Community Development Fund	70,642,828	21,166,240	-	-
● Economic Development Fund	85,103,098	21,166,240	-	-
● Charitable Foundation Fund	14,941	-	-	-
● Totals	\$370,896,930	\$245,838,503	\$12,699,402	\$128,774,230

Interest	Miscellaneous	Interfund Transfers In	Salary & Benefit	Service & Commodity	Capital Outlay	Interfund Transfers Out	Estimated Ending Balance 9/30
\$378,750	\$2,269,550	\$2,068,524	\$107,498,407	\$39,729,836	\$6,699,713	\$1,417,496	\$49,492,043
40,000	-	-	-	-	-	-	5,288,126
50,000	-	1,000,000	-	-	-	1,034,880	3,603,583
700	-	-	-	1,084,296	-	-	136,410
1,000	77,500	74,500	-	343,000	-	-	461,961
3,000	-	-	-	64,750	-	-	368,658
1,000	-	227,996	89,504	89,492	-	-	445,017
10,000	-	-	-	80,004	-	-	1,196,843
26,600	-	5,066,452	-	17,024,539	-	24,030,443	4,123,575
700	-	-	-	131,824	25,375	84,000	230,825
1,200	-	-	-	311,474	200,000	-	21,775
1,000	294,625	-	1,583,730	2,383,748	-	1,965,317	1,072,852
-	-	-	-	-	-	-	-
65,000	-	-	-	-	-	280,000	20,707
-	2,542,417	115,000	-	1,083,315	1,574,102	-	-
-	848,490	-	-	848,490	-	-	-
1,000	-	-	-	-	346,200	-	429,142
-	24,000,000	5,055,700	-	-	28,995,700	-	24,014,497
-	-	-	-	-	-	-	23,065,000
-	-	-	-	-	-	-	20,485,998
30,000	-	24,127,812	-	63,313,935	-	-	5,794,551
150,000	550,000	3,319,743	15,243,416	77,672,507	1,394,207	-	38,476,999
-	15,000,000	-	-	-	14,478,800	-	2,120,480
-	-	-	-	-	-	3,000,000	25,742,840
3,000	-	-	1,546,611	869,262	318,300	866,149	519,958
20,000	36,000	-	1,138,052	12,295,116	68,950	1,063,238	8,192,959
460,000	2,062,440	2,787,728	250,000	12,330,785	18,750,000	6,494,171	59,294,280
260,000	24,335,477	-	1,679,229	40,386,464	70,000	3,607,761	85,121,361
-	1,700	-	-	1,701	-	-	14,940
\$1,502,950	\$72,018,199	\$43,843,455	\$129,028,949	\$270,044,538	\$72,921,347	\$43,843,455	\$359,735,380

STAFFING LEVEL HISTORY

FUNCTION	2013	2014	2015	2016	2017
● General Government	202	217	238	258	267
● Public Safety					
Police					
Officers	151	158	170	180	199
Civilians	67	67	70	78	92
Fire					
Firefighters and officers	161	165	185	197	210
Civilians	15	15	17	21	22
● Highways and Streets					
Engineering	46	44	45	48	49
Maintenance	42	54	55	55	58
● Culture and Recreation	378	449	451	472	482
● Environmental Services	12	12	12	15	16
● Water	80	83	87	92	97
● Stormwater	6	11	12	14	16
● Total	1,160	1,275	1,342	1,430	1,508



WHY FRISCO?



2016-2017 AWARDS:

- Fastest Growing City in the Country (#2) - - 2016
- The Best Place to Raise a Family in Texas (#2) - smartasset.com - June 2017
- Best Cities to Start a Family (#1) - lendedu.com - February 2017
- Fastest Growing Cities & Job Growth (#1) - WalletHub.com - October 2016
- Best Real-Estate Markets (#1) - WalletHub.com - September 2016
- The 10 Most Successful Cities in America (#1) - Zippia.com - August 2016
- Western City with Lowest Property Crime Rates - Safeco.com - August 2016
- Best Cities for Texas Families (#6) - WalletHub.com - July 2016
- Most Mobile-Friendly Cities in the U.S. (#1) - BuzzBoard.com - January 2016





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