



CITY OF FRISCO, TEXAS

ANNUAL BUDGET

FISCAL YEAR 2022



City of Frisco
Fiscal Year 2021-2022
Budget Cover Page
Adopted September 21, 2021

This budget will raise more revenue from property taxes than last year's budget by an amount of \$13,533,327, which is a 9.63 percent increase from last year's budget. The property tax revenue to be raised from new property added to the tax roll this year is \$6,903,188.

The members of the governing body voted on the budget as follows:

FOR:	Bill Woodard	Shona Huffman
	Brian Livingston	Angelia Pelham
	John Keating	Dan Stricklin

AGAINST:

PRESENT and not voting: Jeff Cheney, Mayor

ABSENT:

Property Tax Rate Comparison

	2021-2022	2020-2021
Property Tax Rate:	\$0.446600/100	\$0.446600/100
No-New-Revenue Tax Rate:	\$0.423961/100	\$0.450894/100
No-New-Revenue Maintenance & Operations Tax Rate:	\$0.286059/100	\$0.297145/100
Voter-Approval Tax Rate:	\$0.456028/100	\$0.455172/100
Debt Rate:	\$0.151385/100	\$0.147627/100

Total debt obligation for City of Frisco secured by property taxes:
\$576,596,953



DISTINGUISHED BUDGET PRESENTATION AWARD



GOVERNMENT FINANCE OFFICERS ASSOCIATION

Distinguished Budget Presentation Award

PRESENTED TO

**City of Frisco
Texas**

For the Fiscal Year Beginning

October 01, 2020

Christopher P. Morill

Executive Director

The Government Finance Officers Association of the United States and Canada (GFOA) presented a Distinguished Budget Presentation Award to **City of Frisco, Texas** for its annual budget for the fiscal year beginning **October 1, 2020**. In order to receive this award, a governmental unit must publish a budget document that meets program criteria as a policy document, as an operations guide, as a financial plan and as a communications device.

This award is valid for a period of one year only. We believe our current budget continues to conform to program requirements and we are submitting it to GFOA to determine its eligibility for another award.

WE VALUE:

Integrity

Outstanding Customer Service

Fiscal Responsibility

Operational Excellence

Our Employees

**CITY OF FRISCO, TEXAS
OFFICE OF THE MAYOR AND COUNCIL**



Bill Woodard
Mayor Pro-Tem
Place 4



Jeff Cheney
Mayor



Brian Livingston
Deputy Mayor Pro-Tem
Place 6



John Keating
Place 1



Shona Huffman
Place 2



Angelia Pelham
Place 3



Dan Stricklin
Place 5

EXECUTIVE TEAM

George Purefoy	City Manager
Henry J. Hill	Deputy City Manager
Ron Patterson	Deputy City Manager
Ben Brezina	Assistant City Manager
Kristi Morrow	City Secretary
Dana Baird	Director of Communications and Media Relations
Anita Cothran	Chief Financial Officer
Jennifer Hundt	Director of Budget and Planning Services
Kim Sinclair	Director of Financial Services
David Shilson	Police Chief
Mark Piland	Fire Chief
Lauren Safranek	Director of Human Resources
Daniel Ford	Director of Administrative Services
Curt Balogh	Chief Information Officer
Shelley Holley	Director of Library
Shannon Coates	Director of Parks & Recreation
Paul Knippel	Director of Engineering Services & Public Works
John Lettelleir	Director of Development Services
Jason Ford	President of the Economic Development Corporation
Marla Roe	Executive Director of Convention & Visitor's Bureau

CITY OF FRISCO ORGANIZATIONAL CHART

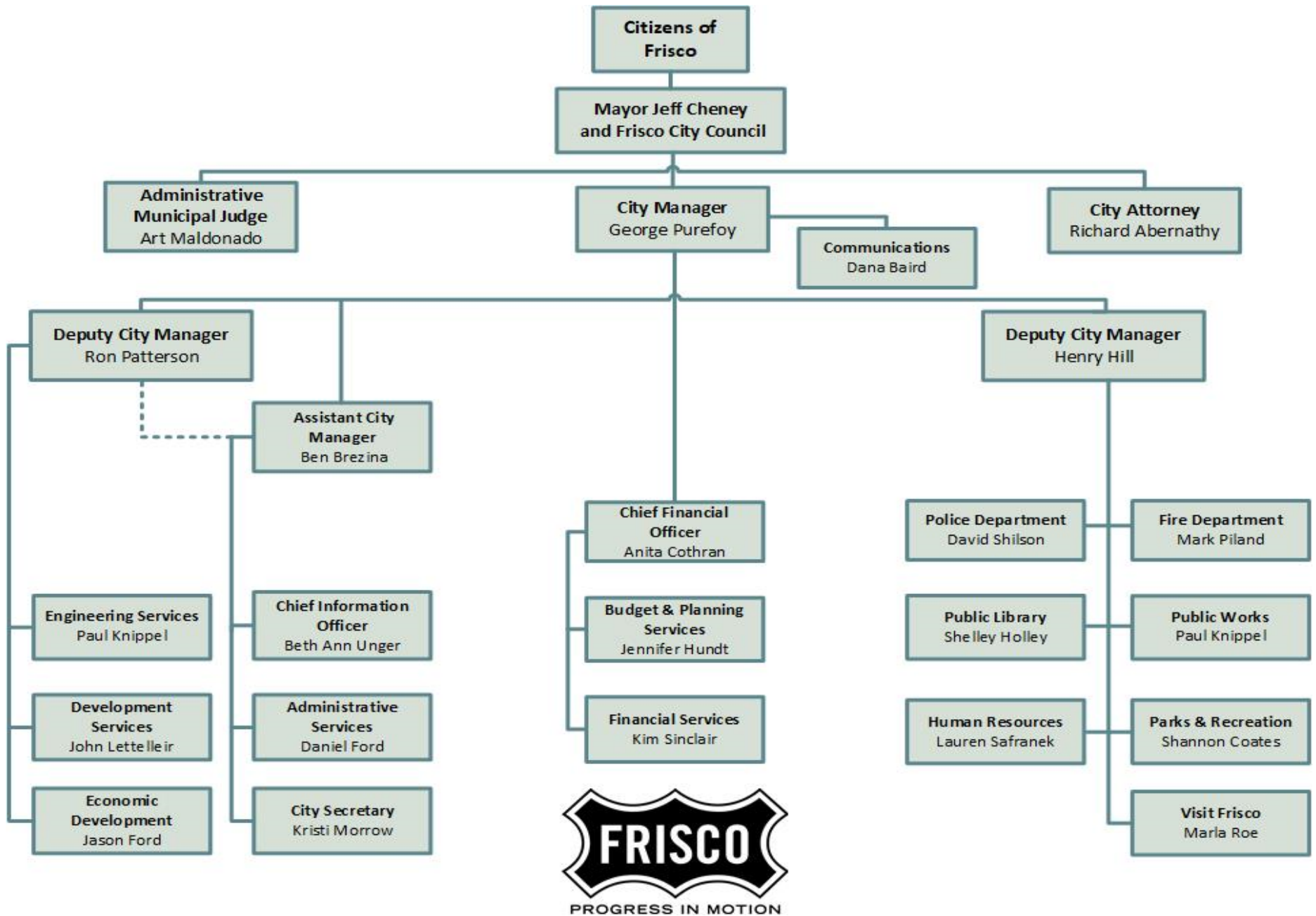


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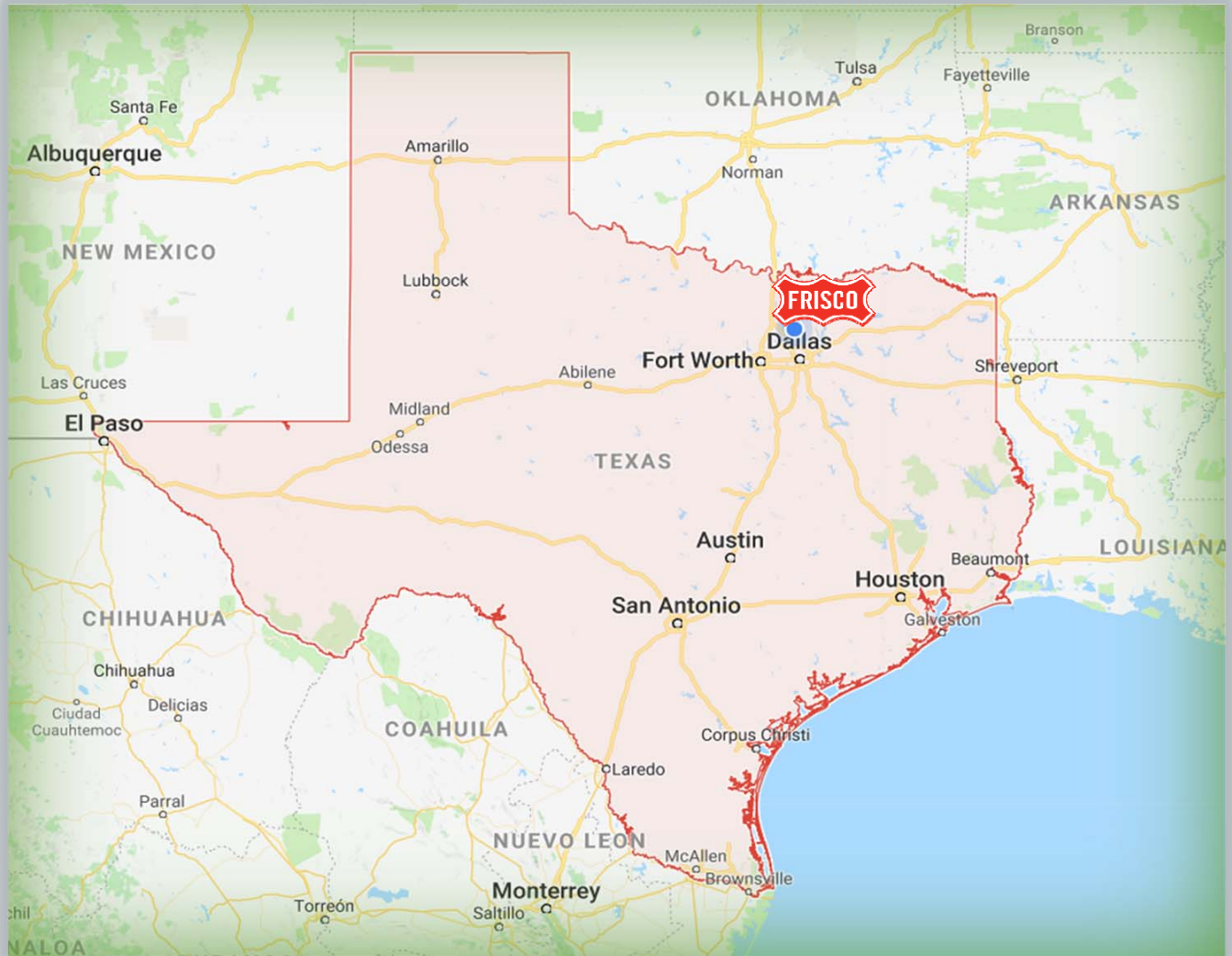
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THE CITY OF FRISCO, TEXAS



The City of Frisco is a Texas home-rule charter city located within the counties of Collin and Denton counties. The estimated population for FY22 is 223,440 with a total estimated buildout population of +/- 323,000.

The City area is currently 69.1 square miles with 1.0 square mile of Extra Territorial Jurisdiction (ETJ).



CITY OF FRISCO

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WWW.FRISCOTEXAS.GOV

September 14, 2021

Honorable Mayor Cheney and City Council Members,

The Adopted Fiscal Year 2022 (FY 22) budget (October 1, 2021 – September 30, 2022) is presented for your review and consideration. The budget as presented is balanced for all operating funds. Revenues are sufficient to cover program costs with certain fund balance being drawn down for special programs and/or expenses. Strong financial reserves and our basic financial policies have provided us with stability during a year of challenges, opportunities, changes and recovery.

Outstanding Customer Service

The City's population is currently estimated to be 212,677 on January 1, 2022. The official census was conducted, and we will adjust our population estimates to the census data later this year. In February 2021, we responded to the winter storm by activating the Emergency Operations Center (EOC). Utility customers were able to call the EOC for emergency water cutoffs and staff assisted with several warming stations that citizens without power could use to warm up and recharge. These services were provided in addition to the normal operations associated with a major winter storm. The storm and the state-wide electricity grid failure made for a busy week for the entire staff. Additionally, led by the Frisco Fire Department Emergency Management Team, the City opened and managed a COVID-19 Vaccine Clinic for several months this year to assist our federal and state government with battling the pandemic by providing vaccinations distributed through the State to City residents and others who registered from throughout North Texas. Stonebriar Centre provided the former Sears Department Store as the site for the vaccines. Toyota Corporation assisted with efficiency recommendations and our personnel provided one of the best and most efficient vaccination centers anywhere. These unanticipated challenges brought out the strong willingness and desire of our staff to provide citizens with vital services in times of extreme need.

Ongoing Projects

Several long-time projects were brought forward during the last year including the start of construction of the Frisco Public Library which is projected to be completed in about 1 year from now and the construction of the Municipal Court Facility which opened in late August. Both projects are adaptive reuse projects and are located within the Frisco Square area. Grand Park design and the resolution of agreements with the State of Texas

to clean up the environmental problems caused by the former Exide Battery Plant are also in process. The City took ownership and operational management of the former plant in October 2020. As part of this project Stewart Creek which goes through Grand Park will be cleaned up as well. We project that the Exide cleanup will take approximately seven years to complete. In the meantime, we will be seeking to take a fresh look at the Grand Park design and make changes in light of the positive moves being made to complete the Exide clean up. We expect that some development may begin on Grand Park within the next year outside of the Stewart Creek boundary.

The PGA project is well underway with the golf courses projected to open in Summer 2022 and the first major tournament, the Senior PGA Championship, scheduled for May 2023. The Fields project which is adjacent to the PGA project is underway as well with Legacy Drive and a major portion of Fields Parkway projected to be completed in 2023. In addition, Panther Creek Parkway from the DNT to Preston Road (adjacent to the new UNT campus) is expected to be under construction later this year and be completed in 2023 as well.

Another major project due to be under design in 2022 is the Public Arts Center (PAC) in Hall Park. This is a public private partnership with Hall Park, FISD, CDC, and the City. This project has been long coming, but it promises to be an exemplary project which will provide an arts venue for FISD and the City in a park setting which will be a work of art itself. The Arts Center will be set on the southern axis with the Ford Center being due north in the Star.

Fiscal Responsibility

The adopted property tax rate remains at \$.4466 which is below the voter approval tax rate of \$.456028 (which includes an unused increment rate of \$.008572), but above the no new revenue rate calculation of \$.423961. The recommended property tax rate will produce a projected 3.2% increase in revenues, which is below the 3.5% increase allowed without obtaining voter approval. The actual increase in value for the same property which was on the tax rolls this current year is 4.10%. New values, or properties added during the year, show an increase of 4.58%. Property tax collections are based on the certified values which were used to prepare the 2021 Tax Rate Calculation Worksheet. A substantial portion of the additional property tax revenue will be used to fund 27 new positions in the Police Department and Fire Departments (to be discussed in more detail below). The 10% Homestead Exemption will be maintained which saves homeowners approximately \$9 million this coming year and we will maintain the Over 65 exemption for homesteads. We are evaluating if the Over 65 exemption amount needs to be increased based on the increased appraisal values.

Sales tax collections are budgeted to increase 5% this coming year for a total of \$53.9 million to the General Fund. Building permit fees are budgeted at \$10 million as we expect single family homes to have a small increase this coming year.

We included increases of 3% to the current water and sewer utility rates for FY22 as well as a fee increase for the environmental services fund to contribute to costs related to the resolution of the Exide plant closure and operations. The cost of keeping the Exide site pollution controls operating awaiting the cleanup of the site has exceeded our initial estimate, thus the request for additional funds. We had anticipated costs of approximately \$750,000 per year, but the actual costs are running closer to \$1.5 million per year.

Reserve Funds are stable and fund balances for FY22 maintain the financial policy guidelines set by previous city councils. For FY21, we recommended an increase in the Capital Reserve Fund and the Insurance Reserve Fund with transfers from the General Fund. Fund Balances in the General Fund are approximately 36% of budgeted expenditures for FY22. Council policy is to maintain at least 25% in fund balance for the General Fund.

Our Employees

During the year, we have reviewed our compensation and benefit package and recommended enhancements based on surveying metroplex cities and listening to employee concerns. Adjustments were made to all pay ranges to address our concerns with labor markets. Changes were implemented to increase the payout for terminating employees (retirements and resignations) vacation balances based on tenure during FY21. In the current year, we are increasing the sick time (and vacation time for firefighters and police officers) accrual payouts to more closely align with the metroplex cities that we compete with to recruit and retain quality staff. This change is funded by an increase to the Insurance Reserve Fund. Workers Compensation policies and insurance carriers were also reviewed, and funding is provided to ensure that our employees are receiving the best care and customer service if injured on the job.

Thirty-eight (38 FTE) new positions are included for the General Fund, and nine (9) new positions are included for the other funds for a total of 47 (FTE) new positions. As we briefly touched upon earlier, included in the FY22 staffing are nine (9) firefighter/paramedics and one fire equipment technician, even though we are not adding a new station. This strategy hopefully will “smooth” the hiring of firefighter/paramedics to nine per year (over the next three years) so when we do open Station 10, we have a substantial portion of the staff in place to cover the new substation. Also included are seventeen (17) new police department staff. Details are included in the Executive Summary. Funding to maintain our Merit Performance Program and to fund Market Adjustments for several different employee classifications to remain competitive is included. After many years of consideration, we have finalized plans for an Employee Health Clinic and Occupational Health Clinic to provide for public safety officers physicals each year and wellness care for all covered city employees.

Operational Excellence

Other major funded projects or services include library books, street maintenance, sidewalk maintenance, building facility maintenance, HVAC systems, replacement operational equipment, technology infrastructure, medians, traffic systems and water and sewer infrastructure.

The bond program for FY22 includes \$100 million authorized voter approved bonds (GO's) for roads, parks, public safety equipment and facilities; \$15 million in CO's for utility infrastructure, \$25 million in CO's for road infrastructure (for Fields Parkway with debt service for these funds to be paid from infrastructure fees from Fields development, TIRZ 7 funds, and/or Fields' ownership) and \$3.3 million in CO's (debt service paid by CDC) for design of PAC parking garage.

Funding to expand the operational hours of the Frisco Public Library Passport Office is included and operating at Stonebriar Mall. This service to our citizens actually produces more revenue than it costs to operate.

Integrity

The Budget Development process each year is a major effort for City Staff. In our efforts to provide communications and transparency with the public concerning the City's finances and budgeting process, and in accordance with state laws, public hearings for the budget and tax rate were held to present information to the public during August and September. This document and all public presentations are posted to the City of Frisco website, www.friscotexas.gov.

Frisco Texas is back in business. We never really slowed down even after a very challenging FY20 and a year in FY21 where we had so many unknowns. Our Team, including our residents, elected officials and city employees are committed to making and keeping Frisco the best place to live and do business. The Adopted FY22 Budget meets the current demands of the City while maintaining the current tax rate.

As always, I commend our staff for their loyalty and dedication to the City and our residents. I also wish to thank the Mayor and City Council for their leadership, direction and oversight every day, but especially for the past 18 months. We have literally weathered the storm, battled the pandemic, and continued to grow and prosper.

Respectfully submitted,



George Purefoy
City Manager

EXECUTIVE SUMMARY

The Executive Summary provides summary details of the budget and should be read in conjunction with the City Manager's Transmittal Letter. Detailed information for each fund is provided with the **Fund Summaries**. Department goals and performance measures are included in the **Department Summaries**. The Budget in Brief, organizational charts, pay plans, debt schedules and the multi-year capital investment program provides the reader of this document with additional information regarding the City financial position.

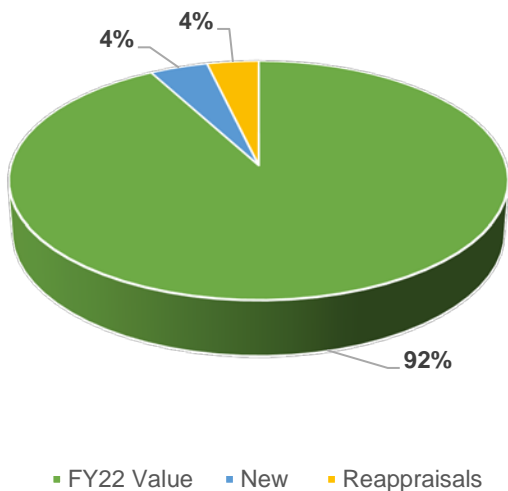
Additionally, this year, City staff prepared a condensed version of the **Annual Budget Document** as a companion book to include summary information – **Citizen Budget-In-Brief**.

GENERAL FUND REVENUES:

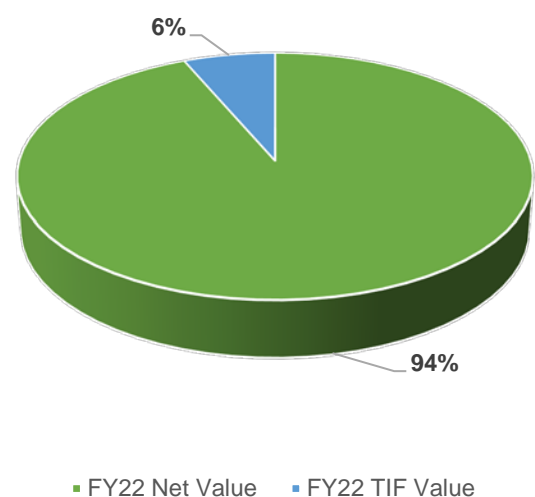
The adopted property tax rate remains the same at \$.4466 per \$100 of taxable assessed value for FY22. The property tax values for FY 2021-2022 (FY22) of \$36,643,992,146 (grand total, including taxable value of properties under protest). The Tax Increment Reinvestment Zones #1 and #5 with a captured value of \$2,388,516,188, and a taxable value of \$1,977,844,554 along with properties under review of \$952,338,021, and a lower taxable value of \$796,752,687 result in a current net taxable value of \$34,510,562,258 for operations and debt service. The Senior Homestead Exemption of \$80,000 as well as the Homestead Exemption of 10% remain the same as FY21. These exemptions provide some tax relief to our homeowners and are reflected in the taxable certified rolls presented.

This 8.68% gross taxable value increase over the certified FY21 total of \$33,718,537,249 of \$2,925,454,897 (8.68%) is due to a combination of the increased value in existing property of \$1,379,734,241 (4.10%) and the value generated by new improvements and annexations equaling \$1,545,720,656 (4.58%). The Appraisal Districts property values under review with the Appraisal Review Board will be adjusted over the next few months. \$796,752,687 of the under-protest amount is included in the total certified value to arrive at the lower estimated certified amount of \$34,510,562,258. This amount is required for use in the no-new-revenue (NNR) tax rate calculation.

FY22 Taxable Values
\$36,643,992,146



FY22 Net Value less TIRZ
\$34,510,562,258



The tax rate is \$.446600. The no-new-revenue tax rate \$.423961 per \$100 of taxable assessed value, and the voter-approval tax rate is \$.456028 which includes a 2020 unused increment rate of \$0.008572.

The tax rate is allocated so that \$.295215 (66%) funds the General Fund operations and \$.151385 (34%) funds the annual debt payment requirements. The voter-approval tax rate is \$.000856 above the FY22 tax rate.

The total general fund revenue budget for the FY22 Budget year is \$198.4 million as compared to revised FY21 projections of \$187.2 million.

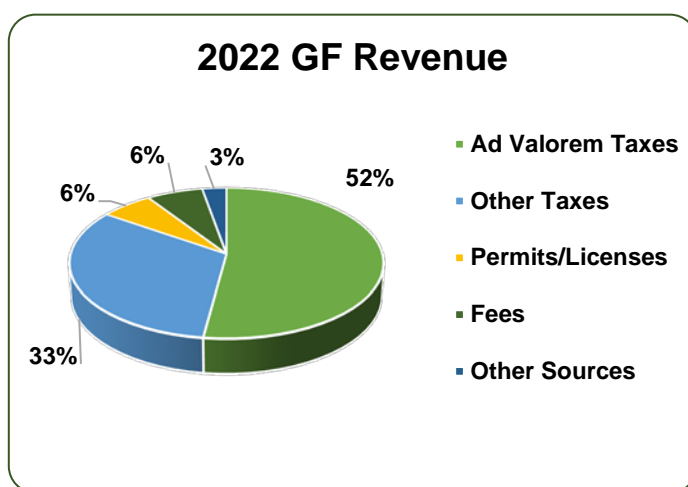
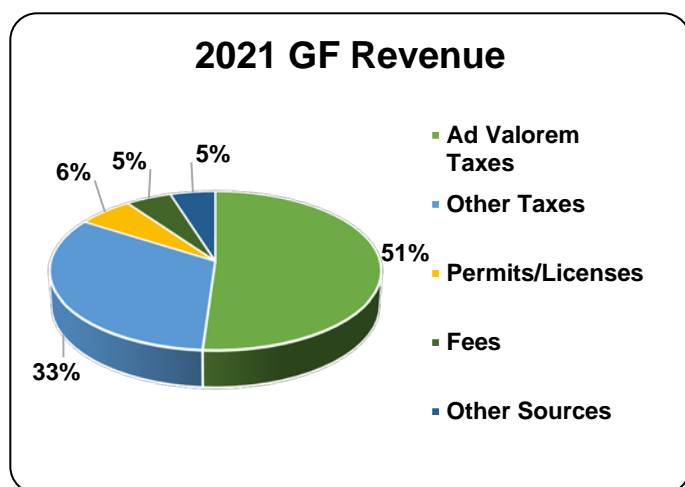
Key elements in the revenue budgets include:

Revenue from property tax collections is due to increases in total valuation, which accounts for a \$8 million increase.

Sales tax receipts are estimated to be \$53.6 million in the FY22 Budget, a projected increase of 5% over the revised FY21 revised budget of \$51 million. This estimate is based on the increase in activity seen throughout FY21 and includes some projected growth as the economy continues to stabilize and recover from the COVID-19 pandemic. The amount to be rebated back in Section 380 Sales Tax Grants in the General Fund in FY22 is projected to be \$8.4 million. This amount includes several new agreements that began in FY21.

The sales taxes and franchise taxes represent 32.6% of total revenues. Projected franchise taxes are \$10 million, which are up 4.5% from FY21 revised estimates. Franchise tax projections are based on receipts from the utility companies who do business in Frisco.

The FY22 building permit fee revenues are budgeted at \$10 million, which is an increase of 7% from FY21 revised projections. Single family permits issued are projected in the range of 1,800 to 2,000 on an annual basis.



SUMMARY OF GENERAL FUND EXPENDITURES:

The General Fund operating expenditures are budgeted to be \$198.3 million, which is approximately a \$3.7 million increase from the projected FY21 year-end total. Department Heads did submit new programs and staffing needs.

During FY20, the Budget Office completed a Cost-of-Service Study which details the administrative costs for other city departments. This Study recommends transferring back to the General Fund the Utility Fund functions that are considered administrative and begin a monthly G&A (General & Administrative) charge to cover these costs. The overall impact to this budget will not be material, but efficiencies will be created for departments as the number of cost centers to maintain will decrease. We plan to implement this administrative change in FY22 for mid-year budget approvals.

General Government includes: *City Manager's Office, Communications and Media Relations, City Secretary's Office, Legal Services, City Council and Records Management.* The FY22 budget is \$6.8 million, which is flat compared to FY21. There was some shift of allocations in FY22 amongst Division as we resume normal operations. FY21 experienced two elections due to the postponement of the May 2020 General Election to November 2020 and Legal Services operations reduced in FY21 with the resolution items.

Budget and Planning Services Department includes: *Administration, Community Development, Budget Office and Treasury.* The FY22 total budget is \$4.3 million, an increase of approximately 4%. A large portion of the increase is associated with personnel expenditures, specifically a position in the *Budget Office* which was frozen previously and hired mid-FY21. This position will be fully funded in FY22. Cost increase in contracts for tax assessment, billing and collection budgeted in Treasury is a significant expenditure in this Department.

Financial Services Department includes: *Accounting, Municipal Court and Section 380 Sales Tax Grants.* The FY22 total budget is \$13.3 million, a decrease of about 2%. An approximate \$400,000 decrease to 380 Sales Tax Grants accounts for a large portion of the overall decrease in the Department.

Police Department expenditures total \$51.3 million, an increase of 11% from FY21. Continuation capital funding of \$1,060,934 is included for the replacement of twelve Chevrolet Tahoes with ten Tahoes, one Chevy Malibu and one Ford F-150 responder pickup. Also included in continuation capital funding is the replacement of one Ford F-250, a radio service monitor, a radio antenna, and replacement radios for *Animal Services* trucks. \$2,674,386 in personnel, operational and capital funding is budgeted for the addition of a Deputy Chief with a Tahoe, a Background Investigator and Training Officer in the *Personnel & Training* Division, a Senior Radio Technician with a vehicle and Office Manager in *Radio Operations*, two Sergeants and four Officers with two Tahoes in *Patrol*, two Sergeants and three officers with two Tahoes in the *Traffic* Division, and one Detective in *Investigations*. Additionally, funding of \$541,580 is budgeted for various new capital and operational items including cloud server storage, various radio and transmitter updates, a second phase to standardizing firearms and a de-escalation room at the jail facility.

Fire Department budget totals \$44.9 million, or an increase of 7% from FY21. FY22 budget includes \$300,071 for continuation capital including two replacement Chevrolet Tahoes, radio replacements and a new apparatus vehicle lift. Also, \$67,550 in capital is appropriated for Jeep replacements and audio/video enhancements at Frisco Fire Safety Town, as well as a heavy-duty tire machine for *Fire Fleet*. \$551,804 is included for new personnel which includes nine Firefighters in Fire Suppression and one Emergency Vehicle Technician III in Fire Fleet.

Public Works Department budget is \$13.8 million, which represents a 6% increase to FY21 revised projections. Ongoing road and pavement repairs continue to be a significant expenditure in the *Streets* Division, along with road striping and marking work in the *Traffic Control Operations* Division. Two Maintenance Workers are budgeted at a total of \$111,786 in the *Streets* Division, along with \$47,273 for replacement capital which includes one sand spreader and three trailers. The *Traffic Control Operations* Division has one replacement trailer budgeted at \$3,500. The *Signal Lighting & Signals* Division has continuation capital of \$53,000 included for two trailers and two message boards, as well as \$49,960 in operational funding for the replacement of 128 traffic signal backup units and six additional generators.

Human Resource Department budget is \$3.9 million, or a 17% increase. This increase includes operational funding of \$1,000,000 which is provided to establish an employee clinic for all employees and dependents. It was originally planned to be operational in FY20, and the funding in FY21 revised is at \$600,000. The clinic is funded by the Insurance Reserve Fund in FY21. After implementation, it is our expectation that the costs of claims for medical services will be diverted and offset the annual contract costs for the clinic. The clinic will also provide medical services including physicals for the sworn officers in Police and Fire, flu shots and biometric assessments for staff, that is currently already being paid out to third parties. Wellness promotions and educational opportunities are also a significant factor contributing to the Department's FY21 budget.

Administrative Services Department budget is \$11.9 million, which is a decrease of 7%. This department has several Divisions: *Administration, Risk, Logistics, Purchasing, Fleet Services, Building Services and Support Services*. The primary cause for the decrease is due to Phase II of EPA compliance HVAC unit replacements in the *Building Services* Division totaling \$435,000 in FY22. This is compared to a total of \$1.5 million budgeted in FY21 for Phase I. Also budgeted in *Building Services* are two Facilities Technicians with vehicles at a combined total of \$251,268, and a City Hall fire panel replacement at \$47,000. In *Fleet Services*, capital funding for a new tire balancer and a fuel trailer are included in FY22 at a total of \$17,500.

Information Technology Services Department (IT) has six Divisions: *Administration, Development, Management Information Services (MIS), Project Management Office, Information Systems (IS) and Geographic Information Services (GIS)*. The budget for the IT Department totals \$9.4 million. This is an increase of 6% compared to the FY21 revised budget. Continuation capital of \$1.3 million makes up about 14% of the FY22 budget and includes a server and switch refresh, a continuation of purchases for disaster recovery, as well as a wireless infrastructure upgrade.

Library Services Department annual total operating budget is \$5.9 million, which is a 6% increase from FY21. Continuation and replacement materials are primary expenditures for the Library. These are budgeted at \$745,000 for FY22. The 5% main driver for the increase is the expansion to the Library's Passport Facility located in Stonebriar Mall. This service continues to drive revenue and appointments remain in high demand. In order to extend the hours and availability of the facility, the FY22 budget includes \$26,453 in operational funding, along with \$119,019 for the addition of one full-time Passport Facility Supervisor and three part-time Library Technicians.

Parks and Recreation Department is funded at \$19.3 million, an increase of 8% compared to the FY21 revised budget. A total of \$445,000 in continuation capital funding is provided for renovations at the FAC, due to aging of the facility. Also, \$200,000 is provided for replacement of the recreation management software used at the FAC to an alternative that is more reliable and functional. Additionally, \$179,663 is budgeted for an FAC Summer Camp that is anticipated to be a revenue offset. The camp will require 17 additional part-time staff which includes 3 part-time Recreation Leaders and 14 part-time Recreation Aides. In the *Natural Resources* Division new and replacement

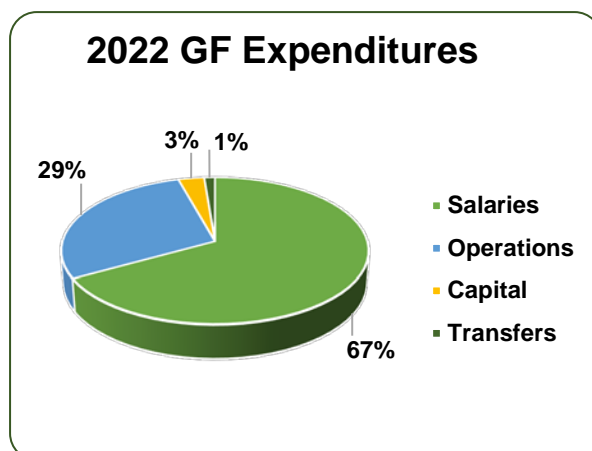
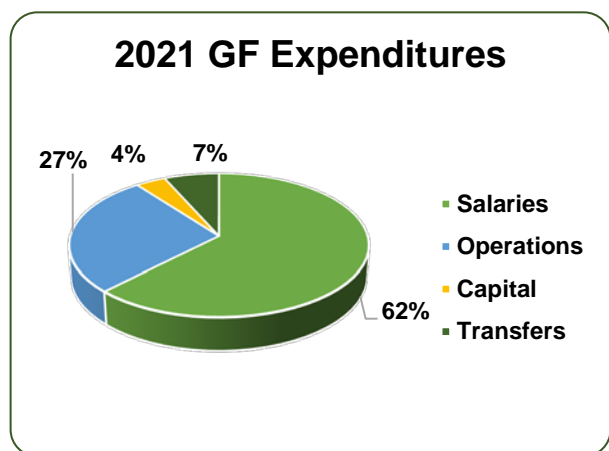
capital are appropriated at \$104,516 and include three Kubota tractor replacements and a new 4WD Toro mower. \$175,000 is included in Natural Resources operational funding to contract out some of the right-of-way locations within the City that should allow for more efficient and effective maintenance of these areas. Replacement capital totaling \$319,668 is included in the *Parks & Median Maintenance* Division which consists of two Ford F-150 trucks, two Kubota tractors, two Toro mowers, one field mower, and one trailer. A temperature-controlled pressure washer is budgeted as new capital in this Division at a total of \$15,000.

Engineering Services Department includes *Traffic Signal Systems, Engineering* and *Transportation* Divisions. The total departmental budget is \$2.5 million, a decrease of 1% from FY21 revised totals. *Traffic Signal Systems* has budgeted \$82,952 in personnel and operational funding for a Signal Systems Operator to help deal with the increase, replacement, and repair of existing signals throughout the City. Also included in this Division is \$40,000 for a new traffic video server and computer servicer to automate traffic signal performance measures.

Development Services Department includes the *Planning, Building Inspections, Code Enforcement and Health and Food Safety* Divisions. The adopted budget is \$8.1 million, which represents a 4% increase from prior year. In the *Planning* Division, FY22 includes \$350,000 to perform multiple external studies to plan for and guide the City's future growth, as well as \$21,600 for the additional forms needed for the Avolve E-form software. \$32,400 is budgeted in Building Inspections for vehicle mounts needed for inspectors to improve the ability to use tablets in their vehicles and to prevent damage.

Non-Departmental in the General Fund decreased for FY22. Transfers of \$13 million were included in FY21 with \$10 million in funding going to the Insurance and Capital Reserve funds; offset by a \$3 million reduction to what the City owes for health insurance premiums. For FY22 only \$75 thousand is budgeted in operational contingency funding as \$925 thousand was reallocated to address salary adjustments needed for current employee pay due to changes in the labor markets response to the pandemic for a total of \$2.5 million in employee market adjustments and changes to the overall pay plan. Finally, a \$2 million reduction for attrition and \$2.5 million in transfers to General Fund Subsidiaries and Special Revenue Funds are appropriated for FY22.

In keeping with our prior budgeting practice, operating capital costs are reflected in the budgets of the individual departments and divisions as listed above. A list of all funded capital and requested capital is located at the beginning of the General Fund division section of the budget on the Capital and Supplemental Request Summary.



UTILITY FUND

REVENUES AND EXPENSES:

The Utility Fund budget provides for operational needs of the system and includes increased costs from the North Texas Municipal Water District. Total budgeted revenues are \$115.1 million as compared to revised projected revenues for the previous fiscal year of \$107.6 million. Expenses related to Water and Sewer services by the NTMWD account for 56% of the total expenses.

FY22 water revenues increase to \$63.3 million as compared to FY21 revised projections of \$58.8 million. Total sewer estimated revenues are \$45.5 million as compared to the previous year's revised revenues of \$42.1 million. This total reflects an increase due to the anticipated growth in the customer base and rate adjustments. We will continue transferring \$3 million from the Water and Sewer Impact Fee Fund to offset the debt service for additions and improvements to the water and sewer system. NTMWD bond issuances to expand the sewer plants are reflected in our payments back to the District.

The operational budgets in the Utility Fund are comprised of divisions from portions of several different departments including **City Manager's Office**, **Budget and Planning Services** (*Revenue Collections/UB*), **Administrative Services** (*Logistics*), **Public Works** (*Administration, Education and Outreach, Water Resources, Water, Sewer, Meters, Operations and Right of Way Inspection*), **Information Technology** (*Administration, Development, Project Management Office, Information Services, Management Information Services and Geographic Information Services*) and **Engineering Services** (*Administration, Engineering and Construction Inspection*).

City Manager's Office expenses total \$100,000. This is for legal expenses and rate studies related to the NTMWD. The total operating budget is intended to cover NTMWD legal matters and support utility related project management.

Revenue Collections Division in the **Budget and Planning Services Department** has a budget of \$2.1 million, which is flat compared to FY21. The budget for this Division includes funding for credit card transaction fees and postage cost increases to cover mailing of bills each month.

Expenses in the **Public Works Department** budget total \$88.3 million, which is an increase of 11% when compared to FY21 revised projections. Of this amount, \$65.1 million represents payments to the NTMWD for water and sewer services. NTMWD did not pass on a rate increase for FY22 and remains at \$2.99 per 1,000 gallons.

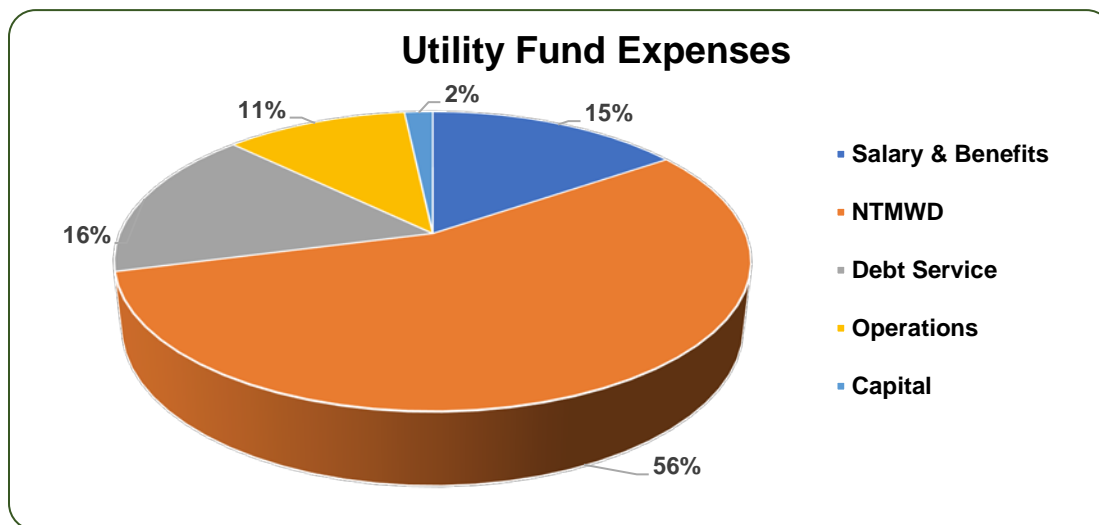
The Public Works Department includes 8 new personnel in FY22, 5 which have an assigned vehicle, for a budgeted total of \$809,727. Replacement capital totals \$1,690,460 and includes 4 elevated storage tank generators, 3 backhoes, 10 Ford F-150s, 6 trailers, 2 pumps, a compressor, and GPS survey equipment. Additional capital and operational costs not previously mentioned total \$254,200. These costs include an inspection and painting program for City fire hydrants, a new forklift, a new jackhammer, and new roadway safety equipment.

Administrative Services Department expenses are budgeted at \$134,817, which represents a 7% decrease from prior year. The FY22 funding includes security camera additions for the Logistics Center budgeted at \$7,500.

The Utility Fund also provides funding for the **Information Technology Department** – with a total budget of \$3.2 million or an increase of 3%. The increase is largely due to salary expenditures.

Engineering Services Department – *Administration, Engineering and Construction Inspection*, total budget is \$4.2 million, up 8%. One replacement Ford F-150 and a Construction Inspection Study are both included in the *Construction Inspection* Division budget for FY22. These two additions total \$69,645 in supplemental funding.

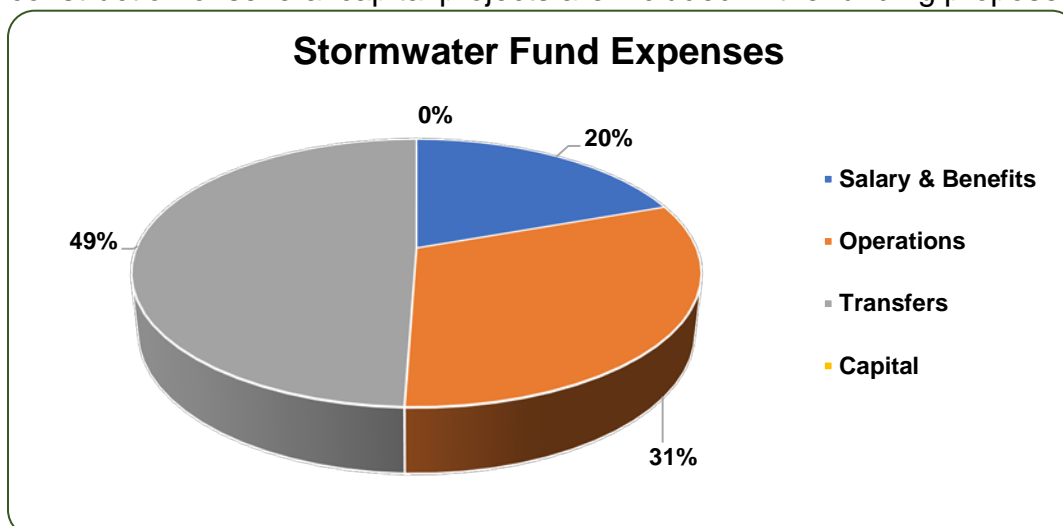
Non-Departmental expenses are expected to remain relatively flat moving into FY22. Total Utility Fund debt service for FY22 totals \$19.1 million. Details for debt service by series are included in the Debt Section.



STORMWATER FUND REVENUE AND EXPENSE:

Total estimated revenues for FY22 are \$9.7 million, including \$4.4 million of transfers from the Grants Fund in response to the American Rescue Pan Act. We did not include a fee increase for the Stormwater Fund. The stormwater fee revenue of \$5 million represents a 7% increase over the revised FY21 fee revenue of \$4.9 million. The revenue from the fee has proven to be consistent with projections made when the fund was established, with funds from this current fee increase being available for capital and maintenance on aging infrastructure.

The budgeted expenses are \$9.1 million. This includes continuation capital funding of \$133,775 for two replacement trucks and \$31,927 for a new street sweeping broom. Transfers of \$4,494,148 for design and construction of several capital projects are included in the funding proposed for FY22.

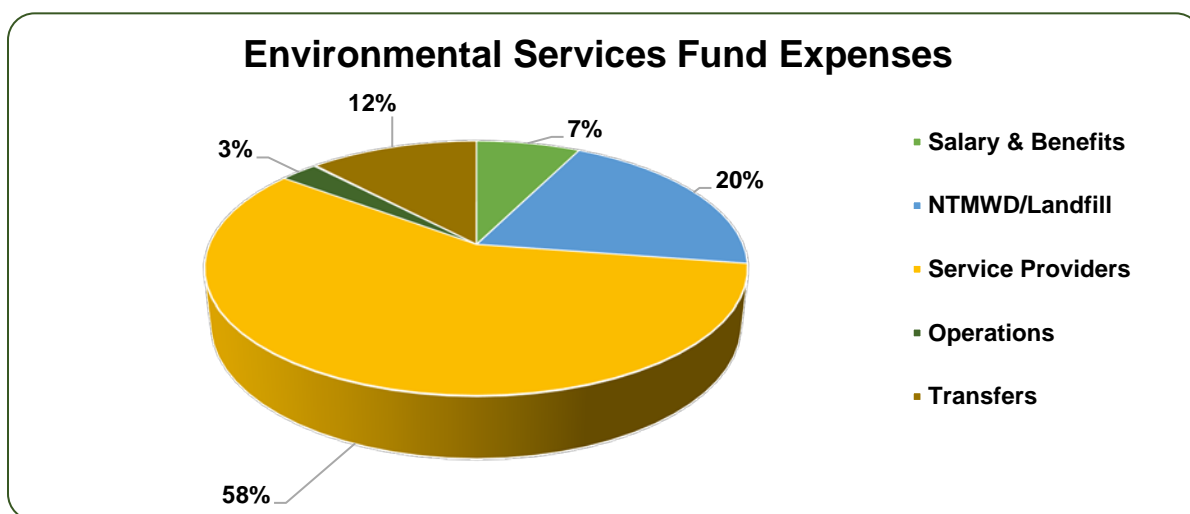


ENVIRONMENTAL SERVICES FUND REVENUE AND EXPENSE:

Budgeted revenues are \$21.7 million, which is a 7% increase over the FY21 revised revenues. This is due to anticipated increases in the number of households and business customers of the various services provided and revenues from fee increases that are proposed to be implemented in January 2022.

Expenses total \$22.7 million. Approximately 78% of the expenses for the fund are related to contracts for collection of garbage and recyclables, along with the cost of disposal charged by the NTMWD. The budgeted tonnage rate for the landfill for FY22 is \$38.25 per ton. Also included is \$2.7 million in transfers to other funds to cover administrative costs and in lieu of franchise fees.

A rate increase to the Environmental Services fund is included in FY22 to contribute to costs related to the Exide plant closure. This increase includes a \$1 per bin increase to residential customers and a 2% increase to commercial customers.



CAPITAL PROJECTS BUDGET:

The capital projects budget tracks the infrastructure and building projects which are funded with general operating transfers, intergovernmental revenue, bond funds and other special funding sources. The revised FY21 expenditure budget of \$417 million and adopted FY22 budget of \$182 million will fund the projects in the current plan. Frisco residents approved \$345 million of General Obligation voter authorized bonds in a May 2019 election. The City sold \$86 million in FY21 for various facilities, roads, and streets projects. Bond sales are anticipated in FY22, but this will be evaluated based on market condition, need, pricing, and other factors which could be relevant at the time of sale. Total authorized but unissued bonds, after the FY21 sale, are \$236 million, including the authorizations approved by the voters in the 2006, 2015 and 2019 elections. At this time, we anticipate yearly funding consistent with prior issuances (\$50-\$80 million per year) to fund roads, parks, public safety, technology equipment and facilities.

Building and infrastructure projects of this magnitude can typically span many years. Some projects can take several to complete. The following list contains many of the projects that are either in design or under construction within FY21 through FY22.

1. Facilities totaling approximately \$242 million to include:

- Fire Station Remodels and Fire Equipment
- Police Station Headquarters Remodel
- Library/Beal/GEA Building
- PGA Golf Course
- Public Works Building Expansion
- Cultural & Performing Arts Center
- Municipal Court Expansion

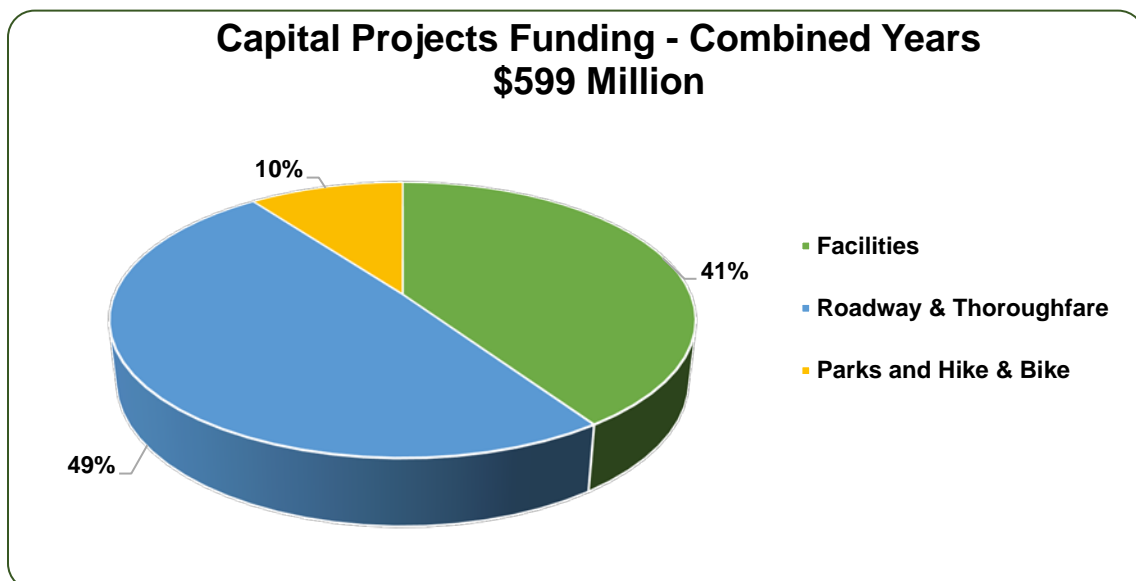
2. Roadway and thoroughfare improvements of approximately \$296 million to include:

- Legacy Drive (Panther Creek to Rockhill)
- Main Street/Elm Street
- Dallas Parkway (DNT Frontage Roads) Phase 2
- DNT Bridge Expansion at Fields
- PGA Parkway (Preston to Coit)
- Panther Creek (DNT to Preston Road)
- Frisco Street Roundabouts
- Legacy Drive (SH121 to Warren)
- Coit Road (SH 121 to US 380)
- Hillcrest Road (Panther Creek to Rockhill)

3. Parks and Hike & Bike Trail improvements totaling over \$61 million, which include:

- Grand Park
- Friendship Hike & Bike Trail
- Northwest Community Park Phase 1
- Reinvestment to Various Existing Parks
- Park in Frisco Square
- Dominion Trails

The listed projects are only a portion of the complete list, which can be found on the Capital Projects Fund Summary pages of the budget document.



DEBT SERVICE FUND:

Current tax revenues budgeted to cover the debt service obligations are \$52,243,815. Additional revenues from the TIRZ (#1, #5 and #6) funds supporting debt service total \$24,780,577. Additional contributions into the debt service fund include appropriations from Hotel/Motel Fund, the Frisco Community Development Corporation, the Frisco Economic Development Corporation and the Panther Creek Public Improvement Districts (payments made by residents of the Districts). Total revenues in the Debt Service Fund are budgeted at \$79,860,363 with 35% of that amount being supported from other revenue streams.

Obligations to be paid out of the debt service fund total \$80,202,365 (including fees) with a projected ending fund balance of \$3 million. The fund balance policy is to maintain approximately 1/12 of the annual general bond payment obligations as a reserve in this fund.

These amounts are based on estimates for the \$86 million bond sale held late in FY21. We will amend the FY22 budget to adjust for the final debt service obligations.

PERSONNEL:

FY21 included 1,630 positions authorized. With the addition of 62 net positions (42 full time & 20 part time/seasonal), there will be 1,692 positions authorized, with 1,471.36 FTE (full time equivalent), approximately 6.59 FTE per 1,000 population.

General Fund Positions

A net increase of 53 positions is reflected in the General Fund with over one third of these being part-time positions. Total salary and benefit cost estimate of the new positions is \$3,412,177 for FY22. Staffing additions, which have been discussed in the preceding summary by Department, include:

- 1 Deputy Chief of Police
- 1 Police Background Investigator
- 1 Police Training Officer
- 1 Police Senior Radio Technician
- 1 Office Manager
- 4 Police Sergeants
- 7 Police Officers
- 1 Police Detective
- 9 Firefighters
- 1 Fire Emergency Vehicle Technician III
- 2 Maintenance Workers – Public Works
- 2 Facilities Technician III's
- 1 Passport Facility Supervisor
- 3 Library Technicians (Part Time)
- 3 Recreation Leaders (Part Time)
- 14 Recreation Aides (Part Time)
- 1 Signal Systems Operator

Enterprise Fund Positions

The Utility Fund has an increase of 8 new positions, 5 of which include a vehicle, at a total budgeted cost of \$809,727 to include:

- 1 Grease Trap Inspector
- 1 Crew Leader
- 1 Heavy Equipment Operator II
- 1 Construction Technician
- 1 Maintenance Worker
- 1 Utility Operations Supervisor
- 1 Systems Technician
- 1 Backflow Inspector

Stormwater Fund has no new positions for FY22.

Environmental Services Fund has an increase of 1 new position at a budgeted cost of \$52,243:

- 1 Maintenance Worker

Other Fund Positions

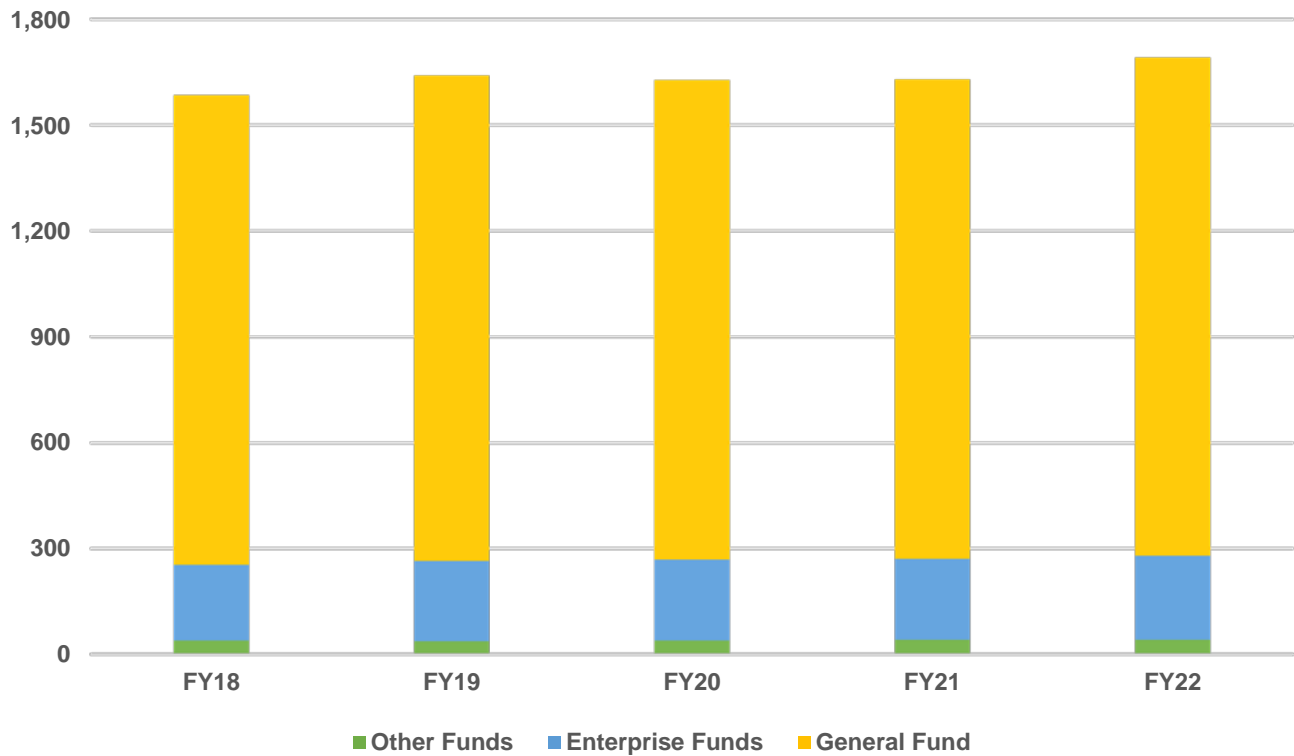
There are no personnel added for FY22 in any remaining operating funds.

Pay and Benefits

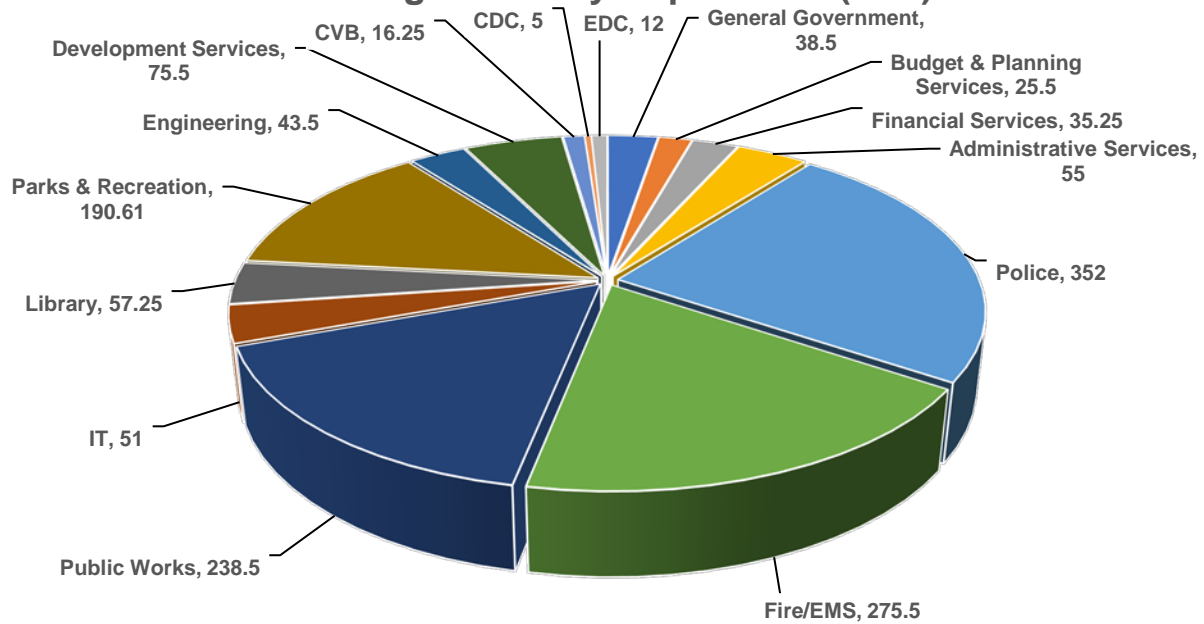
Funding of approximately \$4.5 million, for an average 3% merit-based increase for employees and one 3% step and 1% market increase for Police and Fire personnel, is included in FY22 budget. We want to be competitive in the general marketplace, comparable to similar situated employers and we continue to address market changes, on a case-by-case basis. We anticipate approximately \$2.5 million in market changes for FY22. This is a combination of increasing employee pay for specific positions directly impacted by the continued pandemic and increasing all job class starting pay ranges as we compete for workers in this change labor landscape. In addition, we have adjusted our maximum sick and vacation pay out accumulations as an enhancement to our benefits for current and future employees. These will be reevaluated at mid-year to determine if the hiring market is affected by the offering of higher salaries to new employees or if increased pay and additional benefits assist with retention of our current employee base.

Insurance cost estimates for FY22 are based on our consultant's evaluation of costs and funding requirements. We also analyze our claims payments and stop loss premium payments monthly to insure we are on track with the amount the City expenses for premiums. A rate increase to the City and our employees are not necessary for FY22 due to performance of the plan during the past few years. With the approval of the clinic, our claims and some of the expenses related to offering wellness programs and annual physicals will be less after the clinic is fully operational. Claims will be diverted to the employee clinic with costs based on a fixed contract. The full Texas Municipal Retirement System (TMRS) rate of 14.36% is included in the budget, down from 14.54% for FY21. The latest actuarial study reflects that our plan is 90.00% funded as of 12/31/2020. This is up from the prior year of 87.41%. The major difference for the increase in the funded percentage is the expected actuarial experience and the actual experience.

Personnel Count



Staffing Levels By Department (FTE)



CITY COUNCIL STRATEGIC FOCUS AREAS:

Frisco's Annual Budget is our plan of action detailing how the City's overall goals will be achieved. Each Department includes, as a part of its description of core services, information on their mission, strategies, objectives and measures. The work program specifics, which are included with the budget unit pages, describe the steps the operating departments are taking to align their budgets with City Council's Strategic Focus Areas and Strategic Goals. These goals are also aligned with the stated City Core Values:

Integrity
Outstanding Customer Service
Fiscal Responsibility
Operational Excellence
Our Employees

In 2003, the City Council established seven Strategic Focus Areas to guide the City's operations and provide the Council's long-term vision for the community:

1. **Long-Term Financial Health** - Responsible stewardship of financial resources balancing short- and long-term needs of the community.
2. **Public Health & Safety** - Provide quality programs and services which promote community well-being.
3. **Infrastructure** - Develop and maintain transportation systems, utilities and facilities to meet the needs of the community.
4. **Excellence in City Government** - Provide effective and efficient services with integrity in a responsive and fair manner.
5. **Sustainable City** - Promote the continued development of a diverse, unique and enduring city.
6. **Civic Involvement** - Encourage civic pride, community participation and a sense of ownership in our community.
7. **Leisure and Culture** - Provide quality entertainment, recreation and cultural development to promote and maintain a strong sense of community.

The City Council conducted its Strategic Work Session in January 2021 and the summer work session to provide updates on the progress of the staff work on the priorities. From the meeting, Council unanimously agreed upon specific priorities. These were formally adopted during FY 2021. The FY22 adopted budget provides funding, in most cases, to continue our progress towards achieving these priorities, either with bond proceeds, private developer contributions or operating appropriations.

The Council's priorities for 2021-2022 are as follows:

- Grand Park Master Plan
- Performing Arts Center
- Frisco Reinvestment Strategy
- Venture Capital Growth
- World Cup 2026
- Traffic Investment
- Trails Connectivity
- State Legislative Strategy
- Tourism – Welcome Back
- Entertainment Destinations

Certificate in Performance Management



As part of ICMA's efforts to advance the practice of professional local government management, ICMA awards certificates each year to recognize programs that instill a culture of performance management, pursue comparative analysis and data-informed decision-making, and promote transparency. Certificates of Excellence (highest level), Distinction, and Achievement honor jurisdictions that have incorporated the principles of performance management at varying levels into their organizations.

Our City was recognized with an ICMA Certificate of Achievement in Performance Management.

The certificates are awarded on the basis of criteria that include data collection and verification, training and support, public reporting, accountability and process improvement, networking, and leadership. Each year's recipients are recognized at the ICMA Annual Conference.

Strategic Focus Areas With Relevant Performance Measures

Long Term Financial Health Responsible stewardship of financial resources balancing short- and long-term needs of the community.						
Strategy	Objective	Performance Measure	FY 2020 Actual	FY 2021 Revised	FY 2022 Proposed	Department
Provide information to financial advisors, bondholders, underwriters and rating agencies	Lower city interest expense	City's general obligation bond rating (Benchmark AAA/Aaa)	S&P = AAA	S&P = AAA	S&P = AAA	Finance
Provide information to financial advisors, bondholders, underwriters and rating agencies	Lower city interest expense	City's general obligation bond rating (Benchmark AAA/Aaa)	Moody's = Aa1	Moody's = Aaa	Moody's = Aaa	Finance
Provide stewardship of financial resources balancing the City's short and long-term needs	Maintain a competitive debt position	Debt requirement portion of tax rate	34%	35%	33%	Budget
Provide stewardship of financial resources balancing the City's short and long-term needs	Maintain General Fund balance (Benchmark 25%)	Unassigned fund balance as % of operating budget	45%	40%	37%	Budget
Maintain percent of current property taxes collected	Maintain major revenue source collections	Collection rate	103%	103%	102%	Treasury
Encourage fiscal responsibility	Utilize a business-model approach to attract revenue streams while monitoring expenditures	Raise the cost recovery rate by FY25 to 25%	11%	7%	15%	Parks - Adult Activity Center - The Grove
Encourage fiscal responsibility	Utilize a business-model approach to attract revenue streams while monitoring expenditures	Maintain a significant cost recovery rate for the FAC's operations (100% goal)	91%	62%	100%	Parks - Frisco Athletic Center
Business attraction	Attract companies to Frisco from other markets to create jobs and new investment	FTE* Jobs created / retained	1,454	1,800	1,500	Economic Development Corporation
Business attraction	Attract companies to Frisco from other markets to create jobs and new investment	Square feet occupied	646,000	800,000	610,000	Economic Development Corporation
Business retention & expansion	Provide support and resources to existing businesses for retention and expansion	Jobs saved	520	700	750	Economic Development Corporation

Strategic Focus Areas With Relevant Performance Measures

Long Term Financial Health, cont.						
Responsible stewardship of financial resources balancing short- and long-term needs of the community.						
Strategy	Objective	Performance Measure	FY 2020 Actual	FY 2021 Revised	FY 2022 Proposed	Department
Enhance innovative culture through entrepreneurship	Support entrepreneurial and collaborative environment for new business formation (Inspire Frisco)	FTE* jobs	N/A	N/A	100	Economic Development Corporation
Public Health and Safety						
Provide quality programs and services which promote community well-being.						
Strategy	Objective	Performance Measure	FY 2020 Actual	FY 2021 Revised	FY 2022 Proposed	Department
Focus on service	Maintain accreditation compliance standards	Compliance with no applied discretions	100%	100%	100%	Police
Focus on service	Continuously evaluate our quality of service	Random end user surveys	100%	100%	100%	Police
Focus on service	Enhance the Department's capabilities to address significant events	Positions filled with qualified applicants within 3 months	20%	20%	30%	Police Training
Focus on service	Enhance customer service skills	Percentage of customers that rated our service as good or excellent	99%	99%	100%	Police Records
Focus on service	Answer all calls quickly and professionally	Maintain an average answer time of less than 4 seconds	3.00	3.00	3.00	Police Communications
Focus on service	Answer all calls quickly and professionally	Maintain an average hold time of less than 20 seconds	4.00	6.00	6.00	Police Communications
Focus on learning	Dispatch all emergency calls quickly	Maintain an average dispatch time of less than 1 minute on all fire calls and priority 1 police calls	PD 1 min	PD 1 min	PD 1 min	Police Communications
Focus on learning	Dispatch all emergency calls quickly	Maintain an average dispatch time of less than 1 minute on all fire calls and priority 1 police calls	FD 30 sec	FD 1 min	FD 1 min	Police Communications
Focus on service	Maintain operational readiness and capabilities to address any significant/high risk event	Table top exercises completed with 100% of results falling within defined standards	4	4	4	Police Special Operations
Focus on service	Improve school campus safety related programs	Positive feedback received from principals on SRO performance and presentations	95%	98%	100%	Police SRO
Focus on service	Provide timely and thorough investigations	Average overall clearance rate per 1,000	25	25	28	Police Investigations
Protection of lives and property	Maintain or strive to achieve ISO PPC rating of ISO Class-1	Maintain ISO Class-1 PPC Rating	ISO Class-1	ISO Class-1	ISO Class-1	Fire - Administration

Strategic Focus Areas With Relevant Performance Measures

Public Health and Safety, cont.						
Provide quality programs and services which promote community well-being.						
Strategy	Objective	Performance Measure	FY 2020 Actual	FY 2021 Revised	FY 2022 Proposed	Department
Firefighter safety	Meet or exceed industry standards for personnel safety	Meet NFPA standards related to apparatus, PPE and facilities	Met	Meet	Meet	Fire - Administration
Firefighter safety	Meet or exceed industry standards for personnel safety	Comply with NFPA 1500 standard on Fire Department Occupational Safety and Health Program	Met	Meet	Meet	Fire - Administration
Prevention of fire related deaths in targeted populations	Minimize % change of fire deaths	% change of fire deaths year to year	0%	0%	0%	Fire - Community Education
Promotion of emergency and disaster preparedness	Accurately document disaster planning	Emergency management plan designation from State of Texas	Advanced	Advanced	Advanced	Fire - Emergency Management
Promotion of emergency and disaster preparedness	Accurately document disaster planning	Hazard mitigation plan	FEMA Approved	FEMA Approved	FEMA Approved	Fire - Emergency Management
Notification of citizens pre-disaster	Maintain effective outdoor notification coverage of population	Percentage of citizens within effective radius of outdoor warning sirens	93%	93%	93%	Fire - Emergency Management
Achieve operational excellence	Provide adequate deployment	Percentage of calls with 1st unit arrival within 7:20 total response time (target 90%)	83%	80%	90%	Fire-Operations
Achieve operational excellence	Provide adequate deployment	Percentage of calls with full effective response force arrival on scene within the time of the associated risk level as outlined in the Standards of Cover	84%	85%	90%	Fire-Operations
Protection of lives	Timely response to emergency calls	EMS response time average (minutes)	5:45	5:54	5:45	Fire-EMS
Provide superior development review services	Provide services in the most efficient manner and accurate manner	Staff comments for pre-submittal meetings provided to applicants within two business days of meeting date	N/A	100%	100%	Development Services - Planning
Provide superior development review services	Provide services in the most efficient manner and accurate manner	Staff comments for plans/plats provided to applicants within 10 calendar days	100%	100%	100%	Development Services - Planning
Provide quality programs and services which promote community well being	Proactively improve public health and safety	Maintenance/ Zoning complaint response within 1 business day (not including weekends nor holidays)	92%	95%	95%	Development Services - Code Enforcement
Provide a "Superior Quality" rated water system	Meet or exceed state and federal water quality parameters	Water quality parameter(s) met	Yes	Yes	Yes	Public Works - Water

Strategic Focus Areas With Relevant Performance Measures

Infrastructure						
Develop and maintain transportation systems, utilities and facilities to meet the needs of the community.						
Strategy	Objective	Performance Measure	FY 2020 Actual	FY 2021 Revised	FY 2022 Proposed	Department
Continuous improvement	Proactively care and protect park properties	Completion rate for service requests submitted via Cityworks / City Sourced	8.5 days	6 days	5 days	Parks & Median Maintenance
Build a successful organization	Proactive maintenance of emergency vehicles and equipment	Preventive maintenance meets industry standards	Met	Meet	Meet	Fire Fleet
Ensure proper operation of signal equipment	Complete scheduled maintenance & trouble call repairs	Operational fixtures maintained	99% of 7,152 fixtures	99% of 7,528 fixtures	99% of 7,528 fixtures	Public Works - Street Lighting & Control
Ensure City assets are maintained properly	Provide services in the most efficient manner and accurate manner	Technical utilization (time on work orders vs. payroll time)	80%	82%	84%	Facilities
Provide timely maintenance of water system	Inspect and repair 100% of all fire hydrants annually	Fire hydrants inspected	75%	100%	100%	Public Works - Water
Provide timely maintenance of water system	Inspect 10% of the residential service connections	Residential service connections inspected	3%	3%	5%	Public Works - Water
Inspect for system inflow and infiltration	Clean and video inspect 10% of the City's sewer mains	Linear feet of sewer line inspected	9%	8%	10%	Public Works -Sewer
Inspect for system inflow and infiltration	Inspect and repair 10% of the City's sewer manholes	Manholes inspected / repaired	20%	15%	15%	Public Works -Sewer
Maintain efficient meter reading	Complete repairs as needed	Reduce the number of no-reads (meters) to less than 5%	1.0%	<1%	< 3%	Public Works - Meters
Improve meter accuracy	Reduce the number of re-reads	Reduce the number of re-reads to less than 5%	1.1%	<1%	< 3%	Public Works - Meters
Excellence in City Government						
Provide effective and efficient services with integrity in a responsive and fair manner.						
Strategy	Objective	Performance Measure	FY 2020 Actual	FY 2021 Revised	FY 2022 Proposed	Department
Provide customers (internal and external) with quality service	Provide a timely response to administrative matters	Respond to critical matters within 24 hours and non-routine matters within 30 days	Yes	Yes	Yes	Administrative Services
Market the Contract Postal Unit (CPU) to potential customers	Encourage customers in the area and patrons of City Hall and the Library	Increase in revenue	-6%	1%	2%	Administrative Services - CPU
Survey customers to ensure satisfaction	Customer satisfaction	Customers indicate satisfaction with the service they received related to service requests and problem tickets	97%	95%	95%	Technology

Strategic Focus Areas With Relevant Performance Measures

Excellence in City Government, cont. Provide effective and efficient services with integrity in a responsive and fair manner.						
Strategy	Objective	Performance Measure	FY 2020 Actual	FY 2021 Revised	FY 2022 Proposed	Department
Ensure all computer systems are reliable by maintaining all systems at the correct operating levels	Maintain average time to resolve desktop computer and software installation issues	Resolve desktop systems in less than 4 hours	75%	90%	95%	Technology
Ensure all computer systems are reliable by maintaining all systems at the correct operating levels	Maintain average time for restoration of enterprise hardware, applications and network connectivity	Restore servers, connectivity and applications in less than 4 hours	90%	90%	94%	Technology
Ensure all computer systems are reliable by maintaining all systems at the correct operating levels	Leverage the City's investment in Microsoft technologies to maintain efficiency while reducing costs	Ensure all desktops, laptops and mobile devices are maintained and current	95%	95%	95%	Technology
Provide stewardship of financial resources balancing the City's short and long-term needs	Ensure prompt payments to City vendors and employees, as required by law	Vendors paid within the thirty-day prompt payment mandate	88%	89%	89%	Finance
Provide excellent administrative and clerical support for municipal court proceedings	Manage court cases	Cases closed/total cases filed	119%	110%	100%	Finance - Court
Provide excellent administrative and clerical support for municipal court proceedings	Cases processed through automation	Forms processed by web and phone	68%	70%	70%	Finance - Court
Focus on service	Supervision improvement utilizing developing leaders training	10 supervisors attend per year	100%	100%	100%	Police Training
Focus on service	Identify cost effective/efficient training methods for officers	In-house/ consortium training hours provided at no cost	7,500	7,500	10,000	Police Training
Provide superior service delivery	Implement systems that provide services in the most efficient and accurate manner	Respond to complaints within 24 hours	100%	100%	100%	Police Animal Services

Strategic Focus Areas With Relevant Performance Measures

Excellence in City Government, cont. Provide effective and efficient services with integrity in a responsive and fair manner.						
Strategy	Objective	Performance Measure	FY 2020 Actual	FY 2021 Revised	FY 2022 Proposed	Department
Develop all personnel to be consistent with our mission and values	Ensure all personnel have received training needed	Personnel obtaining basic and specialized training	100%	100%	100%	Police Patrol
Build and support safety culture	Reduce workers compensation (WC) injuries, cost and lost time	Reduce WC incurred loss cost per \$100 payroll - peer 2021 \$1.14	69%	72%	72%	Human Resources
Build and support safety culture	Reduce workers compensation (WC) injuries, cost and lost time	Reduce WC modifier	42%	40%	30%	Human Resources
Build and support safety culture	Reduce workers compensation (WC) injuries, cost and lost time	WC continuous leave as a % of worked hours	15%	18%	15%	Human Resources
Positively impact employee well being	Provide cost effective benefits	Control annual per member health cost	\$14,709	\$16,613	\$17,111	Human Resources
Positively impact employee well being	Provide cost effective benefits	% of total paid for high cost claims	46%	44%	43%	Human Resources
Positively impact employee well being	Improve health and retirement security of employees	Increase supplemental retirement savings participation/savings %	16% Pat / 6.0% Savings	25% Pat/ 5.1% Savings	28% Pat/ 6.0% Savings	Human Resources
Positively impact employee well being	Improve health and retirement security of employees	Reduce employee high risk factor - % =>3 factors	26%	23%	22%	Human Resources
Positively impact employee well being	Improve health and retirement security of employees	Increase wellness screening participation rates	78%	85%	85%	Human Resources
Promote learning and growth	Increase average number of training hours per employee - GOAL is 31 hr/EE	Hours per employee per year provided by HR	30	29	31	Human Resources
Provide internal customers with quality service delivery	Stock relevant inventory that is needed on a day to day basis	Inventory turnover ratio (cost of goods sold/average inventory value)	2.8	2.6	2.5	Administrative Services -Logistics
Provide internal customers with quality service delivery	Sustain accurate inventory records	Accuracy ratio (accurate records/inventory records) of quarterly counts	97%	95%	95%	Administrative Services -Logistics
Maintain elevated employee awareness for maintaining a secure technical environment	Provide security awareness training to City staff	Train all new full-time employees on security awareness topics	98%	100%	100%	Technology

Strategic Focus Areas With Relevant Performance Measures

Excellence in City Government, cont. Provide effective and efficient services with integrity in a responsive and fair manner.						
Strategy	Objective	Performance Measure	FY 2020 Actual	FY 2021 Revised	FY 2022 Proposed	Department
Maintain elevated employee awareness for maintaining a secure technical environment	Provide security awareness training to City staff	Complete annual training of all computer users on security awareness topics	95%	100%	95%	Technology
Develop highly effective, reliable, secure and innovative applications and integrations	Work with Project Manager and Business Analyst to ensure project requirements are documented and met	Systems development and integration initiatives meet documented requirements	90%	100%	100%	Technology
Facilitate project management such that scheduled projects are successfully completed	Support project managers and business units by overseeing project processes to ensure accountability in all projects	Projects successfully completed within budget, on time and in scope	86%	100%	100%	Technology
Guide vendor selection process to ensure the solution meets business requirements	Support business project scope and definition by creating and/or collaborating on requirements in all projects led by the PMO	Produce requirements for approved technology selection projects	100%	100%	100%	Technology
Business applications are kept current to help ensure reliability and maximize the availability of features	Ensure system functionality and reliability	Core applications are kept up to date and in support with regularly scheduled updates/upgrades	100%	100%	100%	Technology
Ensure all staff members are educated and trained on current and new technologies	Pursue the training plan so that internal capabilities can be used to achieve system support strategies	System support strategies achieved with new training/all planned systems	85%	90%	94%	Technology
Costs to deliver library services will remain competitive with regional libraries	Exceed benchmarks for transactions per full time equivalent (FTE) position	Transactions per FTE (benchmark)	3,979 (2,500)	4,000 (3,000)	5,000 (3,500)	Library
Improve customer convenience by addressing their desires and needs	Maintain customer service efficiency	Length of time to get items back on the shelf (hours)	21	20.5	20	Library

Strategic Focus Areas With Relevant Performance Measures

Excellence in City Government, cont. Provide effective and efficient services with integrity in a responsive and fair manner.						
Strategy	Objective	Performance Measure	FY 2020 Actual	FY 2021 Revised	FY 2022 Proposed	Department
Improve customer convenience by addressing their desires and needs	Maintain efficiency in customer service in available books	Percentage of "held" items made available (daily)	84%	85%	86%	Library
Continuous improvement	Foster a culture of service excellence	% of employees receiving training equal to 2% of budgeted hours	N/A	50%	75%	Parks
Provide superior development review services	Customer service response time	Single family plans review - 10 business days	76%	51%	95%	Development Services - Building Inspections
Provide superior development review services	Customer service response time	Commercial plans review - 15 business days	96%	99%	95%	Development Services - Building Inspections
Promote and develop standards and provide services that maintain sustainable property values	Compliance	Cases complied or extension provided within 30 calendar days	100%	90%	90%	Development Services - Code Enforcement
Create cash management refinements and enhancements	Customer service response time	UB emails - 48 hour response	95%	95%	95%	Budget -Revenue Collections
Create cash management refinements and enhancements	Customer service response time	Application processing - 24 hour response	95%	95%	95%	Budget -Revenue Collections
Provide customers (internal and external) with quality service delivery	Respond to customer complaints within 48 hours	Customer complaints responded to within 48 hours	98%	98%	98%	Public Works -Water Resources
Best Management Practices (BMPs) required by 2019 permit	Implemented and managed	BMPs attained	100%	100%	100%	Public Works - Stormwater
Right-of-Way permitting process efficiency	Improve right-of-way permitting process	Right-of-way permits processed within five days	90%	86%	90%	Public Works - ROW Inspection
Provide internal customers with quality service delivery	Stock relevant inventory that is needed on a day to day basis	Inventory turnover ratio (cost of goods sold/average inventory value)	2.8	2.6	2.5	Administrative Services - Logistics
Provide internal customers with quality service delivery	Sustain accurate inventory records	Accuracy ratio (accurate records/inventory records) of quarterly counts	97%	95%	95%	Administrative Services - Logistics

Strategic Focus Areas With Relevant Performance Measures

Excellence in City Government, cont. Provide effective and efficient services with integrity in a responsive and fair manner.						
Strategy	Objective	Performance Measure	FY 2020 Actual	FY 2021 Revised	FY 2022 Proposed	Department
Create and maintain current and accurate GIS data	Analyze collected data for accuracy of datasets falling under a normalized maintenance schedule	Utility and development-related data is within spatial and attribute established tolerances	97%	97%	97%	Technology
Sustainable City Promote the continued development of a diverse, unique and enduring city.						
Strategy	Objective	Performance Measure	FY 2020 Actual	FY 2021 Revised	FY 2022 Proposed	Department
Improve asset management program	Develop 5 year maintenance/repair plan for all systems	Comply with APWA asset management systems 5 BMP's within 2 years	N/A	10% completion of plan	100% completion of all practices	Public Works
Efficiency of equipment and vehicles	All vehicles comply with idle time policy	Meet goal of 15% or less idle time	21%	20% to date/expect reduction rest of year	20% or less per division	Public Works
Positively impact employee well being	Improve health and retirement security of employees	Sick leave as a % of worked hours	4%	3%	3%	Human Resources
Recruit and retain a skilled and diverse workforce	Reduce involuntary terminations for FT EE's within the 1st year of employment	First year turnover	37%	34%	34%	Human Resources
To minimize downtime and repair costs on vehicles and equipment	Schedule routine PM service & perform repairs	Average downtime hours	7.66	7.50	7.25	Fleet Services
Ensure the integrity, reliability and availability of key systems	Implement disaster recovery plan for identified key systems	Implement current phase of the DR systems implementation project	90%	90%	100%	Technology
Reduce the City's reliance on the landfill	Increase tons recycled from the curbside recycling program	Curbside recycling program tonnage	20,364	22,000	23,000	Environmental Services
Reduce the City's reliance on the landfill	Maintain residential diversion rate	Residential waste stream diversion	29.91%	31.00%	32.00%	Environmental Services

Strategic Focus Areas With Relevant Performance Measures

Sustainable City, cont.						
Promote the continued development of a diverse, unique and enduring city.						
Strategy	Objective	Performance Measure	FY 2020 Actual	FY 2021 Revised	FY 2022 Proposed	Department
Reduce the City's reliance on the landfill	Minimize landfill tonnage charges by diverting material into recycling programs	City landfill usage cost reduction due to recycling	\$855,289	\$924,000	\$966,000	Environmental Services
Reduce the City's reliance on the landfill	Minimize landfill tonnage charges by diverting hazardous materials	Participants in Household Hazardous Waste Program	11,992	12,641	13,526	Environmental Services
Implement water-use reduction policies that increase the community's effort to protect and conserve our water supply	Implement conservation strategies for overall improved water use efficiency	Overall water consumption (gallons per capita per day)	158	160	160	Public Works - Water Resources
Civic Involvement						
Encourage civic pride, community participation and a sense of ownership in our community.						
Strategy	Objective	Performance Measure	FY 2020 Actual	FY 2021 Revised	FY 2022 Proposed	Department
Improve voter turnout	Offer adequate polling locations	Percentage of residents voting	0% * no election held due to COVID19	42% * Nov/Dec combined	15%	CSO
Improve voter turnout	Offer adequate polling locations	Total registered voters	N/A	116,790	119,000	CSO
Promote Citizen Involvement in Boards and Commissions	Appoint engaged citizens	Attendance and participation	75%	90%	100%	City Council
Building awareness	Increase community outreach	Appointed Board Members achieve 10% participation in Department activities	10%	5%	10%	Parks
Provide quality programs and services which promote community well being	Provide quality education through multiple outlets	Conduct 20 public outreach efforts annually	22	20	20	Development Services - Code Enforcement
Leisure and Culture						
Provide quality entertainment, recreation and cultural development to promote and maintain a strong sense of community.						
Strategy	Objective	Performance Measure	FY 2020 Actual	FY 2021 Revised	FY 2022 Proposed	Department
Quality of library services will remain competitive with regional libraries	Acquire library materials to meet state accreditation requirements and patron needs	Collection size per capita	1.20	1.15	1.11	Library

Strategic Focus Areas With Relevant Performance Measures

Leisure and Culture, cont. Provide quality entertainment, recreation and cultural development to promote and maintain a strong sense of community.						
Strategy	Objective	Performance Measure	FY 2020 Actual	FY 2021 Revised	FY 2022 Proposed	Department
Quality of library services will remain competitive with regional libraries	Offer a wide range of library services to meet resident needs and expectations	Meet Library of Excellence Award standards in all 10 criteria	100%	100%	100%	Library
Maximize taxpayer investment in library services	Collect materials desired by residents	Increase number of unique users of digital materials	13,483.00	14,291.98	15,149.50	Library
Maximize taxpayer investment in library services	Collect materials desired by residents	Increase number of newly purchased materials that circulate	99%	99%	99%	Library
Imagination	Implement Parks Play Frisco Master Plan	Achieve short-term recommendations of Master Plan	NA	50%	50%	Parks
Imagination	Implement Master Plan recommendations in the Collections Assessment for Preservation (CAP)survey report	Implement collection conservation, staffing and building management priorities	10%	20%	50%	Parks - Heritage Museum



BUDGET IN BRIEF

BUDGET IN BRIEF

The following pages provide a short and concise summary of the budget process and key budget points.

BUDGET PROCESS

The budget process is a yearly activity as set forth in the City Charter. The City Council adopts an annual budget as prepared by the City Manager and City staff.

The process starts each year in January with the City Council Work Session at which the City Council and City Manager, along with Department Directors determine the strategic focus areas, long term goals and plans for the upcoming fiscal year for the City of Frisco. Financial models for cost of service and fee rates are also updated during this timeframe.

Throughout February and March, the Budget staff begins preparing training materials and forecasts. Staff continuously monitor current year revenues and expenditures and simulate subsequent fiscal year projections. Financial models for cost of service and fee rates are also updated during this timeframe.

Each year in mid-March, the Management Team kicks off Budget. The Budget staff provides a letter, forms, guidelines and training materials needed to prepare the revised budget and proposed budget requests. Preparation of the budget includes three parts; 1) the current year revised budget, 2) the subsequent fiscal year proposed budget, 3) and the subsequent fiscal year capital and supplemental requested amounts. Budget Office staff hold training sessions with the Departments during April to assist with budget software use and provide one-on-one assistance and instruction.

The current year revised budget is a projection of revenues and expenditures for the remainder of the current fiscal year. Departments submit justification for accounts that are expected to be over budget or underutilized. All accounts are evaluated and adjusted from the current budgeted amount to meet year end needs.

The subsequent fiscal year proposed budget is the expected cost for maintaining the current year base operations to achieve Council's goals. Increases to the operating portion due to growth or inflation of the base are limited depending on the City Manager guidelines stated in the Budget development kick off letter. Capital and one-time purchases from the previous fiscal year are not included in this base estimate.

Activities that require additional resources, new or replacement equipment, or new programs are included in the capital and supplemental requested amounts. For each item requested, Departments provide a description, itemization and justification of the estimated costs. These requests are submitted by the Department in a list prioritized according to need. Fleet and computer replacements are submitted by the Fleet Division and Information Technology Department for each Department and evaluated during the Departmental Budget Review Meetings.

All budget preparation materials are due to the Budget staff throughout April and May. During May, individual Departmental Budget Review Meetings are held with the Department Director and the Management Team to review and discuss requests for changes to the current year, the upcoming year proposed budget and capital and supplemental requests. The budget staff combines the proposed requests into the Revenue, Expenditure and Fund Summaries and submits to the City Manager, who reviews, makes adjustments and submits the proposed budget to the City Council prior to August 15.

BUDGET IN BRIEF

The City Council has the opportunity to review the proposed budget, discuss their opinions, ask questions with the City Manager, provide feedback and request changes at the Council Work Session in early August. After the Council Work Session there are two public hearings. The Charter requires at least one public hearing on the budget. As of January 1, 2020, per Texas Senate Bill 2, from the 86th Texas Legislature, the effective tax rate is now known as the "No-New-Revenue" tax rate and the rate formerly referred to as the rollback rate, is now the Voter-Approval tax rate. If the proposed tax rate is equal to or less than the No-New-Revenue tax rate and the Voter-Approval tax rate, no action is required prior to adoption. If the proposed tax rate is greater than either the No-New-Revenue rate or Voter-Approval tax rate, additional notices and public hearings and an automatic election on the tax rate could be required in addition to the public hearing on the budget. Public hearings allow citizens a chance to voice their opinions.

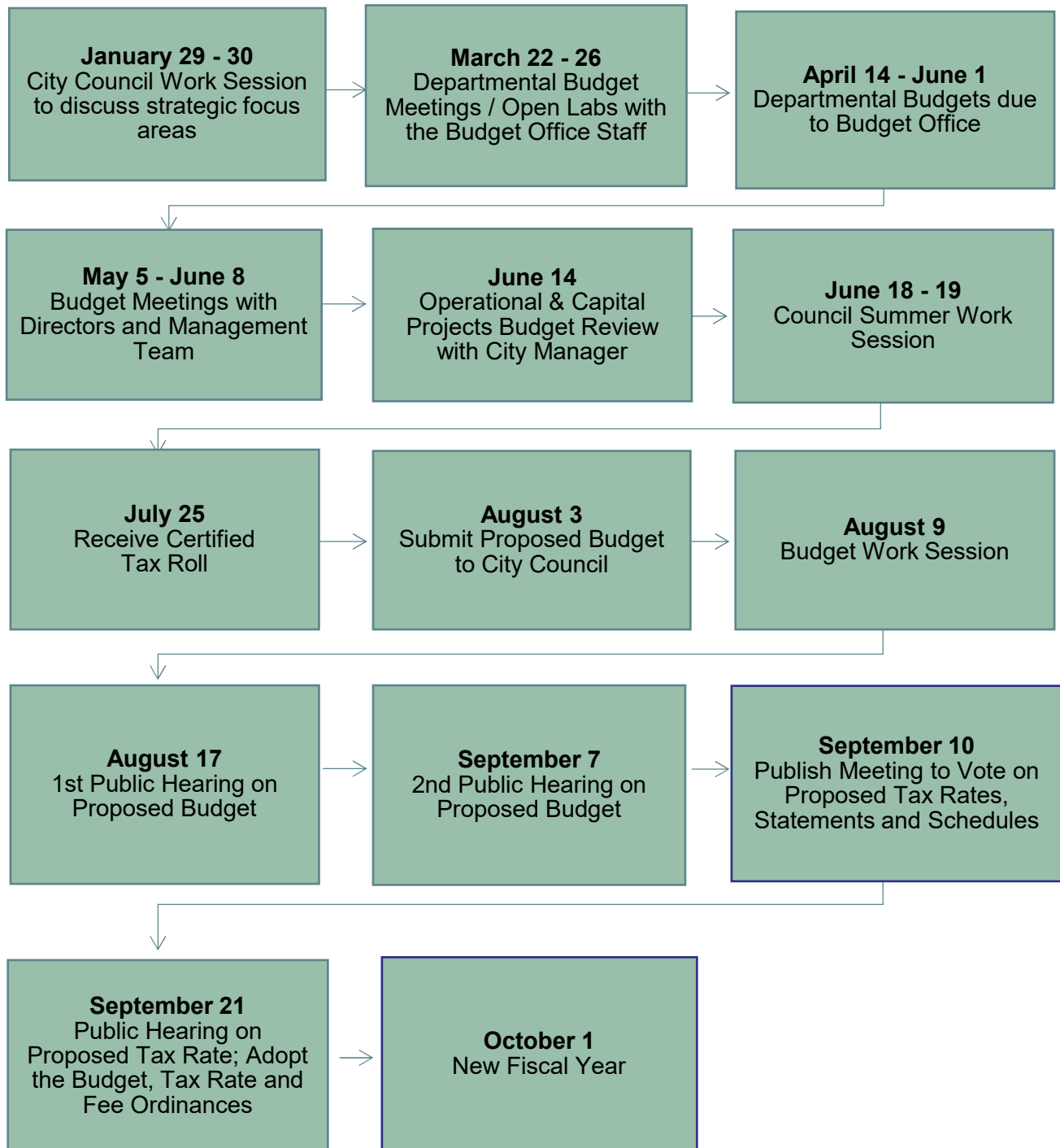
The City Council adopts the final budget appropriation at a City Council meeting in September for the October 1 fiscal year start date.

Visit our website for our budget in brief document: <http://www.friscotexas.gov/157/Budget-Office>

BUDGET ADJUSTMENTS AND AMENDMENTS

Budget changes that do not affect the total for a Department but transfer funds from one line item to another within a Department's operating budget are allowed at each Director's discretion. A budget adjustment that will bring a change in the total appropriation for a Department may be allowed by the City Manager at the written request of the Department, based on the City's ability to fund the request. A budget adjustment that requires a change in total appropriations at the fund level requires the City Council's approval in the form of an ordinance.

BUDGET PROCESS FLOWCHART



CITY OF FRISCO
COMBINED BUDGET SUMMARY
2021 - 2022

<u>Fund Title</u>	<u>Estimated Beginning Balance</u>	<u>Revenues by Type</u>			
		<u>Taxes</u>	<u>Licenses & Permits</u>	<u>Fees</u>	<u>Interest</u>
General Fund	\$ 70,369,176	\$ 167,965,619	\$ 12,047,447	\$ 12,814,737	\$ 516,120
Insurance Reserve Fund	19,191,035	-	-	-	30,000
Capital Reserve Fund	12,837,061	-	-	-	24,000
Public Leased Facility Fund	1,591,468	-	-	1,324,187	325
Special Events Fund	485,893	-	-	150,000	350
Workforce Housing Fund	380,898	-	-	-	180
Public Art Fund	399,674	-	-	-	420
Court Fees Fund	146,511	-	-	115,000	100
TIRZ #1 Fund	8,156,159	37,062,712	-	4,961,196	4,935
TIRZ #5 Fund	541,183	1,502,941	-	-	184
TIRZ #6 Fund	-	-	-	-	-
Traffic Control Enforcement	30,000	-	-	-	-
Hotel/Motel Tax Fund	1,988,968	6,656,906	-	1,447,010	1,400
Tourism PID Fund	-	1,897,219	-	-	-
Panther Creek PID Fund	2,252	-	-	130,000	35,000
Grants and Contracts Fund	-	-	-	-	-
CDBG Fund	-	-	-	-	-
Public Television Franchise Tax Fund	1,014,949	235,000	-	-	1,000
Capital Projects Fund	17,482,990	-	-	-	-
Thoroughfare Impact Fees Fund	11,844,196	-	-	-	-
Park Dedication Fee Fund	13,209,760	-	-	-	-
Debt Service Fund	3,180,862	52,243,815	-	-	5,880
Utility Fund	58,740,346	-	-	110,923,831	240,000
Utility Capital Projects Fund	11,214,986	-	-	-	-
Utility Impact Fees Fund	22,832,184	-	-	-	-
Stormwater Fund	2,611,015	-	-	5,291,365	1,000
Environmental Services Fund	3,337,381	-	-	21,656,628	16,000
Community Development Fund	55,264,707	26,969,815	-	-	770,000
CDC Remediation Fund	4,314,616	-	-	-	2,000
Economic Development Fund	70,313,931	26,969,815	-	-	650,000
Charitable Foundation Fund	14,086	-	-	-	-
Totals	\$ 391,496,286	\$ 321,503,841	\$ 12,047,447	\$ 158,813,953	\$ 2,298,894

Assumptions:

Revenue projections are based on a combination of historic trend, calculations, and estimate factors.

Expenditure appropriations are supported by Department requests prepared by the City Manager and staff and adopted by City Council.

CITY OF FRISCO
COMBINED BUDGET SUMMARY
2021 - 2022

Revenues By Type		Expenses by Object					Estimated Ending Balance
Bond Proceeds / Miscellaneous	Interfund Transfers In	Salary & Benefit	Service & Debt Commodity	Capital Outlay	Interfund Transfers Out		
\$	\$	\$	\$	\$	\$	\$	
2,344,739	2,662,887	133,696,525	56,019,489	6,103,616	2,527,877	70,373,218	
-	-	-	-	-	1,000,000	18,221,035	
-	1,300,000	-	-	-	-	14,161,061	
-	100,000	-	1,199,638	12,000	-	1,804,342	
83,500	114,150	78,419	420,189	-	-	335,285	
-	-	-	46,000	-	-	335,078	
-	363,727	93,858	270,289	-	-	399,674	
-	-	-	171,491	-	84,000	6,120	
-	6,944,512	-	22,768,554	-	26,246,172	8,114,788	
-	-	-	-	-	1,271,631	772,677	
-	56,100	-	-	-	56,100	-	
-	-	-	-	30,000	-	-	
42,125	-	1,899,232	2,989,599	-	2,715,379	2,532,199	
-	-	-	1,897,219	-	-	-	
-	-	-	-	-	165,000	2,252	
18,028,466	650,000	-	5,284,566	-	13,393,900	-	
2,551,238	-	-	2,551,238	-	-	-	
-	-	-	-	728,864	-	522,085	
181,300,000	4,319,001	-	-	182,826,452	-	20,275,539	
-	-	-	-	-	-	11,844,196	
-	-	-	-	-	-	13,209,760	
-	27,610,668	-	80,202,365	-	-	2,838,860	
500,000	3,412,365	18,104,126	97,104,399	2,014,485	-	56,593,532	
15,000,000	8,993,900	-	-	21,313,900	-	13,894,986	
-	-	-	-	-	3,000,000	19,832,184	
-	4,400,000	1,775,584	2,819,576	-	4,494,148	3,214,072	
41,000	-	1,673,843	18,241,554	26,924	2,716,105	2,392,583	
237,414	2,793,326	302,487	29,277,513	-	5,285,672	51,169,590	
25,000,000	1,400,000	93,881	1,215,500	29,000,000	-	407,235	
54,775	-	1,890,801	21,674,877	-	2,164,653	72,258,190	
1,000	-	-	1,000	-	-	14,086	
\$ 245,184,257	\$ 65,120,637	\$ 159,608,756	\$ 344,155,056	\$ 242,056,241	\$ 65,120,637	\$ 385,524,625	

CITY OF FRISCO

THREE YEAR REVENUE AND EXPENDITURE SUMMARY

	Actual 2020	General Fund Revised 2021	Adopted 2022	Actual 2020	TIRZ #1 Fund Revised 2021	Adopted 2022
Revenues						
Taxes	\$ 143,581,055	\$ 157,215,853	\$ 167,965,619	\$ 34,258,967	\$ 35,233,297	\$ 37,062,712
Licenses & Permits	11,042,795	11,214,435	12,047,447	-	-	-
Fees	11,247,203	10,038,767	12,814,737	4,929,036	4,962,321	4,961,196
Interest	1,265,080	212,000	516,120	80,458	4,700	4,935
Miscellaneous	4,579,159	1,781,410	2,344,739	-	-	-
Total Revenue	171,715,292	180,462,465	195,688,662	39,268,461	40,200,318	42,028,842
Expenditures						
Salary & Benefit	108,651,325	124,316,896	133,696,525	-	-	-
Service & Commodity	44,912,708	49,985,266	56,019,489	19,404,187	19,914,752	22,768,554
Capital Outlay	5,244,137	7,203,641	6,103,616	-	-	-
Total Expenditures	158,808,170	181,505,803	195,819,630	19,404,187	19,914,752	22,768,554
Net Revenue (Expenditures)	12,907,123	(1,043,338)	(130,968)	19,864,274	20,285,566	19,260,288
Other Sources (Uses)						
Transfers In (Out)	(5,467,020)	(6,385,031)	135,010	(18,423,026)	(20,142,677)	(19,301,660)
Proceeds from Debt	-	-	-	-	-	-
Total Resources (Uses)	(5,467,020)	(6,385,031)	135,010	(18,423,026)	(20,142,677)	(19,301,660)
Beginning Fund Balance	70,357,443	77,797,545	70,369,176	6,572,022	8,013,270	8,156,159
Ending Fund Balance	\$ 77,797,545	\$ 70,369,176	\$ 70,373,218	\$ 8,013,270	\$ 8,156,159	\$ 8,114,788

(1) Actual is presented on a budgetary basis

CITY OF FRISCO

THREE YEAR REVENUE AND EXPENDITURE SUMMARY

Debt Service Fund			Utility Fund			Total General Fund Subsidiaries		
Actual 2020	Revised 2021	Adopted 2022	Actual 2020	Revised 2021	Adopted 2022	Actual 2020	Revised 2021	Adopted 2022
\$ 46,238,750	\$ 46,364,867	\$ 52,243,815	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
-	-	-	-	-	-	-	-	-
-	-	-	103,258,188	103,000,028	110,823,831	1,021,379	1,424,266	1,474,187
153,975	5,600	5,880	589,286	240,000	240,000	261,081	55,275	55,275
-	-	-	1,000,736	983,974	600,000	(2,491)	74,500	83,500
46,392,725	46,370,467	52,249,695	104,848,210	104,224,002	111,663,831	1,279,969	1,554,041	1,612,962
-	-	-	15,196,647	16,738,488	18,104,126	107,338	158,375	172,277
75,524,646	94,526,509	80,202,365	82,881,392	90,046,837	97,104,399	998,240	1,646,403	1,936,116
-	-	-	1,095,069	536,313	2,014,485	41,386	68,000	12,000
75,524,646	94,526,509	80,202,365	99,173,108	107,321,638	117,223,010	1,146,963	1,872,778	2,120,393
(29,131,921)	(48,156,042)	(27,952,670)	5,675,102	\$ (3,097,636)	(5,559,179)	133,006	(318,737)	(507,431)
28,916,914	28,847,073	27,610,668	3,370,499	3,400,982	3,412,365	4,516,918	7,630,645	877,877
-	17,110,663	-	-	-	-	-	-	-
28,916,914	45,957,736	27,610,668	3,370,499	3,400,982	3,412,365	4,516,918	7,630,645	877,877
5,594,175	5,379,168	3,180,862	49,391,399	58,437,000	58,740,346	22,924,197	27,574,121	34,886,029
\$ 5,379,168	\$ 3,180,862	\$ 2,838,860	\$ 58,437,000	\$ 58,740,346	\$ 56,593,532	\$ 27,574,121	\$ 34,886,029	\$ 35,256,475

CITY OF FRISCO

THREE YEAR REVENUE AND EXPENDITURE SUMMARY

	Total Special Revenue Funds			Total Capital Projects		
	Actual 2020	Revised 2021	Adopted 2022	Actual 2020	Revised 2021	Adopted 2022
Revenues						
Taxes	\$ 5,640,188	\$ 6,082,149	\$ 10,292,066	\$ -	\$ -	\$ -
Licenses & Permits	-	-	-	-	-	-
Fees	289,406	230,000	245,000	18,072,333	12,100,000	-
Interest	91,940	37,760	37,684	5,722,795	995,550	-
Miscellaneous	15,225,443	13,533,851	22,068,839	36,605,554	54,291,048	53,000,000
Total Revenue	21,246,977	19,883,760	32,643,589	60,400,682	67,386,598	53,000,000
Expenditures						
Salary & Benefit	1,835,303	1,584,706	1,899,232	-	-	-
Service & Commodity	17,758,663	15,704,630	12,894,113	-	-	-
Capital Outlay	463,331	264,691	758,864	116,130,887	504,913,437	204,140,352
Total Expenditures	20,057,297	17,554,027	15,552,209	116,130,887	504,913,437	204,140,352
Net Revenue (Expenditures)	1,189,680	2,329,733	17,091,380	(55,730,205)	(437,526,839)	(151,140,352)
Other Sources (Uses)						
Transfers In (Out)	(1,582,240)	(1,655,426)	(16,979,910)	3,674,832	29,953,713	10,312,901
Proceeds from Debt	-	-	-	45,191,302	109,000,000	143,300,000
Total Resources (Uses)	(1,582,240)	(1,655,426)	(16,979,910)	48,866,134	138,953,713	153,612,901
Beginning Fund Balance	3,442,115	3,049,556	3,723,862	382,021,313	375,157,242	76,584,116
Ending Fund Balance	\$ 3,049,556	\$ 3,723,862	\$ 3,835,332	\$ 375,157,242	\$ 76,584,116	\$ 79,056,665

(1) Actual is presented on a budgetary basis

CITY OF FRISCO

THREE YEAR REVENUE AND EXPENDITURE SUMMARY

Total Enterprise Funds			Total Component Units			Total All Funds		
Actual 2020	Revised 2021	Adopted 2022	Actual 2020	Revised 2021	Adopted 2022	Actual 2020	Revised 2021	Adopted 2022
\$ -	\$ -	\$ -	\$ 45,124,776	\$ 51,371,076	\$ 53,939,630	\$ 274,843,736	\$ 296,267,242	\$ 321,503,841
-	-	-	-	-	-	11,042,795	11,214,435	12,047,447
22,929,304	25,168,142	26,947,993	-	-	-	161,746,849	156,923,524	157,266,943
113,491	17,000	17,000	1,229,438	1,022,000	1,422,000	9,507,544	2,589,885	2,298,894
43,000	128,533	41,000	966,665	522,624	25,293,189	58,418,066	71,315,940	103,431,267
23,085,795	25,313,675	27,005,993	47,320,879	52,915,700	80,654,819	515,558,990	538,311,026	596,548,392
3,042,372	3,229,026	3,449,427	2,004,309	2,237,470	2,287,169	130,837,293	148,264,961	159,608,756
17,273,678	18,862,275	21,061,130	39,366,477	37,602,672	52,168,889	298,119,992	328,289,345	344,155,056
518,968	271,982	26,924	31,336	3,749,300	29,000,000	123,525,114	517,007,364	242,056,241
20,835,018	22,363,283	24,537,481	41,402,122	43,589,442	83,456,058	552,482,398	993,561,671	745,820,053
2,250,777	2,950,392	2,468,512	5,918,757	9,326,258	(2,801,239)	(36,923,408)	(455,250,645)	(149,271,661)
(1,485,840)	(9,199,364)	(2,810,253)	(13,521,034)	(32,449,915)	(3,256,998)	-	-	-
-	-	-	-	-	-	45,191,302	126,110,663	143,300,000
(1,485,840)	(9,199,364)	(2,810,253)	(13,521,034)	(32,449,915)	(3,256,998)	45,191,302	126,110,663	143,300,000
11,432,431	12,197,368	5,948,396	160,633,274	153,030,997	129,907,339	712,368,369	720,636,268	391,496,286
\$ 12,197,368	\$ 5,948,396	\$ 5,606,655	\$ 153,030,997	\$ 129,907,339	\$ 123,849,101	\$ 720,636,269	\$ 391,496,286	\$ 385,524,625



KEY BUDGET POINTS

FISCAL YEAR 2022

GENERAL FUND BUDGET	\$	198,347,507
UTILITY FUND BUDGET	\$	117,223,010
TAXABLE VALUATION	\$	36,643,992,146
PROPOSED TAX RATE	\$	0.44660

PROPERTY VALUATION ANALYSIS FOR THE PAST FIVE YEARS

TAX YEAR	CERTIFIED TAXABLE VALUATION	TOTAL GAIN (LOSS)		LESS NEW IMPROVEMENTS & ANNEXATIONS		GAIN (LOSS) ON PROPERTY ASSESSMENTS	
2016	24,283,388,226						
2017	26,532,839,613	2,249,451,387	9.26%	1,507,283,912	6.21%	742,167,475	3.06%
2017	26,532,839,613						
2018	29,351,318,858	2,818,479,245	10.62%	1,476,121,328	5.56%	1,342,357,917	5.06%
2018	29,351,318,858						
2019	31,652,546,777	2,301,227,919	7.84%	1,665,806,034	5.68%	635,421,885	2.16%
2019	31,652,546,777						
2020	33,718,537,249	2,065,990,472	6.53%	1,805,379,669	5.70%	260,610,803	0.83%
2020	33,718,537,249						
2021	36,643,992,146	2,925,454,897	8.68%	1,545,720,656	4.58%	1,379,734,241	4.10%

5 YEAR STAFFING TRENDS

(Number of Authorized Positions)

	FY 2018	FY 2019	FY 2020	FY 2021	FY 2022
General Fund	1,331	1,376	1,359	1,359	1,412
Public Leased Facility Fund	1	1	1	1	1
Special Events Fund	-	-	2	2	2
Public Art Fund	1	1	1	1	1
Hotel/Motel Fund	14	17	17	17	17
Capital Projects Fund	2	-	-	-	-
Utility Fund	180	190	189	189	197
Stormwater Drainage Fund	19	20	20	20	20
Environmental Services Fund	16	18	21	21	22
Community Development Fund	7	7	7	7	7
CDC Remediation Fund	-	-	-	1	1
Economic Development Fund	14	11	11	12	12
Total All Funds	1,585	1,641	1,628	1,630	1,692

HISTORY
History of Frisco Tells of Growth from
Rich Soil and Good Farm Land
By Bob Warren, Former Mayor of Frisco
and updated by Staff

In February 1902, a town we now know as Frisco, was formed from the fertile black soil of west Collin County's beautiful rolling prairie land. However, to get a true picture of the history of our City, we need to look much further back in time, perhaps to the early 1800's.

At least three vital ingredients were present in the birth of Frisco. An abundance of rich soil made excellent farmland, but two other things were needed, transportation and water. Let's see how these three ingredients worked together to grow the Frisco we know today.

Transportation

As with any successful city, transportation has been key to the development of Frisco. Settlers first came to this area while traveling the Shawnee Trail.

In 1838, the Congress of the Republic of Texas appropriated money for the construction of a north – south road, thereby opening northern Texas to trade. The Shawnee Trail from Austin to the Red River was followed for this route. This road, for which our Shawnee Trail Sports complex is named, ran through the heart of what later became the City of Frisco.

A military post near the Red River was named for Captain William C. Preston, a veteran of the Texas Revolution. The Shawnee Trail, which would ultimately become Preston Trail, then Preston Road, was used by wagon trains moving south bringing immigrants to Texas and by cattle drives going north from Austin. The town, Lebanon, then a thriving cattle town and now a part of Frisco served as an assembly point for the cattle drives. South of this area in 1841, John Neely Bryan began the settlement of Dallas.

Next came another mode of transportation, the railroad, which gave birth to Frisco. The origin of railroads in this area began in 1849 in the state of Missouri. The Pacific Railroad Company was granted a charter to build a line from St. Louis to the western boundary of Missouri. Fifty- three years later the line had become a part of the St. Louis, San Francisco Railroad. Men at depot stations along the line soon shortened the name of the line to "Frisco".

Water

By 1869, the laying of track, which would become part of the Frisco line, was being completed in Texas. In 1902, one such line was completed from Denison to Carrollton through the center of what is now Frisco. The thirst of the steam locomotive brought the need of watering holes about every twenty to thirty miles. Since water was not as available on the higher ground along Preston Ridge, the Frisco Railroad looked four miles west to lower ground. There they dug a lake called Frisco Lake, on Stewart Creek, to provide water (the second ingredient in our growth story) for the engines.

Soil or Land

In 1902, what would eventually become Frisco was a piece of land owned by the Blackland Town Site Company, a subsidiary of the Frisco Railroad. The property was subdivided into lots and sold to potential settlers. The auction, which was held on February 13 and 14, 1902, was advertised up and down the rail lines as far away as Chicago, St. Louis and Kansas City. The sale also attracted residents and merchants from surrounding communities that had no rail access. Businesses and residents began moving here from Little Elm to the west and from Lebanon, which was seeing fewer and fewer cattle drives.

With the decline of Lebanon, some of the houses were physically moved from Preston Road to what is now downtown Frisco. One was the T.J. Campbell home which was rolled on logs and pulled into Frisco where it now stands, a historical monument.

The settlement was first called Emerson, named for Francis Emerson, owner of the farm where the town site was located. However, when application was made for a post office under the name "Emerson" the application was refused. There was a town called Emberson in Lamar County and authorities ruled that the names were too similar.

An existing post office called Eurida was transferred to the new town site from a community only two miles to the northwest. The postmaster, Tom Duncan, came along in the move. For some time, the office continued to operate under the name Eurida.

Later, in 1904, the people selected the name "Frisco City" for their town in honor of the railroad that founded the young city. It was soon shortened to Frisco and the Post Office Department approved the new name.

Frisco became a thriving town, serving as a trade center for the surrounding farming community. It was not until 1908, however, that the residents elected to make their community an incorporated City. On March 27, 1908 the citizens elected their first municipal government which included four aldermen, an alderman at large, a town marshal and Dr. I.S. Rogers, the town's first physician and mayor. Dr. Rogers, for which Rogers Elementary is named, served as mayor the first three years of the City's incorporated life.

The census of 1910, Frisco's first, showed a population of 332 pioneers. By the next census in 1920, the count was 733 and the town's population remained near that level through the 1950 census (736).

Quadruple digits were recorded in 1960 when the count showed 1,184. Slow but steady growth continued, bringing the total to 3,499 in 1980 and 6,141 in 1990. The nineties ushered in a "population explosion" bringing an estimated 21,400 people as of January 1, 1997.

In the Year 2000, the opening of Stonebriar Mall became the catalyst for development in Frisco and encouraged growth in two main categories - - Education and Sports.

Education

With Frisco continuously exceeding Census estimates for population, building new facilities for students of all ages is a priority for the City.

In 2008, Frisco ISD opened the Career & Technical Education Center (FISD CTE Center) which is a state-of-the-art facility offering more than 30 programs for high-schoolers. Some of the courses include Health Science, Business Management, Agriculture, IT, Hospitality, and more.

A big year for education occurred in 2018 with the University of North Texas announcing plans to build a Frisco campus with construction scheduled to begin in 2022. In addition, several elementary, middle, and high schools were opened in the fall of 2018 and more are being planned for the near future to accommodate the incredible growth of our City. In 2017 and 2019, the U.S. Census Bureau awarded the title of Fastest Growing City in the Country to Frisco so it's no surprise more schools will be needed.

"Sports City"

Sports have always been a huge part of life in Texas but the main venues have been in Dallas and Arlington. That changed in 2003 when Dr. Pepper Ballpark opened in Frisco to house the AA Baseball Team the RoughRiders, a Texas Rangers Minor League Affiliate.

In 2005, Toyota Stadium (originally Pizza Hut Park) opened and FC Dallas relocated to Frisco from Dallas. Just 13 years later, the National Soccer Hall of Fame & Museum opened at Toyota Stadium and sees roughly 17,000 visitors per year.

The Frisco Athletic Center opened in 2007 and is an extremely popular facility. Even during the unfortunate COVID-19 pandemic, the FAC saw over 12,000 unique visitors to their website during the month of July 2020 alone.

Frisco saw the Dallas Cowboys relocate their world corporate headquarters to Frisco in 2016 where they opened their practice facility – Ford Center at The Star. It quickly became a destination for Cowboys fans from all over the world to visit, bringing millions of dollars in revenue to Frisco.

The year of 2018 was another major milestone for Frisco in the Sports category when PGA of America announced plans to relocate their headquarters to Frisco as part of a public-private partnership. It will boast two championship courses as well as a 500 room Omni Hotel and could potentially host the Ryder Cup in the near future. The economic impact of the PGA moving to Frisco is estimated at around 2.5 billion dollars over 20 years.

Exponential Growth

Over twenty years after Stonebriar Mall opened, Frisco has seen almost unprecedented growth, hitting a population of over 200,000 in August 2020. It has become THE destination for sports fans and foodies alike with world-class sporting facilities, miles of hiking and biking trails, and over 400 restaurants. That doesn't even begin to consider the other industries who call Frisco home which will draw even more people to our fair City – be it day-trippers just coming in to enjoy a day of shopping, dining, and sporting events or people who choose to move here permanently.

PERSONNEL

		<u>FY20</u>	<u>FY21</u>	<u>FY22</u>	<u>FTE</u>
<u>General Fund</u>					
<u>General Government</u>	10 - City Manager's Office	11	10	10	10.00
	11 - Communications & Media Relations	10	10	10	10.00
	12 - City Secretary's Office	4	4	4	4.00
	17 - Records Management	2	2	2	2.00
<u>Budget and Planning Services</u>	10 - Administration	3	3	3	2.50
	19 - Community Development	3	3	3	3.00
	20 - Budget Office	4	4	4	4.00
	22 - Treasury	3	3	3	3.00
<u>Financial Services</u>	21 - Accounting	14	15	15	15.00
	23 - Municipal Court	21	21	21	20.25
<u>Police</u>	10 - Administration	13	13	14	14.00
	10 - Personnel & Training	7	7	9	9.00
	31 - Community Services	9	9	9	9.00
	31 - Detention	21	21	21	21.00
	31 - Records	12	12	12	12.00
	31 - Communications	39	39	39	39.00
	31 - Radio Operations	6	6	8	8.00
	31 - Animal Services	7	7	7	7.00
	32 - Patrol	119	123	129	129.00
	32 - Traffic	17	18	23	23.00
	33 - School Resource Officer	31	31	31	31.00
	33 - Property and Evidence	8	8	8	8.00
	33 - Investigations	40	41	42	42.00
<u>Fire</u>	10 - Administration	14	10	10	10.00
	34 - Community Education	3	3	3	2.50
	35 - Fire Prevention	14	15	15	15.00
	35 - Emergency Management	2	2	2	2.00
	36 - Fire Operations	226	230	239	239.00
	37 - EMS	2	2	2	2.00
	39 - Fleet Services	4	4	5	5.00
<u>Public Works</u>	10 - Administration	5	5	5	5.00
	41 - Streets	38	38	40	40.00
	47 - Traffic Control Operations	8	8	8	8.00
	48 - Signal & Street Lighting Operations	12	12	12	12.00
	49 - ROW Inspection	1	1	1	1.00
<u>Human Resources</u>	10 - Human Resources	12	12	12	12.00
<u>Administrative Services</u>	10 - Administration	6	6	6	6.00
	51 - Risk-Property/Liability	2	2	2	2.00
	52 - Logistics	5	5	5	5.00
	53 - Purchasing Services	4	4	4	4.00
	55 - Building Services	23	23	25	25.00
	56 - Fleet Services	12	12	12	12.00

PERSONNEL

		<u>FY20</u>	<u>FY21</u>	<u>FY22</u>	<u>FTE</u>
<u>General Fund, continued</u>					
Information Technology	10 - Administration	3	3	3	3.00
	60 - Development	1	1	1	1.00
	61 - Project Management Office	2	1	1	1.00
	62 - Information Services	8	8	8	8.00
	63 - Management Information Services	18	18	18	18.00
	64 - Geographic Information Services	-	1	1	1.00
Library	10 - Administration	4	4	4	4.00
	65 - Library Services	69	72	76	53.25
Parks and Recreation	10 - Administration	11	11	11	11.00
	71 - Adult Activity Center - The Grove	12	12	12	8.50
	72 - Frisco Athletic Center	250	241	258	78.27
	73 - Natural Resources	14	14	14	14.00
	74 - Athletics	11	10	10	6.67
	75 - Parks & Median Maintenance	62	61	61	61.00
	76 - Special Events	3	3	3	3.00
	78 - Planning & CIP	3	3	3	3.00
	79 - Heritage Museum	3	4	4	2.67
Engineering Services	85 - Traffic Signal System	2	2	3	3.00
	88 - Engineering	1	1	1	1.00
	89 - Transportation	9	9	9	9.00
Development Services	10 - Planning	19	19	19	18.50
	94 - Health and Food Safety	9	9	9	9.00
	96 - Building Inspections	41	41	41	41.00
	98 - Code Enforcement	7	7	7	7.00
	General Fund Total	<u>1,359</u>	<u>1,359</u>	<u>1,412</u>	<u>1,199.11</u>
<u>Public Leased Facility Fund</u>					
General Government	10 - Administration	1	1	1	0.50
	Public Leased Facility Fund Total	<u>1</u>	<u>1</u>	<u>1</u>	<u>0.50</u>
<u>Special Events Fund</u>					
Parks and Recreation	79 - Heritage Museum	2	2	2	1.50
	Special Events Fund Total	<u>2</u>	<u>2</u>	<u>2</u>	<u>1.50</u>
<u>Public Art Fund</u>					
Parks and Recreation	10 - Administration	1	1	1	1.00
	Public Art Fund Total	<u>1</u>	<u>1</u>	<u>1</u>	<u>1.00</u>
<u>Hotel/Motel Fund</u>					
Convention & Visitor's Bureau	10 - Administration	17	17	17	16.25
	Hotel/Motel Fund Total	<u>17</u>	<u>17</u>	<u>17</u>	<u>16.25</u>

PERSONNEL

		<u>FY20</u>	<u>FY21</u>	<u>FY22</u>	<u>FTE</u>
<u>Utility Fund</u>					
Budget and Planning Services	26 - Revenue Collections	13	13	13	13.00
Public Works	10 - Administration	6	6	6	6.00
	13 - Education and Outreach	2	2	2	1.50
	40 - Water Resources	10	10	10	8.50
	42 - Water	39	39	39	39.00
	43 - Sewer	18	18	22	22.00
	44 - Meters	21	21	22	22.00
	47 - Operations	22	22	25	25.00
	49 - ROW	8	8	8	8.00
Administrative Services	52 - Logistics	1	1	1	1.00
Information Technology	10 - Administration	1	1	1	1.00
	60 - Development	3	3	3	3.00
	61 - Project Management Office	1	1	1	1.00
	62 - Information Services	3	3	3	3.00
	63 - Management Information Services	3	3	3	3.00
	64 - Geographic Information Services	8	8	8	8.00
Engineering Services	10 - Administration	5	5	5	5.00
	87 - Construction Inspection	13	13	13	13.00
	88 - Engineering	12	12	12	10.50
Utility Fund Total		<u>189</u>	<u>189</u>	<u>197</u>	<u>193.50</u>
<u>Stormwater Drainage Fund</u>					
Public Works	13 - Education and Outreach	1	1	1	1.00
	46 - Compliance	17	17	17	17.00
Engineering Services	88 - Engineering	2	2	2	2.00
Stormwater Drainage Fund Total		<u>20</u>	<u>20</u>	<u>20</u>	<u>20.00</u>
<u>Environmental Services Fund</u>					
Public Works	13 - Education and Outreach	1	1	1	1.00
	45 - Environmental Services	20	20	21	20.50
Environmental Services Fund Total		<u>21</u>	<u>21</u>	<u>22</u>	<u>21.50</u>
<u>Community Development Fund</u>					
Parks and Recreation	79 - Frisco Discovery Center	7	7	7	5.00
Community Development Fund Total		<u>7</u>	<u>7</u>	<u>7</u>	<u>5.00</u>
<u>Community Development Corporation Remediation Fund</u>					
Public Works	45 - Environmental Services	-	1	1	1.00
Community Development Corporation Remediation Fund Total		<u>-</u>	<u>1</u>	<u>1</u>	<u>1.00</u>

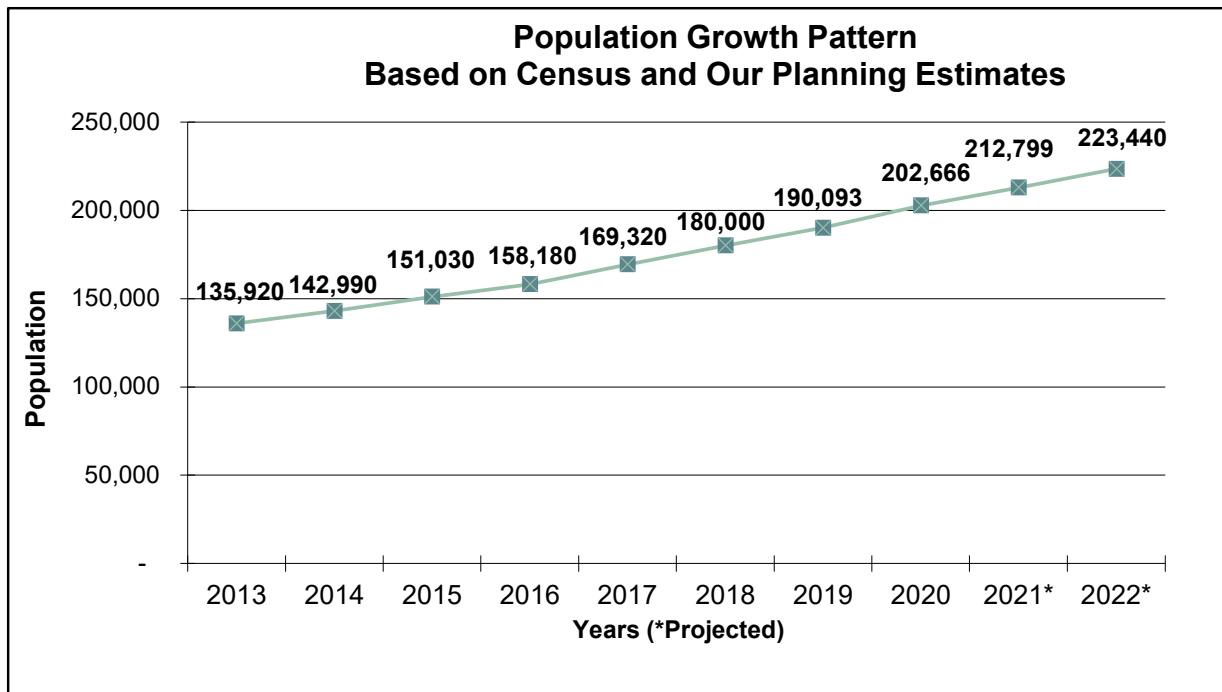
PERSONNEL

		<u>FY20</u>	<u>FY21</u>	<u>FY22</u>	<u>FTE</u>
<u>Economic Development Fund</u>					
General Government	15 - Economic Development	11	12	12	12.00
Economic Development Fund Total		<u>11</u>	<u>12</u>	<u>12</u>	<u>12.00</u>
GRAND TOTAL		<u>1,628</u>	<u>1,630</u>	<u>1,692</u>	<u>1,471.36</u>

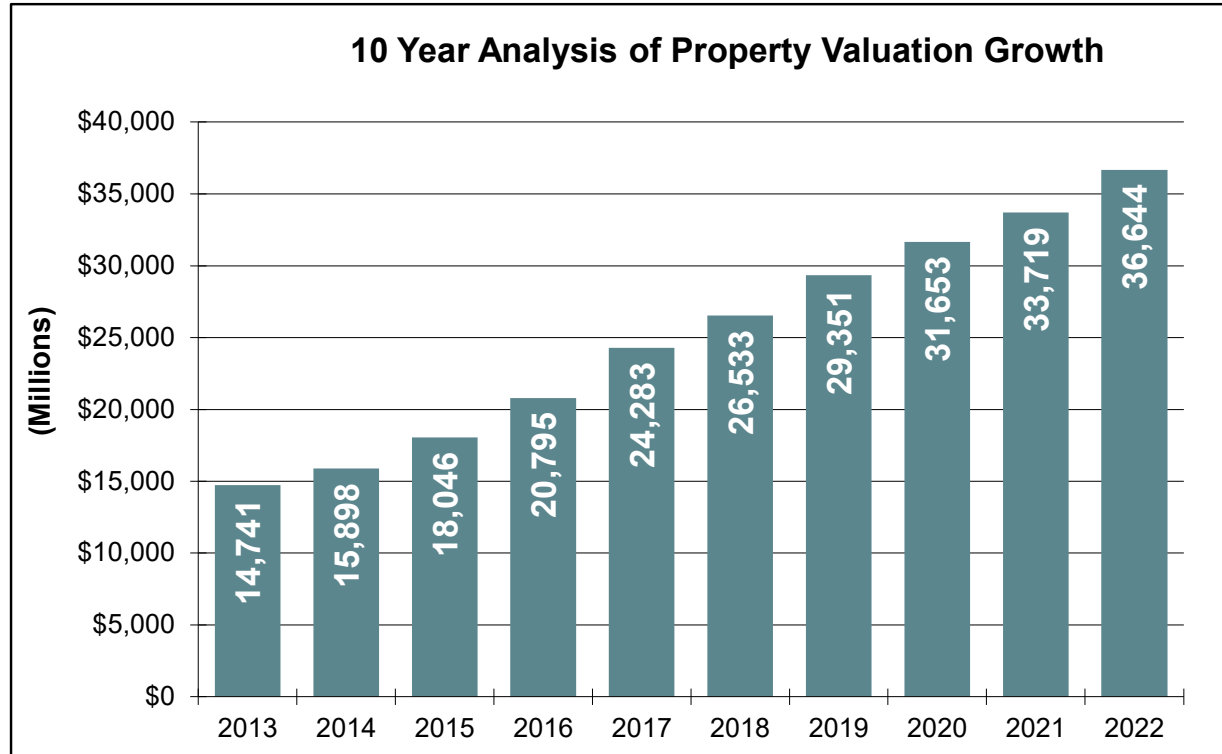
FY 2022 Full Time & Part Time Positions

FUND	FT	PT
General Fund	1,114	298
Public Leased Facility Fund	-	1
Special Events Fund	1	1
Public Art Fund	1	-
Hotel/Motel Fund	16	1
Utility Fund	191	6
Stormwater Drainage Fund	20	-
Environmental Services Fund	21	1
Community Development Fund	3	4
CDC Remediation Fund	1	-
Economic Development Fund	12	-
	1,380	312
Total	1,692	

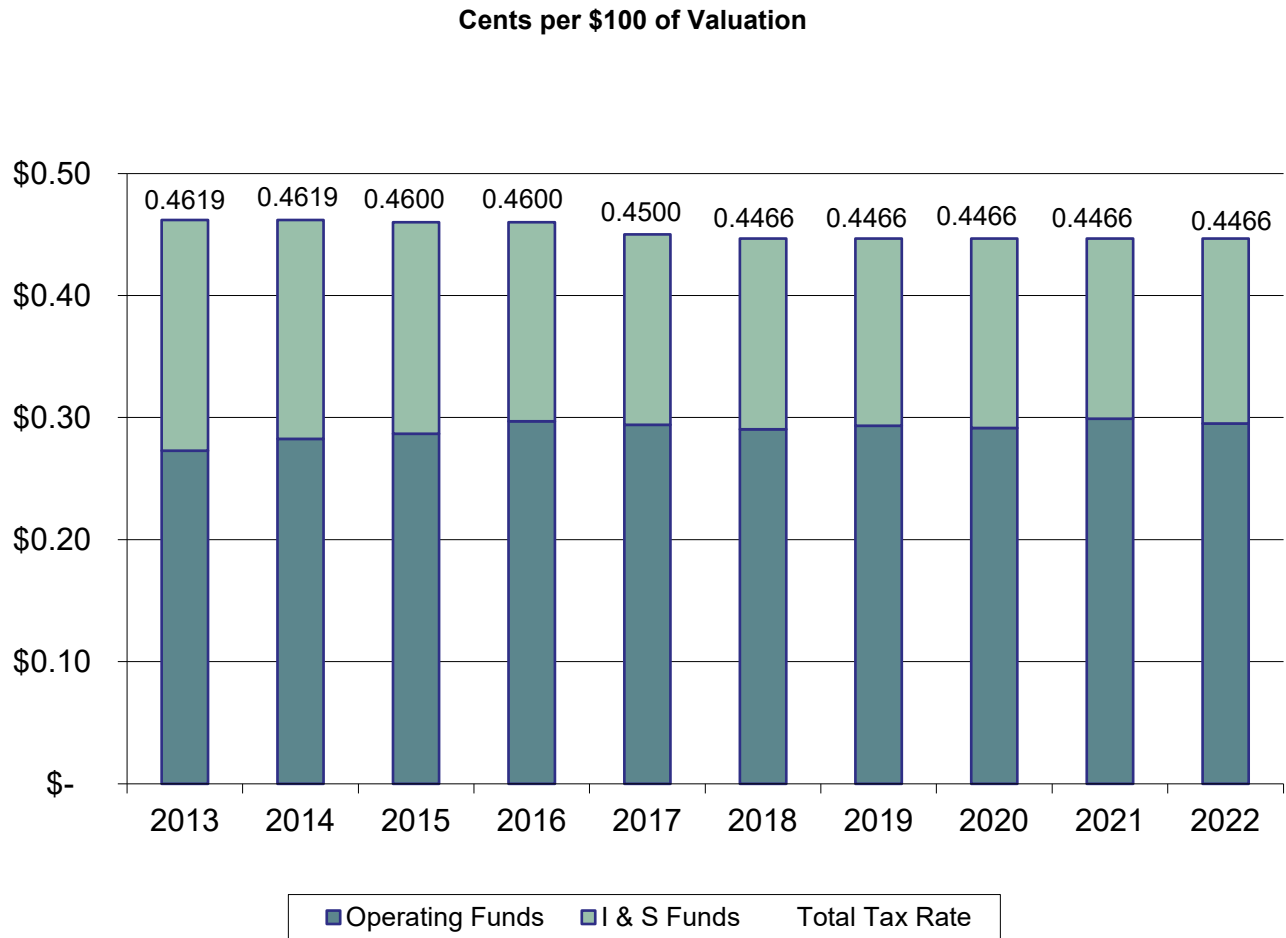
GROWTH CHARTS



The 2010 Census showed the April 1, 2010 population for Frisco at 116,989 with 62% in Collin County and 38% in Denton County. FY22 estimates are based on a 5.0% growth assumption and will be updated when we receive the 2020 census data. The population at build-out is projected to be 323,000 based on assumptions from our Development Services Department.



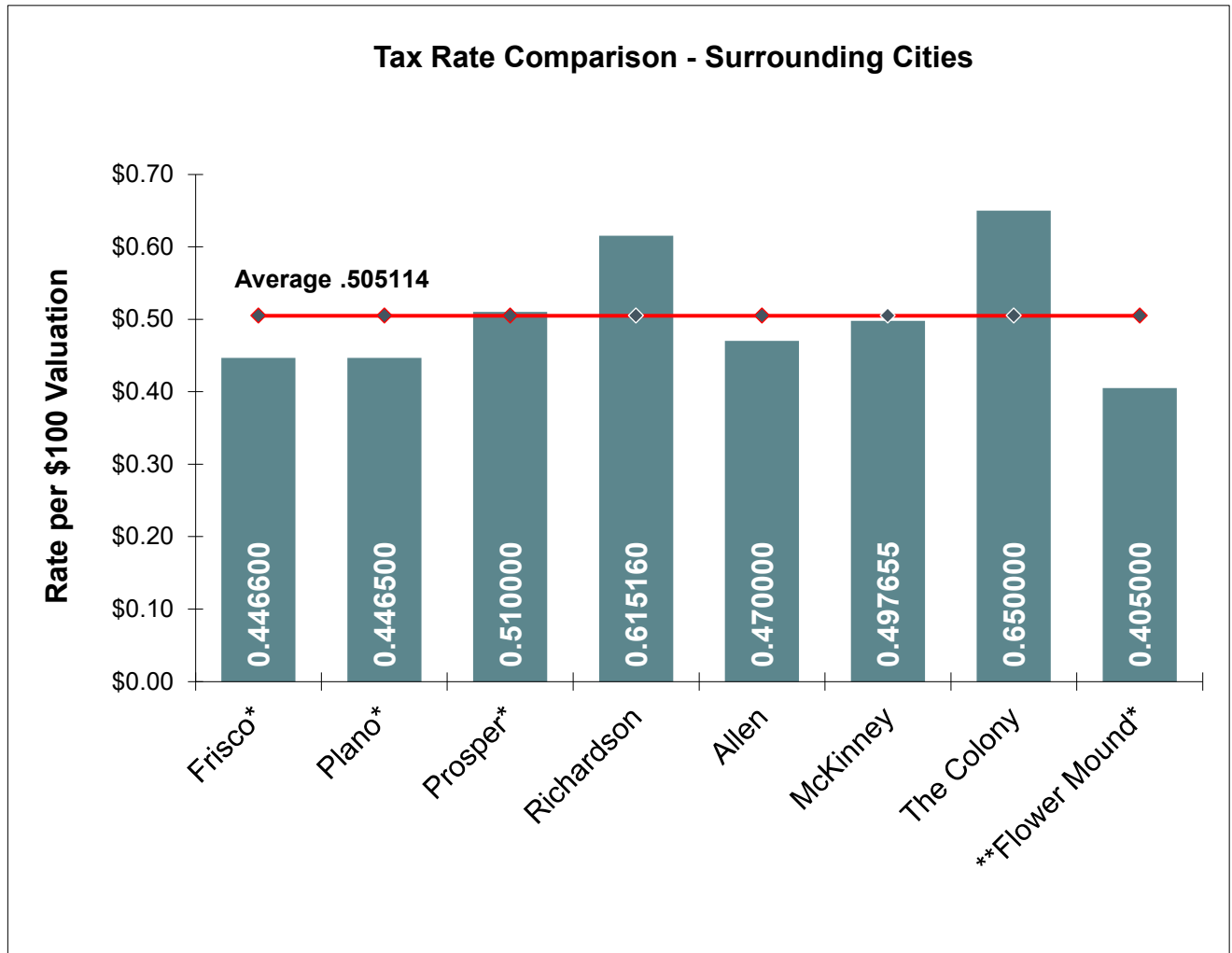
COMPOSITION OF TAX RATE FOR THE PAST TEN YEARS



10 YEAR ANALYSIS OF TAX RATE

Fiscal Year	Operating Funds	I & S Funds	Total Tax Rate
2012-2013	0.272957	0.188953	0.46191
2013-2014	0.282626	0.179284	0.46191
2014-2015	0.286791	0.173209	0.46000
2015-2016	0.297064	0.162936	0.46000
2016-2017	0.294052	0.155948	0.45000
2017-2018	0.290435	0.156165	0.44660
2018-2019	0.293367	0.153233	0.44660
2019-2020	0.291520	0.155080	0.44660
2020-2021	0.298973	0.147627	0.44660
2021-2022	0.295215	0.151385	0.44660

AREA TAX RATE COMPARISON



Rates as of 9/15/2021

* Grant a homestead exemption

**Has a 1/4% sales tax for street maintenance and repair

BUDGET OVERVIEW

This overview provides a general synopsis of the City's fiscal position. It is designed to appeal to the general public and consists of sections that give brief one-page summaries of each of the City's Funds and Departments. This overview has been separated into sections by fund types.

To aid in the analysis of this information, a brief explanation of our fund structure and the various fund types is available on the following pages.

FUND SUMMARIES

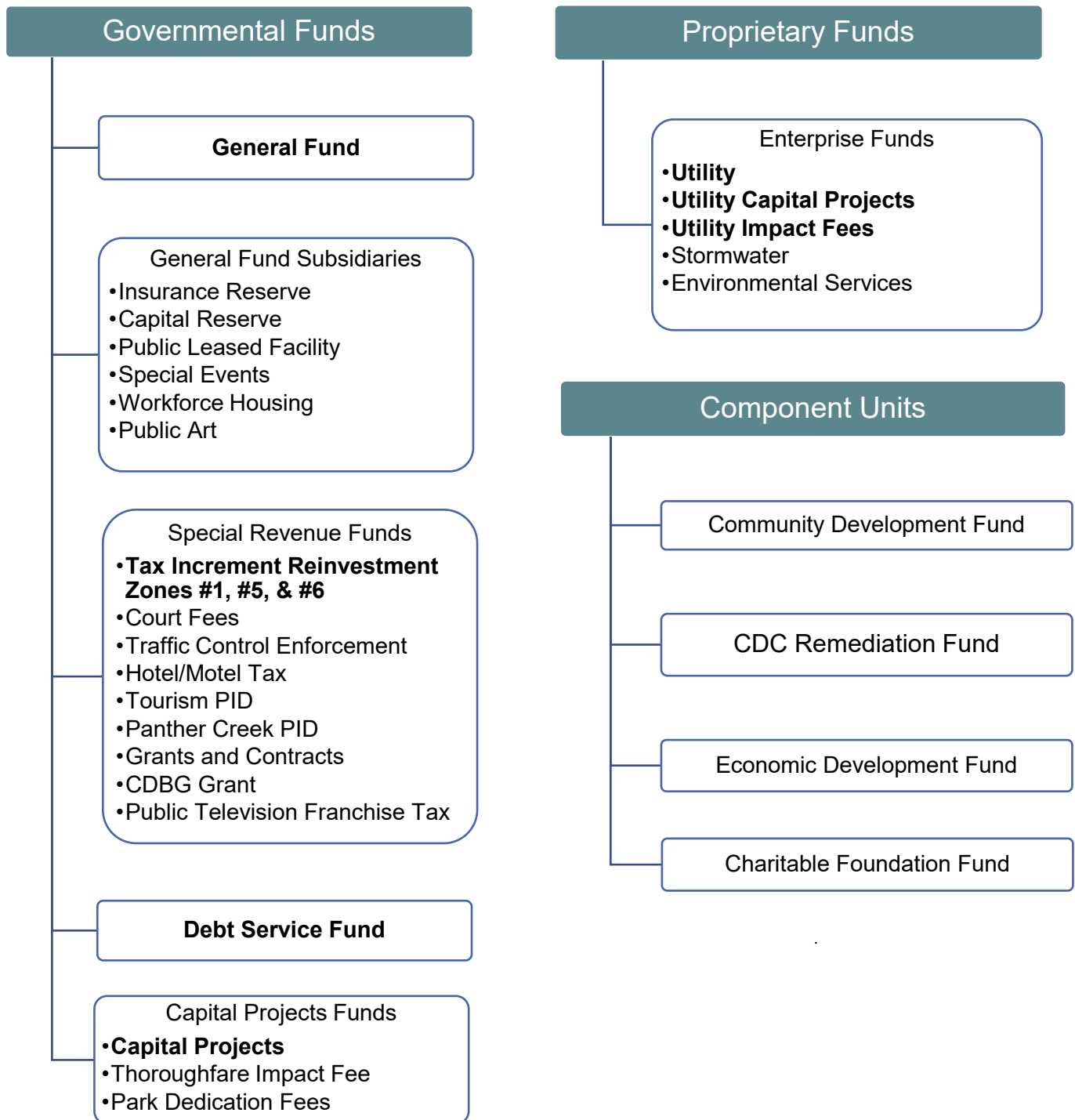
Fund Summaries provide an analysis of each separate fund including revenues, expenditures and fund balance. For comparative purposes, the immediately preceding fiscal years' audited figures are illustrated, as well as, prior year original budget, prior year revised budget and current year adopted budget.

DEPARTMENTAL SUMMARIES

The pages following the "Fund Summaries" provide analysis of the various Departments, Divisions and Subdivisions of the City. For comparative purposes, the immediately preceding fiscal years' audited figures are illustrated, as well as, prior year revised budget and current year adopted budget.

FUND STRUCTURE

Accounts are organized into a group based on similar properties and each fund is considered to be a separate entity. All funds are subject to budget approval. Major funds appear in **bold** print.



FUND ACCOUNTING

The accounts of the City of Frisco are organized on the basis of funds, each of which is considered to be a separate accounting entity. The operations of each fund are summarized as follows:

GOVERNMENTAL FUND TYPES:

The City accounts and budgets for Governmental Funds, at the fund level, using the modified accrual basis of accounting. This means that revenue is recognized in the accounting period in which it becomes available and measurable, while expenditures are recognized in the accounting period in which they are incurred.

General Fund - The General Fund is the operating fund of the City. All general tax revenues and other receipts that are not restricted by law or contractual agreement to some other fund are accounted for in this fund. The General Fund records the general operating expenditures, the fixed charges and the capital improvement costs that are not paid through other funds. Activities operating in the General Fund include: City Council, General Government Administration, Finance, Fire, Police, Human Resources, Administrative Services, Information Technology, Library, Parks and Recreation, Public Works, Traffic Engineering and Development Services. Subsidiary funds include: a Special Events Fund, Workforce Housing Fund, Public Art Fund, Public Leased Facility Fund, Insurance Reserve Fund and Capital Reserve Fund.

Debt Service Fund - The Debt Service Fund is used to account for accumulation of financial resources for the payment of principal and interest and related costs on general long-term liabilities paid from taxes levied by the City, contributions from leased facilities, Special Revenue Funds, component units and the TIRZ Funds.

Capital Projects Funds - The Capital Projects Funds are used to account for the acquisition or construction of capital facilities being financed from General Obligation or Certificate of Obligation Bond proceeds, grants, or transfers from other funds, other than those recorded in Proprietary Funds. The City's Capital Project Funds consist of the following: Capital Projects Fund, Park Dedication Fee Fund and Thoroughfare Impact Fees Fund.

Special Revenue Funds - The Tax Increment Reinvestment Zones (TIRZ#1, TIRZ#5, and TIRZ #6), the Court Fees Fund, the Traffic Control Enforcement, the Hotel/Motel Tax Fund, the Tourism Public Improvement District Fund (TPID), the Panther Creek Public Improvement District Fund, the Grants Fund, the Community Development Block Grant (CDBG) Fund and the Public Television Franchise Tax Fund are used to account for specific revenues that are legally restricted to expenditures for particular purposes.

PROPRIETARY FUND TYPES:

The City accounts and budgets for Proprietary Funds using the accrual basis of accounting. Under this method, revenues are recorded when earned and expenses are recorded at the time the liability is incurred.

Enterprise Funds - The Utility Fund, Environmental Services Fund and the Stormwater Drainage Fund account for the operations of the water and sewer system, the collection and disposal of solid waste and the development and maintenance of proper drainage services. These services for the general public are funded primarily on a user-charge fee basis.

FUND ACCOUNTING, CONTINUED

COMPONENT UNITS:

The City, although a legally separate entity, is considered to be financially accountable for three component units and their subsidiaries, budgeting for them using the modified accrual basis of accounting.

Frisco Economic Development Corporation (FEDC) - The FEDC provides marketing and economic development services to the City. The City provides for custody and investment of assets, various administrative, personnel and legal services for the FEDC. Funding is derived from a half cent sales tax.

Frisco Community Development Corporation (FCDC) - The FCDC addresses recreational, cultural arts, senior citizen and other related community development needs of the City as well as some economic development activities. The City provides for custody and investment of assets and various administrative services for the FCDC. Funding is derived from a half cent sales tax and various lease revenues.

Community Development Corporation Remediation Fund - The CDC Remediation Fund, a subsidiary of the FCDC, was established to address the cleanup of the former battery recycling plant site and closure of the onsite landfill. Funding includes transfers from the Environmental Services Fund.

City of Frisco Charitable Foundation (CFCF) - The Foundation was established to address recreational, cultural arts, senior citizen, community safety education and other related community development needs. Funding is derived from contributions.

The chart below shows the relationship among the various funds and their primary revenue sources.

	Primary Revenue Sources			
	Ad Valorem Tax	Sales and Use Tax	User Fees	Special Revenue
General Fund	X	X		
Debt Service Fund	X			
TIRZ Funds	X	X*	X	
Hotel/Motel Tax Fund		X		
Tourism PID Fund		X		
FCDC		X	X	
FEDC		X		
Utility Fund			X	
Environmental Services Fund			X	
Stormwater Fund			X	
Capital Projects Funds				X
Grant Funds				X
Special Revenue Funds				X

* TIRZ #5 and TIRZ #6

FUND ACCOUNTING, CONTINUED

The chart below demonstrates the fund relationships of each department:

Department Description	General Fund	Capital Projects Funds	Other Governmental Funds	Utility Fund	Stormwater Fund	Environmental Services Fund	Other Enterprise Funds	CDC Fund	EDC Fund
	Governmental			Proprietary				Component Units	
General Government	X	X	X	X					X
Financial Services	X	X	X	X					
CVB		X	X						
Tourism PID		X	X						
Police	X	X							
Fire & EMS	X	X							
Public Works	X	X		X	X	X	X		
Human Resources	X	X	X						
Administrative Services	X	X	X	X					
Information Technology	X	X		X					
Library	X	X							
Parks and Recreation	X	X	X					X	
Engineering Services	X	X		X	X		X		
Development Services	X	X							
Non-Departmental	X	X	X	X	X	X	X	X	X

Capital Projects Funds include:

Capital Projects, Park Dedication Fee, Thoroughfare Impact Fees

Other Governmental Funds include:

Insurance Reserve, Capital Reserve, Public Leased Facility, Special Events, Workforce Housing, Public Art, TIRZ #1, TIRZ #5, TIRZ #6, Court Fees, Panther Creek PID, Hotel Motel Tax, Tourism PID, Grants and Contracts, CDBG Grant, Public Television Franchise Tax, Debt Service Fund

Other Enterprise Funds include:

Utility Capital Projects, Utility Impact Fees

GENERAL FUND

**CITY OF FRISCO
GENERAL FUND
BUDGET SUMMARY
FISCAL YEAR 2021 - 2022**

	<u>ACTUAL FY 2019-20</u>	<u>ORIGINAL BUDGET FY 2020-21</u>	<u>REVISED BUDGET FY 2020-21</u>	<u>ADOPTED BUDGET FY 2021-22</u>
Fund Balance, Beginning	\$ 70,357,443	\$ 70,799,443	\$ 77,797,545	\$ 70,369,176
Receipts:				
Revenues	171,715,292	176,760,467	180,462,465	195,688,662
Interfund Transfers	3,224,233	6,132,795	6,732,795	2,662,887
Total Revenue	174,939,525	182,893,262	187,195,260	198,351,549
Funds Available	245,296,968	253,692,705	264,992,805	268,720,725
Deductions:				
Operating Expenditures	146,756,013	167,215,738	165,491,831	181,300,264
Section 380 Sales Tax Grant	6,808,020	8,110,331	8,810,331	8,415,750
Capital Outlay	5,244,137	6,262,509	7,203,641	6,103,616
Interfund Transfers - GF Subsidiaries	6,117,713	387,341	11,672,083	1,877,877
Interfund Transfers - Special Revenue	1,290,433	650,068	1,103,901	650,000
Interfund Transfers - Capital Projects	1,283,107	-	341,842	-
Total Deductions	167,499,423	182,625,987	194,623,629	198,347,507
Fund Balance, Ending	\$ 77,797,545	\$ 71,066,718	\$ 70,369,176	\$ 70,373,218
Contingent Appropriation	-	2,629,891	2,616,616	2,846,160
Unassigned Fund Balance, Ending	\$ 77,797,545	\$ 68,436,827	\$ 67,752,560	\$ 67,527,058

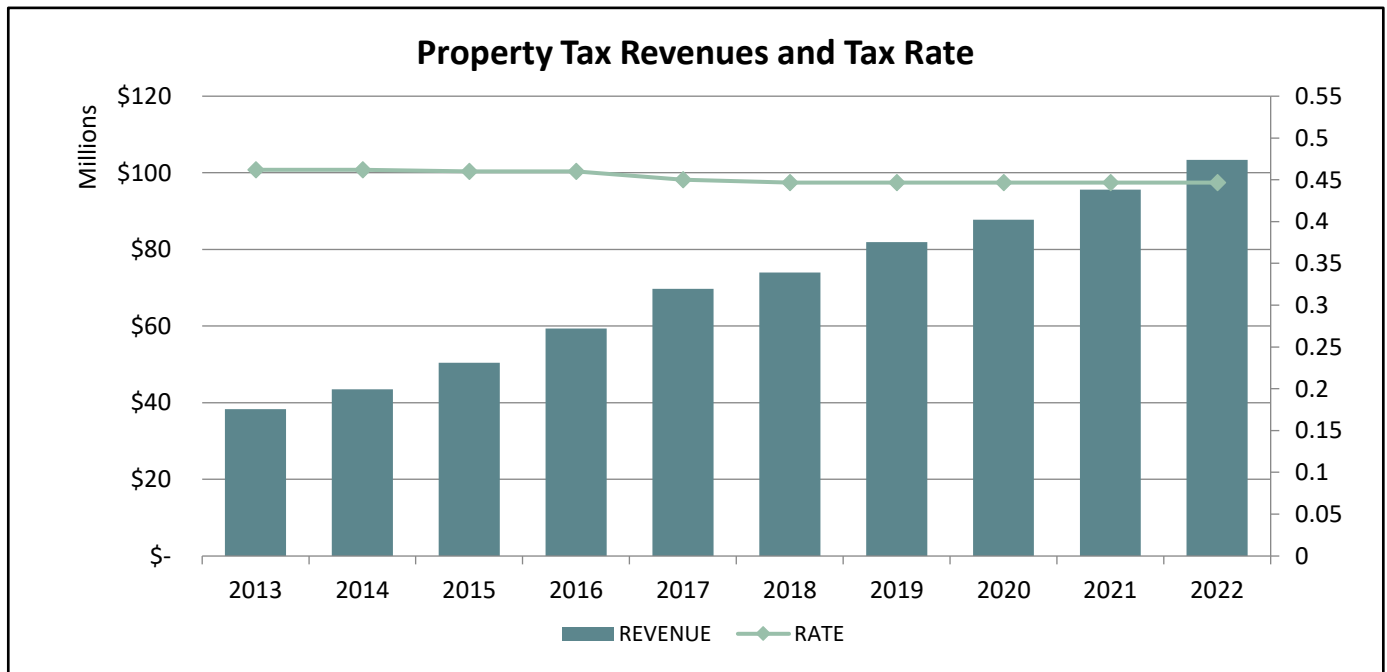
The City of Frisco policy is to maintain a fund balance of three (25%) months of operating expenditures as a reserve against an unanticipated decrease in revenue. The City Council recognizes that commitments have been made for future projects, so to set aside funds for unidentified future needs, the contingent appropriation is 1.5% of operating expenditures or \$2,846,160. The proposed Ending Fund Balance is 35.94% of operating expenditures and the Ending Fund Balance less Contingent Appropriation or Unassigned Ending Fund Balance is 34.48% of operating expenditures.

GENERAL FUND REVENUE SUMMARY

The revenue summary section provides a description and underlying assumptions for the major revenue sources of the General Fund, including significant trends that affect revenue assumptions in the current fiscal year.

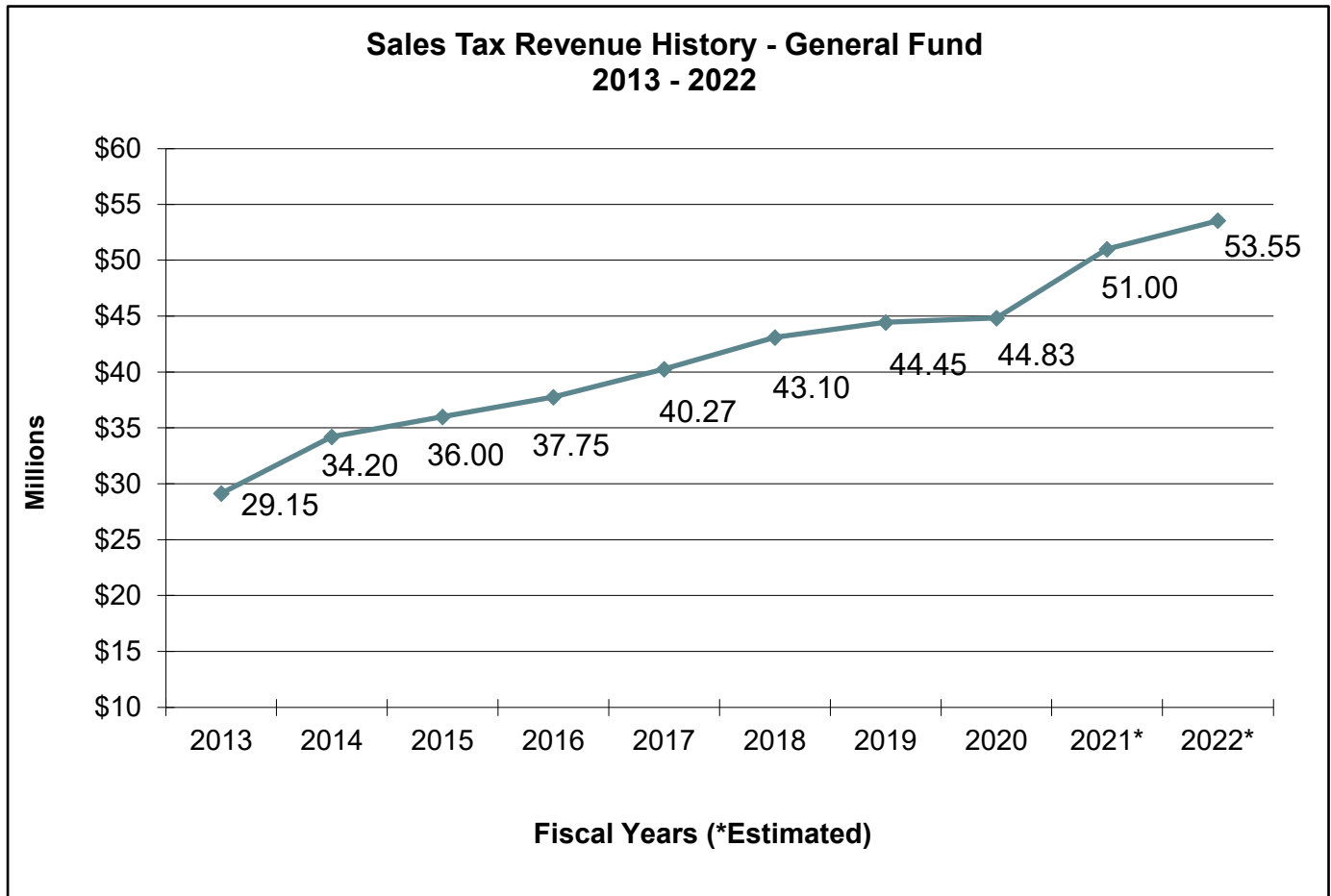
Tax Revenue:

Ad Valorem Taxes - The City's largest revenue source, making up 52.1% of the General Fund budgeted revenues, or \$103.4 million for fiscal year 2021 - 2022. Ad valorem tax revenue is determined by two major factors: the total assessed value established by the Central Appraisal Districts (CAD) of Collin County and Denton County and the tax rate established by the Frisco City Council. The City's property tax is levied each October 1 on the assessed value listed as of the prior January 1 for all real and certain personal property located in the City. Appraised values are established by the CAD and certified by the Appraisal Review Board. The assessed values for FY 2021-2022 (FY22) have been certified at \$36,643,992,146. The collection rate is estimated at 100% and is based on the City's historically high collection rate. The tax rate is divided so that \$0.295215 funds the General Fund operations and the remaining \$0.151385 funds the Debt Service Fund.



GENERAL FUND REVENUE SUMMARY

Sales Taxes - Collected by retailers and remitted to the State Comptroller's Office for the sale of goods and services within the City of Frisco. The State returns 2% of the total sales tax collected. One cent is used for the General Fund and one cent is allocated 50/50 between the Frisco Community Development Corporation and the Frisco Economic Development Corporation. Sales tax collections make up approximately 27.0% of the total General Fund revenues. While we did see some hesitation and slowing in retail and tourist industries during the pandemic and throughout FY20, we continue to project for growth in our sales tax in both FY21 and FY22 as our construction and online retail markets remain positive.



Franchise Fees - The rental costs paid by utilities (electric, telephone, cable and gas) that use the City's right-of-ways or other City property to provide utility services to residents and businesses within the City. Franchise fees are based on a percentage of utility gross receipts. Franchise fees are projected to be \$10.06 million for fiscal year 2021 - 2022 based on utility usage.

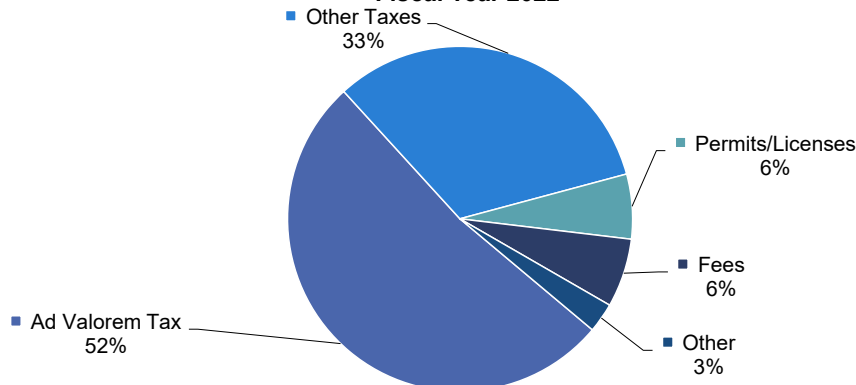
Permits / Licenses Revenue:

Permits and Licenses - Represent approximately 6.1% of the total projected General Fund revenues for fiscal year 2021 - 2022. These include; building, pool, health, specific use permits and service fees collected by the Development Services Department. For FY 2022, we budgeted \$9.96 million in building permits for housing starts and new commercial development. City Council approved several large developments during FY21; including Hall Park and The Link. These and other active prospects will provide for permitting growth in FY22 in addition to single family housing permits.

GENERAL FUND SCHEDULE OF REVENUES

REVENUES	Actual FY18	Actual FY19	Actual FY20	Revised FY21	Adopted FY22
Ad Valorem Tax					
Current	69,839,436	78,364,643	84,596,745	93,897,319	101,880,357
Delinquent	1,127,949	895,237	705,446	1,050,625	664,357
Tax Penalty	668,036	656,519	697,078	592,290	714,505
Rollback	2,281,810	1,865,915	1,660,590	-	-
Tax Attorney Fees	64,474	79,941	116,100	100,000	100,000
Ad Valorem Tax	73,981,705	81,862,255	87,775,959	95,640,234	103,359,219
Other Taxes					
Sales	43,104,372	44,452,378	44,828,776	51,000,000	53,550,000
Beverage	1,070,871	1,147,926	912,987	1,029,081	995,485
Franchise - Electric	6,364,221	6,842,949	7,222,641	6,784,111	7,123,317
Franchise - Phone	566,609	544,589	384,047	297,182	498,941
Franchise - Cable	1,640,264	1,637,523	1,015,546	780,000	960,000
Franchise - Gas	1,620,715	1,546,828	1,441,099	1,685,245	1,478,657
Other Taxes	54,367,052	56,172,193	55,805,096	61,575,619	64,606,400
Permits/Licenses					
Building Permits	11,046,804	9,790,366	9,050,241	9,282,714	9,955,265
Pool Permits	193,036	191,575	232,367	278,865	243,985
Health Permits	430,425	469,395	437,450	464,335	459,323
Fire Permits	333,407	322,489	305,970	187,455	321,269
Alarm Permits	840,799	919,364	930,320	916,136	976,836
Miscellaneous Permits	38,297	151,890	86,448	84,930	90,770
Permits/Licenses	12,882,768	11,845,079	11,042,795	11,214,435	12,047,447
Fees					
Ambulance	2,638,184	2,787,396	2,588,665	2,591,717	2,669,469
P&Z Fees	315,850	263,470	246,030	230,966	258,332
Fire	111,214	134,586	75,910	35,295	79,706
Intergovernmental - Dispatch/Amb.	2,517,437	2,932,788	3,717,090	2,604,248	3,001,290
Fines	2,011,962	2,268,929	1,374,207	1,066,236	1,442,917
Library	68,522	75,821	45,614	48,250	47,894
Charges for Service	557,690	493,561	391,105	473,437	810,660
Heritage Museum	27,386	30,303	16,938	7,732	17,785
Frisco Athletic Center	3,870,727	3,617,054	1,947,184	2,050,000	3,600,000
Recreation Fees	1,711,709	1,687,829	733,633	819,296	770,314
Court Security	193,006	167,199	110,829	111,590	116,370
Fees	14,023,687	14,458,935	11,247,203	10,038,767	12,814,737
Other					
Interest	1,207,795	2,128,575	1,265,080	212,000	516,120
Miscellaneous	438,738	1,881,737	1,119,185	461,632	794,913
Tower Leases	1,238,716	1,348,823	1,435,471	1,317,243	1,449,826
Contributions	30,579	17,295	2,024,503	2,535	100,000
Transfers - Other Funds	1,357,644	2,995,312	3,224,233	6,732,795	2,662,887
Other	4,273,473	8,371,743	9,068,472	8,726,205	5,523,747
Total	159,528,684	172,710,205	174,939,525	187,195,260	198,351,549

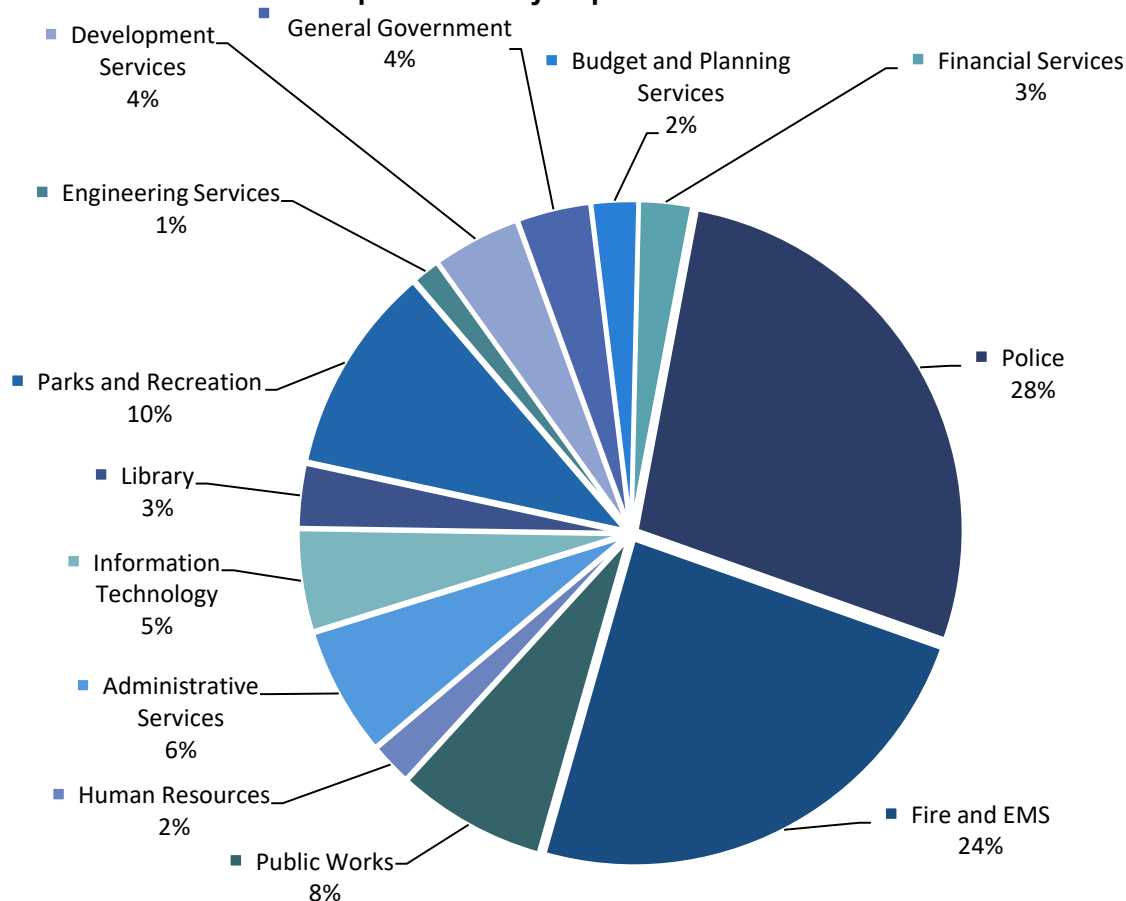
**General Fund Revenue by Source
Fiscal Year 2022**



GENERAL FUND SUMMARY EXPENDITURE REPORT BY DEPARTMENT

EXPENDITURES	Actual FY18	Actual FY19	Actual FY20	Revised FY21	Adopted FY22
10 General Government	6,563,430	5,367,598	5,510,852	6,771,071	6,771,055
20 Budget and Planning Services	2,398,922	3,582,783	3,582,783	4,102,770	4,285,680
22 Financial Services	4,340,511	4,287,666	4,287,666	4,731,756	4,866,731
22 Section 380 Grants	4,309,240	4,359,975	6,808,020	8,810,331	8,415,750
30 Police	39,124,610	41,860,745	42,256,989	46,252,498	51,310,506
35 Fire and EMS	37,899,128	39,772,035	38,617,576	41,995,321	44,859,627
40 Public Works	12,514,790	12,412,007	11,873,929	13,064,697	13,796,512
50 Human Resources	2,185,126	2,289,582	2,337,886	3,306,506	3,857,823
55 Administrative Services	9,296,169	10,150,876	9,429,872	12,746,755	11,872,743
60 Information Technology	5,620,943	7,605,179	7,718,382	8,904,268	9,408,701
65 Library	5,143,811	4,879,190	5,655,311	5,569,049	5,884,471
75 Parks and Recreation	16,321,574	16,410,290	14,979,594	17,895,126	19,337,830
80 Engineering Services	1,979,664	2,243,778	2,250,926	2,575,698	2,541,908
90 Development Services	7,135,037	7,634,341	7,430,926	7,779,958	8,118,224
Sub-Total	154,832,955	162,856,045	162,740,711	184,505,803	195,327,561
99 Non Dept & Transfers Out	3,102,321	3,731,430	4,758,712	10,117,826	3,019,946
Total	157,935,276	166,587,475	167,499,423	194,623,629	198,347,507

General Fund Expenditures by Department as Percent of Sub-Total



**CAPITAL, SUPPLEMENTAL AND PROGRAM EXPENDITURE
FUNDED AND UNFUNDED REQUESTS
FISCAL YEAR 2021 - 2022
GENERAL FUND**

Division/Subdivision	Item Description	Continuation Capital	FTE Request	Supplemental Capital Items			Item Total
				Personnel	Capital	Operations	
PD - Administration	Deputy Chief w/Vehicle	-	1.00	173,182	74,700	19,051	266,933
PD - Personnel & Training	Background Investigator (Civilian)	-	1.00	75,600	7,000	4,576	87,176
PD - Personnel & Training	Training Officer	-	1.00	100,381	5,800	16,453	122,634
PD - Personnel & Training	Firearms Standardization (Phase 2)	-	-	-	-	70,000	70,000
PD - Detention	De-escalation Room	-	-	-	40,000	-	40,000
PD - Communications	Portable Radio for 4 Staffed Consoles	-	-	-	-	23,200	23,200
PD - Radio Ops	Office Manager	-	1.00	71,374	-	4,676	76,050
PD - Radio Ops	Sr Public Safety Equipment Tech w/ Vehicle	-	1.00	83,362	45,820	8,320	137,502
PD - Radio Ops	Diagnostic X Wave Form Analyzer/Service Monitor	-	-	-	55,042	-	55,042
PD - Radio Ops	GETAC Cloud Server Storage	-	-	-	-	175,000	175,000
PD - Radio Ops	Flash Updates for Officer Radios	-	-	-	-	10,000	10,000
PD - Radio Ops	Replace 12 Year Old Radio Service Monitor	35,000	-	-	-	-	35,000
PD - Radio Ops	Refresh 800MHZ Inter Op Transmitters	-	-	-	-	16,300	16,300
PD - Radio Ops	Refresh 13 Year Old Backup Console Radios	-	-	-	119,718	-	119,718
PD - Radio Ops	Replace Eldorado Antenna	22,809	-	-	-	-	22,809
PD - Radio Ops	PD Tower Microwave Removal	-	-	-	-	2,320	2,320
PD - Animal Services	Replace 2015 Ford F250 (89,049 Miles-Unit 97010)	81,200	-	-	-	-	81,200
PD - Animal Services	Replace 15 Year Old Radios for Animal Service Trucks	17,000	-	-	-	-	17,000
PD - Patrol	Sergeant-Power Shift (1)	-	1.00	134,816	5,800	19,051	159,667
PD - Patrol	Sergeant-Power Shift (2)	-	1.00	134,816	5,800	19,051	159,667
PD - Patrol	Officer-Power Shift (1) w/Vehicle	-	1.00	100,381	95,506	15,753	211,640
PD - Patrol	Officer-Power Shift (2)	-	1.00	100,381	5,800	15,753	121,934
PD - Patrol	Officer-Power Shift (3) w/Vehicle	-	1.00	100,381	95,506	15,753	211,640
PD - Patrol	Officer-Power Shift (4)	-	1.00	100,381	5,800	15,753	121,934
PD - Patrol	Replace 2017 Chevy Tahoe (Mileage Unknown-Unit 1703)	84,000	-	-	-	-	84,000
PD - Patrol	Replace 2017 Chevy Tahoe(78,348 Miles-Unit 1704)	84,000	-	-	-	-	84,000
PD - Patrol	Replace 2017 Chevy Tahoe (92,035 Miles-Unit 1705)	78,500	-	-	-	-	78,500
PD - Patrol	Replace 2017 Chevy Tahoe (97,923 Miles-Unit 1706)	78,500	-	-	-	-	78,500
PD - Patrol	Replace 2017 Chevy Tahoe (87,751 Miles-Unit 1712)	78,500	-	-	-	-	78,500
PD - Patrol	Replace 2017 Chevy Tahoe (68,336 Miles-Unit 1714)	78,500	-	-	-	-	78,500
PD - Patrol	Replace 2017 Chevy Tahoe (83,084 Miles-Unit 1715)	78,500	-	-	-	-	78,500
PD - Patrol	Replace 2017 Chevy Tahoe(97,607 Miles-Unit 1716)	78,500	-	-	-	-	78,500
PD - Patrol	Replace 2017 Chevy Tahoe (86,989 Miles-Unit 1717)	78,500	-	-	-	-	78,500
PD - Patrol	Replace 2017 Chevy Tahoe (97,715 Miles-Unit 1719)	78,500	-	-	-	-	78,500
PD - Patrol	M300 Drone Purchase	-	-	-	30,000	-	30,000
PD - Traffic	Sergeant-Traffic Unit	-	1.00	134,816	5,800	22,593	163,209
PD - Traffic	Officer-Deployment (1) w/Vehicle	-	1.00	100,381	95,506	19,295	215,182
PD - Traffic	Officer-Deployment (2)	-	1.00	100,381	5,800	19,295	125,476
PD - Traffic	Officer-Deployment (3) w/Vehicle	-	1.00	100,381	95,506	19,295	215,182
PD - Traffic	Sergeant-Deployment	-	1.00	134,816	5,800	22,593	163,209
PD - Traffic	Replace 2013 Chevy Tahoe (97,200 Miles-Unit 1703) with F150 Responder Pickup	79,650	-	-	-	-	79,650
PD - Investigations	Detective-ICAC	-	1.00	100,381	5,800	16,753	122,934
PD - Investigations	Replace 2007 Chevy Tahoe (174,295 Miles-Unit 7130)	29,275	-	-	-	-	29,275
Fire - Community Education	Frisco Fire Safety Town Jeep Replacements	14,950	-	-	-	-	14,950
Fire - Community Education	Frisco Fire Safety Town - A/V Enhancements	-	-	-	19,000	-	19,000
Fire - Prevention	Matterport 3D Camera System	-	-	-	-	7,708	7,708
Fire - Operations	9 Firefighter/Paramedics	-	9.00	460,819	-	79,506	540,325
Fire - Operations	Replace 2013 Chevy Tahoe (82,884 Miles-Unit BC5)	89,398	-	-	-	-	89,398
Fire - Operations	Replace 2013 Chevy Tahoe (76,255 Miles-Unit BC6)	89,398	-	-	-	-	89,398
Fire - Operations	Portable and Radio Replacement	60,000	-	-	-	-	60,000
Fire - Fleet	Apparatus/Vehicle Lifts	61,275	-	-	-	-	61,275
Fire - Fleet	Emergency Vehicle Technician III	-	1.00	90,985	-	3,936	94,921
Fire - Fleet	Heavy Duty Tire Machine	-	-	-	33,600	-	33,600
PW - Streets	Maintenance Worker (1) Concrete	-	1.00	54,293	-	1,600	55,893
PW - Streets	Maintenance Worker (2) Concrete	-	1.00	54,293	-	1,600	55,893
PW - Streets	Replace Flink V-Box Sand Spreader (Unit 41145)	20,000	-	-	-	-	20,000
PW - Streets	Replace 2006 Big Tex 10ft-16 Trailer (Unit 41123)	6,473	-	-	-	-	6,473
PW - Streets	Replace 2006 Big Tex 10TL-20 Trailer (Unit 41135)	10,400	-	-	-	-	10,400
PW - Streets	Replace 2002 Parker 24' Gooseneck Trailer (Unit 41193)	10,400	-	-	-	-	10,400
PW - Traffic Control	Replace 2009 Epoxy Trailer (Unit 48506)	3,500	-	-	-	-	3,500

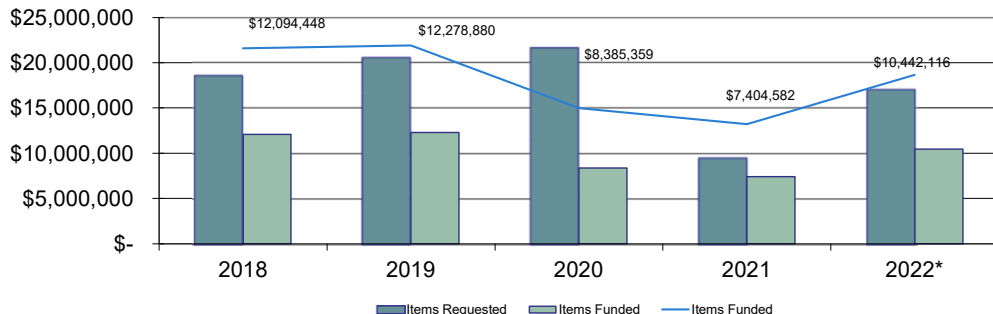
**CAPITAL, SUPPLEMENTAL AND PROGRAM EXPENDITURE
FUNDED AND UNFUNDED REQUESTS
FISCAL YEAR 2021 - 2022
GENERAL FUND**

Funded Items, continued

Division/Subdivision	Item Description	Continuation Capital	FTE Request	Supplemental Capital Items			Item Total
				Personnel	Capital	Operations	
PW - Street Lighting & Signals	Replace American Signals Message Board (Unit 48007)	15,500	-	-	-	-	15,500
PW - Street Lighting & Signals	Replace 2005 CM Trailer (Unit 48008)	12,000	-	-	-	-	12,000
PW - Street Lighting & Signals	Replace American Signals Message Board (Unit 48009)	15,500	-	-	-	-	15,500
PW - Street Lighting & Signals	Replace 2005 Double-T 16' Flatbed Trailer (Unit 48006)	10,000	-	-	-	-	10,000
PW - Street Lighting & Signals	Replace 128 Traffic Signal Backup Units	-	-	-	-	40,960	40,960
PW - Street Lighting & Signals	Purchase 6 Additional Generators	-	-	-	-	9,000	9,000
AS - Building Services	Facilities Tech III (1)	-	1.00	68,724	46,800	10,110	125,634
AS - Building Services	Facilities Tech III (2)	-	1.00	68,724	46,800	10,110	125,634
AS - Building Services	R22 HVAC Replacements-FAC (Year 2)	435,000	-	-	-	-	435,000
AS - Building Services	City Hall Fire Panel	47,000	-	-	-	-	47,000
AS - Fleet Services	Fuel Trailer	-	-	-	10,000	-	10,000
IT - MIS	Server Refresh	300,000	-	-	-	-	300,000
IT - MIS	DR (Continuation)	500,000	-	-	-	-	500,000
IT - MIS	Switch Refresh (Year 2 of 3)	350,000	-	-	-	-	350,000
IT - MIS	Wireless Infrastructure (Year 1 of 3)	177,000	-	-	-	-	177,000
Library - Administration	Library Materials Funding	700,000	-	-	-	-	700,000
Library - Circulation	Passport Acceptance Facility	-	-	-	-	26,453	26,453
Library - Circulation	Passport Facility Supervisor	-	1.00	66,198	-	1,011	67,209
Library - Circulation	PT Library Technician (1)	-	0.50	17,085	-	185	17,270
Library - Circulation	PT Library Technician (2)	-	0.50	17,085	-	185	17,270
Library - Circulation	PT Library Technician (3)	-	0.50	17,085	-	185	17,270
Parks - Administration	Recreation Software Replacement	200,000	-	-	-	-	200,000
Parks - Frisco Athletic Center	FAC - Facility Maintenance*	445,000	-	-	-	-	445,000
Parks - Frisco Athletic Center	FAC Summer Camp	-	3.55	126,065	-	53,598	179,663
Parks - Natural Resources	Right-of-Way Contract Maintenance	-	-	-	-	175,000	175,000
Parks - Natural Resources	Replace 2006 Kubota L5030 (5,894 Hrs - Unit 73001)	35,516	-	-	-	-	35,516
Parks - Natural Resources	Replace 2016 Kubota ZD1211L (1,218 Hrs-Unit 73011)	20,000	-	-	-	-	20,000
Parks - Natural Resources	Toro GM 3300 4WD	-	-	-	29,000	-	29,000
Parks - Natural Resources	Replace 2016 Kubota ZD1211RL (1,144 Hrs-Unit 73015)	20,000	-	-	-	-	20,000
Parks - Parks & Median	Replace 2008 Ford F150 XL (42,614 Miles-Unit 75181)	39,780	-	-	-	-	39,780
Parks - Parks & Median	Hotsy Pressure Washer	-	-	-	15,000	-	15,000
Parks - Parks & Median	Replace 2011 Toro 4100-D (2,166 Hrs-Unit 75196)	74,360	-	-	-	-	74,360
Parks - Parks & Median	Replace 2006 Kubota Tractor (2,224 Hrs-Unit 75133)	32,000	-	-	-	-	32,000
Parks - Parks & Median	Replace 2013 Kubota F3680 (1,746 Hrs-Unit 75210)	45,864	-	-	-	-	45,864
Parks - Parks & Median	Replace 2016 Toro GM 360 9100" (1,264 Hrs-Unit 75273)	45,864	-	-	-	-	45,864
Parks - Parks & Median	Replace 2006 Jacobsen Field Mower (1,849 Hrs-Unit 75116)	35,000	-	-	-	-	35,000
Parks - Parks & Median	Replace 2008 Ford F150 XL (68,760 Miles-Unit 75184)	39,520	-	-	-	-	39,520
Parks - Parks & Median	Replace 2002 Mongoose Trailer (Unit 77064)	7,280	-	-	-	-	7,280
Engineering - Traffic Signals	Signal System Operator	-	1.00	71,374	-	11,578	82,952
Engineering - Traffic Signals	Server for Milestone - Traffic Video	-	-	-	20,000	-	20,000
Engineering - Traffic Signals	Computer Servicer - ATSPM	-	-	-	20,000	-	20,000
DS - Planning	Multiple External Studies	-	-	-	-	350,000	350,000
DS - Planning	Avolve Eform Service Software	-	-	-	-	21,600	21,600
DS - Building Inspections	Vehicle Mounts	-	-	-	-	32,400	32,400

Total of Items Funded:	5,028,912	38.05	2,958,941	1,046,704	1,407,559	10,442,116
Total Supplemental Items Funded:	5,413,204					
Total Continuation Capital and Supplemental Items Funded:	10,442,116					

Five Year Comparison of Capital & Supplemental Program



**CAPITAL, SUPPLEMENTAL AND PROGRAM EXPENDITURE
FUNDED AND UNFUNDED REQUESTS
FISCAL YEAR 2021 - 2022
GENERAL FUND**

Items Below This Line Are Not Funded

Division/Subdivision	Item Description	Continuation Capital	FTE Request	Supplemental Capital Items			Item Total
				Personnel	Capital	Operations	
City Manager's Office	ADA Management Program	-	-	-	-	100,000	100,000
Communications	Branding Initiative	-	-	-	-	75,000	75,000
Records & Information Management	Senior Municipal RIM Coordinator	-	1.00	88,490	-	3,840	92,330
Finance - Administration	CAFR & Budget Software	-	-	-	-	100,000	100,000
PD - Personnel & Training	Background Investigator (Sworn)	-	1.00	100,381	5,800	15,753	121,934
PD - Personnel & Training	PSU Training and IA Software	-	-	-	-	16,000	16,000
PD - Personnel & Training	Training Officer (2)	-	1.00	100,381	5,800	15,825	122,006
PD - Community Services	Community Svc Officer	-	1.00	100,381	5,800	16,753	122,934
PD - Radio Ops	Public Safety Tech I	-	1.00	60,392	-	8,320	68,712
PD - Patrol	Small Drone Equipment	-	-	-	-	20,000	20,000
PD - Traffic	Pix 4D Faro Integration for Drones	-	-	-	-	5,000	5,000
PD - Investigations	Digital Media Specialist	-	1.00	75,600	-	9,833	85,433
Fire - Administration	Open Records Coordinator	-	1.00	64,980	7,000	3,650	75,630
Fire - Community Education	Frisco Fire Safety Town - Kitchen Area Upgrades	-	-	-	20,000	-	20,000
Fire - Community Education	PT to FT Fire Safety Educator	-	0.50	28,088	-	-	28,088
Fire - Emergency Management	Emergency Management Analyst	-	1.00	75,600	7,000	5,071	87,671
Fire - Operations	DJI Matrice 300 RTK Drone	-	-	-	45,000	-	45,000
Fire - EMS	EMS UTV & Trailer	-	-	-	65,100	-	65,100
Fire - Fleet	Ambulance Preventative Maintenance Outsourcing	-	-	-	-	139,200	139,200
PW - Streets	Bridge Inventory & Assessment Program	-	-	-	-	100,000	100,000
PW - Streets	Replace 2019 Ford Saw Truck (10,000 Miles-Unit 41210)	81,260	-	-	-	-	81,260
PW - Streets	Replace 1996 Case 621B Wheel Loader (5,034 Hrs-Unit 41055)	156,000	-	-	-	-	156,000
PW - Streets	Replace 2007 Intl 4300 Truck (71,441 Miles-Unit 41129)	126,950	-	-	-	-	126,950
PW - Streets	Replace 2013 Ford F-150 XL 4x4 (71,626 Miles-Unit 41159)	41,455	-	-	-	-	41,455
PW - Streets	Replace 2006 Ford F-750 XL Superduty (15,535 Miles-Unit 41115)	96,800	-	-	-	-	96,800
PW - Streets	Maintenance Worker (3) Demo	-	1.00	54,293	-	1,600	55,893
PW - Streets	Replace Flink V-Box Sand Spreader (Unit 41154)	20,000	-	-	-	-	20,000
PW - Streets	Replace Flink V-Box Sand Spreader (Unit 41155)	20,000	-	-	-	-	20,000
PW - Streets	Replace 2006 Case 580M Loader/Backhoe (1,623 Hrs-Unit 41127)	130,000	-	-	-	-	130,000
PW - Street Lighting & Signals	Replace 2007 Ford F-150 XL (59,599 Miles-Unit 48020)	40,495	-	-	-	-	40,495
PW - Street Lighting & Signals	Replace 2012 Ford F-550 XL Superduty (84,431 Miles-Unit 48005)	167,690	-	-	-	-	167,690
PW - Street Lighting & Signals	Upgrade UPS Systems w/ Alpha Inverters	-	-	-	-	37,500	37,500
Human Resources	Benefits Admin System	-	-	-	-	65,000	65,000
Human Resources	HRIS Analyst	-	1.00	94,005	-	4,820	98,825
AS - Risk-Property/Liability	Risk Consultant	-	-	-	-	26,600	26,600
AS - Risk-Property/Liability	RMIS Software	-	-	-	-	44,000	44,000
AS - Building Services	Paint FAC Tilt Wall	-	-	-	-	15,600	15,600
AS - Building Services	Repaint Central Fire Lobby	-	-	-	-	5,000	5,000
AS - Building Services	Replace FS3 Drive Apron	-	-	-	-	78,000	78,000
AS - Building Services	Destratification Fans-CHL Lobby	-	-	-	30,000	-	30,000
AS - Building Services	Roof Inspection Program	-	-	-	-	23,864	23,864
AS - Building Services	Fire Station 6 Concrete Replacement	-	-	-	-	41,000	41,000
AS - Building Services	Central Fire Tile Replacement	-	-	-	-	121,000	121,000
AS - Building Services	City Hall Parking Area Repair	-	-	-	-	78,000	78,000
AS - Building Services	Facilities Tech III (3) - Coordinator	-	1.00	68,724	46,800	10,110	125,634
IT - Development	SAFER Developer	-	1.00	106,346	-	6,005	112,351
IT - Development	SAFER Support	-	1.00	95,934	-	5,805	101,739
IT - Development	SAFER Product Owner	-	1.00	95,934	-	5,805	101,739
IT - Project Management	Business Analyst	-	1.00	94,005	-	5,805	99,810
IT - IS	IT Data Analyst	-	1.00	113,205	-	7,031	120,236
IT - MIS	Backup Infrastructure	-	-	-	410,000	-	410,000
IT - MIS	Cisco Equipment Various	100,000	-	-	-	-	100,000
IT - MIS	Wireless Infrastructure (Year 2 & 3)	353,000	-	-	-	-	353,000
IT - GIS	GIS Analyst II	-	1.00	95,934	8,575	6,695	111,204
IT - GIS	GIS Technician	-	1.00	74,260	8,575	6,865	89,700
IT - GIS	GIS Technician	-	1.00	74,260	8,575	6,865	89,700
Library - Administration	Rental Coordinator	-	1.00	66,198	-	3,126	69,324
Parks - Administration	Assistant Director	-	1.00	128,569	-	8,744	137,313
Parks - Administration	Office Trailer	-	-	-	250,000	-	250,000
Parks - Natural Resources	1135 Wetland Complex Iron Horse Trail Repairs	-	-	-	-	145,000	145,000
Parks - Natural Resources	Ford F750 Chip Box Truck	-	-	-	95,000	-	95,000
Parks - Natural Resources	Chipper	-	-	-	45,000	-	45,000
Parks - Parks & Median	Replace 2002 Toro Spray Machine (1,136 Hrs-Unit 77066)	55,000	-	-	-	-	55,000
Parks - Parks & Median	Replace 2008 Ford F250 XL (112,674 Miles-Unit 75168)	39,105	-	-	-	-	39,105
Parks - Parks & Median	Replace 2006 PJ GN Gooseneck Trailer (Unit 75170)	11,440	-	-	-	-	11,440
Parks - Parks & Median	Replace 2012 Kubota ZD331 (764 Hrs-Unit 75203)	20,000	-	-	-	-	20,000
Parks - Parks & Median	Replace 2006 Bobcat (2,146 Hrs-Unit 75115)	45,000	-	-	-	-	45,000
Parks - Parks & Median	Replace 2015 Kubota ZD311 (1,872 Hrs-Unit 75231)	20,000	-	-	-	-	20,000
Parks - Parks & Median	Replace 2016 Toro GM 360 (1,096 Hrs-Unit 75272)	45,864	-	-	-	-	45,864
Parks - Parks & Median	Replace 2011 Kubota ZD311 (1,987 Hrs-Unit 75194)	20,000	-	-	-	-	20,000
Parks - Parks & Median	Replace 2014 Kubota ZD311 (1,612 Hrs-Unit 75245)	20,000	-	-	-	-	20,000

**CAPITAL, SUPPLEMENTAL AND PROGRAM EXPENDITURE
FUNDED AND UNFUNDED REQUESTS
FISCAL YEAR 2021 - 2022
GENERAL FUND**

Unfunded Items, continued

Division/Subdivision	Item Description	Continuation Capital	FTE	Supplemental Capital Items			Item Total
			Request	Personnel	Capital	Operations	
Parks - Parks & Median	Replace 2010 Kubota ZD311 (1,221 Hrs-Unit 75241)	20,000	-	-	-	-	20,000
Parks - Parks & Median	Replace 2016 Toro GM 360 (1,120 Hrs-Unit 75250)	45,864	-	-	-	-	45,864
Parks - Parks & Median	Replace 2015 Toro GM 360 (1,751 Hrs-Unit 75235)	45,864	-	-	-	-	45,864
Parks - Parks & Median	Replace 2007 Norris Gooseneck (Unit 75158)	6,136	-	-	-	-	6,136
Parks - Parks & Median	Replace 2014 Kubota ZD331 (2,078 Hrs-Unit 75219)	20,000	-	-	-	-	20,000
Parks - Parks & Median	Replace 2014 Kubota ZD331 (1,849 Hrs-Unit 75220)	20,000	-	-	-	-	20,000
Parks - Parks & Median	Replace 2016 Kubota ZD1211 (1,125 Hrs-Unit 75256)	20,000	-	-	-	-	20,000
Parks - Parks & Median	Replace 2013 Kubota ZD331 (1,551 Hrs-Unit 75204)	20,000	-	-	-	-	20,000
Parks - Parks & Median	Replace 2012 Kubota ZD331 (2,240 Hrs-Unit 75200)	20,000	-	-	-	-	20,000
Parks - Parks & Median	Replace 2002 Mongoose Trailer (Unit 77063)	7,280	-	-	-	-	7,280
Parks - Special Events	Cultural Affairs Master Plan	-	-	-	-	60,000	60,000
Engineering	CIP Plan Cost Estimate	-	-	-	-	25,000	25,000
Engineering - Transportation	Transportation Engineer	-	1.00	106,346	-	11,277	117,623
DS - Planning	Replace 2005 Ford F-150 XL (52,279 miles-Unit 90002)	43,595	-	-	-	-	43,595
DS - Health & Food Safety	Retail Program Standards Software	-	-	-	-	150,000	150,000

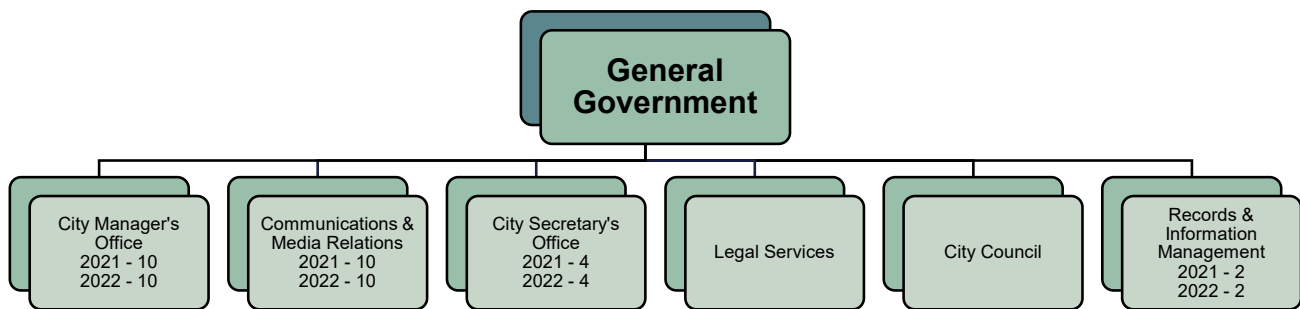
Total of Items Not Funded:	1,878,798	22.50	1,962,306	1,064,025	1,640,362	6,545,491
Total of All Items Considered:	6,907,710	60.55	4,921,247	2,110,729	3,047,921	16,987,607
Total of All Capital and Supplemental Items:	16,987,607					



GENERAL GOVERNMENT DEPARTMENT SUMMARY

DEPARTMENT MISSION

Continually seek to improve the quality of life for the residents of the City and administer all municipal business through the execution of City Council decisions.



EXPENDITURE SUMMARY

Activity	2019-2020 Actual	2020-2021 Revised	2021-2022 Adopted	% Change FY 2021 to FY 2022
City Manager's Office	\$ 2,363,715	\$ 2,662,527	\$ 2,617,902	-1.68%
Communications & Media Relations	1,389,315	1,520,001	1,599,056	5.20%
City Secretary's Office	432,997	932,330	644,697	-30.85%
Legal Services	978,747	1,170,000	1,440,000	23.08%
City Council	93,738	166,880	132,884	-20.37%
Records & Information Management	252,340	319,333	336,516	5.38%
Totals	\$ 5,510,852	\$ 6,771,071	\$ 6,771,055	0.00%

GENERAL GOVERNMENT


City Council Strategic Focus Areas served by this Department -



Workload and Frisco Policy Measures

✓ Workload	 Frisco Policy
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Strategic Focus Area: Long-term Financial Health

Type	Strategy	Objective	Performance Measure	FY 2020 Actual	FY 2021 Revised	FY 2022 Adopted
11010000 - City Manager's Office						
	Plan for long-term financial security	Maintain City budget and finances	Per capita sales tax 1%	\$201	\$228	\$240
			1-year debt requirement per capita	\$338	\$346	\$359

Strategic Focus Area: Excellence in City Government

Type	Strategy	Objective	Measure	FY 2020 Actual	FY 2021 Revised	FY 2022 Adopted
11010000 - City Manager's Office						
✓	Provide transparency in government	Gov Code Sec. 305.002, Texas Local Gov Code 140.0045 (2)	Required newspaper and legislation action associated expenditures	\$102,225	\$105,003	\$120,000
11012000 - City Secretary's Office						
✓	Provide transparency in government	Respond to public information requests according to the statutes laid forth in the Texas Public Information Act	Number of requests	1,727	1,850	1,900
			Number of staff activities generated by requests	4,466	4,500	4,600
			Associated revenue	\$10,337	\$11,000	\$11,300
		Gov Code Sec. 305.002, Texas Local Gov Code 140.0045 (1)	Required newspaper and legislation action associated expenditures	\$34,367	\$35,000	\$45,000
11016000 - City Council						
✓	Provide transparency in government	Gov Code Sec. 305.002, Texas Local Gov Code 140.0045 (2)	Required newspaper and legislation action associated expenditures	\$15,000	\$15,102	\$15,000

GENERAL GOVERNMENT

City Council Strategic Focus Areas served by this Department -



Workload and Frisco Policy Measures

✓ Workload	 Frisco Policy
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Strategic Focus Area: Excellence in City Government, cont.

Type	Strategy	Objective	Measure	FY 2020 Actual	FY 2021 Revised	FY 2022 Adopted
11012000 - City Secretary's Office						
✓	Provide customer service	Issuing and tracking City alcohol permits	Number of permits issued	434	450	465
			Associated revenue	\$64,863	\$67,000	\$69,000
11017000 - Records and Information Management						
✓	Maintain systems, technologies and methodologies for consistent communication of goals, objectives, programs and activities	Manage cost effective storage of long-term records	Total number of boxes offsite	4,397	4,502	4,500
		Destroy information past retention to reduce risks and cost	Total number of boxes destroyed	332	239	168
		Track services provided for storage, retrieval and destruction of records	Total number of boxes processed by RIM	2,114	1,191	950
		Audit offsite storage boxes	Audit 15 boxes per quarter	15	18	20

Strategic Focus Area: Civic Involvement

Type	Strategy	Objective	Measure	FY 2020 Actual	FY 2021 Revised	FY 2022 Adopted
11011000 - Communications & Media Relations						
✓	Design programs that encourage community partnerships	Expand available services using volunteers (calendar year)	Active volunteers	1,052	620	1,157
			Volunteer hours served	26,587	10,842	26,852
			Value of volunteer hours	\$ 667,333	\$ 272,134	\$ 673,985
✓	Engage with outside organizations who produce private special events and coordinate city services to ensure optimal results for the events		Number of events	66	100	110

GENERAL GOVERNMENT

City Council Strategic Focus Areas served by this Department -



Workload and Frisco Policy Measures

✓ Workload	 Frisco Policy
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Strategic Focus Area: Civic Involvement, cont.

Type	Strategy	Objective	Measure	FY 2020 Actual	FY 2021 Revised	FY 2022 Adopted
11011000 - Communications & Media Relations						
✓	Increase participation in digital newsletter, Focal Point		Increase subscriber base by 5% annually	52,946	72,969	76,617
			Increase opens by 5% annually	29.56%	31.04%	32.59%
			Increase clicks by 2% annually	2.47%	2.52%	2.57%
✓	Increase performance of City's primary website, www.friscotexas.gov		Number of visits - increase by 5% annually	1.6M	1.8M	1.9M
			Number of page views - increase by 5% annually	3.7M	4.0M	4.4M
			Unique page views - increase by 5% annually	2.9M	3.2M	3.5M
			Mobile traffic - increase by 5% annually	54%	57%	60%
✓	Use social media to engage, educate and inform community about city programs, services, special events, engagement opportunities and emergencies	Increase engagement by 5% annually	Twitter followers - increase by 2% annually	63,120	65,000	68,000
			Facebook likes - increase by 5% annually	23,338	25,000	26,250
			YouTube subscribers - increase by 5% annually	1,129	1,200	1,300

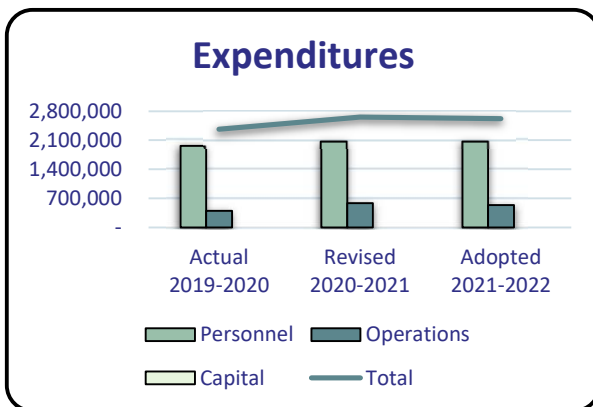
Core Services

The City of Frisco Charter provides for the appointment of the City Manager who "shall serve as the Chief Administrative Officer of the City." The City Manager strives to continually improve quality and efficiency of services provided, plan for the continued growth and expansion of the City, ensure that service is provided equally to all areas of the City and provide effective support for the City Council.

In that role, the City Manager's Office takes an active role in the evaluation of annual budget alternatives, coordinates inter-departmental activities to ensure effective and efficient work practices, implements policies and ordinances in a timely, fair and consistent manner and supports quality commercial and residential development.

Key Points Affecting Service, Performance and Adopted Budget

The City Manager's Office takes a major role in the management and funding of the capital program, providing for planned growth and providing the support for the resolution of complex citizen issues.



Expenditures - 11010000

	2019-2020 Actual	2020-2021 Revised	2021-2022 Adopted
Personnel	1,964,220	2,081,520	2,077,466
Operations	399,495	581,007	540,436
Capital	-	-	-
Total	2,363,715	2,662,527	2,617,902

Major Budget Items

Primary drivers for the 6% decrease from FY21 revised to FY22 adopted in operating expenditures are reductions in cellular telephone, promotional/marketing and promotional items.

Funding for contract and professional services for the annual lobbyist and management study contracts account for 88% of the FY22 operations budget.

Personnel

	Level	FY 2020	FY 2021	FY 2022
City Manager	213	1	1	1
Deputy City Manager	212	1	2	2
Assistant City Manager	211	2	1	1
Chief Innovation Officer	162	-	1	1
Assistant to the City Manager	-	1	-	-
Manager Intergovernmental Relations & Project Mgmt.	-	1	-	-
Facility Project Manager	154	1	1	1
Special Assistant to the City Manager	153	1	1	1
Administrative Supervisor	133	1	1	1
Senior Administrative Assistant	131	1	1	1
Administrative Assistant	124	1	1	1
Total		11	10	10

Core Services

The Communications and Media Relations Division is responsible for educating, marketing, promoting and informing the public and greater North Texas about City of Frisco programs, services, special projects and events. Our goal is to make it easy for our residents to be informed, involved and knowledgeable about the up-to-date work of our City government.

Our communication tools include the City's bi-monthly resident newsletter, Focal Point; press releases, which are posted online and distributed to print and broadcast news organizations, as well as, a number of freelance journalists; an E-news service, which is subscriber based; social media, including Twitter, Facebook and YouTube; a cable TV, government access channel; as well as videos on demand, 24/7 streaming of the cable channel and live streaming of City Council and Planning & Zoning meetings.

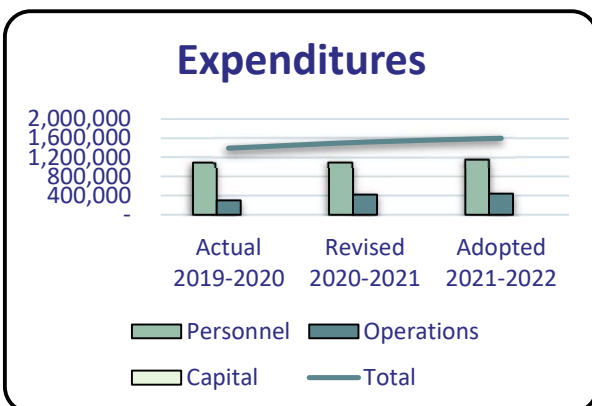
Key Points Affecting Service, Performance and Adopted Budget

Responsible for the content management of the City of Frisco's primary website, www.friscotexas.gov, as well as the content management of friscofun.org, friscofiresafetytown.com and friscofreedomfest.org.

Respond to daily media inquiries which can involve providing and/or facilitating interviews, as well as, assisting with the sharing of records, documents, photographs or video related to City programs and services.

Manage the Municipal Volunteer Program (MVP), which supports City sponsored events. Volunteers are also used to supplement various staffing needs. Recruiting, screening, onsite management, tracking of service hours and the volunteer appreciation reception are components of the program.

Provide video production, in the form of public service announcements, as well as, marketing, training and educational videos. Provide audio/video production of City Council, Planning and Zoning and Town Hall meetings necessary to satisfy broadcast and archive needs. Coordinate the rebroadcast of Collin and Denton County commissioner meetings on Frisco's cable channel and website.



Expenditures - 11011000

	2019-2020 Actual	2020-2021 Revised	2021-2022 Adopted
Personnel	1,090,903	1,101,539	1,162,062
Operations	298,412	418,462	436,994
Capital	-	-	-
Total	1,389,315	1,520,001	1,599,056

Major Budget Items

Personnel expenditures for FY22 increase by 5%.

Significant increases in promotional items for new programs like Hallo"gl"oween as well as contract services account for the 4% increase in operational funding.

GENERAL GOVERNMENT**Communications and Media Relations****Personnel**

	Level	FY 2020	FY 2021	FY 2022
Director of Communications and Media Relations	205	1	1	1
Assistant Director of Communications and Media Relations	200	1	1	1
Sponsorship and Events Developer Administrator	148	1	1	1
Video Producer	145	1	1	1
Audio Video Systems Technician	141	1	1	1
Communications Specialist	140	1	1	1
Videographer	138	2	2	2
Volunteer & Special Events Coordinator	133	1	1	1
Administrative Assistant	124	<u>1</u>	<u>1</u>	<u>1</u>
Total		10	10	10

Core Services

The role of the City Secretary's Office is to promote an environment throughout the City of Frisco that encourages transparency, compliance and efficiency by implementing policies and procedures that foster effective distribution of information to City Council, City Staff, candidates, citizens and voters.

As the Election Administrator for City elections, the City Secretary's Office seeks to improve voter education, voter registration and voter turnout. The City Secretary's Office serves as the official repository for associated campaign and election document filings. Additionally, the Division coordinates the City Council's Boards and Commissions appointment process and maintains the records relating to these appointments.

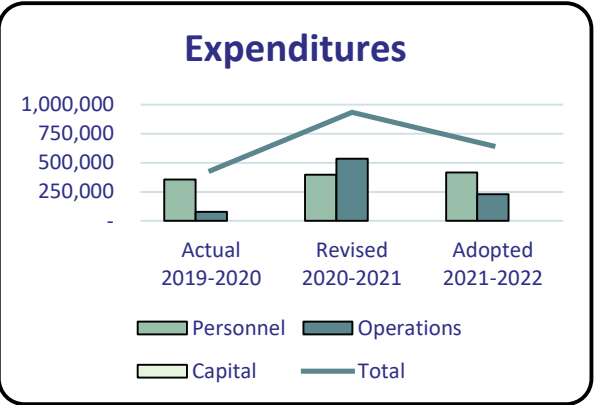
This Division continually serves the public in the following ways: striving for excellence in preparation of all official documents and minutes, preserving the legislative history of the City, publishing official legal and election notices, updating and distributing the City's Code of Ordinances, serving as the City's Records and Information Management Officer and managing the alcohol permitting program.

Finally, the City Secretary's Office is responsible for upholding transparency by effectively and efficiently managing Public Information Requests. The Division diligently fulfills all public information requests according to the statutes outlined by the Texas Public Information Act which is governed by the Texas Attorney General.

Key Points Affecting Service, Performance and Adopted Budget

As voter turnout for local elections continues to be low, the City Secretary's Office will strive to improve voter education programs, voter registration drives and overall voter turnout in FY21.

The revenue for public information requests has decreased due to requestors invoking their right to inspect requested documents rather than paying for the requested information.



Expenditures - 11012000

	2019-2020 Actual	2020-2021 Revised	2021-2022 Adopted
Personnel	354,926	398,563	416,077
Operations	78,071	533,767	228,620
Capital	-	-	-
Total	432,997	932,330	644,697

Major Budget Items

Advertising for elections and contracts for election services account for more than 76% of the total operations budget.

Operations expenditures fluctuate based on the number of elections. FY21 revised budget included appropriations for two general and two runoff elections for both Collin and Denton Counties resulting in a decrease over \$300K in FY22.

GENERAL GOVERNMENT**City Secretary's Office****Personnel**

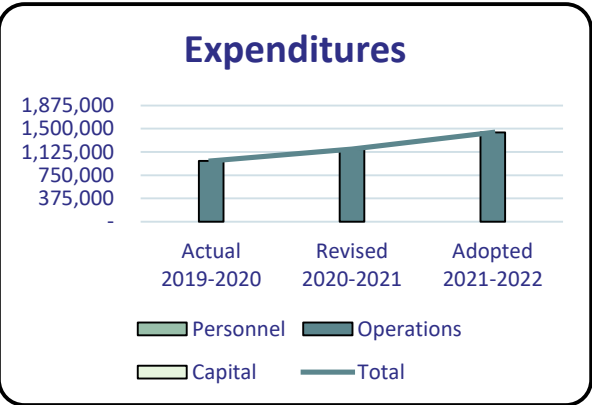
	Level	FY 2020	FY 2021	FY 2022
City Secretary	204	1	1	1
Deputy City Secretary	145	-	1	1
Assistant City Secretary	-	1	-	-
Open Records Coordinator	132	1	1	1
Senior Administrative Assistant	131	-	1	1
Administrative Assistant	-	<u>1</u>	<u>-</u>	<u>-</u>
Total		4	4	4

Core Services

The Legal Division provides legal support for the day-to-day operations of the City, including matters such as land use and development, human resources, economic development, litigation support and municipal court.

Key Points Affecting Service, Performance and Adopted Budget

The City retains the law firm of Abernathy, Roeder, Boyd & Hullett. In addition to business related legal services, they provide prosecutorial services for matters brought before the Municipal Court, which are charged to the Municipal Court Division.



Expenditures - 11014000

	2019-2020 Actual	2020-2021 Revised	2021-2022 Adopted
Personnel	-	-	-
Operations	978,747	1,170,000	1,440,000
Capital	-	-	-
Total	978,747	1,170,000	1,440,000

Major Budget Items

All legal expenditures for the General Fund are included in General Government's Legal operations. Legal expenditures for other funds are allocated within those funds. Expenditures incurred for individual projects are allocated within the Capital Projects Funds to that specific project account.

Operations are expected not to fluctuate between FY21 and FY22.

Personnel

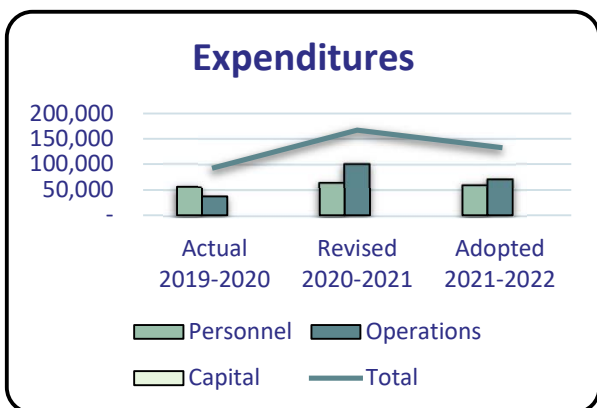
Note: No positions are funded in this Division.

Core Services

The City Charter provides for the creation of a City Council that is vested with all powers of the City and the determination of all matters of policy.

The City Council's achievements include the support of a multi-million dollar capital program which supports the growth and development of the community. Initiatives and partnerships for commercial and residential growth continue. These efforts are designed to provide new jobs, obtain additional capital investment, increase retail square footage and provide for a diversified commercial base.

The City Council supports multiple opportunities for civic involvement in the governmental process including "Coffee with the Mayor", Town Hall meetings, the Mayor's Youth Council and the City Hall 101 program.



Expenditures - 11016000

	2019-2020 Actual	2020-2021 Revised	2021-2022 Adopted
Personnel	56,193	65,238	60,716
Operations	37,545	101,642	72,168
Capital	-	-	-
Total	93,738	166,880	132,884

Major Budget Items

Primary expenditures are for furthering municipal legislative efforts and networking.

FY22 appropriations for dues, promotional marketing and travel account for some 26% of operational funding even though travel accounts decreased by \$17,864 comparatively with FY21.

Personnel

	Level	FY 2020	FY 2021	FY 2022
Mayor	-	1	1	1
Council Member	-	6	6	6
Total		7	7	7

Note: Council Members are not included in employee totals and receive a flat monthly stipend compensation based on the City Charter.

Core Services

The Records and Information Management Division is responsible for the systematic management and retrieval of City records and maintaining a records control schedule in a manner that is compliant with applicable laws and the City policies. The program provides methods and procedures to enable the City Council and City Secretary to fulfill duties required by law and works with all City Departments to ensure compliance with records and information management policies.

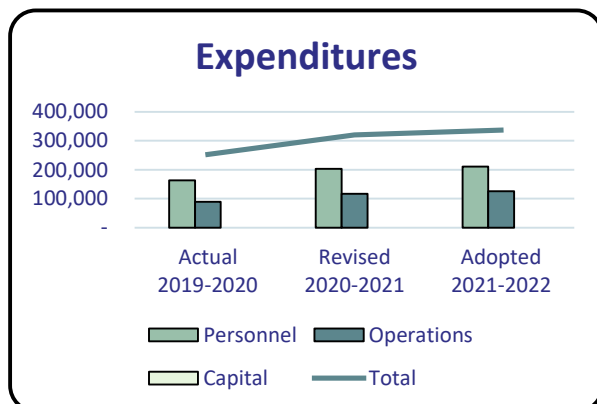
Records and Information Management establishes and implements policies, systems and procedures to capture, create, access, distribute, use, store, secure, retrieve and ensure disposition of the City's records and information. The Division also performs activities related to legal discovery for City management and attorneys, providing assistance with public information requests, training for new employees and Department Records Liaisons as well as providing assistance for the City's records management software.

Key Points Affecting Service, Performance and Adopted Budget

Perform updates to policies and processes using records and information management best practices for efficient and legally complaint records management with all City departments.

Conduct an evaluation of records management database architecture to ensure logical records taxonomy/classification for ease in search and retrieval of electronic records.

Create a Records and Information Management Manual to provide staff with structure, responsibilities and procedures for an active and ongoing records and information management program that is compliant with the law and City policies.



Expenditures - 11017000

	2019-2020 Actual	2020-2021 Revised	2021-2022 Adopted
Personnel	163,127	203,204	210,795
Operations	89,213	116,129	125,721
Capital	-	-	-
Total	252,340	319,333	336,516

Major Budget Items

Funding included for software maintenance with Hyland for OnBase, and contract services with Texas Archives for offsite records storage and destruction services, with both equating to 75% of the operations budget.

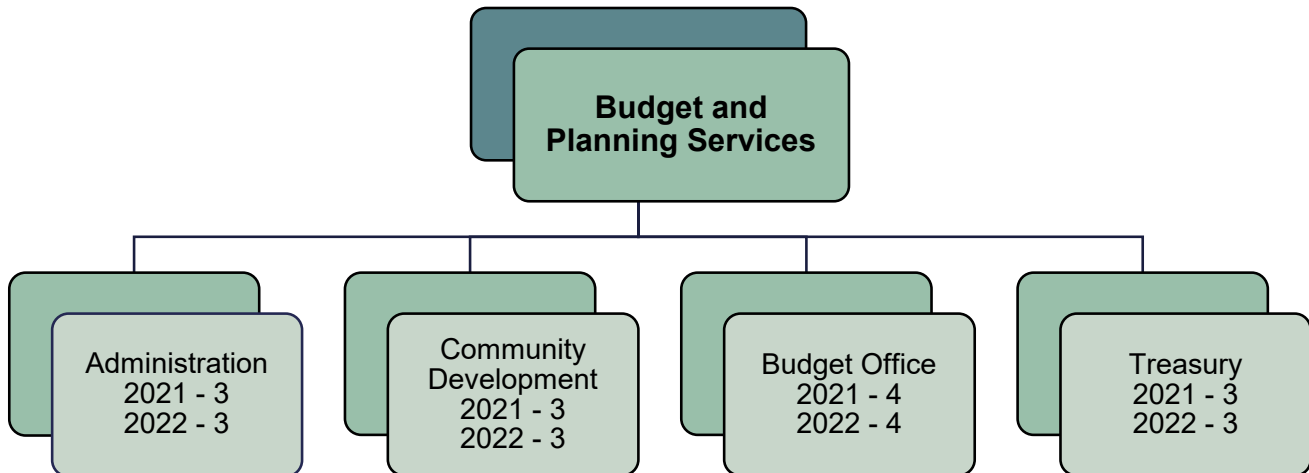
Personnel

	Level	FY 2020	FY 2021	FY 2022
Records & Information Management Administrator	155	1	1	1
Municipal Records & Information Management Coordinator	137	1	1	1
Total		2	2	2

BUDGET AND PLANNING SERVICES DEPARTMENT SUMMARY

DEPARTMENT MISSION

Accurately and fairly manage and present the City's financial affairs; protect and advance the City's financial position by maintaining proper internal controls, recommending sound financial policies and providing quality customer service.



Expenditure Summary

Activity	2019-2020 Actual	2020-2021 Revised	2021-2022 Adopted	% Change FY 2021 to FY 2022
Administration	\$ 456,298	\$ 487,078	\$ 388,426	-20.25%
Community Development	662,041	965,165	995,629	3.16%
Budget Office	544,164	584,517	720,451	23.26%
Treasury	<u>1,920,280</u>	<u>2,066,010</u>	<u>2,181,174</u>	<u>5.57%</u>
Totals	\$ <u>3,582,783</u>	\$ <u>4,102,770</u>	\$ <u>4,285,680</u>	<u>4.46%</u>

BUDGET AND PLANNING SERVICES



City Council Strategic Focus Areas served by this Department -



Workload and Frisco Policy Measures

✓ Workload		Frisco Policy
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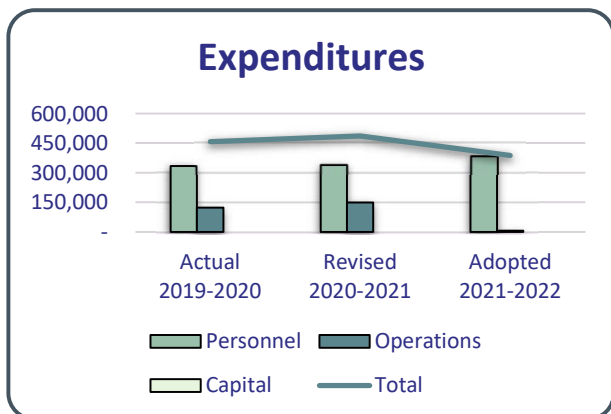
Strategic Focus Area: Excellence in City Government

Type	Strategy	Objective	Measure	FY 2020 Actual	FY 2021 Revised	FY 2022 Adopted
12020000 - Budget Office						
	Provide stewardship of financial resources balancing the City's short and long-term needs	Maintain General Fund balance (Benchmark 25%)	Unassigned fund balance as % of operating budget	47.80%	44.00%	39.00%
12022000 - Treasury						
	Manage the City's investment portfolio	Earn benchmark yield as set by the City's investment policy and strategy	Annual investment rate of return: number of basis points greater than the six-month treasury bill rate	-18 bp*	18 bp*	2 bp*

* The City invests for cash flow, short term interest rates continue to decrease which impacts our rate of return.

Core Services

Administration is responsible for financial analysis and reporting, development of financial policies, evaluation of internal controls and management of the financial affairs of the City. This Division acts as the primary contact for the City's outside bond counsel, auditors, rating agencies, underwriters, bankers, investment advisors and financial advisors. Administration provides leadership, strategic planning and financial strategy to the City Council, City Manager's Office and other City Departments. The Division also represents the Department at City Council meetings and in the public.



Expenditures - 12010000

	2019-2020 Actual	2020-2021 Revised	2021-2022 Adopted
Personnel	332,964	338,458	381,987
Operations	123,334	148,620	6,439
Capital	-	-	-
Total	456,298	487,078	388,426

Major Budget Items

Primary expenditures are personnel related.

Expenditures incurred in FY21 for a City-wide cost allocation study are funded in the Budget Division in FY22.

Personnel

	Level	FY 2020	FY 2021	FY 2022
Chief Financial Officer (CFO)	209	1	1	1
Office Manager	137	1	1	1
Special Projects Assistant (PT - 900 hours per year)	114	1	1	1
Total		3	3	3

Core Services

The Community Development Division oversees the application, implementation and reporting of public and private grants and serves as liaison to the Social Services Housing Board.

This Division implements and manages the Department of Housing and Urban Development Community Development Block Grant, the Social Services Grant, the Workforce Housing Program and the Historic Tax Exemption Program.

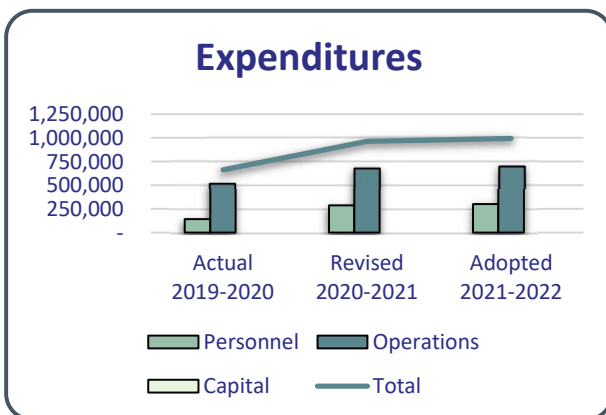
Staff facilitate a grant process culminating in the Social Services and Housing Board recommendation of the allocation of federal and local funds to the City Council. The Social Services and Housing Board approves policy for Community Development Block Grant programs, Social Services Grant programs and Workforce Housing Programs.

Key Points Affecting Service, Performance and Adopted Budget

Positions are supported, in part, by funding from the Community Development Block Grant (CDBG).

Social service grant agencies receiving funding include: Boys & Girls Clubs of Collin County, CASA of Collin County, CASA of Denton County, Children's Advocacy Center for Denton County, City House, Cornerstone Assistance Network, Family Place, Frisco Family Services, Hope's Door, Journey of Hope Grief Center, Texas Muslim Women's Foundation, Veterans Center of North Texas, and Maurice Barnett Geriatric Wellness Center. These agencies are funded with an appropriation designation of \$1 per capita, or \$223,440 for FY22 based on the estimated population.

In addition, up to another \$55,860, or \$.25 per capita, will be provided as transportation grants to the following social service grant agencies: Boys & Girls Clubs of Collin County, City House, Cornerstone Assistance Network, Family Place, Frisco Family Services, and Helen's Project.



Expenditures - 12019000

	2019-2020 Actual	2020-2021 Revised	2021-2022 Adopted
Personnel	143,988	289,344	300,298
Operations	518,053	675,821	695,331
Capital	-	-	-
Total	662,041	965,165	995,629

Major Budget Items

Funding for Social Services grant of \$1 per capita grew by 5% to \$223,440 from FY21 to FY22.

Operations expenditures include \$400,000 for an interlocal agreement for transportation services with Denton County Transportation Authority.

BUDGET AND PLANNING SERVICES

Community Development

Personnel

	Level	FY 2020	FY 2021	FY 2022
Community Development Manager	157	1	1	1
Grants Coordinator	141	1	1	1
Rehabilitation Specialist	140	1	1	1
Total		3	3	3

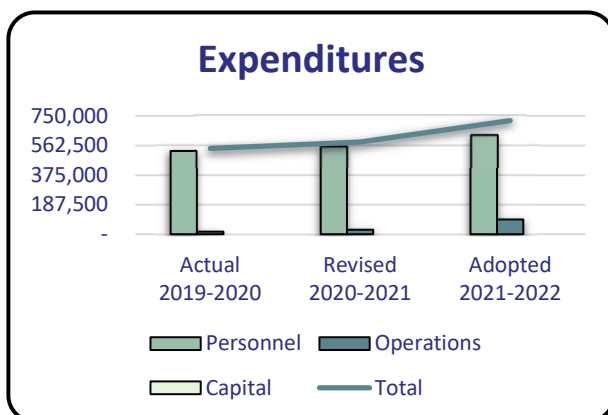
Core Services

The Budget Office provides financial and management information for the City Manager, City Council and City Departments to ensure the most effective use of available resources. The Division manages the development and execution of the annual budget, assembles and guides the development of performance measures and performs special projects such as research and analysis, rate and fee determination and oversees the funding of the City's capital projects. The Division assists in managing the City's debt program and allocating existing appropriation to on-going capital projects.

The development of the City's Annual Budget, a priority of the Division, serves four basic functions for the City: a policy document that articulates the City's priorities and strategic issues of the upcoming fiscal year, an operations guide for staff in developing goals and objectives for the coming fiscal year and in monitoring and evaluating progress toward those goals, a fiscal document for the projection of revenues and expenditures and a communications tool that informs the City's residents of its expenditures and accomplishments.

Key Points Affecting Service, Performance and Adopted Budget

The FY21 Budget Document was submitted to the Government Finance Officers Association and did receive the Distinguished Budget Presentation Award for the Fiscal Year Beginning October 1, 2020. The Division will revise the current year's budget in accordance with GFOA's comments and submit it for the Distinguished Budget Presentation Award for the Fiscal Year Beginning October 1, 2021.



Expenditures - 12020000

	2019-2020 Actual	2020-2021 Revised	2021-2022 Adopted
Personnel	527,446	554,679	626,230
Operations	16,717	29,838	94,221
Capital	-	-	-
Total	544,164	584,517	720,451

Major Budget Items

The Budget Analyst position previously frozen was filled mid-FY21 and is fully funded in FY22 accounting for 12.5% increase in personnel appropriations.

Operations increase of \$54,280 is primarily due to the transfer of funding for the city wide cost allocation study from Administration.

Personnel

	Level	FY 2020	FY 2021	FY 2022
Director of Budget and Planning Services	206	-	1	1
Assistant Finance Director - Budget	-	1	-	-
Budget and Strategic Planning Manager	162	1	1	1
Senior Financial Analyst	149	1	2	2
Budget Analyst I	-	1	-	-
Total		4	4	4

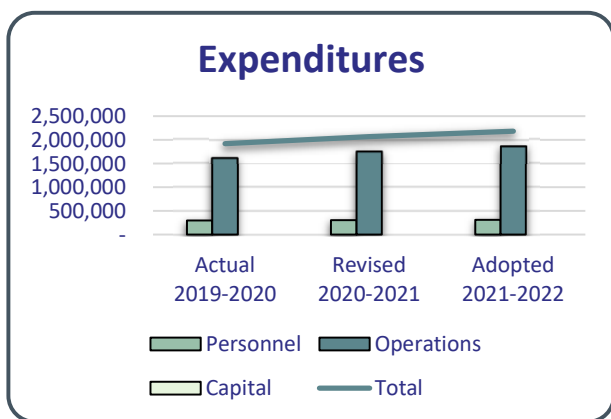
Core Services

Managing the cash and debt management program as well as central cashing, no new revenue tax rate calculations, property tax accounting, billing for the Public Improvement Districts for miscellaneous accounts receivable are the core services offered by this Division.

Key Points Affecting Service, Performance and Adopted Budget

The budget includes contractual service requirements including Denton and Collin County Central Appraisal Districts, the delinquent tax attorney, Hilltop Asset Management and the Tax Collector contract with Collin County.

Collin County bills and collects the property taxes for the City (Collin and Denton County) for \$1 per parcel. Total estimated number of parcels for FY22 is 72,586.



Expenditures - 12022000

	2019-2020 Actual	2020-2021 Revised	2021-2022 Adopted
Personnel	295,520	304,740	312,596
Operations	1,624,760	1,761,270	1,868,578
Capital	-	-	-
Total	1,920,280	2,066,010	2,181,174

Major Budget Items

Contracts for tax assessment, billing and collection, as well as bank depository and credit card transaction fees are major expenditures and account for 88% of operations appropriations.

Personnel

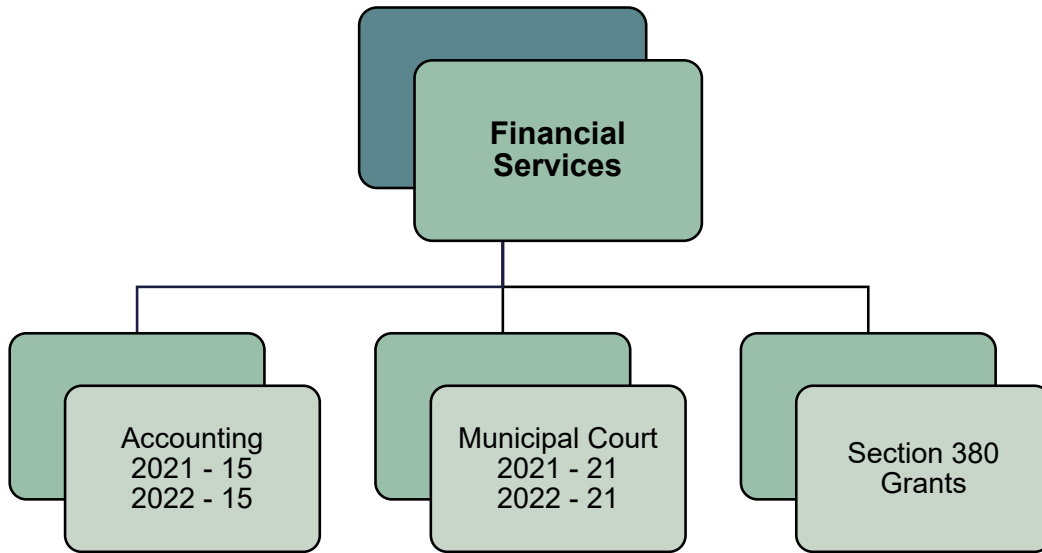
	Level	FY 2020	FY 2021	FY 2022
Treasury Manager	157	1	1	1
Accountant	141	1	1	1
Treasury Analyst	141	1	1	1
Total		3	3	3



FINANCIAL SERVICES DEPARTMENT SUMMARY

DEPARTMENT MISSION

Accurately and fairly manage and present the City's financial affairs; protect and advance the City's financial position by maintaining proper internal controls, recommending sound financial policies and providing quality customer service.



Expenditure Summary

Activity	2019-2020 Actual	2020-2021 Revised	2021-2022 Adopted	% Change FY 2021 to FY 2022
Accounting	2,098,591	2,342,503	2,311,224	-1.34%
Municipal Court	2,189,075	2,389,253	2,555,507	6.96%
Section 380 Grants	6,808,020	8,810,331	8,415,750	-4.48%
Totals	\$ 11,095,686	\$ 13,542,087	\$ 13,282,481	-1.92%

FINANCIAL SERVICES

City Council Strategic Focus Areas served by this Department -



Workload and Frisco Policy Measures

✓ Workload  Frisco Policy

Strategic Focus Area: Excellence in City Government

Type	Strategy	Objective	Measure	FY 2020 Actual	FY 2021 Revised	FY 2022 Adopted
12221000 - Accounting						
✓	Provide customers (internal and external) with quality service	Ensure prompt payments to City vendors and employees, as required by law	Accounts payable checks and transactions per technician	11,859	11,803	11,800
			Payroll checks and status changes processed per coordinator	45,182	45,471	45,700
			Employees per payroll coordinator	703	722	750
12223000 - Municipal Court						
✓	Provide juvenile defendants sentencing alternatives and exposure to the judicial process for teens interested in a legal career	Maintain Teen Diversionary Program	Juvenile cases filed	200	150	200
			Juvenile cases referred to Teen Court	18%	20%**	20%**
			Juveniles diverted	151	140	180
✓	Provide excellent administrative and clerical support for municipal court proceedings	Provide the community with a high level of customer service	Cases closed	13,436	11,000	18,000
✓	Provide excellent administrative and clerical support for municipal court proceedings	Evaluate workflow demands by the community	Court processing costs per case	\$163	\$240	\$125

** Change in state law resulted in a drop in Juvenile filings.

Core Services

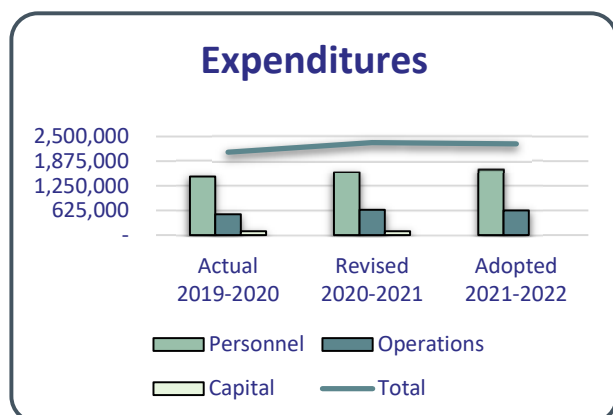
The Accounting Division is responsible for the proper, accurate and timely recording of the collection and disbursement of City funds and the reporting of these transactions in accordance with Generally Accepted Accounting Principles (GAAP). The Division provides policy, procedures, instruction and systems to the various City Departments regarding financial transactions.

Staffing includes accountants to monitor and report grant information to grantor agencies. Internal controls are monitored and reviewed by Staff.

Key Points Affecting Service, Performance and Adopted Budget

The City has been awarded the Government Finance Officers Association (GFOA) Certificate of Excellence in Financial Reporting for the reports from FY 2000 through 2020. The FY21 Comprehensive Annual Financial Report will be submitted to the GFOA for Certificate consideration. Staff also prepare a Citizens Annual Financial Report and distribute to residents through the City website.

The Accounting Division continues to analyze new financial software modules and encourage integration with other City software systems to improve efficiencies and controls.



Expenditures - 12221000

	2019-2020 Actual	2020-2021 Revised	2021-2022 Adopted
Personnel	1,479,459	1,609,751	1,685,005
Operations	523,018	635,580	626,219
Capital	<u>96,114</u>	<u>97,172</u>	<u>-</u>
Total	2,098,591	2,342,503	2,311,224

Major Budget Items

Personnel appropriations account for over 72% of Accounting's FY22 adopted budget.

External auditor contracts, internal review contracts, software licenses and maintenance for the City's timekeeping system account for 83% of the operations budget.

Capital appropriations previously funded in FY21 for the Munis system upgrade are not required in FY22.

FINANCIAL SERVICES**Accounting****Personnel**

	Level	FY 2020	FY 2021	FY 2022
Director of Financial Services	206	-	1	1
Assistant Finance Director	-	1	-	-
Controller	162	1	1	1
Accounting Manager	157	1	1	1
Financial Services Manager	157	1	1	1
Compliance Manager	156	-	1	1
Senior Accountant	149	3	4	4
Accountant II	144	2	1	1
Senior Payroll Coordinator	137	1	1	1
Payroll Coordinator	132	1	1	1
Senior Accounting Technician	132	1	1	1
Accounting Technician II	128	<u>2</u>	<u>2</u>	<u>2</u>
Total		14	15	15

Core Services

Municipal Court provides administrative and clerical support for municipal court proceedings. Responsibilities include: Collin and Denton County magistrate services, juvenile truancy prevention, collection of fines, fees and state costs, filing citations/complaints, court scheduling, issuing, tracking and clearing warrants, maintaining the juror database and updating and maintaining court records and reporting collections, convictions and statistical data to State agencies.

Key Points Affecting Service, Performance and Adopted Budget

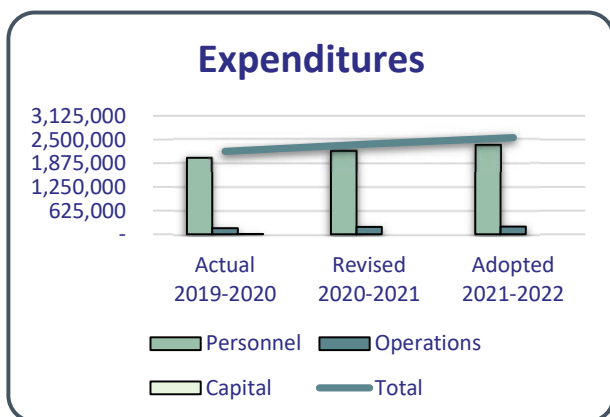
To maintain the civic involvement of youth and provide for a diversionary sentencing program for juvenile offenders, the Court will continue to contract with the Collin County Teen Court Program.

The Municipal Court continues to implement new technology to improve compliance and efficiency through several dedicated funds established by law.

The Municipal Court meets constitutional guarantees to defendants regarding the right to a trial by judge or jury by providing such trials through the Court system. Many cases are efficiently disposed of prior to trial. This reduces the number of bench and jury trials needed.

The Municipal Court provides reports and statistical analysis to City administrators that reflect accurate and relevant information on the activities of the Court.

Court staff will move into a new facility late in FY21.



Expenditures - 12223000

	2019-2020 Actual	2020-2021 Revised	2021-2022 Adopted
Personnel	2,022,250	2,196,735	2,352,370
Operations	166,748	192,518	203,137
Capital	77	-	-
Total	2,189,075	2,389,253	2,555,507

Major Budget Items

Contract Services for prosecutorial and City Attorney fees account for 57% of the operations budget. Actual expenditures can fluctuate depending on the level of service required.

Technology expenditures are funded in the Court Technology Fund, a Special Revenue Fund.

FINANCIAL SERVICES**Municipal Court****Personnel**

	Level	FY 2020	FY 2021	FY 2022
Administrative Municipal Court Judge	204	1	1	1
Associate Municipal Court Judge (1 FT, 1 PT)	201	2	2	2
Municipal Court Administrator	157	1	1	1
Assistant Municipal Court Administrator	153	1	1	1
Senior Accountant - Compliance	149	1	1	1
Bailiff/Warrant Officer	42A	3	3	3
Municipal Court Coordinator	141	3	3	3
Senior Deputy Court Clerk	128	4	4	4
Senior Deputy Court Clerk - Warrant Clerk	128	1	1	1
Senior Deputy Court Clerk - Juvenile Case	128	1	1	1
Deputy Court Clerk II	124	3	2	2
Deputy Court Clerk I	121	-	1	1
Total**		21	21	21

** Two Associate Municipal Court Judge (PT) positions are not counted in the employee totals and are filled on a contract basis. During FY19, City Council approved and swore in two additional Associate Judges to assist with after hours hearings and dockets. Funding is continued in FY22.

Core Services

The expenditures of the Section 380 sales tax/property tax grants and agreements with various developers in Frisco are accounted for in this Division. Agreements include rebating a percentage of the increased sales tax or property tax back to the developer.

Key Points Affecting Service, Performance and Adopted Budget

The City has the following active sales tax agreements:

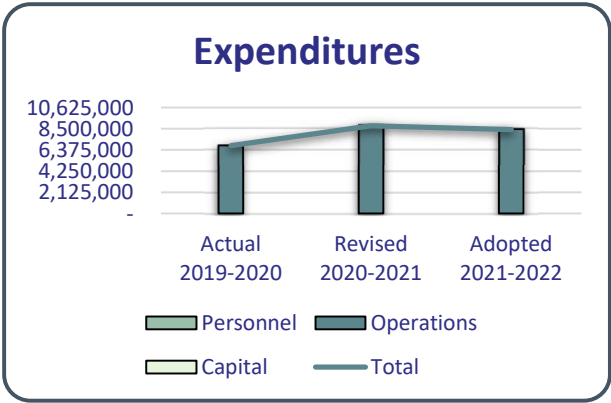
	<u>Origination</u>	<u>Term</u>
Sales Center #8	2013	25 yrs
Brixmor	2016	10 yrs
The Gate - IGO	2016	28 yrs
Walmart RE Trust	2016	10 yrs
BMC Texas Sales LLC	2017	25 yrs
Frisco Station Partners LP	2017	25 yrs
Blue Star Land LP	2020	10 yrs
Living Spaces	2020	10 yrs
John Hickman LLC	2020	25 yrs

The City has the following active property tax agreements:

	<u>Origination</u>	<u>Term</u>
Hall Office Park 16	2014	10 yrs
Frisco Station Partners LP	2015	25 yrs
Hall Office Park 17	2016	25 yrs
Blue Star Land LP	2020	10 yrs
Costco	2021	10 yrs
Skygroup	2021	10 yrs

The City has the following active sales use tax agreements:

	<u>Origination</u>	<u>Term</u>
Landon Homes	2014	10 yrs
Highland Homes	2015	10 yrs
First Texas Homes	2015	10 yrs
Toll Bros	2015	10 yrs
KOA Development	2018	25 yrs



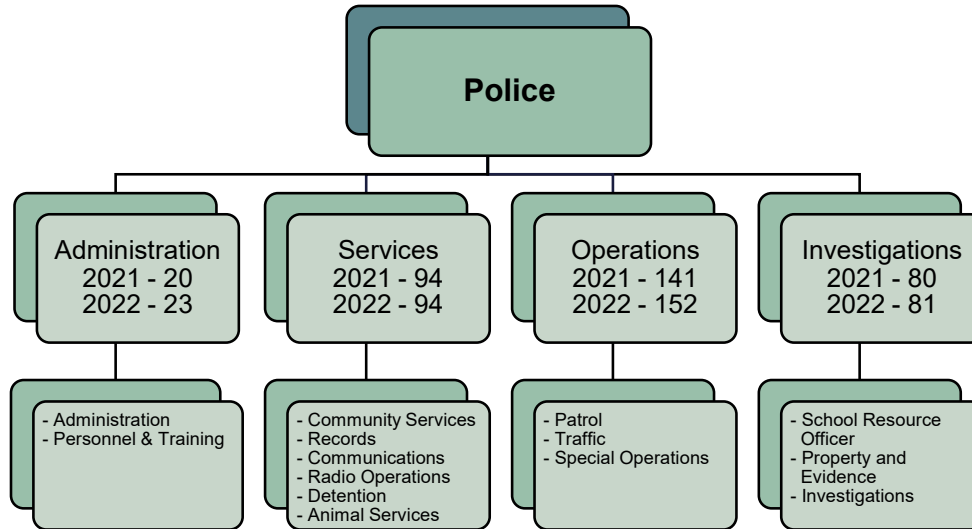
Expenditures - 12228000

	2019-2020 Actual	2020-2021 Revised	2021-2022 Adopted
Personnel	-	-	-
Operations	6,808,020	8,810,331	8,415,750
Capital	-	-	-
Total	6,808,020	8,810,331	8,415,750

POLICE DEPARTMENT SUMMARY

DEPARTMENT MISSION

While promoting individual responsibility and community commitment, the Frisco Police Department will work together in a spirit that resolves problems, reduces crime and the fear of crime and provides a safe environment for everyone.



Expenditure Summary

Activity	2019-2020 Actual	2020-2021 Revised	2021-2022 Adopted	% Change FY 2021 to FY 2022
Administration	\$ 2,230,318	\$ 2,178,852	\$ 2,621,874	20.33%
Personnel and Training	1,184,180	1,219,611	1,760,121	44.32%
Community Services	1,247,273	1,304,058	1,285,119	-1.45%
Detention	1,640,531	1,701,739	1,747,775	2.71%
Records	922,019	1,018,001	1,030,181	1.20%
Communications	2,913,241	3,518,008	3,839,397	9.14%
Radio Operations	3,204,649	2,480,042	3,227,448	30.14%
Animal Services	859,093	939,826	1,065,279	13.35%
Patrol	15,092,477	17,581,723	19,498,684	10.90%
Traffic	2,445,563	2,731,923	3,528,496	29.16%
Special Operations	43,576	88,016	93,290	5.99%
School Resource Officer	4,461,240	4,776,267	4,836,250	1.26%
Property and Evidence	805,627	851,623	875,914	2.85%
Investigations	5,207,202	5,862,809	5,900,678	0.65%
Totals	\$ 42,256,989	\$ 46,252,498	\$ 51,310,506	10.94%

POLICE DEPARTMENT

City Council Strategic Focus Areas served by this Department -



Workload and Frisco Policy Measures

✓ Workload	 Frisco Policy
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Strategic Focus Area: Public Health & Safety

Type	Strategy	Objective	Measure	FY 2020 Actual	FY 2021 Revised	FY 2022 Adopted
13010301 - Administration						
✓	Focus on service	Continuously evaluate our quality of service	Random and user surveys	100%	100%	100%
		Create and consult with the Community Advisory Board	Number of yearly meetings	N/A	N/A	2
✓	Implement approaches to reduce both reported and non-reported crime	Work with Patrol Watch Commanders and CID to identify analytical data used to respond to crime trends	Create reports with analysis on crime trends for COMPSTAT and other meetings to best utilize police resources	48	50	60
13010302 - Personnel and Training						
✓	Focus on learning	Provide officers with training to better understand crime patterns and behavior	Average training per year: 40 hours	100%	100%	100%
13031311 - Community Services						
✓	Focus on leading	Engage the community as a partner in crime prevention while promoting a positive image of the Department	Total number of social media impressions received through the Department's social media presence on Facebook, Twitter, Instagram, Next Door and YouTube	77,000 followers	84,000 followers	88,000 followers
✓	Focus on learning	Enhance crime prevention programs	Increase total participation in programs such as SAFECAM, FNW, CPA, COPS, block parties for Frisco CAN, etc.	27,500	29,800	31,000

POLICE DEPARTMENT

City Council Strategic Focus Areas served by this Department -



Workload and Frisco Policy Measures

✓ Workload	 Frisco Policy
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Strategic Focus Area: Public Health & Safety, cont.

Type	Strategy	Objective	Measure	FY 2020 Actual	FY 2021 Revised	FY 2022 Adopted
13031314 - Detention						
✓	Focus on service	Enhance customer service skills	Bond and fine receipt accuracy	100%	100%	100%
✓	Develop all personnel to be consistent with our mission and values	Maintain processes with high standards of facility cleanliness, safety and security while mitigating City liability	Bookings conducted	3,553	3,650	4,000
13031315 - Records						
✓	Focus on service	Provide citizens with timely and accurate reports	Average number of days to process public information requests	5	5	4
13032321 - Patrol						
✓	Focus on service	Respond to all calls quickly and professionally	Response times (priority 1 calls)	5:13	4:30	Under 5:00
13032322 - Traffic						
✓	Build stronger community partnerships to enhance communications and promote civic involvement	Expand traffic enforcement and education	Traffic enforcement (citizen contacts)	12,500	13,000	13,000+
✓	Focus on safety	Expand CVE enforcement	CVE enforcement (trucks inspected)	480	300	500
13032324 - Special Operations						
✓	Provide the highest level of quality service, integrity and professionalism	Ensure all personnel have received training needed for Special Operations situations	Training hours per operator	250	250	250
		Address critical response situations within the City	Successful critical incident responses with after action analysis unit activations	6	6	6

POLICE DEPARTMENT

City Council Strategic Focus Areas served by this Department -



Workload and Frisco Policy Measures

✓ Workload	 Frisco Policy
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Strategic Focus Area: Public Health & Safety, cont.

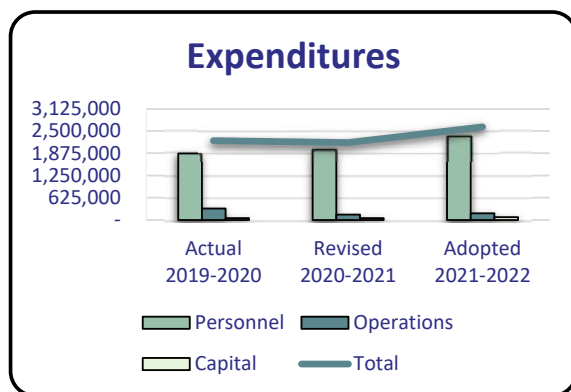
Type	Strategy	Objective	Measure	FY 2020 Actual	FY 2021 Revised	FY 2022 Adopted
13033332 - School Resource Officer						
✓	Focus on learning	Expose youth to positive roles in law enforcement through ongoing educational programs	Number of students impacted through Shattered Dreams, It's Party Time, JIP and/or JPA	1,799	1,900	2,000
13033333 - Property and Evidence						
✓	Focus on service	Enhance abilities to receive, maintain and purge property/evidence in an orderly and timely manner	Number of items received/purged	9,753 / 5,767	8,800 / 3,600	10,000 / 5,000
✓		Enhance abilities to analyze and process all evidence in a timely manner and reduce backlog	Number of evidentiary items analyzed, processed or requested	6,600	7,500	8,000
13033336 - Investigations						
✓	Focus on leading	Increase solvability of crimes through use of technology and specialized training	Print identifications made	18	20	25

Core Services

Administration is responsible for the overall management and function of the Police Department (PD). Administration accomplishes this task in a variety of different ways that include: preparation of the Department's annual budget, review of citizen surveys to ensure superior service is being provided by personnel, review of policies and procedures, maintain the Commission on Accreditation for Law Enforcement Agencies (CALEA) accreditation status and use crime analysis to better respond and deploy officers in response to crime trends.

The Department's commitment to accreditation through CALEA benefits the residents of Frisco by ensuring that the highest quality of service is provided to them. Maintaining accreditation status requires a constant review of policies to ensure that Frisco PD is in compliance with standards set forth by both CALEA and the law. In addition to accreditation, the increased use of crime analysis is improving efficiencies. Trends are identified and mapping is completed to assist officers with snapshot views of crime trends, so they are better informed as they patrol the streets.

Administration is the Police Department's representative voice at City Council meetings and many other community events.



Expenditures - 13010301

	2019-2020 Actual	2020-2021 Revised	2021-2022 Adopted
Personnel	1,865,983	1,983,210	2,363,452
Operations	316,827	150,637	183,722
Capital	47,507	45,005	74,700
Total	2,230,318	2,178,852	2,621,874

Major Budget Items

Personnel, continuing education and support are key expenditures.

A new Deputy Chief has been approved to allow for a better span of control over the Service division to include Animal Services, Community Services, Detention, Communications, Records and Radio Ops.

FY22 capital appropriations provide for a Chevy Tahoe for the Deputy Chief position.

Personnel

	Level	FY 2020	FY 2021	FY 2022
Police Chief	209	1	1	1
Assistant Police Chief	68A	2	2	2
Deputy Chief	65A	3	3	4
Lieutenant	57A	1	1	1
Strategic Services Manager	153	-	1	1
Crime Analyst Administrator	148	1	1	1
Accreditation Administrator	141	1	1	1
Crime Analyst	140	1	1	1
Office Manager	-	1	-	-
Senior Administrative Assistant	131	1	1	1
Administrative Assistant	124	1	1	1
Total		13	13	14

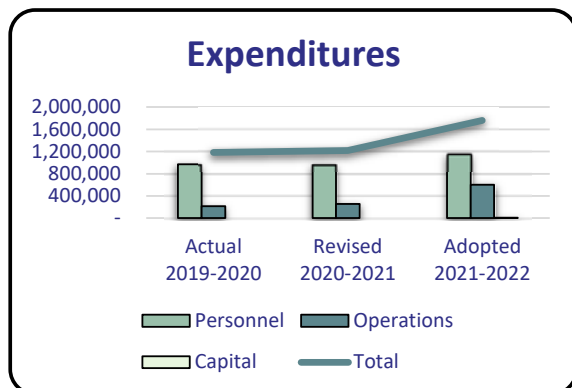
Core Services

Personnel and Training is responsible for ensuring that vacancies within the department are filled with high quality applicants. In addition, they identify the training needs for all facets of the department and ensure that Texas Commission on Law Enforcement (TCOLE) requirements are achieved at all times. Staff has been aggressive in identifying training classes to host on-site to save on travel costs. Instructors already employed by the City are utilized to host classes for both internal needs and for other agencies. Training is of the upmost importance in law enforcement and staff seeks to find the highest quality training. Frisco's officers average 60 training hours per employee which exceeds the 20 hours required by TCOLE. Training records are kept and maintained on all employees of the Department.

Recruiting is another important function of staff. The Personnel and Training staff accomplish this function by making appearances at job/career fairs to find qualified applicants. Once applicants enter the hiring process, they are screened and a thorough background check is completed.

Key Points Affecting Service, Performance and Adopted Budget

Creating an environment where the principles of the 21st Century Policing model is implemented through our training efforts. Expanding our training efforts to create more effective supervision and management. Finding additional trainings to host or through in-service means to enhance the Department's overall readiness.



Expenditures - 13010302

	2019-2020 Actual	2020-2021 Revised	2021-2022 Adopted
Personnel	969,123	964,569	1,151,832
Operations	215,056	255,042	601,289
Capital	-	-	7,000
Total	1,184,180	1,219,611	1,760,121

Major Budget Items

Funding included in FY22 personnel appropriations for a Civilian Background Investigator and for a Training Officer.

FY22 Operations includes \$100,128 for year 2 of a 5-year contract for a new taser 7 platform implemented in FY21. \$70,000 is provided for Phase II of Firearms standardization and other specialized training for existing and new personnel.

Capital funding included in FY22 for a workstation that is being provided for the Civilian Background Investigator.

Personnel

	Level	FY 2020	FY 2021	FY 2022
Professional Standards Sergeant	52A	1	1	1
Training Sergeant	52A	1	1	1
Professional Standards Investigator	42A	3	3	3
Training Officer	42A	1	1	2
Background Investigator	140	-	-	1
Administrative Assistant	124	1	1	1
Total		7	7	9

Core Services

Community Services facilitates and coordinates efforts to reduce crime through the development, promotion and implementation of effective crime prevention-based strategies and is home to the Department's Public Information Officers. Responsible for media responses to major incidents as well as promoting an overall positive image of the Frisco PD. This group also maintains a presence on Social Media which has become an invaluable tool for police departments to interact with the community they serve by providing information and receiving tips on recent crimes.

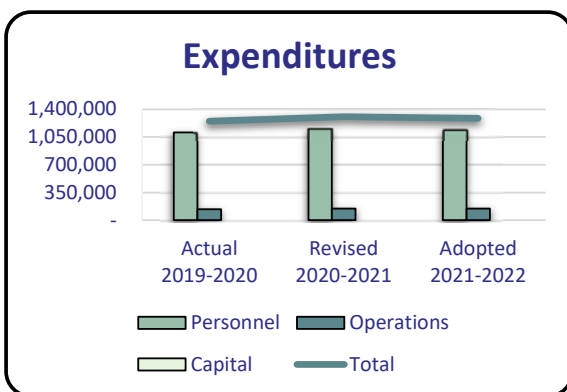
Additionally, staff strengthens public trust through education and partnerships. In order to achieve these goals, it partners with citizens and businesses, government and civic organizations, as well as schools and education-based programs.

Key Points Affecting Service, Performance and Adopted Budget

As the city continues to thrive, our commitment to our citizens and our role in social media will continue to grow and we must make the PD more accessible to our technology savvy citizens. These efforts will continue in FY22. As relationships are built and citizen involvement and programs increase, this will tax our current staff. We still want to be able to provide the highest attention and service to our citizens.

Community Services will endorse personal and professional development by providing continuing education, program specific training and creating a cooperative team workflow during weekly divisional meetings.

Community Services Programs: Citizens on Patrol, R.A.D Self Defense System, Frisco C.A.N., Safety Fair, Frisco Neighborhood Watch, Community Outreach, Department Tours and the Chaplain Program.



Expenditures - 13031311

	2019-2020 Actual	2020-2021 Revised	2021-2022 Adopted
Personnel	1,106,162	1,157,123	1,137,082
Operations	141,111	146,935	148,037
Capital	-	-	-
Total	1,247,273	1,304,058	1,285,119

Major Budget Items

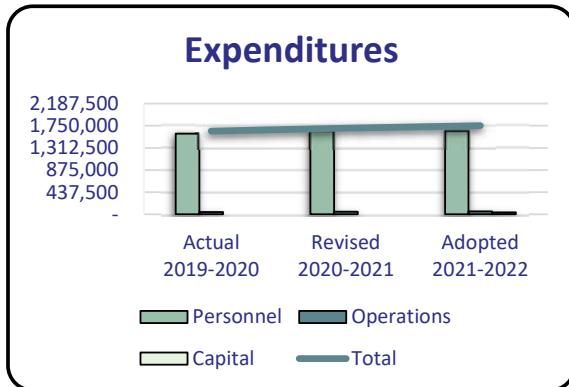
Operational expenditures include funding for protective gear, medical supplies, computer software maintenance, computer replacements, travel/training and updated video production equipment which is new in FY22.

Personnel

	Level	FY 2020	FY 2021	FY 2022
Lieutenant	57A	1	1	1
CSO - Sergeant	52A	1	1	1
CSO - Police Officer	42A	4	4	4
Senior Administrative Assistant	-	1	-	-
Public Services Officer	126	2	2	2
Administrative Assistant	124	-	1	1
Total		9	9	9

Core Services

All persons arrested by Frisco Police Officers are brought to the jail facility where they may be housed until their release or transfer to a county jail facility. The jail is fully staffed by Detention Officers 24 hours a day, 7 days a week, 365 days a year.

**Expenditures - 13031314**

	2019-2020 Actual	2020-2021 Revised	2021-2022 Adopted
Personnel	1,592,971	1,647,782	1,649,276
Operations	47,561	53,957	58,499
Capital	-	-	40,000
Total	1,640,531	1,701,739	1,747,775

Major Budget Items

Personnel, continuing education and support are key expenditures.

Capital appropriations are included in FY22 for a de-escalation room for the protection of detainees who are at risk of self-harm.

Personnel

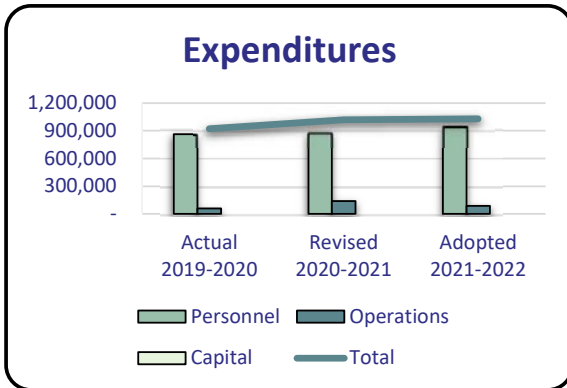
	Level	FY 2020	FY 2021	FY 2022
Detention Manager	155	1	1	1
Detention Supervisor	143	4	4	4
Senior Detention Officer	131	4	4	4
Detention Officer	128	12	12	12
Total		21	21	21

Core Services

The Records staff provides essential support services to Patrol and Investigations, the general public and other criminal justice agencies. Responsibilities include open records requests, state mandated crash reporting, Uniform Crime Reporting (UCR), alarm permitting, other governmental agency requests and clearance letters. Records is also responsible for the management and coordination of all police records in accordance with state retention guidelines, expunctions and court ordered sealings.

Key Points Affecting Service, Performance and Adopted Budget

As the population continues to grow and officers are added, there will be more requests for assistance and additional reports will be generated.



Expenditures - 13031315

	2019-2020 Actual	2020-2021 Revised	2021-2022 Adopted
Personnel	863,071	878,365	941,989
Operations	58,947	139,636	88,192
Capital	-	-	-
Total	922,019	1,018,001	1,030,181

Major Budget Items

Increase of 4% in personnel appropriations is attributable to vacant and frozen positions for a period of time in FY20 that are now fully funded.

A shared cost expenditure between the Police Department and City Secretary Office account for 18% of 31% total increase in FY21 operational funding for a Public Information Request (PIR) software. This cost is alternatively budgeted by each Department every other year.

Personnel

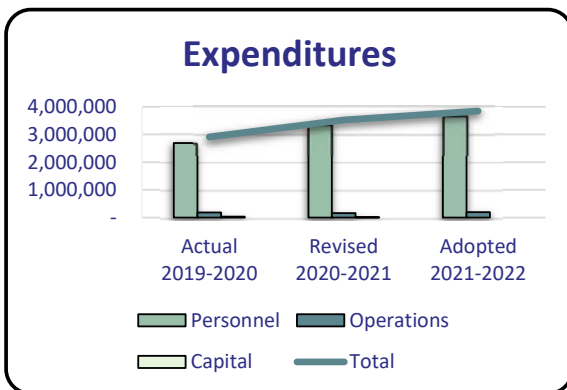
	Level	FY 2020	FY 2021	FY 2022
Police Records Manager	155	1	1	1
Police Records Supervisor	143	1	1	1
Open Records Coordinator	132	2	2	2
Senior Police Records Services Technician	128	3	5	5
Police Records Services Technician	121	5	3	3
Total		12	12	12

Core Services

Communications is comprised of one manager, three supervisors and thirty-three dispatchers who work three, 8-hour shifts to provide 24-hour coverage. Dispatchers are specially trained to handle all types of emergency and non-emergency calls. These calls can range from simple inquiries about police services to assisting in the administering of CPR during life-and-death situations. Dispatchers are responsible for answering all calls for service placed to the Frisco Communications Center for police, fire and animal services.

Key Points Affecting Service, Performance and Adopted Budget

With the continuous growth of the city, we have an increase in the number of emergency and non-emergency calls for service. Each of these calls are answered by Communications and routed to the proper personnel, patrol officers or our Fire Department.



Expenditures - 13031317

	2019-2020 Actual	2020-2021 Revised	2021-2022 Adopted
Personnel	2,693,972	3,345,502	3,636,709
Operations	183,360	164,977	202,688
Capital	35,909	7,529	-
Total	2,913,241	3,518,008	3,839,397

Major Budget Items

In FY21 the Police Department requested title changes for all Communications Division positions to remain consistent with the National Emergency Number Association (NENA) and the Association of Public-Safety Communications Officials (APCO) industry changes, which transitioned from Public Safety Answering Point (PSAP) and Emergency Communications Center (ECC).

Portable radio console of \$23,200 funded in FY22 was not included in the FY21 revised budget.

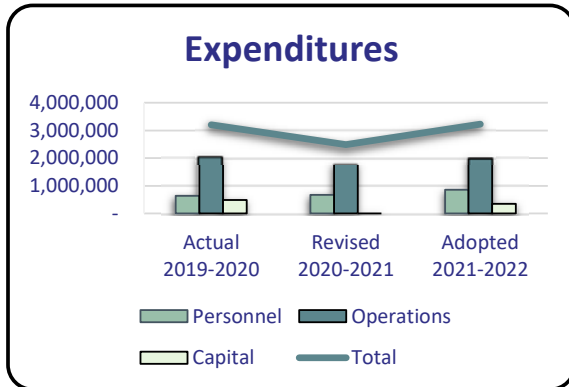
Personnel

	Level	FY 2020	FY 2021	FY 2022
Emergency Communications Manager	157	-	1	1
Police Communications Manager	-	1	-	-
Emergency Communications Supervisor	145	-	3	3
Police Communications Supervisor	-	3	-	-
Emergency Communications Training Coordinator	145	-	1	1
Police Communications Training Coordinator	-	1	-	-
Emergency Communications QA Coordinator	140	-	1	1
Police Communications QA Coordinator	-	1	-	-
Senior Emergency Communications Officer	138	-	12	12
Senior Police Dispatcher	-	12	-	-
Emergency Communications Officer	136	-	21	21
Police Dispatcher	-	21	-	-
Total		39	39	39

Core Services

Radio Operations provides technical support to police, fire and public works. This support includes technical support for mobile video, CAD, recording systems and general technical support.

Key Points Affecting Service, Performance and Adopted Budget



Expenditures - 13031318

	2019-2020 Actual	2020-2021 Revised	2021-2022 Adopted
Personnel	640,352	677,148	858,794
Operations	2,068,550	1,790,694	2,014,865
Capital	495,748	12,200	353,789
Total	3,204,649	2,480,042	3,227,448

Major Budget Items

Personnel appropriations are included for two additional positions in FY22; an Office Manager and a Senior Public Safety Equipment Technician with a vehicle.

60% of the operations increase is for computer software maintenance primarily for GETAC body camera video storage.

Capital appropriations include funding for radio replacements, new radios, \$119,718 for a radio refresh of 13 year old equipment and \$55,042 for a Diagnostic Wave Analyzer which will allow staff to diagnose and repair radios thereby proactively reducing radio outages.

Personnel

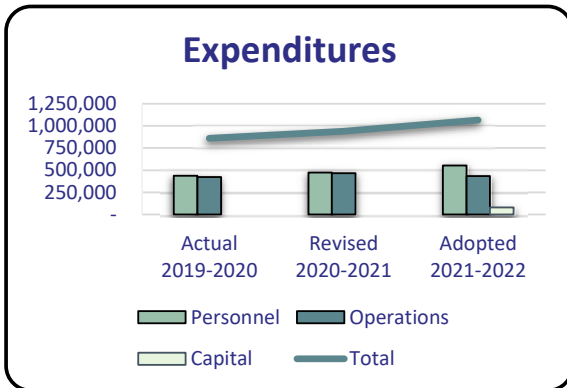
	Level	FY 2020	FY 2021	FY 2022
Public Safety Technical Services Manager	157	-	1	1
Radio Systems Manager	-	1	-	-
Senior Public Safety Equipment Technician	145	-	2	3
Senior Radio Technician	-	2	-	-
Public Safety Equipment Technician II	137	-	1	1
Public Safety Equipment Technician	-	1	-	-
Office Manager	137	-	-	1
Public Services Officer	126	2	2	2
Total		6	6	8

Core Services

Animal Services delivers effective, courteous and responsive animal care and control services to the residents of Frisco. Staff accomplishes the goals of protecting public safety and ensuring animal welfare through compassionate, responsive, professional enforcement of the laws and public policy.

Key Points Affecting Service, Performance and Adopted Budget

Will provide education programs for residents on rabies, bite prevention and other animal nuisances.

**Expenditures - 13031319**

	2019-2020 Actual	2020-2021 Revised	2021-2022 Adopted
Personnel	437,446	472,225	552,018
Operations	421,647	467,601	432,061
Capital	-	-	81,200
Total	859,093	939,826	1,065,279

Major Budget Items

Two vacant positions in FY21 are fully funded in FY22 personnel appropriations.

An Interlocal Agreement with Collin County Animal Shelter accounts for 79% of the operations appropriations.

Capital appropriations include funding for a replacement Animal Services truck and for the replacement of 12 year old radios in all Animal Services vehicles.

Personnel

	Level	FY 2020	FY 2021	FY 2022
Animal Services Supervisor	145	1	1	1
Senior Animal Services Officer	139	1	1	1
Animal Services Officer	131	5	5	5
Total		7	7	7

Core Services

Patrol is the most visible and recognizable unit of the PD, operating 24 hours a day, 7 days a week, 365 days a year. Patrol officers are first responders who provide proactive police patrols, enforce federal, state and local laws, traffic laws and report offenses. In short, Patrol performs initial investigations of offenses and prevents or deters crime through their presence and community involvement.

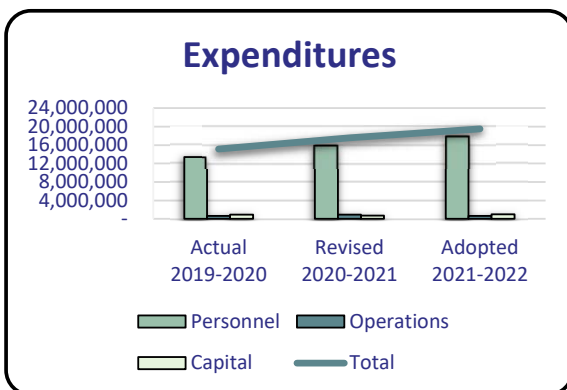
To effectively provide coverage throughout the City, Patrol utilizes four shifts responsible for different geographic regions of the City by working 12-hour shift rotations with both day and night shift coverage.

Patrol is managed by eight watch commanders who are Lieutenants in rank and all report directly to the Operations Deputy Chief. Each watch commander has two to four Sergeants who report directly to them, with each Sergeant being responsible for one of the four geographic regions of the City.

Patrol also encompasses two K-9 Units.

Key Points Affecting Service, Performance and Adopted Budget

Patrol provides coverage for the four sectors (north, south, east, west) of the City. Due to growth in the population, there are currently two Watch Commanders assigned to each shift with responsibilities split between the north and south sides of the City.



Expenditures - 13032321

	2019-2020 Actual	2020-2021 Revised	2021-2022 Adopted
Personnel	13,409,416	15,897,658	17,811,089
Operations	697,753	943,366	682,183
Capital	985,307	740,699	1,005,412
Total	15,092,477	17,581,723	19,498,684

Major Budget Items

FY21 Operations appropriations reflect Coronavirus Aid, Relief and Economic Security (CARES) grant credit of \$3 Million.

Appropriations for FY22 include funding for the addition of two sergeants and four patrol officers along with two vehicles. The addition of these positions will allow the Department to keep staffing in line with City growth and provide the expected level of service for our citizens.

The replacement of 10 Chevy Tahoes consistent with the City's vehicle replacement policy is included in the appropriations for capital for \$796,000.

POLICE OPERATIONS**Patrol****Personnel**

	Level	FY 2020	FY 2021	FY 2022
Lieutenant	57A	8	8	8
Sergeant	52A	16	16	18
Corporal	43A	16	16	16
Police Officer	42A / 40A	77	81	85
Resiliency Program Coordinator	140	-	1	1
Parking Enforcement Officer	-	1	-	-
Senior Police Records Services Technician	128	<u>1</u>	<u>1</u>	<u>1</u>
Total		119	123	129

Core Services

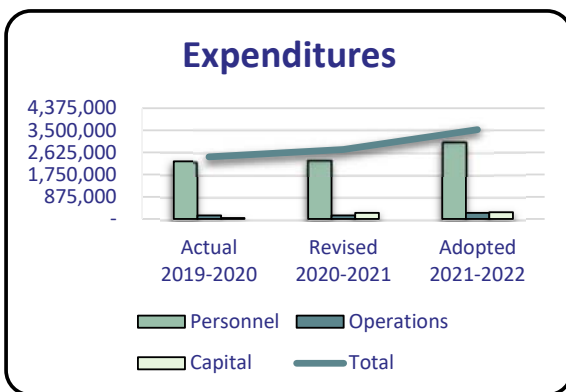
Traffic is the Department's specialized unit that focuses on traffic enforcement, accident investigation, commercial vehicle enforcement (CVE) and the investigation of hit and run accidents.

The unit is comprised of one Lieutenant, two Sergeants and thirteen officers. Of the thirteen officers, six are assigned to the Motors Unit and utilize police-model Harley Davidson motorcycles for traffic enforcement. The Motors Unit also works several special events (Community Parade, 5K Runs) and conducts escorts within the City related to special events. Of the remaining officers assigned to the unit, four officers work day and evening shift assignments utilizing the Chevrolet Tahoe patrol vehicle and three officers are assigned to the Deployment Team which is responsible for "Hot Spot Policing" in areas that have seen high spikes in crime. The Deployment Team also focuses on Frisco's tourist areas to provide increased presence during events and in areas where a high number of visitors or citizens gather, such as the Stonebriar Mall, The Star and Frisco Square.

All personnel assigned to Traffic receive specialized, in-depth training into accident investigation and reconstruction. All officers have also received training from the Texas Department of Public Safety on commercial vehicle enforcement.

Key Points Affecting Service, Performance and Adopted Budget

Staff are involved in administrative duties that include the Selective Traffic Enforcement Program (STEP), commercial vehicle enforcement and accident investigation.



Expenditures - 13032322

	2019-2020 Actual	2020-2021 Revised	2021-2022 Adopted
Personnel	2,270,751	2,347,983	3,029,085
Operations	138,133	144,516	240,349
Capital	36,679	239,424	259,062
Total	2,445,563	2,731,923	3,528,496

Major Budget Items

Personnel expenditures for FY22 include the addition of one traffic unit sergeant to lower span of control for sergeants, one Deployment sergeant and three Deployment officers to allow for the expansion across all patrol shifts and demonstrate a greater police presence in our busiest districts.

Operations funding includes onboarding costs for the addition of 5 new officers.

Capital funding in FY22 provides for the replacement of one Chevy Tahoe and two Chevy Tahoes for new Deployment officers.

Personnel

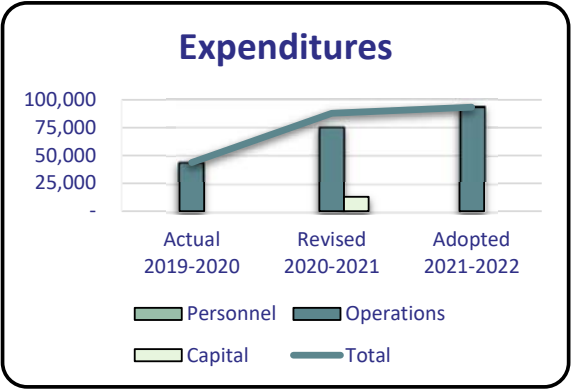
	Level	FY 2020	FY 2021	FY 2022
Lieutenant	57A	1	1	1
Sergeant	52A	2	2	4
Police Officer	42A	13	13	16
Parking Enforcement Officer	131	1	2	2
Total		17	18	23

Core Services

The Special Operations Unit (SOU) is a specially trained and equipped unit, staffed and prepared to address critical response situations. Consisting of three functional teams including the Tactical Operations Team, Crisis Negotiations Team and Sniper Team, members of SOU are called upon to address problems such as barricaded persons, hostage situations and high-risk warrant service.

Key Points Affecting Service, Performance and Adopted Budget

Special Operations funds the operating activities of the functional teams only. These activities are performed by personnel in other Subdivisions in addition to their regular duties.



Expenditures - 13032324

	2019-2020 Actual	2020-2021 Revised	2021-2022 Adopted
Personnel	-	-	-
Operations	43,576	75,181	93,290
Capital	-	12,835	-
Total	43,576	88,016	93,290

Major Budget Items

FY22 operational appropriations provide for specialized training, equipment and protective gear for officers who are part of the special operations team.

Personnel

Note: No positions are funded in this Subdivision.

Core Services

The School Resource Officer (SRO) serves in partnership between the Frisco Police Department and the Frisco Independent School District (FISD). SRO's are full-time Frisco police officers assigned to all secondary schools within the FISD.

The SROs serve three fundamental functions in their role as a school resource officer:

1. Law Enforcement Officer
2. Teacher
3. Counselor

The primary purpose of the SRO program is the reduction and prevention of crimes committed by juveniles and young adults.

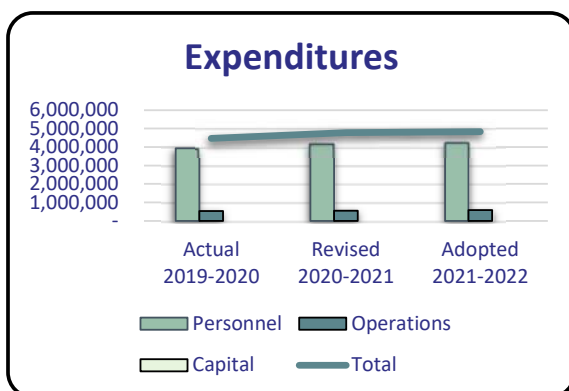
Additional goals of the program include: establishing a rapport with students, parents, faculty, staff and administrators; creating and expanding programs with vision and creativity to increase student participation; presenting a positive image for students; and providing safety for students and others within the school district.

Through various educational programs, SRO's expose youth to positive roles in law enforcement. These programs include Bedrooms, Backpacks and Beyond; "It's Party Time"; Shattered Dreams and other activities.

Increased teen awareness of traffic safety issues and responsibilities is a goal. Shattered Dreams is a two-day program designed to educate students, parents and the community about the serious issue of underage drinking and driving, by providing a realistic experience and encouraging teens to make positive choices. Shattered Dreams takes place at two different high school campuses each year. The Junior Police Academy (JPA) grew to its largest size ever this year. The JPA cadets learn the basic functions of a Police Department and have the opportunity to practice what they learn in practical exercises. Juvenile Impact Program (JIP) brings together law enforcement officers and corrections personnel in an attempt to divert area youth from future involvement with the criminal justice system. Law Enforcement personnel give firsthand accounts of the negative effects these youth might face if they continue to make poor decisions and participate in delinquent conduct. JIP impresses upon the participants that they must take responsibility for their actions.

Key Points Affecting Service, Performance and Adopted Budget

The City currently funds School Resource Officers for schools within the Frisco ISD District and the City's incorporated areas. There are 17 Middle Schools, 11 High Schools and 3 Special Program Centers. The specialty centers include the Career and Technical Education Center, Early Childhood School and the Student Opportunity Center.



Expenditures - 13033332

	2019-2020 Actual	2020-2021 Revised	2021-2022 Adopted
Personnel	3,922,913	4,215,719	4,250,590
Operations	538,327	560,548	585,660
Capital	-	-	-
Total	4,461,240	4,776,267	4,836,250

Major Budget Items

Crossing guards are FISD employees with the City funding a portion of the expenditure each year. FY22's appropriated amount is \$506,500.

POLICE INVESTIGATIONS**School Resource Officer****Personnel**

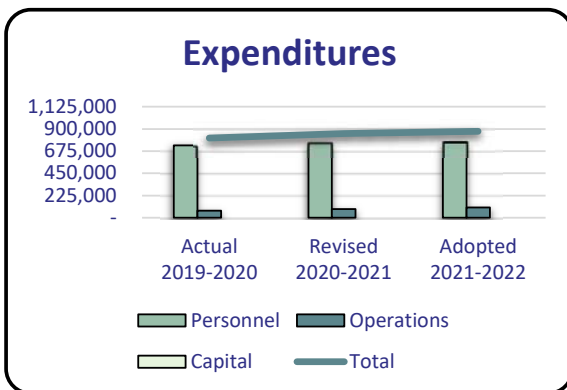
	Level	FY 2020	FY 2021	FY 2022
School Resource Officer Lieutenant	57A	1	1	1
School Resource Officer Sergeant	52A	3	3	3
School Resource Officer	42A	<u>27</u>	<u>27</u>	<u>27</u>
Total		31	31	31

Core Services

Property and Evidence is responsible for the safe keeping and chain of control for all property that comes into the Department as evidence from crimes and recovered or found property. The property room receives, maintains and purges property and evidence in an orderly and timely manner.

Key Points Affecting Service, Performance and Adopted Budget

In the last four years, the volume of property handled by the property room has doubled. The amount of video evidence collected and processed for prosecution has grown significantly due to the increased implementation of body worn cameras.



Expenditures - 13033333

	2019-2020 Actual	2020-2021 Revised	2021-2022 Adopted
Personnel	734,589	763,617	772,068
Operations	71,038	88,006	103,846
Capital	-	-	-
Total	805,627	851,623	875,914

Major Budget Items

Primary expenditures are personnel related in this Division.

Increase of 18% in FY22 operations is due to increase in computer replacements in relation to FY21 in addition to an increase in contract services for replacing ASCLD as the accreditation agency.

Personnel

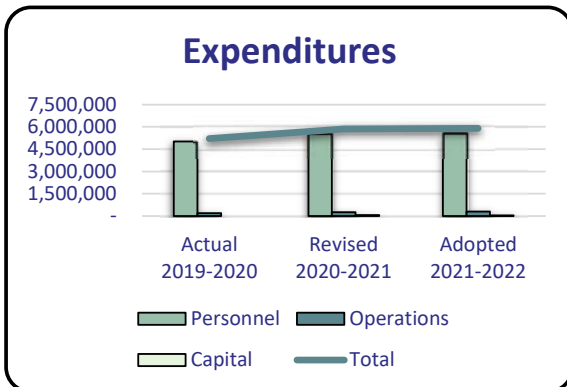
	Level	FY 2020	FY 2021	FY 2022
CSI / Property and Evidence Manager	155	1	1	1
Property and Evidence Supervisor	143	1	1	1
Criminalist	140	4	4	4
Property and Evidence Technician	127	2	2	2
Total		8	8	8

Core Services

Criminal Investigations (CID) is the investigative branch of the Department, performing all criminal investigations. CID works closely with both the Collin County and Denton County District Attorney's Offices to prosecute all criminal cases.

Detectives assigned to CID are police officers have been specially selected and trained. These officers must commit to a minimum of two years to the Division.

Once a case is received by CID, it is assigned to one of three investigative groups: Crimes Against Persons (CAPERS), Property Crimes or the Special Investigations Unit (SIU). Cases are assigned based on the elements of the offense and the investigative focus required by the investigators.



Expenditures - 13033336

	2019-2020 Actual	2020-2021 Revised	2021-2022 Adopted
Personnel	5,023,677	5,546,861	5,578,615
Operations	183,525	247,023	292,788
Capital	-	68,925	29,275
Total	5,207,202	5,862,809	5,900,678

Major Budget Items

Personnel and operations request in FY22 include appropriations for a Internet Crimes Against Children (ICAC) Detective. The current ICAC Detective consistently holds 45 to 50 cases each year. As ICAC cases increase, adding a second detective will assist in stabilizing the case load.

FY22 capital appropriations include funding for the replacement of a 2007 Chevy Tahoe.

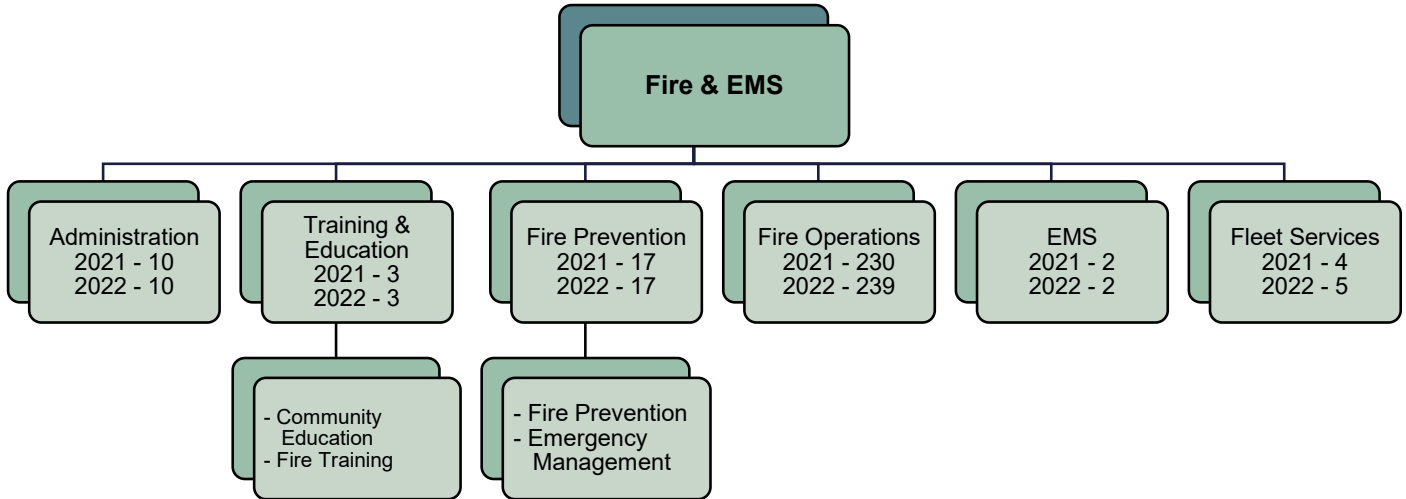
Personnel

	Level	FY 2020	FY 2021	FY 2022
Lieutenant	57A	1	1	1
Sergeant	52A	4	4	4
Detective	42A	28	28	29
Special Investigator	42A	1	1	1
Victim Assistance and Grants Administrator	148	1	1	1
Victim Advocate	140	2	3	3
Senior Police Records Services Technician	128	3	3	3
Total		40	41	42

FIRE DEPARTMENT SUMMARY

DEPARTMENT MISSION

Committed to citizen health and safety through exceptional service.



Expenditure Summary

Activity	2019-2020 Actual	2020-2021 Revised	2021-2022 Adopted	% Change FY 2021 to FY 2022
Administration	\$ 2,749,726	\$ 2,115,119	\$ 2,138,339	1.10%
Community Education	275,466	439,302	402,950	-8.27%
Fire Training	204,529	307,195	470,753	53.24%
Fire Prevention	1,768,839	1,930,313	2,123,024	9.98%
Emergency Management	369,327	387,147	391,114	1.02%
Fire Operations	28,515,299	33,292,108	35,990,210	8.10%
Emergency Medical Services (EMS)	3,576,878	2,005,454	1,677,927	-16.33%
Fleet Services	1,157,512	1,518,683	1,665,310	9.65%
Totals	\$ 38,617,576	\$ 41,995,321	\$ 44,859,627	6.82%

FIRE DEPARTMENT

City Council Strategic Focus Areas served by this Department -



Workload and Frisco Policy Measures

✓ Workload	 Frisco Policy
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Strategic Focus Area: Public Health & Safety

Type	Strategy	Objective	Measure	FY 2020 Actual	FY 2021 Revised	FY 2022 Adopted
13534341 - Community Education						
✓	Increase citizen participation	Effective use of volunteers to supplement community education programming	Volunteer hours - Frisco Fire Safety Town	397	2,000	3,000
			Volunteer hours - Citizen Fire Academy alumni	359	700	1,150
✓	Prevention of fire related deaths in targeted populations	Population reached through fire prevention efforts	Total fire prevention contacts through Frisco Fire Safety Town, Clown Program and outreach efforts	27,127	40,000	85,900
13534343 - Training						
✓	Enhanced core competencies and skills	Utilize state-of-the-art training techniques	Training hours of ISO training requirements	20 monthly per firefighter	22 monthly per firefighter	22 monthly per firefighter
			Hours of enhanced specialty training	8,000	11,250	14,700

Strategic Focus Area: Infrastructure

Type	Strategy	Objective	Measure	FY 2020 Actual	FY 2021 Revised	FY 2022 Adopted
13535000 - Fire Prevention						
✓	Achieve operational excellence	Facilitate quality development	No more than an average of 5 review days per submitted plan	10.9	7.9	5.0
			Total number of permits	1,259	980	1,200
		Maintain life safety and fire protection in existing businesses	Total number of inspections	3,367	3,500	3,700
			Fires in non-residential properties/total structure fires	6 of 51	8 of 70	8 of 70

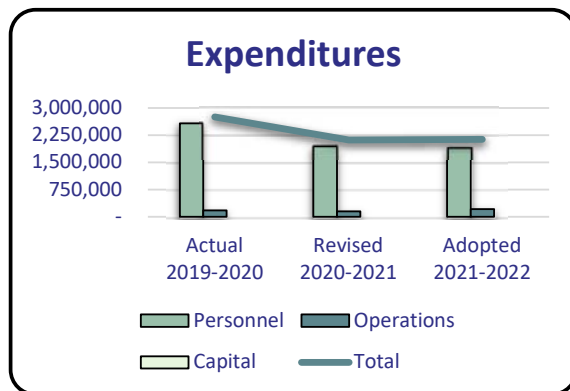
Core Services

To provide leadership, coordinate and accomplish the mission, goals and objectives of the Frisco Fire Department. In an effort to meet these expectations, Fire Administration provides policy governance for the Department, develops and administers the Annual Budget and provides leadership and coordination with the City Council, the City Manager's Office and other City Departments, as well as coordinating with National, State and Local Agencies.

Key Points Affecting Service, Performance and Adopted Budget

Call volume has shown a steady year-to-year increase over the past three years and is expected to grow by an additional 10% in FY22.

Demands upon Fire Department administrative staff have steadily increased over the past few years and are expected to continue to increase over the foreseeable future.



Expenditures - 13510000

	2019-2020 Actual	2020-2021 Revised	2021-2022 Adopted
Personnel	2,573,322	1,960,781	1,927,589
Operations	176,404	154,338	210,750
Capital	-	-	-
Total	2,749,726	2,115,119	2,138,339

Major Budget Items

Personnel decrease in FY22 is 2% and reflects a full year of funding decrease of four positions transferred to the Fire Prevention and Fire Suppression Divisions during FY21.

Operational appropriation increase of 25% is primarily for the replacement of 18 computers, laptops, monitors and smart screens per the IT replacement policy.

Personnel

	Level	FY 2020	FY 2021	FY 2022
Fire Chief	209	1	1	1
Assistant Chief	67A	2	2	2
Deputy Chief of Operations	-	1	-	-
Deputy Chief of Support Services	63A	1	1	1
Battalion Chief	59A	4	2	2
Professional Standards Coordinator / Fire Investigator	-	1	-	-
Strategic Services Manager	153	1	1	1
Office Manager	137	1	1	1
Administrative Supervisor	133	1	1	1
Administrative Secretary	121	1	1	1
Total		14	10	10

Core Services

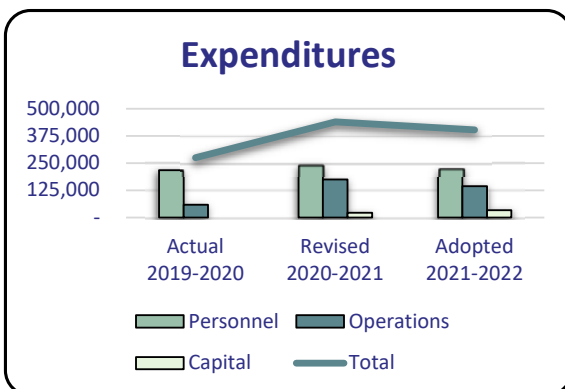
To develop and implement innovative fire and life safety educational programs for the residents of the City of Frisco. Recognizing that residents are never too old to learn about safety, community education programming is available for all ages and to those who live or work in the City.

Key Points Affecting Service, Performance and Adopted Budget

Continuation funding requested for FY22 will allow the Fire Department to continue its unique fire and safety programs for residents including birthday parties and fire station tours. Additionally, the Department will continue to provide courses that give an overview of department activities and safety programs like Citizen Fire Academy and the Community Emergency Response Team.

Educating our youngest residents and their families is the goal of Frisco Fire Safety Town, an innovative safety education facility located adjacent to Central Fire Station. The Frisco Fire Safety Town Mission Statement is "providing a hands-on, fun place where we teach children of all ages how to play it safe everywhere, every day."

The second week of October is recognized annually as National Fire Prevention Week. As a result of the large youth population in Frisco, the entire month of October is dedicated as Fire Prevention Month. While firefighters and Safety Town provide year-round educational opportunities, Frisco Fire Clowns visit all Frisco Independent School District elementary schools during October to "clown around" with the kids and provide important safety messages to students. Using fun and lively skits, the Frisco Fire Clowns show students the importance of preventing fires, planning fire escape routes in their homes, testing their smoke detectors and other safety messages.



Expenditures - 13534341

	2019-2020 Actual	2020-2021 Revised	2021-2022 Adopted
Personnel	217,239	242,131	225,164
Operations	58,226	175,481	143,836
Capital	-	21,690	33,950
Total	275,466	439,302	402,950

Major Budget Items

Expenditures for promotional items in FY22 account for 30% of the total Operations budget for programs like Citizen Fire Academy, Community Emergency Response Team and Frisco Fire Safety Town.

FY22 capital appropriation for Safety Town Jeeps replacements previously purchased in 2017 and for Safety Town A/V enhancements to further develop and enhance visitors' experiences at Frisco Fire Safety Town. Included in these enhancements is a fire engine windshield display featuring a LED panel and through the use of actual film footage and audio, children receive a realistic, through the windshield experience as if they are responding to a fire.

Personnel

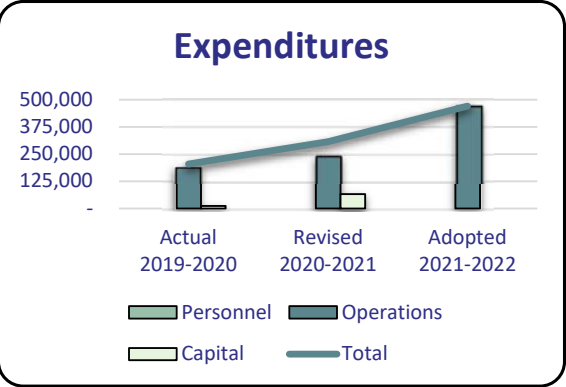
	Level	FY 2020	FY 2021	FY 2022
Community Education Coordinator	141	1	1	1
Fire Safety Educator (1 FT, 1 PT)	137	2	2	2
Total		3	3	3

Core Services

Fire Training is responsible for the education, skills and competencies of the Frisco Fire Department staff, utilizing state-of-the-art training techniques and the latest, most efficient technology. These efforts contribute towards maintaining an overall safe environment.

Key Points Affecting Service, Performance and Adopted Budget

Funding depends on the level and expertise of current training to meet state certification requirements as well as the frequency and complexity of training requirements for specialty services.



Expenditures - 13534343

	2019-2020 Actual	2020-2021 Revised	2021-2022 Adopted
Personnel	-	-	-
Operations	192,068	241,295	470,753
Capital	12,461	65,900	-
Total	204,529	307,195	470,753

Major Budget Items

Training and certifications are the primary expenditures accounting for 78% of the operations budget. Structural Collapse Training, Rapid Diver Certification and Incident Command Training are three courses provided.

Personnel

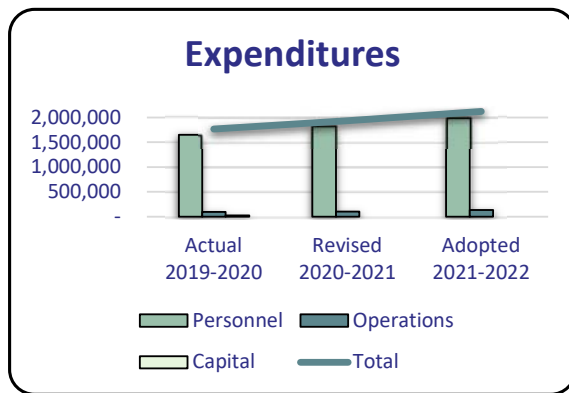
Note: No positions are funded in this Subdivision.

Core Services

The Fire Prevention Division provides a variety of services including: investigation into the origin and cause of all fires, completing background investigations of new hires, review of development site plans and fire protection system plans for new construction, routine inspection of existing businesses, criminal investigations and prosecution of fire-related crimes as well as research and development of fire and life safety codes and ordinances to protect the lives and property of all those who live, work or visit the City of Frisco.

Key Points Affecting Service, Performance and Adopted Budget

Currently reviews development infrastructure, certain types of new building plans, fire alarm and protection system plans for new and existing developments. It is a continuing effort to be efficient, accurate and timely with these reviews and the Department strives to find ways to reduce turnaround. Recent increases in development applications and projects have increased the workload in the office.



Expenditures - 13535000

	2019-2020 Actual	2020-2021 Revised	2021-2022 Adopted
Personnel	1,651,186	1,831,729	1,989,769
Operations	94,943	98,584	133,255
Capital	22,710	-	-
Total	1,768,839	1,930,313	2,123,024

Major Budget Items

Personnel appropriations increase in FY22 for the transfer of the Professional Standards Coordinator from Administration during FY21.

Continuing operations funding is included in FY22 for a Matterport 3D camera that will provide fire investigators with a quick and easy-to-use tool for capturing, documenting and visualizing floor plans and other key data assets that will enable investigators to completely document a property.

Personnel

	Level	FY 2020	FY 2021	FY 2022
Fire Marshal	63A	1	1	1
Deputy Fire Marshal	59A	1	1	1
Senior Fire Protection Engineer	160	1	2	2
EOD K9 / Fire Investigator	50A	1	1	1
Professional Standards Coordinator / Fire Investigator	42A	-	1	1
Fire Engineering Associate	-	1	-	-
Fire Inspector	142	8	8	8
Administrative Assistant	124	1	1	1
Total		14	15	15

Core Services

Emergency Management develops and coordinates the City's Emergency Management Plan (EMP), providing basic general guidance for emergency management activities and an overview of the City's methods of mitigation, preparedness, response and recovery. The plan describes the City's emergency response organization and assigns responsibilities for various emergency tasks. The plan is intended to provide a framework for more specific functional annexes that describe in detail "who does what, when and how." The EMP applies to all local officials, departments and agencies.

The City of Frisco maintains a high-level Emergency Operations Center (EOC), which includes state-of-the-art technology. The EOC receives vital information from local TV, cable channels, area public safety departments and an advanced weather monitoring service. Within the EOC, staff has multiple communication capabilities.

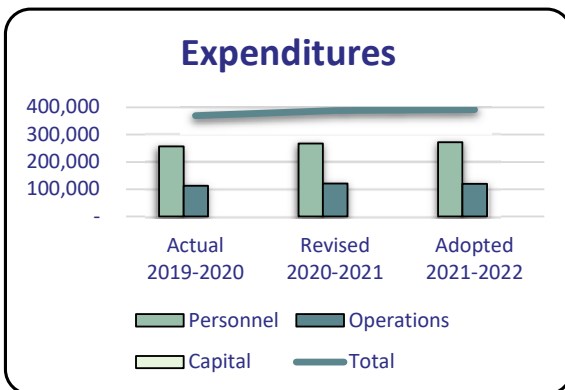
During major events, the EOC serves as a gathering point for City officials and other decision makers who utilize the EMP to ensure the safety of our residents.

Key Points Affecting Service, Performance and Adopted Budget

The Fire Department currently staffs one (1) shift commander, two (2) battalion chiefs, nine (9) engine companies, three (3) fire truck companies, one (1) heavy rescue company, seven (7) medics (ambulances), and a Hazardous Materials/Command and Communications Team 24 hours a day, seven days a week.

The Frisco Fire Department's intent is to consistently maintain timely responses to emergency calls and has established as a goal a maximum total response time of seven minutes and twenty seconds for fire emergency calls from the time a call is received to arrival on scene.

The Fire Department has previously partnered with the County to establish a Hazard Mitigation Plan. Completion and Federal approval of this plan has met criteria for certain federally funded grant requirements. This plan is established above and beyond State requirements and is not common in many municipalities. A Frisco-specific annex has been completed and incorporated into the Collin County Hazard Mitigation Plan.



Expenditures - 13535351

	2019-2020 Actual	2020-2021 Revised	2021-2022 Adopted
Personnel	255,920	266,217	271,231
Operations	113,407	120,930	119,883
Capital	-	-	-
Total	369,327	387,147	391,114

Major Budget Items

FY22 appropriations provide for annual contracts for CODE RED Emergency Notification and WeatherBug systems which represents 47% of the operations budget.

Personnel

	Level	FY 2020	FY 2021	FY 2022
Deputy Emergency Management Coordinator	163	1	1	1
Emergency Management Analyst	140	1	1	1
Total		2	2	2

Core Services

The Frisco Fire Department has developed and trained a dedicated group of professionals who provide fire and rescue services to the residents of Frisco. The Fire Department places a priority on the safety of firefighters and Department staff and maintains a state-of-the-art health and welfare program, as well as safety training intending to incorporate this priority into all emergency and non-emergency situations. Specialized equipment such as mobile Light/Air/Rehab (LAR) 1, an emergency vehicle specific to the support of firefighters and paramedics, are utilized to support firefighter and paramedic safety on emergency scenes.

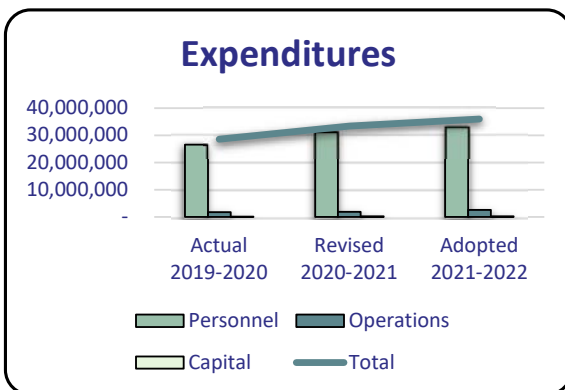
The Department includes nine stations. The firefighter's shift structure includes working 24 hours, which is followed by 48 hours off-duty. There are three shifts, named A, B and C shifts. A group of firefighters, assigned to a particular fire engine, fire truck, medic (ambulance) or special operations unit make up a company. Each fire station has a unique compliment of personnel and apparatus.

Key Points Affecting Service, Performance and Adopted Budget

To meet the City Council's Strategic Focus Area, Public Health and Safety, the Fire Department will continue to maintain and enhance fire protection services through the provision of fire protection coverage that results in an Insurance Services Office Inc. (ISO) Public Protection Classification (PPC) rating of Superior (ISO Class-1). The ISO PPC program provides important, up to date information about municipal fire protection services by collecting information about the quality of public fire protection in fire districts across the country. In each of those fire districts, ISO evaluates all the relevant data and assigns a PPC rating from ISO Class-1 to ISO Class-10. Frisco Fire Department continues to maintain ISO Class-1.

The Fire Department currently staffs nine (9) engine companies, three (3) fire truck companies, one (1) heavy rescue company, seven (7) medics (ambulances), two (2) Battalion Chiefs, the Emergency Operations Center and a Hazardous Materials/Command and Communications Team, 24 hours a day, 7 days a week.

The Frisco Fire Department's intent is to consistently maintain timely response to emergency calls and has established as a goal a maximum response time of six minutes for emergency calls from the time a call is received to arrival on scene.



Expenditures - 13536000

	2019-2020 Actual	2020-2021 Revised	2021-2022 Adopted
Personnel	26,576,556	31,113,140	33,090,725
Operations	1,820,151	1,872,661	2,660,689
Capital	118,591	306,307	238,796
Total	28,515,299	33,292,108	35,990,210

Major Budget Items

FY21 revised appropriations reflect increases in overtime due to the implementation of a clinic for the distribution of COVID-19 vaccinations. This same funding level of overtime costs is not projected in FY22. Personnel headcounts also reflect the addition of 9 Firefighter/Paramedics in FY22.

Computer hardware reflects 58% of the total operations funding increase with the replacement of 99 computers, laptops and monitors.

Continuing capital appropriations include funding for two Chevy Tahoe replacement vehicles per City policy.

FIRE SUPPRESSION**Fire Operations****Personnel**

	Level	FY 2020	FY 2021	FY 2022
Deputy Chief of Operations	63A	-	3	3
Battalion Chief	59B	6	8	8
Captain / Paramedic	56B	33	33	33
Lieutenant / Paramedic	50B	12	12	12
Driver Operator / Paramedic	47B	41	42	42
Firefighter / Paramedic	45B	98	100	109
Field Incident Technician	36B	1	1	1
Firefighter / EMT	36A/36B	30	26	26
Fire Incident Safety Officer	36A/36B	2	2	2
Public Safety Equipment Technician II	137	1	1	1
Senior Administrative Assistant	131	1	1	1
Administrative Assistant	124	1	1	1
Total **		226	230	239

** Paramedics / Special Events (PT) are not counted in the employee totals.

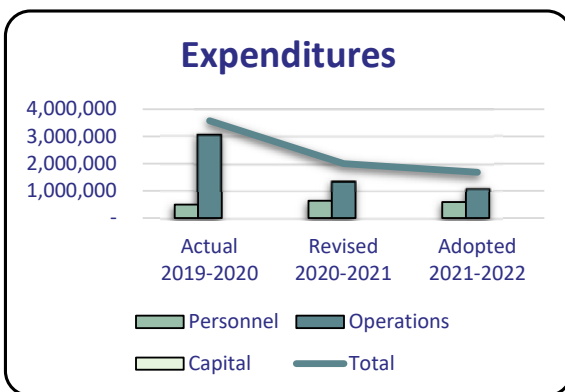
Core Services

The Frisco Fire Department has developed and trained a dedicated group of professionals who provide emergency and non-emergency medical services.

Key Points Affecting Service, Performance and Adopted Budget

Emergency Medical Services (EMS) continues to research best practices in the provision of pre-hospital care and will endeavor to implement protocols and practices that ensure the highest level of care possible to the sick and injured in the City of Frisco. The Fire Department maintains a proactive effort to provide the necessary safeguards for paramedics from the potential exposures they may encounter while performing their duties. Some examples include: universal medical precautions, access to vaccinations, medical and wellness exams, as well as continuing education on the hazards they may encounter.

The Fire Department's intent is to continually maintain timely responses to emergency calls and has established as a goal a maximum total response time of seven minutes for EMS calls from the time a call is received to first unit arrival.



Expenditures - 13537000

	2019-2020 Actual	2020-2021 Revised	2021-2022 Adopted
Personnel	502,155	632,480	585,305
Operations	3,074,723	1,372,974	1,092,622
Capital	-	-	-
Total	3,576,878	2,005,454	1,677,927

Major Budget Items

Approximately 53% of the operational funding in this division provides for medical equipment/maintenance, protective gear and medical supplies for all emergency apparatus.

Personnel

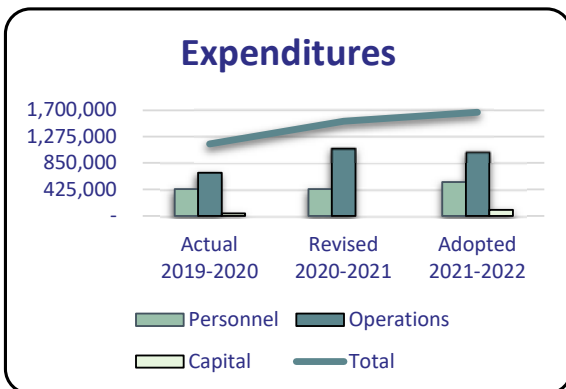
	Level	FY 2020	FY 2021	FY 2022
Battalion Chief of EMS	59A	1	1	1
Captain	56A	1	1	1
Total		2	2	2

Core Services

Fleet Services is responsible for maintaining the Frisco Fire Department fleet in order to achieve a consistent state of readiness to respond to fire, medical and non-fire related emergencies. Fleet Services also assesses the future capital needs in relation to apparatus, various equipment and facilities-related items.

Key Points Affecting Service, Performance and Adopted Budget

The Frisco Fire Department has three (3) Certified Emergency Vehicle Technicians (EVT) positions who perform a majority of all emergency vehicle maintenance at the Fire Department Fleet Facility adjacent to Central Fire Station on Tomlin Drive. The Fire Department continues to meet stringent preventative maintenance standards for emergency vehicles and equipment, and through a quality fleet management program, the emergency vehicles and equipment are maintained for both the safety of the firefighters and to ultimately yield longer service lives of the equipment.



Expenditures - 13539000

	2019-2020 Actual	2020-2021 Revised	2021-2022 Adopted
Personnel	430,290	430,063	542,746
Operations	689,788	1,088,620	1,027,689
Capital	37,435	-	94,875
Total	1,157,512	1,518,683	1,665,310

Major Budget Items

FY22 personnel appropriations provide for the addition of a Emergency Vehicle Technician III.

Operational expenditures for vehicle parts-repair, gas and oil, outside vehicle repair and tires for the entire Fire fleet accounts for 89% of the Fire Fleet Division's FY22 appropriations.

Continuing capital appropriations include funding for apparatus/vehicle lift to allow ease of access to heavy equipment and a heavy duty tire machine for ease in changing or repairing tires for fire apparatus.

Personnel

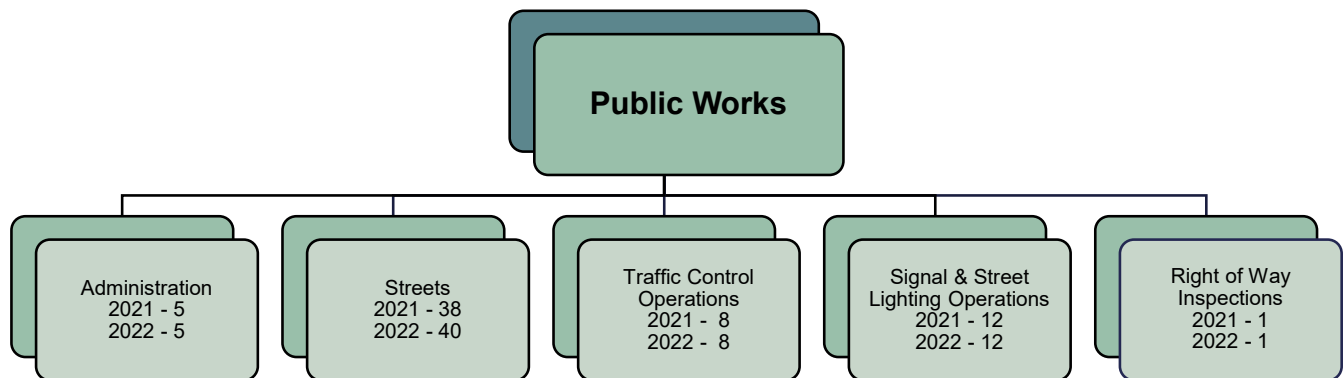
	Level	FY 2020	FY 2021	FY 2022
Fire Fleet Manager	154	1	1	1
Emergency Vehicle Technician III	145	-	1	2
Emergency Vehicle Technician II	141	1	1	1
Logistics Specialist	127	1	1	1
Emergency Vehicle Technician Apprentice	-	1	-	-
Total		4	4	5



PUBLIC WORKS DEPARTMENT SUMMARY

DEPARTMENT MISSION

Plan, design, build, maintain and operate infrastructure systems that promote public health, safety and welfare.

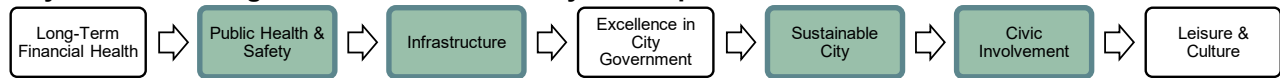


Expenditure Summary

Activity	2019-2020 Actual	2020-2021 Revised	2021-2022 Adopted	% Change FY 2021 to FY 2022
Administration	\$ 640,148	\$ 670,872	\$ 677,913	1.05%
Streets	6,470,501	7,373,790	8,030,074	8.90%
Traffic Control Operations	1,374,788	1,362,317	1,418,844	4.15%
Signal & Street Lighting Operations	3,312,073	3,577,590	3,585,500	0.22%
Right of Way Inspections	<u>76,420</u>	<u>80,129</u>	<u>84,181</u>	<u>5.06%</u>
Totals	<u>\$ 11,873,929</u>	<u>\$ 13,064,697</u>	<u>\$ 13,796,512</u>	<u>5.60%</u>

PUBLIC WORKS

City Council Strategic Focus Areas served by this Department -



Workload and Frisco Policy Measures

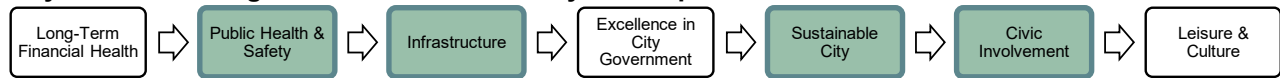
✓ Workload  Frisco Policy

Strategic Focus Area: Public Health & Safety, Sustainable City and Civic Involvement

Type	Strategy	Objective	Measure	FY 2020 Actual	FY 2021 Revised	FY 2022 Adopted
14010000 - Administration						
✓	Public Works re-accreditation (2023); biennial review process (due 2021)	Keep Best Management Practices (BMP) and accreditation operational, relevant and compliant	Complete self-assessment review in 2 years, and ensure two practices are substantially compliant	100% (2nd year review in progress; all practices now fully compliant)	Complete mid-term report / begin practice reviews / purchase 10th edition manual	Complete all practice review and updates
✓	Disaster preparedness and public safety	Provide an effective disaster exercise schedule	Conduct one table top and one operational exercise annually	100%	Credited COVID-19 and winter storm ops as an exercise	Continue with the same goal and exercises.
✓	Safety	Improve safety awareness	Monthly Division meetings to discuss safety issues / concerns related to tasks and operations	These were halted due to COVID-19 pandemic exposure guidelines	Start up in 4th quarter of fiscal year 2021	Conduct monthly meetings as usual
		Maintain and improve heavy equipment operations and safety	Provide refresher courses for Public Works Heavy Equipment Operator I and Heavy Equipment Operator II positions	Suspended due to COVID-19 pandemic restrictions	Seasonal training for snow-ice treatment / complete trailer training	50% per division
14041000 - Streets						
✓	Maintain existing infrastructure	Provide safe sidewalks and walkways for pedestrians	Length of time between customer request and repair	245 days (over 8 months)	315 days (11 months)	300 days (10 months)
		Improve asphalt streets	Resurface and rebuild at least 5% of Hot Mixed Asphaltic Concrete (HMAC) lane miles annually	9.0%	15.0%	12.4%
		Repair street and alley failures	Cubic yards of concrete poured	3,014	3,012	3,012
		Recondition existing asphalt streets	Number of asphalt streets resurfaced	11	12	10

PUBLIC WORKS

City Council Strategic Focus Areas served by this Department -



Workload and Frisco Policy Measures

✓ Workload  Frisco Policy

Strategic Focus Area: Public Health & Safety

Type	Strategy	Objective	Measure	FY 2020 Actual	FY 2021 Revised	FY 2022 Adopted
14047000 - Traffic Control						
✓	Provide a safe driving environment through adequate signage	Make sure signs meet minimum retro reflectivity levels	Traffic signs produced and installed for replacements or new installs	8,725	7,000	7,500
✓	Provide safe school zones	Provide necessary traffic control signs and markings for safe pedestrian travel in school zones	Refurbish or re-locate all school zone markers	8 (190 Total)	10 (191 Total)	50 (195 Total)
✓	Effective communication with the public	Help manage traffic during special events and provide public service messages	Staff hours spent setting up message boards	182	200	250
Type	Strategy	Objective	Measure	FY 2020 Actual	FY 2021 Revised	FY 2022 Adopted
✓	Provide a safe driving environment through adequate striping	Restripe intersections and arterials every 4 years based on inspections	Miles of new or refreshed striping installed	16.5	16	15

Strategic Focus Area: Infrastructure and Public Health & Safety

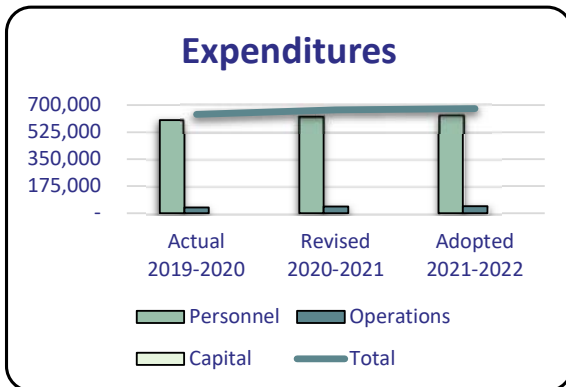
Type	Strategy	Objective	Measure	FY 2020 Actual	FY 2021 Revised	FY 2022 Adopted
14048000 - Street Lighting & Signal Control						
✓	Ensure proper operation of school zone flashers and speed boards	Complete scheduled maintenance & trouble call repairs	School zone flashers maintenance/repair visits	200	210	220
✓	Ensure proper operation of signal equipment		Traffic signal maintenance/repair visits	1,262	1,300	1,325
✓	Provide safe and efficient driving environment	Install new school zone flashers	School zone flashers installed	4	6	6
			Training sessions offered to City staff	32	34	40

Core Services

Administration is responsible for activities and projects within the Public Works Department that address safety operations, emergency management and disaster preparedness programs, training and other organizational processes, policies and procedures.

Key Points Affecting Service, Performance and Adopted Budget

Evaluate and improve business processes for American Public Works Association National Accreditation. The process of addressing deficiencies and/or improvements in best management practices can affect appropriation requirements in the various Public Works Divisions.



Expenditures - 14010000

	2019-2020 Actual	2020-2021 Revised	2021-2022 Adopted
Personnel	602,688	627,485	632,774
Operations	37,460	43,387	45,139
Capital	-	-	-
Total	640,148	670,872	677,913

Major Budget Items

Personnel expenditures account for 93% of the Division's total appropriations in FY22.

Personnel

	Level	FY 2020	FY 2021	FY 2022
Assistant Director - Public Works Operations	204	1	1	1
Public Works Business Analyst	154	1	1	1
Office Administrator	144	-	1	1
Office Manager	-	1	-	-
Administrative Supervisor	133	1	1	1
Data Entry Operator	121	1	1	1
Total		5	5	5

Core Services

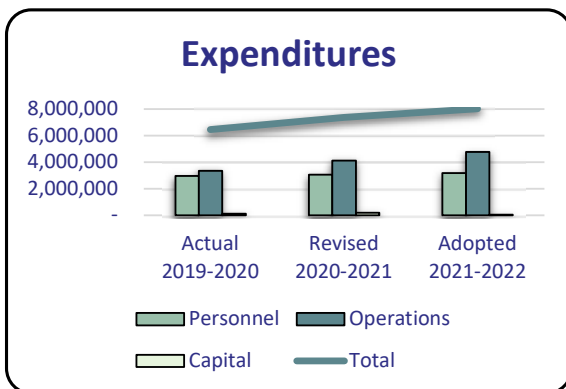
Streets is responsible for the repair and maintenance of streets, sidewalks and alleys. Rebuilds asphalt streets, makes minor concrete street and alley repairs, builds and repairs sections of sidewalk and curbs and sands driving surfaces during icy weather.

Key Points Affecting Service, Performance and Adopted Budget

Requirements for street-related repair or replacement directly impact appropriation requirements.

A pavement preservation program has been generated to address a comprehensive set of maintenance and repair best management practices which promote more cost-effective techniques that extend the life of pavement and reduce the need for expensive and/or premature rehab/replacement projects.

Streets has an employee on-call, 24 hours-a day, 7 days a week, 365 days a year.



Expenditures - 14041000

	2019-2020 Actual	2020-2021 Revised	2021-2022 Adopted
Personnel	2,977,882	3,065,772	3,197,144
Operations	3,361,634	4,117,959	4,785,657
Capital	130,985	190,059	47,273
Total	6,470,501	7,373,790	8,030,074

Major Budget Items

Personnel appropriations include funding for two maintenance workers in FY22 who will be part of the concrete pour crew. The addition of these two positions will allow the crew to complete more jobs in one day than in previous years.

Operational funding has an increase of 19% in FY22 mainly due to an increase of \$ \$857,571 in contract services for the repairs of roadways and sidewalks.

In addition to \$20,000 for a sand spreader, FY22 appropriations include funding for \$27,273 in replacement capital for three trailers.

Personnel

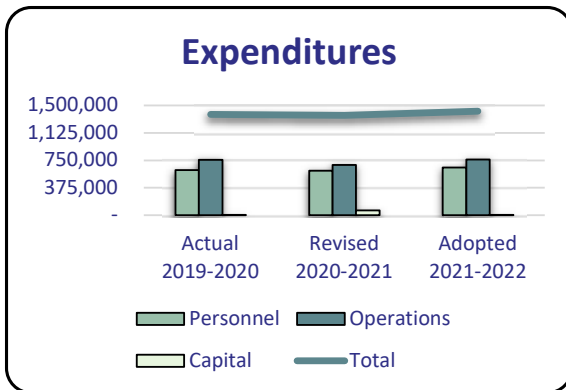
	Level	FY 2020	FY 2021	FY 2022
Senior Civil Engineer - Public Works	160	1	1	1
Streets Superintendent	153	1	1	1
Construction Supervisor	143	-	1	1
Streets Supervisor	143	3	3	3
Senior Construction Inspector	-	1	-	-
Construction Inspector	137	1	1	1
Construction Technician	136	1	1	1
Crew Leader	135	8	8	8
Heavy Equipment Operator I/II	128/132	13	13	13
Maintenance Worker - Public Works	124	9	9	11
Total		38	38	40

Core Services

Traffic Control Operations is responsible for the fabrication, installation and maintenance of all signs as well as the fabrication of vehicle logos and maintenance of pavement markings on City streets.

Key Points Affecting Service, Performance and Adopted Budget

The City maintains its own sign shop to standardize signs within the City and to take advantage of economies of scale.

**Expenditures - 14047000**

	2019-2020 Actual	2020-2021 Revised	2021-2022 Adopted
Personnel	617,543	610,128	654,062
Operations	755,399	686,502	761,282
Capital	1,845	65,687	3,500
Total	1,374,788	1,362,317	1,418,844

Major Budget Items

Funding for a full year in FY22 is provided in the personnel appropriations for the Signal Technician I position that was vacant until mid FY21.

FY22 operations appropriation increase of 4% is primarily the result of a new contract for painting a Del Webb bridge that falls under the City's realm of responsibility.

FY22 continuing capital provides for a replacement trailer per the vehicle and equipment replacement policy.

Personnel

	Level	FY 2020	FY 2021	FY 2022
Signs and Markings Supervisor	143	1	1	1
Sign Shop Coordinator	138	1	1	1
Senior Signs and Markings Technician	132	2	2	2
Signal Technician I	131	1	1	1
Signs and Markings Technician	122	3	3	3
Total		8	8	8

Core Services

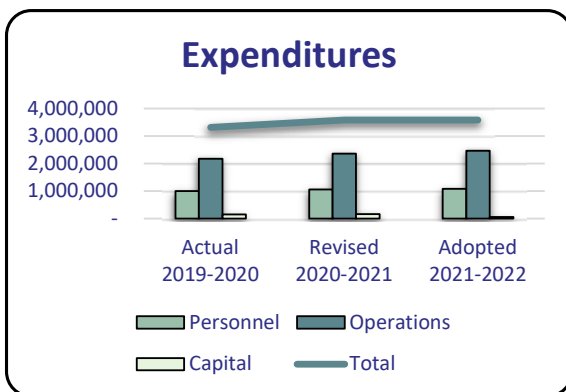
The Signal & Street Lighting Operations Division is responsible for the maintenance, installation and construction inspection of all traffic signals, street lights, school zone flashers and radar speed boards in operation. Our goal is to ensure that the City's assets are operating properly 24 hours a day, 7 days a week to provide the highest quality infrastructure and level of service for present and future Frisco residents. This Division also provides for the electrical expenditures associated with providing street lights and traffic signals.

Key Points Affecting Service, Performance and Adopted Budget

Staff periodically scans designated areas nightly to ensure street lights are working properly. If outages are noticed (or a resident reports an outage), a work order is prepared and the City works with the electric provider to repair the light.

Number of street lights:

	FY 2020	FY 2021	FY 2022
Gexa (Oncor)	2,207	2,317	2,342
Denton County Electric (CoServ)	4,787	5,247	5,831
Total	6,994	7,564	8,173



Expenditures - 14048000

	2019-2020 Actual	2020-2021 Revised	2021-2022 Adopted
Personnel	994,528	1,054,364	1,074,649
Operations	2,172,490	2,362,143	2,457,851
Capital	145,055	161,083	53,000
Total	3,312,073	3,577,590	3,585,500

Major Budget Items

Increase in operations reflect a 3% growth in electrical costs.

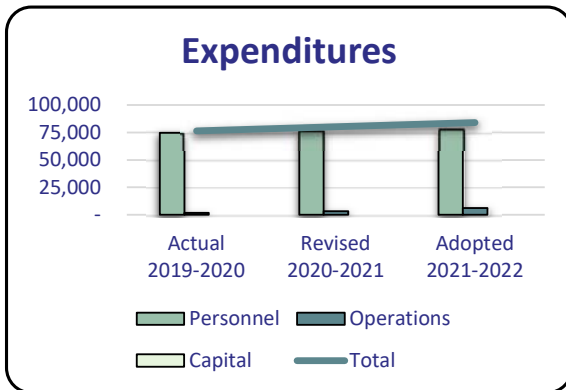
Capital appropriations include funding for two message boards and two trailers.

Personnel

	Level	FY 2020	FY 2021	FY 2022
Traffic Signal Superintendent	153	1	1	1
Traffic Signal and Lighting Supervisor	143	1	1	1
Senior Roadway Lighting Technician	140	1	1	1
Traffic Signal and Lighting Inspector	137	1	1	1
Senior Signal Technician	136	3	2	2
Traffic Technician	136	1	1	1
Signal Technician II	133	-	1	1
Signal Technician I	131	4	4	4
Total		12	12	12

Core Services

The Right of Way Inspection Division is responsible for the management and permitting process for the use of City right-of-way areas and easements. Division personnel are also responsible for the management and permitting process for network nodes/small cell installations in the City's right-of-way. They also assist with monitoring the roadways through the WAZE dashboard and traffic cameras to ensure that travel lanes are not closed and contractors are not boring outside of the approved daytime non-peak commute hours per the City's ROW Ordinance.

**Expenditures - 14049000**

	2019-2020 Actual	2020-2021 Revised	2021-2022 Adopted
Personnel	74,664	76,911	78,041
Operations	1,756	3,218	6,140
Capital	-	-	-
Total	76,420	80,129	84,181

Major Budget Items

Primary expenditures are personnel related.

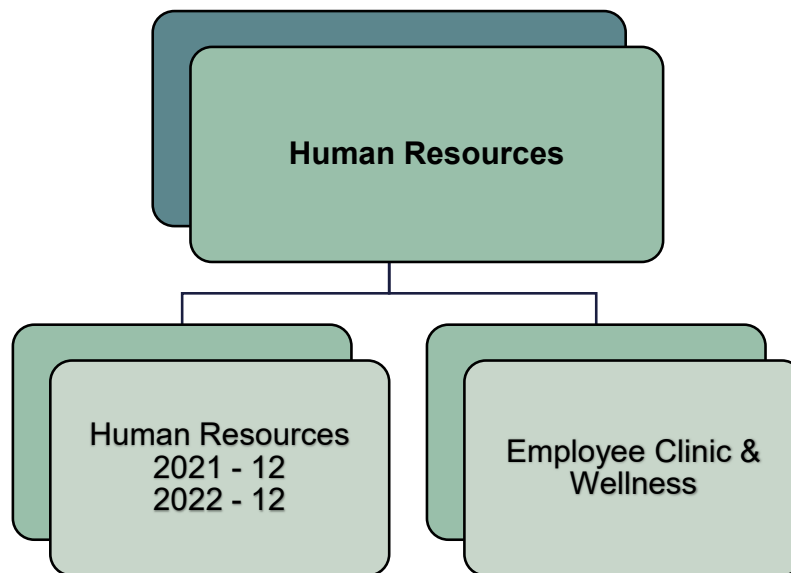
Personnel**ROW Coordinator**

Level	FY 2020	FY 2021	FY 2022
131	1	1	1
Total	1	1	1

HUMAN RESOURCES DEPARTMENT SUMMARY

DEPARTMENT MISSION

Sets the standard among public sector employers in which every worker is a valued and respected team member. The Department will work to maintain the City's competitiveness in the market by enhancing customer service, optimizing business processes, delivering competitive services, achieving a positive employee climate, recruiting and retaining a skilled, diverse workforce and promoting learning and growth.



Expenditure Summary

Activity	2019-2020 Actual	2020-2021 Revised	2021-2022 Adopted	% Change FY 2021 to FY 2022
Human Resources	\$ 2,312,886	\$ 2,906,506	\$ 2,857,823	-1.67%
Employee Clinic & Wellness	25,000	400,000	1,000,000	150.00%
Totals	\$ 2,337,886	\$ 3,306,506	\$ 3,857,823	16.67%

HUMAN RESOURCES

City Council Strategic Focus Areas served by this Department -



Workload and Frisco Policy Measures

✓ Workload  Frisco Policy
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Strategic Focus Area: Excellence in City Government

Type	Strategy	Objective	Measure	FY 2020 Actual	FY 2021 Revised	FY 2022 Adopted
15010000 - Human Resources						
✓	Recruit and retain a skilled and diverse workforce	Maintain city-wide turnover at less than 10%	City employee turnover	9%	10%	10%
			New hires and re-hires	268	356	411
✓	Achieve a positive employee climate	Assure consistent and fair administration of policies	Number of grievances and case management	93	94	124
			Ethics hotline reports or investigations	9	10	7
			Leave and return to work management	250	350	380
		Process timely and accurate changes in employee status and pay	Personnel action entries	6,086	6,100	6,200

Core Services

Human Resources (HR) provides services and support to managers, employees and applicants by assisting in the recruitment and retention of a skilled and efficient workforce. Works to maintain the City's competitiveness in the marketplace through salary, benefits, training, leadership development and employee relations.

Develops personnel policies to fulfill the requirements of the City Charter, Federal and State Laws. Also develops policies that provide for due process, enhanced communication, guidelines for conduct and for consistent and equal treatment of employees.

Evaluates salaries and benefits to assure the City is competitive in the market and provides affordable, quality health care. Responds to growth and changes in Departments with the development of new positions and/or the reclassification of current positions.

Key Points Affecting Service, Performance and Adopted Budget

Works with City management and insurance consultants to evaluate high quality, cost effective care that promotes wellness and addresses disease management. Through incentives and plan design, works with consultants to address lifestyle changes that will assist in controlling the cost of the City's self-insured plan. Develops efficiencies in managing complicated plans intended to address need and promote change and savings with benefit administration tools.

Continues to work with TML Intergovernmental Risk Pool to improve the City's current Experience Modifier. The Experience Modifier is a rating between 0.0 - 1.0 that is used in the calculation of workers comp rates. The modifier is based on the frequency and severity of workers comp claims, payroll growth and workers comp claims experience over the past 3 years. Frisco's modifier is .40. The goal is to obtain the lowest available modifier of .2 compared to the average of .91 for the DFW Metroplex.

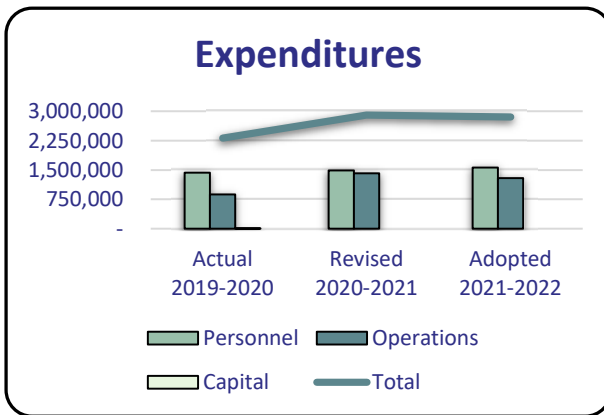
Uses technology to optimize business processes and enhance the employment experience for employees and provide resources for managers. Continue to enhance the recruitment, hiring and on-boarding process through the use of artificial intelligence assessments for prospective employees and on-boarding for new employees. Continue to expand and improve employee development through the utilization of on-line tools including learning management systems for orientation, safety training and professional development.

Monitors and investigates ethics hotline reports which provide a process through which employees can anonymously report possible violations or concerns including, but not limited to harassments, misuse of City property, insurance fraud, theft, unsafe working conditions, etc.

Implement programs and provide tools that focus on, incorporate, cultivate and recognize the City's Core Values as demonstrated by employees and incorporated by management. Develops executive and upper management staff to lead the City's workforce and reinforce the Core Values.

HUMAN RESOURCES

Human Resources



Expenditures - 15010000

	2019-2020 Actual	2020-2021 Revised	2021-2022 Adopted
Personnel	1,429,505	1,491,825	1,565,573
Operations	872,667	1,414,681	1,292,250
Capital	10,714	-	-
Total	2,312,886	2,906,506	2,857,823

Major Budget Items

Operational funding in FY22 provides for the continuing of programs that support the City's Core Services such as the ethics hotline, executive coaching, routine motor vehicle/criminal history background checks, pre-employment assessments, required physical agility testing, training and leadership programs, tuition reimbursement for employees seeking higher education and wellness programs that contribute to insurance savings for the City and its employees.

Personnel

	Level	FY 2020	FY 2021	FY 2022
Director of Human Resources	206	1	1	1
Talent Management & Employee Relations Manager	157	1	1	1
Total Rewards Manager	157	1	1	1
Senior Benefits & Wellness Analyst	149	1	1	1
Senior Compensation & Classification Analyst	149	1	1	1
Senior Human Resources Analyst	149	1	1	1
Human Resources Analyst	144	1	1	1
Learning & Development Coordinator	141	1	1	1
Senior Human Resources Generalist	141	1	1	1
Human Resources Generalist	139	2	2	2
Senior Administrative Assistant	131	1	1	1
Total		12	12	12

Core Services

The City manages a modified self-insurance plan for full time employees for which there is a constant challenge to drive engagement, improve outcomes and lower plan costs. The City employee and wellness clinic will remove obstacles to health care for employees and covered dependents. The clinic will provide more cost-efficient services including timely acute care appointment, visits without waiting and quality appointments that work with employees to address and control chronic health conditions.

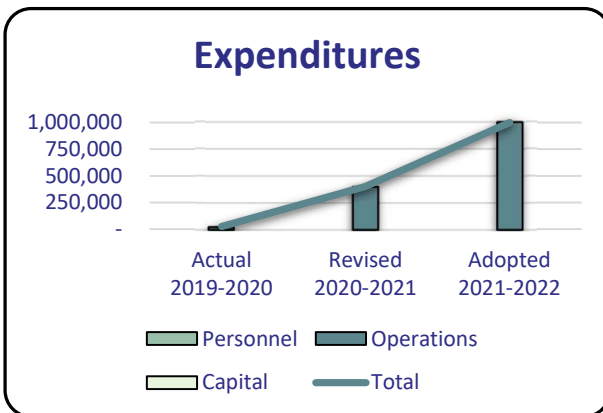
The clinic will provide occupational health services including pre-employment and annual physicals for police and fire personnel; and pre-employment and post-accident drug tests. The clinic will focus on staying current with occupational health standards including NFPA 1582 and monitoring health trends to maintain the safety of public safety personnel. The clinic will also provide biometric screenings for wellness program incentives available for employees.

Key Points Affecting Service, Performance and Adopted Budget

The clinic should help divert health care costs by providing convenient and quality services for employees and covered dependents that attract patients away from more costly options including urgent care facilities and emergency rooms for non-emergency issues.

The clinic should also help control costs through quality care and engagement with employees to manage chronic conditions to prevent catastrophic outcomes.

Occupational health and wellness services for police and fire physicals, drug tests, biometric screenings and flu shots will be included as part of the operational costs for the clinic.



Expenditures - 15059000

	2019-2020 Actual	2020-2021 Revised	2021-2022 Adopted
Personnel	-	-	-
Operations	25,000	400,000	1,000,000
Capital	-	-	-
Total	25,000	400,000	1,000,000

Major Budget Items

Operations appropriations include funding to complete the outfitting of the employee wellness clinic in FY22 with cost estimates from the City's consultant and HR staff.

Personnel

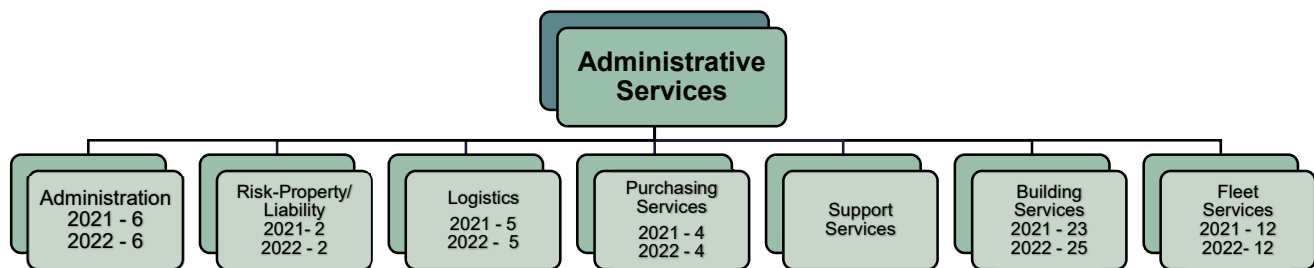
Note: No positions are funded in this Division. The personnel will be contract employees.



ADMINISTRATIVE SERVICES DEPARTMENT SUMMARY

DEPARTMENT MISSION

Ensures the highest level of value and ethics in the procurement of buildings, equipment, goods and services and maintaining these items through preventative maintenance, repairs and risk avoidance. The Department will strive to provide the highest level of customer service to internal and external customers, vendors, employees and citizens.



Expenditure Summary

Activity	2019-2020 Actual	2020-2021 Revised	2021-2022 Adopted	% Change FY 2021 to FY 2022
Administration	\$ 835,734	\$ 936,168	\$ 980,948	4.78%
Risk-Property/Liability	1,267,168	1,417,261	1,660,205	17.14%
Logistics	403,213	406,731	431,041	5.98%
Purchasing Services	396,939	447,569	463,727	3.61%
Support Services	930,933	1,366,377	1,323,800	-3.12%
Building Services	4,362,798	6,789,863	5,581,681	-17.79%
Fleet Services	1,233,087	1,382,786	1,431,341	3.51%
Totals	\$ 9,429,872	\$ 12,746,755	\$ 11,872,743	-6.86%

ADMINISTRATIVE SERVICES

City Council Strategic Focus Areas served by this Department -



Workload and Frisco Policy Measures

✓ Workload  Frisco Policy
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Strategic Focus Area: Long-Term Financial Health

Type	Strategy	Objective	Measure	FY 2020 Actual	FY 2021 Revised	FY 2022 Adopted
15551000 - Risk-Property/Liability						
✓	Loss prevention through safety training initiatives focused on loss trends	Train city staff based on loss trends	Number of safety trainings conducted	6	10	12
		Ensure adequate safety training standards for City personnel	Safety training hours provided	202	728	288
✓	Ensure adequate protection of City resources and personnel	Manage insurance to maintain compliance with City specifications	City Owned Facility Safety Site Inspections	15	26	38
✓	Administer Citywide Insurance policy	Manage insurance to maintain compliance with City specifications	Texas Municipal League claims filed annually	161	102	125
✓	Ensure City assets are disposed of properly	Conduct the auction of assets	Auction revenue received	\$699,637	\$463,000	\$400,000
15553000 - Purchasing						
✓	Vendor outreach and targeting vendors for bid solicitation and distribution	Increase the number of registered suppliers on e-procurement platform	Registered and active vendors* (*new platform in 2019-Bonfire)	2,515	1,817	2,000
	Excellence in City Government	Best practices and benchmarking activities	Achievement in Excellence National Procurement Award Program (100 points to achieve)	155	150	150
✓	Effective and efficient purchasing policies and procedures	Reduce time spent on small dollar purchases	P-Card Usage for Items below \$3K	NA	60%	65%

ADMINISTRATIVE SERVICES

City Council Strategic Focus Areas served by this Department -



Workload and Frisco Policy Measures

✓ Workload	 Frisco Policy
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Strategic Focus Area: Excellence in City Government

Type	Strategy	Objective	Measure	FY 2020 Actual	FY 2021 Revised	FY 2022 Adopted
15510000 - Administration						
✓	Costs to deliver City services will remain competitive with surrounding Cities	Costs to deliver City services will remain competitive with surrounding Cities	Postal unit targeted effort to increase revenue or decrease expense	2	3	3
			Vendor targeted effort to increase revenue or decrease expense	1	5	7
15552000 - Logistics						
✓	Warehouse inventory		Pick tickets processed	4,795	4,000	4,500
			Inventory issued (dollar value)	\$7,025,622	\$5,500,000	\$6,000,000
			Inventory line items	1,273	1,371	1,640
✓	Fleet inventory		Pick tickets processed	3,232	3,000	3,100
			Inventory issued (dollar value)	\$854,881	\$700,000	\$725,000
			Inventory line items	1,669	1,752	1,798
15555000 - Building Services						
✓	Ensure City assets are maintained properly	Effective address service requests	Work orders opened	4,910	4,692	4,670
			Work orders completed	4,910	4,792	4,750
✓	Ensure City assets are maintained properly	Effective address service requests	Total square footage maintained	1,587,302	1,588,454	1,741,934

ADMINISTRATIVE SERVICES

City Council Strategic Focus Areas served by this Department -



Workload and Frisco Policy Measures

✓ Workload	 Frisco Policy
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Strategic Focus Area: Excellence in City Government

Type	Strategy	Objective	Measure	FY 2020 Actual	FY 2021 Revised	FY 2022 Adopted
15555000 - Building Services, cont.						
✓	Efficient and effective equipment	Quality of service	Critical work order response times (minutes)	182	165	120
		Provide the most efficient and effective equipment	Number of monthly energy consumption reports	N/A	12	12
		Minimize energy waste	Reduction of electricity consumption total for core facilities	10,942,630 Kwh	12,632,542 Kwh	12,029,307 Kwh
			Electric consumption per square foot	7.6 Kwh/sf	9.1 Kwh/sf	8.0 Kwh/sf
			Reduction of gas consumption total for core facilities	13,346 CCF	17,557 CCF	17,921 CCF
		Cost of services is minimized	Gas consumption per square foot	.27 CCF/sf	.36 CCF/sf	.36 CCF/sf
15556000 - Fleet Services						
✓	To minimize downtime and repair costs on vehicles and equipment	Schedule routine PM service & perform repairs	Average downtime hours	7.66	7.50	7.25
			Repair costs/value of total fleet	0.21%	0.19%	0.19%
✓	Provide functional fueling sites for city vehicles & equipment	Maintain fueling sites utilized by City Departments	Gallons pumped	482,111	490,000	500,000

Core Services

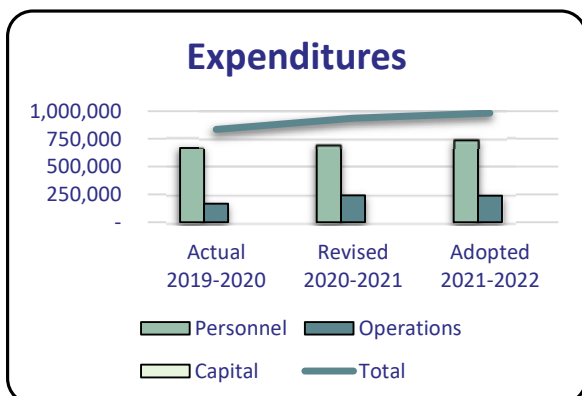
The Administration Division is responsible for the management and oversight of the Department, as well as the continuing operation of the City's Contract Postal Unit (CPU) and internal mail room. Oversees internal operations including procurement of supplies/materials, solicitation of various contracts and agreements, the protection of the City's physical assets and related support services for Frisco residents and City operations. Core services managed in this department include: Purchasing, Risk Management, Fleet, Building Services, Support Services and Logistics.

Targeted efforts to increase postal unit revenue by marketing the services available in an attempt to recruit more customers. In an effort to decrease expenses in the future, our inventory will be kept at an operating minimum.

Key Points Affecting Service, Performance and Adopted Budget

Providing outstanding customer service is a top priority for the CPU by resolving any customer issues as they occur. These efforts are maintained by continued coaching and training of the employees directly involved.

Marketing the CPU to create awareness of the services offered is handled through local business handouts, promotional items and flyers to advertise postal services and available hours.



Expenditures - 15510000

	2019-2020 Actual	2020-2021 Revised	2021-2022 Adopted
Personnel	667,950	695,978	741,771
Operations	167,784	240,190	239,177
Capital	-	-	-
Total	835,734	936,168	980,948

Major Budget Items

All positions are fully funded in FY22 resulting in a 6% increase in personnel expenditures.

Operations remain unchanged.

Personnel

	Level	FY 2020	FY 2021	FY 2022
Director of Administrative Services	206	1	1	1
Assistant Director of Administrative Services	202	1	1	1
Property Administrator	148	1	1	1
Administrative Supervisor	133	1	1	1
Customer Service Representative	121	2	2	2
Total		6	6	6

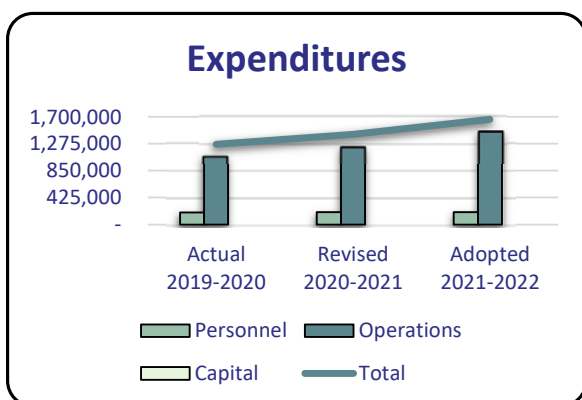
Core Services

This Division handles the function of risk management and works to eliminate risk sources through loss prevention. Risk sources have been eliminated through accident review processes, effective claims processing, regular facility inspections, timely replacement of unsafe vehicles and equipment and by other means that have helped prevent future incidents.

Key Points Affecting Service, Performance and Adopted Budget

Administers the City's insurance programs and ensures adequate protection of City resources, through risk management; including monitoring insurance requirements for all City contracts, agreements, requests for proposals and special events.

The City's insurance provider has projected slight increases in the property and liability insurance costs based on the City's exposures, growth in our fleet and property square footage, as well as claims and lawsuits that have increased over the past few years.



Expenditures - 15551000

	2019-2020 Actual	2020-2021 Revised	2021-2022 Adopted
Personnel	187,905	192,688	195,846
Operations	1,079,262	1,224,573	1,464,359
Capital	-	-	-
Total	1,267,168	1,417,261	1,660,205

Major Budget Items

Operational funding of approximately 98% provides for Property and Liability Insurance for the City's assets.

Personnel

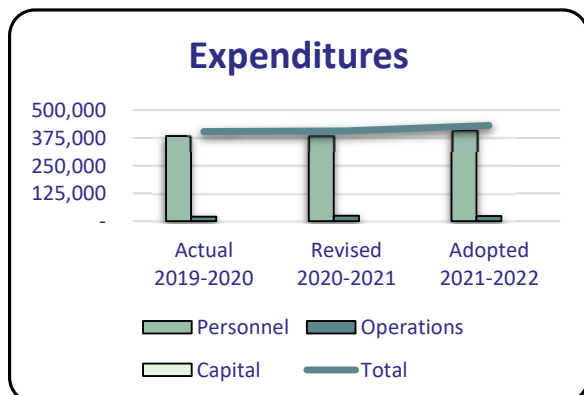
	Level	FY 2020	FY 2021	FY 2022
Risk Administrator	148	1	1	1
Safety Coordinator	142	1	1	1
Total		2	2	2

Core Services

This Division is responsible for the procurement of goods and services, inventory management and coordination of goods to end users within the Departments. Logistics oversees the flow of materials in and out of inventory, maintains reasonable "buffer stock", coordinates bids and works with supported Departments to establish and maintain annual supply contracts. In addition, Logistics consults with various Departments to determine areas for logistical improvement within their areas.

Key Points Affecting Service, Performance and Adopted Budget

Continued improvement of automated processes to improve inventory efficiency along with managing warehouse distribution of materials for projects, operations and maintenance.



Expenditures - 15552000

	2019-2020 Actual	2020-2021 Revised	2021-2022 Adopted
Personnel	383,320	383,075	407,843
Operations	19,893	23,656	23,198
Capital	-	-	-
Total	403,213	406,731	431,041

Major Budget Items

Personnel, continuing education and support are key expenditures.

Personnel

	Level	FY 2020	FY 2021	FY 2022
Logistics Coordinator	137	2	2	2
Logistics Specialist	127	3	3	3
Total		5	5	5

ADMINISTRATIVE SERVICES

Purchasing Services

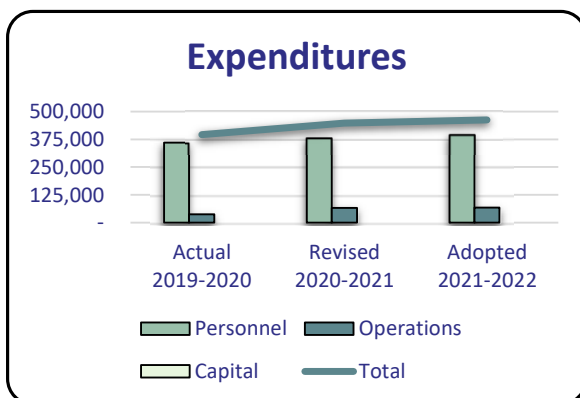
Core Services

Purchasing Services is responsible for the procurement of goods and services. The Division coordinates bids, establishes and maintains annual supply contracts, supports vendor outreach and supplier communications and assists internal and external customers throughout the procurement process. In addition, Purchasing is responsible for the management and oversight of the procurement card program (P-card).

Key Points Affecting Service, Performance and Adopted Budget

Continues to seek automated processes to increase efficiency, which will allow the current staff to keep pace with growing volumes and responsibilities. As a major component of this effort, a Procurement Card program was implemented in FY20 and will continue to be utilized in FY22. The Procurement Card program is a targeted effort to create efficiencies in purchasing small dollar items while maintaining strict compliance with City purchasing policies, procedures, oversight and reporting (currently accounts for roughly 20% of City's transaction volume).

Purchasing Services received the Achievement of Excellence in Procurement Award for the 17th consecutive year in 2021. The award is given to Purchasing organizations that demonstrate excellence by obtaining a high score based on standardized criteria. The criteria are designed to measure innovation, professionalism, productivity, e-procurement and leadership attributes of the procurement organization.



Expenditures - 15553000

	2019-2020 Actual	2020-2021 Revised	2021-2022 Adopted
Personnel	359,755	382,078	396,313
Operations	37,184	65,491	67,414
Capital	-	-	-
Total	396,939	447,569	463,727

Major Budget Items

Professional Services related to the City's Procurement Card Solution account for approximately 39% of the operations budget.

Personnel

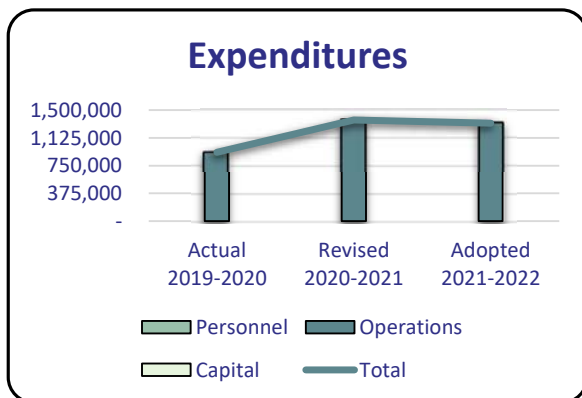
	Level	FY 2020	FY 2021	FY 2022
Senior Buyer	143	4	3	3
Buyer	141	-	1	1
Total		4	4	4

Core Services

The Support Services Division is responsible for purchasing utility services for City facilities and services within the General Fund. This includes electric, gas, water, sewer and telecommunication services.

Key Points Affecting Service, Performance and Adopted Budget

Facility additions and growth contribute to overall increases in utility costs. The Division is working on metrics related to energy star ratings to reduce consumption and routinely reviews options, providers and market trends to reduce costs.



Expenditures - 15554000

	2019-2020 Actual	2020-2021 Revised	2021-2022 Adopted
Personnel	-	-	-
Operations	930,933	1,366,377	1,323,800
Capital	-	-	-
Total	930,933	1,366,377	1,323,800

Major Budget Items

Operations appropriations provides funding for services that support the entire organization including: telephone system charges and utility costs such as electricity, water and gas, for operating City buildings and facilities. Electricity expenditures account for 54% of the operational budget. Operational appropriations for telephone related expenditures are estimated to account for approximately 29% of the FY22 operations budget.

Personnel

Note: No positions are funded in this Division.

Core Services

Building Services ensures the City's assets are maintained properly, the life of assets are prolonged by achieving preventative maintenance schedules, a clean and safe working environment exists for our customers and City staff and HVAC systems are set for proper temperatures and efficiency.

The following buildings are maintained:

<u>Facility</u>	<u>Square Footage</u>
911 Relay Tower	500
Beal Building - Ste.101 - GEA	100,000
Beal Building - Ste.101 - FDC	50,000
George A. Purefoy Municipal Center	148,000
Ferguson Building	9,355
Fire - Central / Safety Town	45,152
Fire - Fleet Maintenance	11,817
Fire - Stations 2-9	106,475
Fleet Services/Logistics	36,486
Frisco Athletic Center	103,919
Heritage - Museum	17,691
Heritage - Center	10,958
Legends	11,392
Municipal Court	17,645
Court - Main Street	7,961
Old Water Tower Radio Building	1,700
Parking Garage - City Hall	192,638
Parking Garage 1 - Comerica Arena	345,600
Parking Garage 2 - Comerica Arena	286,742
Parks - Administration	7,830
Parks - Annex (Gaylord)	1,500
Parks - Annex (Main Street)	1,954
Police	101,586
Public Safety Training Center	9,390
Public Works	49,791
Radio Building 2 - 7200 Stonebrook	500
Radio Building 3 - 12134 Eldorado	500
School of Rock	5,776
Simms-Moore	9,060
The Grove	29,966
	<u>1,721,884</u>

Key Points Affecting Service, Performance and Adopted Budget

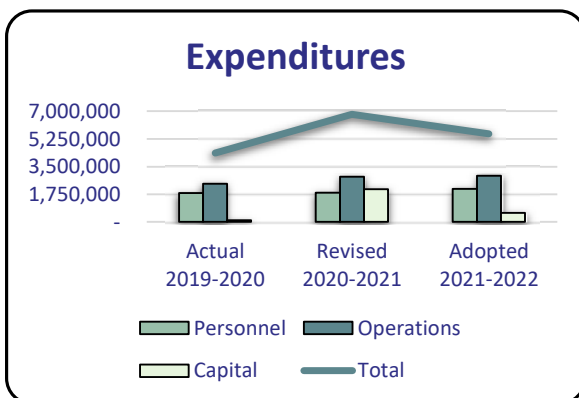
Requirements being met and reductions in callbacks are being improved through better specifications, higher expectations and better contract management.

Decreased cost per square foot is reflective of an increase in square footage being serviced and improved preventative maintenance processes, as well as energy consumption reduction (cost per square foot calculation includes direct labor and purchases/contracts).

Utility Consumption - Utility consumption being reported is for the City's core facilities specifically. These buildings consist of Central Fire, City Hall, Frisco Athletic Center, Police Headquarters, City Hall's Parking Garage, and Comerica Garage 1 and 2. Reductions in 2020 , 2021 and 2022 energy consumption levels are expected due to reduction efforts of transitioning to LED lights and improved control of HVAC systems. For an overall effort to reduce electric and gas usage, Building Services is developing a dashboard to increase awareness of building occupant's knowledge of their gas and electric consumption.

Competencies - FY21 has increased to 95% due to prudent training programs for all positions. Goal is to achieve 100% in FY22.

Training Opportunities - FY22 goals include sending each employee to at least one professional training opportunity.



Expenditures - 15555000

	2019-2020 Actual	2020-2021 Revised	2021-2022 Adopted
Personnel	1,840,409	1,849,840	2,088,588
Operations	2,411,064	2,868,685	2,917,493
Capital	111,325	2,071,338	575,600
Total	4,362,798	6,789,863	5,581,681

Major Budget Items

Funding included in FY22 for two Facilities Tech III positions in both personnel and operations appropriations.

Capital expenditures appropriated in FY22 are for year 2 of the HVAC system replacement at the FAC in the amount of \$435,000 and for a fire panel at City Hall for \$47,000.

ADMINISTRATIVE SERVICES**Building Services****Personnel**

	Level	FY 2020	FY 2021	FY 2022
Facilities Manager	156	1	1	1
Facilities Engineer	155	1	1	1
Facilities Maintenance Supervisor	147	2	2	2
Senior Facilities Technician	140	3	5	5
Facilities Technician III	135	2	2	4
Senior Administrative Assistant	131	1	1	1
Logistics Specialist	127	-	1	1
Administrative Assistant	124	1	1	1
Facilities Technician I	124	5	2	2
Senior Custodian	116	5	5	5
Custodian	112	2	2	2
Total		23	23	25

Core Services

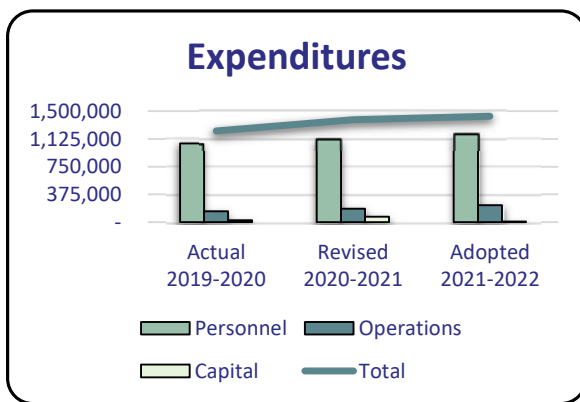
Fleet Services is responsible for supporting City Departments with their vehicle and equipment needs. This function is performed by developing specifications, scheduling and conducting routine preventative maintenance, performing repairs as needed, establishing guidelines and making replacement recommendations.

Other functions include maintaining the fueling stations, the carwash, assisting with equipment auctions, and conducting annual vehicle/equipment inventory audit.

Key Points Affecting Service, Performance and Adopted Budget

Provide and maintain fuel sites that comply with Texas Commission on Environmental Quality (TCEQ) requirements.

Adequately staff Fleet Services so downtime will be minimized and the current repair cost/total value is under .25% of overall fleet value.

**Expenditures - 15556000**

	2019-2020 Actual	2020-2021 Revised	2021-2022 Adopted
Personnel	1,061,427	1,125,261	1,192,167
Operations	146,675	182,470	229,174
Capital	24,985	75,055	10,000
Total	1,233,087	1,382,786	1,431,341

Major Budget Items

Vacant Master Fleet Tech position in FY21 fully funded in FY22.

16% of operational funding provides for replacement computers.

Capital appropriations provide funding in FY22 for a fuel trailer.

Personnel

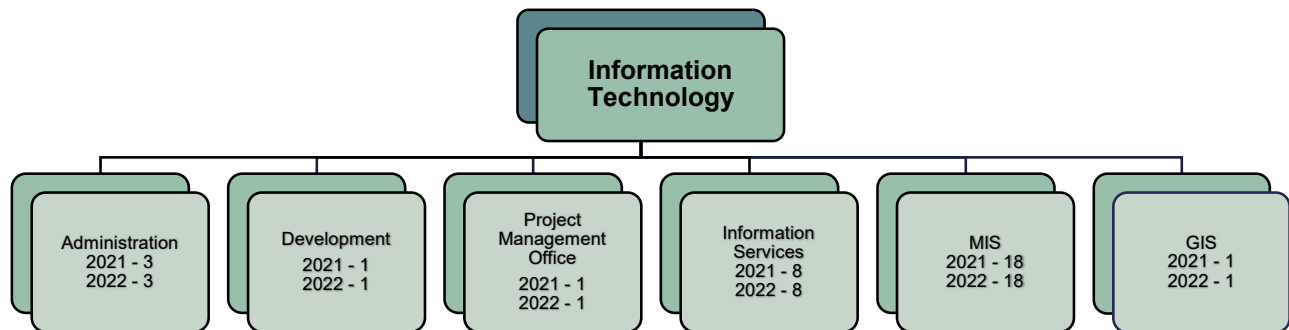
	Level	FY 2020	FY 2021	FY 2022
Fleet Services Manager	156	1	1	1
Fleet Services Supervisor	149	1	1	1
Foreman/Master Fleet Technician	141	2	2	2
Master Fleet Technician	136	5	5	5
Senior Fleet Technician	132	1	1	1
Senior Administrative Assistant	131	1	1	1
Fleet Technician	128	-	1	1
Fleet Technician Apprentice	-	1	-	-
Total		12	12	12



INFORMATION TECHNOLOGY DEPARTMENT SUMMARY

DEPARTMENT MISSION

Ensures reliability, availability, serviceability and security of computer and telecommunications-related systems required for City Departments to effectively accomplish their missions.



Expenditure Summary

Activity	2019-2020 Actual	2020-2021 Revised	2021-2022 Adopted	% Change FY 2021 to FY 2022
Administration	\$ 515,452	\$ 601,033	\$ 575,975	-4.17%
Development	148,538	158,837	161,771	1.85%
Project Management Office	166,084	210,318	184,842	-12.11%
Information Services	1,020,075	1,126,772	1,200,174	6.51%
Management Information Services	5,868,233	6,807,308	7,185,560	5.56%
Geographic Information Services	-	-	100,379	0.00%
Totals	\$ 7,718,382	\$ 8,904,268	\$ 9,408,701	5.67%

INFORMATION TECHNOLOGY

City Council Strategic Focus Areas served by this Department -



Workload and Frisco Policy Measures

✓ Workload	 Frisco Policy
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Strategic Focus Area: Excellence in City Government

Type	Strategy	Objective	Measure	FY 2020 Actual	FY 2021 Revised	FY 2022 Adopted
16060000 - Development						
✓	Survey customers to ensure satisfaction	Customer satisfaction	Customers indicate satisfaction with the service they received related to service requests and problem tickets	100%	100%	95%
16062000 - Information Services						
✓	Survey customers to ensure satisfaction	Customer satisfaction	Customers indicate satisfaction with the service they received related to service requests and problem tickets	97%	95%	95%
16063000 - Management Information Services						
✓	Survey customers to ensure satisfaction	Customer satisfaction	Customers indicate satisfaction with the service they received related to service requests and problem tickets	97%	95%	95%

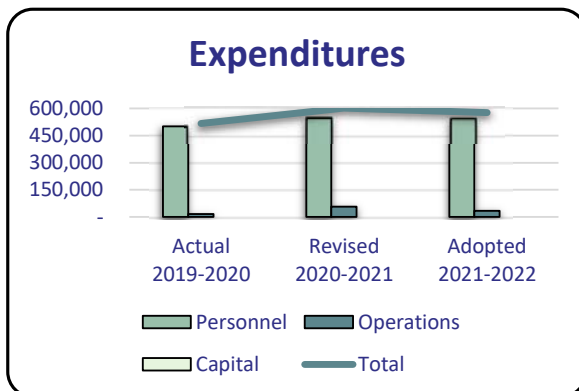
Core Services

Information Technology Administration guides the operations of the Project Management Office, Management Information Services, Information Services, Geographic Information Systems and Development. It is the goal and practice of Information Technology Administration to work both strategically and tactically with all City Departments to ensure the cost-effective deployment and support of technology as needed to improve both the efficiency and effectiveness of City services delivery. The Information Technology Department installs, maintains and/or supports: a internal private network infrastructure connecting 30 City facilities; a private and public Wi-Fi network in all City facilities; nearly 300 physical and virtual servers, desktops/laptops/Mobile Data Computers (MDC's), telephones and cell phones for over 1,400 employees; direct support for 20 core enterprise level applications and secondary support for another 80 ancillary applications; 25-30 department technology projects per year; GIS services for the City, the Town of Prosper and for the Frisco EDC.

Key Points Affecting Service, Performance and Adopted Budget

Work with Departments to effectively plan and implement technology systems for continuous improvement in the delivery of services.

Ensure appropriate review of all decisions requiring use of technology systems so that both user business requirements and ongoing support requirements are properly documented and an integral part of procurement decisions.



Expenditures - 16010000

	2019-2020 Actual	2020-2021 Revised	2021-2022 Adopted
Personnel	499,559	543,841	541,112
Operations	15,893	57,192	34,863
Capital	-	-	-
Total	515,452	601,033	575,975

Major Budget Items

Personnel, continuing education and support are key expenditures.

Personnel

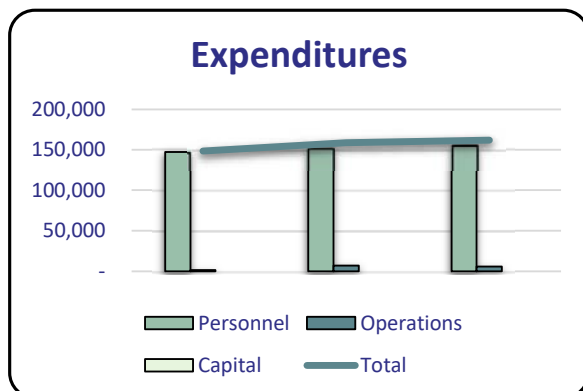
	Level	FY 2020	FY 2021	FY 2022
Chief Information Officer (CIO)	208	1	1	1
Information Technology Security Officer	163	1	1	1
Administrative Assistant	124	1	1	1
Total		3	3	3

Core Services

The Development Division is committed to the design, development and implementation of business applications and integrations in support of the City's mission and goals. Ensures reliability of product by developing to standard, testing code, applying change management principles and monitoring performance. Coordinates with business owners, software vendors and IT resources to develop and support software integrations between new and existing City systems. Seeks continuous improvement on previously developed applications and integrations by soliciting user feedback and updating system capabilities according to currently available technology. Researches industry trends and understands the impact to current environment and integrated applications. Development projects include over 30 software integrations for SAFER, SAFER Automated Vehicle Locator (AVL), employee benefits file extract transform load (ETL) process, tax roll ETL process, West Nile surveillance app and MyTax Dollars app.

Key Points Affecting Service, Performance and Adopted Budget

Must maintain current knowledge of software development trends and utilize state of the art technology to deliver custom applications, integrations and documentation.



Expenditures - 16060000

	2019-2020 Actual	2020-2021 Revised	2021-2022 Adopted
Personnel	147,223	152,107	155,884
Operations	1,315	6,730	5,887
Capital	-	-	-
Total	148,538	158,837	161,771

Major Budget Items

Key expenditures in FY22 are personnel related.

Personnel

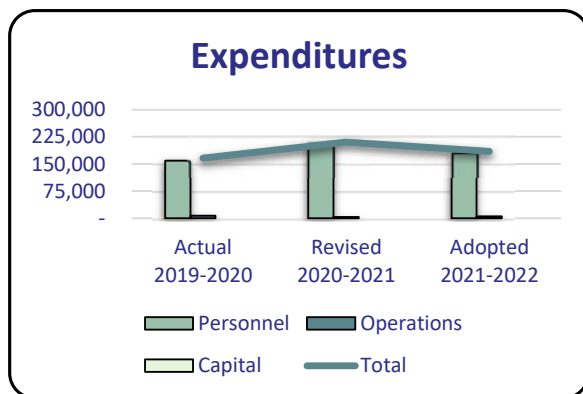
	Level	FY 2020	FY 2021	FY 2022
Senior Software Developer	157	1	1	1
Total		1	1	1

Core Services

The Information Technology Project Management Office (PMO) works with all Departments to ensure technology purchases and improvements are properly researched, evaluated, managed, documented, tested and aligned with the strategic direction of the City. Oversees the technology process for project initiation, funding and IT resources. Allocates and prioritizes the City's initiatives while working under the authority of the Project Steering Committee. Sets standards for project life cycle by planning and guiding Departments who purchase or change software/hardware that is integrated into their business processes. Serves as integral part of technology procurements including requirements definition, vendor evaluation and solution recommendations. Supports development and integration projects with design specifications, use cases and testing resources. Coordinates software project implementation deliverables and assists with project planning, configuration, testing and documentation. Consults with City Departments for technology strategic direction and facilitates IT solutions to business problems. Gathers and produces project status reporting for City management review.

Key Points Affecting Service, Performance and Adopted Budget

Continue the support for enterprise project management for IT related projects.



Expenditures - 16061000

	2019-2020 Actual	2020-2021 Revised	2021-2022 Adopted
Personnel	158,849	206,578	179,674
Operations	7,235	3,740	5,168
Capital	-	-	-
Total	166,084	210,318	184,842

Major Budget Items

Approximately 15% of the operational funding is related to project management software subscriptions.

Personnel

	Level	FY 2020	FY 2021	FY 2022
Senior Business Analyst	155	1	1	1
Business Analyst	-	1	-	-
Total		2	1	1

Core Services

The Information Services (IS) Division provides a system of tools, processes and support for information management and workflow programs used for gathering, processing, storing and sharing information throughout all Departments. Provides technical and user support for 20 core applications and over 80 ancillary applications. Provides implementation support for new projects and applications, helping to ensure that systems deliver the performance that departments require. Some of the software applications supported include:

MUNIS: the financial and human capital system used throughout the City,

Incode: the utility billing system used to track and bill water & sewer usage, solid waste fees and stormwater fees throughout the City,

Integrated Computer Systems: computer aided dispatch and records management system used by public safety to track incidents and responders,

Cityworks: work order software system used by the Public Works Department,

TRAKIT: software used by developers, Development Services, Engineering and the Public Works Departments to manage permitting and development services throughout the City,

AVOLVE ProjectDox: software used by developers, Development Services, Engineering and the Public Works Departments to receive and review development projects and permits,

MCRS: Municipal Court records management and point of sale system,

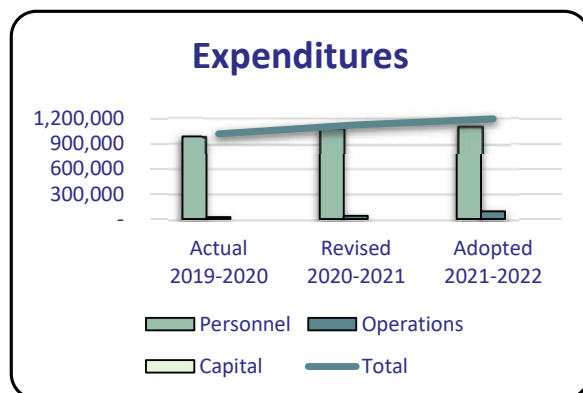
Firehouse: records management and preplanning system used by the Fire Department,

OnBase: used to post agendas and serves as a records repository,

Kronos: electronic timecard and approval software.

Key Points Affecting Service, Performance and Adopted Budget

Provide the continued support, maintenance and expansion of the functionality and usage of the applications used. Allow for the continued education and training of the Information Services staff members enabling them to provide reliable and consistent support for City staff.



Expenditures - 16062000

	2019-2020 Actual	2020-2021 Revised	2021-2022 Adopted
Personnel	991,819	1,085,768	1,105,859
Operations	28,256	41,004	94,315
Capital	-	-	-
Total	1,020,075	1,126,772	1,200,174

Major Budget Items

75% of the operations budget is for software maintenance for JotForm Enterprise in the amount of \$40,500. JotForm is a solution originally purchased and funded by the 2021 vaccine program and will be expanded for other Department users, including IT, CMO, Fire, Development Services and Utility Billing.

Personnel

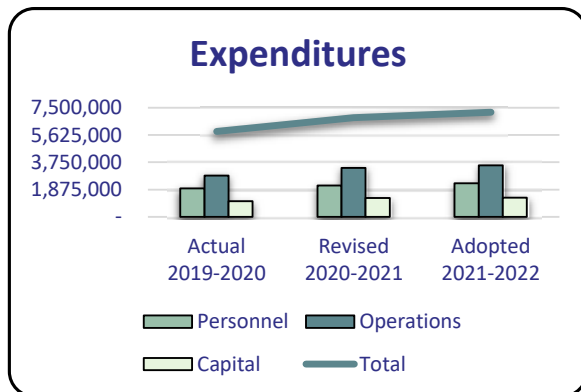
	Level	FY 2020	FY 2021	FY 2022
Assistant Director of Information Technology	204	-	1	1
Information Services Manager	-	1	-	-
Information Services Supervisor	155	1	1	1
Application Systems Administrator II	152	6	6	6
Total		8	8	8

Core Services

Management Information Services (MIS) is responsible for maintaining telecommunication systems, network infrastructure, desktop, laptops, mobile devices and server infrastructure on which all City data systems reside.

Key Points Affecting Service, Performance and Adopted Budget

Maintain inventory of all desktop, laptop, servers, switches and other infrastructure to ensure systems reliability, availability, serviceability and security. Determine annual replacement schedules to prevent infrastructure from aging beyond usefulness.



Expenditures - 16063000

	2019-2020 Actual	2020-2021 Revised	2021-2022 Adopted
Personnel	1,958,298	2,155,839	2,312,244
Operations	2,836,611	3,354,095	3,546,316
Capital	1,073,324	1,297,374	1,327,000
Total	5,868,233	6,807,308	7,185,560

Major Budget Items

Vacant Sr Network Engineer position in FY21 is fully funded in FY22.

Computer software accounts for 55% of the FY22 operations appropriations. Our Microsoft software costs account for \$1,690,000 of the total \$1,942,995 computer software appropriations.

Capital funding provides for server refresh, disaster recovery continuation, citywide network switch replacements and wireless infrastructure.

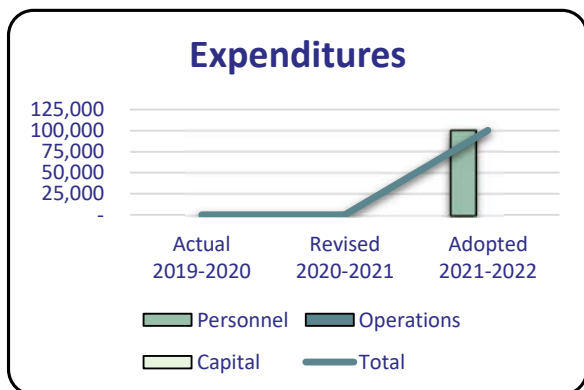
Personnel

	Level	FY 2020	FY 2021	FY 2022
Enterprise Technology Officer	204	-	1	1
MIS/Computer Technology Manager	-	1	-	-
MIS Supervisor	157	1	1	1
Senior Network Engineer	157	2	2	2
Senior Systems Engineer	157	1	1	1
Network Engineer	155	1	1	1
Systems Engineer	155	5	5	5
Unified Communications Specialist	155	1	1	1
MIS Supervisor/Desktop Administrator	154	1	1	1
Senior Technical Support Specialist	148	-	1	1
Technical Support Specialist I	140	5	4	4
Total		18	18	18

Core Services

The Geographic Information Services (GIS) Division contributes directly to the success of City operations, citizen engagement, business attraction and retention by providing tools, analysis, processes and support for use of geographic data to answer questions, solve problems and illustrate value.

- Supports City spatial data requests and other information requirements to assist with operation and function of interrelated systems and programs including those used by Public Safety for first response.
- Interprets and transfers data from source documents including digital and/or printed plats, record drawings, plans, profiles and legal descriptions. Collect field data using GPS.



Expenditures - 16064000

	2019-2020 Actual	2020-2021 Revised	2021-2022 Adopted
Personnel	-	-	100,379
Operations	-	-	-
Capital	-	-	-
Total	-	-	100,379

Major Budget Items

GIS Administrator position vacant in FY21 is fully funded in FY22.

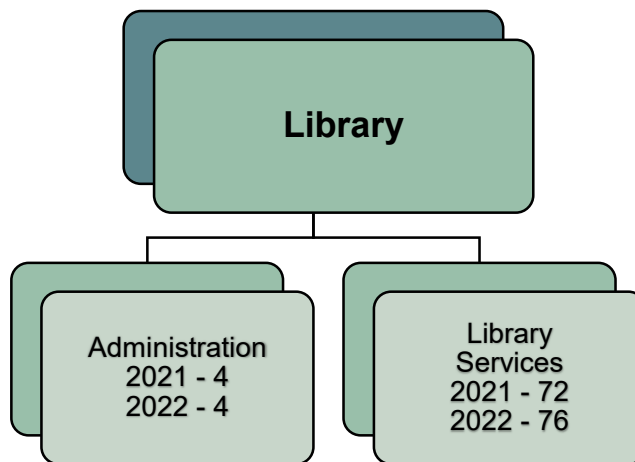
Personnel

	Level	FY 2020	FY 2021	FY 2022
GIS Administrator	154	-	1	1
Total		-	1	1

LIBRARY DEPARTMENT SUMMARY

DEPARTMENT MISSION

The Library and its staff will inspire intellect, curiosity and imagination.



Expenditure Summary

Activity	2019-2020 Actual	2020-2021 Revised	2021-2022 Adopted	% Change FY 2021 to FY 2022
Administration	\$ 1,974,607	\$ 1,480,550	\$ 1,527,398	3.16%
Library Services	<u>3,680,704</u>	<u>4,088,499</u>	<u>4,357,073</u>	<u>6.57%</u>
Totals	<u>\$ 5,655,311</u>	<u>\$ 5,569,049</u>	<u>\$ 5,884,471</u>	<u>5.66%</u>

LIBRARY

City Council Strategic Focus Areas served by this Department -



Workload and Frisco Policy Measures

✓ Workload	 Frisco Policy
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Strategic Focus Area: Infrastructure

Type	Strategy	Objective	Measure	FY 2020 Actual	FY 2021 Revised	FY 2022 Adopted
16565654 - Technical Services						
✓	Maximize the Library's availability to residents	Increase website use	Number of website sessions	4,098,335	4,092,888	4,174,745
✓	Increase efficiency and time-saving for patrons and staff	Maintain accuracy with items available on shelf	Number of hours shelf read (monthly)	100	105	110

Strategic Focus Area: Sustainable City and Civic Involvement

Type	Strategy	Objective	Measure	FY 2020 Actual	FY 2021 Revised	FY 2022 Adopted
16565651 - Adult Services						
✓	Provide quality programs for adult residents	Increase the number of adult programming participants	Physical and virtual participants	10,484	6,996	7,205
✓	Encourage civic pride and community involvement	Offer volunteer opportunities	Adult volunteer hours	1,788	1,063	1,095
✓	Support development of workforce skills	Provide opportunities to develop technical job skills	Number of MakerSpace Equipment, Maker Kits and Virtual Class Engagement	32,619	33,295	26,554

LIBRARY

City Council Strategic Focus Areas served by this Department -



Workload and Frisco Policy Measures

✓ Workload	 Frisco Policy
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Strategic Focus Area: Sustainable City and Civic Involvement, cont.

Type	Strategy	Objective	Measure	FY 2020 Actual	FY 2021 Revised	FY 2022 Adopted
16565652 - Youth Services						
✓	Provide an opportunity for teen civic involvement	Create volunteer opportunities for teens	Teen volunteer hours	2,066	631	1,800
✓	Support reading and learning success among children and teens	Offer summer programs that reinforce reading and learning skills during the summer	Number of participants in summer reading program and active learning activities	4,380	11,800	19,879
✓	Provide and support reading development for young children and their families	Encourage children ages 0-5 and their families to engage in reading skills	Attendance at story time, Ready to Read Railroad and workshops that encourage reading skill development	55,008	24,787	103,701

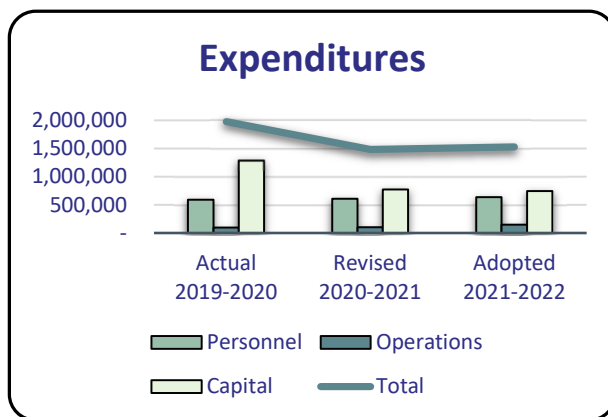
Core Services

The Library seeks to inspire intellect, curiosity and imagination. The intellectual, educational and cultural needs of the community are the foundation for the services and collections of the Library. It is a goal of the Library to provide access to innovative programs, current materials and emerging technology. The Administration Division guides the operations of Adult Services, Youth Services, Circulation Services and Technical Services Divisions. Library Administration is also responsible for working with the Library Foundation Board and The Friends of the Frisco Public Library.

Key Points Affecting Service, Performance and Adopted Budget

Strive to be recognized as a library of excellence by achieving the Library of Excellence Award and retain the State of Texas Library Accreditation, thereby achieving high standards for Library service.

Enhance services to Frisco residents by entering into mutually beneficial and reciprocal partnerships with the libraries of Allen, McKinney, Plano and The Colony allowing Frisco residents use of these libraries without a charge. Patrons who do not live in Frisco or in one of our partner cities, are charged a \$50 annual membership fee to use the Library.



Expenditures - 16510000

	2019-2020 Actual	2020-2021 Revised	2021-2022 Adopted
Personnel	589,092	605,459	633,453
Operations	93,067	103,689	148,945
Capital	<u>1,292,448</u>	<u>771,402</u>	<u>745,000</u>
Total	1,974,607	1,480,550	1,527,398

Major Budget Items

Operations increase in FY22 due to funding professional services, promotional items, contract services and outside printing for the New Library location opening.

Operating capital for the purchase of Library materials available for circulation to library cardholders is \$700,000.

Personnel

	Level	FY 2020	FY 2021	FY 2022
Library Director	205	1	1	1
Assistant Library Director	200	2	2	2
Senior Administrative Assistant	131	<u>1</u>	<u>1</u>	<u>1</u>
Total		4	4	4

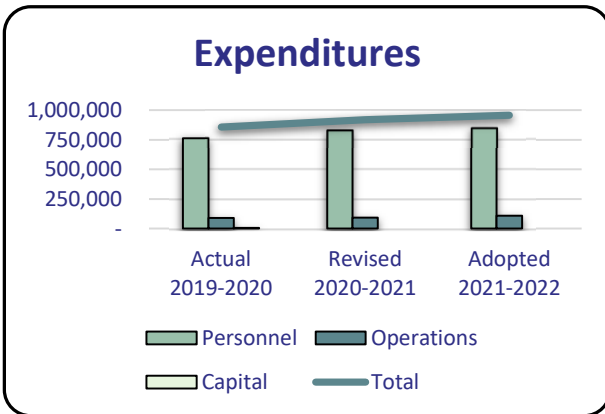
Core Services

The Library seeks to inspire intellect, curiosity and imagination. Adult Services provides library services and offerings to those age 18 and older.

Key Points Affecting Service, Performance and Adopted Budget

Focus on workforce skill development with a special focus on technical skills.

Meet patron expectations on technology by focusing on the staff expertise received from training.



Expenditures - 16565651

	2019-2020 Actual	2020-2021 Revised	2021-2022 Adopted
Personnel	762,197	828,699	847,909
Operations	88,984	90,801	109,302
Capital	5,396	-	-
Total	856,577	919,500	957,211

Major Budget Items

Personnel, continuing education and support are key expenditures. Funding increases in FY22 are primarily due appropriations for program supplies, a 3D printer, maker kit refresh and maintenance, in addition to contract services for technology and maker classes.

Personnel

	Level	FY 2020	FY 2021	FY 2022
Adult Services Manager	153	1	1	1
Senior Librarian	143	1	1	1
Librarian (3 FT, 1 PT)	140	4	4	4
Library Assistant (4 FT, 3 PT)	132	7	7	7
Total		13	13	13

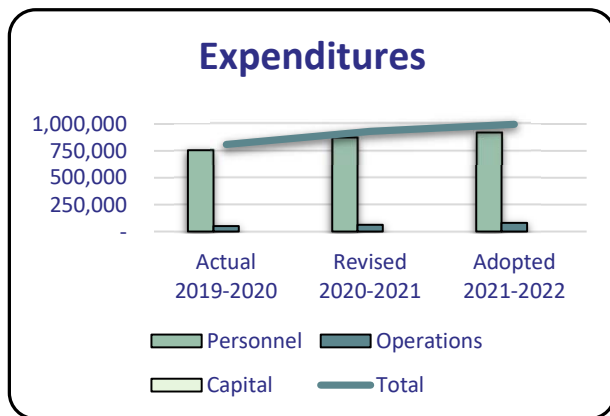
Core Services

The Library seeks to inspire intellect, curiosity and imagination. Youth Services is responsible for library services and offerings for ages birth to 17 years old.

Key Points Affecting Service, Performance and Adopted Budget

Develop and implement weekly classes and services for children and their families to encourage literacy development.

Provide civic involvement for teen through the Teen Frisco Action and Advisory Board (FAAB) . The FAAB consists of three Library staff members and teen volunteers who advise on Library programs and manage the VolunTEEN effort.



Expenditures - 16565652

	2019-2020 Actual	2020-2021 Revised	2021-2022 Adopted
Personnel	757,838	868,289	915,562
Operations	50,413	63,576	82,090
Capital	-	-	-
Total	808,251	931,865	997,652

Major Budget Items

Personnel, program supply, and contract services are key expenditures.

FY22 operations appropriations are increased over FY21 as youth programming is reinstated and adapted to pre-COVID pandemic levels. Additionally, funding is included for new programs at the mall micro library space.

Personnel

	Level	FY 2020	FY 2021	FY 2022
Youth Services Manager	153	1	1	1
Senior Librarian	143	2	1	1
Librarian	140	3	4	4
Library Assistant (2 FT, 7 PT)	132	9	9	9
Intern Bachelors (PT)	114	3	3	3
Total		18	18	18

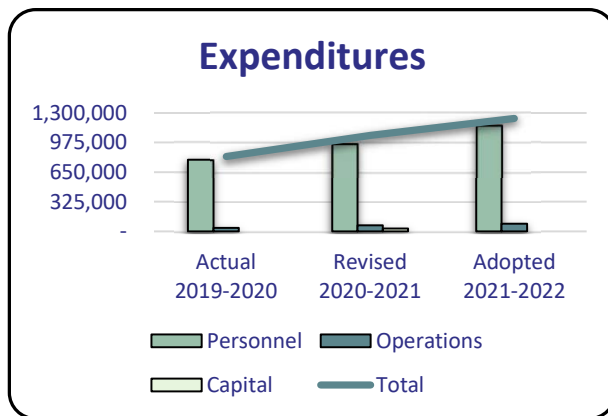
Core Services

The Library seeks to inspire intellect, curiosity and imagination. Circulation Services is responsible for making the library's collections available to the public through overseeing checking items in and out, returning items to the shelves and managing library member accounts. This Subdivision also manages the passport application program.

Key Points Affecting Service, Performance and Adopted Budget

Seek to support an increase in circulation of 2% over FY22.

Strive to get materials back on the shelves within 20 hours with increased efficiency due to continuous process improvements.



Expenditures - 16565653

	2019-2020 Actual	2020-2021 Revised	2021-2022 Adopted
Personnel	784,684	957,272	1,158,034
Operations	37,173	65,910	83,288
Capital	-	32,029	-
Total	821,858	1,055,211	1,241,322

Major Budget Items

Personnel appropriations include a facility supervisor and 3 library technicians to support passport office operations.

Operational funding increase of 33% is primarily related to funding provided for the passport office located in the mall micro library.

Personnel

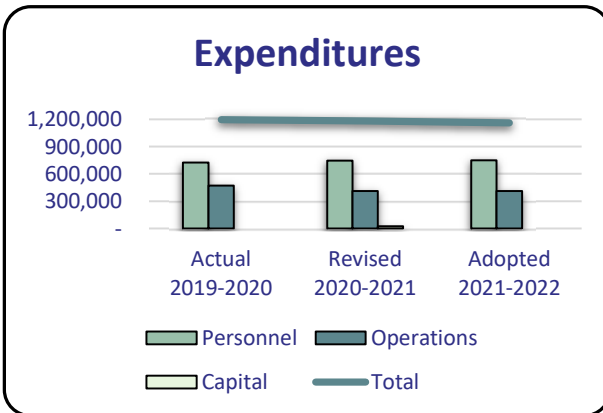
	Level	FY 2020	FY 2021	FY 2022
Circulation Manager	153	1	1	1
Circulation Services Supervisor	133	1	1	1
Passport Facility Supervisor	133	-	-	1
Senior Library Technician	128	3	3	3
Library Technician (4 FT, 23 PT)	121	21	24	27
Intern High School (PT)	100	4	4	4
Total		30	33	37

Core Services

Technical Services maintains and improves the use of all Library automated systems and computers, including the website, express check out system, automated check-in and sorter system and other technology. The material services function, combined with technical services, includes those services required to maintain the collections, catalog and provide a collection acquisition process.

Key Points Affecting Service, Performance and Adopted Budget

Support and maintain the numerous integrated software and hardware systems that provide library services to the public directly and through staff assistance. Make newly acquired materials easy to find as quickly and as efficiently as possible for library patrons. Develop optimum utilization and productivity from automated systems through staff training and skills development.



Expenditures - 16565654

	2019-2020 Actual	2020-2021 Revised	2021-2022 Adopted
Personnel	723,945	745,948	748,933
Operations	470,073	410,171	411,955
Capital	-	25,804	-
Total	1,194,018	1,181,923	1,160,888

Major Budget Items

Personnel, computer software maintenance, contract services and computer replacements are key expenditures.

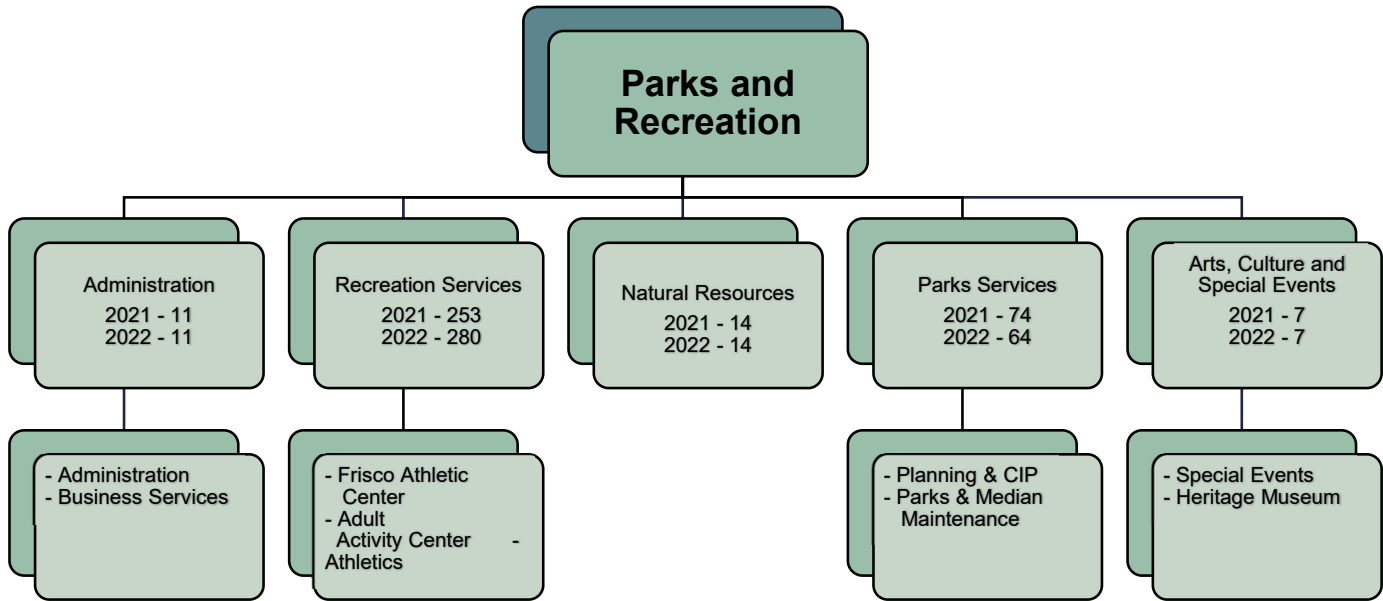
Personnel

	Level	FY 2020	FY 2021	FY 2022
Digital Services Manager	153	1	1	1
Material Services Manager	153	1	1	1
Library Systems Specialist	149	1	1	1
Senior Librarian	143	2	2	2
Library Production Specialist	137	1	1	1
Library Technician (1 FT, 1 PT)	121	2	2	2
Total		8	8	8

PARKS AND RECREATION DEPARTMENT SUMMARY

DEPARTMENT MISSION

Create a sense of well-being through "Play".



Expenditure Summary

Activity	2019-2020 Actual	2020-2021 Revised	2021-2022 Adopted	% Change FY 2021 to FY 2022
Administration	\$ 1,333,601	\$ 1,374,633	\$ 1,672,298	21.65%
Adult Activity Center	519,930	694,962	768,713	10.61%
Frisco Athletic Center	3,198,434	4,378,118	4,994,943	14.09%
Natural Resources	1,747,065	1,583,604	1,777,626	12.25%
Athletics	347,044	543,951	537,794	-1.13%
Parks & Median Maintenance	6,873,953	8,292,589	8,413,789	1.46%
Special Events	504,994	532,603	565,770	6.23%
Planning & CIP	296,639	263,566	336,758	27.77%
Heritage Museum	157,933	231,100	270,139	16.89%
Totals	\$ 14,979,594	\$ 17,895,126	\$ 19,337,830	8.06%

PARKS AND RECREATION

City Council Strategic Focus Areas served by this Department -



Workload and Frisco Policy Measures

✓ Workload	 Frisco Policy
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Strategic Focus Area: Infrastructure

Type	Strategy	Objective	Measure	FY 2020 Actual	FY 2021 Revised	FY 2022 Adopted
17578000 - Planning & CIP						
✓	Provide superior capital project delivery	Design and construct public parks, hike & bike trails and medians.	Number of active capital design/construction projects	17	29	37
			Total capital design/construction project cost oversight	\$37.2M	\$69.8M	\$78.6M

Strategic Focus Area: Excellence in City Government

Type	Strategy	Objective	Measure	FY 2020 Actual	FY 2021 Revised	FY 2022 Adopted
17510000 - Administration						
✓	Continuous improvement	Build a LEAN culture	% of full-time employees that earn Bronze Level Certification	77%	65%	100%
			Complete an advanced process improvement project semi-annually	N/A	1	1

Strategic Focus Area: Sustainable City

Type	Strategy	Objective	Measure	FY 2020 Actual	FY 2021 Revised	FY 2022 Adopted
17578000 - Planning & CIP						
✓	Imagination	Ensure equitable access to quality parks	Implement Park Reinvestment Program with one park completed each year	1	1	1

PARKS AND RECREATION

City Council Strategic Focus Areas served by this Department -



Workload and Frisco Policy Measures

✓ Workload	 Frisco Policy
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Strategic Focus Area: Sustainable City, cont.

Type	Strategy	Objective	Measure	FY 2020 Actual	FY 2021 Revised	FY 2022 Adopted
17575000 - Parks & Median Maintenance						
✓	Preservation and conservation	Proactively care and protect park properties	Park acres per maintenance employee	40.5:1	40.6:1	40:1

Strategic Focus Area: Civic Involvement

Type	Strategy	Objective	Measure	FY 2020 Actual	FY 2021 Revised	FY 2022 Adopted
17571000 - Adult Activity Center - The Grove						
✓	Building awareness	Increase community outreach	Annual volunteer hours at The Grove	864	0	1,500
✓	Encouraging Play	Inspire community participation	Provide congregate Meals-On-Wheels meals annually	9,718	9,800	10,000

Strategic Focus Area: Leisure and Culture

Type	Strategy	Objective	Measure	FY 2020 Actual	FY 2021 Revised	FY 2022 Adopted
17571000 - Adult Activity Center - The Grove						
✓	Encouraging Play	Inspire community participation	Grove annual membership visits	2,000	2,000	3,000
			Grove annual program visits	600	125	12,000
17572000 - Frisco Athletic Center						
✓	Encouraging Play	Inspire community participation	FAC annual membership visits	260,000	125,000	500,000
			FAC annual program visits	44,000	12,000	120,000

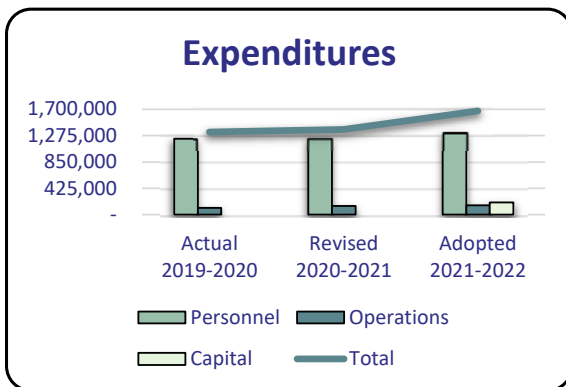
Core Services

The Administration Division is comprised of the Department's Leadership Team who are responsible for providing strategic leadership for our highly qualified and diverse staff. Through implementation of the Department's strategic plan, the Big Plays, staff will operate more efficiently and effectively and therefore provide continually improved services to our citizens and visitors. By combining the adoption of LEAN principles with adherence to the comprehensive framework outlined by the Commission for Accreditation of Parks and Recreation Agencies (CAPRA), the Department has a vision in which "Play will become essential regardless of age or ability."

The Department received its initial national accreditation from CAPRA in 2012 and was re-accredited in 2017. Only 21 agencies in Texas have received this prestigious national recognition.

Key Points Affecting Service, Performance and Adopted Budget

The FY22 budget supports implementation costs associated with a new recreation management software.



Expenditures - 17510000

	2019-2020 Actual	2020-2021 Revised	2021-2022 Adopted
Personnel	1,223,241	1,231,709	1,321,991
Operations	110,360	142,924	150,307
Capital	-	-	200,000
Total	1,333,601	1,374,633	1,672,298

Major Budget Items

Vacant FY21 positions for a marketing administrator and administrative assistant are fully funded in FY22.

Printing and distribution of the tri-annual Play Frisco magazine and promotional/marketing items account for 28% of the operations appropriations in FY22.

Capital appropriations provide for the search of an alternative recreation management software. The current software application vendor contract expires in September 2022.

Personnel

	Level	FY 2020	FY 2021	FY 2022
Director of Parks and Recreation	206	1	1	1
Assistant Director - Parks and Recreation	200	1	1	1
Business Services Manager	156	1	1	1
Contract Administrator	145	-	1	1
Business Process Analyst	140	1	1	1
Marketing Administrator	140	1	1	1
Marketing Production Specialist	137	1	1	1
Office Manager	137	1	1	1
Administrative Assistant	124	3	3	3
Intern Bachelors (SE)	-	1	-	-
Total		11	11	11

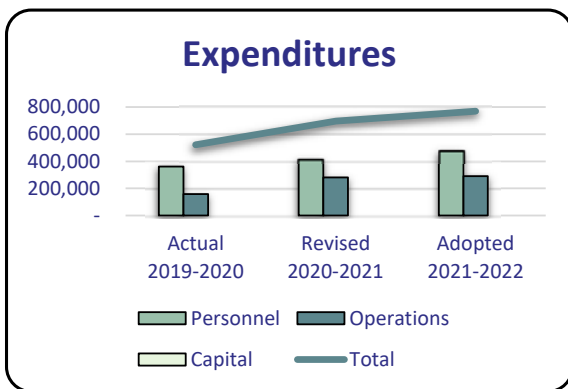
Core Services

The Adult Activity Center - The Grove provides a large variety of programs and activities for Frisco's active adult population.

The Grove has hundreds of participatory programs, trips and special events. In addition, The Grove provides an excellent avenue for self-paced, social opportunities and prides itself as a welcoming gathering place for those interested in visiting with their friends and making new friends - all while keeping the mind and body energized.

Key Points Affecting Service, Performance and Adopted Budget

Funding continues for providing excellent customer service, maintaining a safe and welcoming environment, researching, organizing, hosting activities to benefit the senior population and aiding with transportation so more members can partake of the amenities and activities.


Expenditures - 17571000

	2019-2020 Actual	2020-2021 Revised	2021-2022 Adopted
Personnel	361,118	413,332	477,197
Operations	158,812	281,630	291,516
Capital	-	-	-
Total	519,930	694,962	768,713

Major Budget Items

Vacant part-time recreation aide position in FY21 is fully funded in FY22.

Operational funding provides for instructors and supplies needed for programs, maintenance and upkeep of the equipment and supplies needed to meet the goals outlined in the core services.

Personnel

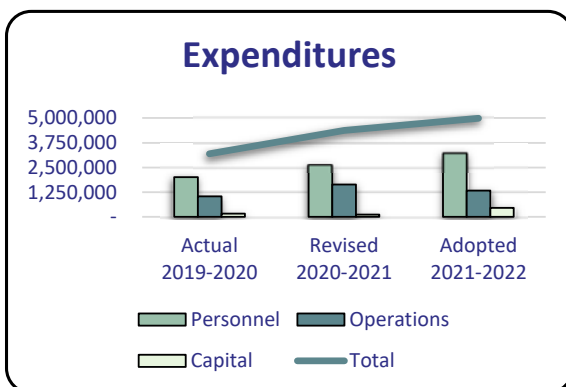
	Level	FY 2020	FY 2021	FY 2022
Adult Activity Center Supervisor	141	1	1	1
Recreation Coordinator	133	2	2	2
Customer Service Representative	121	2	2	2
Driver Van/Bus (PT)	116	3	3	3
Recreation Aide (PT)	110	4	4	4
Total		12	12	12

Core Services

The Frisco Athletic Center (FAC) is an award-winning, 160,000 square foot, family-focused fitness and aquatic facility which provides a multitude of opportunities for all ages to engage in various types of play. Originally opened in 2007, the facility hosts several amenities including a 22,000 square foot fitness floor, more than 70 group fitness classes weekly, two basketball courts, two racquetball courts, aqua fitness classes, an Outdoor Water Park and an Indoor Aquatic Center. The facility also hosts more than 1,700 recreation camps, classes and programs. The FAC plays a vital role in encouraging citizens and guests to Play Frisco.

Key Points Affecting Service, Performance and Adopted Budget

The FAC aims to recover 100% of operational costs through affordable membership and program registration fees. Routinely welcoming more than 700,000 visitors per year, the FAC's goal is to provide outstanding customer service to all members and guests, excellent programs and activities, state-of-the-art equipment and a safe, well-maintained environment.



Expenditures - 17572000

	2019-2020 Actual	2020-2021 Revised	2021-2022 Adopted
Personnel	2,004,200	2,640,307	3,217,025
Operations	1,036,837	1,634,571	1,332,918
Capital	157,398	103,240	445,000
Total	3,198,434	4,378,118	4,994,943

Major Budget Items

Personnel appropriations are back to pre-COVID pandemic levels as programs have come back online in FY21 and also include 17 part-time position for a FAC camp that have historically been contracted out through Kidventure.

The goal is to recover 100% of operational costs while building expenditures are covered by General Fund revenues. Operational expenditures anticipated to decrease due to re-imagining of the different programs offered.

Capital appropriations provide funding for annual facility maintenance.

RECREATION SERVICES**Frisco Athletic Center****Personnel**

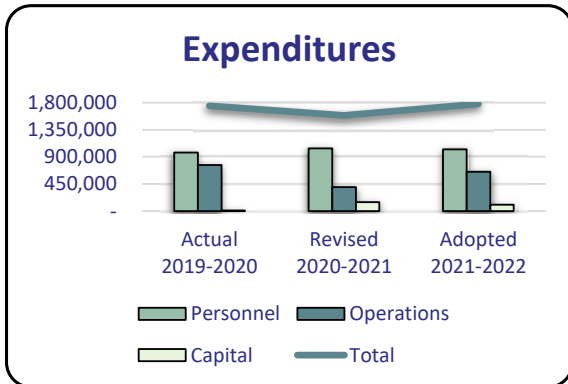
	Level	FY 2020	FY 2021	FY 2022
Recreation Services Manager	156	1	1	1
Aquatic Operations Superintendent	153	1	1	1
Customer Service Superintendent	153	1	1	1
Recreation Center Supervisor	141	2	2	2
Aquatic Supervisor	-	1	-	-
Aquatic Program Supervisor	141	1	1	1
Recreation Services Sales Administrator	140	1	1	1
Senior Facilities Technician	140	2	2	2
Recreation Coordinator	133	4	6	6
Customer Service Representative	121	4	4	4
Recreation Leader (1 PT, 4 SE)	116	4	2	5
Head Lifeguard (8 PT, 9 SE)	116	17	17	17
Water Safety Instructor (19 PT, 8 SE)	116	22	27	27
Recreation Aide (2 FT, 33 PT, 24 SE)	110	47	45	59
Lifeguard (41 PT, 89 SE)	110	130	130	130
Assistant Swim Instructor I (SE)	106	12	1	1
Total		250	241	258

Core Services

Natural Resources focus is on maintaining and preserving properties that align with conservation and open space areas while also educating the public on the importance of these natural spaces.

Key Points Affecting Service, Performance and Adopted Budget

Natural Resources was established in FY20 with positions transferred from Parks & Median Maintenance as part of a Department restructure to reallocate specific staff to meet the Core Services outlined.



Expenditures - 17573000

	2019-2020 Actual	2020-2021 Revised	2021-2022 Adopted
Personnel	972,503	1,037,568	1,022,709
Operations	763,535	396,264	650,401
Capital	11,028	149,772	104,516
Total	1,747,065	1,583,604	1,777,626

Major Budget Items

Personnel decrease primarily related to reduced overtime and benefit selections.

Right of way contract maintenance funding is 58% of the total increase in operations appropriations.

FY22 capital appropriations provide funding for one new and three replacement mowers.

Personnel

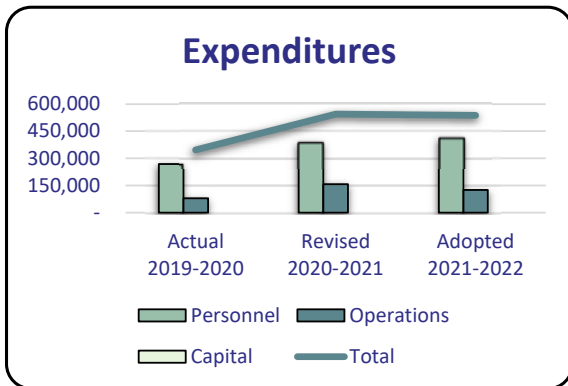
	Level	FY 2020	FY 2021	FY 2022
Natural Resources Manager	156	1	1	1
Parks Superintendent	153	1	1	1
Crew Leader - Parks	133	2	3	3
Certified Applicator	-	1	-	-
Equipment Operator - Parks	126	2	2	2
Maintenance Worker - Parks	121	7	7	7
Total		14	14	14

Core Services

Athletics oversees internal and outside organizational usages for athletic facilities. The team works as a liaison with associations that offer recreational activities to youth and adult residents. Adult sports currently offered are softball, flag football, kickball, soccer and cricket. Athletics also offers Athletic Events, such as MLB's "Pitch, Hit, & Run" and the NFL's "Punt, Pass, & Kick."

Key Points Affecting Service, Performance and Adopted Budget

Athletic facility usage is slowly recovering after the COVID-19 pandemic.



Expenditures - 17574000

	2019-2020 Actual	2020-2021 Revised	2021-2022 Adopted
Personnel	268,403	386,343	412,262
Operations	78,642	157,608	125,532
Capital	-	-	-
Total	347,044	543,951	537,794

Major Budget Items

Vacant Recreation Coordinator and Recreation Aide positions in FY21 are fully funded in FY22.

Contract Services account for 75% of the operations appropriations budget. This number was reduced to be in line with projected revenues from classes offered.

Personnel

	Level	FY 2020	FY 2021	FY 2022
Athletic Programs Supervisor	141	1	1	1
Recreation Center Supervisor	141	1	1	1
Recreation Coordinator	133	1	1	1
Recreation Facilities Monitor (PT)	122	4	3	3
Customer Service Representative	121	1	1	1
Recreation Aide (PT)	110	3	3	3
Total		11	10	10

PARKS SERVICES

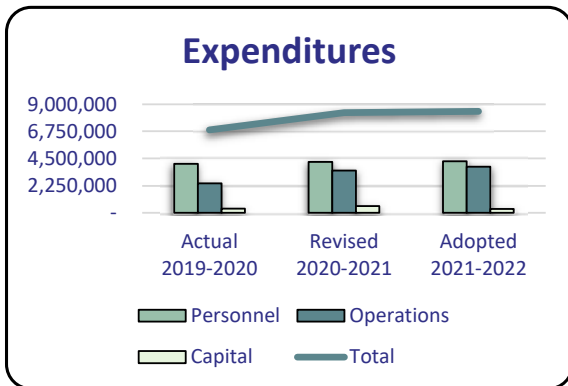
Parks & Median Maintenance

Core Services

Parks & Median Maintenance manages the maintenance of the City's neighborhood parks, community parks, hike & bike trails and additional special purpose park sites. Parks is continually striving to provide the City's growing population with quality parks, open spaces and facilities. Parks is committed to providing a great park system that complements the overall image and livability of the City.

Key Points Affecting Service, Performance and Adopted Budget

More than 1,500 acres of park land, including nearly 60 athletic game fields are managed by Parks and Median Maintenance as well as approximately 300 acres of medians along the City's roads and highways.



Expenditures - 17575000

	2019-2020 Actual	2020-2021 Revised	2021-2022 Adopted
Personnel	4,048,163	4,221,347	4,265,552
Operations	2,468,387	3,497,130	3,813,569
Capital	357,404	574,112	334,668
Total	6,873,953	8,292,589	8,413,789

Major Budget Items

Operations appropriations increase 7% primarily for utilities, contract services for median maintenance and chemical supplies for grass treatment.

FY22 capital appropriations include funding for six replacement mowers, two replacement Ford F-150 and a pressure washer.

Personnel

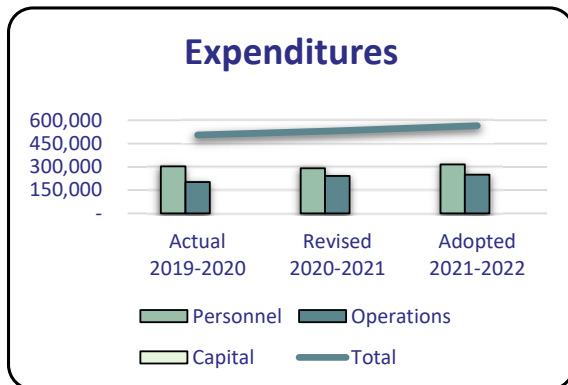
	Level	FY 2020	FY 2021	FY 2022
Parks Services Manager	156	1	1	1
Parks Superintendent	153	2	2	2
Parks Supervisor	143	2	2	2
Crew Leader - Parks	133	11	11	11
Certified Applicator	129	-	1	1
Licensed Irrigator	127	1	1	1
Equipment Operator - Parks	126	9	9	9
Senior Small Engine Mechanic	124	1	1	1
Irrigation Technician	122	4	3	3
Small Engine Mechanic	122	1	1	1
Maintenance Worker - Parks	121	30	29	29
Total		62	61	61

Core Services

Special Events provides direction and managerial oversight for recreation programs and special events. The Division services the residents by improving the quality of life for our community through exceptional programs and special events.

Key Points Affecting Service, Performance and Adopted Budget

The FY22 Budget provides for a variety of recreational programs with an emphasis on administering memorable special events such as Merry Main Street, Daddy Daughter Dance, Freedom Fest and the Frosty 5K Run. Events such as Concert in the Park, Paws in the Pool and a month-long calendar of events in July supporting National Parks and Recreation Month are also offered.



Expenditures - 17576000

	2019-2020 Actual	2020-2021 Revised	2021-2022 Adopted
Personnel	303,575	291,294	316,187
Operations	201,419	241,309	249,583
Capital	-	-	-
Total	504,994	532,603	565,770

Major Budget Items

72% of the operational funding in FY22 is for contract services, promotional items and rental of equipment needed for various programs and special events offered to the community like Merry Main Street and Daddy and Daughter Dance.

Personnel

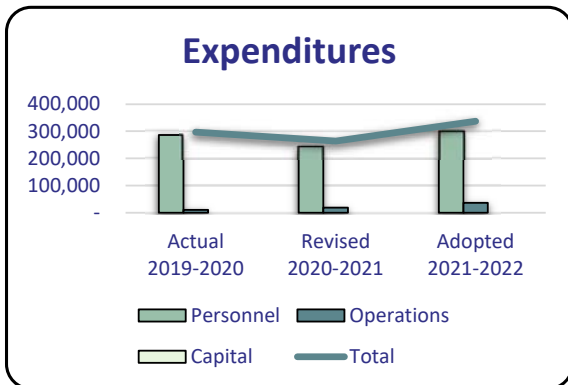
	Level	FY 2020	FY 2021	FY 2022
Arts, Culture & Special Events Manager	156	1	1	1
Special Events Program Supervisor	141	1	1	1
Recreation Coordinator	133	1	1	1
Total		3	3	3

Core Services

Planning & CIP provides for long-range planning of the City's parks and recreation system, including the acquisition and development of parks, open space and trail systems within the community.

Key Points Affecting Service, Performance and Adopted Budget

Currently managing over 30 different projects. Projects range from small scale renovations to large scale Community Park design and construction projects.



Expenditures - 17578000

	2019-2020 Actual	2020-2021 Revised	2021-2022 Adopted
Personnel	286,103	244,997	300,923
Operations	10,536	18,569	35,835
Capital	-	-	-
Total	296,639	263,566	336,758

Major Budget Items

Personnel and ongoing operations are key expenditures.

Personnel

	Level	FY 2020	FY 2021	FY 2022
Principal Planner	153	-	1	1
Parks Planning Superintendent	-	1	-	-
Senior Planner - Parks	149	2	2	2
Total		3	3	3

Core Services

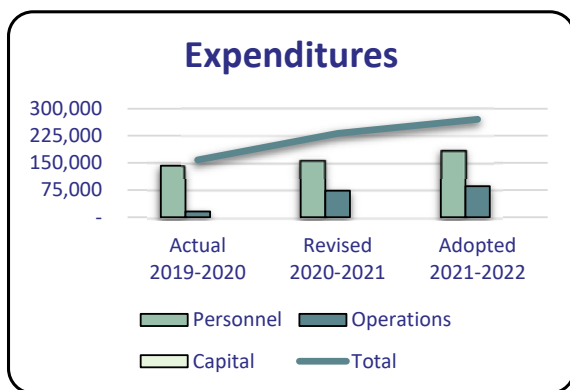
Through a visit to the Frisco Heritage Museum and Frisco Village, Frisco residents and visitors can embark on a journey through local history. The Museum features exhibits highlighting local artifacts and photographs, as well as, an old-time cinema house showing multimedia presentations.

Frisco Village is comprised of buildings representing the area's rich history.

Key Points Affecting Service, Performance and Adopted Budget

The Heritage Museum will support the City Council's goal of making the Museum and Frisco Village a premier destination by actively providing information about the facilities and what they have to offer.

The Heritage Museum staff will enhance exhibits and events that will support increased visitor attendance and participation.



Expenditures - 17579000

	2019-2020 Actual	2020-2021 Revised	2021-2022 Adopted
Personnel	142,223	157,802	184,843
Operations	15,710	73,298	85,296
Capital	-	-	-
Total	157,933	231,100	270,139

Major Budget Items

Approximately 27% of the operations budget in FY22 is related to contract services for programs and events.

Personnel

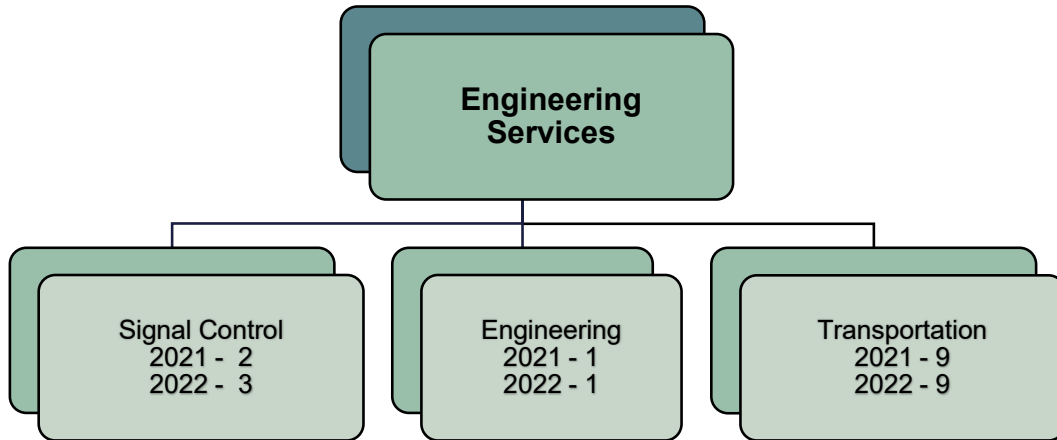
	Level	FY 2020	FY 2021	FY 2022
Heritage Park Administrator	140	1	1	1
Arts & Culture Educator	137	1	1	1
Recreation Leader (PT)	116	-	1	1
Recreation Aide (SE)	110	1	1	1
Total		3	4	4



ENGINEERING SERVICES DEPARTMENT SUMMARY

DEPARTMENT MISSION

To provide municipal infrastructure delivery through management of City funded capital projects and review of private development projects, provide transportation engineering and operations services to the residents and facilitate engineering and technical services to infrastructure operations and maintenance.



Expenditure Summary

Activity	2019-2020 Actual	2020-2021 Revised	2021-2022 Adopted	% Change FY 2021 to FY 2022
Signal Control	\$ 608,222	\$ 676,887	\$ 674,310	-0.38%
Engineering	91,817	92,535	96,696	4.50%
Transportation	<u>1,550,888</u>	<u>1,806,276</u>	<u>1,770,902</u>	<u>-1.96%</u>
Totals	\$ <u>2,250,926</u>	\$ <u>2,575,698</u>	\$ <u>2,541,908</u>	<u>-1.31%</u>

ENGINEERING SERVICES

City Council Strategic Focus Areas served by this Department



Workload and Frisco Policy Measures

✓ Workload		Frisco Policy
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Strategic Focus Area: Excellence in City Government

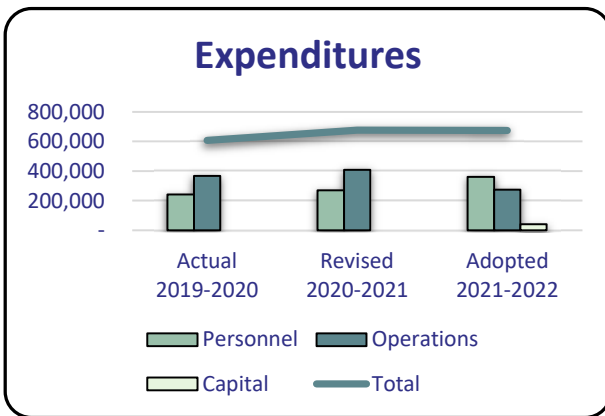
Type	Strategy	Objective	Measure	FY 2020 Actual	FY 2021 Revised	FY 2022 Adopted
18088000 - Engineering						
✓	Prepare for the future	Acquire ROW/Easements for CIP projects prior to construction	ROW/Easements acquired	69	75	80
		Conduct group and individual utility coordination meetings	Meetings held	52	55	60

Strategic Focus Area: Infrastructure, Sustainable City and Public Health & Safety

Type	Strategy	Objective	Measure	FY 2020 Actual	FY 2021 Revised	FY 2022 Adopted
18085000 - Traffic Signal System						
✓	Enhance mobility and safety along arterial streets	Proactively identify problems with the traffic signal system	Work orders created to fix traffic signal problems	458	284	350
18089000 - Transportation						
✓	Enhance mobility and safety along arterial streets	Enhance mobility and safety for all travelers	Traffic signals installed	6 new & 2 rebuild	9 new & 3 rebuild	6 new & 3 rebuild
✓	Provide safe and efficient driving environment	Install new arterial lighting	Miles of arterial roadway lighting added	4	9	0
✓	Improve traffic safety through design and operations	Reduce the number of crashes	Crashes per 1,000 residents	9.15	8.24	8.38
✓	Provide superior private development review	Meet established expectations	Submittals reviewed within 4 weeks turnaround time	98% of 1,112	100% of 1,000	100% of 1,200
✓	Provide superior private development review	Meet established expectations	Residential submittals reviewed within 4 weeks turnaround time	100% of 6	100% of 24	100% of 30

Core Services

The Signal Control Division operates the traffic signal system which includes traffic cameras, radio equipment and communications and networking equipment.

**Expenditures - 18085000**

	2019-2020 Actual	2020-2021 Revised	2021-2022 Adopted
Personnel	241,267	269,397	361,165
Operations	366,955	407,490	273,145
Capital	-	-	40,000
Total	608,222	676,887	674,310

Major Budget Items

Funding is included in personnel appropriations for a new Signal System Operator position.

Encumbrances from FY20 were carried forward into FY21 accounting for \$45,776 of the \$75,000 decrease in operations appropriations.

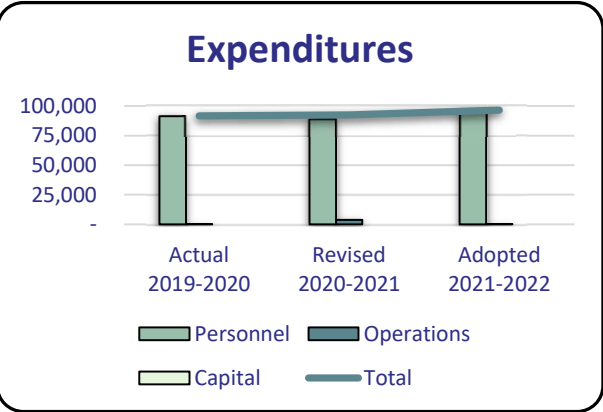
Capital appropriations in FY22 provide funding for a traffic video server and a computer servicer.

Personnel

	Level	FY 2020	FY 2021	FY 2022
ITS Project Manager	155	1	1	1
Signal Systems Operator	137	1	1	2
Total		2	2	3

Core Services

The Engineering Division in the General Fund is responsible for acquiring Right of Way for both capital and development projects and managing franchise utility relocations for Capital Projects.



Expenditures - 18088000

	2019-2020 Actual	2020-2021 Revised	2021-2022 Adopted
Personnel	91,450	88,860	96,446
Operations	367	3,675	250
Capital	-	-	-
Total	91,817	92,535	96,696

Major Budget Items

Primary expenditures are personnel related.

Personnel

ROW Service Administrator

Total

Level	FY 2020	FY 2021	FY 2022
150	1	1	1
	1	1	1

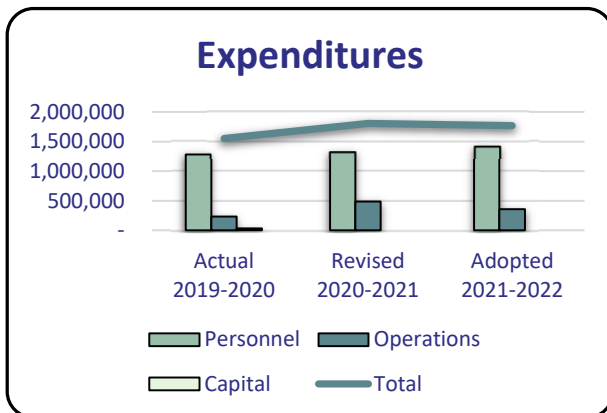
Core Services

The Transportation Division is responsible for the management of traffic signal and lighting capital projects, operation of transportation infrastructure, special event traffic operations, infrastructure planning, data collection and analysis, transit, Smart City technology and transportation engineering review for all development in the City.

Key Points Affecting Service, Performance and Adopted Budget

A new state law enacted in FY20 requires that construction plans be reviewed within 30 days. We enacted changes in how developers submit their plans to us in FY20 which allowed us to meet the requirement of the law.

Operating a transportation system has become increasingly dependent upon the collection and analysis of more and more data. In addition to the City's own traffic count and crash databases, new data is constantly being collected by smart phones, websites and apps, traffic cameras, traffic signal computers and vehicles themselves.



Expenditures - 18089000

	2019-2020 Actual	2020-2021 Revised	2021-2022 Adopted
Personnel	1,283,058	1,320,145	1,410,302
Operations	234,137	486,131	360,600
Capital	33,693	-	-
Total	1,550,888	1,806,276	1,770,902

Major Budget Items

Personnel appropriations include full funding for all positions. A senior traffic engineer position was vacant and filled in FY21.

As in previous years, the majority of operational expenditures consist of independent studies by outside consultants. These studies typically result in master planning documents or reports analyzing transportation data or alternatives. The funding for consulting work in FY22 will include annual 24 hour and turning movement count program, annual crash study, traffic calming studies, roundabout reviews, highway safety grant application, signal performance measures and video analytics for traffic safety.

Personnel

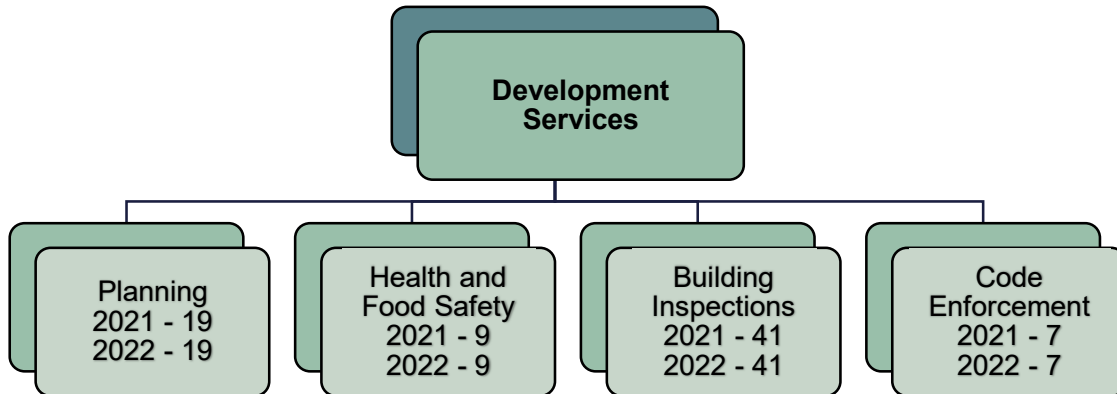
	Level	FY 2020	FY 2021	FY 2022
Asst. Director of Engineering Services/Transportation	204	1	1	1
Traffic Signal and ITS Manager	163	1	1	1
Transportation Planning Manager	163	1	1	1
Senior Traffic Engineer	160	2	3	3
Traffic Engineer	155	1	1	1
Engineer In Training	-	1	-	-
Traffic Technician	136	2	2	2
Total		9	9	9



DEVELOPMENT SERVICES DEPARTMENT SUMMARY

DEPARTMENT MISSION

To support the City's efforts in becoming a community of value that focuses on the quality of life through services we provide and laying the foundation for a sustainable future through innovative planning and building practices. The Department will provide services and programs to minimize the risk of illness and injury to the community.



Expenditure Summary

Activity	2019-2020 Actual	2020-2021 Revised	2021-2022 Adopted	% Change FY 2021 to FY 2022
Planning	\$ 2,116,019	\$ 2,166,499	\$ 2,399,306	10.75%
Health and Food Safety	941,110	1,037,553	1,068,245	2.96%
Building Inspections	3,753,932	3,927,283	3,975,422	1.23%
Code Enforcement	<u>619,865</u>	<u>648,623</u>	<u>675,251</u>	<u>4.11%</u>
Totals	<u>\$ 7,430,926</u>	<u>\$ 7,779,958</u>	<u>\$ 8,118,224</u>	<u>4.35%</u>

DEVELOPMENT SERVICES

City Council Strategic Focus Areas served by this Department



Workload and Frisco Policy Measures

✓ Workload  Frisco Policy

Strategic Focus Area: Public Health & Safety

Type	Strategy	Objective	Measure	FY 2020 Actual	FY 2021 Revised	FY 2022 Adopted
19094000 - Health and Safety						
✓	Provide superior service delivery	Provide services in the most efficient accurate manner	Review time: food establishments 15 business days	91%	98%	100%
			Review time: pool plans 10 business days	96%	99%	100%
19096000 - Building Inspections						
✓	Provide superior development review services	Provide services in the most efficient and accurate manner	Goal of 16 inspections per inspector per business day	15	16	16

Strategic Focus Area: Excellence in City Government

Type	Strategy	Objective	Measure	FY 2020 Actual	FY 2021 Revised	FY 2022 Adopted
19010000 - Planning						
✓	Promote and develop standards and provide services that maintain sustainable property values	Maintain participation in the 5-Star Neighborhood Program	Review ten 5-Star Neighborhoods annually	N/A	5	14
19096000 - Building Inspections						
✓	Promote and develop standards and provide services that maintain sustainable property values	Use programs to work with property owners, managers and landlords to maintain code compliance	Multifamily structures inspected for code compliance (100%)	67	72	74
19098000 - Code Enforcement						
✓	Promote and develop standards and provide services that maintain sustainable property values	Coordinate neighborhood cleanups	Conduct 2 neighborhood cleanups and/or activities to promote waste disposal	2%	1	2

Core Services

The Planning Division coordinates the updating and administering of the City's Comprehensive Plan's policy statements that address planning and development topics and forecasts demographic data. Planning also oversees the development of the City to ensure compliance with the City's Zoning and Subdivision Ordinances and coordinates the pre-submittal meetings and development review process. Planning manages the processing of zoning and development cases through the development process and prepares staff reports for the Planning & Zoning Commission and City Council.

Key Points Affecting Service, Performance and Adopted Budget

Work with Engineering Services on the design of Main Street and Elm Street while implementing the Downtown Master Plan. Partner with Parks and Recreation on the implementation of Fourth Street Plaza.

Work with communities on best practices for managing a homeowners' association while implementing the 5-Star Neighborhood Program.

Implement City-wide electronic plan review software.

Implement the US380 Overlay:

- 1) Amend Zoning Ordinance, and related ordinances and policies, per the overlay plan
- 2) Rezone properties per the overlay plan

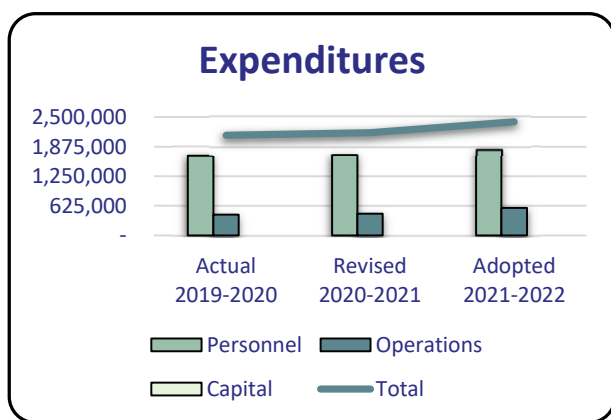
Review of the Future Land Use Plan and the Thoroughfare Plan and defer updating The Comprehensive Plan until economic conditions are acceptable.

Rezone multi-family and townhome properties that have been developed as single-family.

Rescind special use permits that no longer exist or are deemed unnecessary.

Strengthen neighborhoods through partnerships with City Departments and resources during the Neighborhood Partnership Plan implementation.

Respond accordingly to 2022 Legislative Bills.



Expenditures - 19010000

	2019-2020 Actual	2020-2021 Revised	2021-2022 Adopted
Personnel	1,680,013	1,709,605	1,817,061
Operations	436,006	456,894	582,245
Capital	-	-	-
Total	2,116,019	2,166,499	2,399,306

Major Budget Items

Vacant positions in FY21 being fully funded in FY22 account for the 5% increase in personnel appropriations.

Operations funding in FY22 is provided for multiple external studies and Avolve computer software amounting to \$371,600.

DEVELOPMENT SERVICES**Planning****Personnel**

	Level	FY 2020	FY 2021	FY 2022
Director of Development Services	208	1	1	1
Planning Manager	157	1	1	1
Principal Planner	153	-	1	1
Senior Landscape Architect	149	2	2	2
Senior Planner	149	2	3	3
Planner I	141	5	3	3
Landscape Inspector	137	1	1	1
Administrative Supervisor	133	1	1	1
Planning Technician	129	3	3	3
Senior Department Records & Info Management Tech	128	1	1	1
Administrative Assistant	124	1	1	1
Intern Masters (SE)	118	1	1	1
Total		19	19	19

Core Services

Health and Food Safety provides services, programs, public health education and standards to ensure the public's health regarding health and swimming pool sanitation. Monitors third party contractor for West Nile Virus testing and spraying.

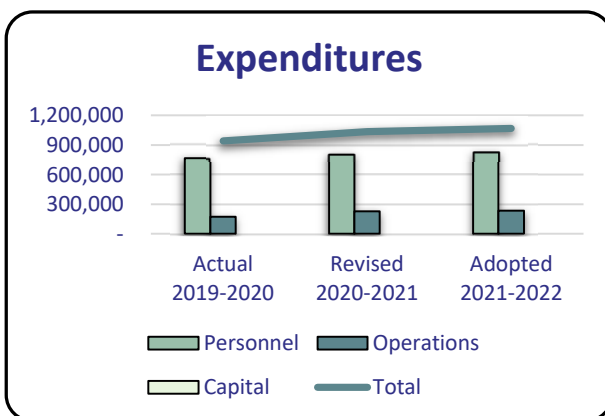
Key Points Affecting Service, Performance and Adopted Budget

Review City Council recommendations for updates to the health ordinance regulating food establishments in accordance with the Department's Strategic Plan.

Manage the Mosquito Surveillance and Response program.

Support the dual Strategic Focus Areas of Public Health and Safety as well as Excellence in City Government through surveillance efforts of mosquito-borne diseases.

Respond accordingly to 2022 Legislative Bills.



Expenditures - 19094000

	2019-2020 Actual	2020-2021 Revised	2021-2022 Adopted
Personnel	768,322	810,390	833,001
Operations	172,788	227,163	235,244
Capital	-	-	-
Total	941,110	1,037,553	1,068,245

Major Budget Items

Vacant Environmental Health Specialist position for part of FY21 is fully funded in FY22.

Contract services for mosquito reduction program account for 79% of FY21 operations appropriations.

Personnel

	Level	FY 2020	FY 2021	FY 2022
Environmental Health Supervisor	149	1	1	1
Senior Environmental Health Specialist	143	2	3	3
Environmental Health Specialist	137	3	2	2
Senior Environmental Health Inspector	134	1	1	1
Environmental Health Inspector	132	1	1	1
Environmental Health Technician	129	1	1	1
Total		9	9	9

Core Services

The Building Inspections Division safeguards the public's health and safety through the review and inspection of all building construction, remodel, addition and alteration. Processes and inspects accessory permits of signs, pools and fences. Routinely inspects multi-family residence and investigates complaints. Provides "walk-in" service for all Department functions as well as the cashier functions for Engineering Services and the processing of Board of Adjustment applications.

Key Points Affecting Service, Performance and Adopted Budget

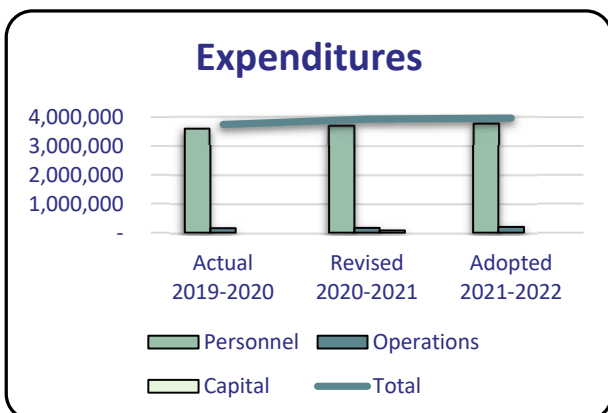
Provide customers with additional self-service and online service opportunities through the successful implementation of the electronic plan review system and through the incorporation of the inspection process mobilization.

Review the Council recommendation for updates to the ordinance regulating signs in accordance with the Department's Strategic Plan.

Create a Building Inspections policy handbook to include interpretive memos for both internal and public use in accordance with the Department's Strategic Plan.

Provide training for staff opportunity, professional growth and career advancement to improve the quality of services provided.

Respond accordingly to 2022 Legislative Bills.



Expenditures - 19096000

	2019-2020 Actual	2020-2021 Revised	2021-2022 Adopted
Personnel	3,603,252	3,694,846	3,774,719
Operations	150,680	163,437	200,703
Capital	-	69,000	-
Total	3,753,932	3,927,283	3,975,422

Major Budget Items

FY21 vacancy for a customer service representative accounts for the increase in FY22 personnel appropriations.

Operations funding in FY22 includes \$32,400 for vehicle mounts for improved tablet abilities for Building Inspectors while out in the field.

Appropriations for capital funding are not needed in FY22.

DEVELOPMENT SERVICES**Building Inspections****Personnel**

	Level	FY 2020	FY 2021	FY 2022
Building Official	163	1	1	1
Assistant Building Official	153	1	1	1
Permit Services Official	153	1	1	1
Chief Building Inspector	145	3	3	3
Plans Examiner Supervisor	145	1	1	1
Senior Building Inspector	140	3	1	1
Senior Plans Examiner	140	1	1	1
Building Inspector	137	17	19	19
Multi-Family Inspector	137	1	1	1
Plans Examiner	137	4	4	4
Building Permit Technician Supervisor	133	1	1	1
Building Permit Technician	129	3	3	3
Senior Customer Service Representative	128	1	1	1
Administrative Assistant	124	1	1	1
Customer Service Representative	121	2	2	2
Total		41	41	41

Core Services

Code Enforcement works in partnership with citizens, property owners and businesses to promote and maintain a safe and desirable community that maintains and preserves property values, by working with other City Departments and enforcing City ordinances.

Key Points Affecting Service, Performance and Adopted Budget

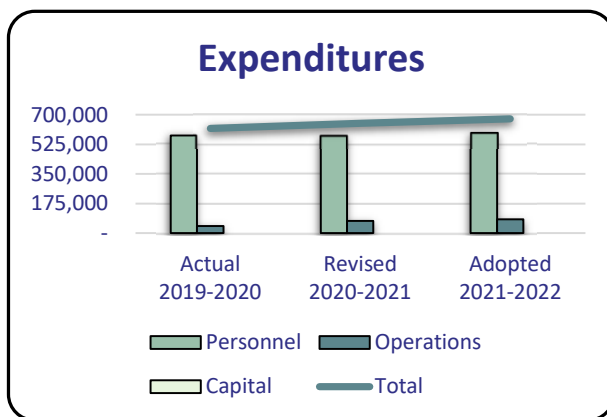
Review ordinances to keep current of recent legislative changes and International Code Council changes. Continue mobility (scooter) pilot program research and review with City Council for direction.

Review and update the sign ordinance in coordination with the Building Inspections Division.

Work with homeowners to maintain and preserve their property as well as attend HOA president's meetings and training events.

Assist and work with other City Departments in minimizing code violations in neighborhoods. Monitor contracts and bill homeowner for the mowing, minor structural removal and residential property clean-up.

Respond accordingly to 2022 Legislative Bills.



Expenditures - 19098000

	2019-2020 Actual	2020-2021 Revised	2021-2022 Adopted
Personnel	577,252	575,675	593,529
Operations	42,613	72,948	81,722
Capital	-	-	-
Total	619,865	648,623	675,251

Major Budget Items

Personnel, contract services and continuing education are key expenditures.

Personnel

	Level	FY 2020	FY 2021	FY 2022
Code Enforcement Supervisor	145	1	1	1
Senior Code Enforcement Officer	140	2	2	2
Code Enforcement Officer	131	3	2	2
Code Enforcement Technician	129	1	2	2
Total		7	7	7

NON-DEPARTMENTAL

Core Services

Non-departmental funding includes transfers out and other funding needs for all General Fund Departments.

Key Points Affecting Service, Performance and Adopted Budget

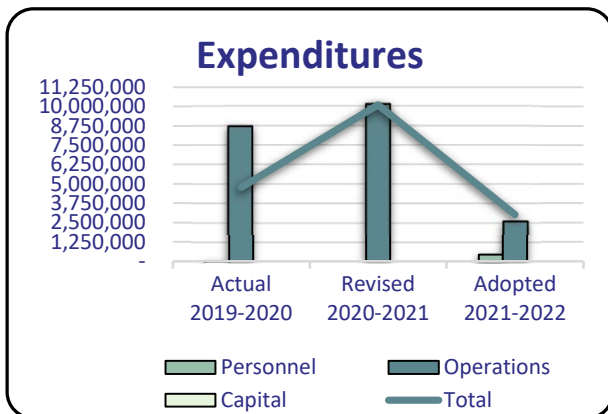
Operations appropriations included in Revised FY 2021 include:

Insurance (Premium Reduction)	\$ (3,000,000)
Transfer to Capital Reserve Fund	5,255,392
Transfer to Insurance Reserve Fund	6,000,000
Transfer to Public Leased Facility Fund	100,000
Transfer to Special Events Fund	112,450
Transfer to Public Art Fund	204,241
Transfer to Grant and Contracts Fund	1,103,901
Transfer to Capital Projects Fund	341,842
Total Contingency and Transfers to Other Funds	<u>\$10,117,826</u>

Operations appropriations included in Fiscal Year 2022 include:

Contingency	\$ 75,000
Transfer to Capital Reserve Fund	1,300,000
Transfer to Public Leased Facility Fund	100,000
Transfer to Special Events Fund	114,150
Transfer to Public Art Fund	363,727
Transfer to Grant and Contracts Fund	650,000
Total Contingency and Transfers to Other Funds	<u>\$ 2,602,877</u>

Personnel appropriations for FY22 include anticipated attrition savings of \$2,000,000 and the impact of markets estimated at \$2,417,069. Both will be allocated to the Departments during revised budget.



Expenditures - 19999000

	2019-2020 Actual	2020-2021 Revised	2021-2022 Adopted
Personnel	(3,941,991)	-	417,069
Operations	8,700,703	10,117,826	2,602,877
Capital	-	-	-
Total	4,758,712	10,117,826	3,019,946

Personnel

Note: No positions are funded in this Division.



**CITY OF FRISCO
INSURANCE RESERVE FUND
BUDGET SUMMARY
FISCAL YEAR 2021 - 2022**

	ACTUAL FY 2019-20	ORIGINAL BUDGET FY 2020-21	REVISED BUDGET FY 2020-21	ADOPTED BUDGET FY 2021-22
Fund Balance, Beginning	\$ 10,967,630	\$ 11,117,630	\$ 15,761,035	\$ 19,191,035
Receipts:				
Interest Income	119,037	100,000	30,000	30,000
Interfund Transfers - General Fund	4,674,368	-	6,000,000	-
Total Revenue	4,793,405	100,000	6,030,000	30,000
Funds Available	15,761,035	11,217,630	21,791,035	19,221,035
Deductions:				
Interfund Transfers - General Fund	-	3,000,000	2,600,000	1,000,000
Total Deductions	-	3,000,000	2,600,000	1,000,000
Committed Fund Balance, Ending	\$ 15,761,035	\$ 8,217,630	\$ 19,191,035	\$ 18,221,035

The Insurance Reserve Fund was established in FY 2010 as a separate fund subsidiary to the General Fund with a transfer. The reserve is set aside to cover unanticipated health insurance claims and as a stabilization fund for premium charges and any implicit rate subsidy for our post employment benefits.

For FY22, the City adopted a new Fund Balance Policy to document that the Committed Fund Balance is established to include 25% of annual health insurance claims, plus 50% of the annual OPEB liability, plus 50% of the current liability of compensated absences for all City employees, and \$1 million for catastrophic claims or deductibles for property and liability.

Projected insurance claims and expenditures for FY22 total over \$22 million. In years when claims exceed premiums, this fund could cover the shortfall and likewise, excess program charges will be transferred to the reserve fund at the end of the year. Staff continually review program expenditures as well as regulations and usage to recommend adjustments as appropriate in insurance rates.

This is a subsidiary fund to the General Fund.

**CITY OF FRISCO
CAPITAL RESERVE FUND
BUDGET SUMMARY
FISCAL YEAR 2021 - 2022**

	<u>ACTUAL FY 2019-20</u>	<u>ORIGINAL BUDGET FY 2020-21</u>	<u>REVISED BUDGET FY 2020-21</u>	<u>ADOPTED BUDGET FY 2021-22</u>
Fund Balance, Beginning	\$ 8,034,079	\$ 7,963,283	\$ 7,999,107	\$ 12,837,061
Receipts:				
Interest Income	122,478	108,000	24,000	24,000
Interfund Transfers - General Fund	1,343,346	-	5,255,392	1,300,000
Interfund Transfers - GF Subsidiaries	-	1,000,000	-	-
Total Revenue	<u>1,465,824</u>	<u>1,108,000</u>	<u>5,279,392</u>	<u>1,324,000</u>
Funds Available	<u>9,499,903</u>	<u>9,071,283</u>	<u>13,278,499</u>	<u>14,161,061</u>
Deductions:				
Interfund Transfers - General Fund	1,500,796	-	-	-
Interfund Transfers - Capital Projects Fund	-	-	441,438	-
Interfund Transfers - Enterprise Funds	-	750,000	-	-
Total Deductions	<u>1,500,796</u>	<u>750,000</u>	<u>441,438</u>	<u>-</u>
Committed Fund Balance, Ending	<u>\$ 7,999,107</u>	<u>\$ 8,321,283</u>	<u>\$ 12,837,061</u>	<u>\$ 14,161,061</u>

The City Council established a reserve for future infrastructure needs and set a financial policy to accomplish this goal. The FY 2008 Budget established the Capital Reserve Fund with a General Fund transfer of \$500,000.

The Fund continues to be supported by transfers from the General Fund, in line with City Policy to transfer funds from the General Fund each year in which the prior year ending has a net increase to Fund Balance.

This is a subsidiary fund to the General Fund.

**CITY OF FRISCO
PUBLIC LEASED FACILITY FUND
BUDGET SUMMARY
FISCAL YEAR 2021 - 2022**

	<u>ACTUAL FY 2019-20</u>	<u>ORIGINAL BUDGET FY 2020-21</u>	<u>REVISED BUDGET FY 2020-21</u>	<u>ADOPTED BUDGET FY 2021-22</u>
Fund Balance, Beginning	\$ 2,292,827	\$ 2,340,916	\$ 2,451,520	\$ 1,591,468
Receipts:				
Interest Income	5,242	1,200	325	325
Other Revenues	(3,476)	-	-	-
Rents and Royalties	896,958	1,324,266	1,324,266	1,324,187
Interfund Transfers - General Fund	100,000	100,000	100,000	100,000
Total Revenue	998,724	1,425,466	1,424,591	1,424,512
Funds Available	3,291,551	3,766,382	3,876,111	3,015,980
Deductions:				
Operating Expenditures	798,645	1,193,908	1,216,643	1,199,638
Capital Expenditures	41,386	68,000	68,000	12,000
Interfund Transfers - General Fund	-	-	-	-
Interfund Transfers - GF Subsidiaries	-	1,000,000	1,000,000	-
Total Deductions	840,031	2,261,908	2,284,643	1,211,638
Fund Balance, Ending	\$ 2,451,520	\$ 1,504,474	\$ 1,591,468	\$ 1,804,342

The Fund accounts for the income and expenditures associated with the Public Leased Facilities; including the Downtown Reuse Plan and the Public Garages at the Stars Comerica Center and Dr. Pepper baseball stadium. For FY14 and forward, this Fund includes revenue from the leases of the old downtown buildings, interest earnings on fund balance and expenditures associated with the leases and building maintenance.

On June 6, 2006, the City adopted an implementation plan for the continued use of City-owned buildings in Historic Downtown. The Downtown Reuse Plan called for the City to retain ownership of the existing City Hall buildings and to focus future uses in specialty retail, dining and the arts. The City also contracted with a leasing and property management firm to assist in identifying tenants to support the development of the downtown area. One of the buildings is currently leased to School of Rock. The other buildings house the City's Parks Administration.

During FY 2013, the City assumed management responsibilities for the public garages at the Stars Comerica Center and Dr. Pepper Ballpark. Our partners fund 33% and 36% of the maintenance costs of garage #1 with the City funding the difference. The City funds the maintenance of garage #2, with a hotel and an office building, sharing some of the costs.

This is a subsidiary fund to the General Fund.

**CITY OF FRISCO
SPECIAL EVENTS FUND
BUDGET SUMMARY
FISCAL YEAR 2021 - 2022**

	<u>ACTUAL FY 2019-20</u>	<u>ORIGINAL BUDGET FY 2020-21</u>	<u>REVISED BUDGET FY 2020-21</u>	<u>ADOPTED BUDGET FY 2021-22</u>
Fund Balance, Beginning	\$ 517,868	\$ 473,542	\$ 507,407	\$ 485,893
Receipts:				
Sponsorships	(10)	51,500	41,500	51,500
Merchandise & Other Revenue	995	32,000	33,000	32,000
Rents and Royalties	124,421	100,000	100,000	150,000
Interest Income	5,017	1,200	350	350
Interfund Transfers	-	83,100	112,450	114,150
Total Revenue	<u>130,423</u>	<u>267,800</u>	<u>287,300</u>	<u>348,000</u>
Funds Available	<u>648,291</u>	<u>741,342</u>	<u>794,707</u>	<u>833,893</u>
Deductions:				
Expenditures	140,884	289,764	308,814	498,608
Total Deductions	<u>140,884</u>	<u>289,764</u>	<u>308,814</u>	<u>498,608</u>
Fund Balance, Ending	<u>\$ 507,407</u>	<u>\$ 451,578</u>	<u>\$ 485,893</u>	<u>\$ 335,285</u>

The Special Events Fund was established in FY03 to track and account for the contributions received for special events or other specifically designated purposes. For FY22, the Special Events Fund again provides funding for the annual Independence Day (July 4th) celebration. Funding for this event consists of sponsorships, proceeds from merchandise sales and General Fund subsidies.

Frisco Heritage Center & Museum is operated by the City Parks & Recreation Department. In FY20, the City added a full-time Recreation Coordinator and a part-time Rental Aide to coordinate the facility rentals and scheduling of events. It is anticipated there will be increased bookings in FY22, as we recover from the impact of Covid-19 and attract visitors as we implement enhancement recommendations provided by consultant analysis which completed in FY21. The entire fund balance is set aside for the maintenance of the Heritage Center facilities.

This is a subsidiary fund to the General Fund.

**CITY OF FRISCO
WORKFORCE HOUSING FUND
BUDGET SUMMARY
FISCAL YEAR 2021 - 2022**

	<u>ACTUAL FY 2019-20</u>	<u>ORIGINAL BUDGET FY 2020-21</u>	<u>REVISED BUDGET FY 2020-21</u>	<u>ADOPTED BUDGET FY 2021-22</u>
Fund Balance, Beginning	\$ 446,761	\$ 416,687	\$ 416,718	\$ 380,898
Receipts:				
Interest Income	2,741	600	180	180
Total Revenue	<u>2,741</u>	<u>600</u>	<u>180</u>	<u>180</u>
Funds Available	<u>449,502</u>	<u>417,287</u>	<u>416,898</u>	<u>381,078</u>
Deductions:				
Expenditures	32,784	36,000	36,000	46,000
Total Deductions	<u>32,784</u>	<u>36,000</u>	<u>36,000</u>	<u>46,000</u>
Committed Fund Balance, Ending	<u>\$ 416,718</u>	<u>\$ 381,287</u>	<u>\$ 380,898</u>	<u>\$ 335,078</u>

The Workforce Housing Fund was established in FY03. The purpose of this fund is to improve the quality and quantity of housing opportunities for workforce families through housing and economic development programs designed and implemented by the Social Services and Housing Board and approved by the Frisco City Council.

The initial funding for this program was a transfer from the General Fund. During FY05, a down payment assistance program was initiated to assist City and FISC employees in purchasing their first home in Frisco. Any repayment of loans will be retained in this fund to ensure the continuation of the program.

In FY17, the down payment assistance loan amount increased to up to \$10,000.

Four down payment assistance applications were approved and three homes were purchased in the City of Frisco in FY21.

The Social Services and Housing Board, along with the City Council, continue to explore opportunities for affordable housing throughout the City, in response to increases in the average household market value.

This is a subsidiary fund to the General Fund.

**CITY OF FRISCO
PUBLIC ART FUND
BUDGET SUMMARY
FISCAL YEAR 2021 - 2022**

	<u>ACTUAL FY 2019-20</u>	<u>ORIGINAL BUDGET FY 2020-21</u>	<u>REVISED BUDGET FY 2020-21</u>	<u>ADOPTED BUDGET FY 2021-22</u>
Fund Balance, Beginning	\$ 665,032	\$ 382,942	\$ 438,334	\$ 399,674
Receipts:				
Interest Income	6,566	2,400	420	420
Interfund Transfers - General Fund	-	204,241	204,241	363,727
Total Revenue	6,566	206,641	204,661	364,147
Funds Available	671,598	589,583	642,995	763,821
Deductions:				
Operating Expenditures	133,264	206,641	243,321	364,147
Interfund Transfers - Special Revenue	100,000	-	-	-
Total Deductions	233,264	206,641	243,321	364,147
Fund Balance, Ending	\$ 438,334	\$ 382,942	\$ 399,674	\$ 399,674

The Frisco Public Arts Program encourages public and private programs to further the development and awareness of the visual arts. A FY07 transfer from the General Fund of \$250,000 provided the initial start-up funding for this effort.

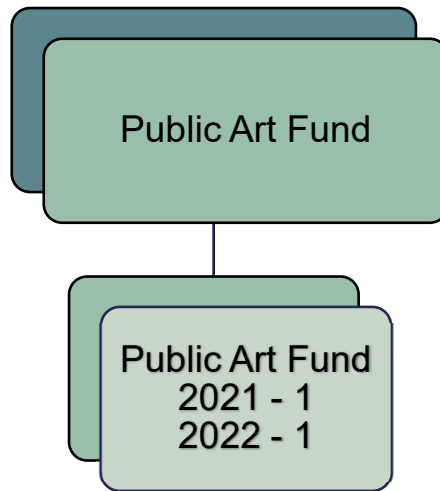
For FY22, interfund transfers of \$363,727 along with interest income, will fund operating costs for the Public Art Administrator, promotional programs, conservation treatments, and restoration of various artwork pieces.

This is a subsidiary fund to the General Fund.

PUBLIC ART FUND

DEPARTMENT MISSION

Promote cultural, aesthetic and economic vitality in Frisco, Texas by integrating the work of artists into public places, civic infrastructure and private development.



Expenditure Summary

Activity	2019-2020 Actual	2020-2021 Revised	2021-2022 Adopted	% Change FY 2021 to FY 2022
Public Art Fund	\$ 233,264	\$ 243,321	\$ 364,147	49.66%
Totals	\$ 233,264	\$ 243,321	\$ 364,147	49.66%

PUBLIC ART FUND

City Council Strategic Focus Areas served by this Department -



Workload and Frisco Policy Measures

✓ Workload		Frisco Policy
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Strategic Focus Area: Leisure & Culture

Type	Strategy	Objective	Performance Measure	FY 2020 Actual	FY 2021 Revised	FY 2022 Adopted
17510190 - Public Art Fund						
✓	Further the development, awareness and interest in the visual arts	Continue the "Art in the Atrium" exhibitions	Completed exhibitions	1	1	2
		Continue to add the Public Art Collection through CIP public art projects	Completed projects	1	2	3
		Develop awareness opportunities	Completed programs	1	1	2

PUBLIC ART FUND

Core Services

Art and culture are important elements in the City of Frisco's growth and development as a community where people come to live, work, play and grow. Public art strengthens our community's cultural identity, especially in the development of new capital projects.

In 2002, the City Council passed an ordinance establishing Frisco's Public Art Program. Frisco's Ordinance calls for a percentage of Capital Project Funds to be used to commission public art. Known as "Percent for Art," this tool is already used by more than 400 cities, states and public agencies across the country.

The Ordinance also called for the development of a Public Art Master Plan. In 2003, the City hired Via Partnership to develop a Master Plan that identifies guidelines for the public art program, specific public art opportunities and support of community programs. The Public Art Master Plan was approved in 2004 by the City Council.

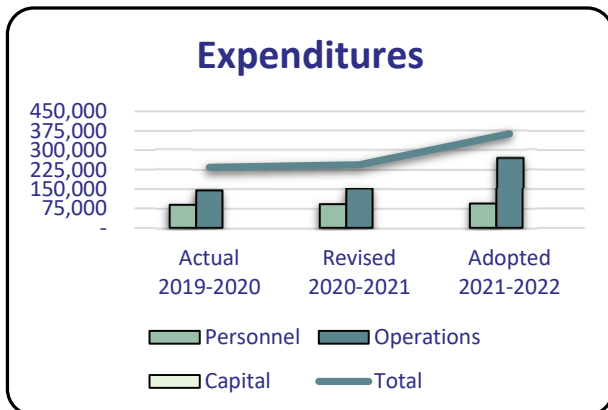
In August 2017, the City hired Designing Local Ltd. to update the Public Art Master Plan and Public Art Program Ordinance. City Council approved the updated Plan and Ordinance in August 2018.

Appointed by the City Council, a resident Public Art Board oversees the implementation of the Public Art Program. Working with City staff, this Board advises the Council on the commissioning of public art in our parks, at our facilities and along our roads. The City currently has more than 80 art installations and wayfinding signage.

Key Points Affecting Service, Performance and Adopted Budget

Staff will assist with the Public Art Program along with other art and cultural related opportunities.

As part of the City's continued commitment to be a "Destination City", the public art program will promote tourism and economic vitality through the artistic opportunities, destinations and the enhancement of public spaces as well as support a diverse public art collection in our City parks, along our roads and at our facilities.



Expenditures - 17510190

	2019-2020 Actual	2020-2021 Revised	2021-2022 Adopted
Personnel	89,135	91,356	93,858
Operations	144,129	151,965	270,289
Capital	-	-	-
Total	233,264	243,321	364,147

Major Budget Items

Funding to contract with conservators to conduct assessments and for the maintenance of the art collection amount to 28% of the FY22 operations appropriations.

Personnel

	Level	FY 2020	FY 2021	FY 2022
Public Arts Administrator	140	1	1	1
Total		1	1	1



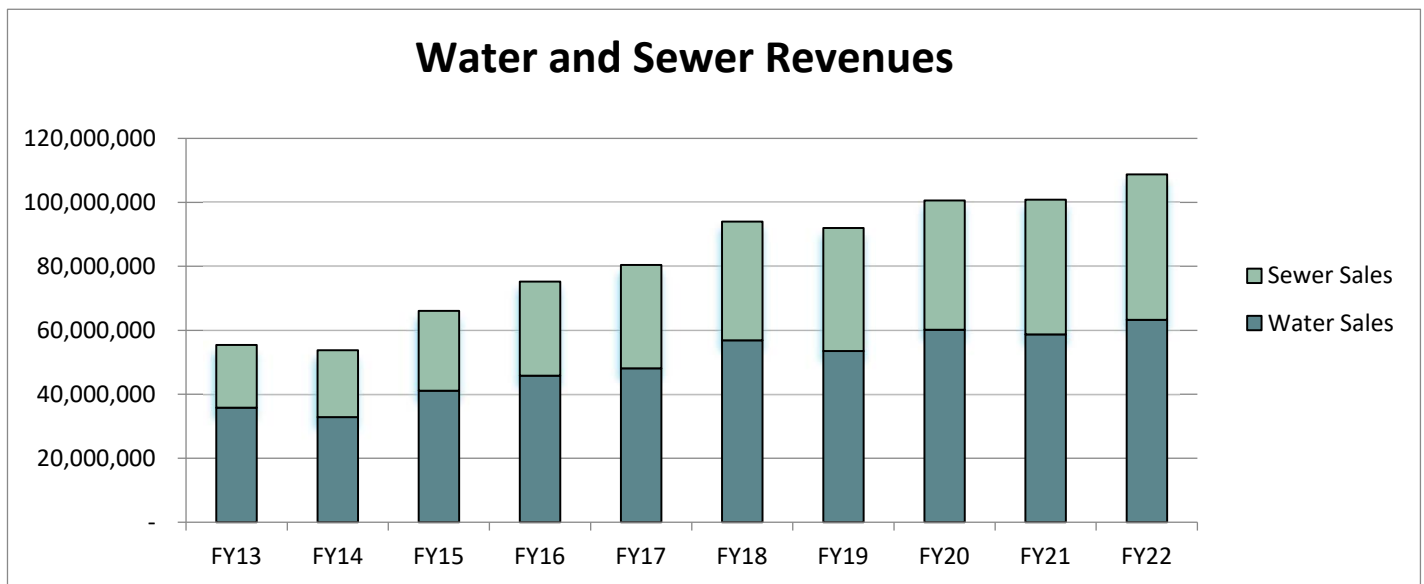
ENTERPRISE FUNDS

ENTERPRISE FUNDS REVENUE SUMMARY

The revenue summary section provides a description and underlying assumptions for the major revenue sources of the Enterprise Funds, including significant trends that affect revenue assumptions in the current fiscal year.

Utility Fund:

Water and Sewer - Water and sewer revenues are collected for the sale of water and disposal of sewer for residential, commercial and apartment usage. The City currently has over 63,699 utility billing customer accounts. Revenues for fiscal year 2021-2022 are budgeted at \$63.3 million for water sales and \$45.5 million for sewer charges. A 3% increase to water and sewer rates was approved by council to cover increased operational costs.



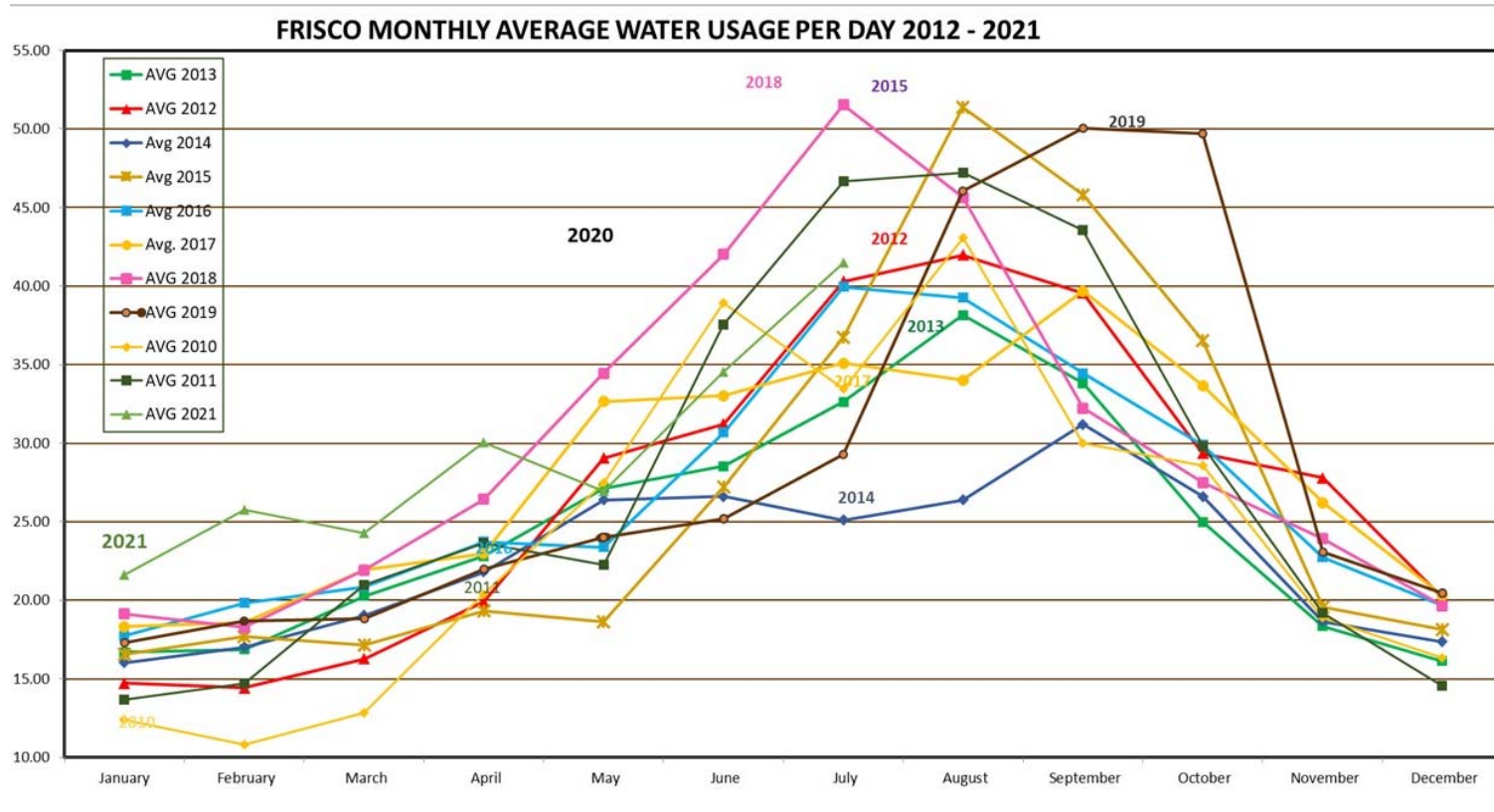
Environmental Services Fund:

Service Charges - The Environmental Services Fund accounts for the collection and disposal of solid waste and recycling services of the City. Service fees are charged for residential, commercial and apartment garbage collection and solid waste disposal. Revenues for fiscal year 2021-2022 are budgeted at \$21.3 million. Residential Fees increased by \$1 and commercial fees by 2% to assist in the operations transfer that is appropriated for the remediation site.

Stormwater Fund:

Service Charges - The Stormwater Fund was developed in FY10 in response to the State Mandated Phase II of the Municipal Separate Storm Sewer System (MS4), to reduce the discharge of pollutants and to protect water quality through various control measures. Service fees are charged for residential and non-residential sectors to support the services, equipment and materials needed to meet the compliance requirements of the City's Storm Water Management Program. Revenues for fiscal year 2021-2022 are projected at over \$5 million. Staff has completed a stormwater study which indicates that a fee increase is necessary. However, staff recommends the usage of American Rescue Plan Act (ARPA) funds instead of raising the stormwater fees.

ENTERPRISE FUNDS REVENUE SUMMARY



The chart above reflects the water usage for the last ten years and shows how our customers have decreased their consumption during times of drought and rainy seasons.

**CITY OF FRISCO
UTILITY FUND
BUDGET SUMMARY
FISCAL YEAR 2021 - 2022**

	<u>ACTUAL FY 2019-20</u>	<u>ORIGINAL BUDGET FY 2020-21</u>	<u>REVISED BUDGET FY 2020-21</u>	<u>ADOPTED BUDGET FY 2021-22</u>
Net Position, Beginning	\$ 49,391,399	\$ 51,661,529	\$ 58,437,000	\$ 58,740,346
Receipts:				
Water Sales	60,185,795	61,902,062	58,761,026	63,286,251
Sewer Charges	40,391,188	41,084,178	42,061,002	45,474,377
Inspection Fees	2,681,205	2,053,000	2,178,000	2,063,203
Interest Income	589,286	240,000	240,000	240,000
Miscellaneous	1,000,736	600,000	983,974	600,000
Interfund Transfers	3,370,499	3,400,982	3,400,982	3,412,365
Total Revenue	108,218,709	109,280,222	107,624,984	115,076,196
Funds Available	157,610,108	160,941,751	166,061,984	173,816,542
Deductions:				
Operating Expenses	25,461,318	29,991,336	27,678,803	31,080,970
Cost of Sales and Services	54,922,682	60,059,636	60,623,406	65,075,837
Capital Outlay	1,095,069	499,500	536,313	2,014,485
Bond Principal	11,770,000	12,815,000	12,815,000	12,795,000
Bond Interest/Fiscal Charges	5,924,039	5,818,116	5,668,116	6,256,718
Total Deductions	99,173,108	109,183,588	107,321,638	117,223,010
Net Position, Unrestricted	\$ 58,437,000	\$ 51,758,163	\$ 58,740,346	\$ 56,593,532
Cash and Cash Equivalents	56,824,692	49,760,142	57,128,038	54,981,224
Days in Cash	258	202	236	209

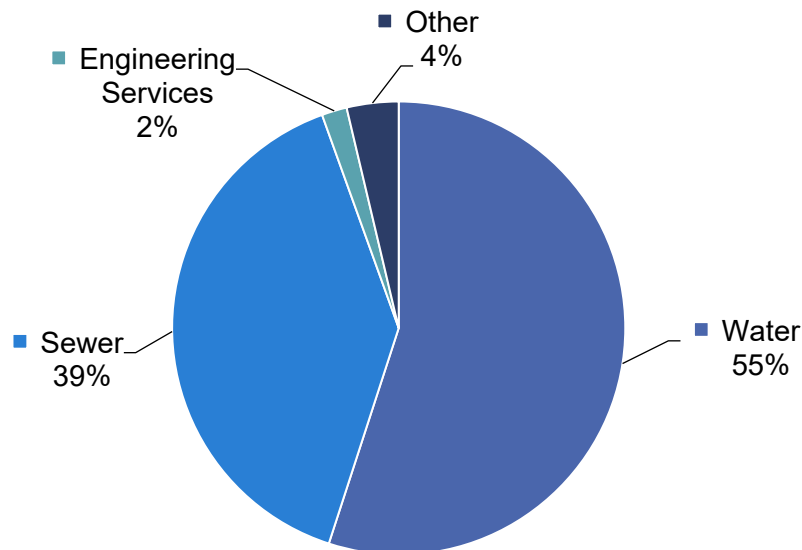
The growth experienced by the City is seen in the increase in cost of sales and services in the Utility Fund. A large portion of the increase is due to the pass through costs from NTMWD. Costs include increases in debt service payments related to the Panther Creek and Stewart Creek Wastewater Treatment Plants and increased personnel, chemical, and maintenance costs for the Regional Water and Wastewater System's as well as the Upper East Fork Interceptor System. In addition, NTMWD is projecting a minimum annual demand of 12,194,343,000 gallons of water from the City of Frisco.

The City financial policy is to maintain 7 months of days in cash and sets rates accordingly. FY22 revenue does include a 3% rate increase for both the water and sewer rates.

UTILITY FUND SCHEDULE OF REVENUES

REVENUES	Actual FY18	Actual FY19	Actual FY20	Revised FY21	Adopted FY22
Water					
Water Sales	53,279,352	51,383,937	58,000,831	56,591,026	61,121,251
Water Meter Sales	1,610,403	1,465,530	1,549,671	1,500,000	1,400,000
Tapping Fees	4,600	9,630	25,618	20,000	15,000
Reconnect Fee	109,375	143,200	114,475	150,000	150,000
Service Charge	1,878,921	529,823	495,200	500,000	600,000
Water	56,882,651	53,532,120	60,185,795	58,761,026	63,286,251
Sewer					
Sewer Service	36,402,514	37,721,803	39,764,240	41,366,002	44,764,377
Sewer Service Charge	433,148	449,506	323,073	375,000	450,000
Tapping Fee	1,200	14,542	8,850	-	-
Reuse Water Sales	249,431	259,131	295,025	320,000	260,000
Sewer	37,086,293	38,444,981	40,391,188	42,061,002	45,474,377
Engineering Services					
Inspection Fee	2,174,544	2,988,185	2,388,270	1,900,000	1,900,000
Service Charge	3,576	284,188	292,935	278,000	163,203
Engineering	2,178,120	3,272,373	2,681,205	2,178,000	2,063,203
Other					
Service Charge	489,461	526,028	629,442	630,000	480,000
Interest	475,669	976,920	589,286	240,000	240,000
Damage/Repairs	64,588	65,187	63,998	-	-
Miscellaneous	41,382	44,122	33,640	20,000	20,000
Intergovernmental	139,933	114,960	132,000	333,974	100,000
Sales of Fixed Assets	25,405	174,513	141,656	-	-
Transfers	3,319,743	3,345,530	3,370,499	3,400,982	3,412,365
Other	4,556,181	5,247,259	4,960,521	4,624,956	4,252,365
Total	100,703,245	100,496,733	108,218,709	107,624,984	115,076,196

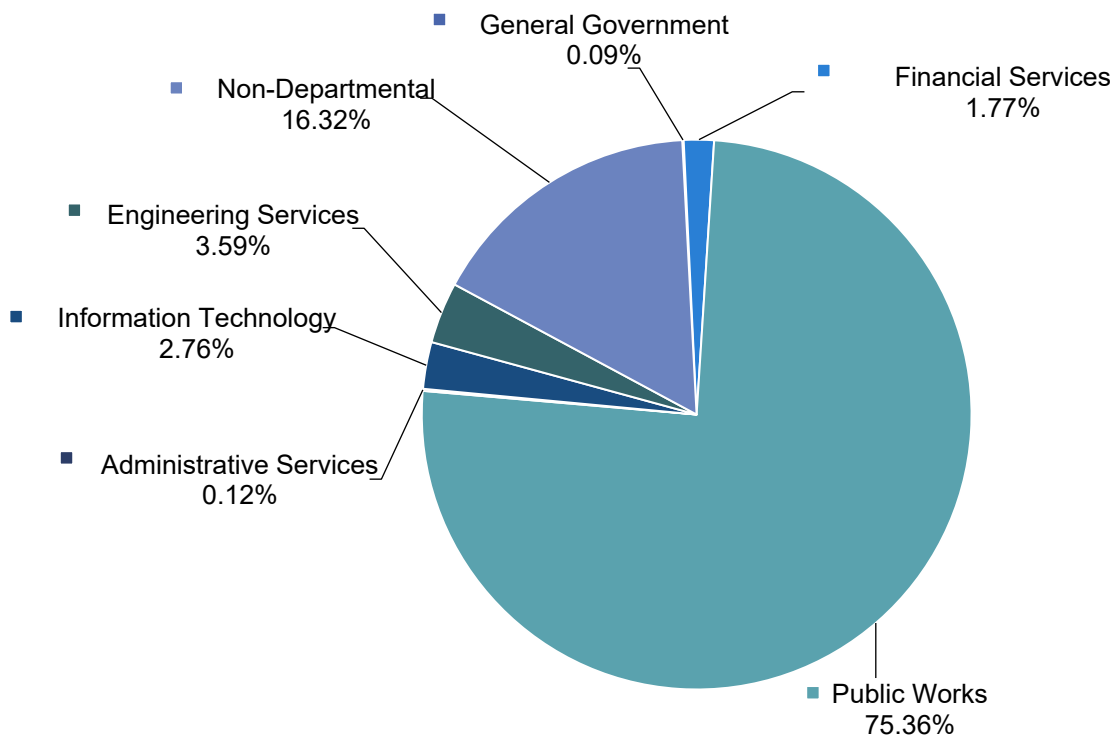
**Utility Fund Schedule of Revenues
FY 2022**



UTILITY FUND SUMMARY EXPENSE REPORT BY DEPARTMENT

EXPENSES		Actual FY18	Actual FY19	Actual FY20	Revised FY21	Adopted FY22
10	General Government	279,757	365,726	257,785	36,000	100,000
20	Financial Services	1,636,201	1,776,514	1,858,782	2,077,769	2,072,422
40	Public Works	65,785,800	71,710,229	73,156,472	79,388,891	88,337,096
55	Administrative Services	178,221	151,613	131,297	145,321	134,817
60	Information Technology	2,546,151	2,605,368	2,941,694	3,135,783	3,235,929
80	Engineering Services	3,841,412	3,843,603	3,691,335	3,904,758	4,214,029
99	Non-Departmental	16,436,710	19,482,663	17,135,743	18,633,116	19,128,717
Total		90,704,252	99,935,716	99,173,108	107,321,638	117,223,010

Utility Fund Expenses by Department as Percent of Total

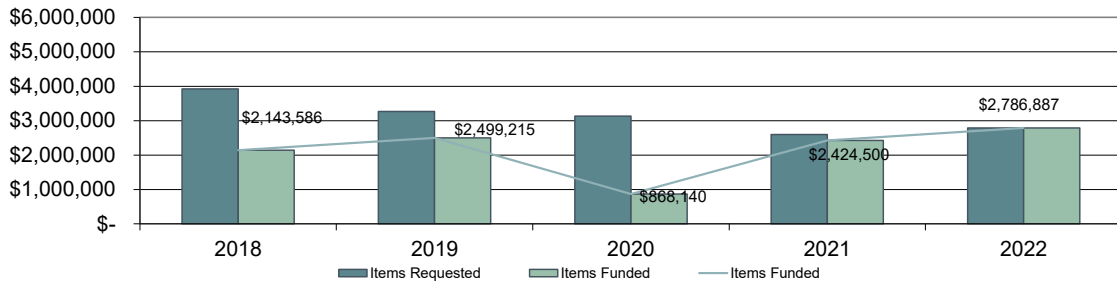


**CAPITAL, SUPPLEMENTAL AND PROGRAM EXPENSES
FUNDED AND UNFUNDED REQUESTS
FISCAL YEAR 2021 - 2022
UTILITY FUND**

Division	Item Description	Continuation Capital	FTE Request	Supplemental Capital Items			Item Total
				Personnel	Capital	Operations	
PW - Water	Inspection & Painting of Fire Hydrants	-	-	-	-	120,000	120,000
PW - Water	Hydraulic Jackhammer	-	-	-	15,000	-	15,000
PW - Water	Meter Technology	-	-	-	-	5,000	5,000
PW - Water	Forklift	-	-	-	50,000	-	50,000
PW - Water	Repl 2012 Ford F-150 (58,827 Miles-Unit 42121)	37,495	-	-	-	-	37,495
PW - Water	Repl 2002 Case Backhoe (Unit 42068)	175,200	-	-	-	-	175,200
PW - Water	Repl Kubota Small Backhoe (596 Hrs-Unit 42090)	54,100	-	-	-	-	54,100
PW - Water	Repl 2006 Hefty Gooseneck Trailer (Unit 42102)	15,600	-	-	-	-	15,600
PW - Water	Repl 2001 Norris Flat Bed Trailer (Unit 42066)	10,816	-	-	-	-	10,816
PW - Water	Repl 2001 Fontaine Haul Trailer (Unit 42054)	73,150	-	-	-	-	73,150
PW - Water	Repl 1994 Rhea Utility Pump Trailer (Unit 42107)	6,250	-	-	-	-	6,250
PW - Water	Repl 2007 Wacker 6" Trash Pump (66 Hours-Unit 42107A)	18,512	-	-	-	-	18,512
PW - Water	Repl 2001 Norris Flat Bed Trailer (Unit 42053)	10,816	-	-	-	-	10,816
PW - Sewer	Grease Trap Inspector	-	1.00	71,374	37,445	10,110	118,929
PW - Sewer	Crew Leader (Vac Truck) and Heavy Equipment Operator II	-	2.00	127,837	-	11,660	139,497
PW - Sewer	Construction Technician	-	1.00	70,033	37,445	10,110	117,588
PW - Sewer	Roadway Safety Equipment	-	-	-	45,000	-	45,000
PW - Sewer	Rotary Cutter Attachment	-	-	-	9,500	-	9,500
PW - Sewer	Pallet Forks	-	-	-	-	3,500	3,500
PW - Sewer	Brush Grapple Attachment	-	-	-	6,200	-	6,200
PW - Sewer	Repl 2002 Compressor 210JD (Unit 43024)	21,736	-	-	-	-	21,736
PW - Sewer	Repl 2012 Ford F-150 XL (66,200 Miles-Unit 43066)	38,645	-	-	-	-	38,645
PW - Sewer	Repl 2007 John Deere Backhoe (2,551 Hrs-Unit 43047)	130,000	-	-	-	-	130,000
PW - Meters	Maintenance Worker	-	1.00	54,293	38,645	16,229	109,167
PW - Meters	Repl 2012 Ford F-150 XL (55,524 Miles- Unit 44098)	38,645	-	-	-	-	38,645
PW - Meters	Repl 2013 Ford F-150 XL (86,049 Miles-Unit 44102)	38,645	-	-	-	-	38,645
PW - Meters	Repl 2013 Ford F-150 XL (119,824 Miles-Unit 44103)	38,645	-	-	-	-	38,645
PW - Meters	Repl 2013 Ford F-150 XL (84,848 Miles-Unit 44104)	38,645	-	-	-	-	38,645
PW - Meters	Repl 2013 Ford F-150 XL (91,682 Miles-Unit 44105)	38,645	-	-	-	-	38,645
PW - Operations	Utility Operations Supervisor	-	1.00	80,144	38,645	16,702	135,491
PW - Operations	Systems Technician	-	1.00	63,791	-	2,200	65,991
PW - Operations	Backflow Inspector	-	1.00	71,374	38,645	13,045	123,064
PW - Operations	Elevated Storage Tank Generators (8 total)	700,000	-	-	-	-	700,000
PW - Operations	Repl 2012 Ford F-150 XL (42,197 Miles- Unit 47016)	38,645	-	-	-	-	38,645
PW - Operations	Repl 2012 Ford F-150 XL (49,943 Miles- Unit 47021)	38,645	-	-	-	-	38,645
PW - Operations	Repl Two Flatbed Trailers w/ One (Units 47001 & 47010)	12,000	-	-	-	-	12,000
PW - Operations	Repl Cornell 6" Bypass Pump (Unit 47011)	45,000	-	-	-	-	45,000
PW - ROW Inspection	Repl Topcon GPS Survey Equip (Unit 101037)	25,980	-	-	-	-	25,980
AS - Logistics	Additional Cameras	-	-	-	7,500	-	7,500
Engineering - Construction inspection	Construction Inspection Study	-	-	-	-	25,000	25,000
Engineering - Construction inspection	Repl 2017 Ford F-150 XL (106,842 Miles-Unit 87040)	44,645	-	-	-	-	44,645

Sub-Totals: 1,690,460 8.00 538,846 324,025 233,556 2,786,887
Total Supplemental: 1,096,427
Total Replacement Capital & Supp. Items: 2,786,887

Five Year Comparison of Capital & Supplemental Program



Items Below This Line Are Not Funded

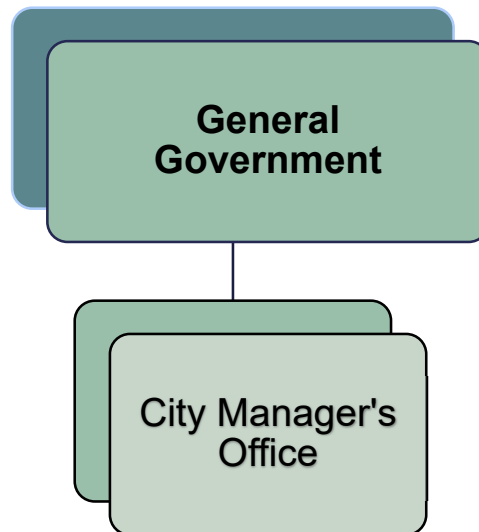
Division	Item Description	Continuation Capital	FTE Request	Supplemental Capital Items			Item Total
				Personnel	Capital	Operations	
	N/A						-
							-

Total of Items Not Funded: - - - - -
Total of All Items Considered: 1,690,460 8.00 538,846 324,025 233,556 2,786,887
Total of All Capital & Supplemental Items: 2,786,887

GENERAL GOVERNMENT DEPARTMENT SUMMARY

DEPARTMENT MISSION

Continually seeks to improve the quality of life for the residents of the City of Frisco and administer all municipal business of the City through the execution of City Council decisions.



Expense Summary

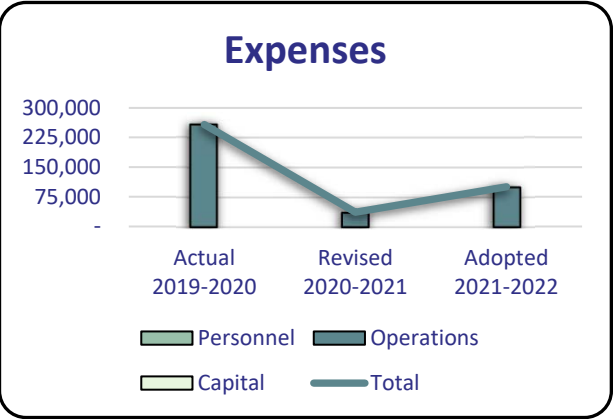
Activity	2019-2020 Actual	2020-2021 Revised	2021-2022 Adopted	% Change FY 2021 to FY 2022
City Manager's Office	\$ 257,785	\$ 36,000	\$ 100,000	177.78%
Totals	<u>\$ 257,785</u>	<u>\$ 36,000</u>	<u>\$ 100,000</u>	<u>177.78%</u>

Core Services

Responsibilities include providing technical guidance, direction and oversight on contract actions; developing and ensuring compliance with terms and conditions of contracts; preparing, processing and tracking of contracts, pay requests, change orders and modifications; and monitoring for project budget compliance.

Key Points Affecting Service, Performance and Adopted Budget

The City Manager's Office takes a major role in the management and funding of the capital program, providing for planned growth and providing the support for the resolution of complex citizen issues.



Expenses - 61010000

	2019-2020 Actual	2020-2021 Revised	2021-2022 Adopted
Personnel	-	-	-
Operations	257,785	36,000	100,000
Capital	-	-	-
Total	257,785	36,000	100,000

Major Budget Items

FY22 operational appropriations provide funding for professional services related to NTMWD special projects and legal matters. Total legal fees related to House Bill 1495 were \$233,583 in FY20 and less than \$7,000 in FY21.

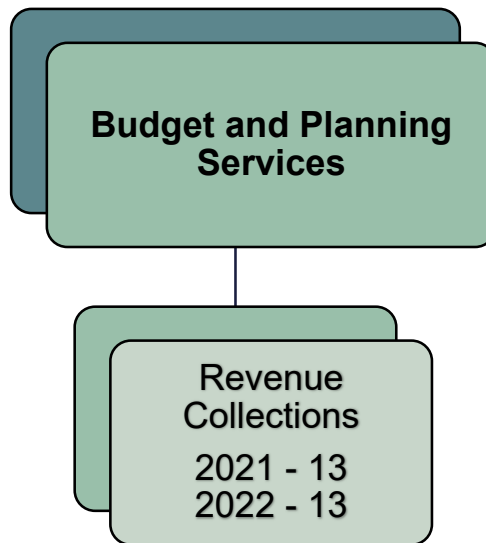
Personnel

Note: No positions are funded in this Subdivision.

BUDGET AND PLANNING SERVICES DEPARTMENT SUMMARY

DEPARTMENT MISSION

The Revenue Collections Division of Budget and Planning Services offers exceptional customer service for City newcomers, visitors and residents by being pleasant and helpful whether by phone, e-mail or in person. Consistency, responsiveness, fairness, honesty and candor in all customer service operations is our standard.



Expense Summary

Activity				% Change
	2019-2020 Actual	2020-2021 Revised	2021-2022 Adopted	FY 2021 to FY 2022
Revenue Collections	\$ 1,858,782	\$ 2,077,769	\$ 2,072,422	-0.26%
Totals	<u>\$ 1,858,782</u>	<u>\$ 2,077,769</u>	<u>\$ 2,072,422</u>	<u>-0.26%</u>

BUDGET AND PLANNING SERVICES

City Council Strategic Focus Areas served by this Department -



Workload and Frisco Policy Measures

✓ Workload	 Frisco Policy
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Strategic Focus Area: Excellence in City Government and Long-Term Financial Health

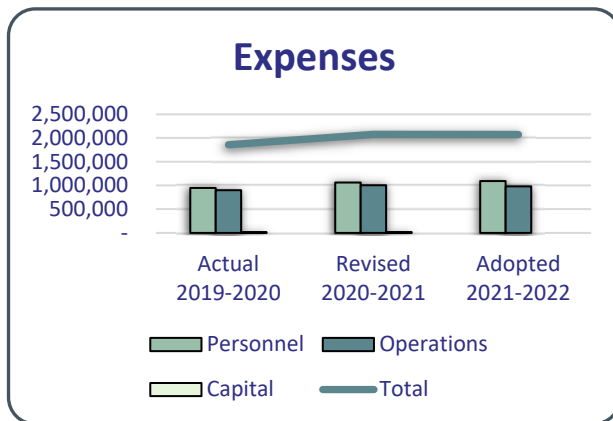
Type	Strategy	Objective	Performance Measure	FY 2020 Actual	FY 2021 Revised	FY 2022 Adopted
62026000 - Revenue Collections						
✓	Create cash management refinements and enhancements	Customer service response time	UB emails - 48 hour response	95%	95%	95%
			Application processing - 24 hour response	95%	95%	95%
		Percent of unanswered calls	Timely response given - calls responded to within 48 hours including those that go to voice mail	95%	95%	95%

Core Services

The Revenue Collections Division is responsible for the billing and collection of user charges for water & sewer, drainage fees and garbage collection in a professional, positive and responsive manner.

Key Points Affecting Service, Performance and Adopted Budget

FY21 credit card transaction fees are anticipated to increase approximately 5.3% from FY20 due to an increase in online bill payments by credit card.

**Expenses - 62026000**

	2019-2020 Actual	2020-2021 Revised	2021-2022 Adopted
Personnel	944,311	1,060,791	1,091,683
Operations	899,890	1,001,896	980,739
Capital	14,581	15,082	-
Total	1,858,782	2,077,769	2,072,422

Major Budget Items

Postage costs and credit card fees represent approximately 78% of the expenses in the FY22 operations budget. Remaining funding provides for professional services, training and routine expenses to maintain functions listed in the core services.

Personnel

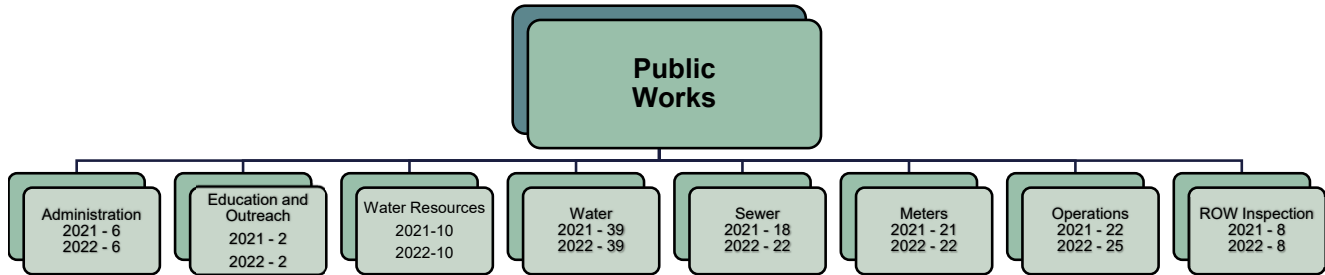
	Level	FY 2020	FY 2021	FY 2022
Revenue Collections Manager	157	1	1	1
Assistant Revenue Collections Manager	153	1	1	1
Accountant II	144	1	1	1
Billing Supervisor	144	1	1	1
Cashier Supervisor	144	1	1	1
Utility Billing Analyst I	132	1	1	1
Senior Utility Billing Technician	128	3	4	4
Utility Billing Technician II	124	4	3	3
Total		13	13	13



PUBLIC WORKS DEPARTMENT SUMMARY

DEPARTMENT MISSION

Plan, design, build, maintain and operate infrastructure systems that promote public health, safety and welfare.



Expense Summary

Activity	2019-2020 Actual	2020-2021 Revised	2021-2022 Adopted	% Change FY 2021 to FY 2022
Administration	\$ 552,771	\$ 539,474	\$ 584,585	8.36%
Education and Outreach	64,487	127,366	125,410	-1.54%
Water Resources	634,820	738,361	775,526	5.03%
Water	38,405,249	41,568,983	44,681,866	7.49%
Sewer	24,544,956	27,123,083	31,401,471	15.77%
Meters	5,575,892	6,048,196	6,161,145	1.87%
Operations	2,498,151	2,328,300	3,651,355	56.82%
ROW Inspection	880,146	915,128	955,738	4.44%
Totals	\$ 73,156,472	\$ 79,388,891	\$ 88,337,096	11.27%

PUBLIC WORKS

City Council Strategic Focus Areas served by this Department -



Workload and Frisco Policy Measures

✓ Workload		Frisco Policy
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Strategic Focus Area: Public Health & Safety, Sustainable City and Civic Involvement

Type	Strategy	Objective	Performance Measure	FY 2020 Actual	FY 2021 Revised	FY 2022 Adopted
64013000 - Education and Outreach						
✓	Educate residents on water-use efficiency and stormwater initiatives through a weekly e-mail program	Implement the water-use policies and programs for citizen awareness	Subscriber base for WaterWise newsletters	24,164	27,000	30,000
64040000 - Water Resources						
✓	Establish superior process and procedures for irrigation systems	Provide services in the most efficient and accurate manner	Irrigation permits processed	1,615	1,800	2,000
			Number of systems inspected	3,404	3,200	3,200
64043000 - Sewer						
✓	Reduce the number of Sanitary System Overflows (SSO)	Reduce the number of SSO's to less than seven (1 per 100 miles of pipe)	SSO's recorded per year	17	10	< 8

PUBLIC WORKS

City Council Strategic Focus Areas served by this Department -



Workload and Frisco Policy Measures

✓ Workload		Frisco Policy
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Strategic Focus Area: Excellence in City Government, Infrastructure

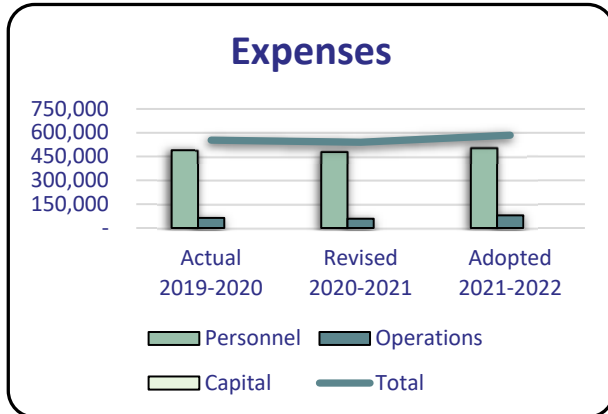
Type	Strategy	Objective	Performance Measure	FY 2020 Actual	FY 2021 Revised	FY 2022 Adopted
64049000 - ROW Inspection						
✓	Establish process and procedures	Process and inspect right-of-way permits to protect the City's infrastructure	Number of ROW permits per year / month	9,054 / 754	9,050 / 754	9,500/792
			Number of easements and encroachment agreements per year	12	18	20
			Number of network node submittals per year	82	100	150
			Number of ROW permits with final inspections per year / month	2,168 / 181	5,000 / 417	9,025 / 752
			Number of ROW violations	43	44	45

Core Services

The Administration Division is responsible for activities and projects within the Public Works Department that address safety operations, emergency management and disaster preparedness programs, training and other organizational processes, policies and procedures.

Key Points Affecting Service, Performance and Adopted Budget

This Division funds a proportional share of the financial annual audit expense. The Utility Fund share is \$38,485 or 28% of the total FY22 cost.



Expenses - 64010000

	2019-2020 Actual	2020-2021 Revised	2021-2022 Adopted
Personnel	489,629	481,095	505,479
Operations	63,142	58,379	79,106
Capital	-	-	-
Total	552,771	539,474	584,585

Major Budget Items

Expenses in FY22 are primarily personnel related for this Division.

This Division supports all Divisions within the Public Works Department. Operational funding provides for training, staff uniforms, copier services and supplies.

Personnel

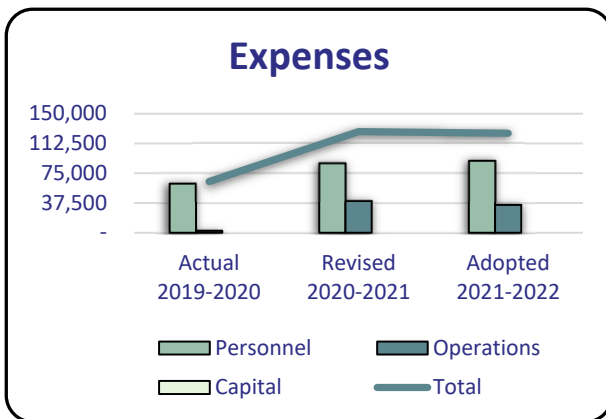
	Level	FY 2020	FY 2021	FY 2022
Deputy Director of Public Works	206	1	1	1
Customer Service Supervisor	133	1	1	1
Senior Customer Service Representative	128	1	1	1
Administrative Assistant	124	1	1	1
Customer Service Representative	121	2	2	2
Total		6	6	6

Core Services

Environmentally sound management of Frisco's natural areas and public education are both integral to Frisco's sustainable development. The Education and Outreach Division provides waste minimization, stormwater pollution and natural ecosystem education to ensure that current and future residents will act as environmental stewards of our city. Pooling resources from Environmental Services, Water Resources and Stormwater allows the team to take in alternate perspectives and generate new ideas to ensure Frisco remains the best city to live, work and play.

Key Points Affecting Service, Performance and Adopted Budget

Educational and outreach initiatives supporting the awareness of environmental and natural resources are included within the promotional and outside printing line items.



Expenses - 64013000

	2019-2020 Actual	2020-2021 Revised	2021-2022 Adopted
Personnel	61,878	87,351	90,377
Operations	2,609	40,015	35,033
Capital	-	-	-
Total	64,487	127,366	125,410

Major Budget Items

Expenses in FY22 are primarily personnel related for this Division.

Personnel

	Level	FY 2020	FY 2021	FY 2022
Education and Outreach Coordinator	137	1	1	1
Natural Resources Outreach Assistant (PT)	124	1	1	1
Total		2	2	2

Core Services

The core service of the Public Works Water Resources Division is to conserve and maintain the City's water supply through educational programs and to inform and train Frisco's water customers on Best Management Practices for using water wisely.

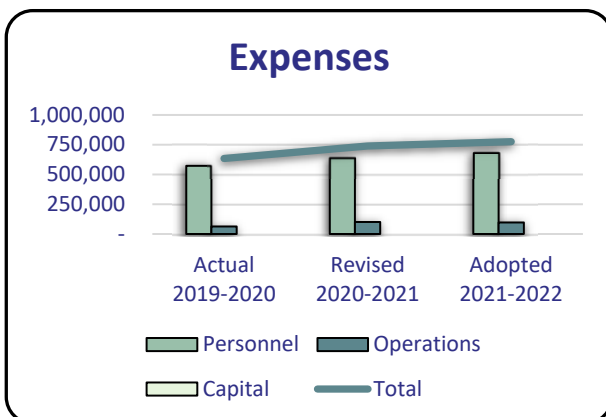
WaterWise Program - The Frisco WaterWise program involves a number of water use reduction strategies. A few initiatives include workshops and training opportunities for homeowners, HOAs and landscape professionals as well as a weekly e-mail service with lawn watering recommendations based on data from the City's weather station.

Free Sprinkler System Checkups - Water Resources offers free sprinkler system checkups to help reduce outdoor water usage and maintain a healthier landscape. During a checkup, a licensed irrigator will evaluate a resident's sprinkler system; its water use efficiency; identify broken or misaligned sprinkler heads; educate the resident about their system and also educate them about their controller and drip irrigation.

WaterWise Controller Program - The City has a rebate incentive program to support the installation of a weather-based controller by residents. The recommended controllers in the program have been aligned with the parameters defined in the irrigation ordinance. The WaterWise Controller Program allows homeowners to register their weather-based irrigation controllers with the City, obtain assistance with programming the controller, receive a irrigation checkup and a WaterWise controller yard sign.

Key Points Affecting Service, Performance and Adopted Budget

The operations budget is directly related to water education and the conservation programs outlined in the core services.



Expenses - 64040000

	2019-2020 Actual	2020-2021 Revised	2021-2022 Adopted
Personnel	571,635	638,381	679,259
Operations	63,185	99,980	96,267
Capital	-	-	-
Total	634,820	738,361	775,526

Major Budget Items

Increase in personnel budget primarily due to a licensed irrigator position being reclassified to a licensed inspector during FY21 being fully funded in FY22.

FY22 operations funding includes the purchase of promotional items for conservation programs.

PUBLIC WORKS**Water Resources****Personnel**

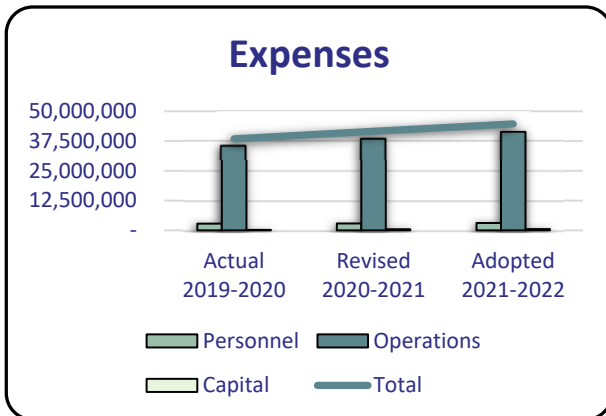
	Level	FY 2020	FY 2021	FY 2022
Utilities Superintendent	153	1	1	1
Programs Communications Administrator	146	1	1	1
Senior Irrigation Inspector	140	-	1	1
Irrigation Inspector	137	3	2	2
Licensed Irrigator	127	1	1	1
Maintenance Worker (SE)	124	3	3	3
Irrigation Technician	122	<u>1</u>	<u>1</u>	<u>1</u>
Total		10	10	10

Core Services

The Water Division is responsible for the operation, repair and maintenance of all water lines, valves and fire hydrants. The Division performs daily water sampling required by the State of Texas to maintain a superior water quality rating. The City purchases treated water from the North Texas Municipal Water District (NTMWD).

Key Points Affecting Service, Performance and Adopted Budget

The cost of water from the NTMWD is remaining constant from FY21 at \$2.99 per thousand gallons in FY22. The minimum annual demand in FY22 is 12,194,343,000 gallons.



Expenses - 64042000

	2019-2020 Actual	2020-2021 Revised	2021-2022 Adopted
Personnel	2,757,565	2,824,587	3,029,685
Operations	35,481,545	38,332,665	41,185,242
Capital	166,139	411,731	466,939
Total	38,405,249	41,568,983	44,681,866

Major Budget Items

Payments for water supply and treatment from North Texas Municipal Water District (NTMWD) comprise 93% of the operations budget.

Personnel

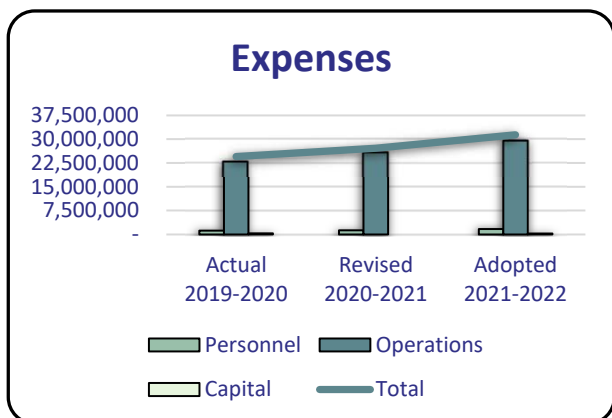
	Level	FY 2020	FY 2021	FY 2022
Assistant Director - Public Works	204	1	1	1
Utilities Superintendent	153	1	1	1
Utilities Supervisor	143	2	2	2
Valve & Hydrant Supervisor	143	1	1	1
Construction Technician	136	1	1	1
Crew Leader	135	9	9	9
Senior Water Quality Technician	133	2	2	2
Utility Line Locator	129	3	3	3
Heavy Equipment Operator I/II	128/132	8	9	9
Maintenance Worker - Public Works	124	11	10	10
Total		39	39	39

Core Services

The Sewer Division is responsible for the collection of wastewater and its transmission to the wastewater treatment plants. This service includes the operation, maintenance and repair of all wastewater lines and manholes connected to the system. The system has 704 miles of wastewater lines and 10,804 manholes. The Division is also responsible for the operation and maintenance of the City's Reuse System, which currently provides nonpotable irrigation water to several large users. The North Texas Municipal Water District (NTMWD) operates the wastewater treatment plants.

Key Points Affecting Service, Performance and Adopted Budget

Payments to the NTMWD make up approximately 96% of the Operations budget.



Expenses - 64043000

	2019-2020 Actual	2020-2021 Revised	2021-2022 Adopted
Personnel	1,210,728	1,289,480	1,694,067
Operations	22,959,217	25,833,603	29,381,433
Capital	375,011	-	325,971
Total	24,544,956	27,123,083	31,401,471

Major Budget Items

FY22 personnel expense increase due to funding 4 new positions: grease trap inspector, heavy equipment operator, construction technician and crew leader.

The Panther Creek WWTP System's FY22 budget is budgeted at \$10,057,875 which is approximately 9% greater than FY21 expenses. Additionally, the Stewart Creek WWTP System is budgeted at \$10,388,600 which is approximately 7% more than budgeted in FY21.

Personnel

	Level	FY 2020	FY 2021	FY 2022
Utilities Superintendent	153	1	1	1
Utilities Supervisor	143	1	1	1
Utilities Inspector	137	1	1	2
Construction Technician	136	-	-	1
Crew Leader	135	6	6	7
Heavy Equipment Operator I/II	128/132	4	5	6
Maintenance Worker - Public Works	124	5	4	4
Total		18	18	22

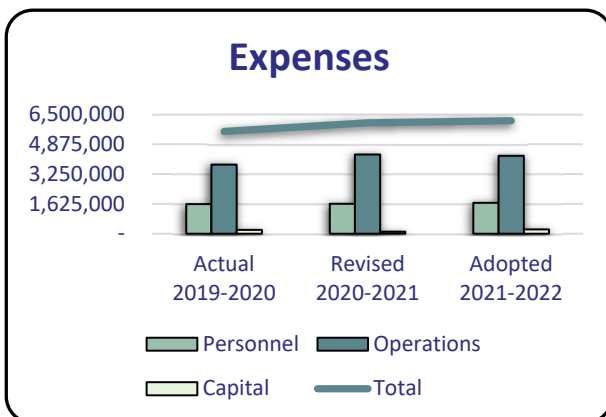
Core Services

The Meters Division is responsible for the installation of residential and commercial meters as well as the distribution of fire hydrant meters. The Meter Division reads, repairs, replaces and helps customers understand how water meters work. The Division strives to provide an accurate reading of every meter, every month. The Meter Division also provides residential customers with a "check for leak" service, that allows the home owner to know whether they may have an undetected leak, either in the irrigation system or home.

Automated Meter Infrastructure (AMI) system - Originally, the City of Frisco manually read each individual water meter. The Meter Division has converted all meters to "radio read" and is in the process of adding a network of data collection sites. Radio transmitters on all current meters allow AMI collectors to receive consumption data from water meters on a continuous basis and in the areas that are not currently covered by the AMI network, the meter readers with special computer receivers are able to read meters by driving down the street. The meter readings are transmitted to the computer and downloaded into the utility billing software. This process has improved the accuracy and efficiency of meter reading. All new meter installations are equipped with AMI technology.

Key Points Affecting Service, Performance and Adopted Budget

Funding provided in FY22 for meters amounting to \$3,954,230 or 93% of the operations budget.



Expenses - 64044000

	2019-2020 Actual	2020-2021 Revised	2021-2022 Adopted
Personnel	1,606,505	1,625,647	1,676,435
Operations	3,767,467	4,319,049	4,252,840
Capital	201,920	103,500	231,870
Total	5,575,892	6,048,196	6,161,145

Major Budget Items

FY22 personnel budget increase is consistent with annual employee merits and one new maintenance worker.

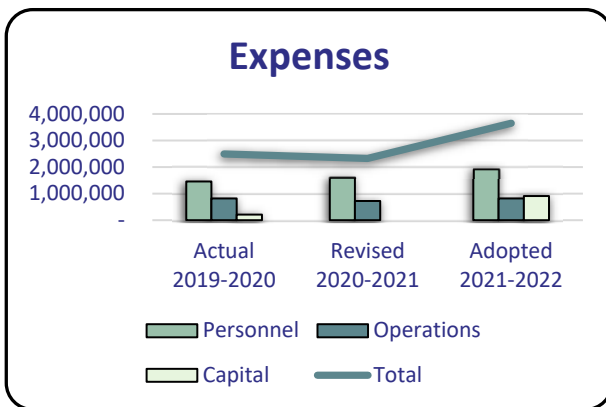
Capital budget provides for 5 Ford F-150 XL trucks in accordance with the City replacement vehicle policy.

Personnel

	Level	FY 2020	FY 2021	FY 2022
Meter Superintendent	153	1	1	1
Meter Supervisor	143	2	2	2
Crew Leader	135	6	6	6
Maintenance Technician I	124	2	2	2
Maintenance Worker - Public Works	124	10	10	11
Total		21	21	22

Core Services

The Utility Operations Division is responsible for the operation and maintenance of the City's water, sewer and reuse pumping facilities. This Division includes the oversight of four water pump stations at two locations, six elevated storage tanks, fourteen sewer lift stations and two reuse pump stations. The North Texas Municipal Water District operates the wastewater treatment plants. This Division also Manages the Backflow Inspection Program.



Expenses - 64047000

	2019-2020 Actual	2020-2021 Revised	2021-2022 Adopted
Personnel	1,461,766	1,605,537	1,918,108
Operations	821,382	722,763	821,667
Capital	215,003	-	911,580
Total	2,498,151	2,328,300	3,651,355

Major Budget Items

Personnel budget in FY22 includes new positions for a Utilities Operations Supervisor, Systems Technician and Backflow Inspector.

Funding for pumps and motor maintenance account for 30% of the operational funding in this Division. Funding also provides for training and certifications required to keep licenses, uniforms and protective gear for staff and tools and equipment needed to perform job duties.

Capital budget in FY22 provides for eight elevated storage tank generators, two Ford F-150 XL trucks, two flatbed trailers and a bypass pump.

Personnel

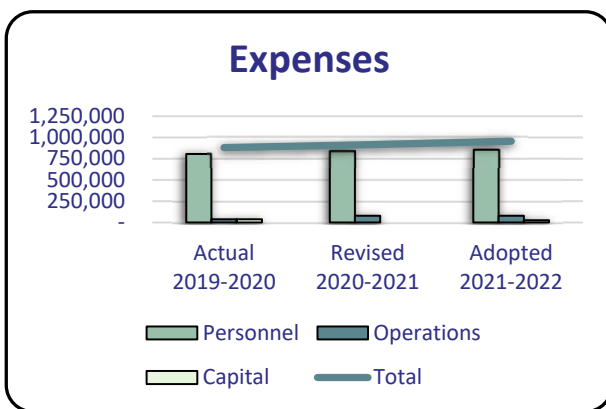
	Level	FY 2020	FY 2021	FY 2022
Utilities Superintendent	153	1	1	1
Utilities Operations Supervisor	143	1	1	2
Senior Backflow Inspector	140	1	1	1
Backflow Inspector	137	1	1	2
Crew Leader	135	3	3	3
Senior Systems Technician	133	1	2	2
Systems Technician	131	5	4	5
Maintenance Technician II	125	-	1	1
Maintenance Technician I	124	-	1	1
Maintenance Worker - Public Works	124	9	7	7
Total		22	22	25

Core Services

The Right of Way Inspection Division is responsible for the management and permitting process for the use of City right-of-way areas and easements. This includes the permitting process and overseeing construction of network nodes/small cell installations in the City's right-of-way. Division personnel also act as mediators to remedy any right-of-way violations for the health, safety and welfare of the citizens of Frisco.

Key Points Affecting Service, Performance and Adopted Budget

The FY22 Annual Budget supports the Division by funding its management of franchise utility locations, right-of-way permit processing, reviews and final inspections.



Expenses - 64049000

	2019-2020 Actual	2020-2021 Revised	2021-2022 Adopted
Personnel	805,749	836,346	851,190
Operations	38,094	78,782	78,568
Capital	36,303	-	25,980
Total	880,146	915,128	955,738

Major Budget Items

Personnel, continuing education and support are key expenses.

Capital budget in FY22 includes funding for GPS survey equipment.

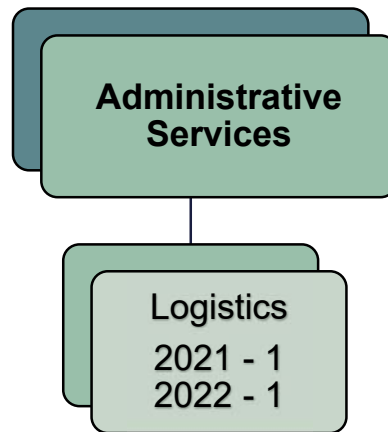
Personnel

	Level	FY 2020	FY 2021	FY 2022
ROW Manager	160	1	1	1
ROW Supervisor	143	1	1	1
Senior ROW Inspector	140	-	1	1
ROW Inspector	137	5	4	4
Senior ROW Technician	133	1	1	1
Total		8	8	8

ADMINISTRATIVE SERVICES DEPARTMENT SUMMARY

DEPARTMENT MISSION

Ensures the highest level of value and ethics in the procurement of buildings, equipment, goods and services and maintaining these items through preventative maintenance, repairs and risk avoidance. The Department will strive to provide the highest level of customer service to internal and external customers, vendors, employees and citizens.



Expense Summary

Activity	2019-2020 Actual	2020-2021 Revised	2021-2022 Adopted	% Change FY 2021 to FY 2022
Logistics	\$ 131,297	\$ 145,321	\$ 134,817	-7.23%
Totals	<u>\$ 131,297</u>	<u>\$ 145,321</u>	<u>\$ 134,817</u>	<u>-7.23%</u>

ADMINISTRATIVE SERVICES

City Council Strategic Focus Areas served by this Department -



Workload and Frisco Policy Measures

✓ Workload  Frisco Policy
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Strategic Focus Area: Long-Term Financial Health

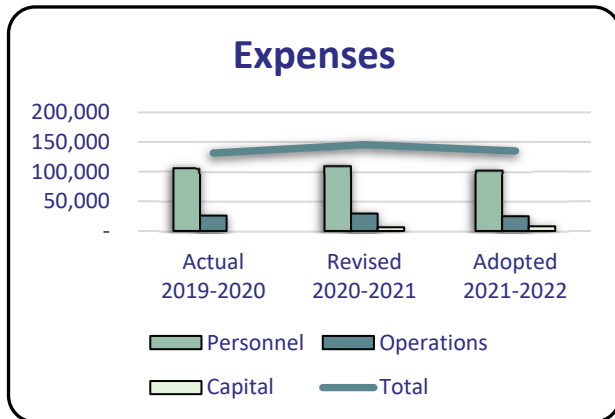
Type	Strategy	Objective	Performance Measure	FY 2020 Actual	FY 2021 Revised	FY 2022 Adopted
65552000 - Logistics						
✓	Warehouse inventory		Pick tickets processed	4,795	4,000	4,500
			Inventory issued (dollar value)	\$7,025,622	\$5,500,000	\$6,000,000
			Inventory line items	1,273	1,371	1,640
✓	Fleet inventory		Pick tickets processed	3,232	3,000	3,100
			Inventory issued (dollar value)	\$854,881	\$700,000	\$725,000
			Inventory line items	1,669	1,752	1,798

Core Services

This Division is responsible for the procurement of goods and services, inventory management and coordination of goods to end users within the Departments. The Division oversees the flow of materials in and out of inventory, maintains reasonable "buffer stock", coordinates bids and works to establish and maintain annual supply contracts.

Key Points Affecting Service, Performance and Adopted Budget

Continued improvement of automated processes that improve inventory efficiency along with managing warehouse distribution of materials for projects, operations and maintenance.



Expenses - 65552000

	2019-2020 Actual	2020-2021 Revised	2021-2022 Adopted
Personnel	105,597	110,023	102,610
Operations	25,700	29,298	24,707
Capital	-	6,000	7,500
Total	131,297	145,321	134,817

Major Budget Items

Expenses in FY22 are primarily personnel related for this Division.

Operations decrease in FY22 is primarily the result of a decrease in funding for out of town travel due to the lingering impacts of the COVID-19 pandemic.

FY22 capital budget includes funding request for cameras in the Logistics Center for theft deterrent and investigation.

Personnel

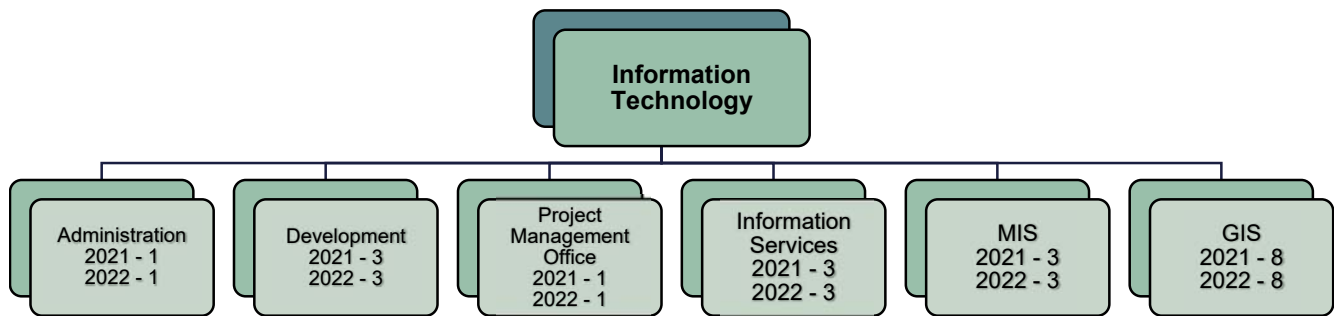
	Level	FY 2020	FY 2021	FY 2022
Logistics Manager	156	1	1	1
Total		1	1	1



INFORMATION TECHNOLOGY DEPARTMENT SUMMARY

DEPARTMENT MISSION

Ensures reliability, availability, serviceability and security of all computer and telecommunications-related systems required for City Departments to effectively accomplish their missions.



Expense Summary

Activity	2019-2020 Actual	2020-2021 Revised	2021-2022 Adopted	% Change FY 2021 to FY 2022
Administration	\$ 200,907	\$ 204,867	\$ 218,594	6.70%
Development	403,377	409,400	398,870	-2.57%
Project Management Office	122,871	131,674	137,346	4.31%
Information Services	564,346	598,320	612,947	2.44%
Management Information Services (MIS)	468,077	538,240	550,473	2.27%
Geographic Information Services (GIS)	1,182,116	1,253,282	1,317,699	5.14%
Totals	\$ 2,941,694	\$ 3,135,783	\$ 3,235,929	3.19%

INFORMATION TECHNOLOGY

City Council Strategic Focus Areas served by this Department -



Workload and Frisco Policy Measures

✓ Workload	 Frisco Policy
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Strategic Focus Area: Excellence in City Government

66063000 - Management Information Services, cont.						
Type	Strategy	Objective	Performance Measure	FY 2020 Actual	FY 2021 Revised	FY 2022 Adopted
✓	Ensure all staff members are educated and trained on current and new technologies	Pursue the training plan so that internal capabilities can be used to achieve system support strategies	System support strategies achieved with new training/all planned systems	85%	90%	94%
66064000 - Geographic Information Services						
✓	Provide City staff and citizens access to a variety of GIS tools and data for the purposes of viewing, downloading and analysis	Develop intuitive tools, maps and applications to share and integrate with GIS data	Number of web apps, dashboards, and mobile apps made available to City staff and citizens to enable them to be autonomous consumers of GIS	64	75	84
✓	Maintain adequate resources to support growth of GIS environment and subsequent products	Track the number of tables and features that are being maintained within the Enterprise Geodatabase	Count of tables (including feature classes, spatial tables, non-spatial tables, and SQL views)	420	439	480
			Count of table rows (not counting those within SQL views)	2.5M	2.8M	3.1M

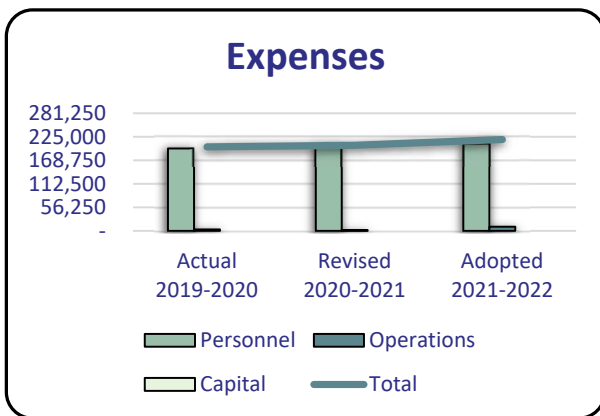
Core Services

Information Technology Administration guides the operations of the Project Management Office, Management Information Services, Information Services, Geographic Information Systems and Development. It is the goal and practice of Information Technology Administration to work both strategically and tactically with all City Departments to ensure the cost-effective deployment and support of technology as needed to improve both the efficiency and effectiveness of City services delivery. The Information Technology Department installs, maintains and/or supports: a private internal network infrastructure connecting 30 City facilities; a private and public Wi-Fi network in all City facilities; nearly 300 physical and virtual servers, desktops/laptops/Mobile Data Computers (MDC's), telephones and cell phones for over 1,400 employees; direct support for 20 core enterprise level applications and secondary support for another 80 ancillary applications; 25-30 department technology projects per year; GIS services for the City and the Frisco EDC.

Key Points Affecting Service, Performance and Adopted Budget

Work with Departments to effectively plan and implement technology systems for continuous improvement in the delivery of services.

Ensure appropriate review of all decisions requiring use of technology systems so that both user business requirements and ongoing support requirements are properly documented and an integral part of procurement decisions.



Expenses - 66010000

	2019-2020 Actual	2020-2021 Revised	2021-2022 Adopted
Personnel	197,337	202,916	208,650
Operations	3,570	1,951	9,944
Capital	-	-	-
Total	200,907	204,867	218,594

Major Budget Items

Primary expenses for FY22 are personnel related for salaries, merits and staff development.

Personnel

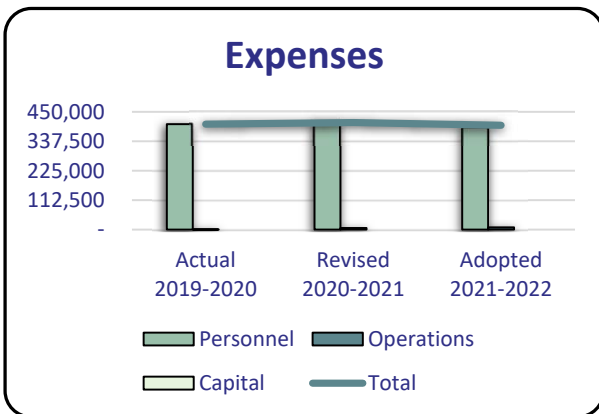
	Level	FY 2020	FY 2021	FY 2022
Assistant Director of Information Technology	204	1	1	1
Total		1	1	1

Core Services

The Development Division is committed to the design, development and implementation of business applications and integrations in support of the City's mission and goals. Ensures reliability of product by developing to standard, testing code, applying change management principles and monitoring performance. Coordinates with business owners, software vendors and IT resources to develop and support software integrations between new and existing City systems. Seeks continuous improvement on previously developed applications and integrations by soliciting user feedback and updating system capabilities according to currently available technology. Researches industry trends and understands the impact to current environment and integrated applications. Development projects include over 30 software integrations for SAFER, SAFER Automated Vehicle Locator (AVL), employee benefits file extract transform load (ETL) process, tax roll ETL process, West Nile surveillance app and MyTax Dollars app.

Key Points Affecting Service, Performance and Adopted Budget

Must maintain current knowledge of software development trends and utilize state of the art technology to deliver custom applications, integrations and documentation.



Expenses - 66060000

	2019-2020 Actual	2020-2021 Revised	2021-2022 Adopted
Personnel	403,040	403,629	390,238
Operations	337	5,771	8,632
Capital	-	-	-
Total	403,377	409,400	398,870

Major Budget Items

Primary expenses for FY22 are personnel related for salaries, merits and staff development.

Personnel

	Level	FY 2020	FY 2021	FY 2022
Software Developer	155	2	2	2
SQL Developer	155	1	1	1
Total		3	3	3

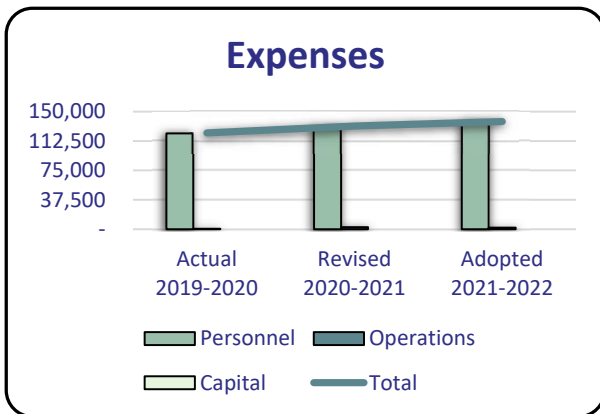
Core Services

The Information Technology Project Management Office (PMO) works with all Departments to ensure technology purchases and improvements are properly researched, evaluated, managed, documented, tested and aligned with the strategic direction of the City.

Oversees the technology process for project initiation, funding, IT resource. Allocates and prioritizes initiatives working under the authority of the Project Steering Committee. Sets standards for project life cycle by planning and guiding Departments who purchase or change software/hardware that is integrated into their business processes. Serves as integral part of technology procurements including requirements definition, vendor evaluation and solution recommendations. Supports development and integration projects with design specifications, use cases and testing resources. Coordinates software project implementation deliverables and assist with project planning, configuration, testing and documentation. Consults with City Departments for technology strategic direction and facilitate IT solutions to business problems. Gathers and produces project status reporting for City management review.

Key Points Affecting Service, Performance and Adopted Budget

Continue the support of enterprise project management for IT related projects.



Expenses - 66061000

	2019-2020 Actual	2020-2021 Revised	2021-2022 Adopted
Personnel	122,340	129,035	135,469
Operations	531	2,639	1,877
Capital	-	-	-
Total	122,871	131,674	137,346

Major Budget Items

Primary expenses for FY22 are personnel related for salaries, merits and staff development.

Personnel

	Level	FY 2020	FY 2021	FY 2022
Senior Business Analyst	155	-	1	1
Business Analyst	-	1	-	-
Total		1	1	1

Core Services

The Information Services (IS) Division provides a system of tools, processes and support for information management and workflow programs used for gathering, processing, storing and sharing information throughout all City Departments. The personnel in this Division provide technical and user support to all Departments for 20 core applications and over 80 ancillary applications. This Division also provides implementation support for new projects and applications, helping to ensure that systems deliver the performance that departments require. Some of the software for which this Division supports and has in-depth knowledge for the enterprise funds includes:

MUNIS: the financial system used throughout the City,

Incode: the utility billing system used to track and bill water & sewer usage throughout the City,

Cityworks: work order software system used by the Public Works Department,

TRAKiT: software used by developers and the Public Works Department to manage permitting and development services throughout the City,

OnBase: used to post agendas and services a records repository,

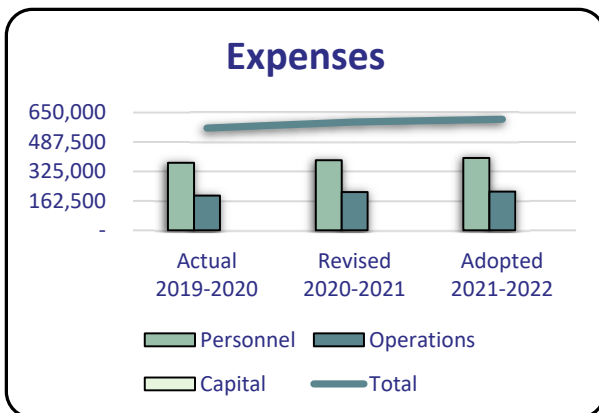
Kronos: electronic timecard and approval software,

SCADA System: allows for the control of utility processes remotely and gathers and compiles data obtained,

AVOLVE ProjectDox: software used by developers, Development Services, Engineering and the Public Works Departments to receive and review development projects and issue permits.

Key Points Affecting Service, Performance and Adopted Budget

Provide the continued support, maintenance and expansion of the functionality and usage of the applications used. Allow for the continued education and training of the Information Services staff members enabling them to provide reliable and consistent support for City staff.



Expenses - 66062000

	2019-2020 Actual	2020-2021 Revised	2021-2022 Adopted
Personnel	372,972	387,510	399,372
Operations	191,374	210,810	213,575
Capital	-	-	-
Total	564,346	598,320	612,947

Major Budget Items

FY22 personnel budget increase is consistent with annual employee merits.

Software maintenance accounts for 86% of the operations funding in FY22.

Personnel

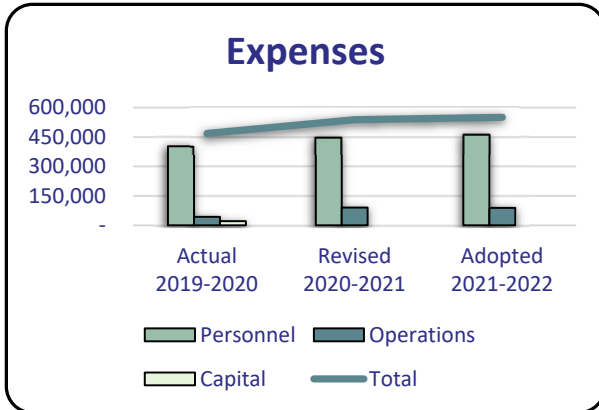
	Level	FY 2020	FY 2021	FY 2022
Senior Application Systems Administrator	154	1	1	1
Application Systems Administrator II	152	2	2	2
Total		3	3	3

Core Services

Management Information Services (MIS) is responsible for maintaining telecommunication systems, network infrastructure, desktop, laptops, mobile devices and server infrastructure on which all City data systems reside.

Key Points Affecting Service, Performance and Adopted Budget

Maintain inventory of all desktop, laptop, servers, switches and other infrastructure to ensure systems reliability, availability, serviceability and security. Determine annual replacement schedules to prevent infrastructure from aging beyond usefulness.



Expenses - 66063000

	2019-2020 Actual	2020-2021 Revised	2021-2022 Adopted
Personnel	402,951	447,767	461,765
Operations	43,759	90,473	88,708
Capital	21,367	-	-
Total	468,077	538,240	550,473

Major Budget Items

Personnel budget for FY22 do not indicate any dramatic fluctuations.

Computer software maintenance accounts for 61% of total FY22 operations budget.

Personnel

	Level	FY 2020	FY 2021	FY 2022
Database Administrator	158	2	2	2
Systems Engineer	155	1	1	1
Total		3	3	3

Core Services

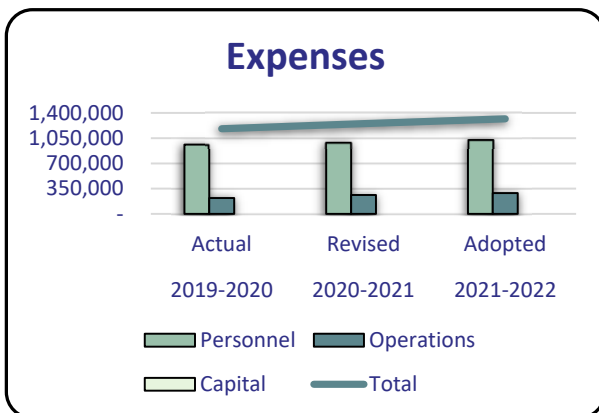
The Geographic Information Systems (GIS) Division contributes directly to the success of City operations, citizen engagement, business attraction and retention by providing tools, analysis, processes and support for use of geographic data to answer questions, solve problems and illustrate value.

Works with City leaders to develop meaningful maps and geographic visual aids which are critical to business operations and promotion of opportunities to those looking to do business within our City. Improves effective use of information technologies by maintaining geospatial data and converting it to useful information for all Departments through system integration strategies, data analysis, mapping services, mapping applications, operations dashboards and various other solutions. Ensures accuracy of all geographical data and layers published on behalf of the City by designing and performing meticulous quality checks, standardizing processes and managing all changes to the information flow. This includes a variety of GIS layers like streets, parcels, subdivisions and utility data. Supports City spatial data requests and other information requirements to assist with operation and function of interrelated systems and programs including those used by Public Safety for first response. Interprets and transfers data from source documents including digital and/or printed plats, record drawings, plans, profiles and legal descriptions. Collect field data using GPS.

Key Points Affecting Service, Performance and Adopted Budget

Supports the continued enhancement of the distributed GIS platform using ArcGIS for Server, ArcGIS Portal and the Esri suite of desktop products and extensions improving access to information for staff and residents.

Manage interlocal agreements with the Frisco EDC for GIS services. Additionally, \$113,000 of operational budget fund the licensing and support of the Enterprise GIS Solution, accounting for approximately 40% of the FY22 operational budget.



Expenses - 66064000

	2019-2020 Actual	2020-2021 Revised	2021-2022 Adopted
Personnel	961,203	990,258	1,029,714
Operations	220,913	263,024	287,985
Capital	-	-	-
Total	1,182,116	1,253,282	1,317,699

Major Budget Items

FY22 personnel budget increase is consistent with annual employee merits.

Contract services for LIDAR, planimetric and other third party vendor services account for 43% of the operations budget.

INFORMATION TECHNOLOGY**Geographic Information Services****Personnel**

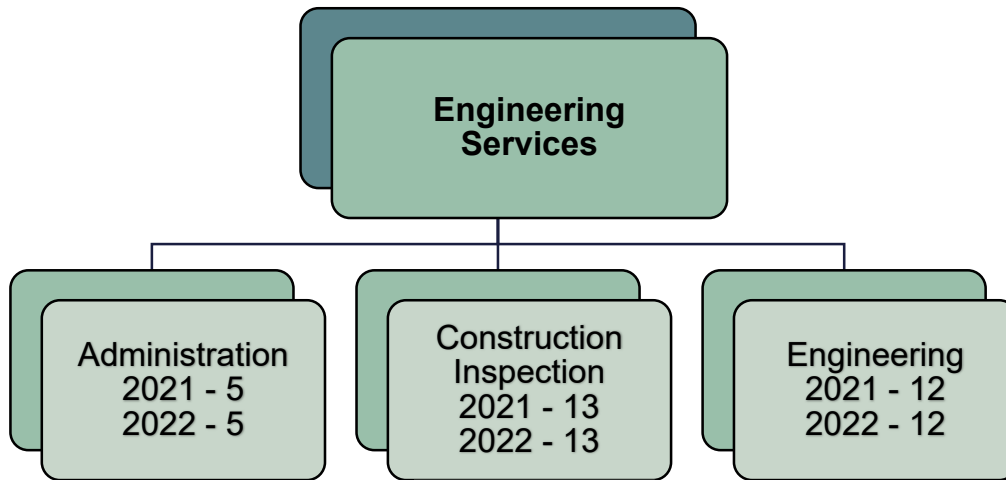
	Level	FY 2020	FY 2021	FY 2022
Enterprise GIS Manager	163	1	1	1
Enterprise GIS Architect	155	1	1	1
Senior GIS Analyst	154	1	2	2
GIS Analyst II	152	2	3	3
GIS Data Coordinator	150	1	1	1
GIS Analyst I	-	<u>2</u>	<u>-</u>	<u>-</u>
Total		8	8	8



ENGINEERING SERVICES DEPARTMENT SUMMARY

DEPARTMENT MISSION

To provide municipal infrastructure delivery through management of City funded capital projects and review of private development projects, provide transportation engineering and operations services to the residents and facilitate engineering and technical services to infrastructure operations and maintenance.



Expense Summary

Activity	2019-2020 Actual	2020-2021 Revised	2021-2022 Adopted	% Change FY 2021 to FY 2022
Administration	\$ 784,119	\$ 818,121	\$ 857,883	4.86%
Construction Inspection	1,210,049	1,291,711	1,419,975	9.93%
Engineering	<u>1,697,167</u>	<u>1,794,926</u>	<u>1,936,171</u>	<u>7.87%</u>
Totals	\$ <u>3,691,335</u>	\$ <u>3,904,758</u>	\$ <u>4,214,029</u>	<u>7.92%</u>

ENGINEERING SERVICES

City Council Strategic Focus Areas served by this Department -



Workload and Frisco Policy Measures

✓ Workload	 Frisco Policy
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Strategic Focus Area: Infrastructure

Type	Strategy	Objective	Performance Measure	FY 2020 Actual	FY 2021 Revised	FY 2022 Adopted
68087000 - Construction Inspection						
✓	Provide superior capital project inspection services	Meet expectations for inspection of capital projects	Average number of ongoing capital projects under construction	18	15	29
✓	Provide superior private development inspection services	Meet expectations for inspection of private development projects	Average number of ongoing private development projects under construction	209	177	193
68088000 - Engineering						
✓	Provide superior capital project delivery	Design and construct public infrastructure	Number of active capital design/construction projects	42	43	42
		Design and construct public infrastructure	Total capital design/construction project cost oversight	\$125M	\$107M	\$251M
✓	Provide superior private development review services	Meet established review time	Average number of days per construction plan review (target 30 days or less)	37	25	25
			Private development project submittals processed	523	384	410

ENGINEERING SERVICES

City Council Strategic Focus Areas served by this Department -



Workload and Frisco Policy Measures

✓ Workload	 Frisco Policy
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Strategic Focus Area: Excellence in City Government

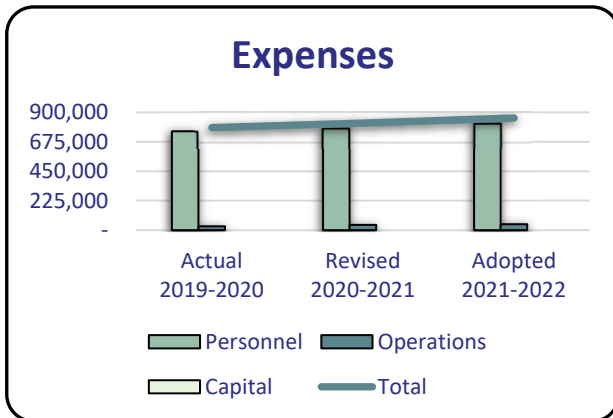
Type	Strategy	Objective	Performance Measure	FY 2020 Actual	FY 2021 Revised	FY 2022 Adopted
68010000 - Administration						
✓	Pursue administrative excellence in supporting capital projects	Provide excellent administrative management of capital project contracts and other financial items	Financial items processed: capital projects, professional services and other contracts	1,372	1,390	1,450
✓	Focus on end user support - 'Developing People First'	Provide ongoing end user application training and support	Work with individual Divisions to schedule and conduct one overall and one task specific training session per end user each year	100%	100%	100%
			Investigate all application outages. Recommend or provide temporary and permanent solutions to enable continuing operational functionality	100%	100%	100%

Core Services

The core functional areas of the Department include:

Capital project delivery - administration of the City's bond-funded projects related to new water distribution, wastewater collection and reuse water systems.

Development review - construction plan review and field inspection of infrastructure that is built by private development and accepted by the City.

**Expenses - 68010000**

	2019-2020 Actual	2020-2021 Revised	2021-2022 Adopted
Personnel	755,329	778,186	814,039
Operations	28,790	39,935	43,844
Capital	-	-	-
Total	784,119	818,121	857,883

Major Budget Items

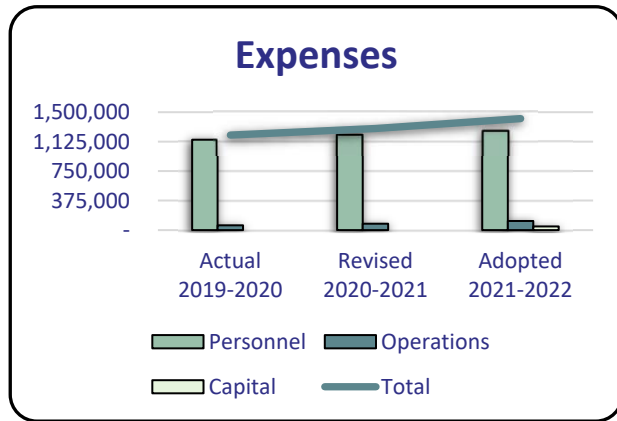
Personnel, continuing education and support are key expenses.

Personnel

	Level	FY 2020	FY 2021	FY 2022
Director of Engineering Services	208	1	1	1
Assistant Director of Engineering	204	1	1	1
Asset Management Coordinator	145	1	1	1
Office Manager	137	1	1	1
Senior Administrative Assistant	131	1	1	1
Total		5	5	5

Core Services

The Construction Inspection Division conducts inspection of all public infrastructure for private development and capital improvement projects for general conformance with City standards.

**Expenses - 68087000**

	2019-2020 Actual	2020-2021 Revised	2021-2022 Adopted
Personnel	1,149,455	1,211,097	1,259,954
Operations	60,594	80,614	115,376
Capital	-	-	44,645
Total	1,210,049	1,291,711	1,419,975

Major Budget Items

Personnel, continuing education and support are key expenses.

Personnel

	Level	FY 2020	FY 2021	FY 2022
Construction Superintendent	153	1	1	1
Construction Supervisor	143	2	2	2
Senior Construction Inspector	140	2	2	2
Construction Inspector	137	5	6	6
Construction Inspector Apprentice	135	2	1	1
Engineering Technician	133	1	1	1
Total		13	13	13

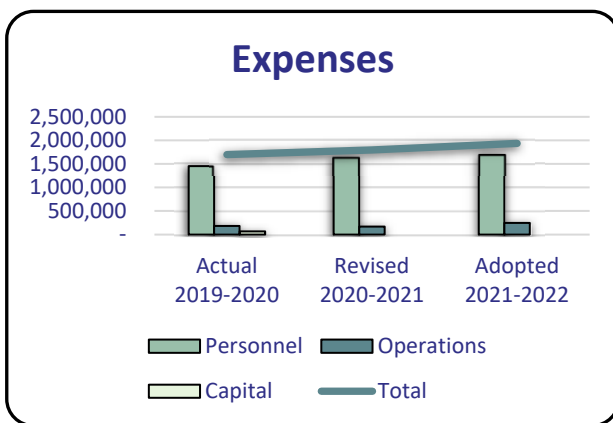
Core Services

The Engineering Division is responsible for the design and construction of public infrastructure. Engineering reviews private development projects with respect to drainage, water and wastewater for conformance with City standards. Engineering plans, reviews and manages the design and construction of drainage, water and wastewater capital projects.

Key Points Affecting Service, Performance and Adopted Budget

Supports continued work on management of the capital program for drainage, water, wastewater and reuse facilities, refining and adjusting water, wastewater and reuse master plans and updating the engineering standards. Engineering also provides support to other Departments including Public Works and Parks for the design of capital projects.

Funding in FY22 includes continued work on the management of private development projects for drainage, water and wastewater facilities. The Engineering Division also assists other Departments as needed for updates to City ordinances.



Expenses - 68088000

	2019-2020 Actual	2020-2021 Revised	2021-2022 Adopted
Personnel	1,452,374	1,628,852	1,689,033
Operations	180,048	166,074	247,138
Capital	64,745	-	-
Total	1,697,167	1,794,926	1,936,171

Major Budget Items

FY22 personnel appropriations increase by \$54,072.

Operations appropriations for FY21 include encumbrances from FY20 carried forward in the amount of \$85,336 accounting for the decrease in funding from FY21 to FY22.

Personnel

	Level	FY 2020	FY 2021	FY 2022
Capital Projects Manager	163	1	1	1
Development Manager	163	1	1	1
Senior Civil Engineer	160	6	6	6
Civil Engineer	155	1	1	1
Engineering Technician	133	1	1	1
Intern Bachelors (SE)	114	2	2	2
Total		12	12	12

NON-DEPARTMENTAL

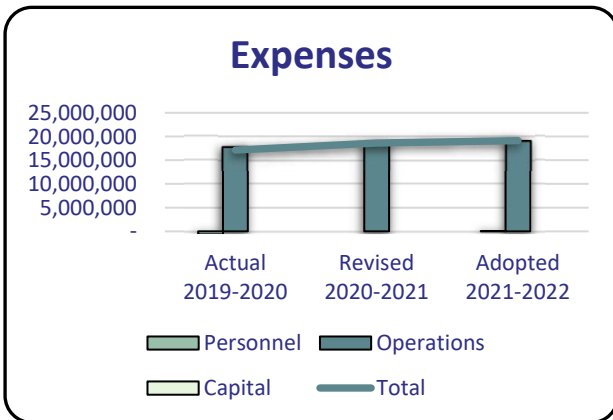
Core Services

Non-departmental funding may include transfers out, miscellaneous funding needs and debt related appropriations.

Key Points Affecting Service, Performance and Adopted Budget

This Division provides funding for debt service principal and interest payments.

\$18.7 million in appropriations is for the debt service payments; see separate schedules in the Debt section of the budget for details.



Expenses - 69999000

	2019-2020 Actual	2020-2021 Revised	2021-2022 Adopted
Personnel	(635,717)	-	76,999
Operations	17,771,460	18,633,116	19,051,718
Capital	-	-	-
Total	17,135,743	18,633,116	19,128,717

Personnel

Note: No positions are funded in this Division.



**CITY OF FRISCO
STORMWATER FUND
BUDGET SUMMARY
FISCAL YEAR 2021 - 2022**

	<u>ACTUAL FY 2019-20</u>	<u>ORIGINAL BUDGET FY 2020-21</u>	<u>REVISED BUDGET FY 2020-21</u>	<u>ADOPTED BUDGET FY 2021-22</u>
Net Position, Beginning	\$ 3,728,990	\$ 1,918,617	\$ 4,630,589	\$ 2,611,015
Receipts:				
Permits & Fees	4,082,883	4,930,213	4,930,213	5,291,365
Charges for Service	30,208	-	-	-
Interest Income	8,106	12,000	1,000	1,000
Other Revenues	15,100	-	-	-
Interfund Transfers - GF Subsidiaries	-	750,000	-	-
Interfund Transfers - Special Revenue	-	-	-	4,400,000
Total Revenue	<u>4,136,297</u>	<u>5,692,213</u>	<u>4,931,213</u>	<u>9,692,365</u>
Funds Available	<u>7,865,287</u>	<u>7,610,830</u>	<u>9,561,802</u>	<u>12,303,380</u>
Deductions:				
Operating Expenses	2,471,940	3,652,220	3,120,995	4,595,160
Capital Outlay	479,427	165,702	166,777	-
Interfund Transfers - General Fund	100,000	100,000	100,000	100,000
Interfund Transfers - Utility Fund	58,088	63,428	63,428	75,147
Interfund Transfers - Capital Projects	125,243	2,375,000	3,499,587	4,319,001
Total Deductions	<u>3,234,698</u>	<u>6,356,350</u>	<u>6,950,787</u>	<u>9,089,308</u>
Net Position, Unrestricted	<u>\$ 4,630,589</u>	<u>\$ 1,254,480</u>	<u>\$ 2,611,015</u>	<u>\$ 3,214,072</u>

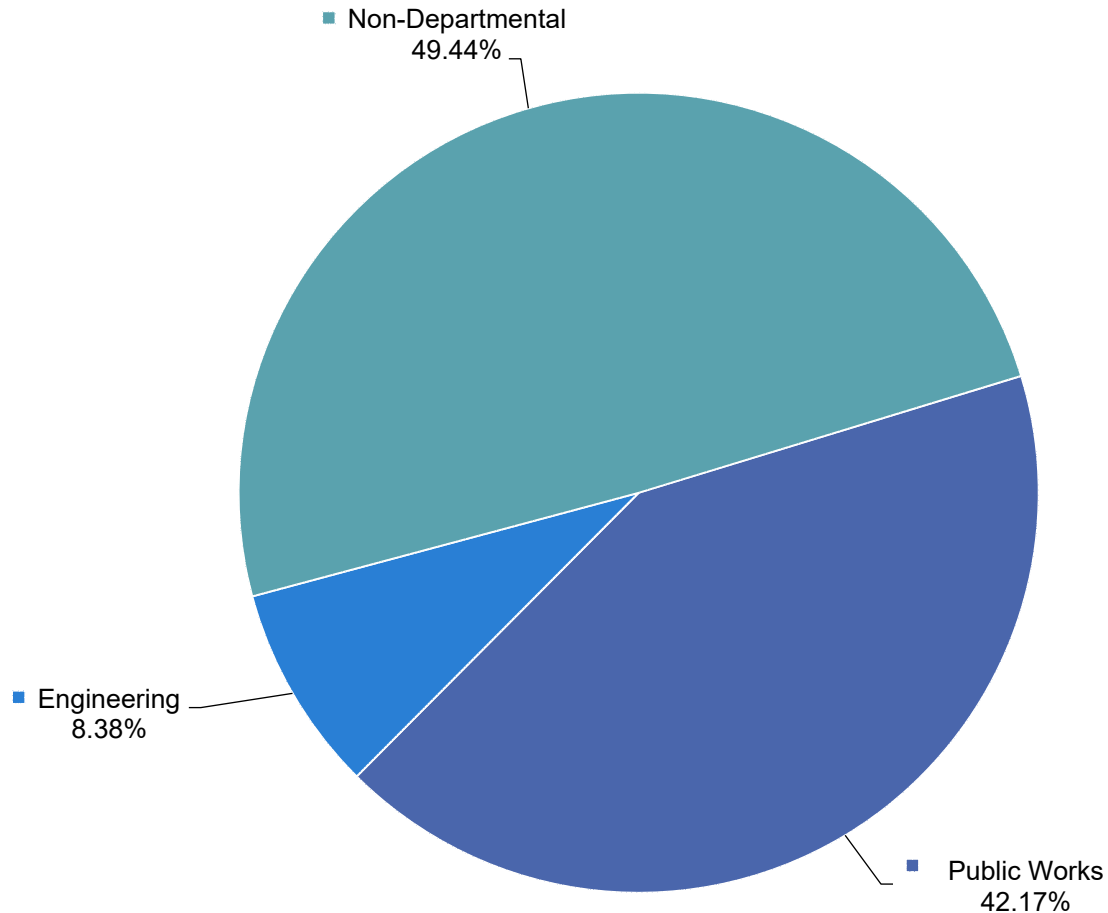
The Stormwater Fund was created in FY10 to fund the City's effort to comply with the Municipal Separate Stormwater Sewer System (MS4) permit issued by the State. The permit requires implementation of six minimum control measures to improve stormwater quality. These are public education and outreach, public involvement, illicit discharge detention and elimination, construction site stormwater runoff control, post-construction stormwater management in new development and redevelopment and good housekeeping and best management practices.

Net position represents 49% of the total expenses for FY22.

STORMWATER FUND SUMMARY EXPENSE REPORT BY DEPARTMENT

EXPENSES		Actual FY18	Actual FY19	Actual FY20	Revised FY21	Adopted FY22
40	Public Works	1,800,215	1,851,786	2,239,680	2,468,626	3,833,307
80	Engineering	378,157	508,762	774,699	819,146	761,853
99	Non-Departmental	1,526,858	799,599	220,319	3,663,015	4,494,148
Total		3,705,230	3,160,147	3,234,698	6,950,787	9,089,308

Stormwater Fund Expenses by Department as Percent of Total

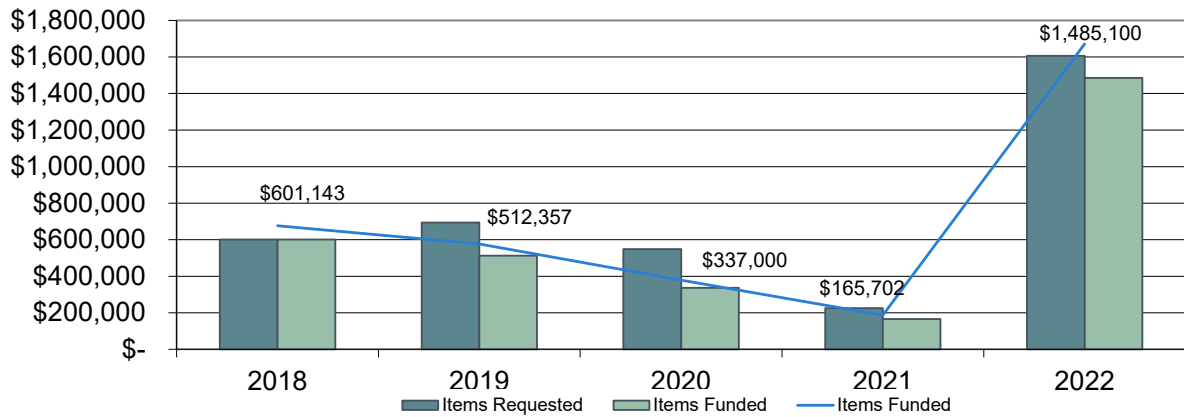


**CAPITAL, SUPPLEMENTAL AND PROGRAM EXPENSES
FUNDED AND UNFUNDED REQUESTS
FISCAL YEAR 2021 - 2022
STORMWATER FUND**

Division	Item Description	Continuation Capital	FTE Request	Supplemental Capital Items			Item Total
				Personnel	Capital	Operations	
Compliance	Aerial Drone Creek Inspections	-	-	-	-	5,100	5,100
Compliance	CCTV Warranty Inspections	-	-	-	-	80,000	80,000
Compliance	Trailview Wall Construction	-	-	-	-	1,400,000	1,400,000

Sub-Totals:	-	-	-	-	1,485,100	1,485,100
Total Supplemental:	1,485,100					
Total Replacement Capital & Supp. Items:	1,485,100					

Five Year Comparison of Capital & Supplemental Program



Items Below This Line Are Not Funded

Division	Item Description	Continuation Capital	FTE Request	Supplemental Capital Items			Item Total
				Personnel	Capital	Operations	
Compliance	Field Asset Technician		1.0	61,497	49,245	10,584	121,326

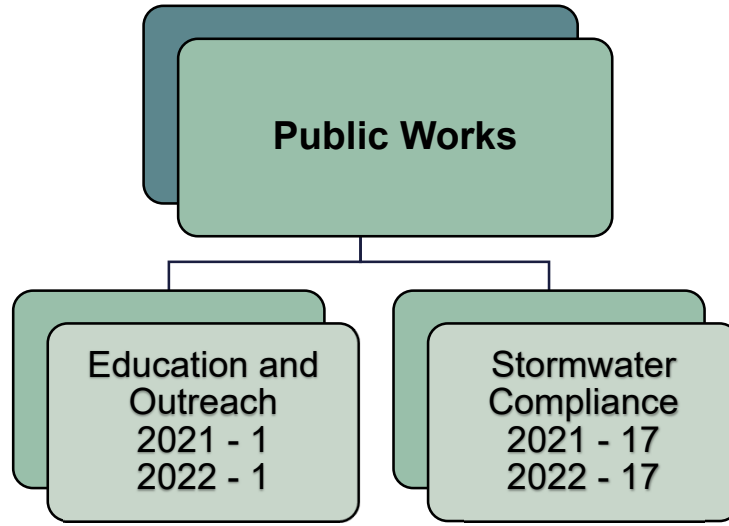
Total of Items Not Funded:	-	1.0	61,497	49,245	10,584	121,326
Total of All Items Considered:	-	1.0	61,497	49,245	1,495,684	1,606,426
Total of All Capital & Supplemental Items:	1,606,426					



STORMWATER FUND

DEPARTMENT MISSION

To reduce the discharge of pollutants from the City's watershed by implementing and managing programs to improve water quality in accordance with regulatory requirements.



Expense Summary

Activity	2019-2020 Actual	2020-2021 Revised	2021-2022 Adopted	% Change FY 2021 to FY 2022
Education and Outreach	\$ 28,640	\$ 84,843	\$ 83,052	-2.11%
Stormwater Compliance	<u>2,211,040</u>	<u>2,383,783</u>	<u>3,750,255</u>	<u>57.32%</u>
Totals	\$ <u>2,239,680</u>	\$ <u>2,468,626</u>	\$ <u>3,833,307</u>	<u>55.28%</u>

PUBLIC WORKS

City Council Strategic Focus Areas served by this Department -



Workload and Frisco Policy Measures

✓ Workload



Frisco Policy

Strategic Focus Area: Public Health & Safety, Infrastructure and Sustainable City

Type	Strategy	Objective	Performance Measure	FY 2020 Actual	FY 2021 Revised	FY 2022 Adopted
64046640 - Stormwater Compliance						
✓	Focus on Learning	Enhance core competence and skills	Enforcement Average Training Per year: 30 Hours	100%	100%	100%
✓	Water quality protection and compliance by reducing stormwater pollutants to the maximum extent practicable	Install structural controls to reduce pollutants	Controls installed or maintained	5	5	7
		Remove silt and debris from channels and streets	Tons removed	523	800	1,000
		Clean/sweep arterial roadways to reduce the amount of silt and debris entering the stormwater system	Curb miles cleaned/swept	980	980	1,600
		Inspect water quality of streams	Stream Assessments (Miles)	12	20	143
		Proactive enforcement to reduce illicit discharge detection and elimination	Inspections to reduce illicit discharges	29	43	40
			Inspections to verify pollutant controls on construction projects	6,976	7,000	7,000
			Inspections to verify pollutant controls post-construction	150	70	200
			Inlet boxes inspected/cleaned	7,253	7,000	7,000

PUBLIC WORKS

City Council Strategic Focus Areas served by this Department -



Workload and Frisco Policy Measures

✓ Workload	 Frisco Policy
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Strategic Focus Area: Public Health & Safety, Infrastructure and Sustainable City, cont.

Type	Strategy	Objective	Performance Measure	FY 2020 Actual	FY 2021 Revised	FY 2022 Adopted
64046640 - Stormwater Compliance						
✓	Asset Management	% of Infrastructure Receiving a Condition Assessment	Inlets (20% target)	33%	10%	20%
			Outfalls (100% target)	100%	50%	100%
			Road Crossings (100% target)	26%	50%	100%

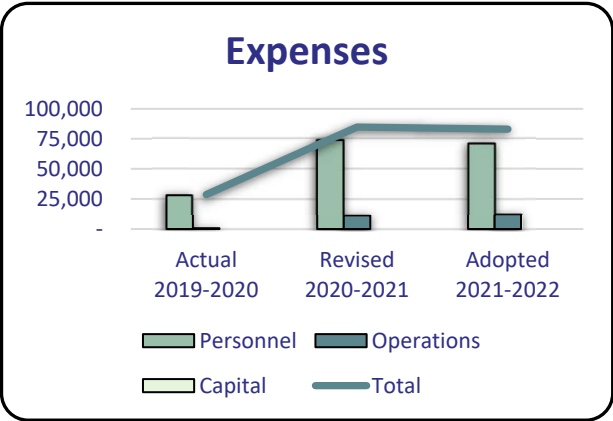
Core Services

Environmentally sound management of Frisco's natural areas and public education are both integral to Frisco's sustainable development. The Division provides waste minimization, stormwater pollution and natural ecosystem education to ensure that current and future residents will act as environmental stewards of our City. Pooling individual educators from Environmental Services, Water Resources and Stormwater allow the Education and Outreach team to take in alternate perspectives for generating new ideas to ensure Frisco remains the best City to live, work and play.

Key Points Affecting Service, Performance and Adopted Budget

Educational and outreach initiatives support the awareness of environmental and natural resources and are included within the promotional and outside printing line items.

Inform and train the public on Best Management Practices that decrease pollutant discharge from their land as a result of landscaping, outdoor housekeeping and construction. Also provide outreach and involvement opportunities for volunteers such as inlet marking.



Expenses - 64013640

	2019-2020 Actual	2020-2021 Revised	2021-2022 Adopted
Personnel	28,025	73,569	70,803
Operations	615	11,274	12,249
Capital	-	-	-
Total	28,640	84,843	83,052

Major Budget Items

Personnel, continuing education and support are key expenses.

Personnel

	Level	FY 2020	FY 2021	FY 2022
Education & Outreach Coordinator	137	1	1	1
Total		1	1	1

Core Services

To reduce the discharge of pollutants from the City's watershed by implementing and managing programs to improve water quality in accordance with regulatory requirements and providing the best possible maintenance activities to the storm sewer system infrastructure as it is currently configured.

Key Points Affecting Service, Performance and Adopted Budget

Factors affecting service, performance and the adopted budget are those contained in the permit and the Stormwater Management Plan to be developed by City staff to meet its requirements. The permit standard is to implement Best Management Practices (BMPs) to reduce pollutants to the maximum extent practicable using the following minimum control measures:

Public Education, Outreach and Involvement: Inform and train the public on BMPs that decrease pollutant discharge from their land as a result of landscaping, outdoor housekeeping and construction. Also provide outreach and involvement opportunities for volunteers such as inlet marking.

Illicit Discharge Detection and Elimination: Proactively inspect the watershed to include dry weather screening and sampling of stream flows. When an illicit discharge is found or reported, the source is to be determined, investigated and corrective action taken.

Construction Site Stormwater Runoff Control: Ensure controls are designed, installed and maintained at construction sites to effectively reduce the discharge of pollutants from erosion and siltation from disturbed soils and building materials, products and waste.

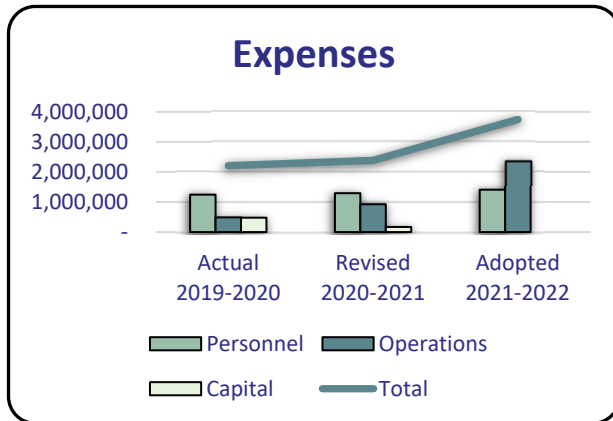
Post Construction Stormwater Management: Enforce the requirements for the installation and maintenance of permanent BMPs to minimize pollutants from new and re-developed sites.

Pollution Prevention and Good Housekeeping for Municipal Operations: Assess and inspect City facilities for the potential to discharge pollutants. Educate and train employees on BMPs to reduce discharges from City facilities and field operations. Assist departments in developing SOPs to reduce discharges from employee activities. Clean City infrastructure by street sweeping and the removal of trash and debris from drainage structures.

Industrial Stormwater Sources: Protect the watershed from industrial and commercial discharges by the development and maintenance of an inventory of all sites that could discharge substantial pollutants, the performance of facility inspections and the provision of necessary enforcement and follow-up activities.

PUBLIC WORKS

Stormwater Compliance



Expenses - 64046640

	2019-2020 Actual	2020-2021 Revised	2021-2022 Adopted
Personnel	1,242,647	1,294,519	1,409,648
Operations	488,966	922,487	2,340,607
Capital	479,427	166,777	-
Total	2,211,040	2,383,783	3,750,255

Major Budget Items

Vacant positions in FY21 for two maintenance workers are fully funded in FY22.

FY22 operations budget provides \$1,400,000 for the rebuilding of the Trailview Drive retaining wall in addition to an aerial drone for creek inspections and CCTV inspections.

Capital equipment expenses are not required for Stormwater Compliance in FY22.

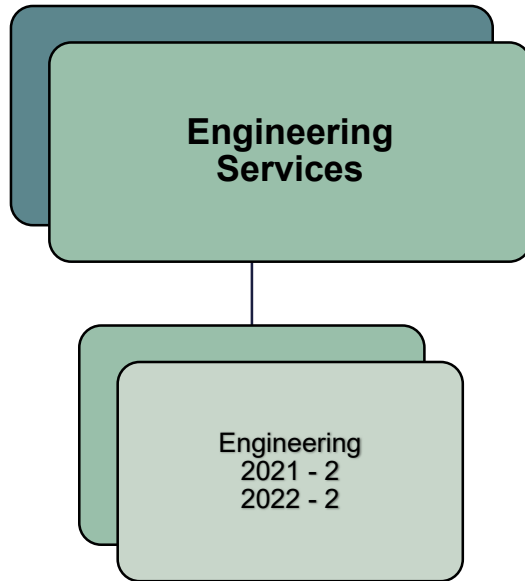
Personnel

	Level	FY 2020	FY 2021	FY 2022
Stormwater Manager	156	1	1	1
Stormwater Inspector Supervisor	143	1	1	1
Stormwater Supervisor	143	1	1	1
Hydrologist	141	1	1	1
Senior Stormwater Inspector	140	1	2	2
Stormwater Inspector	137	4	3	3
Crew Leader	135	2	2	2
Heavy Equipment Operator II	132	2	2	2
Heavy Equipment Operator I	128	1	2	2
Maintenance Worker - Public Works	124	3	2	2
Total		17	17	17

STORMWATER FUND

DEPARTMENT MISSION

Will strive to reduce property damage resulting from flooding and erosion in accordance with regulatory requirements.



Expense Summary

Activity	Expense Summary			% Change
	2019-2020 Actual	2020-2021 Revised	2021-2022 Adopted	FY 2021 to FY 2022
Engineering	\$ 774,699	\$ 819,146	\$ 761,853	-6.99%
Totals	\$ 774,699	\$ 819,146	\$ 761,853	-6.99%

ENGINEERING SERVICES

City Council Strategic Focus Areas served by this Department -



Workload and Frisco Policy Measures

✓ Workload	 Frisco Policy
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Strategic Focus Area: Public Health and Safety

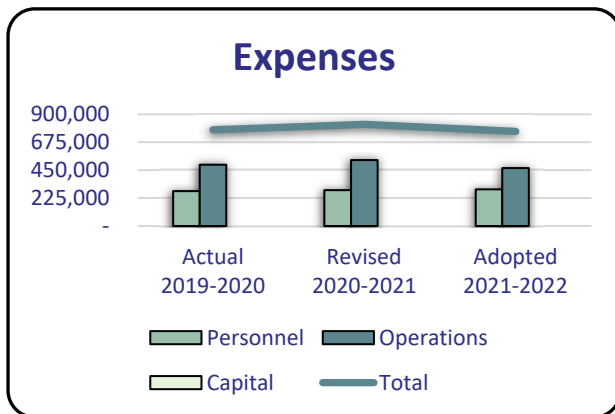
Type	Strategy	Objective	Performance Measure	FY 2020 Actual	FY 2021 Revised	FY 2022 Adopted
68088640 - Engineering						
✓	Provide superior capital and private development project review services	Support of capital and private development	Private development project submittals processed	541	501	521
			Capital project reviews completed	24	20	25
✓	Flood hazard and erosion mitigation	Protect citizens and property from flooding and erosion hazards	Number of active floodplain/drainage studies and/or erosion mitigation projects	41	16	15
✓	Capital and preventative maintenance projects	Protect public infrastructure near creeks and reduce occurrence of critical issues	Number of active erosion mitigation projects	7	9	9

Core Services

The Stormwater Division is responsible for the review of private development and capital projects to ensure compliance with the Engineering Standards for drainage and erosion control. The Division is also responsible for watershed master plans and floodplain management.

Key Points Affecting Service, Performance and Adopted Budget

Professional services for master planning, flood studies and drainage studies accounts for approximately 96% of the operations budget.

**Expenses - 68088640**

	2019-2020 Actual	2020-2021 Revised	2021-2022 Adopted
Personnel	280,728	288,137	295,133
Operations	493,971	531,009	466,720
Capital	-	-	-
Total	774,699	819,146	761,853

Major Budget Items

FY22 personnel expense does not fluctuate higher than 2%.

FY20 encumbrances for professional services from Kimley-Horn & Associates and Freese & Nichols Inc. rolled forward to FY21 accounting for a 12% decrease in the FY22 operations budget.

Stormwater Engineering does not have a need for capital expense in FY22.

Personnel

	Level	FY 2020	FY 2021	FY 2022
Senior Stormwater Engineer	160	1	1	1
Civil Engineer	155	1	1	1
Total		2	2	2

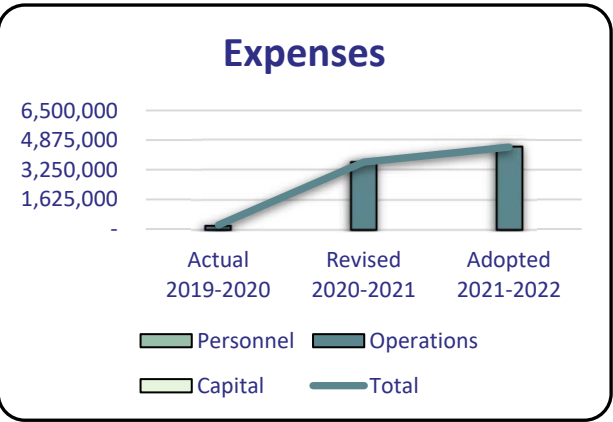
NON-DEPARTMENTAL

Core Services

Non-departmental funding includes transfers out and miscellaneous funding needs.

Key Points Affecting Service, Performance and Adopted Budget

This Division provides funding for transfers to the Capital Projects Fund to support project costs for creek drainage and slope repairs.



Expenses - 69999640

	2019-2020 Actual	2020-2021 Revised	2021-2022 Adopted
Personnel	-	-	-
Operations	220,319	3,663,015	4,494,148
Capital	-	-	-
Total	220,319	3,663,015	4,494,148

Personnel

Note: No positions are funded in this Division.

**CITY OF FRISCO
ENVIRONMENTAL SERVICES FUND
BUDGET SUMMARY
FISCAL YEAR 2021 - 2022**

	<u>ACTUAL FY 2019-20</u>	<u>ORIGINAL BUDGET FY 2020-21</u>	<u>REVISED BUDGET FY 2020-21</u>	<u>ADOPTED BUDGET FY 2021-22</u>
Net Position, Beginning	\$ 7,703,441	\$ 7,101,218	\$ 7,566,779	\$ 3,337,381
Receipts:				
Solid Waste Service Charges	18,816,213	20,062,929	20,237,929	21,656,628
Interest Income	105,385	125,000	16,000	16,000
Grant Income	-	-	87,533	-
Contributions & Other Income	27,900	100,000	41,000	41,000
Total Revenue	18,949,498	20,287,929	20,382,462	21,713,628
Funds Available	26,652,939	27,389,147	27,949,241	25,051,009
Deductions:				
Operating Expenses	1,718,405	2,025,621	2,014,345	2,276,902
Cost of Sales and Services	16,125,705	16,950,961	16,955,961	17,638,495
Capital Outlay	39,541	-	105,205	26,924
Interfund Transfers - General Fund	890,098	948,795	948,795	978,887
Interfund Transfers - Utility Fund	312,411	337,554	337,554	337,218
Interfund Transfers - Component Units	-	-	4,250,000	1,400,000
Total Deductions	19,086,160	20,262,931	24,611,860	22,658,426
Net Position, Unrestricted	<u>\$ 7,566,779</u>	<u>\$ 7,126,216</u>	<u>\$ 3,337,381</u>	<u>\$ 2,392,583</u>

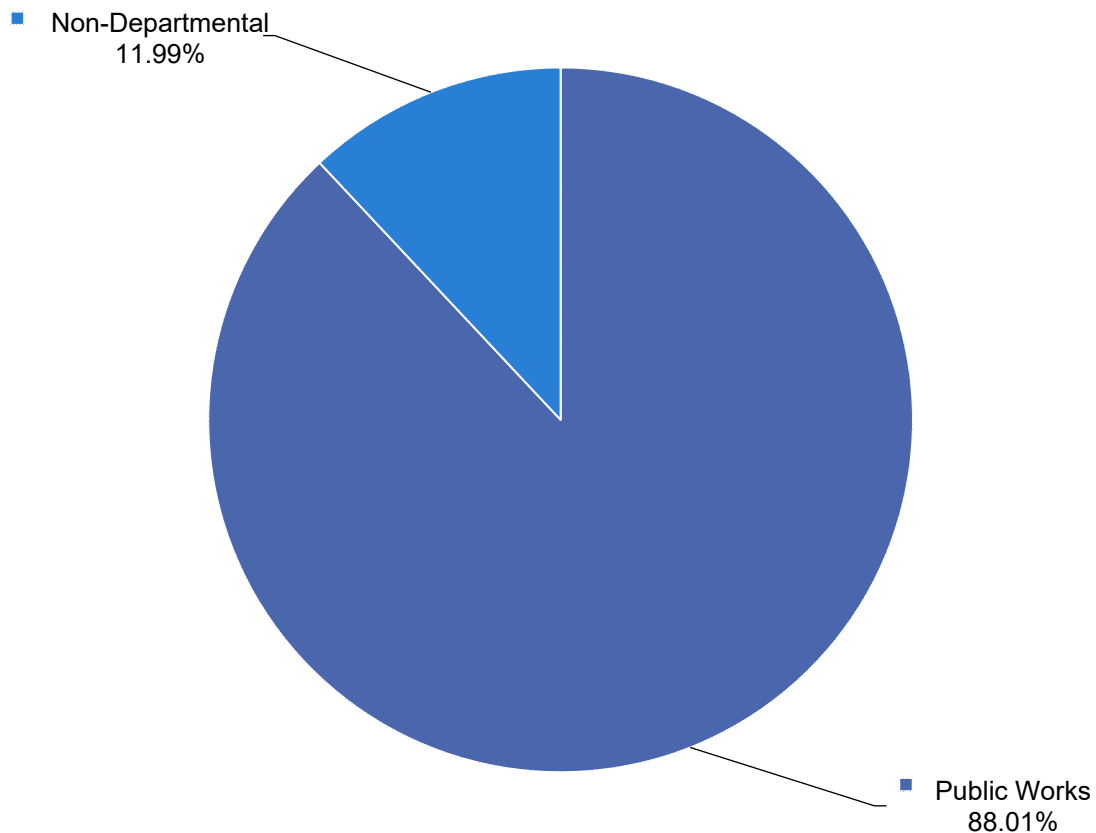
The Environmental Services Fund accounts for the collection and disposal of solid waste and recycling services of the City. The net position at the end of FY22 represents approximately 12.01% of operating expenses and cost of sales and services. Net position unrestricted will be transferred during FY21 and FY22 to cover costs of the landfill closure and plant operations expenses for the Exide Battery Recycling Plant grounds.

Rate increases in FY21 and FY22 of \$1 per residential cart per month and 2% for commercial customers will be transferred to the Frisco Community Development Corporation Remediation Fund.

ENVIRONMENTAL SERVICES FUND SUMMARY
EXPENSE REPORT BY DEPARTMENT

EXPENSES		Actual FY18	Actual FY19	Actual FY20	Revised FY21	Adopted FY22
40	Public Works	15,043,589	16,929,894	17,953,156	19,075,511	19,942,321
99	Non-Departmental	1,063,238	1,148,754	1,133,004	5,536,349	2,716,105
Total		16,106,827	18,078,648	19,086,160	24,611,860	22,658,426

**Environmental Services Fund
Expenses
by Department as Percent of Total**

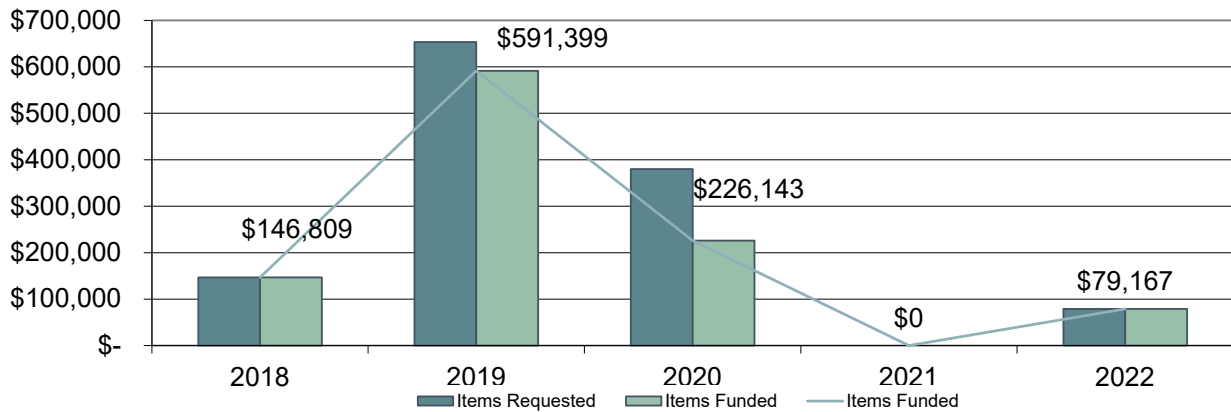


**CAPITAL, SUPPLEMENTAL AND PROGRAM EXPENSES
FUNDED AND UNFUNDED REQUESTS
FISCAL YEAR 2021 - 2022
ENVIRONMENTAL SERVICES FUND**

Division	Item Description	Continuation Capital	FTE Request	Supplemental Capital Items			Item Total
				Personnel	Capital	Operations	
Environmental Services	Maintenance Worker	-	1.00	50,693	-	1,550	52,243
Environmental Services	Forklift	-	-	-	26,924	-	26,924

Sub-Totals: - 1.00 50,693 26,924 1,550 79,167
Total Supplemental: 79,167
Total Replacement Capital & Supp. Items: 79,167

Five Year Comparison of Capital & Supplemental Program



Items Below This Line Are Not Funded

Division	Item Description	Continuation Capital	FTE Request	Supplemental Capital Items			Item Total
				Personnel	Capital	Operations	
	N/A	-	-	-	-	-	-
		-	-	-	-	-	-

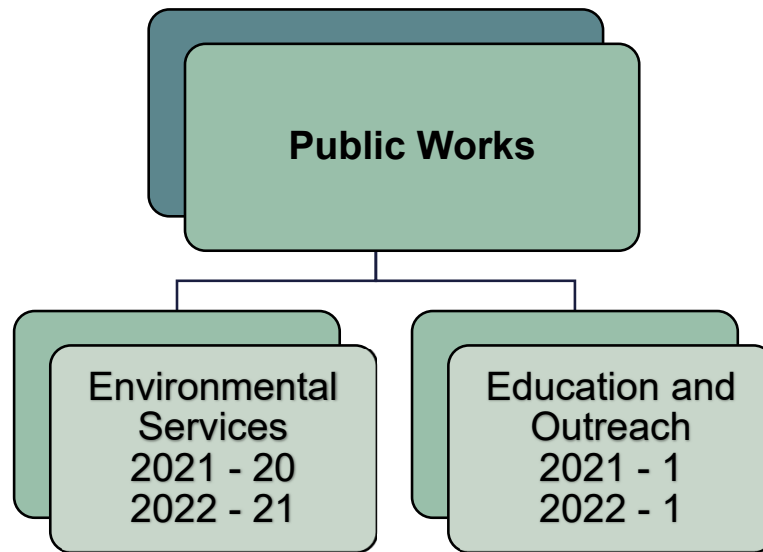
Total of Items Not Funded: - - - - -
Total of All Items Considered: - 1 50,693 26,924 1,550 79,167
Total of All Capital & Supplemental Items: 79,167



ENVIRONMENTAL SERVICES DEPARTMENT SUMMARY

DEPARTMENT MISSION

To be dedicated, environmentally responsible stewards of our community and the Earth. To sustain and improve the quality of life of all who call the City their home and to safeguard our natural resources for the present and the future.

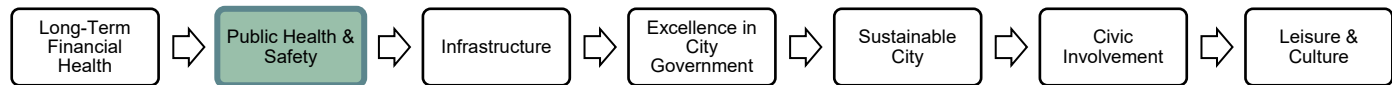


Expense Summary

Activity	2019-2020 Actual	2020-2021 Revised	2021-2022 Adopted	% Change FY 2021 to FY 2022
Education and Outreach	\$ 211,915	\$ 280,888	\$ 282,469	0.56%
Environmental Services	<u>17,741,241</u>	<u>18,794,623</u>	<u>19,659,852</u>	<u>4.60%</u>
Totals	<u>\$ 17,953,156</u>	<u>\$ 19,075,511</u>	<u>\$ 19,942,321</u>	<u>4.54%</u>

ENVIRONMENTAL SERVICES

City Council Strategic Focus Areas served by this Department -



Workload and Frisco Policy Measures

✓ Workload	 Frisco Policy
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Strategic Focus Area: Public Health & Safety

Type	Strategy	Objective	Performance Measure	FY 2020 Actual	FY 2021 Revised	FY 2022 Adopted
64045660 - Environmental Services						
✓	Maintain outreach and volunteer programs	Adopt a street/park litter prevention program	Center-line miles cleaned	82	150	300
		Environmental club for teenagers - Teens4Green	Membership levels	908	930	1,000
✓	Provide revenue and offset costs	Revenue generating recycling programs-moving box sales, metal, cardboard, oil, printer cartridges, plastic bags, Styrofoam	Revenue from recycling at Environmental Collection Center	\$44,473	\$46,000	\$48,000
			Styrofoam and plastic bags	23,485 lbs	31,000 lbs	32,000 lbs

Strategic Focus Area: Civic Involvement

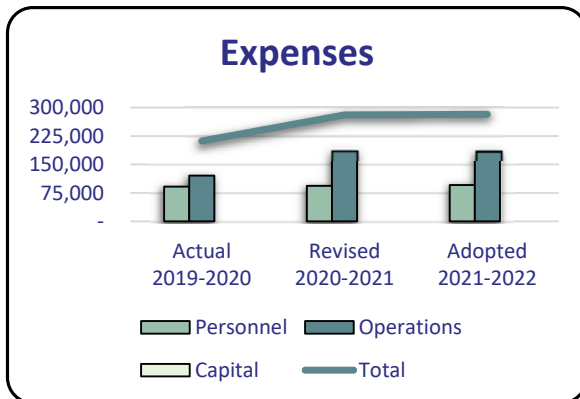
Type	Strategy	Objective	Performance Measure	FY 2020 Actual	FY 2021 Revised	FY 2022 Adopted
64045660 - Environmental Services						
✓	Conservation and preservation	Preserving natural spaces through plastics removal	Lbs of waste properly disposed through litter abatement crew	Program started FY 21	8,680	9,114
		Removing hazardous products from waste stream and water sources by prioritizing EPA waste reduction hierarchy and reuse.	Pounds (lbs) of household hazardous waste reused	27,632	29,014	31,045

Core Services

Environmentally sound management of Frisco's natural areas and public education are both integral to Frisco's sustainable development. The Division provides waste minimization, stormwater pollution and natural ecosystem education to ensure that current and future residents will act as environmental stewards of our city.

Key Points Affecting Service, Performance and Adopted Budget

Educational and outreach initiatives supporting the awareness of environmental and natural resources are included within the promotional and outside printing detail line items.



Expenses - 64013660

	2019-2020 Actual	2020-2021 Revised	2021-2022 Adopted
Personnel	91,302	93,453	95,747
Operations	120,613	187,435	186,722
Capital	-	-	-
Total	211,915	280,888	282,469

Major Budget Items

FY22 personnel expense holds constant comparatively with FY21.

90% of operational expenses in FY22 fund education and recycling programs for the community.

Personnel

	Level	FY 2020	FY 2021	FY 2022
Education & Outreach Supervisor	141	1	1	1
Total		1	1	1

ENVIRONMENTAL SERVICES

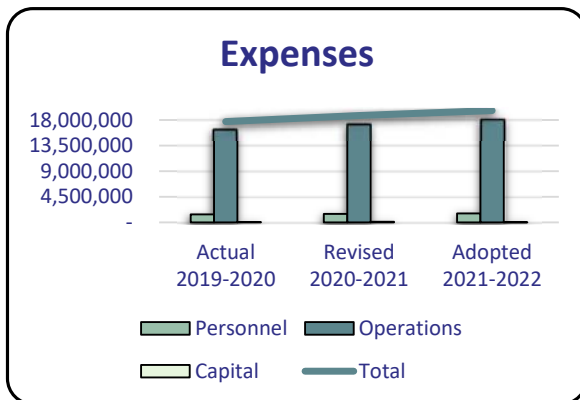
Environmental Services

Core Services

Environmental Services oversees and manages the City's residential, commercial and construction waste services. It operates and maintains the Environmental Collection Center, Household Hazardous Waste program and is responsible for City-wide litter control. The Division promotes environmental conservation recycling and waste reduction practices through innovative and creative programs and publications that are managed and designed in house. These programs and publications include: Chunk your Junk, Clean it and Green it events, Heard from the Curb newsletter, recycling mascot "Rufus Recycles", School Green teams and TEKS based educational website.

Key Points Affecting Service, Performance and Adopted Budget

Demonstrate leadership as a community committed to preserving and protecting the environment.



Expenses - 64045660

	2019-2020 Actual	2020-2021 Revised	2021-2022 Adopted
Personnel	1,399,670	1,479,348	1,578,096
Operations	16,302,030	17,210,070	18,054,832
Capital	39,541	105,205	26,924
Total	17,741,241	18,794,623	19,659,852

Major Budget Items

FY22 personnel expense includes a new maintenance worker position.

Cost of sales for Solid Waste Collection Services make up the majority of operational appropriations, approximately 89% of the FY22 budget.

Capital funding in the FY22 budget provides for the purchase of a forklift to assist staff with loading and unloading shipments of recyclable material on distribution trucks.

Personnel

	Level	FY 2020	FY 2021	FY 2022
Environmental Services Manager	156	1	1	1
Environmental Services Superintendent	153	1	1	1
Waste Reduction Programs Coordinator	137	1	1	1
Crew Leader - Environmental Services	133	3	3	3
Senior Environmental Waste Specialist	133	1	1	1
Environmental Collections Coordinator	132	1	1	1
Senior Customer Service Representative	128	1	1	1
Administrative Assistant	124	1	1	1
Customer Service Representative	121	2	2	2
Maintenance Worker - Environmental Services	121	7	7	8
Intern Bachelors (SE)	114	1	1	1
Total		20	20	21

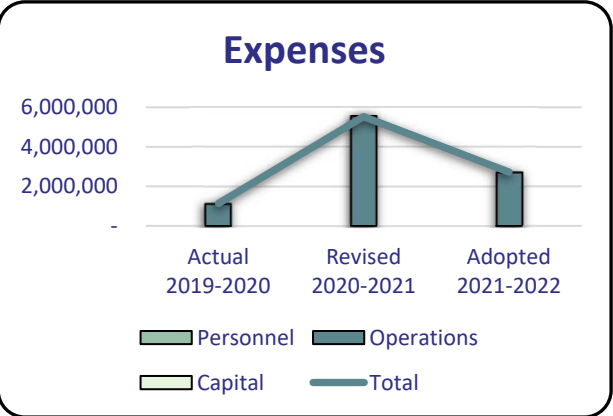
NON-DEPARTMENTAL

Core Services

Non-departmental funding includes transfers out and attrition.

Key Points Affecting Service, Performance and Adopted Budget

This Division provides funding for transfers to the General and Utility Funds for administrative costs.



Expenses - 69999660

	2019-2020 Actual	2020-2021 Revised	2021-2022 Adopted
Personnel	-	-	-
Operations	1,133,004	5,536,349	2,716,105
Capital	-	-	-
Total	1,133,004	5,536,349	2,716,105

Personnel

Note: No positions are funded in this Division.



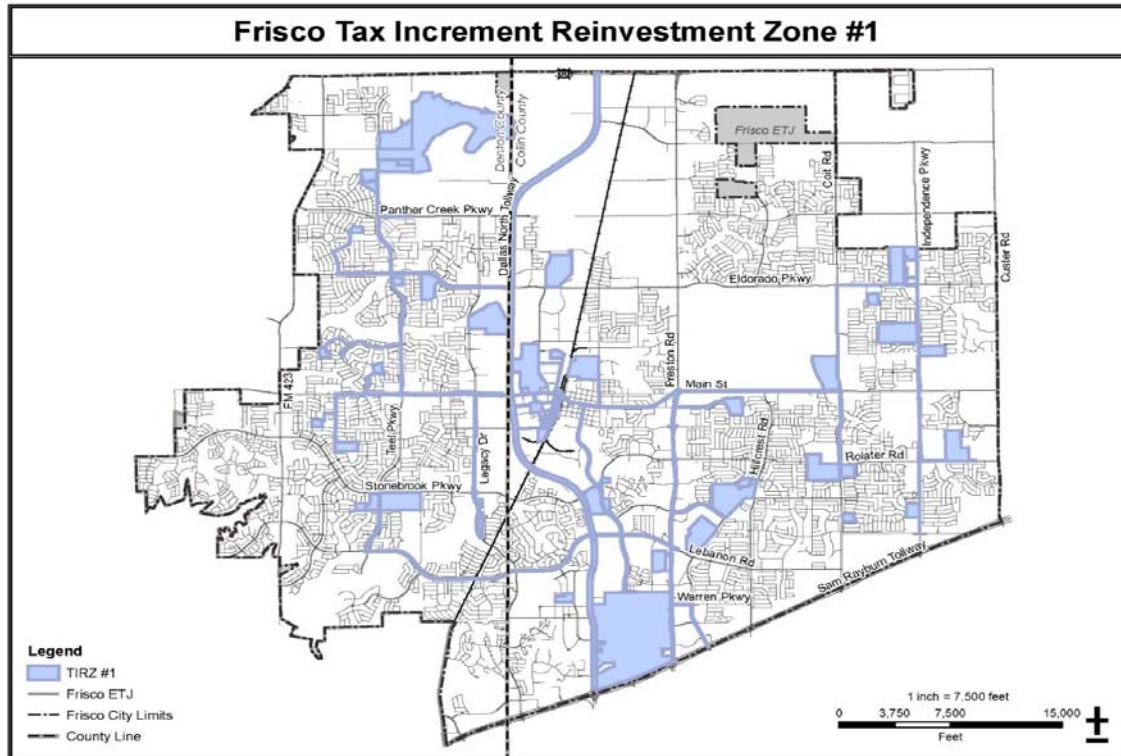
SPECIAL REVENUE FUNDS

**CITY OF FRISCO
TAX INCREMENT REINVESTMENT ZONE #1
BUDGET SUMMARY
FISCAL YEAR 2021 - 2022**

	<u>ACTUAL FY 2019-20</u>	<u>ORIGINAL BUDGET FY 2020-21</u>	<u>REVISED BUDGET FY 2020-21</u>	<u>ADOPTED BUDGET FY 2021-22</u>
Fund Balance, Beginning	\$ 6,572,022	\$ 5,306,528	\$ 8,013,270	\$ 8,156,159
Receipts:				
Property Taxes-Current	7,621,858	8,987,399	8,190,723	8,251,009
Intergovernmental-FISD	22,859,330	26,932,010	23,165,970	24,725,314
Intergovernmental-County	2,390,162	2,816,577	2,440,028	2,585,799
Intergovernmental-CCCCD	1,387,617	1,634,515	1,436,576	1,500,590
Interest Income	80,458	48,000	4,700	4,935
Interfund Transfer-Other Funds	8,530,163	6,977,029	7,002,489	6,944,512
Lease Income	4,929,036	4,962,321	4,962,321	4,961,196
Total Revenue	<u>47,798,624</u>	<u>52,357,851</u>	<u>47,202,807</u>	<u>48,973,355</u>
Funds Available	<u>54,370,646</u>	<u>57,664,379</u>	<u>55,216,077</u>	<u>57,129,514</u>
Deductions:				
Operating Expenditures	208,746	1,809,077	2,226,476	2,226,474
Reimbursement to Govt Entities	19,195,441	22,888,831	17,688,276	20,542,080
Interfund Transfer-2001 B Series	978,774	980,160	980,160	981,108
Interfund Transfer-2003 B Series	1,101,020	1,101,897	1,101,897	1,102,604
Interfund Transfer-2008 B Series	1,538,056	1,534,470	1,534,470	1,534,220
Interfund Transfer-2009 CO Series	195,733	195,633	195,633	195,333
Interfund Transfer-2011 GO Refunding	5,450,149	5,438,107	5,438,108	3,065,625
Interfund Transfer-2014 CO Series	5,950,025	5,976,497	5,976,498	5,992,217
Interfund Transfer-2015 GO Refunding	424,167	423,671	423,671	422,425
Interfund Transfer-2016 GO Refunding	4,951,275	4,961,900	4,961,900	4,836,550
Interfund Transfer-2019 CO Series	2,491,465	2,542,812	2,542,812	2,221,916
Interfund Transfer-2019 CO Series	1,080,514	1,079,972	1,079,972	1,080,473
Interfund Transfer-2021 GO Refunding	-	-	117,486	2,020,375
Interfund Transfer-CDC	426,001	425,243	425,243	428,672
Interfund Transfer-CDC	2,366,010	2,367,317	2,367,317	2,364,654
Total Deductions	<u>46,357,376</u>	<u>51,725,587</u>	<u>47,059,918</u>	<u>49,014,726</u>
Restricted Fund Balance, Ending	<u>8,013,270</u>	<u>5,938,792</u>	<u>8,156,159</u>	<u>8,114,788</u>
Unearned Revenue	2,482,665	1,817,343	2,482,665	2,482,665
Restricted TIRZ #1 Balance	<u>\$ 10,495,935</u>	<u>\$ 7,756,135</u>	<u>\$ 10,638,824</u>	<u>\$ 10,597,453</u>

The Tax Increment Reinvestment Zone #1 (TIRZ) was created in 1997 to encourage development along the State Highway 121 corridor. Since creation, the captured value has increased to \$1.9 billion for FY 2021-22. Collin County, the Collin County Community College District and Frisco Independent School District (FISD), all participate with the City in the TIRZ. Taxes generated from the captured value are restricted to funding improvements in the TIRZ #1. The County is currently at an 80% participation rate. Lease payments represent funding from the Baseball Complex and Convention Center.

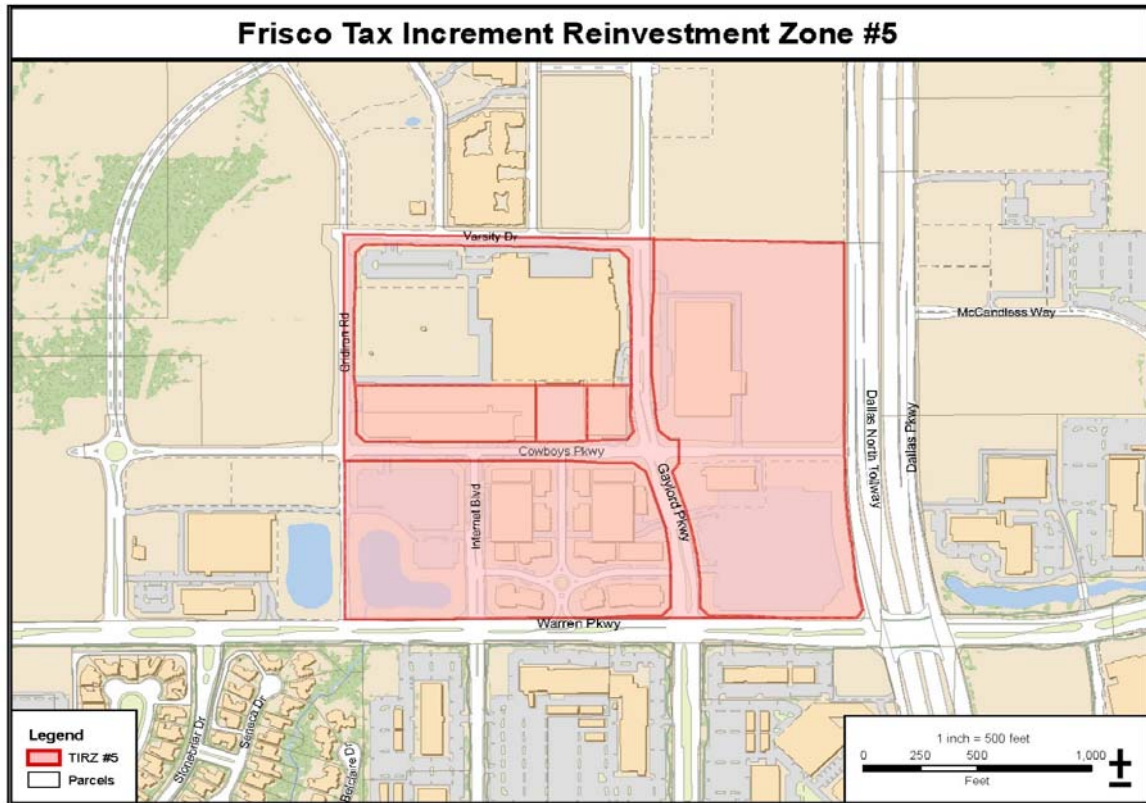
FRISCO TAX INCREMENT REINVESTMENT ZONE #1



**CITY OF FRISCO
TAX INCREMENT REINVESTMENT ZONE #5
BUDGET SUMMARY
FISCAL YEAR 2021 - 2022**

	<u>ACTUAL FY 2019-20</u>	<u>ORIGINAL BUDGET FY 2020-21</u>	<u>REVISED BUDGET FY 2020-21</u>	<u>ADOPTED BUDGET FY 2021-22</u>
Fund Balance, Beginning	\$ 223,776	\$ 300,374	\$ 296,358	\$ 541,183
Receipts:				
Property Taxes-Current	1,044,075	1,351,359	1,203,770	1,172,191
Sales Tax	296,000	315,000	315,000	330,750
Interest Income	2,440	600	180	184
Total Revenue	<u>1,342,515</u>	<u>1,666,959</u>	<u>1,518,950</u>	<u>1,503,125</u>
Funds Available	<u>1,566,291</u>	<u>1,967,333</u>	<u>1,815,308</u>	<u>2,044,308</u>
Deductions:				
Interfund Transfer-2016 CO Series	1,269,933	1,274,125	1,274,125	1,271,631
Total Deductions	<u>1,269,933</u>	<u>1,274,125</u>	<u>1,274,125</u>	<u>1,271,631</u>
Restricted Fund Balance, Ending	<u>\$ 296,358</u>	<u>\$ 693,208</u>	<u>\$ 541,183</u>	<u>\$ 772,677</u>

The Tax Increment Reinvestment Zone #5 (TIRZ) was created in 2014 for the development of three parking facilities and various roadways and infrastructure along the Dallas North Tollway. Since creation, the captured value has increased to \$524.9 million in taxable value for FY 2021-22. The taxes generated from 50% of the captured value are restricted to funding improvements in the TIRZ #5, as well as 50% of the City's sales taxes collected from sales within the TIRZ #5 boundaries. There are no other entities participating in the TIRZ #5.

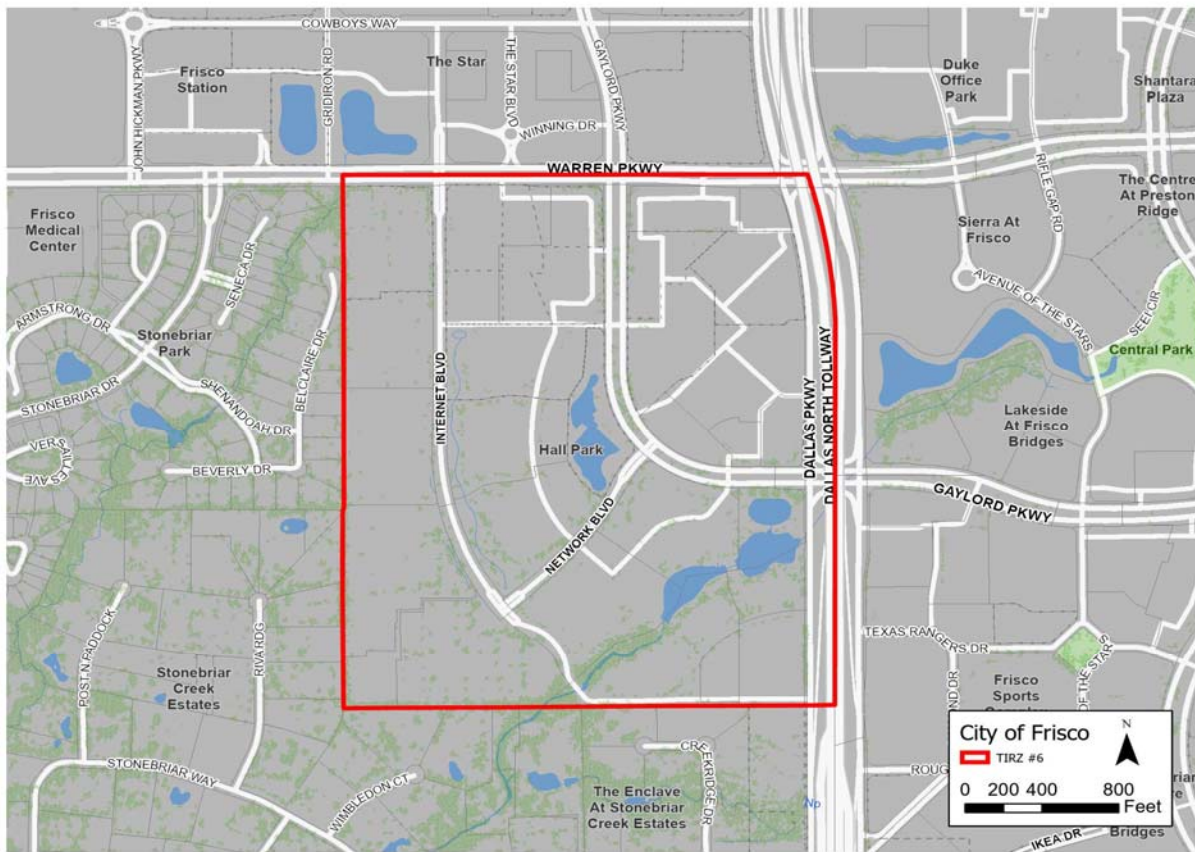


**CITY OF FRISCO
TAX INCREMENT REINVESTMENT ZONE #6
BUDGET SUMMARY
FISCAL YEAR 2021 - 2022**

	<u>ACTUAL FY 2019-20</u>	<u>ORIGINAL BUDGET FY 2020-21</u>	<u>REVISED BUDGET FY 2020-21</u>	<u>ADOPTED BUDGET FY 2021-22</u>
Fund Balance, Beginning	\$ -	\$ -	\$ -	\$ -
Receipts:				
Interfund Transfer - Other Funds	-	-	-	56,100
Total Revenue	<u>-</u>	<u>-</u>	<u>-</u>	<u>56,100</u>
Funds Available	<u>-</u>	<u>-</u>	<u>-</u>	<u>56,100</u>
Deductions:				
Interfund Transfer - 2022 Taxable CO's	-	-	-	56,100
Total Deductions	<u>-</u>	<u>-</u>	<u>-</u>	<u>56,100</u>
Restricted Fund Balance, Ending	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>

The Tax Increment Reinvestment Zone #6 (TIRZ) was created in 2021 for the development of a parking structure, plaza, open space and park improvements and infrastructure next to a Performing Arts facility and office buildings along the Dallas Parkway, Internet Boulevard, and Warren Parkway. Since created after January 1, 2021, the current value of \$632.7 million is not taxable to the TIRZ 6 yet. Estimated buildout is expected to approach \$2.2B over the next 20-30 years. The taxes generated from 50% of the captured value are restricted to funding improvements in the TIRZ #6, as well as 50% of the City's sales taxes collected from sales within the TIRZ #6 boundaries. There are no other entities participating in the TIRZ #6.

FRISCO TAX INCREMENT REINVESTMENT ZONE #6



**CITY OF FRISCO
COURT FEES FUND
BUDGET SUMMARY
FISCAL YEAR 2021 - 2022**

	<u>ACTUAL FY 2019-20</u>	<u>ORIGINAL BUDGET FY 2020-21</u>	<u>REVISED BUDGET FY 2020-21</u>	<u>ADOPTED BUDGET FY 2021-22</u>
Fund Balance, Beginning	\$ 301,882	\$ 214,928	\$ 247,690	\$ 146,511
Receipts:				
Fines and Fees	123,232	190,000	100,000	115,000
Interest Income	2,693	2,400	180	100
Other Revenues	385	-	-	-
Total Revenue	<u>126,310</u>	<u>192,400</u>	<u>100,180</u>	<u>115,100</u>
Funds Available	<u>428,192</u>	<u>407,328</u>	<u>347,870</u>	<u>261,611</u>
Deductions:				
Operating Expenditures	96,502	117,359	117,359	171,491
Interfund Transfers - General Fund	84,000	84,000	84,000	84,000
Total Deductions	<u>180,502</u>	<u>201,359</u>	<u>201,359</u>	<u>255,491</u>
Restricted Fund Balance, Ending	<u>\$ 247,690</u>	<u>\$ 205,969</u>	<u>\$ 146,511</u>	<u>\$ 6,120</u>

The Court Fees Fund was established in FY09 as a special revenue fund to account for the restricted fees collected by Municipal Court. Revenues for technology fees, building security fees and improvement fees are recorded in this fund.

Operational expenditures are for computer hardware replacements, software support and maintenance agreements on security equipment. FY22 interfund transfers include \$84,000 to the General Fund for Court security and to fund the Juvenile Case Manager.

**CITY OF FRISCO
TRAFFIC CONTROL ENFORCEMENT FUND
BUDGET SUMMARY
FISCAL YEAR 2021 - 2022**

	<u>ACTUAL FY 2019-20</u>	<u>ORIGINAL BUDGET FY 2020-21</u>	<u>REVISED BUDGET FY 2020-21</u>	<u>ADOPTED BUDGET FY 2021-22</u>
Fund Balance, Beginning	\$ 233,341	\$ 140,000	\$ 145,360	\$ 30,000
Receipts:				
Fines	-	-	-	-
Interest Income	-	-	-	-
Total Revenue	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>
Funds Available	<u>233,341</u>	<u>140,000</u>	<u>145,360</u>	<u>30,000</u>
Deductions:				
Operating Expenditures	78,114	-	61,388	-
Capital Outlay	9,867	140,000	53,972	30,000
Total Deductions	<u>87,981</u>	<u>140,000</u>	<u>115,360</u>	<u>30,000</u>
Restricted Fund Balance, Ending	<u>\$ 145,360</u>	<u>\$ -</u>	<u>\$ 30,000</u>	<u>\$ -</u>

In FY06, the City approved the implementation of an Automated Red Light Enforcement System to further the City's Traffic Safety Program. The System promoted public safety by discouraging the entry (of moving automobiles) into a traffic intersection when the traffic light is red. This was accomplished through the imposition of a civil penalty for such action. Effective June 2019, due to a state legislative bill, all red light enforcement camera locations were ended.

With the Governor signing HB 1631 into law on 6/2/2019, Frisco removed all camera locations. The contract with ATS was terminated immediately meaning that all violations in the workflow were dismissed and no future hearings will be scheduled. The remaining funds are appropriated to the Police and Traffic Control capital equipment.

**CITY OF FRISCO
HOTEL/MOTEL FUND
BUDGET SUMMARY
FISCAL YEAR 2021 - 2022**

	<u>ACTUAL FY 2019-20</u>	<u>ORIGINAL BUDGET FY 2020-21</u>	<u>REVISED BUDGET FY 2020-21</u>	<u>ADOPTED BUDGET FY 2021-22</u>
Fund Balance, Beginning	\$ 1,539,476	\$ 865,195	\$ 1,352,728	\$ 1,988,968
Receipts:				
Taxes - Hotel/Motel	3,986,339	3,761,393	4,328,379	6,656,906
Interest Income	10,163	2,400	1,400	1,400
Merchandise Sales	-	4,125	-	4,125
Sponsorships	382,014	-	32,125	-
Charges for Service	64,204	65,000	-	-
Intergovernmental Revenue	978,877	1,295,010	1,633,615	1,447,010
Rents and Royalties	10,000	10,000	10,000	10,000
Other Revenues	(7,050)	28,000	-	28,000
Interfund Transfers - GF Subsidiaries	100,000	-	-	-
Interfund Transfers - Component Units	2,000,000	2,000,000	2,000,000	-
Total Revenue	<u>7,524,547</u>	<u>7,165,928</u>	<u>8,005,519</u>	<u>8,147,441</u>
Funds Available	<u>9,064,023</u>	<u>8,031,123</u>	<u>9,358,247</u>	<u>10,136,409</u>
Deductions:				
Operating Expenditures	3,212,122	3,255,221	2,893,861	3,341,821
Arts Program Expenditures	100,009	100,000	100,000	100,000
Special Events	1,643,322	1,360,010	1,593,615	1,447,010
Interfund Transfers - TIRZ #1	1,690,468	1,687,306	1,718,778	1,651,663
Interfund Transfers - Debt Fund	1,065,374	1,063,025	1,063,025	1,063,716
Total Deductions	<u>7,711,295</u>	<u>7,465,562</u>	<u>7,369,279</u>	<u>7,604,210</u>
Restricted Fund Balance, Ending	<u>\$ 1,352,728</u>	<u>\$ 565,561</u>	<u>\$ 1,988,968</u>	<u>\$ 2,532,199</u>

The Hotel/Motel Fund was established in FY 2000 to account for the hotel-motel occupancy tax. The Fund also accounts for special events, partially funded through the State Texas Trust Fund and private contributions. For FY22, the events usually scheduled have not been confirmed.

The occupancy tax is a 13% surcharge on each occupied hotel room, of which 7% goes to the Hotel/Motel Fund for the City and 6% goes to the State of Texas. By law occupancy tax must directly enhance and promote tourism and the convention and hotel industry which has 9 legal uses: 1) convention centers and visitor centers; 2) registration of convention delegates; 3) advertising and promotion; 4) promotion of the arts; 5) historical restoration and preservation; 6) certain costs of sporting events; 7) certain sporting facilities; 8) transportation of tourists; and 9) tourism related signage.

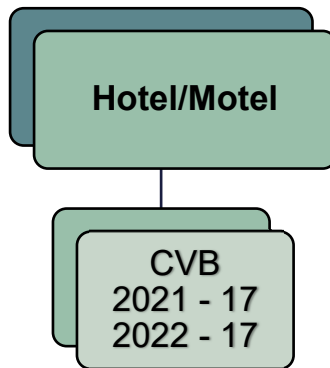
The current CVB Board Policy is to maintain 25% of annual expenditures in fund balance. This Fund achieved the City Policy of 25% in FY14, and maintained healthy reserves until FY20, when COVID-19 caused the industry to shutdown. The fund has seen increased activity since mid FY21 and increased activity is expected through FY22. The debt service commitment for the Convention Center is 8.3%, the Omni is 14%, and the Hyatt is 3.6%, of the total expenditures annually. The FY22 projected ending fund balance is approximately 33.3% of the total expenditures.



HOTEL/MOTEL (CVB) FUND

DEPARTMENT MISSION

Visit Frisco (CVB) is the official destination marketing organization for the City and is responsible for collaborative marketing efforts and promoting the City as the premier location for meetings, conventions, sports and tourism. Increasing economic prosperity for the City of Frisco, its residents and our marketing partners is what drives us.



Expenditure Summary

Activity	2019-2020 Actual	2020-2021 Revised	2021-2022 Adopted	% Change FY 2021 to FY 2022
Administration (CVB)	\$ 3,212,122	\$ 2,893,861	\$ 3,341,821	15.48%
Totals	<u>\$ 3,212,122</u>	<u>\$ 2,893,861</u>	<u>\$ 3,341,821</u>	<u>15.48%</u>

HOTEL/MOTEL (CVB)

City Council Strategic Focus Areas served by this Department -



Workload and Frisco Policy Measures

✓ Workload	 Frisco Policy
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Strategic Focus Area: Long-Term Financial Health, Sustainable City, Civic Involvement and Leisure & Culture

Type	Strategy	Objective	Performance Measure	FY 2020 Actual	FY 2021 Revised	FY 2022 Adopted
22510250 - Administration						
✓	Generate leads and bookings for meetings, conventions and tournaments	Solicit business through personal sales calls, phone solicitation, key trade show marketing and targeted sales missions	Room nights contracted with Frisco hotels	44,767	60,000	63,000
✓	Track projected economic impact of all events booked by the CVB	Continue to focus on booking large Citywide conventions and sporting tournaments to maximize economic impact	Economic impact generated by groups booked through CVB (million dollars)	\$21.5M	\$37.0M	\$40.0M
✓	Increase awareness of the City as a destination by generating in-kind media stories	Pitch story ideas to publications and travel writers to garner media and print exposure for the destination	Media value generated through public relations campaign	\$5.6M	\$4.0M	\$6.0M

Core Services

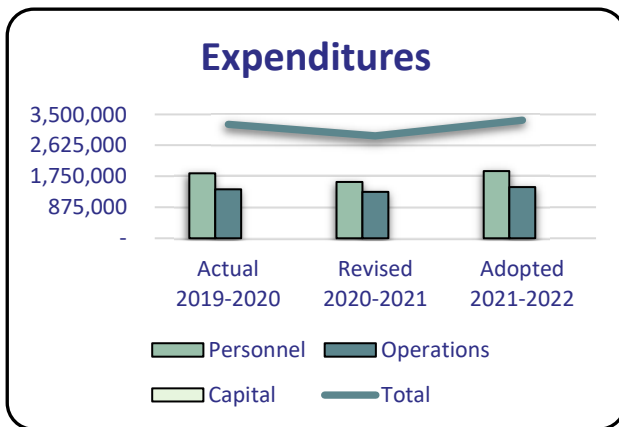
Visit Frisco will continue to emulate and exceed the industry's highest professional standards and best practices in a spirit of leadership, candor, collaboration and effective communications. **Visit Frisco's key pillars** include: 1) **Visitation** - implement targeted programs that impact visitation; 2) **Destination Awareness** - continue to grow and strengthen destination awareness among Visit Frisco's community, partners and visitors; 3) **Serve and Support Community** - increase community support for tourism and Visit Frisco through greater visibility, engagement and awareness.

Key Points Affecting Service, Performance and Adopted Budget

The City currently has the following twenty-seven (27) hotels, including two * (2) of which are under construction.

AC Hotel	150 rooms
Aloft Frisco	136 rooms
Candlewood Suites	83 rooms
Comfort Suites	109 rooms
Comfort Inn & Suites	61 rooms
Drury Inn & Suites	185 rooms
Embassy Suites & Convention Center	330 rooms
Hampton Inn & Suites Fieldhouse	103 rooms
Hampton Inn Hotel & Suites	105 rooms
Hilton Garden Inn	102 rooms
Hilton Canopy	150 rooms
Holiday Inn Express	121 rooms
Holiday Inn Express & Suites	96 rooms
Homewood Suites by Hilton	117 rooms
Home2Suites by Hilton	122 rooms
Hyatt House	132 rooms
Hyatt Regency	303 rooms
Hotel Indigo	110 rooms
Omni	300 rooms
Residence Inn	150 rooms
Sheraton Stonebriar	168 rooms
Westin Stonebriar Hotel & Golf Club	301 rooms
Wingate Inn	100 rooms
Courtyard by Marriott *	148 rooms
Tru by Hilton	118 rooms
La Quinta Del Sol at Frisco Fresh Market	100 rooms
Omni PGA Hotel *	528 rooms
Total Rooms	<u>4,428</u>

* Hotels under construction

**Expenditures - 22510250**

	2019-2020 Actual	2020-2021 Revised	2021-2022 Adopted
Personnel	1,835,303	1,584,706	1,899,232
Operations	1,376,819	1,309,155	1,442,589
Capital	-	-	-
Total	3,212,122	2,893,861	3,341,821

Major Budget Items

Seven positions frozen in FY20 will continue to be frozen in FY21 and FY22 until we realize a recovery from the impact of the COVID-19 pandemic.

Funding in FY22 continues to support marketing efforts to promote the City as a premier meeting location.

Personnel

	Level	FY 2020	FY 2021	FY 2022
Executive Director - CVB	206	1	1	1
CVB Director of Sales & Services	202	1	1	1
CVB Director of Communications & Marketing	156	1	1	1
CVB Director of Sports & Events	156	1	1	1
CVB Senior Sales Manager	155	3	3	3
CVB Senior Communications Manager	153	1	1	1
CVB Digital Marketing Manager	150	1	1	1
CVB Senior Convention Services & Tourism Manager	147	1	1	1
CVB Sales Manager	144	1	1	1
CVB Sports & Events Services Manager	142	1	1	1
Marketing Support Coordinator	137	1	1	1
CVB CRM Coordinator	131	1	1	1
Senior Administrative Assistant	131	1	1	1
CVB Sales & Services Support Coordinator	128	1	1	1
Intern Bachelors (SE)	114	1	1	1
Total		17	17	17

CITY OF FRISCO
TOURISM PUBLIC IMPROVEMENT DISTRICT FUND
BUDGET SUMMARY
FISCAL YEAR 2021 - 2022

	<u>ACTUAL</u> <u>FY 2019-20</u>	<u>ORIGINAL</u> <u>BUDGET</u> <u>FY 2020-21</u>	<u>REVISED</u> <u>BUDGET</u> <u>FY 2020-21</u>	<u>ADOPTED</u> <u>BUDGET</u> <u>FY 2021-22</u>
Fund Balance, Beginning	\$ -	\$ -	\$ -	\$ -
Receipts:				
Hotel/Motel Tax	-	-	-	1,897,219
Total Revenue	<u>-</u>	<u>-</u>	<u>-</u>	<u>1,897,219</u>
Funds Available	<u>-</u>	<u>-</u>	<u>-</u>	<u>1,897,219</u>
Deductions:				
Operating Expenditures	-	-	-	1,897,219
Total Deductions	<u>-</u>	<u>-</u>	<u>-</u>	<u>1,897,219</u>
Restricted Fund Balance, Ending	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>

The Tourism Public Improvement District Fund (TPID) was approved during the 86th Texas Legislature. HB 1474 takes effect September 1, 2019. The TPID will collect a 2% tax from room rates of participating hotels. It is anticipated that funds will be used for sales and marketing, new research and some administrative fees, all designed to attract more groups and visitors to Frisco. More than a dozen hotels in Frisco would be eligible to participate. This new fund will be funded in FY22.

**CITY OF FRISCO
PANTHER CREEK PID FUND
BUDGET SUMMARY
FISCAL YEAR 2021 - 2022**

	<u>ACTUAL FY 2019-20</u>	<u>ORIGINAL BUDGET FY 2020-21</u>	<u>REVISED BUDGET FY 2020-21</u>	<u>ADOPTED BUDGET FY 2021-22</u>
Fund Balance, Beginning	\$ 61,780	\$ 61,780	\$ 12,252	\$ 2,252
Receipts:				
Revenue - Assessments	166,174	140,000	130,000	130,000
Interest Income	64,298	35,000	35,000	35,000
Total Revenue	<u>230,472</u>	<u>175,000</u>	<u>165,000</u>	<u>165,000</u>
Funds Available	<u>292,252</u>	<u>236,780</u>	<u>177,252</u>	<u>167,252</u>
Deductions:				
Interfund Transfers - Debt Fund	280,000	175,000	175,000	165,000
Total Deductions	<u>280,000</u>	<u>175,000</u>	<u>175,000</u>	<u>165,000</u>
Restricted Fund Balance, Ending	<u>\$ 12,252</u>	<u>\$ 61,780</u>	<u>\$ 2,252</u>	<u>\$ 2,252</u>

The Panther Creek Estates Public Improvement District (PID #1) was established in FY 2003. In June 2003, \$2,667,670 in Certificates of Obligation bonds were sold to fund park infrastructure within the PID. Panther Creek (Dominion) PID #2 was created in June 2004. In July 2004, \$2,686,000 in Certificates of Obligation bonds were sold to fund park infrastructure within PID #2 boundaries.

The City has passed ordinances levying assessments on the property owners to fund the debt service. The revenue is transferred for the debt payment for the certificates. Property owners are billed annually if they chose not to pay the entire assessment when the home was purchased. The estimated total number of lots in the two PID Districts is 1,959. The Panther Creek Home Owners Associations, through contracts with the City, are responsible for maintenance and operation of the improvements.

The debt service on these improvements will be paid off in FY 2024. The debt schedules can be found in the Debt Service section of this budget document.

**CITY OF FRISCO
GRANTS AND CONTRACTS FUND
BUDGET SUMMARY
FISCAL YEAR 2021 - 2022**

	<u>ACTUAL FY 2019-20</u>	<u>ORIGINAL BUDGET FY 2020-21</u>	<u>REVISED BUDGET FY 2020-21</u>	<u>ADOPTED BUDGET FY 2021-22</u>
Fund Balance, Beginning	\$ -	\$ -	\$ -	\$ -
Receipts:				
Grant Income	13,338,059	9,048,683	11,209,467	18,028,466
Interfund Transfers - General Fund	1,290,433	650,068	1,103,901	650,000
Total Revenue	14,628,492	9,698,751	12,313,368	18,678,466
Funds Available	14,628,492	9,698,751	12,313,368	18,678,466
Deductions:				
Operating Expenditures	13,893,881	9,698,751	11,868,969	5,284,566
Capital Outlay	151,713	-	-	-
Interfund Transfers - Capital Projects	582,898	-	444,399	-
Interfund Transfers - Utility Capital Projects	-	-	-	8,993,900
Interfund Transfers - Enterprise Funds	-	-	-	4,400,000
Total Deductions	14,628,492	9,698,751	12,313,368	18,678,466
Restricted Fund Balance, Ending	\$ -	\$ -	\$ -	\$ -

The Grant and Contracts Fund was established to account for governmental operating and capital grants awarded to the City of Frisco. FY 2021-22 grants include awards from Homeland Security, STEP Comprehensive, Texas Department of Transportation, CARES Act and other federal and state agencies. Operating expenditures include funding 5.5 FTEs in various City Departments for FY 2021-22.

Staff continue to explore new opportunities to apply for additional grants while working to ensure compliance with federal regulations and audit requirements of active grants. Currently, staff is managing 32 active grants, as listed on the following schedule.

GRANTS AND CONTRACTS

Schedule of Grants

PROJECT	Federal Assistance Listing Number	TOTAL BUDGET	ACTUAL 9/30/2020	FY 2021 Original Budget	REVISED FY 2021	ADOPTED FY 2022
U.S. Department of Housing and Urban Development:						
2016 Community Development Block Grant	14.218	268,284	258,247	-	10,037	-
2017 Community Development Block Grant	14.218	485,560	456,198	-	29,362	-
2018 Community Development Block Grant	14.218	468,248	360,132	-	108,116	-
2019 Community Development Block Grant	14.218	527,338	157,750	-	94,588	275,000
2020 Community Development Block Grant	14.218	603,707	162,265	-	-	441,442
2020 Community Development Block Grant-CV - CARES	14.218	374,362	101,503	-	172,859	100,000
2021 Community Development Block Grant	14.218	638,381	-	-	190,457	447,924
2020 Community Development Block Grant-CV - CARES	14.218	635,225	-	-	35,225	600,000
2022 Community Development Block Grant	14.218	671,872	-	-	-	671,872
TOTAL U.S. Department of Housing and Urban Development		4,672,977	1,496,095	-	640,644	2,536,238
U.S. Department of Justice:						
Passed through the Office of the Governor Criminal Justice Division:						
2020 COPS Hiring Program Grant	16.710	1,324,997	-	-	324,997	1,000,000
2020 Community Policing Development (Micro Grant II)	16.710	48,750	-	46,849	48,750	-
2019 Critical Incident Stress Debriefing Program Grant	16.575	75,000	50,256	55,273	24,744	-
2019 First Responders Mental Health Resiliency Program Grant	16.575	75,000	61,748	9,220	13,252	-
2019 UASI Frisco Continuity of Operations	97.067	75,000	31,382	68,600	43,618	-
2020 Byrne Memorial Justice Assistant Grant	16.738	7,809	-	-	7,809	-
2021 UASI Frisco EOC Upgrade	97.067	40,668	-	-	40,668	-
2021 UASI Frisco Purchase of Hazmat Equipment	97.067	47,850	-	-	29,850	18,000
2021 Multi Area Forensic Investigations	16.736	76,955	-	-	76,955	-
2021 First Responder Mental Health Resilience Program	16.575	106,566	-	-	40,000	66,566
2020 Police Prevention Essentials Program Grant	16.034	69,708	-	-	69,708	-
2021 High Risk Lethality Detective	16.588	123,142	9,071	-	114,071	-
2021 Special Victim Investigator	16.588	111,282	8,677	-	102,605	-
2021 Victim Assistance and Outreach	16.575	212,369	-	-	212,369	-
U.S. Department of Transportation:						
Passed Through Texas Department of Transportation:						
2020 STEP Comprehensive Grant	20.600	85,821	85,821	39,579	-	-
2020 STEP Comprehensive Grant	20.600	81,419	-	-	81,419	-
Frisco/NTTA Fiber Optic Grant	20.205	276,630	17,029	-	259,601	-
2018 HSIP Traffic Signal Detection Grant	20.205	13,900	-	-	13,900	-
Federal Highway Administration:						
Passed Through Texas Department of Transportation:						
Congestion Mitigation and Air Quality (Preston Road)	20.205	3,838,124	3,667,227	238,646	170,897	-
Traffic Signal Adaptive Control	20.205	320,000	252,106	67,000	67,894	-
Traffic Signal and Vehicle Radar Detection Installation	20.205	2,018,522	882,737	1,000,000	1,135,785	-
Traffic Equipment Grant	20.205	1,400,000	267,477	1,193,000	1,132,523	-
Three Cities Trail Grant	20.205	754,327	516,852	245,149	237,475	-
U.S Treasury Department:						
Collin County CARES Direct	21.019	10,876,983	6,785,994	4,929,482	4,090,989	-
Collin County CARES EDC	21.019	2,078,875	2,078,875	-	-	-
Denton County CARES Direct	21.019	694,522	694,522	-	-	-
Collin County CARES Emergency Housing & Living		2,127,142	1,040,663	-	1,086,479	-
2021 Emergency Rental Assistance Grant		6,058,027	-	-	1,858,027	4,200,000
2020 COVID 19 Emergency Supplemental Formula Grant	97.042	34,385	3,441	-	30,944	-
American Rescue Plan Act FY21 - FY24		16,638,254	-	-	-	13,393,900
Institute of Museum and Library Services:						
Passed Through the Texas State Library and Archives Commission:						
2020 ILL Reimbursement Program	45.310	-	-	2,000	-	-
U.S. Department of Homeland Security:						
Passed Through Federal Emergency Management Agency:						
2016 Staffing for Adequate Fire & Emergency Response	97.083	3,189,507	3,060,810	796,900	128,697	-
2017 Staffing for Adequate Fire & Emergency Response	97.083	2,530,224	1,749,603	1,007,053	780,621	-
Trench Rescue Shoring Materials	97.067	18,722	-	-	18,722	-
2020 Frisco Anti-Ram Vehicle Barrier	97.067	70,000	-	-	70,000	-
2021 DR 4485 Vaccine Clinic		-	-	-	-	-
2021 DR 4486 February Winter Storm		-	-	-	-	-
Total Grants		55,500,480	21,264,292	9,698,751	12,313,367	18,678,466
Grand Total		\$ 60,173,457	\$ 22,760,387	\$ 9,698,751	\$ 12,954,011	\$ 21,214,704

**CITY OF FRISCO
COMMUNITY DEVELOPMENT BLOCK GRANT FUND
BUDGET SUMMARY
FISCAL YEAR 2021 - 2022**

	<u>ACTUAL FY 2019-20</u>	<u>ORIGINAL BUDGET FY 2020-21</u>	<u>REVISED BUDGET FY 2020-21</u>	<u>ADOPTED BUDGET FY 2021-22</u>
Fund Balance, Beginning	\$ -	\$ -	\$ -	\$ -
Receipts:				
Federal Grant Receipts	410,691	1,967,106	640,644	2,536,238
Program Income	48,263	15,000	8,000	15,000
Total Revenue	458,954	1,982,106	648,644	2,551,238
Funds Available	458,954	1,982,106	648,644	2,551,238
Deductions:				
Operating Expenditures	458,954	1,553,459	648,644	2,551,238
Capital Outlay	-	428,647	-	-
Total Deductions	458,954	1,982,106	648,644	2,551,238
Restricted Fund Balance, Ending	\$ -	\$ -	\$ -	\$ -

FY22 is was the second year of the 2020 - 2025 five-year Consolidated Plan of Community Development Block Grant funds from the U.S. Department of Housing and Urban Development. FY 22 and unexpended program funds from the previous years will be used to meet this year's goals which include: maintaining the affordable housing stock through housing rehabilitation, supporting social services for households at-risk for homelessness, supporting services for special needs citizens, and implementing public improvement and infrastructure projects in low-income areas around the city. In addition, the Community Development Block Grant provides partial funding for three City employees. The Social Services and Housing Board recommends the above expenditures for FY 2022, the 17th year of the program.

The City of Frisco will utilize Community Development Block Grant (CDBG) funds to serve an estimated four (4) homeowners through our owner-occupied rehabilitation project during FY 2022. In addition, an estimated seventy (70) seniors will receive nutritious meals through the Meals on Wheels program; four hundred and thirty (430) residents will receive bilingual case management services from Frisco Family Services and an estimated twenty (20) persons experiencing homelessness will receive shelter and comprehensive services from The Samaritan Inn.

COMMUNITY BLOCK DEVELOPMENT GRANT

City Council Strategic Focus Areas served by this Department -



Workload and Frisco Policy Measures

✓ Workload	 Frisco Policy
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Strategic Focus Area: Sustainable City

Type	Strategy	Objective	Performance Measure	FY 2020 Actual	FY 2021 Revised	FY 2022 Adopted
21010285 - Community Block Development Grant						
✓	Promote the continued development of a diverse, unique and enduring city	Support and promote the availability of existing social services	CDBG funding provided to social service agencies	\$78,209	\$84,583	\$95,457
		Develop criteria and program elements for reviewing and sustaining maturing communities and infrastructure	Affordable housing stock preserved through owner-occupied housing rehabilitation (units)	4	3	3

COMMUNITY DEVELOPMENT BLOCK GRANT

Core Services

The CDBG entitlement program allocates annual grants to larger cities and urban counties to develop viable communities by providing decent housing, a suitable living environment and opportunities to expand economic opportunities, principally for low- to moderate-income persons.

A grantee must develop and follow a detailed plan that provides for and encourages resident participation. This integral process emphasizes participation by persons of low and moderate income, particularly residents of predominantly low and moderate income neighborhoods, slum or blighted areas and areas in which the grantee proposes to use CDBG funds. The plan must provide residents with the following: reasonable and timely access to local meetings, an opportunity to review Adopted activities and program performance, an opportunity for timely written answers to written complaints and grievances and identify how the needs of non-English speaking residents will be met in the case of public hearings where a significant number of non-English speaking residents can be reasonably expected to participate.

The Social Services and Housing Board presides over the Citizen Participation Process and recommends the best use of the funds allocated by the U.S. Department of Housing and Urban Development (HUD) for the Community Development Block Grant (CDBG). CDBG funding is used to provide funds to four programs including one City program that pays salaries and benefits for the Community Development Manager and Rehabilitation Specialist based on workload.

Key Points Affecting Service, Performance and Proposed Budget

The Social Services and Housing Board approved projects for FY22, totaling \$684,872 in funding (\$671,872 CDBG and \$13,000 program income), are listed below.

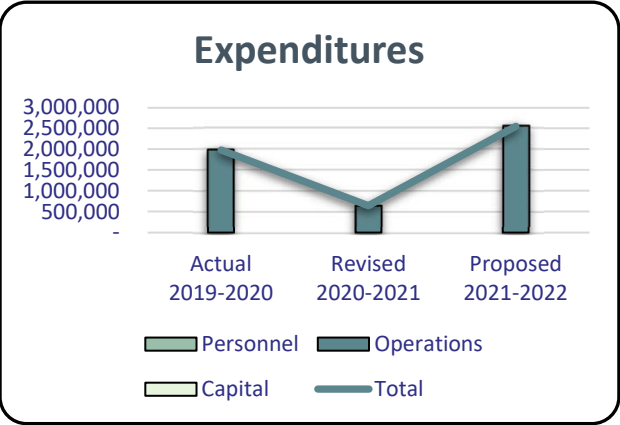
Public Services for Fiscal Year 2022:

Frisco Family Services	\$ 35,560
Collin County Community on Aging (Meals on Wheels)	25,000
The Samaritan Inn	40,220
Total Public Services	\$ 100,780

Non-Public Services or Construction Funding for Fiscal Year 2022:

Owner-Occupied Housing Rehabilitation	\$ 147,717
Public Improvements and Infrastructure	300,000
Fair Housing Education	2,000
Grant Administration	134,375
Total Non-Public Services or Construction Funding	\$ 584,092

COMMUNITY DEVELOPMENT BLOCK GRANT



Expenditures - 21010285

	2019-2020 Actual	2020-2021 Revised	2021-2022 Proposed
Personnel	-	-	-
Operations	1,982,106	648,644	2,551,238
Capital	-	-	-
Total	1,982,106	648,644	2,551,238

* Personnel are included in the General Fund, with the grant paying a percentage based on workload.

**CITY OF FRISCO
PUBLIC TELEVISION FRANCHISE TAX
FUND BUDGET SUMMARY
FISCAL YEAR 2021 - 2022**

	<u>ACTUAL FY 2019-20</u>	<u>ORIGINAL BUDGET FY 2020-21</u>	<u>REVISED BUDGET FY 2020-21</u>	<u>ADOPTED BUDGET FY 2021-22</u>
Fund Balance, Beginning	\$ 1,081,860	\$ 605,137	\$ 995,168	\$ 1,014,949
Receipts:				
Taxes - Franchise	313,774	250,000	235,000	235,000
Interest Income	12,346	10,000	1,000	1,000
Total Revenue	<u>326,120</u>	<u>260,000</u>	<u>236,000</u>	<u>236,000</u>
Funds Available	<u>1,407,980</u>	<u>865,137</u>	<u>1,231,168</u>	<u>1,250,949</u>
Deductions:				
Operating Expenditures	111,061	-	5,500	-
Capital Outlay	301,751	185,300	210,719	728,864
Total Deductions	<u>412,812</u>	<u>185,300</u>	<u>216,219</u>	<u>728,864</u>
Restricted Fund Balance, Ending	<u>\$ 995,168</u>	<u>\$ 679,837</u>	<u>\$ 1,014,949</u>	<u>\$ 522,085</u>

The Public Television Franchise Tax Fund was established in FY11 to account for the PEG (Public Educational and Governmental) cable franchise fee. As required by Texas SB-5, cable operating systems pay a PEG fee of 1% per subscriber. The fee is used for capital to support public, educational and governmental channels.

Revenue is decreasing compared to actual FY19 due to the passage of state legislation in FY20 that eliminated the lower of either the cable or telephone franchise fee paid by a vendor. FY22 expenditures include video, broadcast, audio and lighting equipment to update the City Council Chambers for live streaming.



DEBT SERVICE FUND

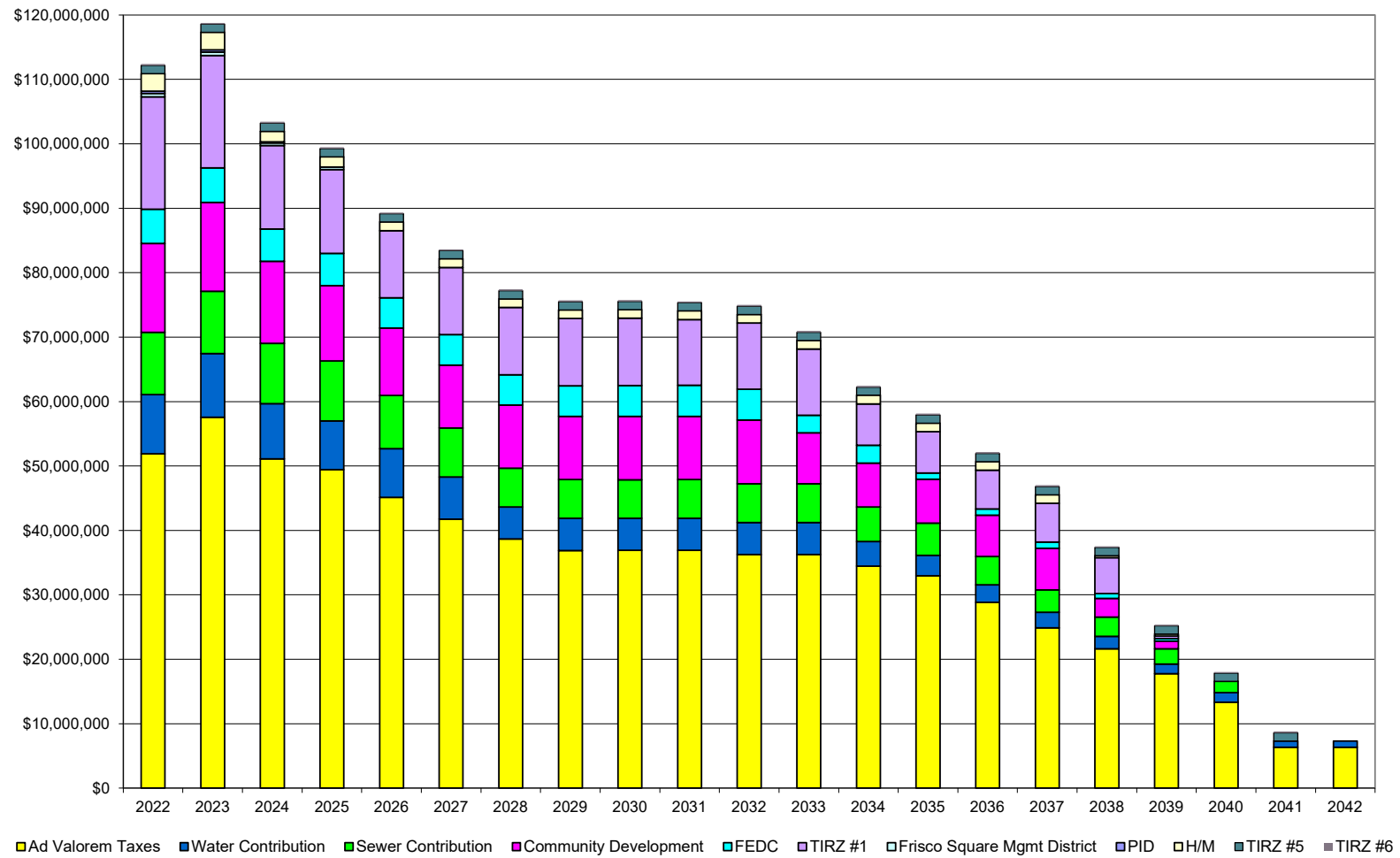
**CITY OF FRISCO
DEBT SERVICE FUND
BUDGET SUMMARY
FISCAL YEAR 2021 - 2022**

	ACTUAL FY 2019-20	ORIGINAL BUDGET FY 2020-21	REVISED BUDGET FY 2020-21	ADOPTED BUDGET FY 2021-22
Fund Balance, Beginning	\$ 5,594,175	\$ 5,217,090	\$ 5,379,168	\$ 3,180,862
Receipts:				
Taxes - Property	46,238,750	47,333,129	46,364,867	52,243,815
Interest Income	153,975	48,000	5,600	5,880
Bond Proceeds	-	-	17,110,663	-
Interfund Transfers - Special Revenue	1,345,374	1,238,025	1,238,025	1,228,716
Interfund Transfers - Capital Projects	151,968	-	-	-
Interfund Transfers - Component Units	1,988,461	1,982,317	1,982,317	1,601,375
Interfund Transfers - TIRZ #1	24,161,178	24,235,120	24,352,606	23,452,846
Interfund Transfers - TIRZ #5	1,269,933	1,274,125	1,274,125	1,271,631
Interfund Transfers - TIRZ #6	-	-	-	56,100
Total Revenue	75,309,639	76,110,716	92,328,203	79,860,363
Funds Available	80,903,814	81,327,806	97,707,371	83,041,225
Deductions:				
Bond Principal	47,270,000	50,120,000	49,710,000	51,955,000
Bond Interest	28,240,516	26,270,589	27,607,332	28,232,365
Bond Issuance/Fiscal Charges	14,130	15,000	15,083	15,000
Refunding Payment to Escrow	-	-	17,194,094	-
Total Deductions	75,524,646	76,405,589	94,526,509	80,202,365
Restricted Fund Balance, Ending	\$ 5,379,168	\$ 4,922,217	\$ 3,180,862	\$ 2,838,860

The Debt Service Funds is utilized to record the appropriate portion of the tax rate as levied for the interest and sinking reserve for related City debt. The tax rate ratio of Maintenance and Operations to Interest and Sinking is 66.10%/33.90% for FY 2022. The tax rate of \$0.44660 is allocated \$0.295215 for Maintenance and Operations and \$0.151385 for the Debt Service Fund. Self-supporting debt revenue is recorded as an interfund transfer or contribution. Ad Valorem taxes only pay debt service for voter approved General Obligation debt.

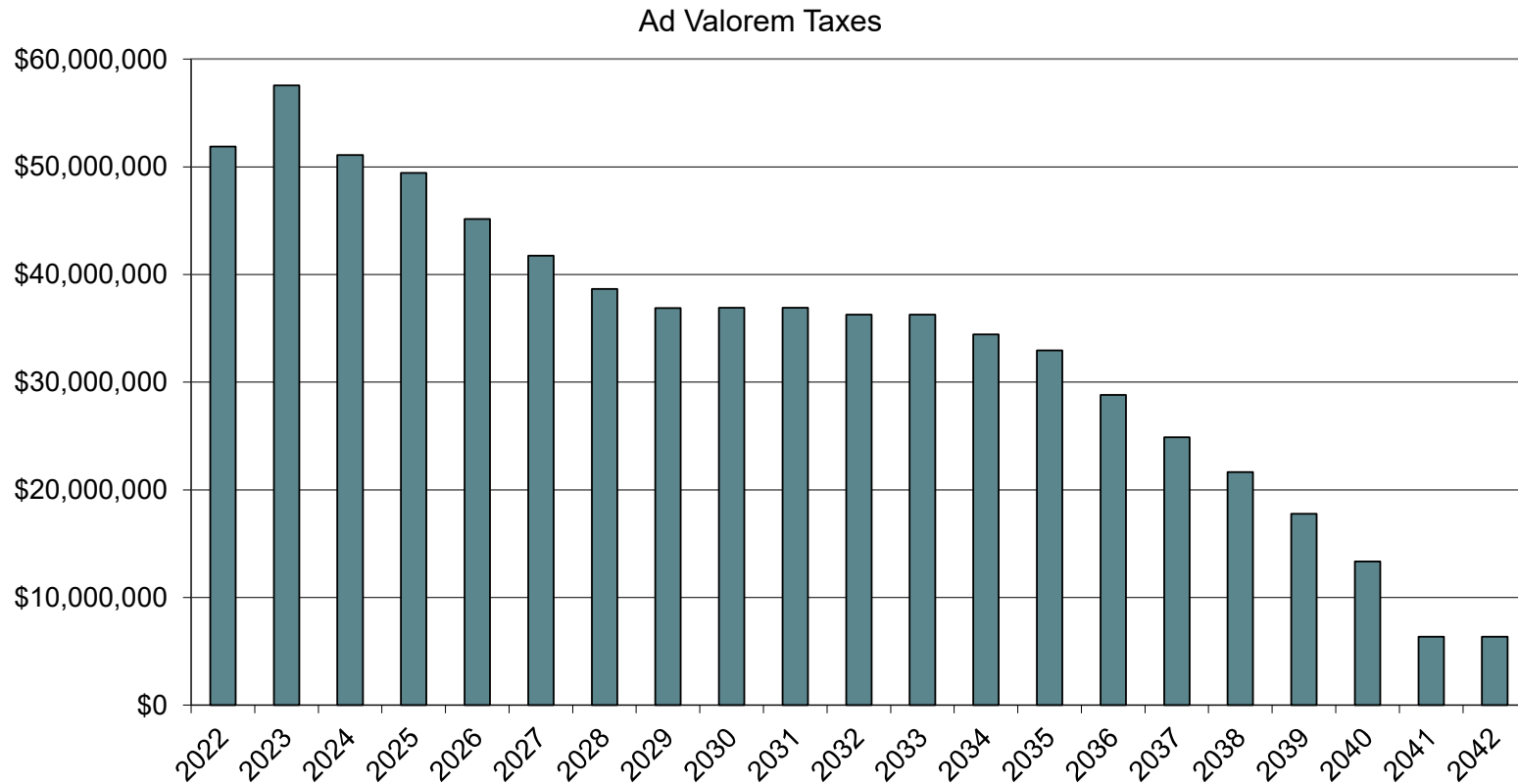
The Debt Service Ending Fund Balance is reduced due to the recent Senate Bill 2 passage in 2020. The legislation required the taxing entity to consider anticipated collections in calculating the debt service component of its voter-approval tax rate. The tax collector must certify the current year's certified anticipated debt collection rate and last year's excess debt tax collections and subtract that from the current years debt payments to lower the current year's debt service rate.

**GENERAL OBLIGATION AND CERTIFICATES OF OBLIGATION
COMPOSITION OF DEBT SERVICE
BY FUNDING SOURCE
2021 - 2022**



This graph depicts the total debt obligations of the City, by funding source, as they are listed on their respective schedules and shows the level of debt requirements through the year 2042.

**GENERAL OBLIGATION AND CERTIFICATES OF OBLIGATION
DEBT SERVICE
SUPPORTED BY AD VALOREM TAXES
2021-2022**



This graph depicts the debt obligations of the General Fund supported by Ad Valorem Taxes, through the year 2042.

LONG-TERM DEBT - AD VALOREM TAXES

Long Term Debt Serviced by Ad Valorem Taxes

Fiscal Year	2011 General Obligation Bonds		2011 General Obligation Refunding		2012 General Obligation Refunding		2013 General Obligation Bonds		2013 General Obligation Refunding		2013 General Obligation Bonds		2014 General Obligation Bonds		2014 General Obligation Refunding		2015 General Obligation Bonds		2015 General Obligation Refunding	
	Principal	Interest	Principal	Interest	Principal	Interest	Principal	Interest	Principal	Interest	Principal	Interest	Principal	Interest	Principal	Interest	Principal	Interest	Principal	Interest
2022	385,000	102,538	2,860,000	193,187	1,365,000	180,763	230,000	130,963	5,620,000	1,240,750	905,000	506,025	850,000	635,400	115,000	15,125	2,130,000	2,025,500	2,820,000	832,500
2023	400,000	86,524	2,970,000	74,250	1,430,000	110,888	245,000	119,087	5,910,000	952,500	930,000	473,975	895,000	591,775	120,000	9,250	2,240,000	1,916,250	2,960,000	688,000
2024	210,000	72,848	-	-	1,505,000	37,569	255,000	106,588	6,220,000	649,250	960,000	445,025	940,000	545,900	125,000	3,125	2,350,000	1,801,500	3,105,000	536,375
2025	220,000	65,049	-	-	-	-	270,000	93,463	6,535,000	330,375	1,000,000	413,150	990,000	497,650	-	-	2,465,000	1,688,625	3,250,000	377,500
2026	225,000	56,705	-	-	-	-	280,000	79,712	3,340,000	83,500	1,050,000	375,275	1,040,000	446,900	-	-	2,585,000	1,569,875	2,895,000	223,875
2027	235,000	47,786	-	-	-	-	295,000	68,288	-	-	1,100,000	332,275	1,095,000	393,525	-	-	2,715,000	1,437,375	3,030,000	75,750
2028	245,000	38,186	-	-	-	-	305,000	59,097	-	-	1,150,000	287,275	1,140,000	349,050	-	-	2,855,000	1,298,125	-	-
2029	255,000	28,059	-	-	-	-	310,000	49,487	-	-	1,195,000	240,375	1,185,000	302,325	-	-	3,000,000	1,151,750	-	-
2030	265,000	17,365	-	-	-	-	325,000	39,362	-	-	1,245,000	191,575	1,245,000	241,575	-	-	3,155,000	997,875	-	-
2031	280,000	5,950	-	-	-	-	335,000	28,637	-	-	1,300,000	140,675	1,300,000	189,325	-	-	3,320,000	836,000	-	-
2032	-	-	-	-	-	-	345,000	17,587	-	-	1,360,000	86,625	1,355,000	134,325	-	-	3,490,000	665,750	-	-
2033	-	-	-	-	-	-	355,000	5,991	-	-	1,420,000	29,288	1,410,000	75,775	-	-	3,665,000	486,875	-	-
2034	-	-	-	-	-	-	-	-	-	-	-	-	1,460,000	25,550	-	-	3,855,000	298,875	-	-
2035	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	4,050,000	101,250	-	-
Total	2,720,000	521,010	5,830,000	267,437	4,300,000	329,219	3,550,000	798,262	27,625,000	3,256,375	13,615,000	3,521,538	14,905,000	4,429,075	360,000	27,500	41,875,000	16,275,625	18,060,000	2,734,000

Long Term Debt Serviced by Ad Valorem Taxes (continued)

Fiscal Year	2016 General Obligation Bonds		2016 General Obligation Refunding		2017 General Obligation Bonds		2018 General Obligation Bonds		2019 General Obligation Bonds		2020 General Obligation Bonds		2021 General Obligation Refunding		2021 General Obligation Bonds		2022 General Obligation Estimate		Total Principal	Total Interest	Total
	Principal	Interest	Principal	Interest	Principal	Interest	Principal	Interest	Principal	Interest	Principal	Interest	Principal	Interest	Principal	Interest	Principal	Interest	Principal	Interest	Total
2022	2,010,000	1,918,625	1,505,000	531,875	1,735,000	1,493,669	1,975,000	1,898,375	2,240,000	2,201,400	895,000	863,725	3,215,000	368,625	1,705,000	2,518,788	-	1,666,666	32,560,000	19,324,499	51,884,499
2023	2,115,000	1,815,500	1,585,000	454,625	1,835,000	1,404,419	2,080,000	1,797,000	2,335,000	2,109,425	945,000	817,725	3,370,000	204,000	2,815,000	2,405,787	3,901,163	2,451,235	39,081,163	18,482,214	57,563,377
2024	2,225,000	1,707,000	1,675,000	373,125	1,920,000	1,310,544	2,185,000	1,690,375	2,450,000	1,989,800	990,000	769,350	250,000	113,500	2,955,000	2,261,537	4,000,000	2,352,471	34,320,000	16,765,882	51,085,882
2025	2,335,000	1,593,000	1,775,000	286,875	2,020,000	1,212,044	2,295,000	1,578,375	2,575,000	1,864,175	1,040,000	718,600	260,000	100,750	3,110,000	2,109,912	4,104,651	2,251,163	34,244,651	15,180,706	49,425,357
2026	2,455,000	1,473,250	1,530,000	204,250	2,125,000	1,108,419	2,410,000	1,460,750	2,705,000	1,732,175	1,095,000	665,225	275,000	87,375	3,270,000	1,950,413	4,203,488	2,147,310	31,483,488	13,665,010	45,148,498
2027	2,585,000	1,347,250	1,615,000	125,625	2,230,000	999,544	2,535,000	1,337,125	2,840,000	1,593,550	1,150,000	609,100	290,000	73,250	3,440,000	1,782,662	4,313,953	2,040,843	29,468,953	12,263,948	41,732,902
2028	2,715,000	1,214,750	1,705,000	42,625	2,340,000	896,994	2,655,000	1,220,650	2,995,000	1,447,675	1,210,000	550,100	305,000	58,375	3,625,000	1,606,037	4,424,419	1,931,613	27,669,419	11,000,552	38,669,970
2029	2,855,000	1,075,500	-	-	2,430,000	801,594	2,750,000	1,124,581	3,145,000	1,294,175	1,270,000	488,100	320,000	42,750	3,805,000	1,420,288	4,534,884	1,819,622	27,054,884	9,838,606	36,893,490
2030	2,985,000	944,425	-	-	2,530,000	702,394	2,835,000	1,037,316	3,290,000	1,149,750	1,340,000	422,850	340,000	26,250	4,005,000	1,225,038	4,645,349	1,704,869	28,205,349	8,700,644	36,905,992
2031	3,110,000	822,525	-	-	2,635,000	599,093	2,930,000	945,406	3,425,000	1,015,450	1,405,000	354,225	355,000	8,875	4,200,000	1,019,914	4,767,442	1,587,209	29,362,442	7,553,285	36,915,727
2032	3,235,000	695,625	-	-	2,730,000	505,443	3,025,000	846,747	3,545,000	893,775	1,470,000	289,700	-	-	4,385,000	843,657	4,883,721	1,466,570	29,823,721	6,445,804	36,269,525
2033	3,365,000	563,625	-	-	2,815,000	422,268	3,135,000	740,837	3,655,000	785,775	1,515,000	245,150	-	-	4,500,000	727,400	5,011,628	1,342,878	30,846,628	5,425,862	36,272,490
2034	3,495,000	435,163	-	-	2,900,000	336,543	3,250,000	620,975	3,760,000	674,550	1,545,000	214,550	-	-	4,585,000	636,550	5,139,535	1,215,988	29,989,535	4,458,744	34,448,279
2035	3,645,000	282,875	-	-	2,985,000	246,403	3,385,000	488,275	3,875,000	560,025	1,575,000	183,350	-	-	4,675,000	543,950	5,267,442	1,085,901	29,457,442	3,492,029	32,949,471
2036	3,835,000	95,875	-	-	3,080,000	151,638	3,520,000	350,175	3,995,000	441,975	1,610,000	151,500	-	-	4,780,000	449,400	5,401,163	952,543	26,221,163	2,593,106	28,814,269
2037	-	-	-	-	3,185,000	51,756	3,665,000	206,475	4,120,000	320,249	1,640,000	119,000	-	-	4,875,000	352,851	5,534,884	815,843	23,019,884	1,866,174	24,886,058
2038	-	-	-	-	-	-	3,805,000	66,588	4,240,000	194,850	1,675,000	85,850	-	-	4,965,000	254,450	5,680,233	675,653	20,365,233	1,277,391	21,642,624
2039	-	-	-	-	-	-	-	-	4,375,000	65,625	1,710,000	52,000	-	-	5,070,000	154,100	5,819,767	531,903	16,974,767	803,628	17,778,396
2040	-	-	-	-	-	-	-	-	-	-	1,745,000	17,450	-	-	5,170,000	51,700	5,970,930	384,520	12,885,930	453,670	13,339,600
2041	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	6,122,093	233,357	6,122,093	233,357	6,355,450
2042	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	6,273,256	78,415	6,273,256	78,415	6,351,671
Total	42,965,000	15,984,988	11,390,000	2,019,000	39,495,000	12,242,765	48,435,000	17,410,025	59,565,000	20,334,399	25,825,000	7,617,550	8,980,000	1,083,750	75,935,000	22,314,435	100,000,000	28,736,573	545,430,000	159,903,526	705,333,526

LONG TERM DEBT - WATER

Long Term Debt Serviced by Water Department

Fiscal Year	2011 General Obligation Refunding		2012 General Obligation Refunding		2013 General Obligation Refunding		2013 Certificates of Obligation		2014 Certificates of Obligation		2014 General Obligation Refunding		2015 Certificates of Obligation		2015 General Obligation Refunding	
	Principal	Interest	Principal	Interest	Principal	Interest	Principal	Interest	Principal	Interest	Principal	Interest	Principal	Interest	Principal	Interest
2022	625,000	42,016	840,000	90,550	800,000	199,750	696,600	458,383	358,654	251,744	90,000	12,250	290,000	166,503	1,230,000	384,250
2023	645,000	16,125	885,000	47,425	835,000	158,875	725,760	434,363	376,738	233,358	95,000	7,625	295,000	157,729	1,290,000	321,250
2024	-	-	920,000	12,650	875,000	116,125	758,160	402,707	394,821	214,070	105,000	2,625	305,000	148,729	1,350,000	255,250
2025	-	-	-	-	920,000	71,250	797,040	363,828	415,918	193,801	-	-	315,000	139,429	1,410,000	186,250
2026	-	-	-	-	965,000	24,125	839,160	322,922	437,016	172,478	-	-	325,000	128,204	1,475,000	114,125
2027	-	-	-	-	-	-	881,280	279,912	461,127	150,024	-	-	335,000	116,679	1,545,000	38,625
2028	-	-	-	-	-	-	923,400	239,411	479,210	131,308	-	-	350,000	106,185	-	-
2029	-	-	-	-	-	-	959,040	201,164	497,294	111,687	-	-	360,000	94,641	-	-
2030	-	-	-	-	-	-	997,920	160,801	521,405	88,827	-	-	370,000	82,091	-	-
2031	-	-	-	-	-	-	1,043,280	118,049	539,488	69,633	-	-	385,000	68,879	-	-
2032	-	-	-	-	-	-	1,088,640	72,746	560,585	51,055	-	-	400,000	54,891	-	-
2033	-	-	-	-	-	-	1,134,000	24,806	578,669	31,119	-	-	415,000	40,119	-	-
2034	-	-	-	-	-	-	-	-	599,766	10,496	-	-	430,000	24,643	-	-
2035	-	-	-	-	-	-	-	-	-	-	-	-	445,000	8,344	-	-
Total	1,270,000	58,141	2,645,000	150,625	4,395,000	570,125	10,844,280	3,079,094	6,220,690	1,709,601	290,000	22,500	5,020,000	1,337,066	8,300,000	1,299,750

Long Term Debt Serviced by Water Department (continued)

Fiscal Year	2016 Certificates of Obligation		2017 Certificates of Obligation		2018 Certificates of Obligation		2020 Certificates of Obligation		2021 General Obligation Refunding		2021 Certificates of Obligation		2022 Certificates of Obligation ESTIMATE		Total Principal	Total Interest	Total
	Principal	Interest	Principal	Interest	Principal	Interest	Principal	Interest	Principal	Interest	Principal	Interest	Principal	Interest			
2022	195,000	154,100	265,000	199,825	250,000	212,581	95,000	84,125	575,000	44,625	170,000	165,350	-	250,000	6,480,254	2,716,052	9,196,306
2023	205,000	146,100	275,000	189,025	260,000	204,931	100,000	79,250	605,000	15,125	180,000	156,600	585,174	367,685	7,357,672	2,535,466	9,893,138
2024	215,000	137,700	285,000	177,825	270,000	194,283	105,000	74,125	-	-	190,000	147,350	600,000	352,871	6,372,981	2,236,310	8,609,291
2025	220,000	129,000	295,000	166,225	285,000	180,406	110,000	68,750	-	-	200,000	137,600	615,698	337,674	5,583,656	1,974,213	7,557,869
2026	230,000	120,000	310,000	154,125	300,000	165,781	115,000	63,125	-	-	210,000	127,350	630,523	322,097	5,836,699	1,714,332	7,551,031
2027	240,000	110,600	320,000	141,525	315,000	151,981	120,000	57,250	-	-	220,000	116,600	647,093	306,126	5,084,500	1,469,323	6,553,822
2028	250,000	100,800	335,000	128,425	325,000	139,182	130,000	51,000	-	-	230,000	105,350	663,663	289,742	3,686,273	1,291,404	4,977,677
2029	260,000	90,600	350,000	114,725	340,000	125,881	135,000	44,375	-	-	245,000	93,475	680,233	272,943	3,826,566	1,149,491	4,976,057
2030	270,000	80,000	365,000	100,425	350,000	113,831	140,000	37,500	-	-	255,000	80,975	696,802	255,730	3,966,127	1,000,181	4,966,308
2031	280,000	69,000	375,000	85,625	360,000	103,181	150,000	31,750	-	-	270,000	67,850	715,116	238,081	4,117,884	852,048	4,969,933
2032	290,000	57,600	390,000	72,275	375,000	91,922	150,000	28,000	-	-	280,000	55,500	732,558	219,985	4,266,784	703,975	4,970,758
2033	305,000	45,700	400,000	60,425	385,000	79,806	155,000	24,950	-	-	290,000	47,000	751,744	201,432	4,414,413	555,356	4,969,769
2034	315,000	33,300	415,000	48,200	400,000	67,050	155,000	21,850	-	-	295,000	41,150	770,930	182,398	3,380,696	429,087	3,809,784
2035	330,000	20,400	430,000	35,256	410,000	53,375	160,000	18,700	-	-	300,000	35,200	790,116	162,885	2,865,116	334,160	3,199,276
2036	345,000	6,900	440,000	21,663	425,000	38,763	165,000	15,450	-	-	310,000	29,100	810,174	142,881	2,495,174	254,757	2,749,932
2037	-	-	455,000	7,394	440,000	23,625	165,000	12,150	-	-	315,000	22,850	830,233	122,376	2,205,233	188,395	2,393,628
2038	-	-	-	-	455,000	7,963	170,000	8,800	-	-	320,000	16,500	852,035	101,348	1,797,035	134,611	1,931,646
2039	-	-	-	-	-	-	175,000	5,350	-	-	330,000	10,000	872,965	79,786	1,377,965	95,136	1,473,101
2040	-	-	-	-	-	-	180,000	1,800	-	-	335,000	3,350	895,640	57,678	1,410,640	62,828	1,473,468
2041	-	-	-	-	-	-	-	-	-	-	-	-	918,314	35,004	918,314	35,004	953,318
2042	-	-	-	-	-	-	-	-	-	-	-	-	940,988	11,762	940,988	11,762	952,751
Total	3,950,000	1,301,800	5,705,000	1,702,963	5,945,000	1,954,542	2,675,000	728,300	1,180,000	59,750	4,945,000	1,459,150	15,000,000	4,310,486	78,384,970	19,743,893	98,128,862

LONG TERM DEBT - SEWER

Long Term Debt Serviced by Sewer Department

Fiscal Year	2011 General Obligation Refunding		2013 General Obligation Refunding		2013 Certificates of Obligations		2014 Certificates of Obligations		2015 Certificates of Obligations		2015 General Obligation Refunding		2016 Certificates of Obligation	
	Principal	Interest	Principal	Interest	Principal	Interest	Principal	Interest	Principal	Interest	Principal	Interest	Principal	Interest
2022	155,000	10,422	1,285,000	276,875	378,400	248,998	236,346	165,894	365,000	212,190	1,360,000	411,000	495,000	390,900
2023	160,000	4,000	1,350,000	211,000	394,240	235,950	248,263	153,779	375,000	201,090	1,425,000	341,375	520,000	370,600
2024	-	-	1,420,000	141,750	411,840	218,755	260,179	141,068	390,000	189,615	1,495,000	268,375	540,000	349,400
2025	-	-	1,490,000	69,000	432,960	197,635	274,082	127,711	400,000	177,765	1,560,000	192,000	560,000	327,400
2026	-	-	635,000	15,875	455,840	175,415	287,985	113,660	415,000	163,465	1,495,000	115,625	585,000	304,500
2027	-	-	-	-	478,720	152,051	303,873	98,863	430,000	148,715	1,565,000	39,125	610,000	280,600
2028	-	-	-	-	501,600	130,051	315,790	86,530	445,000	135,312	-	-	630,000	255,800
2029	-	-	-	-	520,960	109,274	327,707	73,600	460,000	120,596	-	-	660,000	230,000
2030	-	-	-	-	542,080	87,349	343,595	58,536	475,000	104,521	-	-	685,000	203,100
2031	-	-	-	-	566,720	64,126	355,512	45,886	490,000	87,634	-	-	715,000	175,100
2032	-	-	-	-	591,360	39,517	369,415	33,644	510,000	69,815	-	-	740,000	146,000
2033	-	-	-	-	616,000	13,475	381,331	20,506	525,000	51,056	-	-	770,000	115,800
2034	-	-	-	-	-	-	395,234	6,917	545,000	31,458	-	-	805,000	84,300
2035	-	-	-	-	-	-	-	-	570,000	10,687	-	-	835,000	51,500
2036	-	-	-	-	-	-	-	-	-	-	-	-	870,000	17,400
2037	-	-	-	-	-	-	-	-	-	-	-	-	-	-
2038	-	-	-	-	-	-	-	-	-	-	-	-	-	-
2039	-	-	-	-	-	-	-	-	-	-	-	-	-	-
2040	-	-	-	-	-	-	-	-	-	-	-	-	-	-
2041	-	-	-	-	-	-	-	-	-	-	-	-	-	-
2042	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Total	315,000	14,422	6,180,000	714,500	5,890,720	1,672,594	4,099,310	1,126,593	6,395,000	1,703,919	8,900,000	1,367,500	10,020,000	3,302,400

Long Term Debt Serviced by Sewer Department (continued)

Fiscal Year	2017 Certificates of Obligation		2018 Certificates of Obligation		2019 Certificates of Obligation		2020 Certificates of Obligation		2021 General Obligation Refunding		2021 Certificates of Obligation		Total Principal	Total Interest	Total
	Principal	Interest	Principal	Interest	Principal	Interest	Principal	Interest	Principal	Interest	Principal	Interest			
2022	310,000	233,806	305,000	257,981	375,000	277,800	370,000	329,400	145,000	11,375	535,000	514,025	6,314,746	3,340,666	9,655,412
2023	320,000	221,207	315,000	248,681	380,000	267,888	390,000	310,400	155,000	3,875	560,000	486,650	6,592,503	3,056,495	9,648,997
2024	335,000	208,107	330,000	235,706	395,000	257,231	410,000	290,400	-	-	590,000	457,900	6,577,019	2,758,307	9,335,326
2025	350,000	194,406	345,000	218,831	405,000	245,725	430,000	269,400	-	-	620,000	427,650	6,867,042	2,447,523	9,314,565
2026	360,000	180,206	365,000	201,081	415,000	233,425	455,000	247,275	-	-	650,000	395,900	6,118,825	2,146,426	8,265,251
2027	375,000	165,506	380,000	184,356	430,000	220,750	480,000	223,900	-	-	685,000	362,525	5,737,593	1,876,391	7,613,984
2028	390,000	150,206	395,000	168,856	445,000	207,625	500,000	199,400	-	-	720,000	327,400	4,342,390	1,661,179	6,003,569
2029	410,000	134,207	410,000	152,757	460,000	191,750	530,000	173,650	-	-	760,000	290,400	4,538,667	1,476,234	6,014,900
2030	425,000	117,506	425,000	138,181	475,000	173,050	555,000	146,525	-	-	795,000	251,525	4,720,675	1,280,292	6,000,968
2031	440,000	100,206	440,000	125,206	495,000	153,650	575,000	124,025	-	-	835,000	210,775	4,912,232	1,086,608	5,998,840
2032	455,000	84,581	455,000	111,497	515,000	133,450	590,000	109,500	-	-	875,000	172,400	5,100,775	900,404	6,001,178
2033	470,000	70,706	465,000	96,831	535,000	115,125	605,000	97,550	-	-	900,000	145,900	5,267,331	726,949	5,994,281
2034	485,000	56,381	480,000	81,475	550,000	98,850	615,000	85,350	-	-	920,000	127,700	4,795,234	572,431	5,367,665
2035	500,000	41,294	500,000	64,925	570,000	82,050	630,000	72,900	-	-	940,000	109,100	4,545,000	432,456	4,977,456
2036	515,000	25,434	515,000	47,163	585,000	64,725	640,000	60,200	-	-	960,000	89,830	4,085,000	304,752	4,389,752
2037	535,000	8,694	535,000	28,788	605,000	46,875	655,000	47,250	-	-	975,000	70,750	3,305,000	202,357	3,507,357
2038	-	-	555,000	9,713	620,000	28,500	665,000	34,050	-	-	995,000	51,050	2,835,000	123,313	2,958,313
2039	-	-	-	-	640,000	9,600	680,000	20,600	-	-	1,015,000	30,950	2,335,000	61,150	2,396,150
2040	-	-	-	-	-	-	690,000	6,900	-	-	1,040,000	10,400	1,730,000	17,300	1,747,300
2041	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
2042	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Total	6,675,000	1,992,453	7,215,000	2,372,028	8,895,000	2,808,069	10,465,000	2,848,675	300,000	15,250	15,370,000	4,532,830	90,720,030	24,471,233	115,191,264

LONG TERM DEBT - FCDC

Long Term Debt Serviced by the Community Development Corporation																		
Fiscal Year	2011 General Obligation Refunding		2012 General Obligation Refunding		2013 General Obligation Refunding		2013 Certificates of Obligation		2014-A Certificates of Obligation		2014 General Obligation Refunding		2015-A Certificates of Obligation		2015B Certificates of Obligation		2016 General Obligation Refunding	
	Principal	Interest	Principal	Interest	Principal	Interest	Principal	Interest	Principal	Interest	Principal	Interest	Principal	Interest	Principal	Interest	Principal	Interest
2022	215,000	14,360	840,000	90,800	1,395,000	299,625	645,000	424,163	885,000	779,529	95,000	12,875	375,000	240,575	120,000	98,150	815,000	88,125
2023	220,000	5,500	890,000	47,550	1,465,000	228,125	670,000	401,957	915,000	754,535	100,000	8,000	385,000	232,734	125,000	94,776	845,000	46,625
2024	-	-	920,000	12,650	1,540,000	153,000	700,000	372,731	945,000	726,856	110,000	2,750	395,000	224,447	130,000	90,923	250,000	19,250
2025	-	-	-	-	1,620,000	74,000	740,000	336,731	980,000	696,765	-	-	405,000	212,150	135,000	86,688	260,000	6,500
2026	-	-	-	-	670,000	16,750	775,000	298,856	1,015,000	664,084	-	-	420,000	195,650	140,000	82,052	-	-
2027	-	-	-	-	-	-	815,000	259,106	1,055,000	628,884	-	-	435,000	180,725	140,000	77,089	-	-
2028	-	-	-	-	-	-	855,000	221,631	1,095,000	591,249	-	-	450,000	167,450	145,000	71,786	-	-
2029	-	-	-	-	-	-	890,000	186,175	1,140,000	551,007	-	-	465,000	153,725	155,000	65,939	-	-
2030	-	-	-	-	-	-	925,000	148,741	1,190,000	508,187	-	-	480,000	139,250	160,000	59,623	-	-
2031	-	-	-	-	-	-	965,000	109,156	1,245,000	460,339	-	-	495,000	124,016	165,000	53,000	-	-
2032	-	-	-	-	-	-	1,005,000	67,294	1,300,000	407,530	-	-	510,000	107,994	175,000	45,986	-	-
2033	-	-	-	-	-	-	1,050,000	22,969	1,360,000	352,335	-	-	525,000	90,847	180,000	38,485	-	-
2034	-	-	-	-	-	-	-	-	1,425,000	294,546	-	-	545,000	72,450	190,000	30,530	-	-
2035	-	-	-	-	-	-	-	-	1,490,000	234,060	-	-	565,000	53,025	195,000	22,253	-	-
2036	-	-	-	-	-	-	-	-	1,560,000	170,772	-	-	585,000	32,534	205,000	13,653	-	-
2037	-	-	-	-	-	-	-	-	1,630,000	104,580	-	-	605,000	10,966	215,000	4,623	-	-
2038	-	-	-	-	-	-	-	-	1,705,000	35,379	-	-	-	-	-	-	-	-
2039	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Total	435,000	19,860	2,650,000	151,000	6,690,000	771,500	10,035,000	2,849,510	20,935,000	7,960,637	305,000	23,625	7,640,000	2,238,538	2,575,000	935,556	2,170,000	160,500

Long Term Debt Serviced by the Community Development Corporation (continued)																			
Fiscal Year	2019 Certificates of Obligation		2019 Certificates of Obligation		2021 General Obligation Refunding		Total Principal	Total Interest	2012 Sales Tax Revenue Bonds (Taxable)		2015 Sales Tax Revenue Bonds (Taxable)		2016B Sales Tax Revenue Bonds (Taxable)		2016A Sales Tax Revenue Bonds (Taxable)		Total Principal	Total Interest	Total Debt Serviced
	Principal	Interest	Principal	Interest	Principal	Interest			Principal	Interest	Principal	Interest	Principal	Interest	Principal	Interest			
2022	505,000	436,869	120,000	76,443	195,000	15,375	6,205,000	2,576,889	1,295,000	584,687	260,000	168,672	610,000	492,978	805,000	791,175	2,970,000	2,037,512	13,789,401
2023	525,000	418,794	125,000	72,768	210,000	5,250	6,475,000	2,316,614	1,335,000	548,576	265,000	161,518	625,000	476,512	845,000	749,925	3,070,000	1,936,531	13,798,145
2024	540,000	397,494	130,000	68,943	-	-	5,660,000	2,069,044	1,380,000	509,604	275,000	153,682	645,000	458,215	890,000	706,550	3,190,000	1,828,051	12,747,095
2025	560,000	378,294	130,000	65,043	-	-	4,830,000	1,856,171	1,430,000	467,506	280,000	145,218	665,000	438,263	935,000	660,925	3,310,000	1,711,912	11,708,083
2026	575,000	361,269	135,000	61,068	-	-	3,730,000	1,679,729	1,480,000	419,655	290,000	136,092	685,000	416,689	985,000	612,925	3,440,000	1,585,361	10,435,090
2027	595,000	343,451	140,000	57,398	-	-	3,180,000	1,546,653	1,540,000	366,805	300,000	125,457	710,000	392,532	1,030,000	562,550	3,580,000	1,447,344	9,753,997
2028	620,000	324,524	145,000	53,976	-	-	3,310,000	1,430,616	1,605,000	311,768	315,000	113,465	735,000	366,161	1,085,000	509,675	3,740,000	1,301,069	9,781,685
2029	640,000	304,070	145,000	50,351	-	-	3,435,000	1,311,267	1,680,000	250,584	325,000	100,985	765,000	337,944	1,145,000	453,925	3,915,000	1,143,438	9,804,705
2030	665,000	282,045	150,000	46,553	-	-	3,570,000	1,184,399	1,755,000	182,915	340,000	88,018	795,000	307,361	1,200,000	395,300	4,090,000	973,594	9,817,993
2031	690,000	258,838	155,000	42,549	-	-	3,715,000	1,047,898	1,840,000	112,093	350,000	73,950	830,000	273,735	1,255,000	333,925	4,275,000	793,703	9,831,601
2032	720,000	234,155	160,000	38,335	-	-	3,870,000	901,294	1,925,000	37,922	365,000	58,756	865,000	237,293	1,320,000	282,750	4,475,000	616,721	9,863,015
2033	750,000	207,875	165,000	33,906	-	-	4,030,000	746,417	-	-	385,000	42,819	905,000	199,237	1,350,000	242,700	2,640,000	484,756	7,901,173
2034	780,000	180,140	170,000	29,258	-	-	3,110,000	606,924	-	-	400,000	26,137	945,000	158,754	1,395,000	201,525	2,740,000	386,416	6,843,340
2035	810,000	150,920	170,000	24,455	-	-	3,230,000	484,713	-	-	415,000	8,819	985,000	115,811	1,445,000	151,700	2,845,000	276,330	6,836,043
2036	845,000	120,176	175,000	19,495	-	-	3,370,000	356,630	-	-	-	-	1,030,000	70,978	1,505,000	92,700	2,535,000	163,678	6,425,308
2037	885,000	87,646	180,000	14,303	-	-	3,515,000	222,118	-	-	-	-	1,080,000	24,030	1,565,000	31,300	2,645,000	55,330	6,437,448
2038	925,000	53,531	190,000	8,798	-	-	2,820,000	97,708	-	-	-	-	-	-	-	-	-	-	2,917,708
2039	965,000	18,094	195,000	2,974	-	-	1,160,000	21,068	-	-	-	-	-	-	-	-	-	-	1,181,068
2040	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Total	12,595,000	4,558,181	2,780,000	766,616	405,000	20,625	69,215,000	20,456,148	17,265,000	3,792,115	4,565,000	1,403,588	12,875,000	4,766,493	18,755,000	6,779,550	53,460,000	16,741,746	159,872,894

LONG TERM DEBT - FEDC

Long Term Debt Serviced by the FEDC

Fiscal Year	2011 General Obligation Refunding		2014-A Certificates of Obligation		2015-B Certificates of Obligation		2016 Sales Tax Revenue Bonds (Tax Exempt) EDC		2016 General Obligation Refunding (Tax Exempt)		2019 Certificates of Obligation		2019B Certificates of Obligation (Taxable)		2021 General Obligation Refunding		Total Principal	Total Interest	Total
	Principal	Interest	Principal	Interest	Principal	Interest	Principal	Interest	Principal	Interest	Principal	Interest	Principal	Interest	Principal	Interest			
2022	175,000	11,735	175,000	156,027	120,000	98,150	165,000	164,575	255,000	48,375	95,000	81,849	120,000	76,590	160,000	12,500	1,100,000	485,226	1,585,226
2023	180,000	4,500	185,000	151,025	125,000	94,776	175,000	156,075	265,000	35,375	100,000	78,424	125,000	72,915	170,000	4,250	1,150,000	441,265	1,591,265
2024	-	-	190,000	145,445	130,000	90,923	185,000	147,075	280,000	21,750	100,000	74,424	130,000	69,090	-	-	830,000	401,632	1,231,632
2025	-	-	195,000	139,428	135,000	86,688	195,000	137,575	295,000	7,375	105,000	70,849	130,000	65,190	-	-	860,000	369,530	1,229,530
2026	-	-	205,000	132,874	140,000	82,052	205,000	127,575	-	-	110,000	67,624	135,000	61,215	-	-	590,000	343,765	933,765
2027	-	-	210,000	125,817	140,000	77,089	215,000	117,075	-	-	110,000	64,275	140,000	57,545	-	-	600,000	324,726	924,726
2028	-	-	220,000	118,290	145,000	71,786	225,000	106,075	-	-	115,000	60,770	145,000	54,124	-	-	625,000	304,970	929,970
2029	-	-	230,000	110,187	155,000	65,939	240,000	94,450	-	-	120,000	56,954	145,000	50,499	-	-	650,000	283,579	933,579
2030	-	-	240,000	101,550	160,000	59,623	250,000	82,200	-	-	125,000	52,819	150,000	46,700	-	-	675,000	260,692	935,692
2031	-	-	250,000	91,922	165,000	53,000	260,000	69,450	-	-	130,000	48,452	155,000	42,696	-	-	700,000	236,070	936,070
2032	-	-	260,000	81,340	175,000	45,986	275,000	58,825	-	-	135,000	43,813	160,000	38,483	-	-	730,000	209,622	939,622
2033	-	-	270,000	70,343	180,000	38,485	280,000	50,500	-	-	140,000	38,897	165,000	34,054	-	-	755,000	181,779	936,779
2034	-	-	285,000	58,826	190,000	30,530	290,000	41,950	-	-	145,000	33,730	170,000	29,405	-	-	790,000	152,491	942,491
2035	-	-	300,000	46,687	195,000	22,253	300,000	31,600	-	-	150,000	28,309	170,000	24,603	-	-	815,000	121,852	936,852
2036	-	-	310,000	34,030	205,000	13,653	315,000	19,300	-	-	160,000	22,550	175,000	19,643	-	-	850,000	89,876	939,876
2037	-	-	325,000	20,854	215,000	4,623	325,000	6,500	-	-	165,000	16,439	185,000	14,376	-	-	890,000	56,292	946,292
2038	-	-	340,000	7,055	-	-	-	-	-	-	175,000	10,031	190,000	8,798	-	-	705,000	25,884	730,884
2039	-	-	-	-	-	-	-	-	-	-	180,000	3,375	195,000	2,974	-	-	375,000	6,349	381,349
Total	355,000	16,235	4,190,000	1,591,700	2,575,000	935,556	3,900,000	1,410,800	1,095,000	112,875	2,360,000	853,583	2,785,000	768,900	330,000	16,750	13,690,000	4,295,599	17,985,599

Long Term Debt Serviced by the FEDC (continued)

Fiscal Year	2012 Sales Tax Revenue Bonds (Taxable)		2014 Sales Tax Revenue Bonds (Taxable)		Total		Total
	Principal	Interest	Principal	Interest	Principal	Interest	
2022	1,370,000	619,260	1,095,000	671,859	2,465,000	1,291,119	3,756,119
2023	1,415,000	581,019	1,135,000	638,048	2,550,000	1,219,067	3,769,067
2024	1,460,000	539,751	1,175,000	600,669	2,635,000	1,140,420	3,775,420
2025	1,515,000	495,180	1,215,000	560,203	2,730,000	1,055,383	3,785,383
2026	1,570,000	444,450	1,260,000	516,440	2,830,000	960,890	3,790,890
2027	1,630,000	388,450	1,310,000	469,463	2,940,000	857,913	3,797,913
2028	1,700,000	330,175	1,360,000	419,388	3,060,000	749,563	3,809,563
2029	1,780,000	265,359	1,420,000	365,857	3,200,000	631,216	3,831,216
2030	1,860,000	193,651	1,485,000	308,839	3,345,000	502,490	3,847,490
2031	1,945,000	118,693	1,550,000	246,960	3,495,000	365,653	3,860,653
2032	2,040,000	40,188	1,625,000	180,285	3,665,000	220,473	3,885,473
2033	-	-	1,700,000	110,460	1,700,000	110,460	1,810,460
2034	-	-	1,780,000	37,380	1,780,000	37,380	1,817,380
2035	-	-	-	-	-	-	-
2036	-	-	-	-	-	-	-
2037	-	-	-	-	-	-	-
2038	-	-	-	-	-	-	-
2039	-	-	-	-	-	-	-
2040	-	-	-	-	-	-	-
Total	18,285,000	4,016,176	18,110,000	5,125,851	36,395,000	9,142,027	45,537,027

Total Debt Serviced
5,341,345
5,360,332
5,007,052
5,014,913
4,724,655
4,722,639
4,739,533
4,764,795
4,783,182
4,796,723
4,825,095
2,747,239
2,759,871
936,852
939,876
946,292
730,884
381,349
63,522,626

LONG TERM DEBT - TIRZ #1

Long Term Debt Serviced by TIRZ #1															
Fiscal Year	2001-B Certificates of Obligation (Tax)		2003-B Certificates of Obligation		2008-B Certificates of Obligation		2009 Certificates of Obligation		2011 General Obligation Refunding		2014-A Taxable Certificates of Obligation		2015 General Obligation Taxable Refunding		
	Principal	Interest	Principal	Interest	Principal	Interest	Principal	Interest	Principal	Interest	Principal	Interest	Principal	Interest	
2022	778,950	202,158	1,020,000	82,420	515,000	1,019,220	135,000	60,333	1,640,000	110,875	2,125,000	1,871,661	260,000	162,425	
2023	828,488	148,911	1,075,000	27,950	555,000	986,853	140,000	54,833	1,705,000	42,625	2,195,000	1,811,677	270,000	155,598	
2024	886,246	92,111	-	-	590,000	952,216	145,000	48,951	-	-	2,275,000	1,745,156	275,000	148,101	
2025	947,224	31,377	-	-	625,000	915,463	155,000	42,576	-	-	2,350,000	1,672,862	285,000	139,908	
2026	-	-	-	-	1,400,000	854,206	155,000	35,989	-	-	2,435,000	1,594,476	290,000	131,065	
2027	-	-	-	-	1,495,000	764,203	165,000	28,983	-	-	2,530,000	1,510,048	305,000	120,779	
2028	-	-	-	-	1,590,000	665,869	175,000	21,333	-	-	2,630,000	1,419,723	315,000	109,154	
2029	-	-	-	-	1,690,000	561,319	180,000	13,210	-	-	2,740,000	1,323,035	325,000	97,154	
2030	-	-	-	-	1,805,000	449,916	190,000	4,513	-	-	2,855,000	1,220,213	340,000	84,685	
2031	-	-	-	-	1,920,000	331,181	-	-	-	-	2,990,000	1,105,352	350,000	71,135	
2032	-	-	-	-	2,050,000	204,638	-	-	-	-	3,125,000	978,466	365,000	56,478	
2033	-	-	-	-	2,185,000	69,647	-	-	-	-	3,270,000	845,770	380,000	41,205	
2034	-	-	-	-	-	-	-	-	-	-	3,420,000	706,952	400,000	25,214	
2035	-	-	-	-	-	-	-	-	-	-	3,575,000	561,806	415,000	8,508	
2036	-	-	-	-	-	-	-	-	-	-	3,740,000	410,020	-	-	
2037	-	-	-	-	-	-	-	-	-	-	3,915,000	251,179	-	-	
2038	-	-	-	-	-	-	-	-	-	-	4,095,000	84,971	-	-	
Total	3,440,908	474,557	2,095,000	110,370	16,420,000	7,774,730	1,440,000	310,719	3,345,000	153,500	50,265,000	19,113,367	4,575,000	1,351,409	

Long Term Debt Serviced by TIF (continued)													
Fiscal Year	2016 General Obligation Refunding (Tax Exempt)		2016 General Obligation Refunding (Tax Exempt)		2019 Certificates of Obligation		2019-B Certificates of Obligation (Taxable)		2021 General Obligation Refunding		Total Principal	Total Interest	Total
	Principal	Interest	Principal	Interest	Principal	Interest	Principal	Interest	Principal	Interest			
2022	2,885,000	1,038,425	45,000	23,225	805,000	617,544	252,000	160,464	1,520,000	117,500	11,980,950	5,466,250	17,447,200
2023	3,030,000	890,550	50,000	20,850	830,000	588,869	261,000	152,769	1,590,000	39,750	12,529,488	4,921,234	17,450,722
2024	3,185,000	735,175	50,000	18,350	855,000	555,169	270,000	144,804	-	-	8,531,246	4,440,034	12,971,280
2025	3,350,000	571,800	50,000	15,850	885,000	524,794	276,000	136,614	-	-	8,923,224	4,051,244	12,974,468
2026	1,155,000	459,175	55,000	13,225	915,000	497,794	285,000	128,199	-	-	6,690,000	3,714,129	10,404,129
2027	1,215,000	399,925	60,000	10,350	950,000	469,392	294,000	120,470	-	-	7,014,000	3,424,149	10,438,149
2028	1,275,000	337,675	60,000	7,350	980,000	439,328	300,000	113,340	-	-	7,325,000	3,113,771	10,438,771
2029	1,340,000	272,300	65,000	4,225	1,015,000	406,941	309,000	105,725	-	-	7,664,000	2,783,909	10,447,909
2030	1,405,000	210,700	65,000	1,300	1,055,000	372,005	315,000	97,690	-	-	8,030,000	2,441,021	10,471,021
2031	1,460,000	153,400	-	-	1,095,000	335,181	324,000	89,303	-	-	8,139,000	2,085,552	10,224,552
2032	1,520,000	93,800	-	-	1,140,000	296,057	333,000	80,514	-	-	8,533,000	1,709,953	10,242,953
2033	1,585,000	31,700	-	-	1,185,000	254,492	342,000	71,316	-	-	8,947,000	1,314,130	10,261,130
2034	-	-	-	-	1,235,000	210,623	351,000	61,699	-	-	5,406,000	1,004,488	6,410,488
2035	-	-	-	-	1,290,000	164,220	363,000	51,613	-	-	5,643,000	786,146	6,429,146
2036	-	-	-	-	1,340,000	115,364	372,000	41,046	-	-	5,452,000	566,430	6,018,430
2037	-	-	-	-	1,400,000	63,843	384,000	29,988	-	-	5,699,000	345,010	6,044,010
2038	-	-	-	-	995,000	18,656	396,000	18,384	-	-	5,486,000	122,011	5,608,011
2039	-	-	-	-	-	-	408,000	6,222	-	-	408,000	6,222	414,222
Total	23,405,000	5,194,625	500,000	114,725	17,970,000	5,930,270	5,835,000	1,610,160	3,110,000	157,250	132,400,908	42,295,681	174,696,589

LONG TERM DEBT - TIRZ #5

Long Term Debt Serviced by TIRZ #5					
Fiscal Year	2016-B Certificates of Obligation (Taxable)		Total Principal	Total Interest	Total
	Principal	Interest			
2022	695,000	576,631	695,000	576,631	1,271,631
2023	710,000	562,709	710,000	562,709	1,272,709
2024	725,000	547,235	725,000	547,235	1,272,235
2025	740,000	530,274	740,000	530,274	1,270,274
2026	760,000	511,967	760,000	511,967	1,271,967
2027	780,000	491,938	780,000	491,938	1,271,938
2028	800,000	470,127	800,000	470,127	1,270,127
2029	825,000	446,474	825,000	446,474	1,271,474
2030	850,000	421,049	850,000	421,049	1,271,049
2031	880,000	393,924	880,000	393,924	1,273,924
2032	910,000	363,530	910,000	363,530	1,273,530
2033	940,000	330,230	940,000	330,230	1,270,230
2034	975,000	295,760	975,000	295,760	1,270,760
2035	1,010,000	260,030	1,010,000	260,030	1,270,030
2036	1,050,000	222,950	1,050,000	222,950	1,272,950
2037	1,085,000	185,062	1,085,000	185,062	1,270,062
2038	1,125,000	146,388	1,125,000	146,388	1,271,388
2039	1,165,000	106,312	1,165,000	106,312	1,271,312
2040	1,205,000	64,838	1,205,000	64,838	1,269,838
2041	1,250,000	21,875	1,250,000	21,875	1,271,875
Total	18,480,000	6,949,303	18,480,000	6,949,303	25,429,303

LONG TERM DEBT - TIRZ #6

Long Term Debt Serviced by TIRZ #6					
Fiscal Year	2022 Certificates of Obligation (Taxable)		Total Principal	Total Interest	Total
	Principal	Interest			
2022	-	56,100	-	56,100	56,100
2023	128,738	80,891	128,738	80,891	209,629
2024	132,000	77,632	132,000	77,632	209,632
2025	135,453	74,288	135,453	74,288	209,742
2026	138,715	70,861	138,715	70,861	209,576
2027	142,360	67,348	142,360	67,348	209,708
2028	146,006	63,743	146,006	63,743	209,749
2029	149,651	60,048	149,651	60,048	209,699
2030	153,297	56,261	153,297	56,261	209,557
2031	157,326	52,378	157,326	52,378	209,703
2032	161,163	48,397	161,163	48,397	209,560
2033	165,384	44,315	165,384	44,315	209,699
2034	169,605	40,128	169,605	40,128	209,732
2035	173,826	35,835	173,826	35,835	209,660
2036	178,238	31,434	178,238	31,434	209,672
2037	182,651	26,923	182,651	26,923	209,574
2038	187,448	22,297	187,448	22,297	209,744
2039	192,052	17,553	192,052	17,553	209,605
2040	197,041	11,589	197,041	11,589	208,630
2041	202,029	7,701	202,029	7,701	209,730
2042	207,017	2,588	207,017	2,588	209,605
Total	3,300,000	948,307	3,300,000	948,307	4,248,307

LONG TERM DEBT - FSMD

Long Term Debt Serviced by FSMD

Fiscal Year	2001-B Certificates of Obligation (Tax)		2003-B Certificates of Obligation (Tax)		Total Principal	Total Interest	Total
	Principal	Interest	Principal	Interest			
2022	306,050	79,571	125,000	10,010	431,050	89,581	520,631
2023	326,512	58,617	130,000	3,380	456,512	61,997	518,509
2024	348,754	36,249	-	-	348,754	36,249	385,003
2025	372,776	12,348	-	-	372,776	12,348	385,124
Total	1,354,092	186,785	255,000	13,390	1,609,092	200,175	1,809,267

Note: These bonds are being paid by the Developer. When the total assessed value reaches \$225 million, the Developer is not required to make any additional debt payments.

LONG TERM DEBT - HOTEL/MOTEL

Long Term Debt Serviced by Hotel/Motel Fund

Fiscal Year	2011 General Obligation Refunding		2015B Certificates of Obligation		2016 General Obligation Refunding (Tax-exempt)		2019B Certificates of Obligation (Taxable)		2021 General Obligation Refunding		Total Principal	Total Interest	Total
	Principal	Interest	Principal	Interest	Principal	Interest	Principal	Interest	Principal	Interest			
2022	540,000	36,688	590,000	473,716	215,000	41,125	168,000	106,976	505,000	38,875	2,018,000	697,380	2,715,380
2023	565,000	14,125	605,000	457,271	225,000	30,125	174,000	101,846	525,000	13,125	2,094,000	616,492	2,710,492
2024	-	-	625,000	438,689	240,000	18,500	180,000	96,536	-	-	1,045,000	553,725	1,598,725
2025	-	-	645,000	418,393	250,000	6,250	184,000	91,076	-	-	1,079,000	515,719	1,594,719
2026	-	-	665,000	396,309	-	-	190,000	85,466	-	-	855,000	481,775	1,336,775
2027	-	-	690,000	372,282	-	-	196,000	80,313	-	-	886,000	452,595	1,338,595
2028	-	-	715,000	346,137	-	-	200,000	75,560	-	-	915,000	421,697	1,336,697
2029	-	-	740,000	317,792	-	-	206,000	70,484	-	-	946,000	388,276	1,334,276
2030	-	-	770,000	287,510	-	-	210,000	65,127	-	-	980,000	352,637	1,332,637
2031	-	-	800,000	255,517	-	-	216,000	59,535	-	-	1,016,000	315,052	1,331,052
2032	-	-	835,000	221,791	-	-	222,000	53,676	-	-	1,057,000	275,467	1,332,467
2033	-	-	870,000	185,760	-	-	228,000	47,544	-	-	1,098,000	233,304	1,331,304
2034	-	-	910,000	147,490	-	-	234,000	41,133	-	-	1,144,000	188,623	1,332,623
2035	-	-	950,000	107,500	-	-	242,000	34,408	-	-	1,192,000	141,908	1,333,908
2036	-	-	990,000	65,790	-	-	248,000	27,364	-	-	1,238,000	93,154	1,331,154
2037	-	-	1,035,000	22,253	-	-	256,000	19,992	-	-	1,291,000	42,245	1,333,245
2038	-	-	-	-	-	-	264,000	12,256	-	-	264,000	12,256	276,256
2039	-	-	-	-	-	-	272,000	4,148	-	-	272,000	4,148	276,148
Total	1,105,000	50,813	12,435,000	4,514,200	930,000	96,000	3,890,000	1,073,440	1,030,000	52,000	19,390,000	5,786,453	25,176,453

LONG TERM DEBT - PID

Long Term Debt Serviced by the FPID

Fiscal Year	2011 General Obligation Refunding		2012 General Obligation Refunding		2014 General Obligation Refunding		2021 General Obligation Refunding		Total Principal	Total Interest	Total
	Principal	Interest	Principal	Interest	Principal	Interest	Principal	Interest			
2022	80,000	5,500	150,000	15,787	20,000	2,750	80,000	6,000	330,000	30,037	360,037
2023	85,000	2,125	150,000	8,287	25,000	1,625	80,000	2,000	340,000	14,037	354,037
2024	-	-	165,000	2,269	20,000	500	-	-	185,000	2,769	187,769
Total	165,000	7,625	465,000	26,343	65,000	4,875	160,000	8,000	855,000	46,843	901,843

OTHER FUNDS

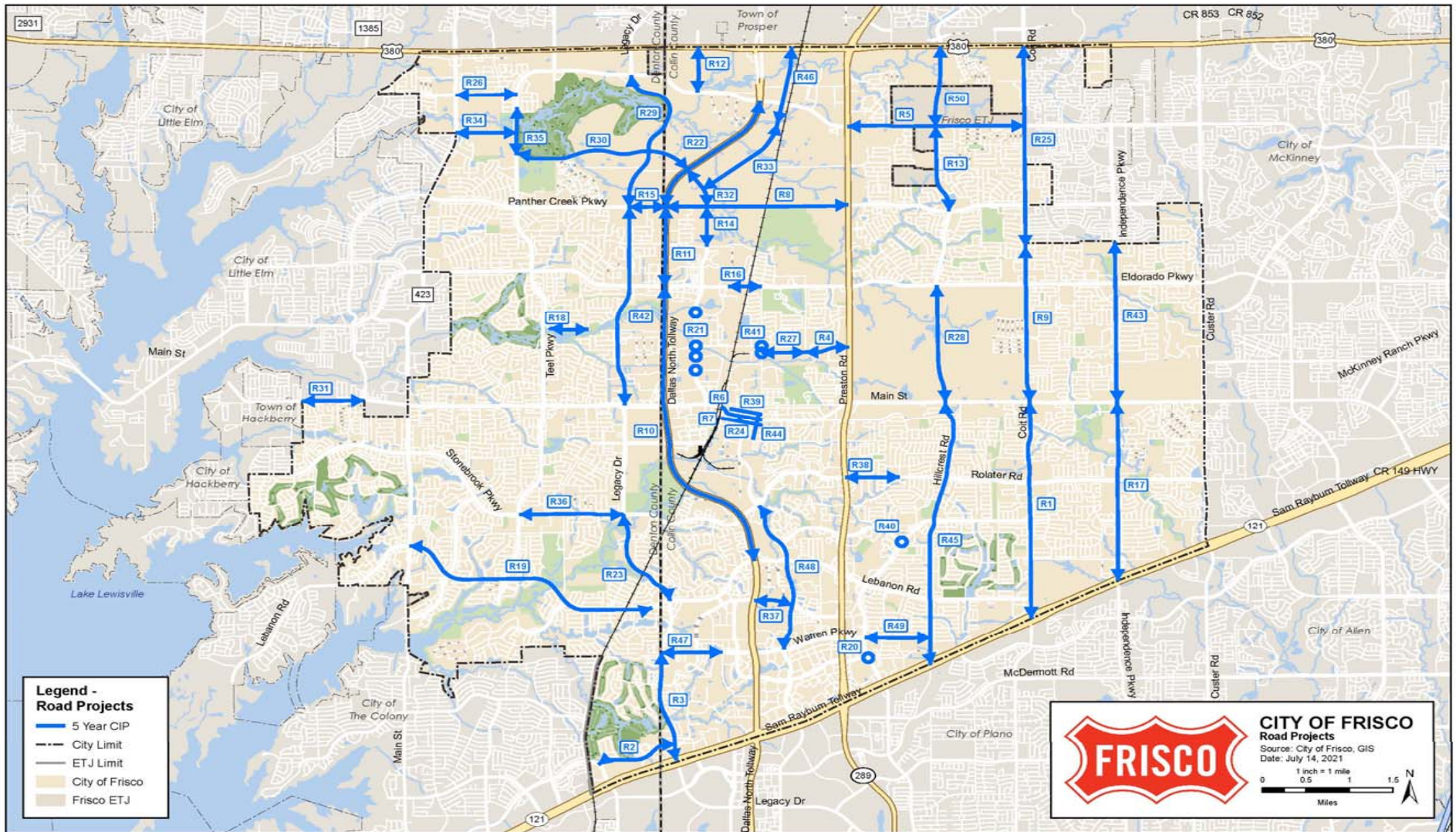
Long Range Capital Plan - Roads and Water Infrastructure Funding Summary

Proposed Bond Sale*	\$ 86,000,000	\$ 128,300,000	\$ 64,800,000	\$ 48,625,000	\$ -
Current Available Balance	227,974,617	17,482,990	20,275,539	(5,388,246)	(13,200,115)
Other Revenue*	120,722,775	57,319,001	53,000,000	10,000,000	29,225,000
	FY 2021	FY 2022*	FY 2023*	FY 2024*	FY 2025*
Roads	200,006,079	73,286,400	42,856,000	3,830,483	-
Traffic Signals	8,055,661	8,585,760	1,800,000	1,750,000	1,750,000
Arterial Lighting	5,441,133	-	2,405,760	398,635	-
Parks and Cultural Facilities	43,862,141	17,269,682	74,002,025	49,257,750	29,382,500
Public Safety	123,853,272	79,225,000	-	-	-
Interest and Fiscal Charges	35,492,932	3,600,000	22,000,000	10,900,000	-
	503,185	859,610	400,000	300,000	400,000
Total	417,214,402	182,826,452	143,463,785	66,436,868	31,532,500
Balance Forward with Unissued GO	\$ 17,482,990	\$ 20,275,539	\$ (5,388,246)	\$ (13,200,115)	\$ (15,507,615)

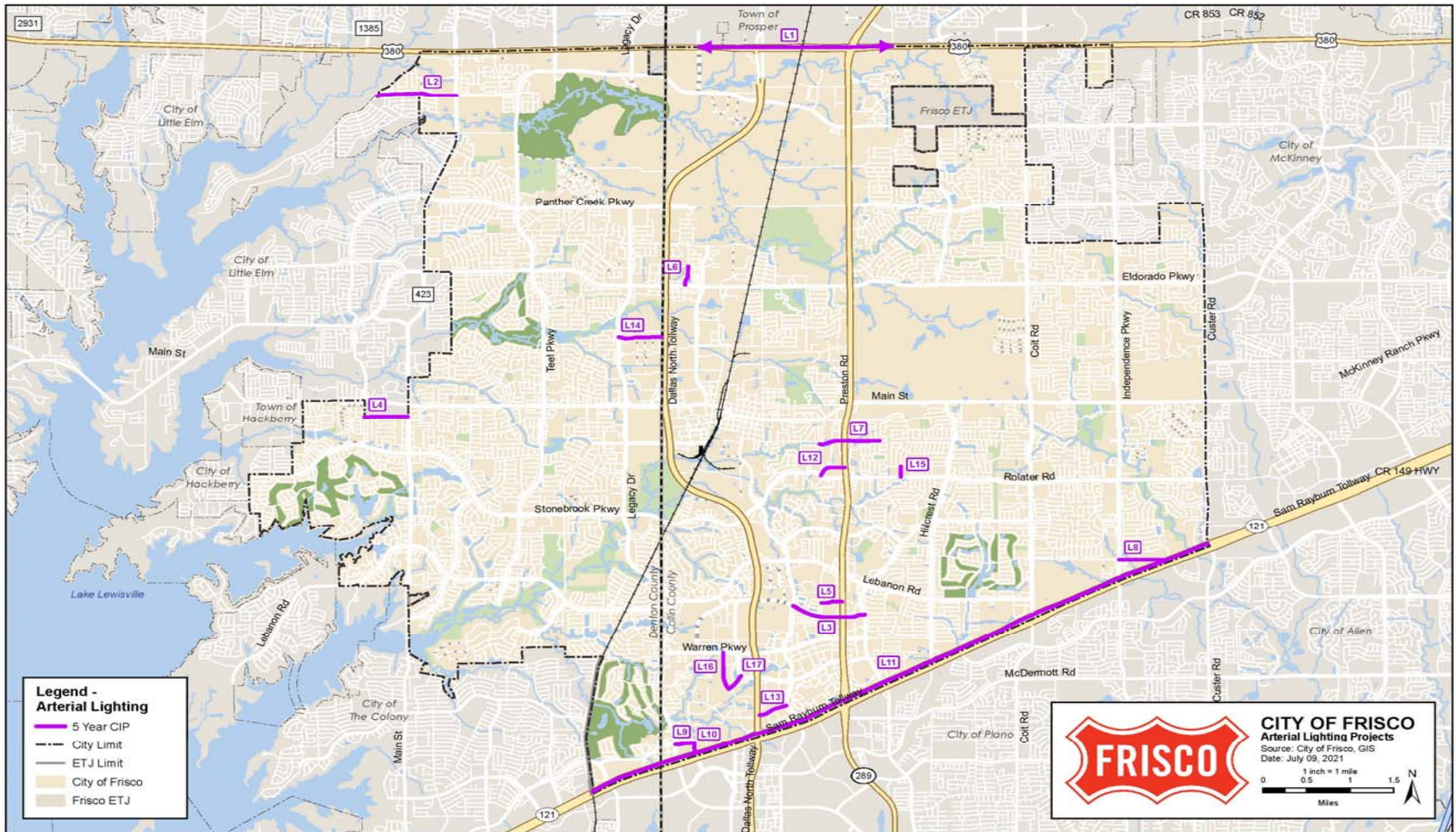
Proposed Bond Sale*	\$ 23,000,000	\$ 15,000,000	\$ 15,000,000	\$ 15,000,000	\$ 15,000,000
Current Available Balance	47,276,439	11,214,986	13,894,986	21,029,986	18,715,286
Other Revenue*	28,637,582	8,993,900	6,000,000	6,000,000	6,000,000
	FY 2021	FY 2022*	FY 2023*	FY 2024*	FY 2025*
Water/Wastewater/Reuse	87,699,035	21,313,900	13,865,000	23,314,700	30,400,000
Balance Forward	\$ 11,214,986	\$ 13,894,986	\$ 21,029,986	\$ 18,715,286	\$ 9,315,286

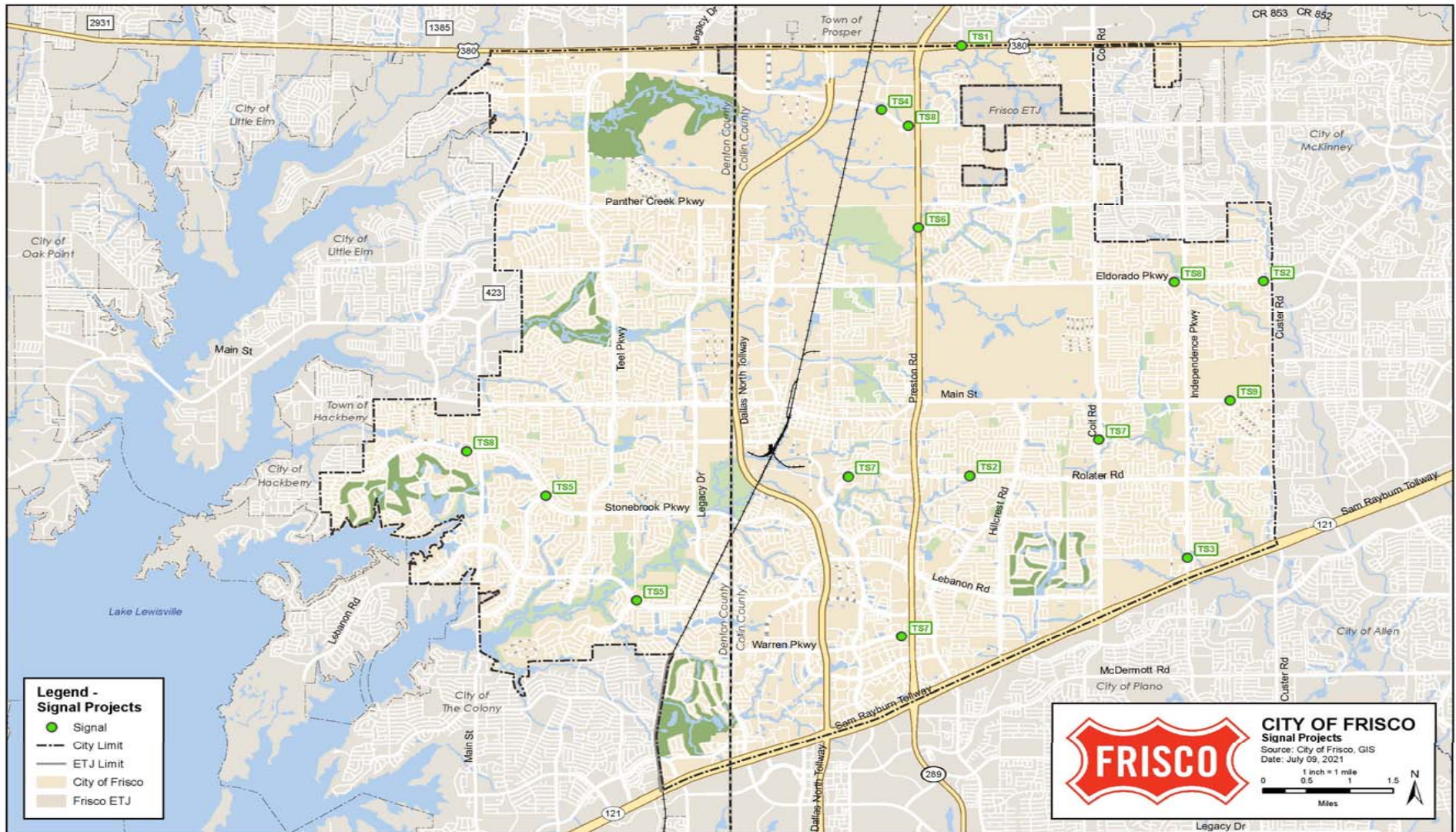
* Proposed Bond Sale and Other Revenue: Voters approved a \$345,000,000 bond authorization at the May 2019 Bond Election. Bond sales are proposed each year, but will be evaluated based on market condition, need, pricing and various factors relevant at the time of the sale. Impact Fees, Developer Contributions, Grants and other revenue sources will also be used to fund construction. A Citizen bond committee will need to be called for in October of 2022, to hold a bond election in May of 2023. The new bond authorized funds, from the May 2023 election would then be available for sale in FY 2024 and beyond to construct projects.

LONG RANGE FINANCIAL PLAN MAPS

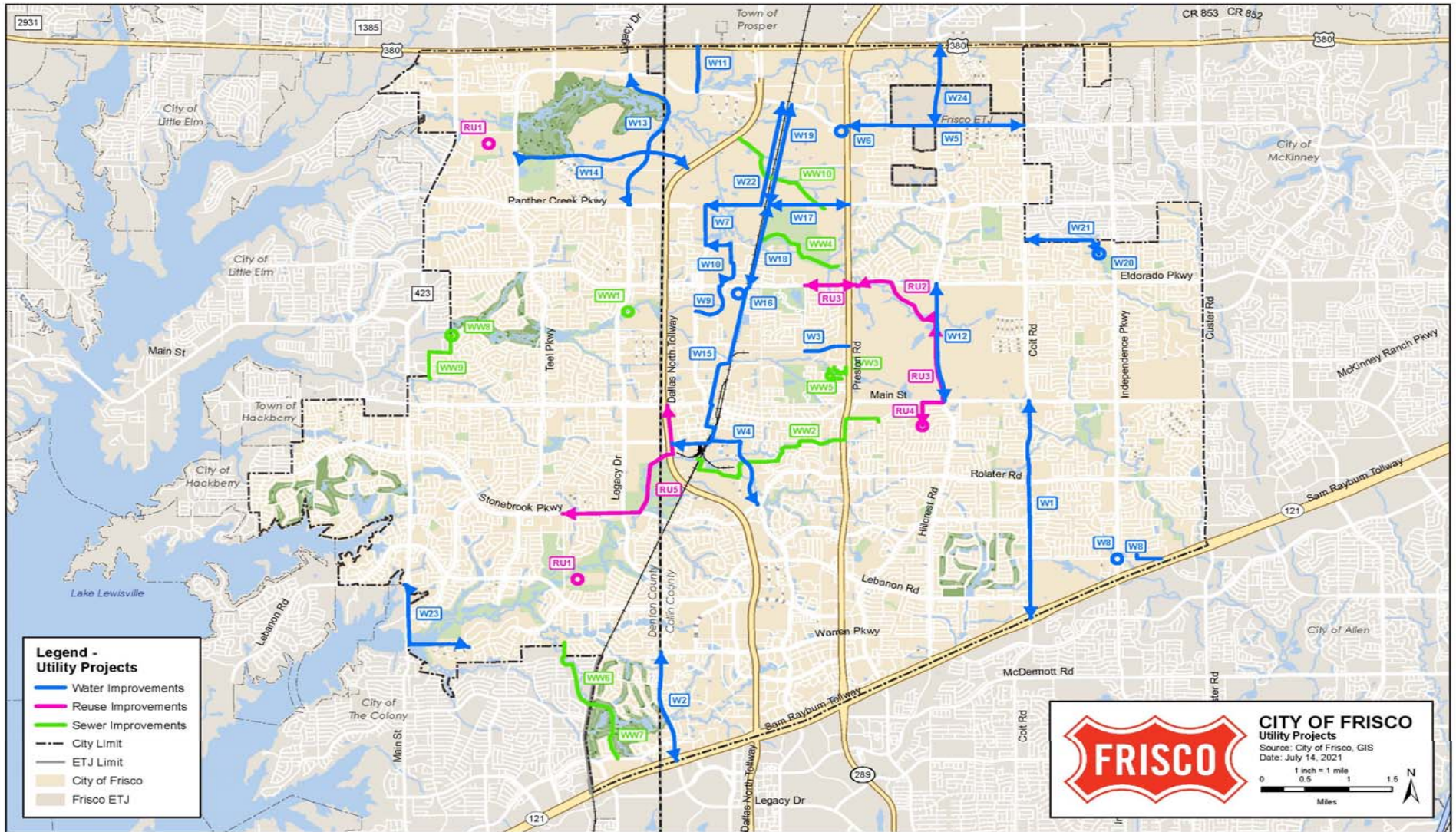


LONG RANGE FINANCIAL PLAN MAPS





LONG RANGE FINANCIAL PLAN MAPS



Long Range Financial Plan - Water/Wastewater Operating Fund

The water/wastewater long range financial plan is prepared with forecast scenario from the annual rate study that is updated each summer.

Projection Assumptions

Growth factors and rate increases have been included in the five-year plan and 10% increases in water and sewer related items for maintenance costs and several NTMWD facilities as well as 3% increases for CPI, salary and benefits have also been added each year.

Description	Revised 2021	Adopted 2022	Planned 2023	Planned 2024	Planned 2025
Beginning Net Position	\$ 58,437,000	\$ 58,890,346	\$ 56,820,531	\$ 56,147,242	\$ 58,239,011
Water Sales	\$ 56,591,026	\$ 61,121,251	\$ 67,233,376	\$ 73,956,714	\$ 81,352,385
Sewer Treatment Sales	41,366,002	44,764,377	49,240,815	54,164,896	59,581,386
Other Charges for Services	1,365,000	1,475,000	1,504,500	1,534,590	1,565,282
Water Meter Fees	\$ 1,500,000	1,400,000	1,428,000	1,456,560	1,485,691
Engineering Services	2,178,000	2,063,203	2,104,467	2,146,556	2,189,488
Other Revenues	1,223,974	840,000	840,000	840,000	840,000
Use of Impact Fees for Debt Service	\$ 3,400,982	3,412,365	3,412,365	3,412,365	3,412,365
Total Sources of Funds	\$ 107,624,984	\$ 115,076,196	\$ 125,763,523	\$ 137,511,681	\$ 150,426,596
Utility Billing	\$ 2,077,769	\$ 2,072,422	\$ 2,134,595	\$ 2,198,632	\$ 2,264,591
Water/Admin/Operations	45,302,484	49,818,742	54,800,616	60,280,678	66,308,746
Sewer	27,123,083	31,401,471	34,541,618	37,995,780	41,795,358
Meters/ROW	6,963,324	7,116,883	7,330,389	7,550,301	7,776,810
GIS/IT/Admin Svcs/Gen Govt	3,317,104	3,470,746	3,574,868	3,682,114	3,792,578
Engineering	3,904,758	4,214,029	4,340,450	4,470,663	4,604,783
Non-Departmental	-	-	-	-	-
Total O&M Costs	\$ 88,688,522	\$ 98,094,293	\$ 106,722,537	\$ 116,178,169	\$ 126,542,866
Debt Service - Existing	\$ 18,333,116	\$ 18,901,718	\$ 18,439,275	\$ 17,966,743	\$ 18,019,063
Debt Service - Planned	-	-	1,125,000	1,125,000	1,125,000
Debt - Related & Other	150,000	150,000	150,000	150,000	150,000
Transfer	-	-	-	-	-
Non-Operating Costs	\$ 18,483,116	\$ 19,051,718	\$ 19,714,275	\$ 19,241,743	\$ 19,294,063
Total Uses of Funds	\$ 107,171,638	\$ 117,146,011	\$ 126,436,812	\$ 135,419,912	\$ 145,836,929
Sources Minus Uses of Funds	\$ 453,346	\$ (2,069,815)	\$ (673,289)	\$ 2,091,769	\$ 4,589,667
Ending Net Position	\$ 58,890,346	\$ 56,820,531	\$ 56,147,242	\$ 58,239,011	\$ 62,828,678
% of Total Expenditures	54.9%	48.5%	44.4%	43.0%	43.1%
Operating Days in Cash	236	209	192	183	181

CAPITAL PROJECTS SUMMARY

All purchased capital assets are valued at cost where historical records are available or at an estimated cost where no historical records exist. The City defines capital asset as property, plant, equipment and infrastructure with an initial individual cost of \$5,000 or more and an estimated useful life greater than one year. Outlays for capital assets and improvements are capitalized as the projects are completed. The costs of normal maintenance and repairs that do not materially add to the value of the asset or significantly extend asset lives are not capitalized. Improvements are capitalized and depreciated over the remaining useful lives of the related assets, as applicable.

See the Capital Assets Policy included in the Financial Policies Section Supplemental Information.

The Capital Projects Fund Summary section provides brief descriptions of some of the major projects that will be in progress during FY 2021 - 2022 and a discussion of the relationship between the capital budget and the operating budget. A list of projects in the current plan and related funding sources can be found on the pages following this summary.

Highlights:

Roads -

Dallas Parkway (Lebanon Road to Panther Creek Parkway) (Project 14130/18120): Widening of the frontage roads to three lanes in each direction and intersection improvements along the Dallas Parkway corridor in anticipation of PGA opening in 2022. Construction, partially funded by TxDOT and Collin County, is expected to begin in the 1st Quarter of 2022. Project cost is approximately \$13.5 Million.

Panther Creek Parkway (Dallas Parkway to Preston Road) (Project 19101): Construction of a new six lane roadway with a bridge over the BNSF railroad tracks in anticipation of UNT opening in 2023. Construction is expected to begin in the 4th Quarter of 2021. Estimated project cost is \$40 Million.

Legacy Drive (SH 121 to Warren Pkwy) (Project 15118): Reconstruction and widening of a four lane roadway to a six-lane roadway. Construction, partially funded by Collin County, is expected to begin in July 2021. Estimated project cost is \$19.5 Million.

Legacy Drive (Panther Creek to PGA Parkway) (Project 08121): Construct six lane divided roadway (includes 20" water line & 27" sewer line). Construction, partially funded by developer, is expected to begin in the 2nd Quarter of 2023. Estimated project cost is \$32.5 Million.

Downtown Improvement Projects (Main Street/Elm Street) (Projects 20108/20109): Reconstruction of Elm Street as a two lane concrete roadway with bike lanes between 1st Street and North County and improvements to Main Street to improve pedestrian walkability downtown. Progress continues on the development of conceptual designs to improve streets through downtown and to create a 4th Street Plaza. Construction is expected to begin in the 4th Quarter of 2021. Estimated project cost is \$10.0 Million.

Meadowhill Reconstruction (Project 20115): Reconstruction of an existing two lane asphalt roadway to a two lane concrete roadway with sidewalks. The project also includes the reconstruction of an existing water line. Construction is expected to begin in the 3rd Quarter of 2021. Estimated project cost is \$3.2 Million.

PGA Parkway (Preston to Coit) (Project 16109): Construct 6 lane divided roadway (includes 36" water line). Construction is expected to begin in the 4th Quarter of 2021. Estimated project cost is \$17.5 Million.

CAPITAL PROJECTS SUMMARY

Facilities -

Public Safety - In May 2019 Bond Elections, residents approved \$62.5 Million in public safety facilities, equipment, vehicles and sirens. Renovations to Police Station Headquarters (Project 19162), with estimated project cost of \$10.5 Million, with architectural firm selection currently in progress. This project will renovate 60,000 sf of interior, adding cubical systems and a new 11,300 sf auxiliary building.

Library/Beal/GEA Building (Project 19134) – In May 2019, Frisco voters approved the authorization of \$62 Million to renovate the Beal/GEA Building into the Frisco Public Library. Interior demolition was completed in May 2021 and structural work has begun. The new Library is expected to include spaces dedicated to services for children, teens and adults. The Library is also planning to have host conference rooms, community meeting space and event space. Construction is expected to be completed by 4th Quarter of 2022. Additional funding of \$1.65 Million from the Community Development Corporation will offset estimated costs associated with replacing the roof of the facility.

Cultural & Performing Arts Center (Project 18118) - In June, 2021 the City Council approved a Master Development Agreement for a public-private partnership for the construction of several facilities; including a Performing Arts Center, Parking Garage to support the Center, and a Park. The City of Frisco, Frisco CDC, Frisco EDC, and H.P. Frisco Holdings, LLC are participants in the joint facility. Estimated project cost for the 3 components include; \$67 Million for the Performing Arts Center, \$33 Million for the Garage, and \$30 Million for the Park development. Fisd will contribute \$43 Million, H.P. Frisco Holdings will contribute \$25 Million, the City will contribute \$14 Million in approved bonds, the FCDC and City CO bonds through the newly formed TIRZ #6 will support \$33 Million of the project, and Park Dedication Fees will contribute \$15 Million. Design is expected to begin on the Garage in January of 2022.

Golf Course - Professional Golfers' Association of America (PGA) (Project 19122) - The PGA of America is teaming with Omni Stillwater Woods the City of Frisco, the FEDC, FCDC and the Fisd to construct a 600 acre, mixed use development, with two championship golf courses, practice areas, a clubhouse, office space, an Omni Resort and Conference Center, plus miles of trails and open space. Located at PGA Parkway and Legacy Drive. The PGA will invest \$30 Million to build its headquarters and education facility. The City and Fisd will contribute no more than \$35 Million toward public facilities; City of Frisco \$13.3 Million; FEDC \$2.5 Million; FCDC \$13.3 Million; and Fisd \$5.8 Million. This facility will be maintained by the lessee, PGA.

Public Works Expansion (Project 18602): Expansion of Public Works includes new facilities on undeveloped property at the current site and the modification of the existing buildings and grounds based upon projected growth of the Public Works work force over the next ten years. Design is complete and construction of the improvements is expected to begin in the 2nd Quarter of 2021. The total project budget at this time is estimated at \$17.5 Million.

CAPITAL PROJECTS SUMMARY

Parks -

Grand Park (Project 05138): 275-acre regional park located along and west of the Dallas North Tollway; along and east of Legacy Parkway and north of Stonebrook Parkway. Staff continues to work with the consultant to address questions from the Corp of Engineers for the permitting of the water elements for the Park. In 2015 the costs to construct Phase 1 was estimated at \$35.5 Million. However, with construction costs escalating and changes in the lake design, we anticipate costs to increase. This project continues to be on hold waiting on the permit from the Corps of Engineers and finalization of the Exide cleanup.

Dominion Trails (Project 20103): This project provides for the development of approximately 1.0 miles of trail found adjacent to the Dominion at Panther Creek, Creekside at Preston, and Belmont Woods subdivisions and will ultimately connect westward into the Latera subdivision. It will also provide for a connection between Panther Creek and Preston Road from Hillcrest Road. Construction is anticipated to begin in the 3rd Quarter of 2021. Project cost is estimated to be \$3.3 Million.

Park Reinvestment: Program to reinvest funds to update and maintain existing parks. Existing parks are evaluated annually by Staff and, typically, one or two parks per year are chosen based on current condition. For FY 2022, construction of a reinvestment project at Cannaday Park (Project 19153) (on Lebanon Road, between Ohio Drive and Hillcrest Road) is expected to begin in the 2nd Quarter of 2021. Construction is estimated to cost \$1 Million. Also, design of a reinvestment project, including an upgrade of the spray park, at Shepherd's Glenn Park (Project 19159) (on Canoe Road between Coit Road and Hillcrest Drive) is expected to begin in the 1st Quarter of 2022. Project cost is estimated at \$3.6 Million.

Jimmy & Clara Jones Park (Project 19146) - An approximately two-acre park, to be located behind the City Hall Parking Garage between Page Street and Burnham Street, will provide a park for the residents around Frisco Square. Construction is expected to begin in the 2nd Quarter of 2021. Estimated construction cost is \$2.3 Million.

Stormwater -

Cottonwood Creek Park lakes stabilization and erosion control (Project 20121) - Construct creek and lake bank armoring to stabilize and prevent erosion in Cottonwood Creek Park. A walkway between the two lakes is anticipated to be included. Construction is expected to begin in the 3rd Quarter of 2021. Total project cost is estimated at \$3.8 Million.

Dominion Trail Erosion Repair (Project 20133) - Construct creek bank armoring to prevent erosion of the hike and bike trail, which is currently closed as a result of erosion. Design will begin in the 3rd Quarter of 2020 and construction is expected to begin in the 2nd Quarter of 2021. Total project cost is estimated at \$3.0 Million.

Vial Lake Dam Improvements (Project 15119) - Will improve the existing dam to extend its life and bring it into compliance with TCEQ requirements. The dam will be raised, a new spillway constructed, sidewalks reconstructed, and the full perimeter of the lake will be excavated to allow for better water quality and fishing. Construction began in the 3rd Quarter of 2020. Project cost is \$1.9 Million.

Lone Star Slope/Force Main erosion protection - Construct slope stabilization to prevent erosion of the slope and expose a wastewater force main. Construction is continuing. Total project cost is estimated at \$0.8 Million.

CAPITAL PROJECTS SUMMARY

Water -

Research Road Waterline Upsize/Frisco #3 to Frisco Street (Project 21604): Construct water line. Anticipate construction to begin 4th Quarter of 2022. Estimated project cost is \$1.5 Million.

Preston Road/PGA Parkway Elevated Storage Tank (W21) (Project 19607): Construct 2.5 MGD elevated storage tank at Preston Road and PGA Parkway. Construction expected to begin in the 4th Quarter of 2021. Estimated project cost is \$8.6 Million.

Wastewater -

Legacy Lift Station (Project 18603): Construction of a new wastewater lift station, located on Legacy Drive near Cottonwood Creek, to serve new developments along Dallas Parkway near Main Street. The lift station will pump wastewater through a 30" and 24" force main line, currently under construction, to the Panther Creek Wastewater Treatment Plant. Construction is expected to begin in the 3rd Quarter of 2021. Estimated project cost is \$11.4 Million.

Panther Creek WW Main (East) (WW19) (Project 20607): 2,500' W. of Hillcrest Road to 3,000' E. of Hillcrest Road. Construct 12 to 24" sewer line. Construction is expected to begin in the 2nd Quarter of 2021. Estimated project cost is \$2.2 Million.

Panther Creek Interceptor Replacement PC3 Sub-Basin (WW20) (Project TBD): Preston Road to BNSF Railroad. Increase capacity of existing sewer line. Construction is expected to begin in the 4th Quarter of 2022. Estimated project cost is \$4.6 Million.

Reuse -

Reuse Pump Station Improvements (Project 19604): Construction of reuse pumping improvements at both Stewart Creek West and Panther Creek Wastewater Treatment Plants are ongoing. The approved pumping improvements will allow the City to pump reuse effluent to the ground storage tank at Frisco #2 pump station to store peak daytime effluent and increase the reuse supply available during peak demands. Estimated project cost is \$15.3 Million.

24" Upper Reuse Line (Phase 2) (Project 19602): 24" Reuse line, which will span from Warren Sports Complex to the Frisco #2 Pump Station and Ground Storage Tank, to complete the reuse system which connects the treatment plants to the Frisco #2 ground storage tanks to allow the City to store peak daytime effluent flows and increase the reuse supply available during peak demands. Construction is expected to begin in the 4th Quarter of 2021. Estimated project cost is \$6 Million.

Frisco #2 Ground Storage Tank Reuse Conversion (Project 19603): Conversion of the Ground Storage Tank at Frisco #2 pump station from potable storage to reuse storage. The conversion will provide storage for the reuse water system and allows the City to store peak daytime effluent flows and increase the reuse supply available during peak demands. Construction is expected to begin in the 1st Quarter of 2022. Estimated project cost is \$4.0 Million.

CAPITAL PROJECTS SUMMARY

Frisco Community Development Corporation -

Upper Reuse 24" Line (Ph1) (Project 19601): Extend reuse system from Wakeland High School to Warren Sports Complex and Frisco Commons. Ongoing construction. Estimated project cost is \$6.5 Million.

Northwest Community Park, Phase 1 (Project 16117): Construction of Northwest Community Park, located approximately at the northeast corner of Panther Creek Parkway and Teel Parkway behind Lone Star High School, is expected to begin in the 2nd Quarter of 2022. This timing is to complete Phase 1 in conjunction with the opening of the PGA. The estimated project cost is \$15 Million.

Northeast Community Park, Phase 2 (Project 19105): Design, funded by CDC, of the second phase of the Northeast Community Park, located on Panther Creek Parkway between Hillcrest Road and Coit Road, is expected to begin in the 3rd Quarter of 2021. Phase 2 is expected to consist primarily of additional fields and sports courts. Details will be determined during design. Project cost is estimated to be \$16.3 Million.

Impact of CIP on Operating Budget:

Capital projects will be constructed to support the City Council's Strategic Focus Areas: by committing to fund capital needs from fund balance to promote the **Long-Term Financial Health** of the City, by enhancing safety of citizens and visitors through investments in the **Public Health and Safety** expenditures, by investing in community **Infrastructure** to encourage and support development with building, road, sidewalk and median repairs as well as fulfilling the needs of Departments through the replacement or purchase of needed equipment. The **Leisure and Culture** Strategic Focus Area improves quality of life of citizens and visitors through the funding of Library books and materials as well as continued funding for parks and open spaces. These various capital expenditures impact the General Fund operating budget each year through the replacement of or purchase of capital items as detailed through funded and unfunded requests on the Capital, Supplemental and Program Expenditure pages of this budget document.

See the Capital Improvement Planning Policy included in the Financial Policies Section Supplemental Information. Bond sales are included in the Long Range Capital Plan, but will be evaluated based on market condition, need, pricing, and various factors relevant at the time of sale. In addition, other revenue sources will be used from Impact Fees, Intergovernmental Contributions, Developer Contributions and Grants as available. Time frames are evaluated to determine when costs or revenue will start, projects are phased when necessary, replacement and maintenance costs are analyzed for cycles and savings are researched for energy efficiencies or productivity enhancements.



**CITY OF FRISCO
CAPITAL PROJECTS FUND
BUDGET SUMMARY
FISCAL YEAR 2021 - 2022**

	<u>ACTUAL FY 2019-20</u>	<u>ORIGINAL BUDGET FY 2020-21</u>	<u>REVISED BUDGET FY 2020-21</u>	<u>ADOPTED BUDGET FY 2021-22</u>
Fund Balance, Beginning	\$ 238,887,080	\$ 20,229,175	\$ 227,974,617	\$ 17,482,990
Receipts:				
Intergovernmental	11,027,313	-	53,093,115	43,000,000
Contributions	2,238,013	-	1,197,933	10,000,000
Interest Income	3,784,609	-	650,000	-
Interfund Transfers - General Fund	1,283,107	-	341,842	-
Interfund Transfers - Other Funds	15,692,934	2,375,000	44,109,966	4,319,001
Interfund Transfers - Component Units	3,099,118	4,950,000	21,329,919	-
Bond Funds	30,191,302	86,000,000	86,000,000	128,300,000
Miscellaneous	422,131	-	-	-
Total Revenue	67,738,527	93,325,000	206,722,775	185,619,001
Funds Available	306,625,607	113,554,175	434,697,392	203,101,991
Deductions:				
Capital Project Expenditures	78,158,381	88,475,000	416,711,217	181,966,842
Interest & Fiscal Charges	191,302	576,200	503,185	859,610
Interfund Transfers - Other Funds	301,307	-	-	-
Total Deductions	78,650,990	89,051,200	417,214,402	182,826,452
Restricted Fund Balance, Ending	<u>\$ 227,974,617</u>	<u>\$ 24,502,975</u>	<u>\$ 17,482,990</u>	<u>\$ 20,275,539</u>

The residents of the City of Frisco approved \$345,000,000 of General Obligation voter authorized bonds in a May 2019 election. The City sold \$86,000,000 in FY21 for the Library and Public Works facilities, Public Safety equipment and various road projects. Bond sales are proposed in FY22, but will be evaluated based on market condition, need, pricing, and various factors relevant at the time of the sale.

Intergovernmental revenue in FY22 is \$43 million from the Frisco Independent School District. Contributions from developers are \$10 million. The transfers-in include \$4.3 million from the Stormwater Fund.

A list of the proposed and on-going projects for Fiscal Years 2021-2022 can be found on the pages following this summary.

CAPITAL PROJECTS FUND SCHEDULE OF PROJECTS
FY 2021-2022

PROJECT DESCRIPTION	TOTAL BUDGET	ACTUAL LIFE TO DATE	ORIGINAL FY 2021	REVISED FY 2021	ADOPTED FY 2022
* ASL = Arterial Street Lights, DT = Downtown, DNT = Dallas North Tollway, NTTA = North Texas Tollway Authority, TS = Traffic Signal, TSR = Traffic Signal Retiming					
ARTERIAL STREET LIGHTING					
14110 ASL - SH 121 WB Service Road (Spring Creek to Custer)	625,000	-	-	625,000	-
18119 ASL - US 380 - Lovers to Custer	1,030,617	972,618	-	57,999	-
19109 Roadway Illumination Phase 5	1,068,481	117,604	-	950,877	-
19110 ASL - US 380 (CR26-Lovers)	1,028,252	25,605	-	1,002,647	-
20120 FY21 Traffic (ITS, ASL, TS)	1,583,726	-	-	1,583,726	-
20137 ASL - US 380 (Doe Creek to CR 26)	235,000	-	-	235,000	-
22119 ASL - Rockhill Road (FM 423 to Doe Creek)	242,000	-	-	242,000	-
22119 ASL - East/West Witt (Witt to FM 423)	121,000	-	-	121,000	-
22119 ASL - Hickory (8400 Hickory to Marine Blue)	165,000	-	-	165,000	-
22119 ASL - John Hickman (Parkwood to Preston)	138,600	-	-	138,600	-
22119 ASL - Leadership (SH121 to Town & Country)	30,910	-	-	30,910	-
22119 ASL - Lebanon Road (Independence to SH 121)	124,459	-	-	124,459	-
22119 ASL - Stockard (Preston to Legendary)	57,530	-	-	57,530	-
22119 ASL - Town and Country (Legacy to Leadership)	50,395	-	-	50,395	-
22119 ASL - Woodsboro Way (Eldorado to Newton)	55,990	-	-	55,990	-
INTELLIGENT TRAFFIC SYSTEMS AND SIGNAL TIMING					
88120 Frisco Fiber Optic Connection to NTTA/Region	343,990	26,673	-	317,317	-
15131 ITS - Automated Performance Measures	220,000	99,325	-	120,675	-
17107 ITS - Signal Controller and Detection	1,817,708	1,133,098	-	684,610	-
19119 ITS - Detection Equipment	765,150	294,458	-	470,692	-
19120 ITS - Communication Network Equipment	432,000	59,031	-	372,969	-
19149 ITS - Equipment Upgrades FY20	398,315	358,227	-	40,088	-
88201 HSIP Custer (Eldorado to Ridge Creek)	45,000	-	-	45,000	-
20116 ITS - Master Plan 2020	120,000	12,500	-	107,500	-
21123 ITS-Fiber Optic Comm Ph 1	100,000	-	-	100,000	-
22119 ITS - Detection Equipment Phase 2 (FY21)	1,000,000	-	-	1,000,000	-
22119 ITS - Detection Equipment Phase 3 (FY22)	1,000,000	-	-	1,000,000	-
22119 ITS - Communication Upgrades	500,000	-	-	500,000	-
TRAFFIC SIGNALS					
17105 TS - Legacy/Veneto & Stonebrook/4th	1,313,950	1,298,201	-	15,749	-
17115 Little Elm Signal System Upgrades	136,807	16,720	-	120,087	-
17119 TS - US 380 - Lovers at Coit	175,000	129,668	-	45,332	-
18114 TS - Rolater at Kings Ridge, Eldorado at Kroger	675,200	145,174	-	530,026	-
18126 TS - Legacy Drive at Academy	48,018	45,863	-	2,155	-
19115 TS - Eldorado at Research	414,664	42,919	-	371,745	-
19116 TS - Independence at Lebanon	425,500	132,150	-	293,350	-
19117 TS - Rockhill at the Fire Station	455,000	413,497	-	41,503	-
19147 TS - Legacy at Throne Hall	461,782	416,875	-	44,907	-
20118 TS - Eldorado at Dickson	200,000	111,147	-	88,853	-
20134 TS - PGA Pkwy at Gateway	150,000	-	-	150,000	-
20135 TS - Stonebrook at Lone Star Ranch/Lebanon at Rock Creek	723,103	-	-	723,103	-
22119 TS - Main at The Grove	435,000	-	-	435,000	-
22119 TS - Preston at Mockingbird	435,000	-	-	435,000	-
21137 TS - Fire Stations 5, 7, 9	1,290,000	-	-	-	1,290,000
22xxx TS - Warren 600' West of Preston, Stonebrook at Rolling Bro	1,290,000	-	-	-	1,290,000
22xxx 2023 Traffic	6,005,760	-	-	-	6,005,760
ROADS					
08121 Legacy (Panther Creek to Rockhill)	26,600,000	5,945	-	-	26,594,055
09124 Main Street	22,368,797	16,862,972	-	5,505,825	-
09141 Coit Road (Rockhill to US 380)	4,293,157	4,238,791	-	54,366	-
11113 Preston Road Intersection Improvements	5,132,866	4,948,527	-	184,340	-
13136 Mahard Parkway/CR 26 (Rockhill to US 380)	4,814,685	460,804	-	4,353,881	-
14129 Dallas Parkway NB & 3rd Lane (Warren to Lebanon)	3,899,476	3,625,954	-	273,522	-
14130 Dallas Parkway NB & 3rd Lane (Lebanon to Eldorado)	11,139,377	926,975	-	10,212,402	-
15118 Legacy (121-Warren)	19,490,193	1,548,341	-	17,941,852	-
15140 Fire Station #9	838,262	797,507	-	40,755	-
16109 PGA Parkway (Preston to Coit)	17,473,298	1,153,511	-	16,319,787	-
16110 Panther Creek Parkway	5,460,937	5,417,548	-	43,389	-
16111 Town and Country	5,193,354	329,081	-	4,864,273	-
17108 Eldorado Parkway Bridge at BNSF	1,928,730	132,944	-	1,795,786	-
17602 Stewart Creek Interceptor SC5-26	1,656,935	1,524,785	-	132,151	-
18106 SH 121 at Ohio	195,333	111,348	-	83,985	-
18111 Coit Road (SH 121 to Main Street)	8,773,394	890,293	-	7,883,101	-
18120 Dallas Parkway 3rd Lane (Eldorado to Panther Creek)	4,271,831	240,660	-	4,031,171	-
18123 Lebanon Road (Parkwood to Ohio)	6,009,584	1,110,867	-	4,898,717	-
18124 Ohio/Gaylord Roundabout	3,045,000	10,972	-	3,034,028	-
18125 Frisco St Roundabouts	7,825,000	-	-	825,000	7,000,000
18137 Rockhill Parkway (Teel to Mahard)	11,451,854	11,106,551	-	345,303	-
18138 Teel Parkway (Rockhill to US 380)	6,187,494	5,314,392	-	873,102	-
18139 Legacy Drive (Rockhill to US 380)	5,686,623	5,585,985	-	100,638	-
18140 Independence Pkwy (SH 121 to Main)	682,750	411,680	-	271,070	-
18601 Luminant W/WW Infrastructure	267,700	162,550	-	105,150	-
19101 Panther Creek Parkway (DNT to Preston)	39,976,000	2,058,461	-	37,917,539	-
19118 Custer Creek Farm Street Reconstruction	4,309,551	1,326,574	-	2,982,977	-
19128 Landscape at Preston/Main	113,414	89,654	-	23,760	-
19132 Rockhill Parkway Phase 2	5,509,202	2,473,924	-	3,035,278	-
19135 Downtown Projects (including 4th Street Pedestrian Project)	6,746,140	576,859	-	6,169,281	-
19136 Annual Sidewalks FY20	482,695	444,889	-	37,806	-
19140 Hillcrest Road (Panther Creek to Rockhill)	5,525,959	148,446	-	5,377,513	-

CAPITAL PROJECTS FUND SCHEDULE OF PROJECTS
FY 2021-2022

	PROJECT DESCRIPTION	TOTAL BUDGET	ACTUAL LIFE TO DATE	ORIGINAL FY 2021	REVISED FY 2021	ADOPTED FY 2022
19141	Dallas Parkway NB	6,420,000		-	685,000	5,735,000
19142	Lebanon Road FM423 to Village	3,800,000	-	-	400,000	3,400,000
19144	King Road	1,000,000	-	-	1,000,000	-
19161	Miscellaneous Intersection Improvements	3,630,025	-	-	3,630,025	-
19616	Frisco Street (Cobb Hill to Panther Creek)	6,228,835	186	-	6,228,649	-
20104	Coit Road (Main to US 380)	7,203,680	21,906	-	7,181,774	-
20105	Annual Sidewalk	600,000	-	-	600,000	-
20106	Panther Creek Parkway (Legacy to DNT)	3,983,520	-	-	3,983,520	-
20107	Rockhill (FM423 to Teel)	125,000	-	-	125,000	-
20108	Main Street (1st to North County)	4,519,600	19,600	-	4,500,000	-
20109	Elm Street (1st Street to South County)	5,000,000	-	-	5,000,000	-
20115	Meadowhill Reconstruction (PW)	3,163,800	154,199	-	3,009,601	-
20132	DNT-Fields Pkwy Ramp Study	127,377	88,792	-	38,584	-
21105	DNT Bridge Expansion at Fields	11,500,000	-	10,000,000	11,500,000	-
21124	Shaddock Creek Lane Mini Roundabout	329,150	-	-	329,150	-
21125	US 380 (US 377 to Denton Co. Line)	61,095	-	-	61,095	-
21126	West Fields Parkway	25,000,000	-	-	-	25,000,000
21136	DNT and Stonebrook FISD Fiber Project	40,000	-	-	40,000	-
21138	Fields (FM 423 to Teel)	4,950,000	-	-	4,950,000	-
21701	Railyard Parking Lot	700,000	-	-	700,000	-
22104	Coit Road (Buckeye to US 380)	700,000	-	-	700,000	-
22121	Hillcrest (Main-Eldorado)	900,000	-	-	900,000	-
22xxx	Meadowhill Reconstruction (PW) N. County to Rogers	2,100,000	-	-	-	2,100,000
15119	Vial Lake (Warren Park) Dam Improvements	1,893,464	500,096	-	1,393,368	-
20121	Cottonwood Park Erosion	3,721,001	102,088	915,000	2,541,568	1,077,345
20136	Lone Star Stewart Creek Slope Stabilization	791,000	-	-	791,000	-
22115	Preston & Panther Creek Construction (Cost sharing - stormv	1,470,000	-	-	-	1,470,000
22116	Preston Vineyard Road & Stewart Creek Design - Capital Pro	120,000	-	-	-	120,000
22117	Mountain Creek H & B Trail Design - Capital Project	80,000	-	-	-	80,000
22118	Pronghorn Trail Ss Design & Construction - Preventative Mai	160,000	-	-	-	160,000
22xxx	Art (1% of Road Bonds)	550,000	-	150,000	-	550,000
FACILITIES						
18118	Performing Arts Center	67,000,000	38,438	-	1,961,562	65,000,000
18118	Performing Arts Center Garage	3,300,000	-	-	-	3,300,000
15130	City Hall / Library / Court Expansion	15,925,000	2,642,415	-	2,357,585	10,925,000
15130	Court Expansion	10,000,000	1,922,273	-	8,077,727	-
15140	Fire Station #9	8,290,386	7,554,569	-	735,817	-
221xx	Central Fire Station Roof	1,200,000	-	-	1,200,000	-
15142	Fire Station #3 Renovation	3,447,227	3,283,748	-	163,479	-
16115	Fire OWS Siren Expansion	1,089,169	614,169	-	475,000	-
18130	Fire Station #10	2,686,000	-	-	2,686,000	-
18131	Replacement Truck #3	1,628,054	1,583,054	-	45,000	-
18133	Squad 2	355,341	327,555	-	27,786	-
18135	Fire Station #2 Remodel	5,013,709	20,300	-	4,993,410	-
19150	Truck 6 Replacement	2,038,908	-	-	2,038,908	-
19151	LAR 1 (Air Support Unit)	1,257,013	-	-	1,257,013	-
20114	Replacement Ambulance	705,620	18,747	-	686,873	-
21103	Fire Equipment FY21	378,850	-	-	378,850	-
21108	Braun Medic 7	510,000	-	-	510,000	-
21109	Braun Medic 21	510,000	-	-	510,000	-
21110	Pierce Quint 2, 5 & 7	3,675,000	-	8,000,000	3,675,000	-
21111	Pierce Squad	550,000	-	-	550,000	-
21112	Braun Medic 1	545,000	-	-	545,000	-
21113	Braun Medic 2	545,000	-	-	545,000	-
21114	Braun Medic 3	545,000	-	-	545,000	-
21115	Braun Medic (8th frontline ambulance)	645,000	-	-	645,000	-
221xx	Fire Station Remodel Dorms (Bunks) in Stations	3,600,000	-	-	3,600,000	-
21139	Fire Emergency Generators	500,000	-	-	500,000	-
19152	Technology Equipment and Data Center	4,261,842	418,912	-	3,842,930	-
19134	Library / Beal / GEA Building	63,650,000	3,151,077	56,500,000	60,498,923	-
19122	Golf Course PGA	35,000,000	14,155	-	34,985,845	-
19162	Police Department Remodel	10,500,000	-	-	10,500,000	-
21102	P25 Simulcast Radio Tower	1,291,438	-	-	1,291,438	-
16114	Public Safety Training Center	10,607,414	9,119,055	-	1,488,359	-
22xxx	Fire Equipment FY22	3,600,000	-	-	-	3,600,000
18602	Public Works Expansion	8,028,700	-	8,000,000	8,028,700	-
PARKS						
05138	Grand Park	13,410,000	12,248,191	-	1,161,809	-
11118	Pearson Park	2,160,858	1,556,117	-	604,741	-
13101	Special Projects	712,526	560,780	-	151,746	-
13124	6 Cities Trail Connection	1,691,485	1,375,863	-	315,623	-
14119	Northeast Community Park (including Skateboard Park)	18,291,437	17,707,395	-	584,042	-
14121	Monarch View NP (Grayhawk Park II)	3,566,734	2,501,050	-	1,065,684	-
16117	NW Community Park, Phase 1, Design	15,000,000	247	-	14,999,753	-
17101	Warren Sports Complex Reinvestment and Decel Lane	3,908,749	3,877,968	-	30,781	-
17106	Miscellaneous Median Projects	2,060,541	169,750	-	1,890,791	-
18108	First Street Park Reinvestment	917,099	129,202	-	787,897	-

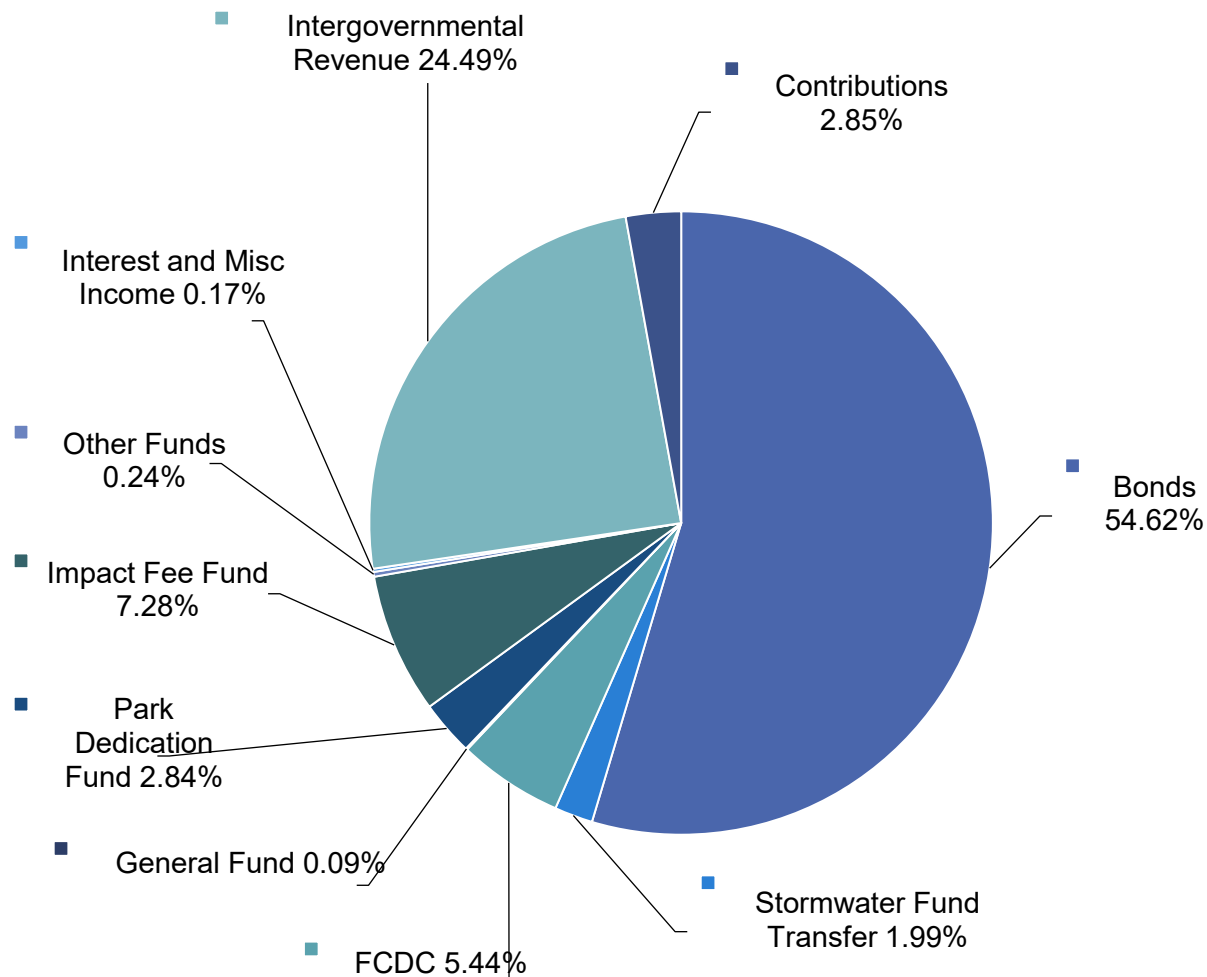
CAPITAL PROJECTS FUND SCHEDULE OF PROJECTS
FY 2021-2022

	PROJECT DESCRIPTION	TOTAL BUDGET	ACTUAL LIFE TO DATE	ORIGINAL FY 2021	REVISED FY 2021	ADOPTED FY 2022
18134	Hollyhock Neighborhood Park & Trail	1,675,000	93,455	-	781,545	800,000
19105	Northeast Community Park, Phase 2, Design	1,300,000	-	1,300,000	1,300,000	-
19106	Iron Horse Trail (Sonntag)-(Grand Park to 1135)	500,000	-	-	-	500,000
19131	3 Cities Trail and Bridge	906,356	221,356	-	685,000	-
19145	Discovery Center Pavilion	322,153	-	-	322,153	-
19146	Park in Frisco Square	2,613,617	168,344	-	2,445,273	-
19153	Cannaday Neighborhood Park Reinvestment	966,908	10,654	-	956,254	-
19155	Gallegos Park Reinvestment	275,000	-	-	275,000	-
19158	Collinsbrook Farms Neighborhood Park	135,393	-	-	135,393	-
19159	Shepherds Glen Park Reinvestment	3,630,000	-	-	-	3,630,000
19160	Superdrome Project (\$9,952 to 16117)	568,817	-	-	568,817	-
20102	Parking Lot - Parks Admin	100,000	-	-	100,000	-
20103	Dominion Trail, Phase 2	3,350,110	15,394	-	3,334,716	-
20110	Foncine Store	450,000	-	450,000	450,000	-
20111	Frisco Gas Station	500,000	-	500,000	500,000	-
20113	B.F. Phillips, Phase 3 Design	1,200,000	-	1,200,000	1,200,000	-
20123	Main Street Landscape (DNT-Teel)	562,516	170,326	-	392,190	-
20124	Monarch H&B Trail	869,990	-	-	869,990	-
20125	Starwood H&B Trail	250,000	-	-	250,000	-
20126	Cottonwood Trail (2I)	1,807,000	-	-	1,807,000	-
20127	Parvin Branch Underpass (2E-2)	610,000	-	-	610,000	-
20128	Independence Park H&B Trail	700,000	-	-	100,000	600,000
20129	Friendship H&B Trail	2,125,000	-	-	225,000	1,900,000
20130	Tuscany Meadows Park Reinvestment	1,784,750	-	-	-	1,784,750
20131	Community Garden, Phase 2	600,000	-	-	-	600,000
20133	Dominion at Panther Creek Tributary 1	2,489,001	52,464	1,460,000	2,436,537	-
21101	Urban Forestry Program (Schedule 601)	169,500	-	-	169,500	-
21104	Stewart Creek Park Improvements	29,390	-	-	29,390	-
21116	Panther Creek H&B Underpass	670,000	-	-	656,618	13,382
21117	Panther Creek H&B Trail (Preston to BNSF)	1,400,000	-	-	150,000	1,250,000
21118	Power Line H&B Trail (BNSF to Cottonwood)	1,565,000	-	-	165,000	1,400,000
21119	Veterans Memorial	93,974	-	-	93,974	-
21122	Richwood Neighborhood Park	1,001,800	-	-	1,001,800	-
21129	Buffalo Ridge (Gartner South)	2,101,550	-	-	-	2,101,550
21130	Frisco 45	560,000	-	-	-	560,000
21131	Falcons Field Park Reinvestment	258,125	-	-	258,125	-
21132	Frisco Station	1,500,000	-	-	-	1,500,000
21133	Park Signage Program	400,000	-	-	-	400,000
21134	Panther Creek H&B Trail (BNSF to Panther Creek Pkwy)	80,000	-	-	-	80,000
21135	Brinkmann H&B Trail (Eldorado to Main)	150,000	-	-	-	150,000
	TOTALS	751,021,094	152,343,034	88,475,000	416,711,217	181,966,842

FY 2022 CAPITAL PROJECTS SOURCE OF FUNDS

Source	Actual FY20	Original FY21	Revised FY21	Adopted FY22
Intergovernmental Revenue	11,027,313	-	53,093,115	43,000,000
Contribution/Developer(s)	2,238,013	-	1,197,933	10,000,000
Bond Sale	30,191,302	86,000,000	86,000,000	128,300,000
Frisco Community Development Corp. (FCDC)	3,099,118	4,950,000	21,329,919	-
Interfund Transfer - General Fund	1,283,107	-	341,842	-
Interfund Transfer - Park Dedication Fees	5,768,344	-	11,123,600	-
Interfund Transfer - Thoroughfare Impact Fees	9,216,448	-	28,550,942	-
Interfund Transfer - Stormwater Fund	125,243	2,375,000	3,499,587	4,319,001
Interfund Transfer - Other Funds	582,898	-	935,837	-
Interest and Miscellaneous Income	4,206,740	-	650,000	-
TOTALS	67,738,527	93,325,000	206,722,775	185,619,001

FY21 - FY22 Capital Projects Source of Funds





**CITY OF FRISCO
THOROUGHFARE IMPACT FEES FUND
BUDGET SUMMARY
FISCAL YEAR 2021 - 2022**

	<u>ACTUAL FY 2019-20</u>	<u>ORIGINAL BUDGET FY 2020-21</u>	<u>REVISED BUDGET FY 2020-21</u>	<u>ADOPTED BUDGET FY 2021-22</u>
Fund Balance, Beginning	\$ 42,142,236	\$ 13,212,905	\$ 37,292,418	\$ 11,844,196
Receipts:				
Impact Fees - Thoroughfare	3,759,878	-	3,000,000	-
Interest Income	606,752	-	102,720	-
Total Revenue	<u>4,366,630</u>	<u>-</u>	<u>3,102,720</u>	<u>-</u>
Funds Available	<u>46,508,866</u>	<u>13,212,905</u>	<u>40,395,138</u>	<u>11,844,196</u>
Deductions:				
Interfund Transfers - Other Funds	9,216,448	-	28,550,942	-
Total Deductions	<u>9,216,448</u>	<u>-</u>	<u>28,550,942</u>	<u>-</u>
Restricted Fund Balance, Ending	<u>\$ 37,292,418</u>	<u>\$ 13,212,905</u>	<u>\$ 11,844,196</u>	<u>\$ 11,844,196</u>

Impact Fees were established to assure the availability of funds for major capital projects needed as a result of new development. The laws governing the collection and disbursement of impact fees require separate accounting and reporting of these funds. Additionally, a City must do an analysis and update of the fee structure every five years.

The City takes a conservative approach and does not budget anticipated revenue. Funds are appropriated but subject to change based on development and infrastructure needs during the year. The actual transfer of funds will take place over the life of the project construction.

A list of the proposed Projects for Fiscal Year 2021-2022 can be found on the Capital Projects Fund Schedule of Projects page.

**CITY OF FRISCO
PARK DEDICATION FEE FUND
BUDGET SUMMARY
FISCAL YEAR 2021 - 2022**

	<u>ACTUAL FY 2019-20</u>	<u>ORIGINAL BUDGET FY 2020-21</u>	<u>REVISED BUDGET FY 2020-21</u>	<u>ADOPTED BUDGET FY 2021-22</u>
Fund Balance, Beginning	\$ 23,412,413	\$ 11,154,011	\$ 24,290,530	\$ 13,209,760
Receipts:				
Park Dedication Fees	6,355,315	-	-	-
Interest Income	291,146	-	42,830	-
Total Revenue	6,646,461	-	42,830	-
Funds Available	30,058,874	11,154,011	24,333,360	13,209,760
Deductions:				
Interfund Transfers - Other Funds	5,768,344	-	11,123,600	-
Total Deductions	5,768,344	-	11,123,600	-
Restricted Fund Balance, Ending	<u>\$ 24,290,530</u>	<u>\$ 11,154,011</u>	<u>\$ 13,209,760</u>	<u>\$ 13,209,760</u>

Park dedication fees were established to assure the availability of funds to purchase land and construct neighborhood parks. Developers are required to pay a fee based on the number of units or to contribute land. The funds are tracked separately and transferred to the Capital Projects Fund as needed for scheduled development.

In addition to the Park Dedication fees for construction and development, the parks capital projects are also funded by General Obligation Bonds in the Capital Projects Fund. A list of the proposed Park Projects for Fiscal Year 2021-2022 can be found on the Capital Projects Fund Schedule of Projects page.

The City takes a conservative approach and does not budget anticipated revenue. Funds are appropriated but subject to change based on development and infrastructure needs during the year.

**CITY OF FRISCO
UTILITY CAPITAL PROJECTS FUND
BUDGET SUMMARY
FISCAL YEAR 2021 - 2022**

	<u>ACTUAL FY 2019-20</u>	<u>ORIGINAL BUDGET FY 2020-21</u>	<u>REVISED BUDGET FY 2020-21</u>	<u>ADOPTED BUDGET FY 2021-22</u>
Net Position, Beginning	\$ 37,582,901	\$ 6,214,292	\$ 47,276,439	\$ 11,214,986
Receipts:				
Bond Funds	15,000,000	23,000,000	23,000,000	15,000,000
Interfund Transfers - Component Units	1,885,772	4,000,000	6,846,528	-
Interfund Transfers - Other Funds	7,188,040	-	21,691,054	-
Contributions	22,918,097	-	-	-
Grant Income	-	-	-	8,993,900
Interest Income	482,833	-	100,000	-
Total Revenue	<u>47,474,742</u>	<u>27,000,000</u>	<u>51,637,582</u>	<u>23,993,900</u>
Funds Available	<u>85,057,643</u>	<u>33,214,292</u>	<u>98,914,021</u>	<u>35,208,886</u>
Deductions:				
Capital Project Expenses	37,781,204	25,108,735	87,699,035	21,313,900
Total Deductions	<u>37,781,204</u>	<u>25,108,735</u>	<u>87,699,035</u>	<u>21,313,900</u>
Restricted Net Position, Ending	<u>\$ 47,276,439</u>	<u>\$ 8,105,557</u>	<u>\$ 11,214,986</u>	<u>\$ 13,894,986</u>

This bond funding is for ongoing improvements to the water and wastewater distribution system. The debt is considered to be self-supporting debt as revenues from the Utility Fund pay for issued Certificates of Obligation. The City sold \$23,000,000 in debt in FY21 and anticipates selling \$15,000,000 additional debt in FY22 for ongoing capital project needs per our five year plan. The City anticipates using approximately \$9,000,000 of funds from the American Rescue Plan Act for infrastructure projects related to water reuse in FY22. A list of the ongoing projects follows this summary.

UTILITY CAPITAL PROJECTS FUND SCHEDULE OF PROJECTS
FY 2021-2022

PROJECT DESCRIPTION	TOTAL BUDGET	ACTUAL LIFE TO DATE	ORIGINAL FY 2021	REVISED FY 2021	ADOPTED FY 2022
WATER					
08121 Legacy Drive 20" Waterline Phase 1 W31 W36	2,900,000	-	-	2,900,000	-
13136 Mahard Parkway W/WW	200,000	-	-	200,000	-
15118 Legacy	337,890	-	-	337,890	-
16109 Rockhill Waterline	2,973,257	34,647	-	2,938,610	-
18111 Coit Road (SH 121 to Main Street)	190,939	-	-	190,939	-
18601 Luminant Land Infrastructure	3,727,300	-	4,000,000	3,727,300	-
18602 Public Works Expansion	6,650,000	867,825	4,125,200	5,782,175	-
19132 Rockhill Parkway Phase 2	1,146,508	880,407	-	266,101	-
19607 Preston/Rockhill Elevated Storage Tank (W21)	8,565,801	140,952	-	8,424,849	-
19608 Stonebrook/Cotton Gin 20/24" WL	5,284,200	56,160	-	5,228,040	-
19616 Frisco Street (Cobb Hill to Panther Creek)	1,033,000	-	-	1,033,000	-
20115 Meadowhill Reconstruction (PW)	469,600	11,760	-	457,840	-
20603 Water Sewer Impact Study	22,200	21,400	-	800	-
20604 Davis Multifamily Developer Agreement	428,698	191,064	-	237,634	-
21602 Isabell redundancy connection	878,045	-	-	878,045	-
21604 Research Rd Water Line upsize	1,450,000	-	-	1,450,000	-
22601 Hillcrest 20" WL (W22)	250,000	-	-	-	250,000
22602 West Fields Parkway WL	2,500,000	-	-	-	2,500,000
WASTEWATER					
09609 Stewart Creek South Sewer Interceptor, Phase 2	4,500,000	21,730	-	478,270	4,000,000
15608 Lebanon Lift Station	8,975,145	8,811,941	-	163,204	-
17602 Stewart Creek North Sewer Interceptor - Phase 3	6,430,537	6,423,832	-	6,705	-
18140 Independence Parkway Sewer Line	35,250	21,694	-	13,556	-
18601 Luminant W/WW Infrastructure	5,000	-	-	5,000	-
18602 Public Works Expansion	2,850,000	-	2,400,000	2,850,000	-
18603 Legacy Lift Station	13,188,217	802,350	-	12,385,867	-
18606 Legacy Force Main - South	3,663,637	3,659,220	-	4,417	-
18607 Crown Ridge Developer Agreement	150,381	-	-	150,381	-
19601 Upper Reuse WL to Warren Sports Complex 24" Phase 1	6,548,211	3,433,984	-	3,114,227	-
19602 Upper Reuse 24" Line Phase 2	6,087,780	406,411	4,600,000	395,469	5,285,900
19603 Frisco 2 Reuse GST	4,024,868	166,900	-	149,968	3,708,000
19604 Reuse Pump Station Improvements	15,336,835	949,958	9,983,535	14,386,877	-
19606 12" Lower Service Area Reuse Line	450,000	-	-	450,000	-
19609 Fairways LS Pump Upgrades	269,681	186	-	269,495	-
19611 Stewart Creek South Sewer Interceptor	1,250,000	-	-	1,250,000	-
19612 Trails Gravity Interceptor	432,200	-	-	432,200	-
19615 Stewart Creek North Sewer Interceptor - Phase 4	9,359,502	118,939	-	9,240,563	-
20603 Water Sewer Impact Study	25,813	11,875	-	13,938	-
20605 Panther Creek Interceptor Extension 2 WW	1,789,885	-	-	1,789,885	-
20607 Panther Creek WW Main (East) (WW19)	2,268,198	-	-	2,268,198	-
20608 W Rowlett Creek WW Main	525,612	-	-	525,612	-
21601 Panther Creek Reuse Line (Eldorado)	1,801,980	-	-	1,801,980	-
21603 Preston Manor WW Improvements, Phase 2 Erosion Mitigation	1,500,000	-	-	1,500,000	-
206xx Preston Manor WW Improvements, Phase 3	750,000	-	-	-	750,000
22xxx Panther Creek Interceptor Replacement PC3 Sub Basin	4,640,000	-	-	-	4,640,000
22xxx UNT Water & Sewer Developer Agreement	180,000	-	-	-	180,000
TOTALS	136,046,169	27,033,234	25,108,735	87,699,035	21,313,900

**CITY OF FRISCO
UTILITY IMPACT FEES FUND
BUDGET SUMMARY
FISCAL YEAR 2021 - 2022**

	<u>ACTUAL FY 2019-20</u>	<u>ORIGINAL BUDGET FY 2020-21</u>	<u>REVISED BUDGET FY 2020-21</u>	<u>ADOPTED BUDGET FY 2021-22</u>
Net Position, Beginning	\$ 39,996,683	\$ 17,563,944	\$ 38,323,238	\$ 22,832,184
Receipts:				
Impact Fees - Water/Sewer	7,957,140	-	9,100,000	-
Interest Income	557,455	-	100,000	-
Total Revenue	8,514,595	-	9,200,000	-
Funds Available	48,511,278	17,563,944	47,523,238	22,832,184
Deductions:				
Interfund Transfers - Utility Projects	7,188,040	-	21,691,054	-
Interfund Transfers - Utility Fund	3,000,000	3,000,000	3,000,000	3,000,000
Total Deductions	10,188,040	3,000,000	24,691,054	3,000,000
Restricted Net Position, Ending	<u>\$ 38,323,238</u>	<u>\$ 14,563,944</u>	<u>\$ 22,832,184</u>	<u>\$ 19,832,184</u>

Impact Fees were established to assure the availability of funds for major capital projects needed as a result of development. The laws governing the collection and disbursement of impact fees require separate accounting and reporting of these funds. Additionally, a City must do an analysis and update of the fee structure every five years.

The City takes a conservative approach and does not budget anticipated revenue. Appropriations from this fund are being utilized to offset debt payments in the Utility Fund and construction of eligible projects in the Utility Projects Fund. Transfers appropriated to the Utility Projects Fund, are subject to change based on development and infrastructure needs during the year and will take place over the life of the project construction.



**CITY OF FRISCO
COMMUNITY DEVELOPMENT CORPORATION
BUDGET SUMMARY
FISCAL YEAR 2021 - 2022**

	<u>ACTUAL FY 2019-20</u>	<u>ORIGINAL BUDGET FY 2020-21</u>	<u>REVISED BUDGET FY 2020-21</u>	<u>ADOPTED BUDGET FY 2021-22</u>
Fund Balance, Beginning	\$ 75,579,019	\$ 68,771,471	\$ 76,210,997	\$ 55,264,707
Receipts:				
Sales Tax Receipts	22,562,388	22,236,101	25,685,538	26,969,815
Interest Income	564,796	770,000	370,000	770,000
Rental Income	854,176	483,606	289,149	109,414
Frisco Discovery Center Revenue	42,764	78,000	128,000	128,000
Contributions	-	5,000	-	-
Interfund Transfers	2,792,011	2,792,560	2,792,560	2,793,326
Total Revenue	26,816,135	26,365,267	29,265,247	30,770,555
Funds Available	102,395,154	95,136,738	105,476,244	86,035,262
Deductions:				
Operating Expenditures	571,921	700,364	750,688	1,355,550
Capital Outlay	31,336	60,000	241,250	-
Appropriation TIRZ Fund	3,499,154	3,517,803	3,517,803	3,652,447
Appropriation Debt Fund	1,387,443	1,381,971	1,381,971	1,383,225
Economic Incentives	1,754,084	2,074,456	2,030,556	11,724,450
Interfund Transfers - Capital Projects	4,984,890	6,950,000	26,176,447	-
Interfund Transfers - Other Funds	3,830,570	3,750,000	6,250,000	250,000
Principal	6,497,188	6,544,470	6,544,470	13,455,223
Interest/Fiscal Charges	3,627,571	3,318,352	3,318,352	3,044,777
Total Deductions	26,184,157	28,297,416	50,211,537	34,865,672
Fund Balance, Ending	\$ 76,210,997	\$ 66,839,322	\$ 55,264,707	\$ 51,169,590
Assigned General Reserve	5,343,275	5,232,911	6,006,246	6,305,204
Assigned Capital Maint Reserve	100,000	100,000	100,000	100,000
Assigned Land Held for Resale	33,316,565	31,186,097	33,316,565	24,111,115
Restricted Bond Reserve Fund	3,609,035	3,609,035	3,609,035	3,609,035
Unassigned Fund Balance	\$ 33,842,122	\$ 26,711,279	\$ 12,232,861	\$ 17,044,236

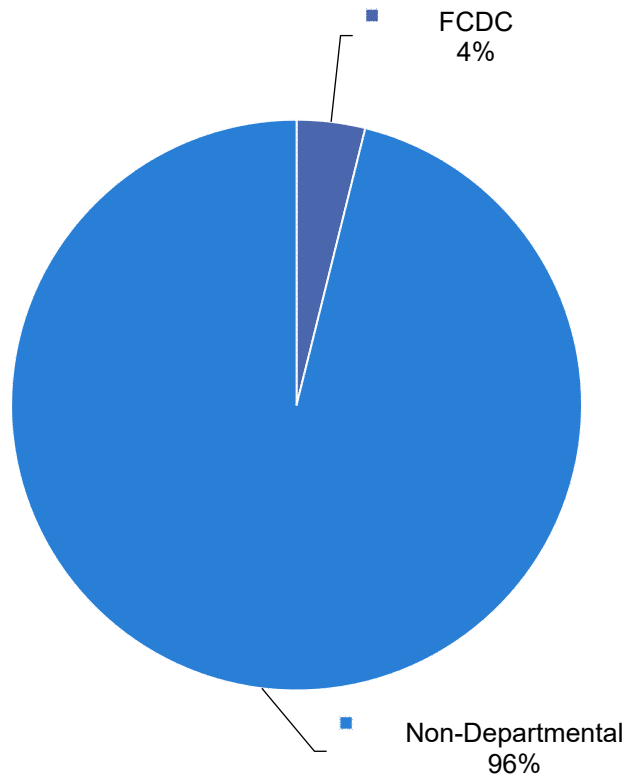
The Frisco Community Development Corporation (FCDC) benefits the City and its citizens by developing recreational resources. It operates primarily within the geographic boundaries of the City.

The assigned general reserve has been established as a board policy; 25% of the annual sales tax revenue and interest income is set aside for future needs. Additionally there is a capital maintenance reserve for operations of the Frisco Discovery Center and there is an assignment of Fund Balance for Land Held for Resale. City staff assist the board members. Debt schedules for the FCDC can be found in the Debt Service section of this budget document.

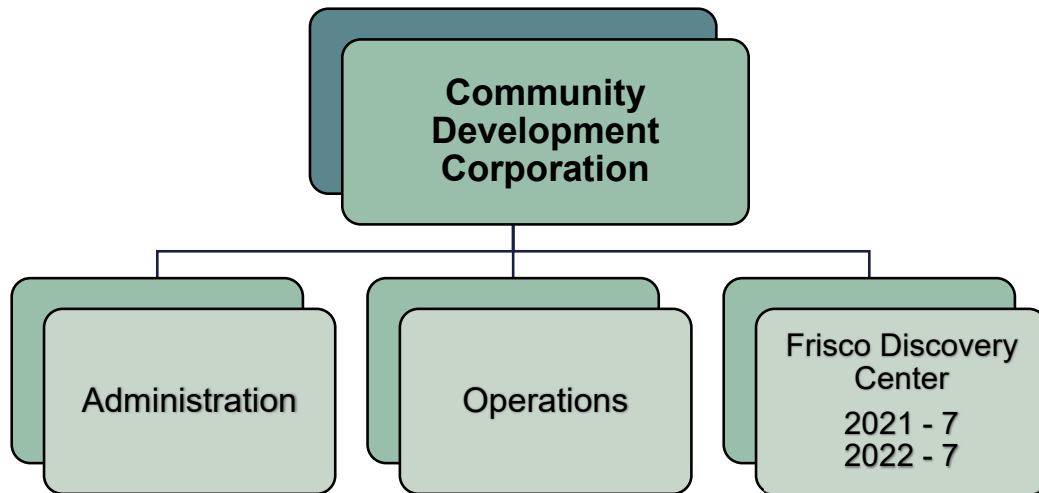
FCDC FUND SUMMARY EXPENDITURE REPORT BY DEPARTMENT

EXPENSES		Actual FY18	Actual FY19	Actual FY20	Revised FY21	Adopted FY22
75	FCDC	907,164	712,329	603,255	1,086,938	1,350,550
99	Non-Departmental	42,027,616	36,620,583	25,580,902	49,124,599	33,515,122
Total		42,934,780	37,332,912	26,184,157	50,211,537	34,865,672

FCDC Fund Expenditure by Department as Percent of Total



COMMUNITY DEVELOPMENT CORPORATION FUND



Expenditure Summary

Activity	2019-2020 Actual	2020-2021 Revised	2021-2022 Adopted	% Change FY 2021 to FY 2022
Administration	\$ 31,633	\$ 125,000	\$ 125,000	0.00%
Operations	140,882	426,574	65,000	-84.76%
Frisco Discovery Center	<u>430,740</u>	<u>535,364</u>	<u>1,160,550</u>	<u>116.78%</u>
Totals	\$ <u>603,255</u>	\$ <u>1,086,938</u>	\$ <u>1,350,550</u>	<u>24.25%</u>

COMMUNITY DEVELOPMENT CORPORATION

City Council Strategic Focus Areas served by this Department -



Workload and Frisco Policy Measures

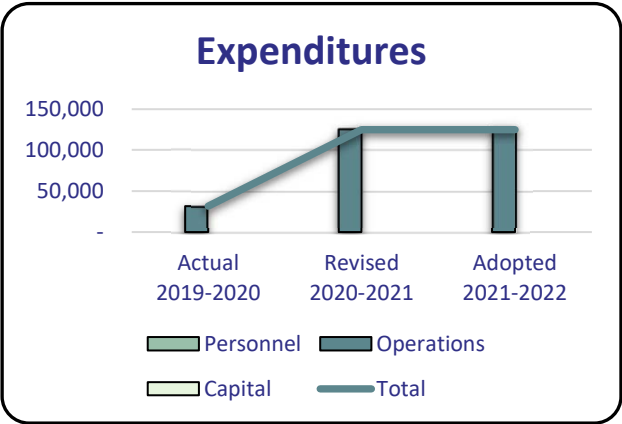
✓ Workload	 Frisco Policy
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Strategic Focus Area: Long-Term Financial Health Infrastructure and Sustainable City

Type	Strategy	Objective	Performance Measure	FY 2020 Actual	FY 2021 Revised	FY 2022 Adopted
77579000-Frisco Discovery Center (FCDC)						
✓	Prepare venue for increased visitor traffic and maintain appeal for current arts-group users and tenants to sustain growth and viability	Improve spaces/entrance for visitors and arts groups	Overall FDC attendance	159,783	140,640	223,696
			Number of FDC Programs	3	7	10

Core Services

The FCDC is tasked with the promotion and development of new or expanded business enterprises, parks, recreation and other community projects. The FCDC derives its funding from 1/2 of 1% of all sales tax collected in Frisco. It then spends those dollars by purchasing land, funding construction and investing in the infrastructure necessary to support these elements.



Expenditures - 77510000

	2019-2020 Actual	2020-2021 Revised	2021-2022 Adopted
Personnel	-	-	-
Operations	31,633	125,000	125,000
Capital	-	-	-
Total	31,633	125,000	125,000

Major Budget Items

Primary expenditures are contingency and legal fees related in this Division. The City Manager serves as the Operations Manager for the FCDC.

Personnel

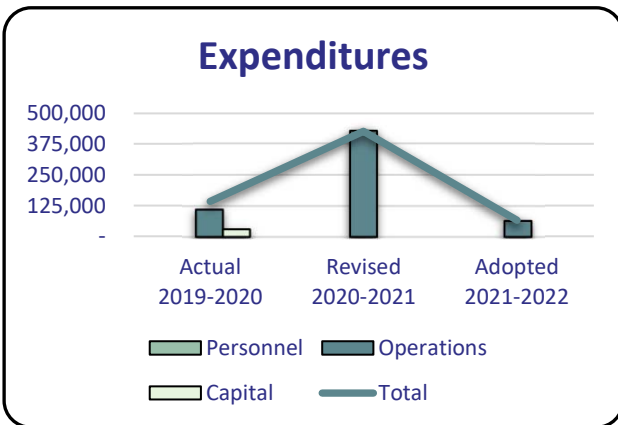
Note: No positions are funded in this Division.

Core Services

The FCDC is tasked with the promotion and development of new or expanded business enterprises, parks, recreation and other community projects. The FCDC derives its funding from 1/2 of 1% of all sales tax collected in Frisco. It then spends those dollars by purchasing land, funding construction and investing in the infrastructure necessary to support these elements.

Key Points Affecting Service, Performance and Adopted Budget

The FY22 Budget for the FCDC is focused on continued development of new and current business enterprises, parks, recreation and other community projects.



Expenditures - 77579000

	2019-2020 Actual	2020-2021 Revised	2021-2022 Adopted
Personnel	-	-	-
Operations	109,546	426,574	65,000
Capital	31,336	-	-
Total	140,882	426,574	65,000

Major Budget Items

Professional services and legal fees are primary expenditures in the FY22 operations budget.

FY22 decrease in operations expenditures is primarily for Zapstand rental of \$191,500, economic incentives to the Boys and Girls Clubs of \$100,000 and contract services of \$50,000 appropriated for in FY21.

Personnel

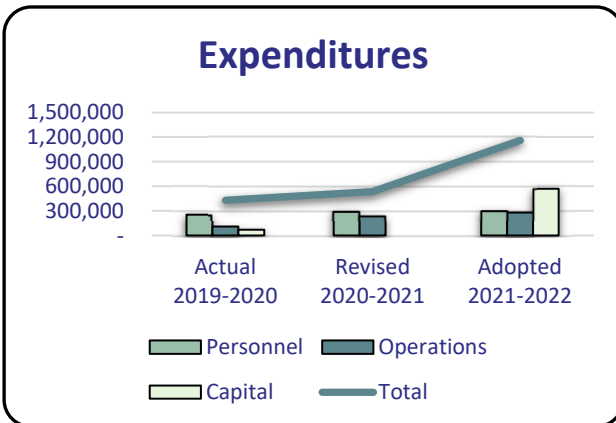
Note: No positions are funded in this Division.

Core Services

The Frisco Discovery Center was developed by the Frisco Community Development Corporation and supported by the City of Frisco's Parks & Recreation Department, Arts, Culture and Special Events Division. The FDC exists to benefit the surrounding community through educational and artistic experiences for Frisco residents and tourists. Through quality customer service, programs, venues and partnerships with arts-groups and tenants, including Museum of the American Railroad, National Videogame Museum and Sci-Tech Discovery Center; the FDC continues to increase the number of visitors and field trips annually.

Key Points Affecting Service, Performance and Adopted Budget

The FY22 Budget focus is on finishing out the available spaces to fulfill the FCDC's directive of providing arts groups with operational rental facilities, while simultaneously enhancing the visitor experience.



Expenditures - 77579000-03055

	2019-2020 Actual	2020-2021 Revised	2021-2022 Adopted
Personnel	250,723	293,431	302,487
Operations	109,617	241,933	288,063
Capital	70,400	-	570,000
Total	430,740	535,364	1,160,550

Major Budget Items

Contract and professional services are primary expenditures in the operations budget, accounting for 58% of the FY22 appropriations.

Capital expenditures in FY22 are for finish out improvements to the Frisco Discovery Center building.

Personnel

	Level	FY 2020	FY 2021	FY 2022
Discovery Center Supervisor	141	1	1	1
Technical Director	138	1	1	1
Arts Center Assistant	124	1	1	1
Recreation Aide (PT)	110	4	4	4
Total		7	7	7

Core Services

Non-departmental operations funding includes transfers out, economic incentives and debt appropriations.

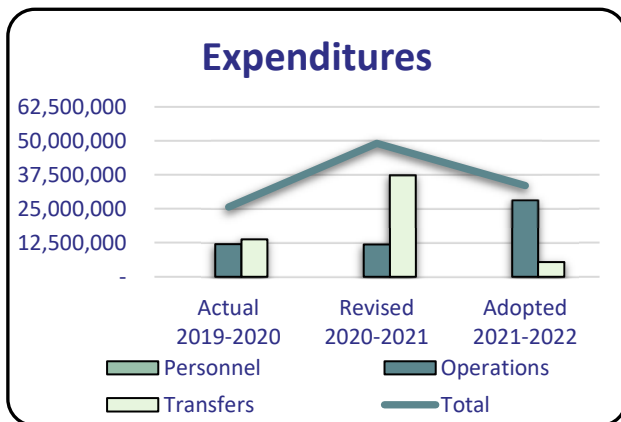
Key Points Affecting Service, Performance and Adopted Budget

Appropriations in Revised Fiscal Year 2021 for economic incentives, transfer, debt payments and capital expenditures include:

Economic Incentives	\$ 2,030,556
City Commitments - TIRZ Fund	3,517,803
City Commitments - Debt Fund	1,381,971
Principal, Interest, Fiscal Charges	9,862,822
Misc and Other Transfers	32,331,447
	<u>\$ 49,124,599</u>

Appropriations in Fiscal Year 2022 for economic incentives, transfer, debt payments and capital expenditures include:

Economic Incentives	\$ 11,724,450
City Commitments - TIRZ Fund	3,652,447
City Commitments - Debt Fund	1,383,225
Principal, Interest, Fiscal Charges	16,500,000
Misc and Other Transfers	255,000
	<u>\$ 33,515,122</u>



Expenditures - 79999000

	2019-2020 Actual	2020-2021 Revised	2021-2022 Adopted
Personnel	-	-	-
Operations	11,878,844	11,798,378	28,229,450
Transfers	<u>13,702,058</u>	<u>37,326,221</u>	<u>5,285,672</u>
Total	25,580,902	49,124,599	33,515,122

Personnel

Note: No positions are funded in this Division.

**CITY OF FRISCO
COMMUNITY DEVELOPMENT CORPORATION REMEDIATION
BUDGET SUMMARY
FISCAL YEAR 2021 - 2022**

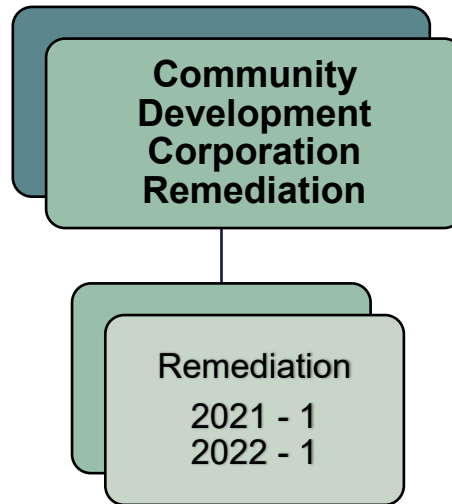
	<u>ACTUAL FY 2019-20</u>	<u>ORIGINAL BUDGET FY 2020-21</u>	<u>REVISED BUDGET FY 2020-21</u>	<u>ADOPTED BUDGET FY 2021-22</u>
Fund Balance, Beginning	\$ -	\$ -	\$ (144,834)	\$ 4,314,616
Receipts:				
Intergovernmental Revenue	-	-	-	25,000,000
Interest Income	-	-	2,000	2,000
Interfund Transfers - Component Units	-	-	5,000,000	-
Interfund Transfers - Enterprise Funds	-	-	4,250,000	1,400,000
Total Revenue	<u>-</u>	<u>-</u>	<u>9,252,000</u>	<u>26,402,000</u>
Funds Available	<u>-</u>	<u>-</u>	<u>9,107,166</u>	<u>30,716,616</u>
Deductions:				
Operating Expenditures	144,834	-	1,284,500	1,309,381
Capital Outlay	-	-	3,508,050	29,000,000
Total Deductions	<u>144,834</u>	<u>-</u>	<u>4,792,550</u>	<u>30,309,381</u>
Fund Balance, Ending	<u>\$ (144,834)</u>	<u>\$ -</u>	<u>\$ 4,314,616</u>	<u>\$ 407,235</u>

Established in October 2020, the remediation project will be ongoing for many years. Total expected appropriations of \$30,309,381 are included in FY22. FY20 expenditures were legal fees to set up the fund.

This fund is a subsidiary of the Community Development Fund.



COMMUNITY DEVELOPMENT CORPORATION REMEDIATION FUND



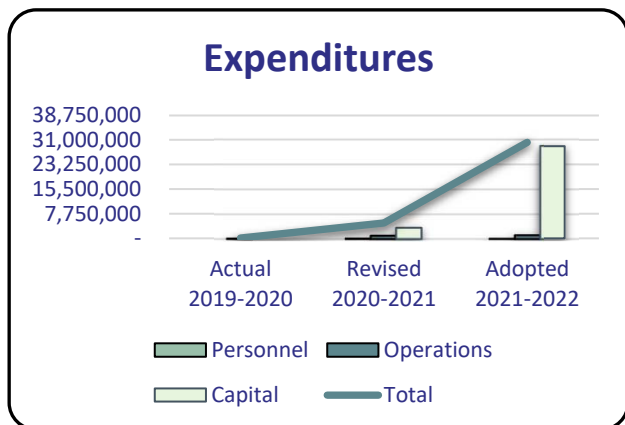
Expenditure Summary

Activity	2019-2020 Actual	2020-2021 Revised	2021-2022 Adopted	% Change FY 2021 to FY 2022
Remediation	<u>144,834</u>	<u>4,792,550</u>	<u>30,309,381</u>	<u>532.43%</u>
Totals	<u>\$ 144,834</u>	<u>\$ 4,792,550</u>	<u>\$ 30,309,381</u>	<u>532.43%</u>

Core Services

In FY21, the Frisco Community Development Corporation, FCDC, purchased the former battery recycling plant site and agreed to take over full ownership and remediation. The FCDC is currently working with the Texas Commission on Environmental Quality (TCEQ), external consultants and City staff to define the estimated cost of remediation. TCEQ will deposit \$25 million into a trust in the FCDC name and it will be dedicated to remediation, once the FCDC has the proper state permits.

Key Points Affecting Service, Performance and Adopted Budget



Expenditures - 74045720

	2019-2020 Actual	2020-2021 Revised	2021-2022 Adopted
Personnel	-	184,500	93,881
Operations	144,834	1,100,000	1,215,500
Capital	-	3,508,050	29,000,000
Total	144,834	4,792,550	30,309,381

Major Budget Items

FY22 major expenditures are projects related to the cleanup of the former battery recycling plant site and closure of a landfill on the site. Funding includes Environmental Services Fund transfers each year.

Personnel

	Level	FY 2020	FY 2021	FY 2022
Compliance Official	150	-	1	1
Total		-	1	1

**CITY OF FRISCO
ECONOMIC DEVELOPMENT CORPORATION
BUDGET SUMMARY
FISCAL YEAR 2021 - 2022**

	<u>ACTUAL FY 2019-20</u>	<u>ORIGINAL BUDGET FY 2020-21</u>	<u>REVISED BUDGET FY 2020-21</u>	<u>ADOPTED BUDGET FY 2021-22</u>
Fund Balance, Beginning	\$ 85,040,974	\$ 80,716,743	\$ 76,950,348	\$ 70,313,931
Receipts:				
Sales Tax Receipts	22,562,388	22,236,101	25,685,538	26,969,815
Interest Income	664,642	650,000	650,000	650,000
Contributions	43,775	43,775	43,775	43,775
Loan Income	18,375	-	-	-
Miscellaneous Revenue	1,075	5,000	5,000	5,000
Land Lease Revenue	5,000	1,000	6,000	6,000
Total Revenue	23,295,255	22,935,876	26,390,313	27,674,590
Funds Available	108,336,229	103,652,619	103,340,661	97,988,521
Deductions:				
Operating Expenditures	3,021,420	3,975,636	4,016,245	4,389,309
Incentives	22,011,886	18,147,374	18,147,374	15,418,749
Appropriation-City Commitments TIRZ Fund	1,759,970	1,765,908	1,765,908	1,696,503
Appropriation-City Commitments Debt Fund	601,018	600,346	600,346	218,150
Transfer to Other Fund	250,000	2,250,000	4,750,000	250,000
Principal	2,325,000	2,390,000	2,390,000	2,465,000
Interest/Fiscal Charges	1,416,587	1,356,857	1,356,857	1,292,619
Total Deductions	31,385,881	30,486,121	33,026,730	25,730,330
Fund Balance, Ending	76,950,348	73,166,498	70,313,931	72,258,191
Assigned - General Reserve	-	5,173,273	6,035,632	6,219,131
Assigned - Land Held for Resale	36,051,722	36,051,722	36,051,722	36,051,722
Restricted for Debt Service	5,314,287	4,996,842	4,996,842	4,996,842
Restricted for Capital Projects	4,246,287	-	-	-
Non spendable - Prepaids	43,856	-	-	-
Unassigned Fund Balance	\$ 31,294,196	\$ 26,944,661	\$ 23,229,735	24,990,496

The Frisco Economic Development Corporation benefits the City and its citizens by developing economic resources. It operates primarily within the geographic boundaries of the City. Funding for this organization is derived from a half cent sales tax.

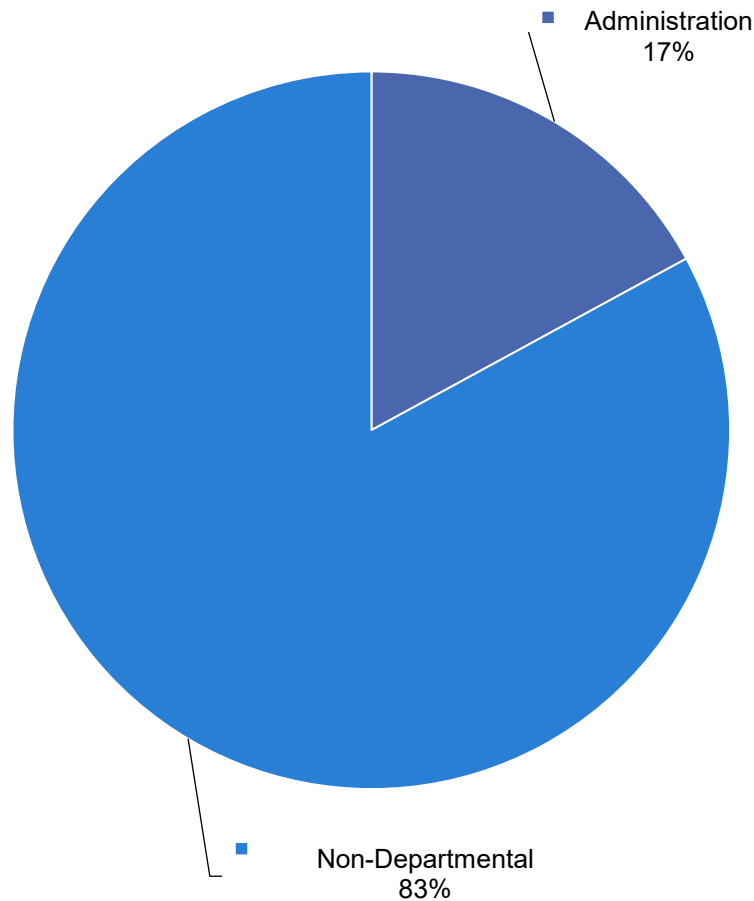
The assigned general reserve has been established as a board policy; 25% of the annual sales tax revenue and interest income is set aside for future needs. The FEDC has issued bonds and uses various other financing instruments in addition to the funds derived from the half cent sales tax. Debt service schedules for the bonds and other financial obligations supported by the FEDC half cent sales tax can be found in the Long-Term Debt section of this budget document.

The FEDC has entered into incentive agreements which obligate funds in future years and will be paid if the companies achieve their goals. These incentives are appropriated in the year they are projected to pay out.

FEDC FUND SUMMARY EXPENDITURES REPORT BY DEPARTMENT

EXPENSES		Actual FY18	Actual FY19	Actual FY20	Revised FY21	Adopted FY22
10	Administration	4,455,056	4,303,014	3,021,419	4,016,245	4,389,309
99	Non-Departmental	25,158,520	53,863,682	28,364,461	29,010,485	21,341,020
Total		29,613,576	58,166,696	31,385,880	33,026,730	25,730,329

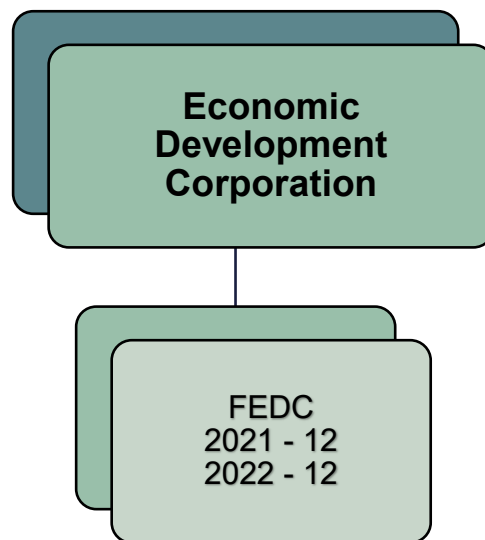
FEDC Fund Expenditures by Department as Percent of Total



ECONOMIC DEVELOPMENT CORPORATION FUND

DEPARTMENT MISSION

The Frisco Economic Development Corporation (FEDC) in partnership with the City of Frisco works to attract companies from outside the area, as well as, retain and expand local businesses. With this collaboration and the creation of programs providing critical elements for success in the community, the FEDC consistently creates an inflow of new and innovative companies into the community, creating new jobs and expanding the commercial tax base of the City of Frisco.



Expenditure Summary

Activity	2019-2020 Actual	2020-2021 Revised	2021-2022 Adopted	% Change FY 2021 to FY 2022
Administration (FEDC)	<u>3,021,419</u>	<u>4,016,245</u>	<u>4,389,309</u>	<u>9.29%</u>
Totals	<u>\$ 3,021,419</u>	<u>\$ 4,016,245</u>	<u>\$ 4,389,309</u>	<u>9.29%</u>

ECONOMIC DEVELOPMENT CORPORATION

City Council Strategic Focus Areas served by this Department -



Workload and Frisco Policy Measures

✓ Workload	 Frisco Policy
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Strategic Focus Area: Long-Term Financial Health and Sustainable City

Type	Strategy	Objective	Performance Measure	FY 2020 Actual	FY 2021 Revised	FY 2022 Adopted
81015000 - Economic Development Corporation						
✓	Business attraction	Attract companies to Frisco from other markets to create jobs and new investment	Capital investment	\$100 M	\$257 M	\$100 M
✓	Business retention & expansion	Provide support and resources to existing businesses for retention and expansion	Participants in: Frisco Forum; HR Forum	200	200	200
✓	Business retention & expansion	Provide support and resources to existing businesses for retention and expansion	Outreach meetings	Business visits 125	Business visits 125	Business visits 150
				Agency meetings 75	Agency meetings 100	Agency meetings 150
✓	Enhance innovative culture through entrepreneurship	Support entrepreneurial and collaborative environment for new business formation (Inspire Frisco)	Program companies and mentors	50	75	75
			Conferences & meetings	50	75	150
✓	Enhance innovative culture through entrepreneurship	Sponsorship of Frisco Chamber of Commerce Young Entrepreneurs Academy (YEA) and Frisco Young Professionals (FYP) Programs	YEA participants and company engagement	34	40	40
			FYP participants	45	50	60

ECONOMIC DEVELOPMENT CORPORATION

City Council Strategic Focus Areas served by this Department -



Workload and Frisco Policy Measures

✓ Workload	 Frisco Policy
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Strategic Focus Area: Long-Term Financial Health and Sustainable City, cont.

Type	Strategy	Objective	Performance Measure	FY 2020 Actual	FY 2021 Revised	FY 2022 Adopted
81015000 - Economic Development Corporation						
✓	Marketing and Communications	Communicate market demands for real estate, promote sustainability, workforce development, quality of life	Ad placement value	\$200,000	\$184,000	\$200,000
			Added print advertising value	\$665,574	\$452,000	\$500,000
			Number of paid print ad placements	23	19	20
✓	Provide transparency in government	Gov Code Sec. 305.002, Texas Local Gov Code 140.0045 (2)	Required newspaper and legislation action associated expenditures	\$78,000	\$78,000	\$78,000

Core Services

FEDC has four core services: business attraction, business retention & expansion, enhance innovative culture through entrepreneurship and marketing and communications.

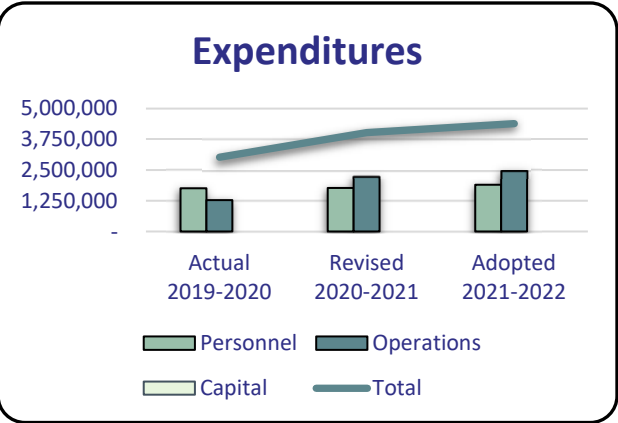
Such services are accomplished by targeting these areas:

Attracting companies to the City for job/investment growth using these strategies: organize to compete, lead generation, outbound marketing and providing support and resources to existing businesses for retention and expansion by communication and creating executive networking and business to business opportunities.

Support an entrepreneurial/collaborative environment for business formation, increase connections to help companies' innovation and foster Frisco students' entrepreneurial thinking; and enhance labor force skills through promotion of workforce development by creating connections to educational and workforce development resources.

Key Points Affecting Service, Performance and Adopted Budget

The FY22 Budget amounts are based on projected and on-going development efforts by the FEDC staff.



Expenditures - 81015000

	2019-2020 Actual	2020-2021 Revised	2021-2022 Adopted
Personnel	1,753,586	1,759,539	1,890,801
Operations	1,267,833	2,256,706	2,498,508
Capital	-	-	-
Total	3,021,419	4,016,245	4,389,309

Major Budget Items

Budgets in FY22 are consistent with and maintain current programming efforts.

ECONOMIC DEVELOPMENT CORPORATION**Administration****Personnel**

	Level	FY 2020	FY 2021	FY 2022
EDC President	209	1	1	1
EDC Vice President	208	1	1	1
EDC Director of Business Retention & Expansion	202	1	1	1
EDC Director of Economic Development	202	3	2	2
EDC Director of Marketing & Communications	156	1	1	1
EDC Manager of Business Development	155	-	1	1
EDC Business Retention & Expansion Specialist	147	-	1	1
EDC Research Specialist	147	-	1	1
EDC Compliance Administrator	-	1	-	-
Marketing Support Coordinator	137	-	1	1
Office Manager	137	1	1	1
Economic Development Specialist	-	1	-	-
Senior Administrative Assistant	131	1	1	1
		<hr/>	<hr/>	<hr/>
Total		11	12	12

Core Services

Non-departmental funding for the Economic Development Corporation includes economic incentives, debt payments, transfers out and capital expenditures.

Key Points Affecting Service, Performance and Adopted Budget

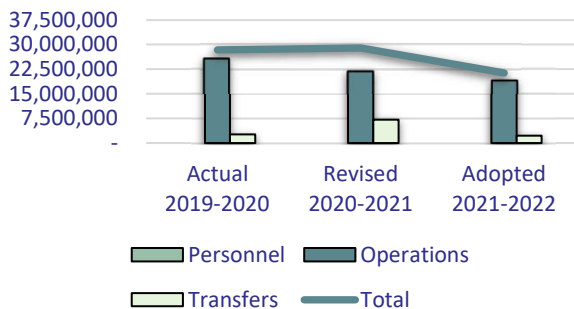
Appropriation for expanded business enterprises are based on current and projected prospects for incentives and other inducements to provide employment and expand the tax base within the City. Actual incentives awarded may vary depending on agreements that are approved by the FEDC Board of Directors.

Appropriations in Revised Fiscal Year 2021 for economic incentives, transfer, debt payments and capital expenditures include:

Economic Incentives	\$ 18,147,374
City Commitments - TIRZ Fund	1,765,908
City Commitments - Debt Fund	600,346
Principal, Interest, Fiscal Charges	3,746,857
Transfers	4,750,000
	<u>\$ 29,010,485</u>

Appropriations in Fiscal Year 2022 for economic incentives, transfer, debt payments and capital expenditures include:

Economic Incentives	\$ 15,418,749
City Commitments - TIRZ Fund	1,696,503
City Commitments - Debt Fund	218,150
Principal, Interest, Fiscal Charges	3,757,619
Transfers	250,000
	<u>\$ 21,341,021</u>

Expenditures**Expenditures - 89999000**

	2019-2020 Actual	2020-2021 Revised	2021-2022 Adopted
Personnel	-	-	-
Operations	25,753,473	21,894,231	19,176,368
Transfers	<u>2,610,988</u>	<u>7,116,254</u>	<u>2,164,653</u>
Total	28,364,461	29,010,485	21,341,021

Personnel

Note: No positions are funded in this Division.

**CITY OF FRISCO
CHARITABLE FOUNDATION
BUDGET SUMMARY
FISCAL YEAR 2021 - 2022**

	<u>ACTUAL FY 2019-20</u>	<u>ORIGINAL BUDGET FY 2020-21</u>	<u>REVISED BUDGET FY 2020-21</u>	<u>ADOPTED BUDGET FY 2021-22</u>
Fund Balance, Beginning	\$ 13,281	\$ 14,281	\$ 14,486	\$ 14,086
Receipts:				
Intergovernmental Revenue	1,500	1,500	700	1,000
Contributions	-	-	50,000	-
Total Revenue	<u>1,500</u>	<u>1,500</u>	<u>50,700</u>	<u>1,000</u>
Funds Available	<u>14,781</u>	<u>15,781</u>	<u>65,186</u>	<u>15,086</u>
Deductions:				
Grant Expenditures/Reimbursement	295	1,500	1,100	1,000
Interfund Transfers - Capital Projects Fund	-	-	50,000	-
Total Deductions	<u>295</u>	<u>1,500</u>	<u>51,100</u>	<u>1,000</u>
Unassigned Fund Balance, Ending	<u><u>\$ 14,486</u></u>	<u><u>\$ 14,281</u></u>	<u><u>\$ 14,086</u></u>	<u><u>\$ 14,086</u></u>

The Charitable Foundation Fund was established in FY07 to track and account for the contributions received for specifically designated purposes. This Fund is a 501C-3.



SUPPLEMENTAL INFORMATION

ABBREVIATIONS AND ACRONYMS

AFIS	Automatic Fingerprint Identification System (Police)
AIIIM	Association for Information and Image Management
AMH	Automated Material Handling (Library)
ARMA	ARMA International
ARPA	American Rescue Plan Act
ASCLD	American Society of Crime Laboratory Directors (Police)
BMPs	Best Management Practices (Stormwater Compliance)
bp	basis points (Financial Services)
CAD	Central Appraisal District
CALEA	Commission on Accreditation for Law Enforcement Agencies (Police)
CAPERS	Crimes Against Persons (Police)
CAPRA	Commission for Accreditation of Parks and Recreation Agencies
CARES	Coronavirus Aid, Relief and Economic Security
CDBG	Community Development Block Grant
CEFR	Certificate of Excellence in Financial Reporting (Financial Services)
CERT	Citizens Emergency Response Team (Fire)
CFA	Citizens Fire Academy (Fire)
CFO	Chief Financial Officer
CID	Criminal Investigation Division(Police)
CIO	Chief Information Officer
the City	City of Frisco, Texas
CMO	City Manager's Office
COBIT	Control Objectives for Information-related Technologies (Information Technology)
COMSTAT	Computer Statistics/Comparative Statistics (Police)
CSO	City Secretary's Office
EMP	Employee
EMS	Emergency Management Services (Fire)
ETJ	Extraterritorial jurisdiction
EPR	Electronic Plan Review
EVT	Emergency Vehicle Technician

ABBREVIATIONS AND ACRONYMS

ETL	Extract Transform Load
FACT	Frisco Assistant Code Team (Development Services)
FCDC	Frisco Community Development Corporation
FEDC	Frisco Economic Development Corporation
FISD	Frisco Independent School District
FTE	Full Time Equivalent
GAAP	Generally Accepted Accounting Principles (Financial Services)
GASB	Governmental Accounting Standards Board
GFOA	Government Finance Officer's Association (Financial Services)
GIS	Geographic Information Services (Information Technology)
HR	Human Resources
IBR	Incident Based Reporting (Police)
ICAC	Internet Crimes Against Children
ILL	Inter-library Loan system (Library)
ISO	Insurance Services Office (Fire)
MIS	Management Information Services (Information Technology)
NASRO	National Association of School Resource Officers (Police)
NTMWD	North Texas Municipal Water District
NTTA	North Texas Tollway Authority
OWS	Outdoor Warning System
PID	Public Improvement District
PM	Performance Measure
PM	Preventative Maintenance (Administrative Services)
PSO	Public Service Officer (Police)
RIM	Records and Information Management
ROW	Right-Of-Way (Public Works)
SIU	Special Investigations Unit
SOU	Special Operations Unit
SRO	School Resources Officer (Police)

ABBREVIATIONS AND ACRONYMS

SRT	Sam Rayburn Tollway
SSO	Sanitary Sewer Overflows (Public Works)
the State	the State of Texas
STEP	Selective Traffic Enforcement Program
TCLEOSE	Texas Commission on Law Enforcement - Officer Standards and Education (Police)
TEEX-IDS	Texas Engineering Extension Service - Leadership Development Symposium (Fire)
TIRZ #1	Tax Increment Reinvestment Zone #1
TIRZ #5	Tax Increment Reinvestment Zone #5
TMRS	Texas Municipal Retirement System
TMS	Talent Management System (HR)
UCR	Uniform Crime Reporting (Police)
USPS	United States Postal Service (Administrative Services)
WC	Workers Compensation

GLOSSARY

— A —

Accounting Period - A period of time (e.g. one month, one year) where the City determines its financial position and results of operations.

Accrual Basis of Accounting - A method of accounting where revenues are recorded when the service is given and the expenses are recognized when the benefit is received, regardless of the timing of related cash flows.

Ad Valorem Tax - A tax levied on the assessed value of real estate and personal property. This tax is also known as a property tax.

Adopted Budget - The proposed budget as initially formally approved by the City Council.

Amortization - The reduction of debt through regular payments of principal and interest sufficient to retire the debt instrument at a predetermined date known as maturity.

Appropriation - A specific amount of money authorized by the City Council for the purchase of goods and services. The City's appropriation level is set at the fund level.

Assessed Property Value - The value set upon real estate or other property by the Appraisal District as a basis for levying taxes.

Assigned Fund Balance - Represents resources set aside ("earmarked") by the City for a particular purpose.

Annual Comprehensive Financial Report - The City's annual financial statement prepared in accordance with generally accepted accounting principles. This document is usually published in February, following the year-end closing in September and the annual financial audit conducted by an independent accounting firm.

Balanced Budget - A budget in which planned funds available equal planned expenditures.

Basis Point - One basis point is equal to 1/100 of a percent. If interest rates rise from 1.5 percent to 1.75 percent, the difference is referred to as an increase of 25 basis points.

Bonds - A certificate of debt issued by an entity, guaranteeing payment of the original investment plus interest by a specified future date.

Budget - An annual financial plan that identifies revenues, specifies the type and level of services to be provided and establishes the amount of money which can be spent.

Budget Letter - Letter included in the opening section of the budget, that provides a summary of the most important challenges of the budget year, changes from previous years and recommendations regarding the financial policy for the upcoming period.

— C —

Capital Equipment - Equipment with an expected life of more than one year and with a value greater than \$5,000 (such as vehicles, computers, or furniture).

Capital Improvement Budget - The budgeted costs to provide needed infrastructure, park development, building construction or rehabilitation and other related items. Funding is received from various sources.

Capital Projects Fund - A Governmental Fund to account for resources for construction, major repair or renovation of city property.

GLOSSARY

Committed Fund Balance - Represents resources whose use is subject to a legally binding constraint that is imposed by the City Council.

Contingency - A General Fund appropriation available to cover unforeseen events that occur during that fiscal year. These funds, if not used, lapse to fund balance at year end. Contingency is not the same as Fund Balance or Retained Earnings.

— D —

Debt Service - The payment of principal and interest on borrowed funds such as bonds.

Depreciation - The systematic distribution or allocation of the cost or basic value of a capital asset over its estimated useful life.

Distinguished Budget Presentation Program - A voluntary program administered by the Government Finance Officer's Association to encourage governments to publish efficiently organized and easily readable budget document and to provide peer recognition and technical assistance to the financial officers preparing them.

— E —

Enterprise Fund - A self-supporting proprietary fund designed for activities supported by user charges. The City's Enterprise Funds are the Utility Fund, Stormwater Fund and Environmental Services Fund.

— F —

FTE (Full-Time Equivalent) - A term used when developing personal services budgets; 2,080 hours worked annually equates to 1.0 full-time equivalent (FTE) position.

FY (Fiscal Year) - A period of 12 consecutive months designated as the budget year. The City's fiscal year begins October 1 and ends September 30. For example, the notation FY 2021 or FY21 designates the fiscal year ending September 30, 2021.

Fines and Forfeitures - Fees collected by the Court System, including bail forfeitures, fines and traffic fines.

Franchise Tax - Energy tax imposed on all sales of public utility services, including electricity, gas, telephone and cable television.

Fund - A self-balancing set of accounts to record revenues and expenditures associated with a specific purpose.

Fund Balance - Net position of a governmental fund.

Fund Balance Policy - Policy to maintain fund balance at a predetermined target level.

— G —

GAAP (Generally Accepted Accounting Principles) - Conventions, rules and procedures that serve as the norm for the fair presentation of financial statements.

General Fund - One of five Governmental fund types to account for resources and uses of general operating functions of City Departments. The primary resources are property, sales and franchise taxes.

Government Funds - Funds that are generally used to account for tax-supported activities. There are five different types of government funds: the general fund, special revenue funds, debt service funds, capital project funds and permanent funds.

GLOSSARY

— I —

I&S - Interest and Sinking tax rate to fund debt service.

Interest Income - Revenue received from investing the City's funds.

Interfund Transfer - Administrative fees charged by the General Fund to other City funds (e.g., Water & Sewer, Environmental Services) for the provision of administrative and other city services.

Intergovernmental Revenue - Federal, state and county grants and other forms of revenue. These include participation in infrastructure improvements, housing funds, reimbursement of police salaries, etc.

— M —

M&O - Maintenance and Operation tax rate to fund operations.

Major Fund - Funds that the revenues, expenses, assets or liabilities are greater than 10% of corresponding totals and at least 5% of the aggregate amount for all governmental and enterprise funds.

Miscellaneous (Other) Revenue - Impounds, evidence, tower lease revenue, copy charges and sundry revenue are examples.

Mission Statement - The statement that identifies the purpose and function of an organizational unit.

— N —

Non-Departmental - Referring to activities, revenues and expenditures that are not assigned to a particular Department.

Non-major Fund - Funds that the revenues, expenses, assets or liabilities are less than 10% of corresponding totals and at less than 5% of the aggregate amount for all governmental and enterprise funds.

Non-spendable - Represents the portion of the net position that cannot be spent because the underlying resources are not in spendable form. i.e.: inventories and prepaids.

— O —

Operating Budget - A budget for general expenditures such as salaries, utilities and supplies. Generally, does not include the Capital Projects Fund.

— P —

Per capita - A measurement of the proportion of some statistic to individual resident determined by dividing the statistic by the current population.

Performance Measure - A variety of methods used to assess the results achieved and improvements still required in a process or system. Measurement gives the basis for continuous improvement by helping evaluate what is working and what is not.

Permit Revenue - Fees imposed on construction-related activities and for the acquisition of other nonbusiness permits (e.g., garage sale permits, alarm permits, etc.)

GLOSSARY

Private Contributions - Funding received from various nongovernmental entities (sometimes placed in escrow accounts providing for a specific dedicated purpose). Escrows are established for median and sidewalk improvements.

Property Tax - A tax levied on the assessed value of real and personal property. This tax is also known as ad valorem tax.

Property Tax Rate - The property tax rate on all assessed property within the City limits. The City Council establishes the City's tax rate.

Proprietary Fund - The proprietary fund is used to account for activities that involve business-like interactions. Our Enterprise Funds are an example of proprietary funds.

— R —

Restricted - Represents resources subject to externally enforceable constraints.

— S —

Sales Tax - A tax administered by the State, imposed on the taxable sales of all final goods. The City of Frisco receives one percent of the total 8.25% sales tax. 6.25% goes to the State and FCDC and FEDC each receive 0.5%.

Solid Waste Collection - An Enterprise Fund which provides weekly trash and recycling pickup and bulky item collection. This service is accounted for in the Environmental Services Fund. Fees and expenditures are directly related to the services provided.

Sources - All revenues and other receipts derived by the City including transfers from other funds, appropriation of prior years' earnings, proceeds from the sale of bonds, lease agreements, or other obligations.

Special Revenue Fund - Funds used to account for certain property taxes, grant funds and other special revenue legally restricted for specific purposes.

Subsidiary Fund - A fund that acts as a supplement to or supports a primary fund. For example, the Special Events Fund is a subsidiary fund to the General Fund.

— T —

Tax Rate - The amount to multiply by the tax levy to determine the revenue to be collected.

— U —

Unassigned Fund Balance - The difference between total fund balance and non-spendable, restricted, committed and assigned components.

Utility Fund - An Enterprise Fund established to account for resources and expenditures of operating and capital costs of City water and sewer distribution, storage and pumping facilities.

— W —

Working Capital - Current assets less current liabilities or that part of capital that is liquid and readily available to meet requirements.

CITY OF FRISCO, TEXAS

STATISTICS

Date of Incorporation	March 3, 1908
Form of Government	Council/Manager
Number of employees:	1,692
Full Time	1,380
Part Time	312
Area in square miles	70

Principal Taxpayers

<u>Taxpayer</u>	2020 Taxable Assessed <u>Valuation</u>	% of Total Assessed <u>Valuation</u>
Stonebriar Mall Ltd Partnership	\$ 354,194,082	1.05%
Blue Star HQ Inc	224,713,504	0.67%
BPR Shopping Center LP	156,196,309	0.46%
AMLI Parkwood Boulevard LLC	121,896,962	0.36%
Bell Fund VII Frisco Market Center	117,500,000	0.35%
Hall 3201 Dallas Inc	106,389,850	0.32%
Hall Office Portfolio DB LLC	97,456,693	0.29%
DD PCR III LLC (Apartments)	97,009,066	0.29%
Specified Properties	91,291,621	0.27%
Blue Star Frisco Health Complex LC	90,197,000	0.27%
	<hr/>	
	\$ 1,456,845,087	4.32%

CITY OF FRISCO, TEXAS

STATISTICS

Demographic and Economic Statistics

<u>Fiscal Year</u>	<u>(1) Population</u>	<u>Personal Income (,000)</u>	<u>(2) Per Capita Income</u>	<u>(2) Median Age</u>	<u>(3) School Enrollment</u>	<u>(4) Unemployment Rate</u>
2011	122,822	4,673,131	38,048	33.9	40,122	8.0%
2012	128,281	5,180,628	40,385	34.0	42,650	5.4%
2013	135,920	5,757,299	42,358	34.0	45,479	4.3%
2014	142,990	6,155,291	43,047	34.3	49,632	3.2%
2015	151,030	6,584,153	43,595	36.1	53,323	3.5%
2016	158,180	7,555,626	47,766	37.0	55,924	3.9%
2017	169,320	8,926,212	52,718	37.4	58,461	3.7%
2018	180,000	9,428,040	52,378	37.4	60,205	3.2%
2019	190,093	10,131,006	53,295	37.7	62,730	3.1%
2020	202,666	10,237,268	50,513	36.0	63,533	3.6%

Data Sources

- (1) City of Frisco (Population) as of September 30, 2020
- (2) City of Frisco Development Services Annual Report, January 2021
- (3) Frisco Independent School District (School Enrollment), October 2020
- (4) City of Frisco Development Services Annual Report, January 2021

Principal Employers

<u>Employer</u>	<u>Employees</u>	<u>Rank</u>	<u>Percentage of Total City Employment</u>
Frisco ISD (4,071 certified teachers)	7,442	1	54.29%
City of Frisco	1,692	2	12.34%
T-Mobile USA	1,000	4	7.30%
Mario Sinacola & Sons Excavating	800	6	5.84%
Conifer	615	4	4.49%
Baylor Medical Center	460	5	3.36%
Fiserv	460	6	3.36%
IKEA Frisco	423	7	3.09%
UT Southwestern/Texas Health Hospital	415	10	3.03%
Baylor Scott White/Centennial Hospital	400	9	2.92%
Total	13,707		100.00%

Source: FEDC, Frisco ISD Communications

CITY OF FRISCO, TEXAS

STATISTICS

Operating Indicators by Function

Function	<u>2016</u>	<u>2017</u>	<u>2018</u>	<u>2019</u>	<u>2020</u>
General government					
Building permits issued					
Residential	2,187	1,936	2,248	2,083	2,282
Commercial	549	644	600	477	454
Planning and development cases processed	600	609	622	582	712
Police					
Physical arrests	3,197	3,137	3,676	3,562	2,462
Traffic violations	21,008	19,062	21,394	15,701	11,257
Parking violations	294	265	623	3,339	193
Fire protection					
Number of calls answered	11,747	12,660	14,172	14,783	14,471
Inspections	6,386	4,151	2,275	3,201	2,904
Inspections - SAFER Program	1,532	1,059	2,058	2,272	1,394
Highways and streets					
Street resurfacing (square yards)	19,391	18,238	24,697	24,419	16,055
Street curb miles swept	10,417	10,417	10,672	10,672	10,780
Environmental services					
Solid waste collected (tons)	105,050	108,002	113,504	113,709	114,892
Recycled materials collected (tons)	17,457	18,868	23,506	19,352	20,364
Culture and recreation					
Library transactions	3,613,178	3,560,913	4,790,505	5,059,673	2,965,852
Library visits	620,115	632,168	651,002	702,979	356,036
Parks acreage	1,432	1,621	2,535	2,535	2,535
Athletic facilities and pavilion rental (visits)	853,265	814,748	753,000	794,281	325,676
Water					
New connections	2,889	2,262	2,457	2,114	2,490
Average daily consumption (million gallons/day)	25.6	25.9	31.1	28.7	32.0
Sewer					
Average daily ww flow (million gallons/day)	13.2	12.7	13.4	13.4	14.9

Sources: Various government departments

CITY OF FRISCO, TEXAS

STATISTICS

Capital Asset Statistics by Function

Function	<u>2016</u>	<u>2017</u>	<u>2018</u>	<u>2019</u>	<u>2020</u>
General government					
Sports Complexes Supported	7	7	7	7	7
Museums, Art Gallery Supported	3	3	3	3	3
Public Safety					
Police					
Stations	1	1	1	1	1
Patrol and Traffic Dedicated Vehicles	60	65	70	72	75
Fire Stations	8	8	8	9	9
Highways and streets					
Streets (miles)	2,011	2,313	2,401	2,458	2,500
Streetlights/Street Poles	9,360	10,032	10,421	11,636	12,032
Traffic signals	111	129	138	148	155
Culture and recreation					
Parks acreage					
Parks developed	921	900	921	1,545	1,545
Parks undeveloped	511	700	700	990	990
Swimming pools	1	1	1	1	1
Recreation centers	1	1	1	1	1
Community centers	1	1	1	1	1
Tennis courts	8	6	6	6	6
Soccer fields	35	35	35	35	35
Baseball fields	24	24	24	24	24
Water					
Customers/Accounts	52,182	54,261	57,661	59,172	61,515
Water lines (miles)	914	993	1,030	1,059	1,059
Fire hydrants	9,886	10,801	11,215	11,624	11,622
Maximum daily capacity (millions of gallons)	127.0	127.0	127.0	127.0	127.0
Sewer					
Customers/Accounts	48,281	50,212	53,547	55,842	58,354
Sanitary sewers (miles)	705	742	789	798	798
Storm sewers (miles)	375	417	438	448	448

City of Frisco
FINANCIAL POLICIES
SEPTEMBER 30, 2021

INTRODUCTION

The City of Frisco, Texas financial policies set forth the basic framework for the fiscal management of the City. These policies were developed within the parameters established by applicable provisions of the Texas Local Government Code and the City of Frisco City Charter. The policies are to be reviewed on an annual basis and modified to accommodate changing circumstances or conditions.

BASIS OF ACCOUNTING AND BUDGETING

The City's finances are accounted for in accordance with generally accepted accounting principles (GAAP) as established by the Governmental Accounting Standards Board (GASB).

Accounts are organized and operated on the basis of funds and account groups. Funds are established according to their intended purpose and aid management in demonstrating compliance with legal and contractual provisions.

Encumbrance accounting is utilized for the Governmental Funds types, under which purchase orders, contracts and other commitments for the expenditure of monies are recorded in order to reserve that portion of the applicable appropriation.

The budget format is based on the modified accrual basis of accounting for Governmental Fund types, meaning budgeted expenditures are recorded when the services or goods are received and the liabilities are incurred, but revenues are recognized only when they are measurable and available. For Proprietary Fund types the budget format is based on the accrual basis of accounting, meaning that expenses are recognized as encumbered, but revenues are recognized as obligated.

The budget is prepared in accordance with GAAP, with the exception of depreciation and compensated absences (accrued but unused vacation and sick leave). These are accrued in the financial statements of the Proprietary Fund types, but are not shown as expenses in the budget.

The City's operating budget is adopted on an annual basis with all appropriations lapsing at fiscal year-end. Capital projects and grant funds have multi-year budgets. Outstanding encumbrances at fiscal year-end are re-appropriated and honored the subsequent fiscal year.

BUDGET

The City is committed to a balanced budget and provides full disclosure when a deviation from a balanced budget is planned, or when one occurs. The City defines a balanced budget as one in which total appropriated expenditures are equal to or less than total projected revenues plus beginning fund balances.

1. On or before the fifteenth day of August of each year, the City Manager shall submit to the City Council a budget for the ensuing fiscal year and an accompanying budget message.

August 3, 2021 City Council Delivery

2. Provision shall be made in the annual budget and in the appropriation ordinance for a contingent appropriation in an amount not more than three percent (3%) of the total general fund expenditures, to be used in case of unforeseen items of expenditures. This contingent appropriation shall apply to current operating expenditures and shall not include any reserve funds of the City. Such contingent appropriation shall be under the control of the City Manager and distributed by him only after prior approval by the City Council. The proceeds of the contingent appropriation shall be disbursed only by transfer to other Departmental appropriation, the spending of which shall be charged to the Department or activities for which the appropriations are made.

FY 2022 Projection: 1.5%

3. No payment shall be made or obligation incurred against any allotment or appropriation except in accordance with appropriations duly made, unless the City Manager, or the City Manager's designee, first certifies that there is a sufficient unencumbered balance in such allotment or appropriation and that sufficient funds are or will be available to cover the claim or meet the obligation when it becomes due and payable.
4. The City Manager shall submit to the City Council each month a report covering the revenues and expenditures of the City in such form as requested by the City Council.

REVENUES

The City is aware of the fact that a diversity of revenue sources is important in order to handle fluctuations in individual sources. The City continues to search for new revenue sources, monitor economic and legislative challenges to current revenue streams.

5. The City will strive toward the percentage of the tax rate allocated to the general fund at a minimum of 65% level. Conversely, the allocation of the tax rate for debt purposes should be no more than 35%.

FY 2022 Projection: M&O = 66.10% and I&S = 33.90%

The City is in a very fast paced growth period. During this period, the City has sold substantial debt to accommodate the growth for facilities, roads, parks and public safety improvements. The I&S ratio increased from the previous fiscal year's ratio of 33.06%.

6. The City will continue an aggressive program to reduce the level of delinquent taxes. The minimum collection rate objective is 98.5%.

FY 2022 Projection: 100%

7. The City will strive to maintain total delinquent taxes outstanding at an aggregate level not to exceed 10% of the current tax levy.

FY 2022 Projection: 1%

8. The City of Frisco will strive to maintain a diversified tax base with at least 30% commercial.

FY 2022 Projection: 28.90%

9. The City will strive to maintain an Over 65 Tax Exemption (\$80,000) and a Homestead Tax Exemption (10%) of approximately 33% of the Over 65 exemption median assessed home value.

Median Assessed Home Value of those receiving the Over 65 Exemption \$383,732

FY2022 Proposed:	Over 65 Tax Exemption	\$ 80,000
FY2022 Proposed:	Homestead Exemption 10% of \$383,732	\$ 38,373
FY2022 Proposed:	Total Exemptions	\$ 118,373
FY2022 Proposed:	Compared to Goal: 33% of \$383,732	\$ 126,632

USER FEES AND CHARGES

The City shall consider applicable laws and statutes before establishing specific fees and charges. The following factors will be identified when setting fees: affordability, pricing history, inflation, service delivery alternatives and available efficiencies. Under certain circumstances the City will use a cost recovery method that will set user fees and charges by considering direct and indirect costs of providing service. Other considerations will be if there is a need to regulate demand, the desire to subsidize a certain product or service, benchmark with neighboring jurisdictions, competition with the private sector and economic development. Periodically, City staff will review and update our fee structure based upon economic indicators and long-range forecasts.

DEBT MANAGEMENT

Debt financing for the City, which includes general obligation bonds, certificates of obligation bonds, revenue bonds and other obligations permitted under the Law of the State of Texas, shall only be used to purchase capital assets that cannot be acquired from either available current revenues or fund balances.

10. City staff will evaluate each proposed bond issue considering current debt levels, economic conditions, availability of outside funding sources and key debt indicators. The City's goal is to stay within the amount discussed and presented during the citizen bond committee.
11. The City will strive to maintain base bond ratings of Aaa (Moody's Investors Service) and AAA (Standard & Poor's) on the general obligation debt.
The City's current ratings are as follows: Moody's is Aaa and Standard & Poor's is AAA. Staff continues discussions with the agencies to monitor and improve those items that will ensure sustainability of some ratings and continued improvement of other ratings.
The EDC's current ratings are as follows: Moody's is Aa2 and Standard & Poor's is AA.
12. The City will use debt financing in the following circumstances: when the project involves acquisition of equipment that can't be purchased outright without causing unacceptable spike in the property tax rate; or when the project is the result of growth-related or development activities within the City that require unanticipated and unplanned infrastructure or capital improvements by the City; or when the project's useful life, or the projected service life of the equipment, will be equal to or exceed the term of the financing; or when there are designated revenues sufficient to service a debt, whether from project revenues, other specified and reserved resources, or infrastructure cost sharing revenues.
13. The City will manage the length of maturity of its long-term debt in order to lower net interest cost and to maintain future flexibility by paying off debt earlier. The target shall be 20 years.
14. Use of short-term borrowing such as temporary or emergency notes will be undertaken only if available cash or reserves are insufficient to meet both project needs and current obligations.
15. The City shall seek to issue its general or revenue bond obligations in a competitive sale unless it is determined by City staff and the Audit Committee that such a sale method will not produce the best results for the City.
16. Periodic reviews of all outstanding debts will be undertaken to determine refunding opportunities. Refunding will be considered (within federal tax law constraints) if and when there is a net economic benefit of the refunding or the refunding is essential in order to modernize covenants essential to the operations and management of the City.
17. The investment maturity of bond proceeds (excluding reserve and debt service funds) shall generally be limited to the anticipated cash flow requirements or the "temporary period" (generally three years for capital projects) as defined by Federal tax law. These proceeds may be invested at an unrestricted yield during the temporary period. After the expiration of the temporary period, bond proceeds are subject to yield restriction and shall be invested considering the anticipated cash flow requirements of the funds and market conditions to achieve compliance with applicable regulations.
18. The City's maximum maturity for all bond proceeds shall not exceed the anticipated project spending dates. Interest in excess of the allowable arbitrage earnings will be segregated and made available for necessary payments to the US Treasury.
19. The City shall insure that it fully complies with all state and federal regulatory requirements, including post-issuance compliance related to continuing disclosure, private use and arbitrage rebate.

INVESTMENT MANAGEMENT

The City, giving due regard to the safety and risk of investment, will invest funds in conformance with State and Federal Regulations, applicable Bond Ordinance requirements, formal Investment Policy and informal investment strategy. The City will seek to ensure that each investment transaction meets the investment objectives; of safety of principal through the safest types of securities with required collateralization and portfolio diversification, adequate liquidity to meet reasonable anticipated cash flow requirements and a return on investments that return a competitive market rate while providing necessary principal protection.

20. The City will annually adopt a formal written Investment Policy as required by Chapter 2256, Texas Government Code, Public Funds Investment Act and authorized by the City Council.

Adopted January 2021

21. Authorized investment officers must submit a signed investment report to the City Council that summarizes investment activity for each City pooled fund group. The report must contain information required by the Public Funds Investment Act.

Signed investment report submitted to City Council quarterly

FUND BALANCES

The City maintains a prudent level of financial resources in each fund to protect against the need to reduce service levels or raise taxes and fees due to temporary revenue shortfalls or unpredicted one-time expenditures. Fund balances are monitored and managed according to the needs of the individual funds.

22. The City should set aside resources during years of growth to fund a reserve for years of decline and/or to fund capital from current funds for projects that would have been funded by debt financing.

The City will transfer funds each year the prior year ending results have a net increase to Fund Balance. Until such time the annual budget can adequately cover the yearly cost of replacement equipment this method will be utilized to increase the Capital Reserve Fund. At some point in the future, the recommendation would be to annually budget an amount to transfer (increasing the total each year until the amount equals at least the depreciation on vehicles and equipment).

23. The City will maintain a minimum fund balance reserve equal to three months (25%) of the total operating expenditures of the General Fund. While 25% is the minimum desired, historically the City has maintained a balance of approximately 30% to 33%.

FY 2021: 37.33%

FY 2022 Projection: 34.48%

24. The City will maintain a reserve of cash and investments in the Water and Wastewater Fund equal to seven months (210 days) of the total operating revenues.

FY 2021: 236 days

FY 2022 Projection: 209 days

25. The City may maintain a reserve of cash and investment in the Debt Fund equal to 1/12th of the P&I from the fund payments for the current year up to 8.3%.

FY 2021: 3.5%

FY 2022 Projection: 3.7%

26. The City has established an Insurance Reserve to reduce the City's exposure to liability of rising insurance premiums and to accumulate cash for compensated absence payouts and OPEB actuarial liabilities. The City transfers risk by purchasing general liability, public officials' errors and omissions, cyber liability, law enforcement liability, real and personal property, auto physical/auto liability and worker's compensation insurances by paying premiums to a carrier. The City's employee benefit insurance is a modified self-insurance plan which is supported by a stop loss coverage policy. The Insurance Reserve Fund has been established for the following:

1. 25% of annual claims for employee health insurance premium fund stabilization and smoothing.
FY21 \$5,000,000 FY22 \$6,000,000
2. 50% of the annual OPEB liability.
FY21 \$1,900,000 FY22 \$2,000,000
3. 100% of the current liability for compensated absences for all city employees.
FY21 \$4,750,000 FY22 \$8,525,000
4. \$1 million for catastrophic claims or deductibles for property and liability.
FY21 \$1,000,000 FY22 \$1,000,000

27. The City should design utility rates sufficient for funding a depreciation reserve which will accumulate resources to replace or rehabilitate aging infrastructure which no longer can be serviced by regular maintenance. Attempts should be made to fund the reserve at a level approximate to annual depreciation of assets as reported in the City's Annual Comprehensive Financial Report.

28. The CVB Board of Directors approved a policy to establish a reserve for future needs. The current City Policy is to maintain 25% of annual expenditures in fund balance. The 25% reserve was achieved in FY14 and maintained healthy reserves until FY20, when COVID-19 caused the industry to shutdown. The fund has seen increased activity since mid FY21 and increased activity is expected through FY22. The debt service commitment for the Convention Center and Omni represent approximately 21.7% and 14% respectively of the total expenditures annually. The FY22 projected ending fund balance is approximately 33.3% of the total expenditures.

29. The Frisco Community Development Corporation (FCDC) has established a Board policy that 25% of the annual sales tax revenue and interest income is to be set aside for future needs.

FY 2021: \$6,020,271

FY 2022 Projection: \$6,305,204

30. The Frisco Economic Development Corporation (FEDC) has established a Board policy that 25% of the annual sales tax revenue and interest income is to be set aside for future needs.

FY 2021: \$6,035,632

FY 2022 Projection: \$6,219,131

FINANCIAL REPORTING

The City's accounting records are audited by an independent public accounting firm following the conclusion of each fiscal year. The Finance Department prepares an Annual Comprehensive Financial Report in accordance with generally accepted accounting principles (GAAP) as applicable to state and local governments established by the Governmental Accounting Standards Board (GASB) for governmental accounting and financial reporting principles. This report shows the status of the City's finances on the basis of GAAP. It also shows fund revenues and expenditures on both a GAAP basis and budget basis for comparison purposes.

31. The document will satisfy all criteria of the Government Finance Officers Association's Certificate of Achievement for Excellence in Financial Reporting program.

Certificate of Achievement for Excellence in Financial Reporting received for fiscal year ending 9/30/2020

32. The results of the annual audit prepared by independent certified public accountants designated by the City Council is included as part of the Annual Comprehensive Financial Report.

Unmodified ("clean") opinion received for fiscal year ending 9/30/2020

33. Departments have real time access to actual expenditures and budget to allow individuals to review and compare as needed. The Finance Department reviews operating revenues and expenditures and recommends adjustments as needed. The Finance Department submits status reports to the City Council.

Finance Department status report submitted to City Council monthly & posted on City website.

PROCUREMENT PLANNING

34. All City purchases of goods or services are made in accordance with the Texas Local Government Code, Uniform Commercial Code, City Charter and other relevant federal, state and local statutes. The City's purchasing policy requires purchases less than \$3,000 be made on the basis of at least one written quotation by the using Department. Purchases of greater than \$3,000 and less than \$50,000 must be made on the basis of at least three written quotations by the using Department and an attempt to contact two Historically Underutilized Businesses and the issuance of a purchase order. Purchases of \$50,000 or greater must be advertised in accordance with the competitive bid process and awarded by the City Council.

35. P-Card expenditures will follow the same procedures that are in place under the Purchasing Guidelines for purchases \$2999.99 and under. Minimum standards for card use, security and payment procedures are established in this guideline. This does not, however, preclude any department from adopting internal procedures that are more restrictive in nature.

A purchase should not be made with the P-Card unless it is the most productive purchasing method. Cards should NOT be used to replace adequate planning of required purchases.

This P-Card policy is intended to:

- Ensure that transactions are in accordance with the City's ordinances, policies and procedures
- Ensure appropriate internal controls are established within the program
- Ensure that the City bears no legal liability from inappropriate use of procurement cards

ECONOMIC OUTLOOK

36. The City shall establish a fiscal policy to guide the City Manager's corrective actions if at any time during the adopted fiscal year, revenue actuals are such that an operating deficit is projected to the revised budget. Corrective actions are implemented by the City Manager with notice given to the City Council. These corrective actions may include: adjusting revenue projections, increasing fees, managing vacant positions and the timing of merit/market increases, deferring capital purchases, reducing expenditures and/or using fund balance.

CAPITAL ASSETS

37. The City's capital assets, which include property, plant, equipment and infrastructure assets (e.g., roads, bridges, sidewalks and similar items), are reported in the applicable governmental or business-type activities columns in the government-wide financial statements and in proprietary fund financial statements. All purchased capital assets are valued at cost where historical records are available or at an estimated cost where no historical records exist.

The City defines capital assets as assets with an initial individual cost of \$5,000 or more and an estimated useful life greater than one year.

Capital assets of the primary government, as well as the component units, are depreciated using the straight-line method over the following estimated useful lives:

- Buildings 20-25 years
- Improvements other than Buildings 15-30 years
- Vehicles 3-15 years
- Machinery & Equipment 3-20 years

The costs of normal maintenance and repairs that do not materially add to the value of the asset or significantly extend asset lives are not capitalized.

In the case of the initial capitalization of infrastructure assets (i.e., those reported by governmental activities), the City chose to include all such items regardless of their acquisition date or amount.

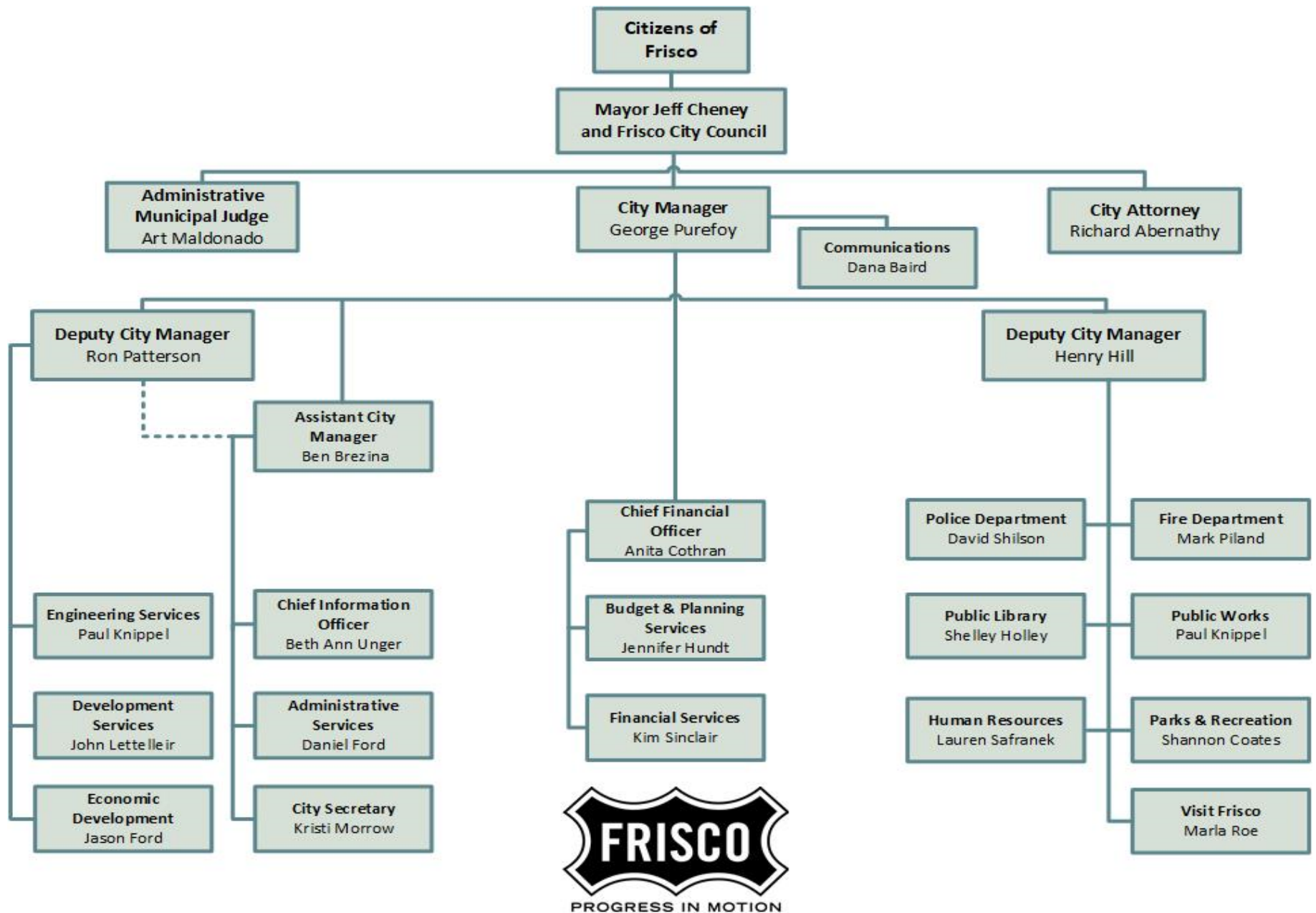
Donated capital assets, donated works of art and similar items and capital assets received in a service concession arrangement are reported at acquisition value rather than fair value. The City considers the asset as received when all requirements have been met by the developer including providing the City with affidavits of value.

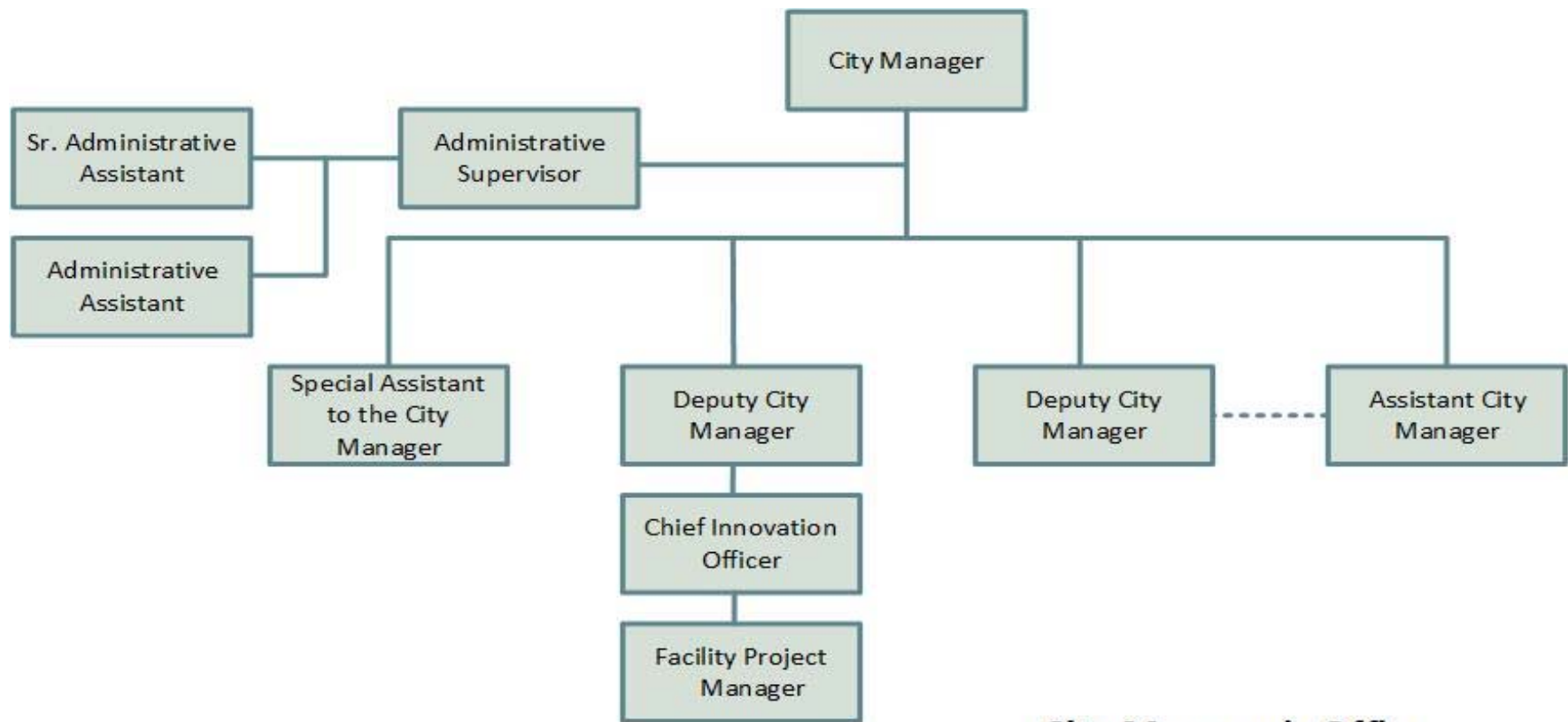
Public domain (infrastructure) assets consisting of roads, bridges, curbs and gutters, streets and sidewalks, drainage systems and lighting systems have been recorded at estimated historical cost.

CAPITAL IMPROVEMENT PLANNING

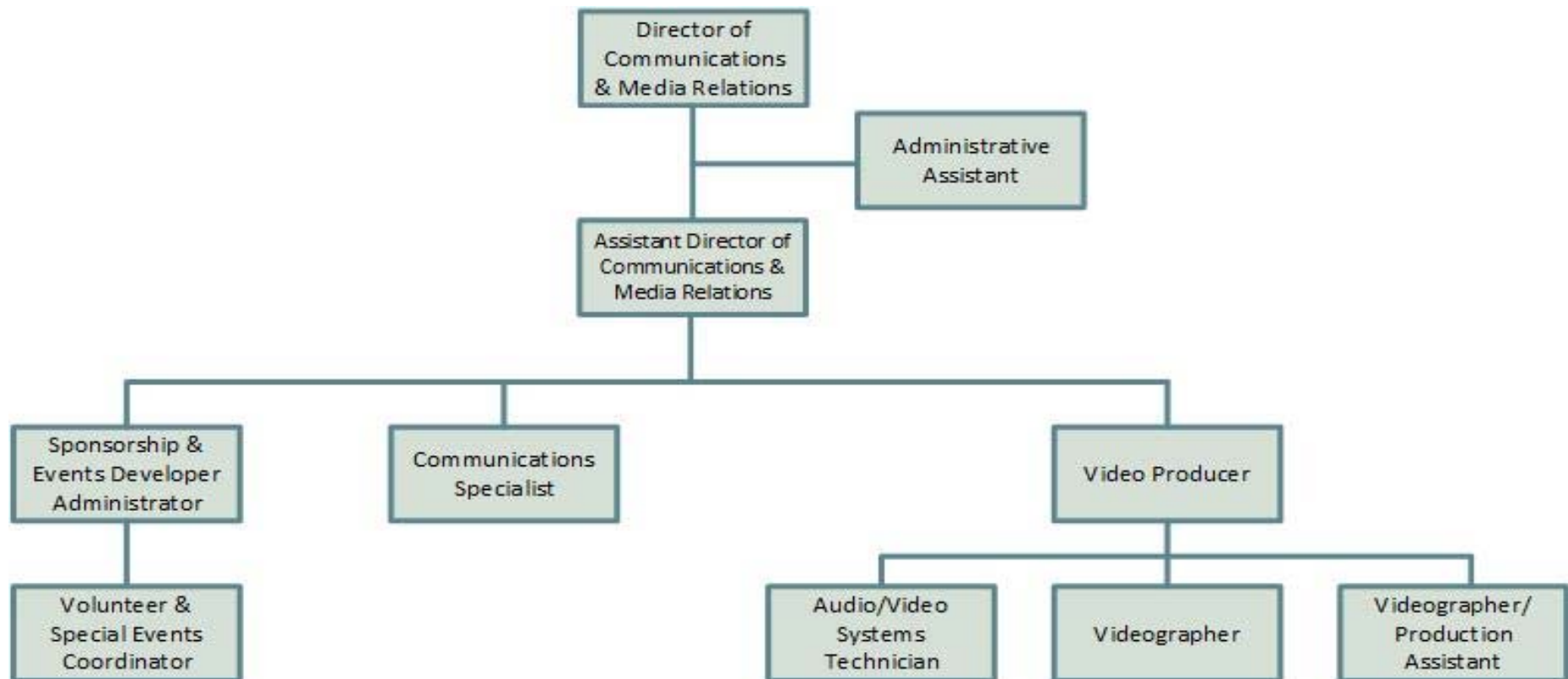
38.

The City distinguishes between capital assets and capital projects for the purposes of CIP. Outlays for capital assets and improvements are capitalized as the projects are constructed. The City's Finance and Engineering Departments meet regularly with the CMO to discuss the Long-Range Capital Plan based on the needs for capital improvements, potential new projects and the effect on the operating budget.

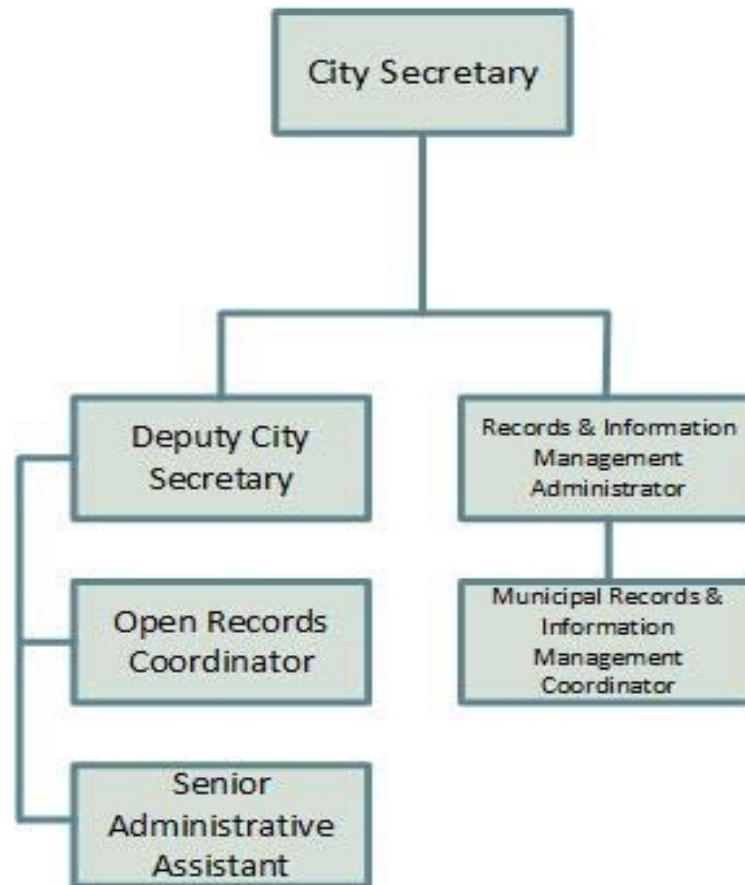




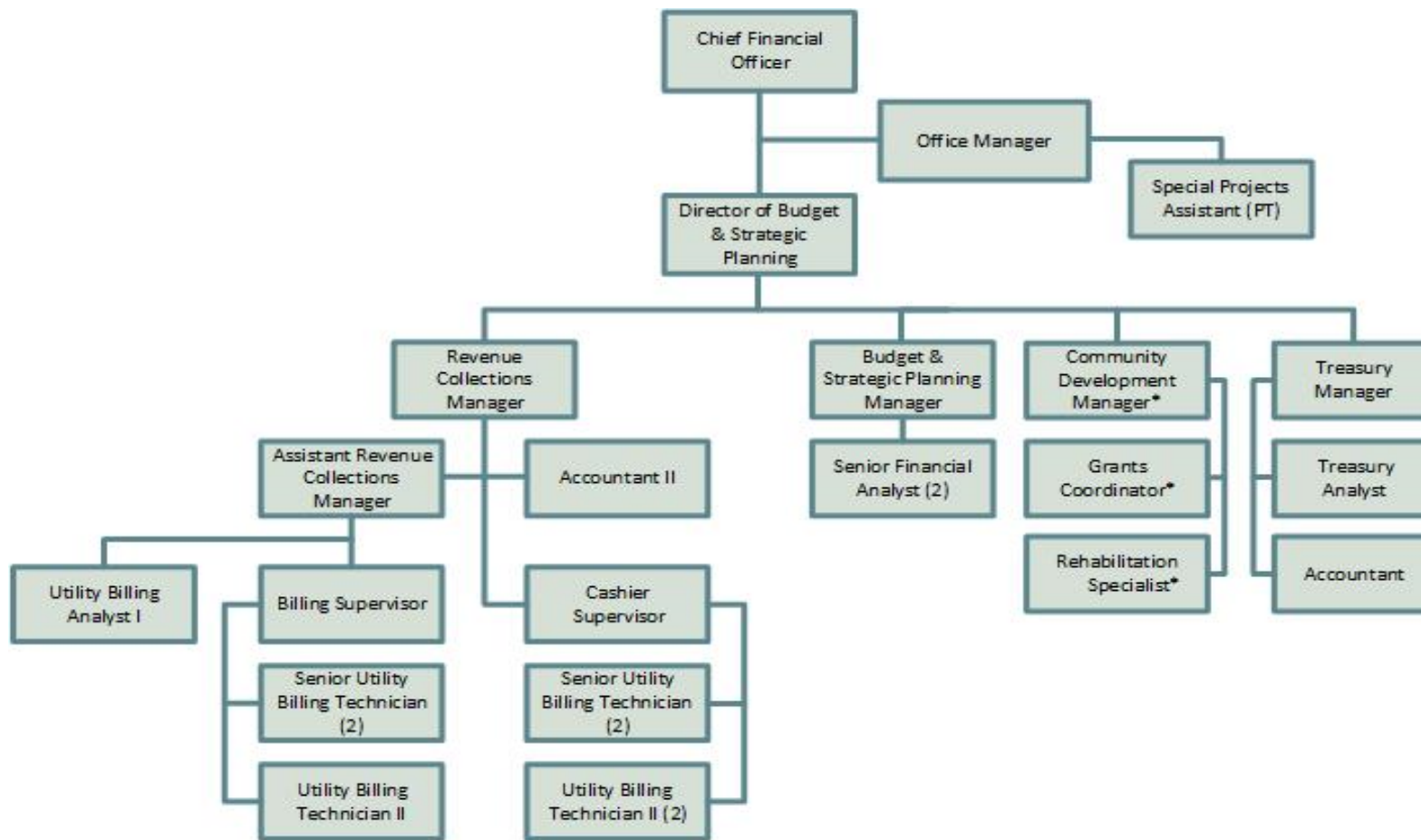
City Manager's Office



Communications and Media Relations

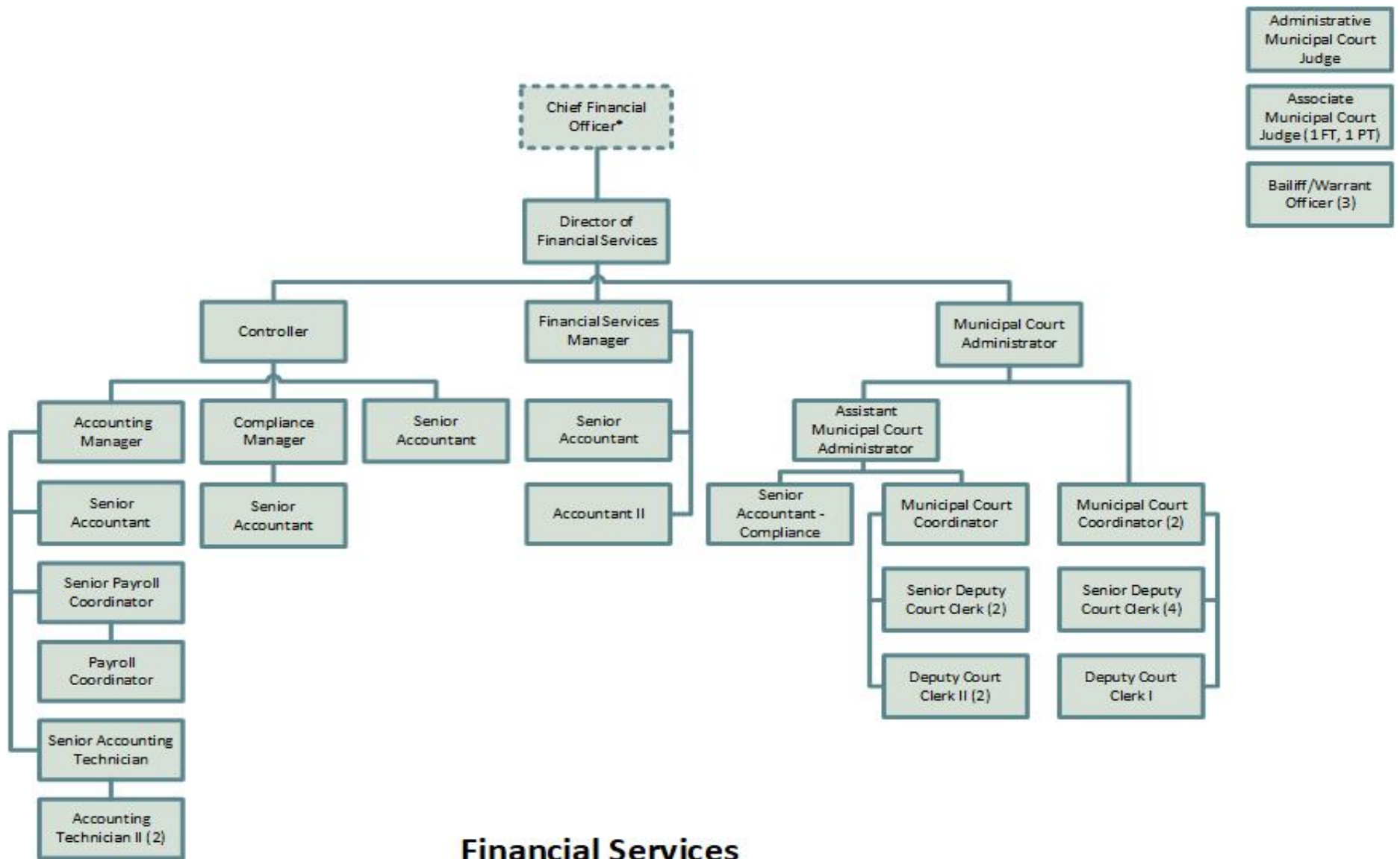


City Secretary's Office

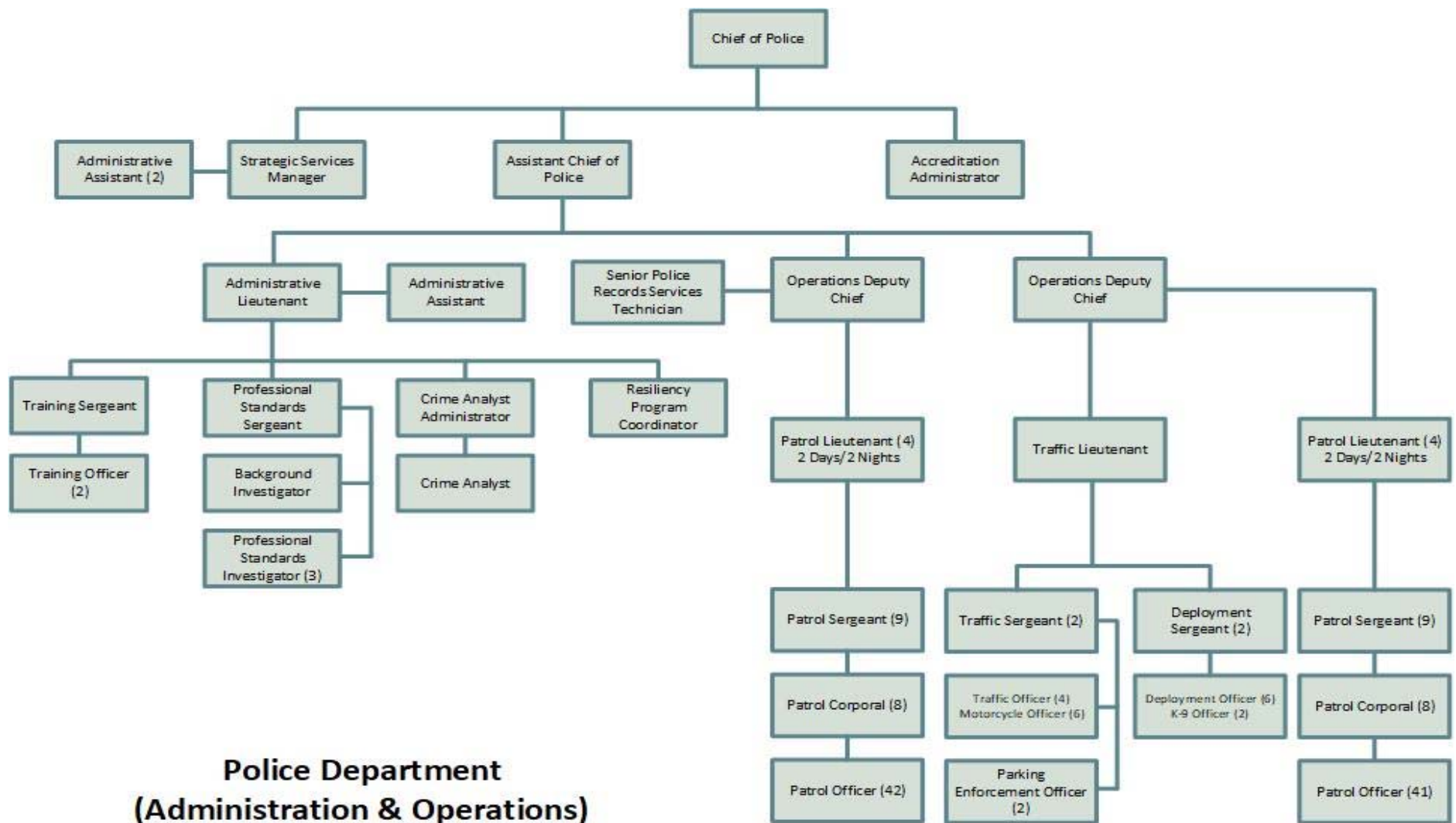


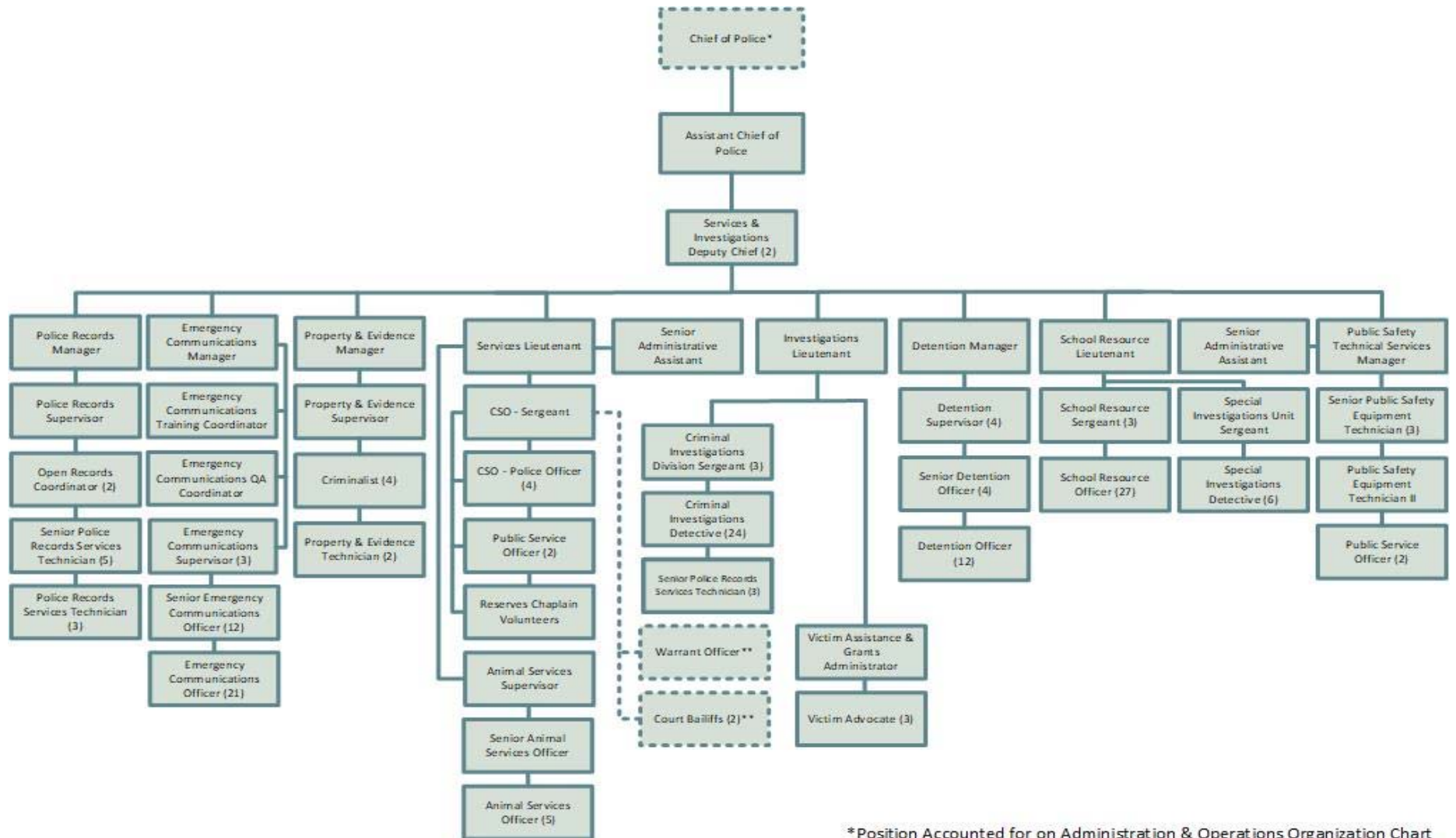
Budget & Planning Services

*Funded Partially by CDBG/Development Services



*Position accounted for on Budget & Planning Organization Chart

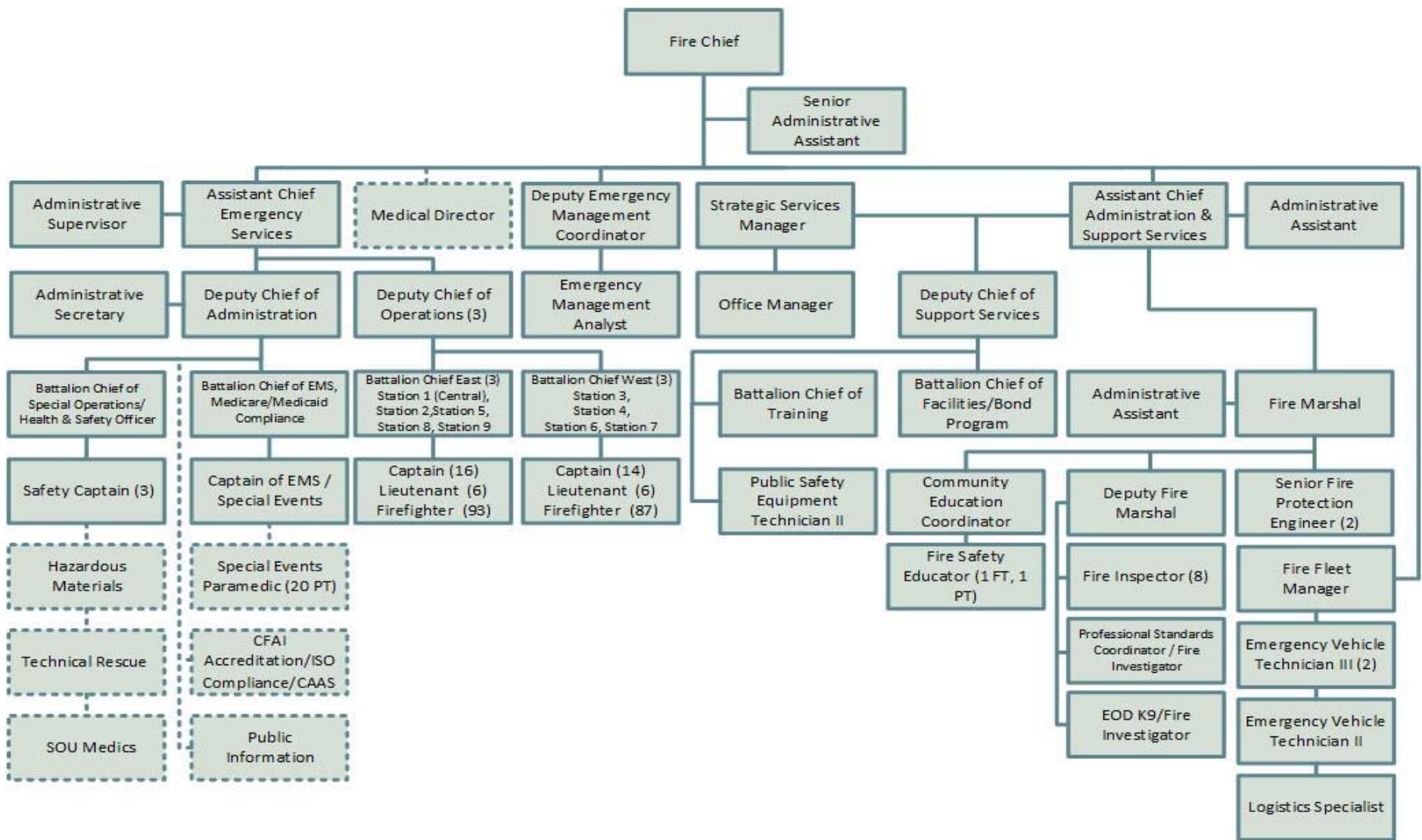




*Position Accounted for on Administration & Operations Organization Chart

**Positions Accounted for on Financial Services Organization Chart

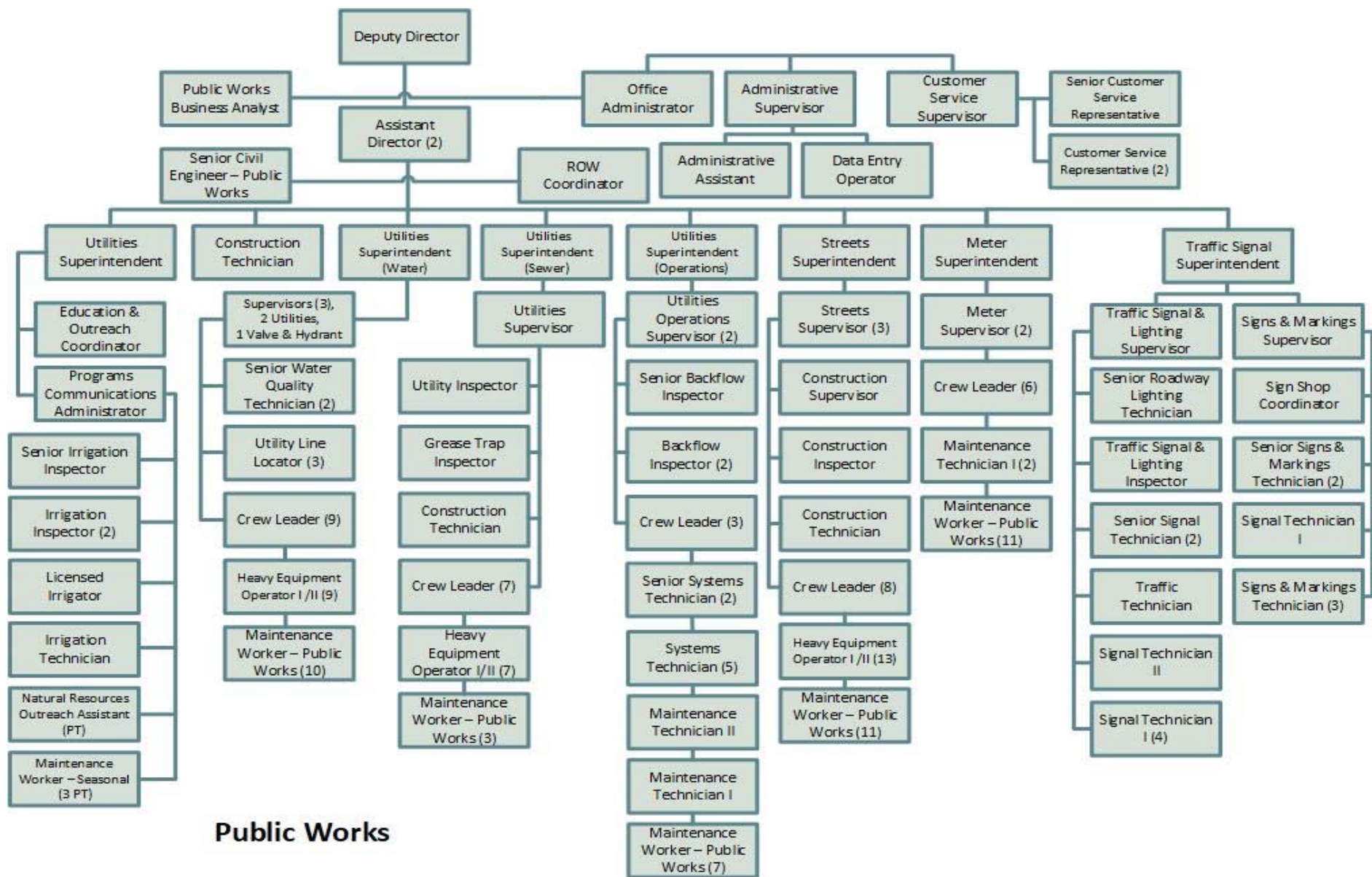
Police Department (Services & Investigations)

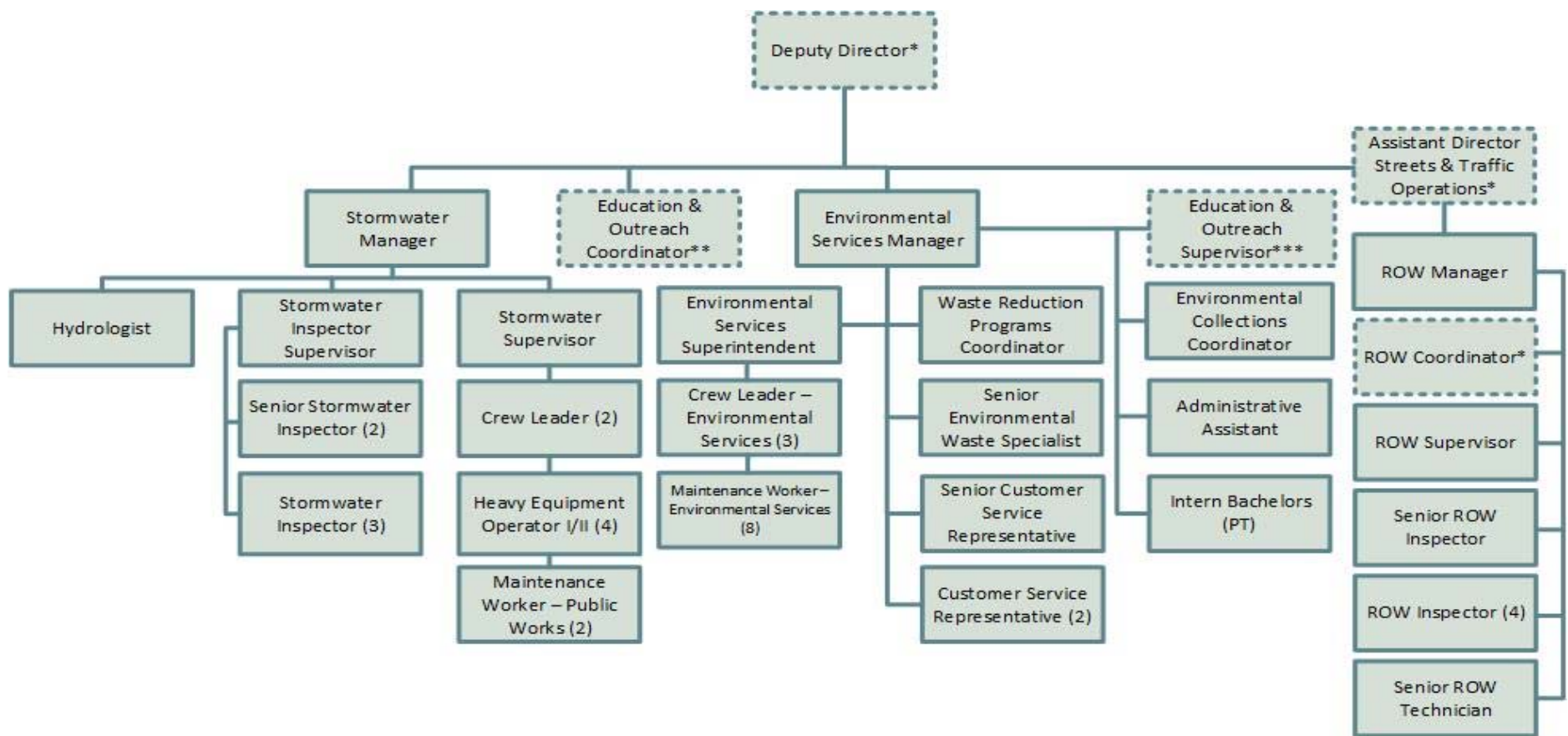


Fire

Functions

Positions



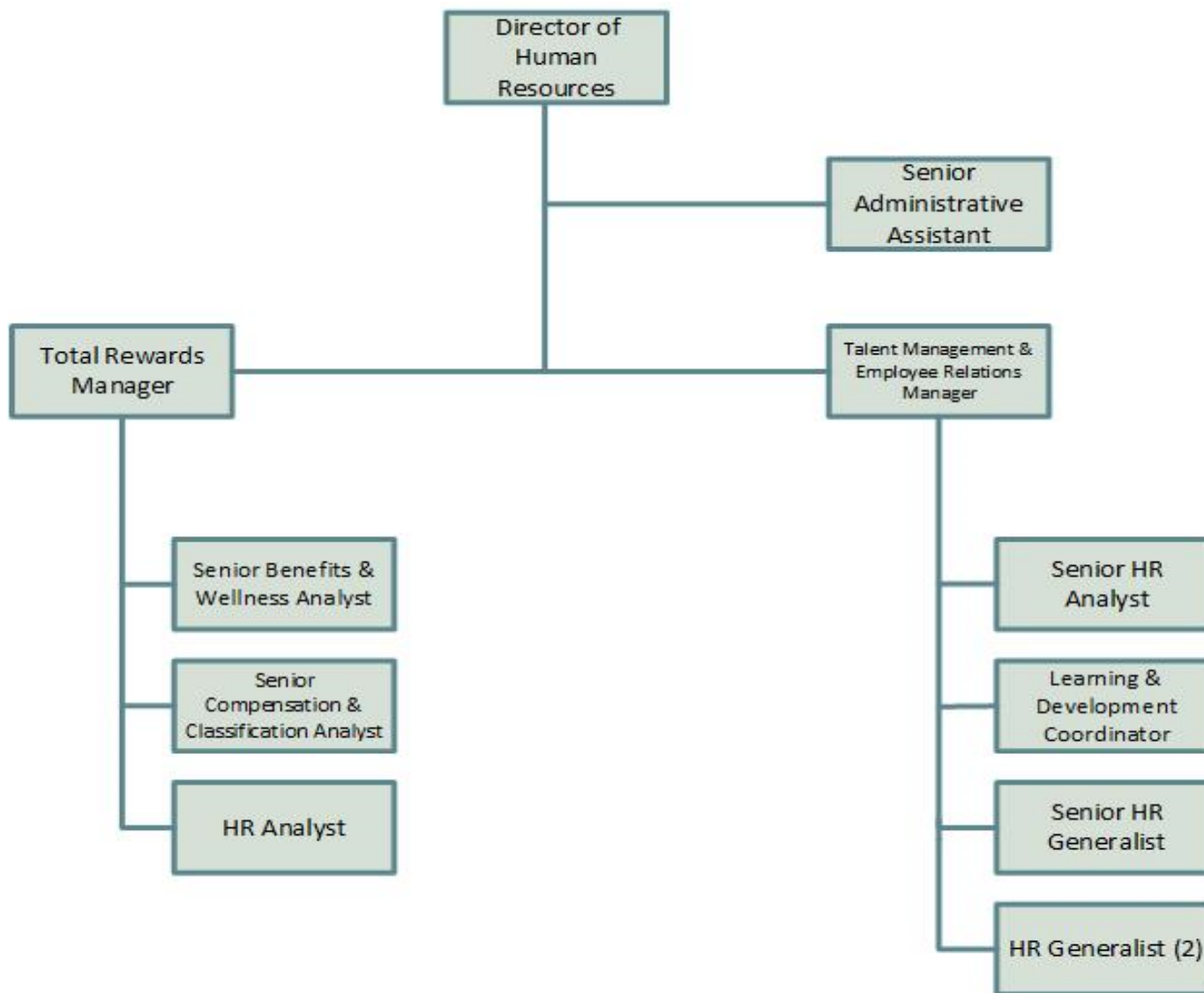


Public Works

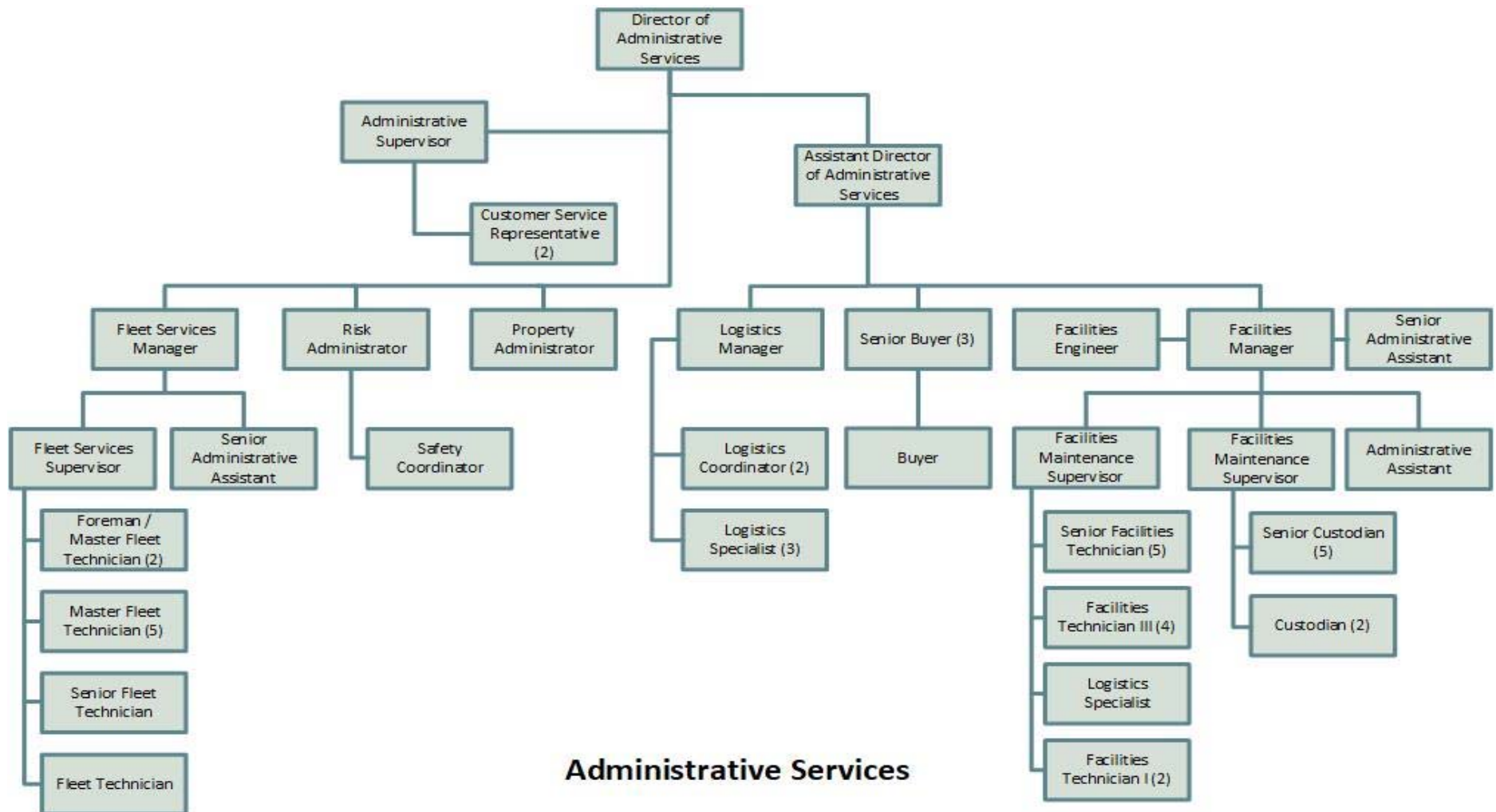
*Position accounted for on preceding Public Works Organization Chart

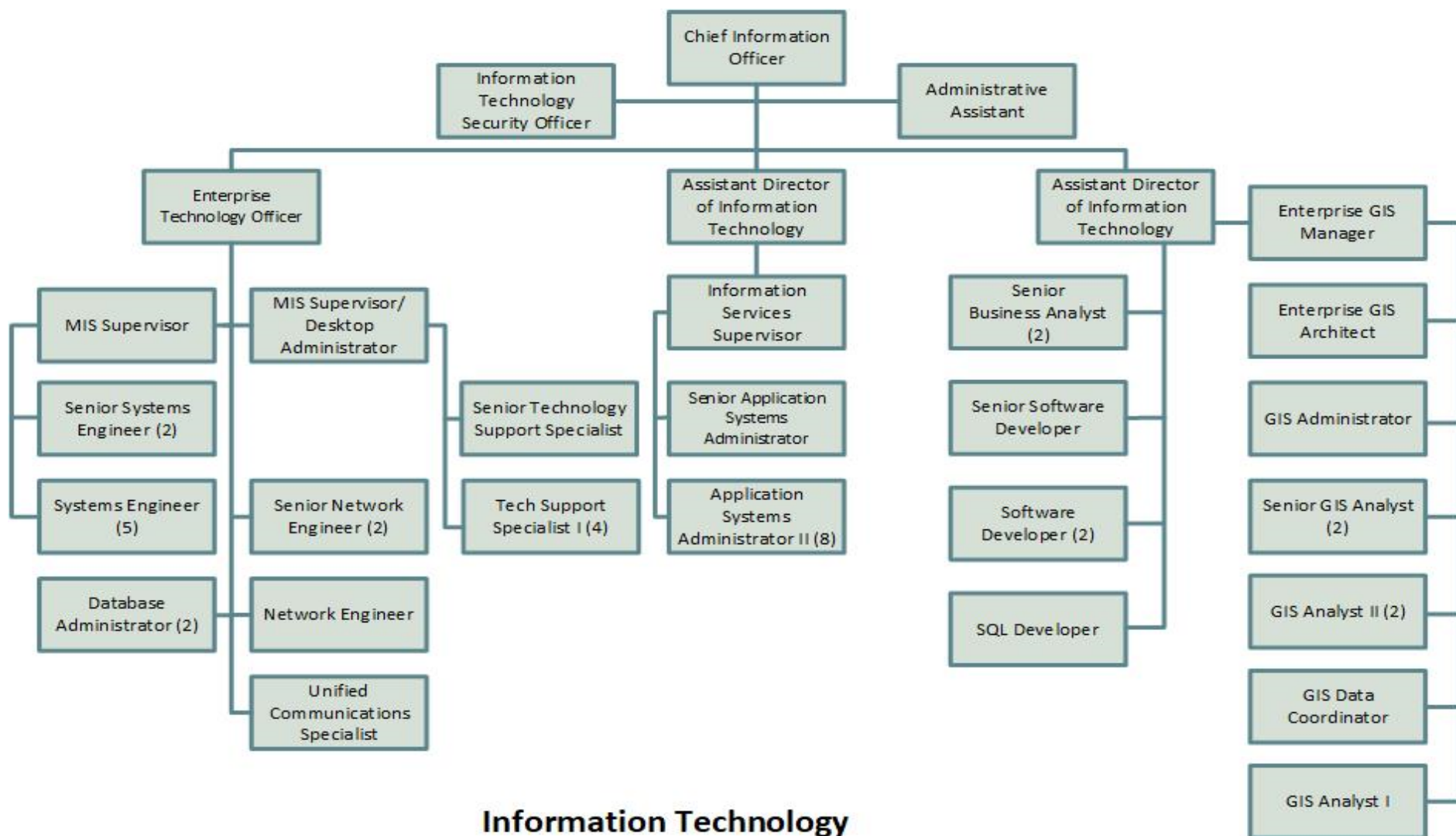
**Position funded from Stormwater, but accounted for on Parks & Recreation organization chart

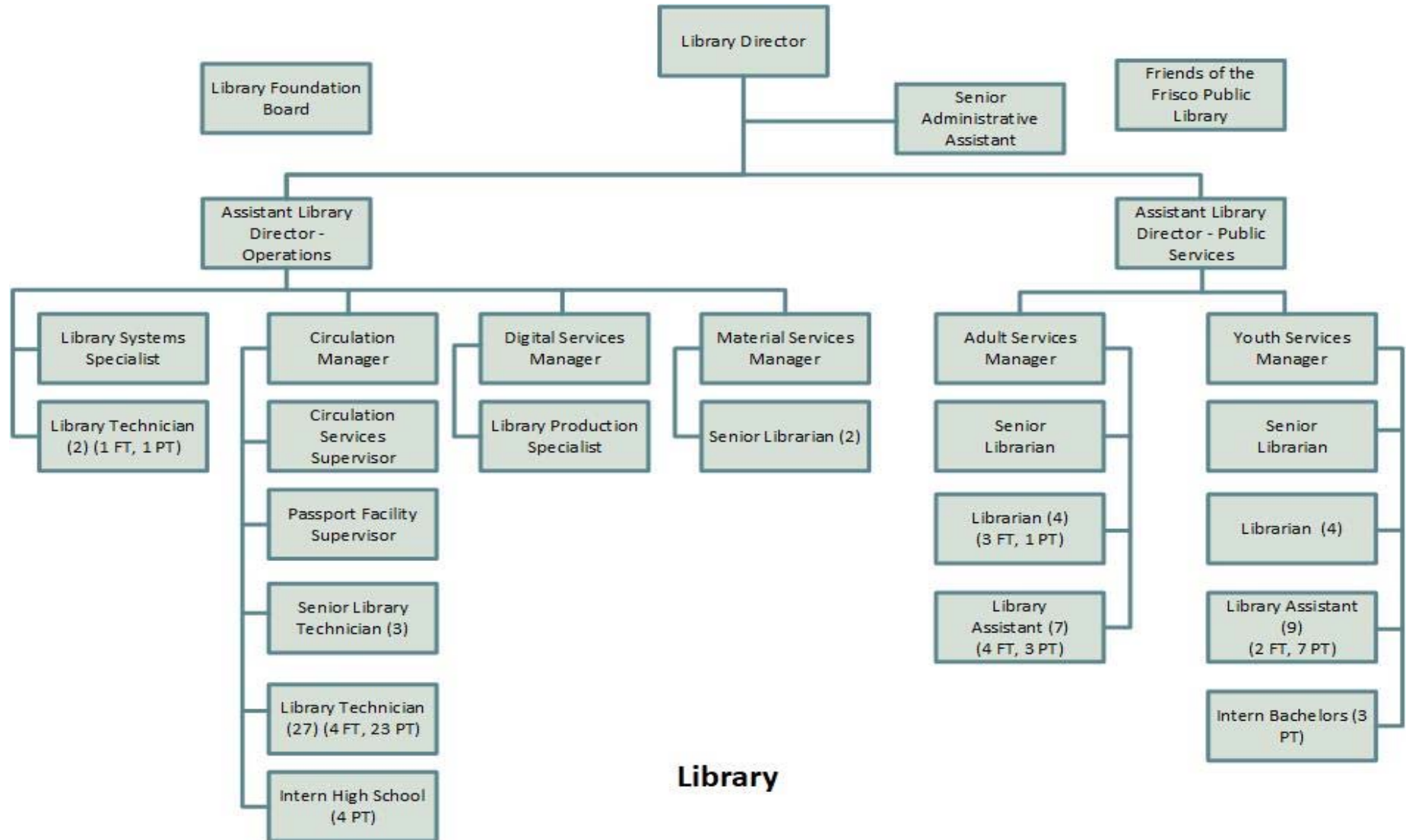
***Position funded from Environmental Services, but accounted for on Parks & Recreation organization chart

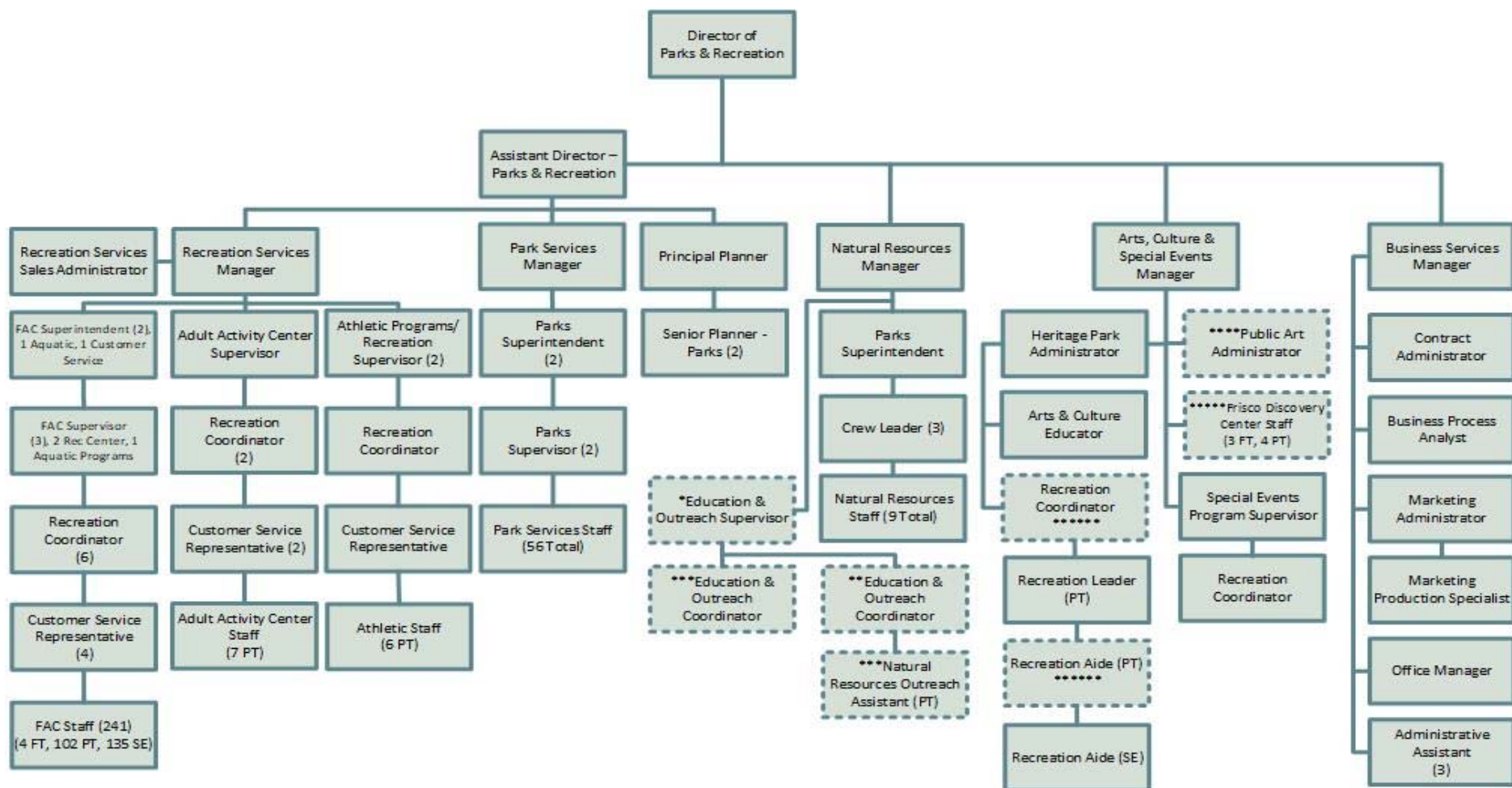


Human Resources



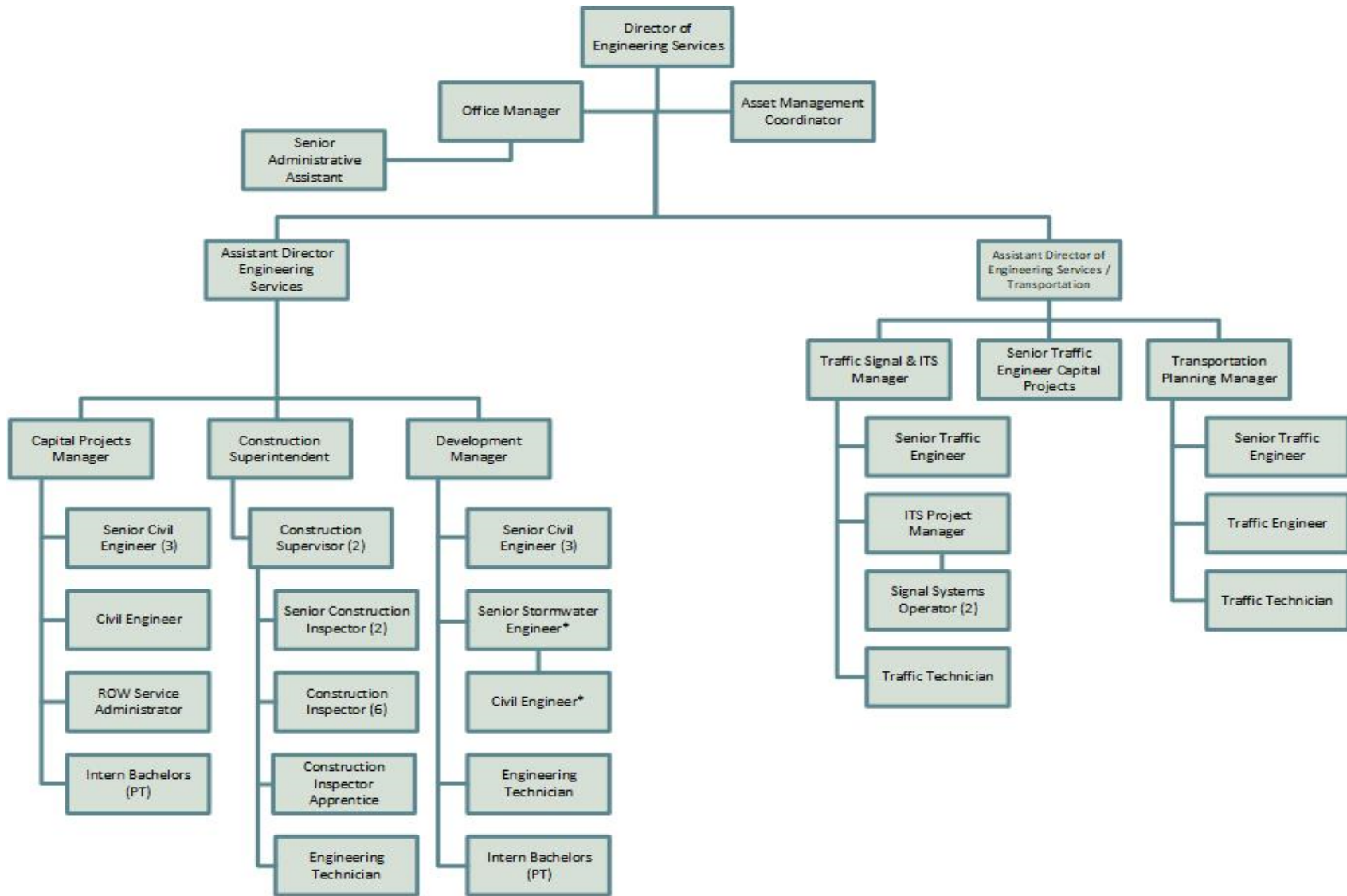






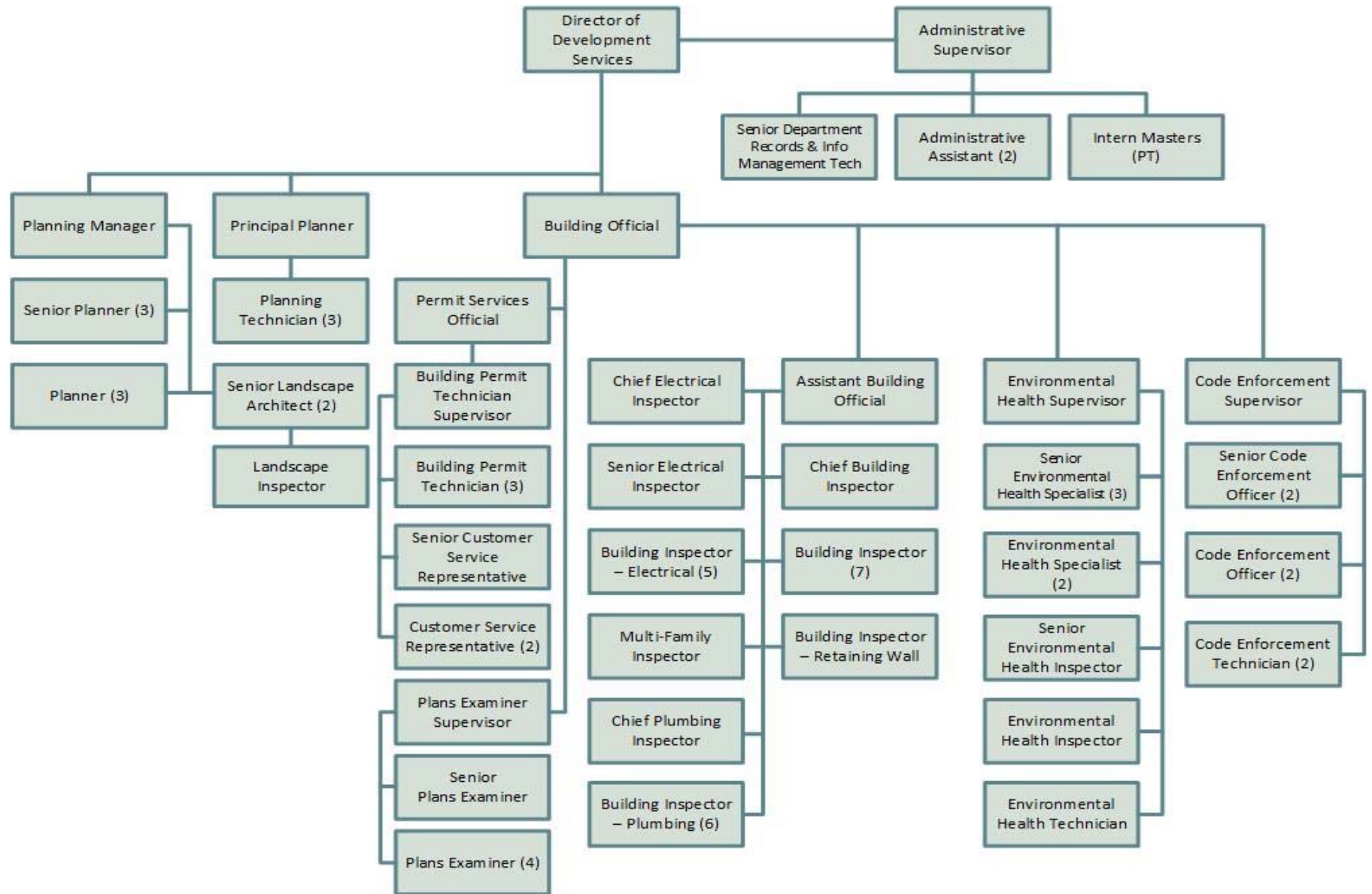
- * Funded by Environmental Services & positions accounted for on Public Works Org Chart
- ** Funded by Stormwater Compliance & positions accounted for on Public Works Org Chart
- *** Funded by Public Works & positions accounted for on Public Works Utilities Org Chart
- **** Funded by Public Art Fund
- ***** Funded by Frisco CDC
- ***** Funded by Special Events – Heritage Village

Parks and Recreation

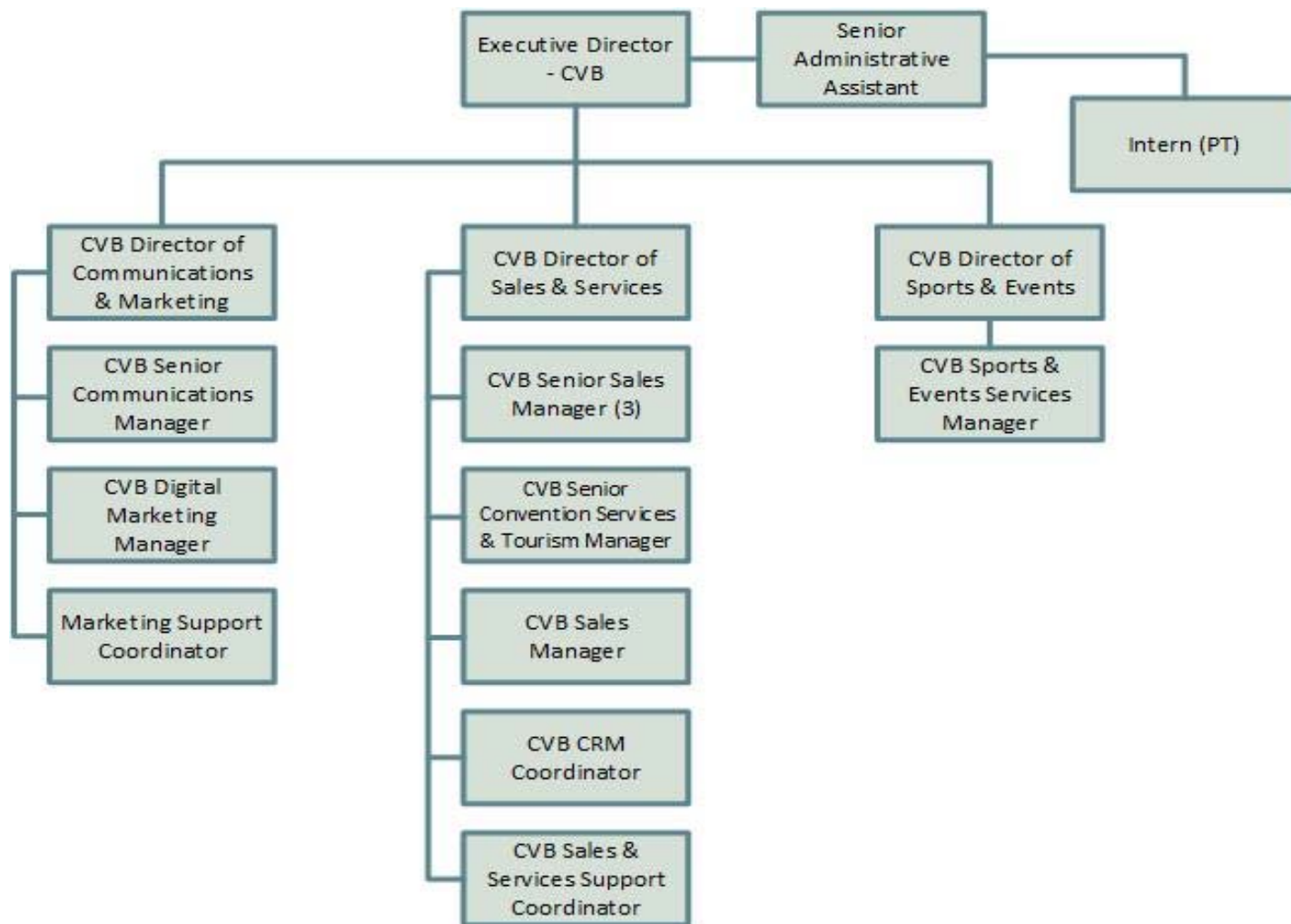


* Funded by Stormwater Fund

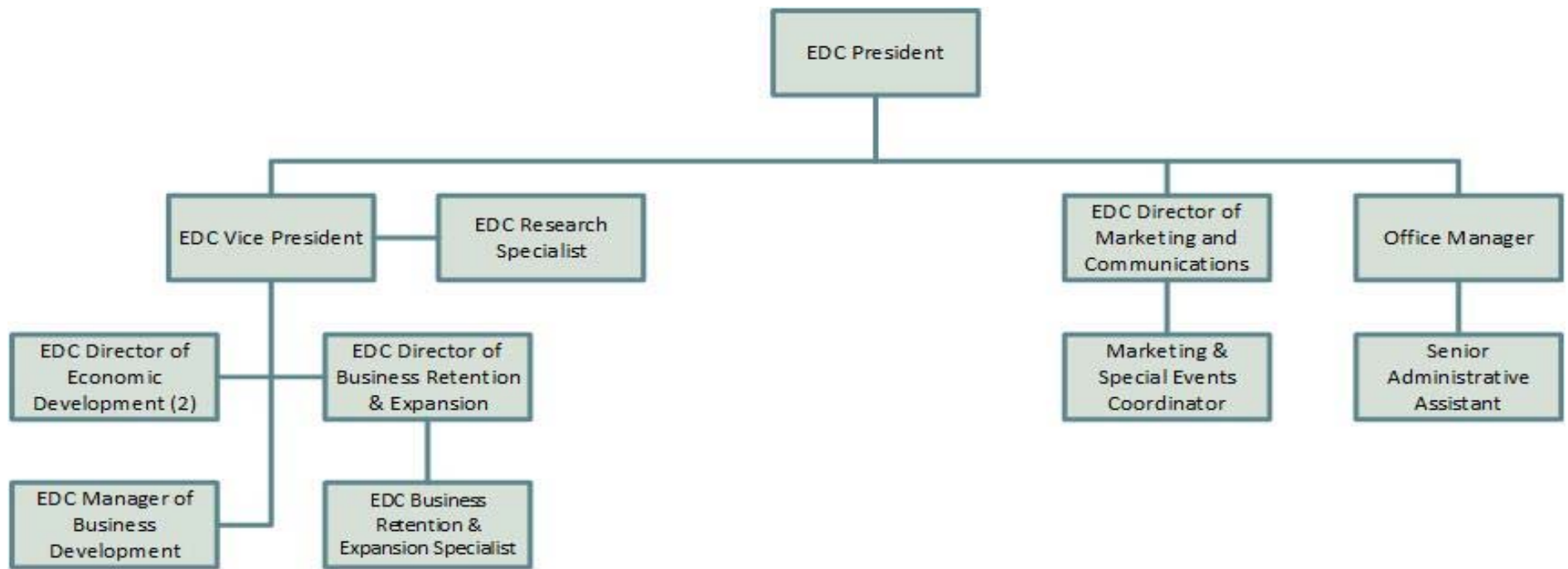
Engineering Services



Development Services



Convention & Visitors Bureau



Economic Development Corporation





PROPOSED GENERAL PAY PLAN FY 2022

Used for salary projection. For most current pay plans, visit: <http://www.friscotexas.gov/290/Pay-Plans>

Grade	MIN	MID	MAX
100	20,293.70	24,352.44	28,411.18
106	23,465.73	28,158.87	32,852.02
110	25,851.25	31,021.50	36,191.76
112	27,133.39	32,560.07	37,986.75
114	28,479.31	34,175.17	39,871.03
115	29,177.15	35,012.58	40,848.01
116	29,891.86	35,870.23	41,848.61
117	30,624.31	36,749.17	42,874.03
118	31,374.77	37,649.73	43,924.68
119	32,143.25	38,571.90	45,000.56
120	32,931.76	39,518.11	46,104.46
121	33,737.42	40,484.90	47,232.39
122	34,564.24	41,477.09	48,389.94
123	35,410.80	42,492.96	49,575.13
124	36,278.53	43,534.23	50,789.94
125	37,167.42	44,600.90	52,034.38
126	38,077.75	45,693.30	53,308.86
127	39,029.56	46,835.47	54,641.39
128	39,966.50	47,959.80	55,953.10
129	40,945.76	49,134.91	57,324.07
130	41,948.76	50,338.52	58,728.27
131	42,976.65	51,571.98	60,167.31
132	44,029.70	52,835.64	61,641.58
133	45,108.49	54,130.19	63,151.89
134	46,213.60	55,456.32	64,699.03
135	47,345.87	56,815.04	66,284.22
136	48,505.60	58,206.72	67,907.84
137	49,693.93	59,632.72	69,571.50
138	50,911.72	61,094.06	71,276.41
139	52,250.20	62,700.24	73,150.28
140	52,772.70	64,646.56	76,520.41
141	53,501.89	65,539.82	77,577.74
142	54,812.47	67,145.27	79,478.07
143	56,155.46	68,790.44	81,425.42
144	57,559.39	70,510.25	83,461.12
145	58,940.96	72,202.68	85,464.39



PROPOSED GENERAL PAY PLAN FY 2022

Used for salary projection. For most current pay plans, visit: <http://www.friscotexas.gov/290/Pay-Plans>

Grade	MIN	MID	MAX
146	60,384.86	73,971.45	87,558.04
147	61,864.25	75,783.71	89,703.16
148	63,379.98	77,640.47	91,900.97
149	64,964.46	79,581.47	94,198.47
150	66,588.58	81,571.01	96,553.44
152	68,199.50	83,544.38	98,889.27
153	71,616.91	87,730.71	103,844.52
154	73,371.75	89,880.40	106,389.04
155	77,002.93	100,103.80	123,204.68
156	78,889.36	102,556.16	126,222.97
157	80,822.20	105,068.85	129,315.51
158	82,802.27	107,642.94	132,483.62
159	84,830.93	110,280.21	135,729.48
160	86,909.00	112,981.71	139,054.41
161	88,647.18	115,241.34	141,835.49
162	91,219.95		145,951.92
163	93,454.73	119,897.09	149,527.56
200	96,725.64	124,093.49	154,761.02
201	100,111.04	128,436.76	160,177.66
202	103,614.92	132,932.05	165,783.88
203	107,241.45	137,584.67	171,586.31
204	110,994.90	142,400.13	177,591.84
205	116,544.64	149,520.14	198,125.89
206	122,371.87	156,996.14	208,032.19
207	128,490.47	164,845.95	218,433.80
208	134,914.99	173,088.25	229,355.48
209	141,660.74	181,742.66	240,823.26
210	148,743.78	190,829.80	252,864.42
211	163,618.16	209,912.77	278,150.86
212	179,979.97	230,904.05	305,965.95
213	197,977.97	253,994.46	336,562.55

AN ORDINANCE OF THE CITY COUNCIL OF THE CITY OF FRISCO, TEXAS, APPROVING REVISED BUDGET FIGURES FOR THE FISCAL YEAR 2020-2021; ADOPTING A BUDGET AND APPROPRIATING RESOURCES FOR THE CITY OF FRISCO, TEXAS FOR THE FISCAL YEAR BUDGET BEGINNING OCTOBER 1, 2021; PROVIDING A SAVINGS/REPEALING CLAUSE, SEVERABILITY CLAUSE AND AN EFFECTIVE DATE; AND PROVIDING FOR THE PUBLICATION OF THE CAPTION HEREOF.

WHEREAS, the City Manager of the City of Frisco, Texas ("Frisco") has prepared a revision of certain figures in the Fiscal Year 2020-2021 Budget and submitted same to the City Council of the City of Frisco, Texas ("City Council"); and

WHEREAS, pursuant to the laws of the State of Texas and Frisco's Home Rule Charter, the City Manager has submitted to the City Council the proposed budget of the revenues and expenditures for conducting the affairs of Frisco and providing a complete financial plan for the fiscal year beginning October 1, 2021 and ending September 30, 2022, and has filed the same with the City Secretary (the "budget"). A copy of the budget is attached hereto as Exhibit A through Exhibit AB and incorporated herein for all purposes; and

WHEREAS, public hearings were held by the City Council on said budget on August 17, 2021 and September 7, 2021, at which time said budget was fully considered, and interested taxpayers were given the opportunity to be heard by the City Council; and

WHEREAS, the City Council has studied the budget and listened to the comments of the taxpayers at the public hearings and has investigated and determined that adoption of the budget is in the best interest of the City; and

WHEREAS, the City Council finds that all legal notices, hearings, procedures and publishing requirements for the adoption of the budget have been performed or completed in the manner and form set forth by law.

NOW, THEREFORE, BE IT ORDAINED BY THE CITY COUNCIL OF THE CITY OF FRISCO, TEXAS:

SECTION 1: Findings Incorporated. The findings set forth above are incorporated into the body of this Ordinance as if fully set forth herein.

SECTION 2: Adoption of Budget. The proposed budget estimate of revenues and expenditures for Frisco, attached hereto as Exhibit A through Exhibit AB, as submitted by the City Manager and appropriated by the City Council for the fiscal year beginning October 1, 2021 and ending September 30, 2022, is hereby approved and adopted.

SECTION 3: Appropriation of Funds. The sums below are hereby appropriated from the respective funds for the payment of expenditures on behalf of Frisco as established in the approved budget:

	Fiscal Year 2021 (Revised)	Fiscal Year 2022
General Fund	\$194,623,629	\$198,347,507
Insurance Reserve Fund	2,600,000	1,000,000
Capital Reserve Fund	441,438	-0-
Public Leased Facility Fund	2,284,643	1,211,638
Special Events Fund	308,814	498,608
Workforce Housing Fund	36,000	46,000
Public Art Fund	243,321	364,147
Court Fees Fund	201,359	255,491
Tax Increment Reinvestment #1	47,059,918	49,014,726
Tax Increment Reinvestment #5	1,274,125	1,271,631
Tax Increment Reinvestment #6	-0-	56,100
Traffic Control Enforcement Fund	115,360	30,000
Hotel/Motel Tax Fund	7,369,279	7,604,210
Tourism Public Improvement District Fund	-0-	1,897,219
Panther Creek PID Fund	175,000	165,000
Grants and Contracts Fund	12,313,367	18,678,466
CDBG Fund	648,644	2,551,238
Public Television Franchise Fund	216,219	728,864
Capital Projects Fund	417,214,403	182,826,452
Thoroughfare Impact Fees Fund	28,550,942	-0-
Park Dedication Fees Fund	11,123,600	-0-
Debt Service Fund	94,526,509	80,202,365
Utility Fund	107,321,638	117,223,010
Utility Capital Projects Fund	87,699,034	21,313,900
Utility Impact Fees Fund	24,691,054	3,000,000
Stormwater Management Fund	6,950,787	9,089,308
Environmental Services Fund	24,611,860	22,658,426
Charitable Foundation Fund	51,100	1,000

SECTION 4: Authority of City Manager. Specific authority is hereby given to the City Manager to transfer appropriations budgeted from one account classification or activity to another within any individual department or activity, and to transfer appropriations from designated appropriations to any individual department or activity.

SECTION 5: Savings/Repealing. All provisions of any ordinance in conflict with this Ordinance are hereby repealed; but such repeal shall not abate any pending prosecution for violation of the repealed Ordinance, nor shall the repeal prevent prosecution from being commenced for any violation if occurring prior to the repeal of the Ordinance. Any remaining portions of conflicting ordinances shall remain in full force and effect.

SECTION 6: Severability. Should any section, subsection, sentence, clause or phrase of
2022 GF Budget Ordinance **Page 2 of 3**
3497894


this Ordinance be declared unconstitutional and/or invalid by a court of competent jurisdiction, it is expressly provided that any and all remaining portions of this Ordinance shall remain in full force and effect. The City Council hereby declares that it would have passed this Ordinance, and each section, subsection, clause or phrase thereof, regardless of whether any one or more sections, subsections, sentences, clauses or phrases is declared unconstitutional and/or invalid.

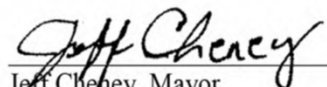
SECTION 7: Effective Date. This Ordinance shall become effective from and after its adoption and publication as required by the City Charter and by law.

DULY PASSED AND APPROVED BY THE CITY COUNCIL OF THE CITY OF FRISCO, TEXAS, on this 21st day of September 2021.

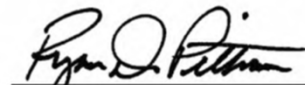


ATTEST TO:


Kristi Morrow, City Secretary


Jeff Cheney, Mayor

APPROVED AS TO FORM:


Abernathy Roeder Boyd & Hullett P.C.
Ryan D. Pittman, City Attorneys

Dates of Publication: September 26, 2021 and October 3, 2021, *Frisco Enterprise*

AN ORDINANCE OF THE CITY OF FRISCO, TEXAS, APPROVING REVISED BUDGET FIGURES FOR THE FRISCO COMMUNITY DEVELOPMENT CORPORATION FOR FISCAL YEAR 2020-2021; ADOPTING A BUDGET AND APPROPRIATING RESOURCES FOR THE FRISCO COMMUNITY DEVELOPMENT CORPORATION FOR THE BUDGET YEAR BEGINNING OCTOBER 1, 2021; PROVIDING FOR REPEALING, SAVINGS AND SEVERABILITY CLAUSES; PROVIDING FOR AN EFFECTIVE DATE OF THIS ORDINANCE; AND PROVIDING FOR THE PUBLICATION OF THE CAPTION HEREOF.

WHEREAS, pursuant to the laws of the State of Texas and the Bylaws of the Frisco Community Development Corporation ("FCDC") including the subsidiary fund, FCDC Remediation Fund, the budget covering the proposed expenditures for the fiscal year beginning October 1, 2021 and ending September 30, 2022, including the revised budgetary data for the fiscal year 2020-2021, was filed with the City Secretary (the "budget"). A copy of the budget is attached hereto as Exhibit "A" and Exhibit "B" and incorporated herein for all purposes; and

WHEREAS, public hearings were held by the City Council of the City of Frisco, Texas ("City Council"), on said budget on August 17, 2021 and September 7, 2021 at which time said budget was fully considered, and interested taxpayers were given the opportunity to be heard by the City Council; and

WHEREAS, the City Council has studied the budget and listened to the comments of the taxpayers at the public hearings and has investigated and determined that adoption of the budget is in the best interest of the City; and

WHEREAS, the City Council finds that all legal notices, hearings, procedures and publishing requirements for the adoption of the budget have been performed or completed in the manner and form set forth by law.

NOW, THEREFORE, BE IT ORDAINED BY THE CITY COUNCIL OF THE CITY OF FRISCO, TEXAS:

SECTION 1: Findings Incorporated. The findings set forth above are incorporated into the body of this Ordinance as if fully set forth herein.

SECTION 2: Adoption of Budget. The proposed budget estimate of revenues and expenditures for the FCDC and FCDC Remediation Fund, attached hereto as Exhibit "A" and Exhibit "B", as presented by the Board of Directors of the FCDC and appropriated by the City Council for the fiscal year beginning October 1, 2021 and ending September 30, 2022, including the revised budgetary data for the fiscal year 2020-2021, is hereby adopted.

SECTION 3: Amendment to 2020-2021 Budget. The revised estimate of expenditures for the FCDC's fiscal year 2020-2021 is \$50,211,537. The revised estimate of expenditures for the FCDC Remediation Fund's fiscal year 2020-2021 is \$4,792,550.

SECTION 4: Proposed 2021-2022 Expenditures. The proposed expenditures for the FCDC's fiscal year 2021-2022 are \$34,865,672. The proposed expenditures for the FCDC Remediation Fund's fiscal year 2021-2022 are \$30,309,381.

SECTION 5: Savings/ Repealing Clause. All provisions of any ordinance in conflict with this Ordinance are hereby repealed; but such repeal shall not abate any pending prosecution for violation of the repealed Ordinance, nor shall the repeal prevent prosecution from being commenced for any violation if occurring prior to the repeal of the Ordinance. Any remaining portions of conflicting ordinances shall remain in full force and effect.

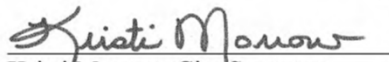
SECTION 6: Severability. Should any section, subsection, sentence, clause or phrase of this Ordinance be declared unconstitutional or invalid by a court of competent jurisdiction, it is expressly provided that any and all remaining portions of this Ordinance shall remain in full force and effect. Frisco hereby declares that it would have passed this Ordinance, and each section, subsection, sentence, clause, or phrase thereof irrespective of the fact that any one or more sections, subsections, sentences, clauses, or phrases be declared unconstitutional or invalid.

SECTION 7: Effective Date. This Ordinance shall become effective from and after its adoption and publication as required by the City Charter and by law.

DULY PASSED AND APPROVED BY THE CITY COUNCIL OF THE CITY OF FRISCO, TEXAS, on this 21st day of September 2021.




ATTEST:


Kristi Morrow, City Secretary


Jeff Cheney, Mayor

APPROVED AS TO FORM:


Abernathy Roeder Boyd & Hullett P. C.
Ryan D. Pittman, City Attorneys

Date of Publication: September 26, 2021 and October 3, 2021, *Frisco Enterprise*

AN ORDINANCE OF THE CITY OF FRISCO, TEXAS APPROVING REVISED BUDGET FIGURES FOR THE FRISCO ECONOMIC DEVELOPMENT CORPORATION FOR FISCAL YEAR 2020-2021; ADOPTING A BUDGET AND APPROPRIATING RESOURCES FOR THE FRISCO ECONOMIC DEVELOPMENT CORPORATION BUDGET YEAR BEGINNING OCTOBER 1, 2021; PROVIDING FOR REPEALING, SAVINGS AND SEVERABILITY CLAUSES; PROVIDING FOR AN EFFECTIVE DATE OF THIS ORDINANCE; AND PROVIDING FOR THE PUBLICATION OF THE CAPTION HEREOF.

WHEREAS, pursuant to the laws of the State of Texas and the Bylaws of the Frisco Economic Development Corporation (“FEDC”), the budget covering the proposed expenditures for the fiscal year beginning October 1, 2021 and ending September 30, 2022, including the revised budgetary data for the fiscal year 2020-2021, was filed with the City Secretary (the “budget”). A copy of the budget is attached hereto as Exhibit “A” and incorporated herein for all purposes; and

WHEREAS, public meetings were held by the City Council of the City of Frisco, Texas (“City Council”), on said budget on August 17, 2021 and September 7, 2021, at which time said budget was fully considered, and interested taxpayers were given the opportunity to be heard by the City Council; and

WHEREAS, the City Council has studied the budget and listened to the comments of the taxpayers at the public hearings and has investigated and determined that adoption of the budget is in the best interest of the City; and

WHEREAS, the City Council finds that all legal notices, hearings, procedures and publishing requirements for the adoption of the budget have been performed or completed in the manner and form set forth by law.

NOW, THEREFORE, BE IT ORDAINED BY THE CITY COUNCIL OF THE CITY OF FRISCO, TEXAS:

SECTION 1: Findings Incorporated. The findings set forth above are incorporated into the body of this Ordinance as if fully set forth herein.

SECTION 2: Adoption of Budget. The proposed budget estimate of revenues and expenditures for the FEDC, attached hereto as Exhibit A, as presented by the Board of Directors of the FEDC and appropriated by the City Council for the fiscal year beginning October 1, 2021 and ending September 30, 2022, including the revised budgetary data for the fiscal year 2020-2021, is hereby approved and adopted.

SECTION 3: Amendment to 2020-2021 Budget. The revised estimate of expenditures for the FEDC's fiscal year 2020-2021 is \$33,026,730.

SECTION 4: Proposed 2021-2022 Expenditures. The proposed fiscal year 2021-2022 estimate of expenditures for the FEDC is \$25,730,329.

SECTION 5: Savings/Repealing Clause. All provisions of any ordinance in conflict with this Ordinance are hereby repealed; but such repeal shall not abate any pending prosecution for violation of the repealed Ordinance, nor shall the repeal prevent prosecution from being commenced for any violation if occurring prior to the repeal of the Ordinance. Any remaining portions of conflicting ordinances shall remain in full force and effect.

SECTION 6: Severability. Should any section, subsection, sentence, clause or phrase of this Ordinance be declared unconstitutional or invalid by a court of competent jurisdiction, it is expressly provided that any and all remaining portions of this Ordinance shall remain in full force and effect. Frisco hereby declares that it would have passed this Ordinance, and each section, subsection, sentence, clause, or phrase thereof irrespective of the fact that any one or more sections, subsections, sentences, clauses, or phrases be declared unconstitutional or invalid.

SECTION 7: Effective Date. This Ordinance shall become effective from and after its adoption and publication as required by the City Charter and by law.

DULY PASSED AND APPROVED BY THE CITY COUNCIL OF THE CITY OF FRISCO, TEXAS, on this 21st day of September 2021.




ATTEST:


Kristi Morrow, City Secretary


Jeff Cheney, Mayor

APPROVED AS TO FORM:


Abernathy Roeder Boyd & Hullett, P.C.
Ryan D. Pittman, City Attorneys

Dates of Publication: September 26, 2021 and October 3, 2021, *Frisco Enterprise*

AN ORDINANCE OF THE CITY COUNCIL OF THE CITY OF FRISCO, TEXAS, LEVYING TAXES FOR THE 2021 TAX YEAR AT THE RATE OF \$0.446600 PER ONE HUNDRED DOLLARS (\$100.00) ASSESSED VALUE ON ALL TAXABLE PROPERTY WITHIN THE CORPORATE LIMITS OF THE CITY OF FRISCO, TEXAS; PROVIDING FOR A DATE ON WHICH SUCH TAXES BECOME DUE AND DELINQUENT, TOGETHER WITH PENALTIES AND INTEREST THEREON; PROVIDING FOR A LIEN ON ALL REAL AND PERSONAL PROPERTY TO SECURE PAYMENT OF TAXES DUE THEREON; PROVIDING A PENALTY CLAUSE, SAVINGS/REPEALING CLAUSE, SEVERABILITY CLAUSE AND AN EFFECTIVE DATE; AND PROVIDING FOR THE PUBLICATION OF THE CAPTION HEREOF.

WHEREAS, the City Council of the City of Frisco, Texas ("City Council") hereby finds that the tax for the fiscal year beginning October 1, 2021, and ending September 30, 2022, hereinafter levied for current expenditures of the City of Frisco, Texas ("City") and the general improvements of the City and its property must be levied to provide the revenue requirements of the budget for the ensuing year; and

WHEREAS, the City Council has approved, by a separate ordinance to be adopted on the 21st day of September 2021, the budget for the fiscal year beginning October 1, 2021 and ending September 30, 2022; and

WHEREAS, the City has complied with all statutory and constitutional requirements concerning the levying and assessing of ad valorem taxes.

NOW THEREFORE, BE IT ORDAINED BY THE CITY COUNCIL OF THE CITY OF FRISCO, TEXAS:

SECTION 1: Findings Incorporated. The findings set forth above are incorporated into the body of this Ordinance as if fully set forth herein.

SECTION 2: Tax Levied. For the fiscal year beginning October 1, 2020 and ending September 30, 2021 and for each fiscal year thereafter until otherwise provided, there is hereby levied and ordered to be assessed and collected on all taxable property, real, personal and mixed, situated within the corporate limits of the City of Frisco, Texas, and not exempt from taxation by the Constitution of the State and valid State laws, an ad valorem tax for the general operations of the City at a rate of \$0.446600 on each One Hundred Dollars (\$100.00) assessed value of taxable property, and shall consist of and be comprised of the following components:

- a. An ad valorem tax rate of \$0.295215 on each One Hundred Dollars (\$100.00) of assessed valuation of said taxable property is hereby levied for general City purposes and to pay the current operating expenses of the City, which tax, when

collected, shall be appropriated to and for the credit of the General Fund of the City; and

- b. An ad valorem tax rate of \$0.151385 on each One Hundred Dollars (\$100.00) of assessed valuation of said taxable property is hereby levied for the purpose of creating an interest and sinking fund to pay the interest and principal of the valid and outstanding indebtedness, capital lease payments and related fees of the City, and such tax, when collected, shall be appropriated and deposited in and to the credit of the General Debt Service Fund of the City for the fiscal year beginning October 1, 2021, and ending September 30, 2022.

The total tax rate of \$0.446600 is based on one hundred percent (100%) market value on each One Hundred Dollars (\$100.00) of assessed valuation of all taxable property within the City.

THIS TAX RATE WILL RAISE MORE TAXES FOR MAINTENANCE AND OPERATIONS THAN LAST YEAR'S TAX RATE.

THE TAX RATE WILL EFFECTIVELY BE RAISED BY 3.20 PERCENT AND WILL RAISE TAXES FOR MAINTENANCE AND OPERATIONS ON A \$100,000 HOME BY APPROXIMATELY \$-3.75.

SECTION 3: Due Date of Taxes. The taxes assessed and levied hereby are payable anytime after the approval and publication of this Ordinance and not later than January 31 of the year following the year in which the taxes are assessed. The penalties and interest provided for herein shall accrue after January 31 of the year following the year in which the taxes are assessed. However, if the entire taxes due as provided herein are paid in full by January 31 of the year following the year in which the taxes are assessed, no penalty or interest shall be due.

SECTION 4: Penalties and Interest. A delinquent tax shall incur the maximum penalty and interest authorized by Section 33.01 of the Texas Property Tax Code, to-wit: a penalty of six percent (6%) of the amount of the tax for the first calendar month it is delinquent, plus one percent (1%) for each additional month or portion of a month the tax remains unpaid prior to July 1st of the year in which it becomes delinquent.

Provided, however, a tax that is delinquent on July 1st of the year in which it becomes delinquent shall incur a total penalty of twelve percent (12%) of the amount of the delinquent tax without regard to the number of months the tax has been delinquent. A delinquent tax shall also accrue interest at a rate of one percent (1%) for each month or portion of a month the tax remains unpaid. Taxes that remain delinquent on July 1 of the year in which they become delinquent shall incur an additional penalty of fifteen percent (15%) of the amount of taxes, penalty and

interest due; such additional penalty is to defray the costs of collection as authorized by Section 6.30 of the Texas Property Tax Code.

A tax imposed on tangible personal property that is delinquent on or after February 1 of the year in which it becomes delinquent shall incur an additional penalty sixty (60) days after the date the tax becomes delinquent. The tangible personal property taxes that remain delinquent on April 1 of the year in which they become delinquent shall incur an additional penalty of fifteen percent (15%) of the amount of taxes, penalty and interest due; such additional penalty is to defray the costs of collection as authorized by Section 33.11 of the Texas Property Tax Code.

The City shall have a lien on all taxable property located in the City to secure the payment of taxes, penalty and interest, and all costs of collection, assessed and levied hereby.

SECTION 5: Place of Payment/Collection. Taxes are payable at the office of the Collin County Tax Assessor/Collector. The City shall have available all rights and remedies provided by law for the enforcement of the collection of taxes levied under this ordinance.

SECTION 6: Tax Roll. The tax roll, as presented to the City Council, together with any supplement thereto, is hereby accepted.

SECTION 7: Rollback Taxes. All rollback taxes collected during the 2022 fiscal year shall be deposited only in the General Fund of the City of Frisco, Texas and said funds shall not be allocated, in whole or in part, to the Debt Service fund of the City.

SECTION 8: Savings/Repealing Clause. All provisions of any ordinance in conflict with this Ordinance are hereby repealed; but such repeal shall not abate any pending prosecution for violation of the repealed Ordinance, nor shall the repeal prevent prosecution from being commenced for any violation if occurring prior to the repeal of the Ordinance. Any remaining portions of conflicting ordinances shall remain in full force and effect.

SECTION 9: Severability. Should any section, subsection, sentence, clause or phrase of this Ordinance be declared unconstitutional or invalid by a court of competent jurisdiction, it is expressly provided that any and all remaining portions of this Ordinance shall remain in full force and effect. The City Council hereby declares that it would have passed this Ordinance, and each section, subsection, sentence, clause, or phrase thereof irrespective of the fact that any one or more sections, subsections, sentences, clauses, or phrases be declared unconstitutional or invalid.

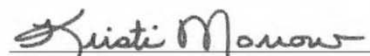
SECTION 10: Effective Date: This Ordinance shall become effective from and after its adoption and publication as required by the City Charter and by law.

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DULY PASSED AND APPROVED BY THE CITY COUNCIL OF THE CITY OF FRISCO, TEXAS, on this 21st day of September 2021.

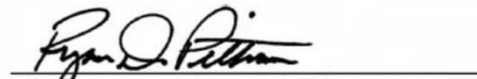


ATTEST:


Kristi Morrow, City Secretary


Jeff Cheney, Mayor

APPROVED AS TO FORM:


Abernathy Roeder Boyd & Hullett P.C.
Ryan D. Pittman, City Attorneys

Dates of Publication: September 26, 2021 and October 3, 2021 *Frisco Enterprise*

AN ORDINANCE OF THE CITY COUNCIL OF THE CITY OF FRISCO, TEXAS, AMENDING ORDINANCE NO. 06-11-119 (COMPREHENSIVE FEE ORDINANCE), SECTION 3 (WATER SERVICE CHARGES), SECTION 4 (SANITARY SEWER CHARGES), SECTION 4A (WATER REUSE CHARGES) AND SECTION 5 (SOLID WASTE COLLECTION FEES); AMENDING ORDINANCE NOS. 10-01-03, 11-09-45, 14-12-77, 15-09-73, 16-09-78, 17-09-70, 18-09-54, 19-03-18, 19-09-81 AND 2020-10-67; MODIFYING CERTAIN FEES AND CHARGES FOR RESIDENTIAL AND COMMERCIAL WATER SERVICE, RESIDENTIAL COMMERCIAL AND INDUSTRIAL SEWER SERVICE, WATER REUSE SERVICE AND SOLID WASTE COLLECTION SERVICE; PROVIDING A PENALTY CLAUSE, SAVINGS/REPEALING CLAUSE, SEVERABILITY CLAUSE AND AN EFFECTIVE DATE; AND PROVIDING FOR THE PUBLICATION OF THE CAPTION HEREOF.

WHEREAS, the City Council of the City of Frisco, Texas ("City Council") has investigated and determined that it would be advantageous and beneficial to the citizens of the City of Frisco, Texas ("Frisco" or "City") to modify various fees and charges that may be assessed and collected by Frisco by amending Frisco's Comprehensive Fee Ordinance, Ordinance No. 06-11-119, as amended ("Comprehensive Fee Ordinance"), and Ordinance Nos. 10-01-03, 11-09-45, 14-12-77, 15-09-73, 16-09-78, 17-09-70, 18-09-54, 19-03-18, 19-09-81 and 2020-10-67 as set forth below; and

WHEREAS, Frisco has complied with all procedural and legal requirements to amend the Comprehensive Fee Ordinance and Ordinance Nos. 10-01-03, 11-09-45, 14-12-77, 15-09-73, 16-09-78, 17-09-70, 18-09-54, 19-03-18, 19-09-81 and 2020-10-67.

NOW, THEREFORE, BE IT ORDAINED BY THE CITY COUNCIL OF THE CITY OF FRISCO, TEXAS:

SECTION 1: Findings Incorporated. The findings set forth above are incorporated into the body of this Ordinance as if fully set forth herein.

SECTION 2: Amendment to Section 3 (Water Service Charges) of the Comprehensive Fee Ordinance, Section 2 of Ordinance No. 14-12-77, Section 2 of Ordinance No. 15-09-73, Section 2 of Ordinance No. 16-09-78, Section 2 of Ordinance No. 17-09-70, Section 2 of Ordinance No. 18-09-54 and Section 2 of Ordinance No. 19-09-81. Section 3 (Water Service Charges) of the Comprehensive Fee Ordinance, Section 2 of Ordinance No. 14-12-77, Section 2 of Ordinance No. 15-09-73, Section 2 of Ordinance No. 16-09-78, Section 2 of Ordinance No. 17-09-70, Section 2 of Ordinance No. 18-09-54 and Section 2 of Ordinance No. 19-09-81 are hereby amended as follows:

"SECTION 3: Water Service Charges. There shall be charged and collected each month by the City from the consumers of water service the amount of money hereinafter set out, based on the following rates:

A. Residential Service Fees:

Residential Meters	Monthly Cost
Minimum bill includes 2,000 gallons	\$18.95
2,001 to 15,000 gallons	\$4.12/ per thousand*
15,001 to 25,000 gallons	\$4.79/per thousand*
25,001 to 40,000 gallons	\$5.13/per thousand*
40,001 to 80,000 gallons	\$5.93/per thousand*
80,001 gallons and above	\$7.13/per thousand*

*Note: Cost per thousand gallons of water or fraction thereof.

B. Commercial Service Fees: The minimum monthly charge shall be based on the meter size and shall be billed at the following rates which include the cost of 2,000 gallons of water:

Meter Size	Monthly Charge Includes 2,000 Gallons	Cost Per Thousand Gallons* Over 2,000 Gallons
¾" standard	\$ 20.67	\$4.25
1"	\$ 30.68	\$4.25
1½"	\$ 61.47	\$4.25
2"	\$ 97.76	\$4.25
3"	\$181.59	\$4.25
4"	\$279.35	\$4.25
6"	\$586.68	\$4.25

*Note: Cost per thousand gallons of water or fraction thereof.

C. For multi-family units on master meters, a minimum of \$18.95 per unit will be charged, with \$4.12 per thousand gallons for each thousand gallons of water or fraction thereof used above the total number of units multiplied by 2,000 gallons.

- D.** Outside City limit rate for all rate classes shall be multiplied by a factor of 1.5 for both the minimum monthly meter service and the rate for larger consumption.
- E. Commercial Irrigation Meters:** The minimum monthly charge shall be based on the meter size and shall be billed at the following rates which include the cost of 2,000 gallons of water:

Meter Size	Monthly Charge Includes 2,000 Gallons	Cost Per 2,001 - 40,000 Gallons*	Cost Per Thousand Gallons* Over 40,000 Gallons
¾" standard	\$ 20.67	\$4.25	\$5.93
1"	\$ 30.68	\$4.25	\$5.93
1½"	\$ 61.47	\$4.25	\$5.93
2"	\$ 97.76	\$4.25	\$5.93
3"	\$181.59	\$4.25	\$5.93
4"	\$279.35	\$4.25	\$5.93
6"	\$586.68	\$4.25	\$5.93

*Note: Cost per thousand gallons of water or fraction thereof."

SECTION 3: Amendment to Section 4 (Sanitary Sewer Charges) of the Comprehensive Fee Ordinance and Section 2 of Ordinance No. 14- 12-77, Section 2 of Ordinance No. 15-09-73, Section 2 of Ordinance No. 16-09-78, Section 2 of Ordinance No. 17-09-70 and Section 3 of Ordinance No. 19-09-81, Section 5 (Solid Waste Collection Fees) of the Comprehensive Fee Ordinance, and Section 2 of Ordinance No. 14- 12-77, Section 2 of Ordinance No. 15-09-73, Section 2 of Ordinance No. 16-09-78, Section 2 of Ordinance No. 17-09-70 and Section 3 of Ordinance No. 19-09-81 are hereby amended as follows:

"SECTION 4: **Sanitary Sewer Charges.** There shall be charged and collected each month by City for sanitary sewer service the amount of money hereinafter set out based on the following rates:

- A.** The minimum monthly sewer charge shall be \$26.73 for any single-family residential unit whose water consumption for the month does not exceed

2,000 gallons. The minimum monthly sewer charge shall be \$47.28 for commercial and industrial users whose water consumption for the month does not exceed 2,000 gallons.

- B.** For each consumer whose water consumption in any month exceeds 2,000 gallons, the monthly sewer rate shall be \$5.63 per thousand gallons of water or fraction thereof. The charge for single-family residential sewer service shall be determined by averaging the billed consumption for three of the following four months December, January, February and March (removing the month with the highest consumption) and applying the applicable rates.
- C.** For each consumer whose average water consumption during the three (3) billed months of December, January, February and March (removing the month with the highest consumption) exceeds 2,000 gallons, the monthly sewer rate shall be \$5.63 per thousand gallons of water or fraction thereof; provided, however, that in no event shall single-family residential sewer service exceed the winter average on a monthly basis.
- D.** New customer accounts for which average water consumption has not been established will be billed for sewer service based on actual water usage and applying the applicable rates; provided, however, that in no event shall single-family residential sewer service exceed the cap of 6,000 gallons.
- E.** Residential customers on master meters shall pay a minimum of \$26.73 per unit per month plus \$5.63 per thousand gallons of water or fraction thereof for all consumption above the total number of units multiplied by 2,000 gallons. This provision applies to mobile home parks, apartment units and the like.
- F.** Commercial and industrial customers on master meters shall pay a minimum of \$47.28 per unit per month and \$5.63 per thousand gallons of water or fraction thereof for all consumption above the total number of units multiplied by 2,000 gallons.
- G.** Industrial users in the City pretreatment program shall be charged \$0.20 per thousand gallons of water or fraction thereof in addition to the regular charges.
- H.** All mobile home parks, apartment complexes and commercial and industrial sewer customers shall be billed monthly on their total volume of water consumption. Water used in a direct manufacturing process or for irrigation purposes can only be exempted upon request of and written approval by City.”

SECTION 4: Amendment to Section 10 (Deposits and Administrative Fee) of the Comprehensive Fee Ordinance and Section 4 of Ordinance No. 16-09-78. Section 10 (Deposits and Administrative Fee) of the Comprehensive Fee Ordinance and Section 4 of Ordinance No. 16-09-78 are hereby amended as follows:

“SECTION 10: **Deposits and Administrative Fee.** Before any customer, except as provided below, may obtain services from the utility system, said customer must have paid the \$25.00 New Account Administrative Fee, and have a deposit on hand with City. A new same-day connection fee shall be paid in the amount of \$25.00.

A. The deposit for all residential customers shall be \$150.00.

...”

SECTION 5: Amendment to Section 4A (Water Reuse Charges) of the Comprehensive Fee Ordinance, Section 3 of Ordinance No. 14-12-77 and Section 2 of Ordinance No. 19-03-18. Section 4A (Water Reuse Charges) of the Comprehensive Fee Ordinance, Section 3 of Ordinance No. 14-12-77 and Section 2 of Ordinance No. 19-03-18 are hereby amended as follows:

“SECTION 4A: **Water Reuse Charges.** There shall be charged and collected each month by the City from the consumers of water reuse service the amount of money hereinafter set out, based on the following rates:

Reuse Meter	Cost Per Gallon*
Gallons	\$2.13/per thousand*

*Note: Maximum daily and annual amounts to be set per contract. Cost per thousand gallons of water or fraction thereof.”

SECTION 6: Amendment to Section 5 (Solid Waste Collection Fees) of the Comprehensive Fee Ordinance and Ordinance Nos. 10-01-03, 11-09-45, 17-09-70, 18-09-54, 19-09-81 and 2020-10-67. Section 5 (Solid Waste Collection Fees) of the Comprehensive Fee Ordinance and Ordinance Nos. 10-01-03, 11-09-45, 17-09-70, 18-09-54, 19-09-81 and 2020-10-67 are hereby amended as follows:

“SECTION 5: **Solid Waste Collection Fees.** There shall be charged and collected each month by City for refuse and recycling collection service the amounts of money hereinafter set out based on the following schedule, not including appropriate taxation:

A. Residential Service Fees:

Residential Carts	Per month
First cart	\$ 17.00
Additional carts, price per cart	14.00
Senior citizen, price per cart	15.00

...	
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B. Commercial Waste Services Deposits and Fees:

Commercial Carts	Per Month
First Cart	\$19.18
Additional Carts	19.18
...	

...

**C. Fee Charges for Commercial Collection (Non-Compacted Containers)
Monthly Rates:**

Front-load Container Size (in cubic yards)	Number of collections per week						Extra Pick Ups
	1	2	3	4	5	6	
3	\$ 55.56	\$ 111.12	\$ 166.68	\$ 222.24	\$ 277.80	\$ 333.36	\$ 63.89
4	\$ 74.02	\$ 148.04	\$ 222.06	\$ 296.09	\$ 370.11	\$ 444.13	\$ 85.13
6	\$ 110.96	\$ 221.91	\$ 332.87	\$ 443.82	\$ 554.78	\$ 665.73	\$ 127.60
8	\$ 147.84	\$ 295.68	\$ 443.52	\$ 591.36	\$ 739.19	\$ 887.03	\$ 170.02
10	\$ 184.57	\$ 369.14	\$ 553.71	\$ 738.28	\$ 922.85	\$ 1,107.41	\$ 212.25

Monthly Rates Permanent Open Top Containers	Per Pick up	Daily Rental
20 yard	\$231.91*	\$4.06
30 yard	\$231.91*	\$4.06
*Plus NTMWD disposal cost per ton		

Temporary Commercial Open Tops	
Rate per haul	\$231.91*
Delivery/exchange	\$87.24
Rental per day	\$4.06
*Plus NTMWD disposal cost per ton	

Construction Waste Roll off Containers	
Size in cubic yards	City Charge Per Haul
10	\$231.91*
20	\$231.91*
30	\$231.91*
Daily Rental	\$ 4.06
Delivery Charge	\$87.24
Unable to Haul Charge	\$87.24
Relocate Fee	\$87.24
*Plus NTMWD disposal cost per ton	

Residential Rent-a-Bin			
Size in cubic yards	City Charge	Daily Rental	Unable to haul charge
6	\$231.91	\$4.06	\$87.24
<i>Note: City charge includes one (1) haul, one (1) delivery, three days rental and one and a half (1 1/2) tons in disposal cost.</i>			

D. Fee Charges for Commercial Collection (Compacted Containers):

Compactors (in cubic yards)	Per Pick up
2	\$118.14*
4	\$160.02*
6	\$200.02*
8	\$221.45*
20	\$228.32**
30	\$228.32**
35	\$228.32**
40	\$228.32**
42	\$228.32**
*Disposal cost included in rate	
**Plus NTMWD disposal cost per ton	

...

SECTION 7: Penalty. Any person, firm, corporation or business entity violating this Ordinance, the Comprehensive Fee Ordinance or Ordinance Nos. 10-01-03, 11-09-45, 14-12-77, 15-09-73, 16-09-78, 17-09-70, 18-09-54, 19-03-18, 19-09-81 and 2020-10-67, as they exist or may be amended, shall be deemed guilty of a misdemeanor, and upon conviction thereof, shall be subject to a fine not to exceed FIVE HUNDRED DOLLARS (\$500.00), unless the violation relates to fire safety, zoning or public health and sanitation, in which case the fine shall not exceed TWO THOUSAND AND NO/100 DOLLARS (\$2,000.00). Each continuing day's violation under this Ordinance, the Comprehensive Fee Ordinance or Ordinance Nos. 10-01-03, 11-09-45, 14-12-77, 15-09-73, 16-09-78, 17-09-70, 18-09-54, 19-03-18, 19-09-81 and 2020-10-67, as they exist or may be amended, shall constitute a separate offense. The penal provisions imposed under violating this Ordinance, the Comprehensive Fee Ordinance and Ordinance Nos. 10-01-03, 11-09-45, 14-12-77, 15-09-73, 16-09-78, 17-09-70, 18-09-54, 19-03-18, 19-09-81 and 2020-10-67, as they exist or may be amended, shall not preclude Frisco from filing suit to enjoin the violation. Frisco retains all legal rights and remedies available to it pursuant to local, state and federal law.

SECTION 8: Savings/Repealing. The Comprehensive Fee Ordinance and Ordinance Nos. 10-01-03, 11-09-45, 14-12-77, 15-09-73, 16-09-78, 17-09-70, 18-09-54, 19-03-18, 19-09-81 and 2020-10-67, shall remain in full force and effect, save and except as amended by this or any other ordinance. All provisions of any ordinance in conflict with this Ordinance are hereby repealed to the extent they are in conflict, but such repeal shall not abate any pending prosecution for violation of the repealed ordinance, nor shall the repeal prevent a prosecution from being commenced for any violation if occurring prior to the repeal of the ordinance. Any remaining portions of said ordinances shall remain in full force and effect.

SECTION 9: Severability. Should any section, subsection, sentence, clause or phrase of this Ordinance be declared unconstitutional and/or invalid by a court of competent jurisdiction, it is expressly provided that any and all remaining portions of this Ordinance shall remain in full force and effect. The City Council hereby declares that it would have passed this Ordinance, and each section, subsection, clause or phrase thereof, regardless of whether any one or more sections, subsections, sentences, clauses or phrases is declared unconstitutional and/or invalid.

SECTION 10: Effective Date. This Ordinance shall become effective from and after its passage and publication as required by the City Charter and by law.

DULY PASSED AND APPROVED BY THE CITY COUNCIL OF THE CITY OF FRISCO, TEXAS, on this 21st day of September, 2021.

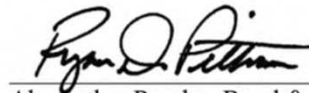
**ATTESTED AND
CORRECTLY RECORDED:**


Kristi Morrow, City Secretary




Jeff Cheney, Mayor

APPROVED AS TO FORM:


Abernathy, Roeder, Boyd & Hullett, P.C.
Ryan D. Pittman, City Attorneys

Dates of Publication: September 26, 2021 and October 3, 2021, *Frisco Enterprise*

2021 Tax Rate Calculation Worksheet

Date: 07/29/2021 03:34 PM

Taxing Units Other Than School Districts or Water Districts

City of Frisco

972-292-5000

Taxing Unit Name

Phone (area code and number)

6101 Frisco Square Blvd., Frisco, TX 75034

www.friscotexas.gov

Taxing Unit's Address, City, State, ZIP Code

Taxing Unit's Website Address

GENERAL INFORMATION: Tax Code Section 26.04(c) requires an officer or employee designated by the governing body to calculate the No-New-Revenue (NNR) tax rate and Voter-Approval tax rate for the taxing unit. These tax rates are expressed in dollars per \$100 of taxable value calculated. The calculation process starts after the chief appraiser delivers to the taxing unit the certified appraisal roll and the estimated values of properties under protest. The designated officer or employee shall certify that the officer or employee has accurately calculated the tax rates and used values shown for the certified appraisal roll or certified estimate. The officer or employee submits the rates to the governing body by Aug. 7 or as soon thereafter as practicable.

School districts do not use this form, but instead use Comptroller Form 50-859 *Tax Rate Calculation Worksheet, School Districts without Chapter 313 Agreements* or Comptroller Form 50-884 *Tax Rate Calculation Worksheet, School District with Chapter 313 Agreements*.

Water districts as defined under Water Code Section 49.001(1) do not use this form, but instead use Comptroller Form 50-858 *Water District Voter-Approval Tax Rate Worksheet for Low Tax Rate and Developing Districts* or Comptroller Form 50-860 *Developed Water District Voter-Approval Tax Rate Worksheet*.

The Comptroller's office provides this worksheet to assist taxing units in determining tax rates. The information provided in this worksheet is offered as technical assistance and not legal advice. Taxing units should consult legal counsel for interpretations of law regarding tax rate preparation and adoption.

SECTION 1: No-New-Revenue Tax Rate

The NNR tax rate enables the public to evaluate the relationship between taxes for the prior year and for the current year based on a tax rate that would produce the same amount of taxes (no new taxes) if applied to the same properties that are taxed in both years. When appraisal values increase, the NNR tax rate should decrease.

The NNR tax rate for a county is the sum of the NNR tax rates calculated for each type of tax the county levies.

While uncommon, it is possible for a taxing unit to provide an exemption for only maintenance and operations taxes. In this case, the taxing unit will need to calculate the NNR tax rate separately for the maintenance and operations tax and the debt tax, then add the two components together.

No-New-Revenue Tax Rate Worksheet	Amount/Rate
1. 2020 total taxable value. Enter the amount of 2020 taxable value on the 2020 tax roll today. Include any adjustments since last year's certification; exclude Tax Code Section 25.25(d) one-fourth and one-third over-appraisal corrections from these adjustments. Exclude any property value subject to an appeal under Chapter 42 as of July 25 (will add undisputed value in Line 6). This total includes the taxable value of homesteads with tax ceilings (will deduct in Line 2) and the captured value for tax increment financing (adjustment is made by deducting TIF taxes, as reflected in Line 17). ¹	\$31,577,232,698
2. 2020 tax ceilings. Counties, cities and junior college districts. Enter 2020 total taxable value of homesteads with tax ceilings. These include the homesteads of homeowners age 65 or older or disabled. Other taxing units enter 0. If your taxing units adopted the tax ceiling provision in 2020 or a prior year for homeowners age 65 or older or disabled, use this step. ²	\$0
3. Preliminary 2020 adjusted taxable value. Subtract Line 2 from Line 1.	\$31,577,232,698
4. 2020 total adopted tax rate.	\$0.446600/\$100
5. 2020 taxable value lost because court appeals of ARB decisions reduced 2020 appraised value. A. Original 2020 ARB values:	\$959,148,234

B. 2020 values resulting from final court decisions:	\$890,272,254
C. 2020 value loss. Subtract B from A. ³	\$68,875,980
6. 2020 taxable value subject to an appeal under Chapter 42, as of July 25.	
A. 2020 ARB certified value:	\$2,041,486,574
B. 2020 disputed value:	\$195,077,621
C. 2020 undisputed value. Subtract B from A. ⁴	\$1,846,408,953
7. 2020 Chapter 42 related adjusted values Add Line 5C and Line 6C.	\$1,915,284,933
8. 2020 taxable value, adjusted for actual and potential court-ordered adjustments. Add Line 3 and Line 7.	\$33,492,517,631
9. 2020 taxable value of property in territory the taxing unit deannexed after Jan. 1, 2020. Enter the 2020 value of property in deannexed territory. ⁵	\$1,114
10. 2020 taxable value lost because property first qualified for an exemption in 2021. If the taxing unit increased an original exemption, use the difference between the original exempted amount and the increased exempted amount. Do not include value lost due to freeport, goods-in-transit, temporary disaster exemptions. Note that lowering the amount or percentage of an existing exemption in 2021 does not create a new exemption or reduce taxable value.	
A. Absolute exemptions. Use 2020 market value:	\$28,784,220
B. Partial exemptions. 2021 exemption amount or 2021 percentage exemption times 2020 value:	\$157,636,172
C. Value loss. Add A and B. ⁵	\$186,420,392
11. 2020 taxable value lost because property first qualified for agricultural appraisal (1-d or 1-d-1), timber appraisal, recreational/scenic appraisal or public access airport special appraisal in 2021. Use only properties that qualified in 2021 for the first time; do not use properties that qualified in 2020.	
A. 2020 market value:	\$0
B. 2021 productivity or special appraised value:	\$0
C. Value loss. Subtract B from A. ⁷	\$0
12. Total adjustments for lost value. Add lines 9, 10C and 11C.	\$186,421,506
13. 2020 captured value of property in a TIF. Enter the total value of 2020 captured appraised value of property taxable by a taxing unit in a tax increment financing zone for which 2020 taxes were deposited into the tax increment fund. ⁸ If the taxing unit has no captured appraised value in line 18D, enter 0.	\$2,096,917,353
14. 2020 total value. Subtract Line 12 and Line 13 from Line 8.	\$31,209,178,772
15. Adjusted 2020 total levy. Multiply Line 4 by Line 14 and divide by \$100.	\$139,380,192
16. Taxes refunded for years preceding tax year 2020. Enter the amount of taxes refunded	\$378,094

by the taxing unit for tax years preceding tax year 2020. Types of refunds include court decisions, Tax Code Section 25.25(b) and (c) corrections and Tax Code Section 31.11 payment errors. Do not include refunds for tax year 2020. This line applies only to tax years preceding tax year 2020. ⁸	
17. Adjusted 2020 levy with refunds and TIF adjustment. Add Lines 15 and 16. ¹⁰	\$139,758,286
18. Total 2021 taxable value on the 2021 certified appraisal roll today. This value includes only certified values or certified estimate of values and includes the total taxable value of homesteads with tax ceilings (will deduct in Line 20). These homesteads include homeowners age 65 or older or disabled. ¹¹ A. Certified values: B. Counties: Include railroad rolling stock values certified by the Comptroller's office: C. Pollution control and energy storage system exemption: Deduct the value of property exempted for the current tax year for the first time as pollution control or energy storage system property: D. Tax increment financing: Deduct the 2021 captured appraised value of property taxable by a taxing unit in a tax increment financing zone for which the 2021 taxes will be deposited into the tax increment fund. Do not include any new property value that will be included in Line 23 below. ¹² E. Total 2021 value. Add A and B, then subtract C and D.	\$35,691,654,125 \$0 \$0 \$1,977,844,554 \$33,713,809,571
19. Total value of properties under protest or not included on certified appraisal roll. ¹³ A. 2021 taxable value of properties under protest. The chief appraiser certifies a list of properties still under ARB protest. The list shows the appraisal district's value and the taxpayer's claimed value, if any, or an estimate of the value if the taxpayer wins. For each of the properties under protest, use the lowest of these values. Enter the total value under protest. ¹⁴ B. 2021 value of properties not under protest or included on certified appraisal roll. The chief appraiser gives taxing units a list of those taxable properties that the chief appraiser knows about, but are not included in the appraisal roll certification. These properties also are not on the list of properties that are still under protest. On this list of properties, the chief appraiser includes the market value, appraised value and exemptions for the preceding year and a reasonable estimate of the market value, appraised value and exemptions for the current year. Use the lower market, appraised or taxable value (as appropriate). Enter the total value of property not on the certified roll. ¹⁵ C. Total value under protest or not certified: Add A and B.	\$796,752,687 \$0 \$796,752,687
20. 2021 tax ceilings. Counties, cities and junior colleges enter 2021 total taxable value of homesteads with tax ceilings. These include the homesteads of homeowners age 65 or older or disabled. Other taxing units enter 0. If your taxing units adopted the tax ceiling provision in 2020 or a prior year for homeowners age 65 or older or disabled, use this step. ¹⁶	\$0
21. 2021 total taxable value. Add Lines 18E and 19C. Subtract Line 20. ¹⁷	\$34,510,562,258

22. Total 2021 taxable value of properties in territory annexed after Jan. 1, 2020. Include both real and personal property. Enter the 2021 value of property in territory annexed. ¹⁸	\$478,720
23. Total 2021 taxable value of new improvements and new personal property located in new improvements. New means the item was not on the appraisal roll in 2020. An improvement is a building, structure, fixture or fence erected on or affixed to land. New additions to existing improvements may be included if the appraised value can be determined. New personal property in a new improvement must have been brought into the taxing unit after Jan. 1, 2020, and be located in a new improvement. New improvements do include property on which a tax abatement agreement has expired for 2021. ¹⁹	\$1,545,241,936
24. Total adjustments to the 2021 taxable value. Add Lines 22 and 23.	\$1,545,720,656
25. Adjusted 2021 taxable value. Subtract Line 24 from Line 21.	\$32,964,841,602
26. 2021 NNR tax rate. Divide Line 17 by Line 25 and multiply by \$100. ²⁰	\$0.423961/\$100
27. COUNTIES ONLY. Add together the NNR tax rates for each type of tax the county levies. The total is the 2021 county NNR tax rate. ²¹	

¹Tex. Tax Code Section 26.012(14)

²Tex. Tax Code Section 26.012(14)

³Tex. Tax Code Section 26.012(13)

⁴Tex. Tax Code Section 26.012(13)

⁵Tex. Tax Code Section 26.012(15)

⁶Tex. Tax Code Section 26.012(15)

⁷Tex. Tax Code Section 26.012(13)

⁸Tex. Tax Code Section 26.012(13)

⁹Tex. Tax Code Section 26.03(c)

¹⁰Tex. Tax Code Section 26.012(13)

¹¹Tex. Tax Code Section 26.012,26.04(c-2)

¹²Tex. Tax Code Section 26.03(c)

¹³Tex. Tax Code Section 26.01(c) and (d)

¹⁴Tex. Tax Code Section 26.01(c)

¹⁵Tex. Tax Code Section 26.01(d)

¹⁶Tex. Tax Code Section 26.012(6)(b)

¹⁷Tex. Tax Code Section 26.012(6)

¹⁸Tex. Tax Code Section 26.012(17)

¹⁹Tex. Tax Code Section 26.012(17)

²⁰Tex. Tax Code Section 26.04(c)

²¹Tex. Tax Code Section 26.04(d)

²²Reserved for expansion

SECTION 2: Voter-Approval Tax Rate

The voter-approval tax rate is the highest tax rate that a taxing unit may adopt without holding an election to seek voter approval of the rate. The voter-approval tax rate is split into two separate rates:

1. **Maintenance and Operations (M&O) Tax Rate:** The M&O portion is the tax rate that is needed to raise the same amount of taxes that the taxing unit levied in the prior year plus the applicable percentage allowed by law. This rate accounts for such things as salaries, utilities and day-to-day operations
2. **Debt Rate:** The debt rate includes the debt service necessary to pay the taxing unit's debt payments in the coming year. This rate accounts for principal and interest on bonds and other debt secured by property tax revenue.

The Voter-Approval tax rate for a county is the sum of the Voter-Approval tax rates calculated for each type of tax the county levies. In most cases the Voter-Approval tax rate exceeds the No-New-Revenue tax rate, but occasionally decreases in a taxing unit's debt service will cause the NNR tax rate to be higher than the voter-approval tax rate.

Voter-Approval Tax Rate Worksheet	Amount/Rate
28. 2020 M&O tax rate. Enter the 2020 M&O tax rate.	\$0.298973/\$100
29. 2020 taxable value, adjusted for actual and potential court-ordered adjustments. Enter the amount in Line 8 of the <i>No-New-Revenue Tax Rate Worksheet</i> .	\$33,492,517,631
30. Total 2020 M&O levy. Multiply Line 28 by Line 29 and divide by \$100.	\$100,133,584
31. Adjusted 2020 levy for calculating NNR M&O rate. A. M&O taxes refunded for years preceding tax year 2020 Enter the amount of M&O taxes refunded in the preceding year for taxes before that year. Types of refunds include court decisions, Tax Code Section 25.25(b) and (c) corrections and Tax Code Section 31.11 payment errors. Do not include refunds for tax year 2020. This line applies only to tax years preceding tax year 2020.	\$246,975
B. 2020 taxes in TIF Enter the amount of taxes paid into the tax increment fund for a reinvestment zone as agreed by the taxing unit. If the taxing unit has no 2021 captured appraised value in Line 18D, enter 0.	\$6,081,583
C. 2020 transferred function. If discontinuing all of a department, function or activity and transferring it to another taxing unit by written contract, enter the amount spent by the taxing unit discontinuing the function in the 12 months preceding the month of this calculation. If the taxing unit did not operate this function for this 12-month period, use the amount spent in the last full fiscal year in which the taxing unit operated the function. The taxing unit discontinuing the function will subtract this amount in D below. The taxing unit receiving the function will add this amount in D below. Other taxing units enter 0.	\$0
D. 2020 M&O levy adjustments. Subtract B from A. For taxing unit with C, subtract if discontinuing function and add if receiving function.	\$-5,834,608
E. Add Line 30 to 31D.	\$94,298,976
32. Adjusted 2021 taxable value. Enter the amount in Line 25 of the <i>No-New-Revenue Tax Rate Worksheet</i> .	\$32,964,841,602
33. 2021 NNR M&O rate (unadjusted). Divide Line 31E by Line 32 and multiply by \$100.	\$0.286059/\$100
34. Rate adjustment for state criminal justice mandate. ²³ A. 2021 state criminal justice mandate: Enter the amount spent by a county in the previous 12 months providing for the maintenance and operation cost of keeping inmates in county-paid facilities after they have been sentenced. Do not include any state reimbursement received by the county for the same purpose.	\$0

<p>B. 2020 state criminal justice mandate: Enter the amount spent by a county in the 12 months prior to the previous 12 months providing for the maintenance and operation cost of keeping inmates in county-paid facilities after they have been sentenced. Do not include any state reimbursement received by the county for the same purpose. Enter zero if this is the first time the mandate applies.</p>	\$0
<p>C. Subtract B from A and divide by Line 32 and multiply by \$100.</p>	\$0.000000/\$100
<p>D. Enter the rate calculated in C. If not applicable, enter 0.</p>	\$0.000000/\$100
<p>35. Rate adjustment for indigent health care expenditures.²⁴</p> <p>A. 2021 indigent health care expenditures: Enter the amount paid by a taxing unit providing for the maintenance and operation cost of providing indigent health care for the period beginning on July 1, 2020 and ending on June 30, 2021, less any state assistance received for the same purpose.</p>	\$0
<p>B. 2020 indigent health care expenditures: Enter the amount paid by a taxing unit providing for the maintenance and operation cost of providing indigent health care for the period beginning on July 1, 2019 and ending on June 30, 2020, less any state assistance received for the same purpose.</p>	\$0
<p>C. Subtract B from A and divide by Line 32 and multiply by \$100.</p>	\$0.000000/\$100
<p>D. Enter the rate calculated in C. If not applicable, enter 0.</p>	\$0.000000/\$100
<p>36. Rate adjustment for county indigent defense compensation.²⁵</p> <p>A. 2021 indigent defense compensation expenditures: Enter the amount paid by a county to provide appointed counsel for indigent individuals for the period beginning on July 1, 2020 and ending on June 30, 2021, less any state grants received by the county for the same purpose.</p>	\$0
<p>B. 2020 indigent defense compensation expenditures: Enter the amount paid by a county to provide appointed counsel for indigent individuals for the period beginning on July 1, 2019 and ending on June 30, 2020, less any state grants received by the county for the same purpose.</p>	\$0
<p>C. Subtract B from A and divide by Line 32 and multiply by \$100.</p>	\$0.000000/\$100
<p>D. Multiply B by 0.05 and divide by Line 32 and multiply by \$100.</p>	\$0.000000/\$100
<p>E. Enter the lessor of C and D. If not applicable, enter 0.</p>	\$0.000000/\$100
<p>37. Rate adjustment for county hospital expenditures.²⁶</p> <p>A. 2021 eligible county hospital expenditures: Enter the amount paid by the county or municipality to maintain and operate an eligible county hospital for the period beginning on July 1, 2020 and ending on June 30, 2021.</p>	\$0
<p>B. 2020 eligible county hospital expenditures: Enter the amount paid by the county or municipality to maintain and operate an eligible county hospital for the period beginning on July 1, 2019 and ending on June 30, 2020.</p>	\$0

C. Subtract B from A and divide by Line 32 and multiply by \$100.	\$0.000000/\$100
D. Multiply B by 0.08 and divide by Line 32 and multiply by \$100.	\$0.000000/\$100
E. Enter the lessor of C and D, if applicable. If not applicable, enter 0.	\$0.000000/\$100
<p>38. Rate adjustment for defunding municipality. This adjustment only applies to a municipality that is considered to be a defunding municipality for the current tax year under Chapter 109, Local Government Code. Chapter 109, Local Government Code only applies to municipalities with a population of more than 250,000 and includes a written determination by the Office of the Governor. See Tax Code 26.0444 for more information.</p> <p>A. Amount appropriated for public safety in 2020. Enter the amount of money appropriated for public safety in the budget adopted by the municipality for the preceding fiscal year</p> <p>B. Expenditures for public safety in 2020. Enter the amount of money spent by the municipality for public safety during the preceding fiscal year.</p> <p>C. Subtract B from A and divide by Line 32 and multiply by \$100.</p> <p>D. Enter the rate calculated in C. If not applicable, enter 0.</p>	<p>\$0</p> <p>\$0</p> <p>\$0.000000/\$100</p> <p>\$0.000000/\$100</p>
39. Adjusted 2021 NNR M&O rate. Add Lines 33, 34D, 35D, 36E, and 37E. Subtract Line 38D.	\$0.286059/\$100
<p>40. Adjustment for 2020 sales tax specifically to reduce property values. Cities, counties and hospital districts that collected and spent additional sales tax on M&O expenses in 2020 should complete this line. These entities will deduct the sales tax gain rate for 2021 in Section 3. Other taxing units, enter zero.</p> <p>A. Enter the amount of additional sales tax collected and spent on M&O expenses in 2020, if any. Counties must exclude any amount that was spent for economic development grants from the amount of sales tax spent.</p> <p>B. Divide Line 40A by Line 32 and multiply by \$100.</p> <p>C. Add Line 40B to Line 39.</p>	<p>\$0</p> <p>\$0.000000</p> <p>\$0.286059</p>
<p>41. 2021 voter-approval M&O rate. Enter the rates as calculated by the scenario below.</p> <p>Special Taxing Unit. If the taxing unit qualifies as a special taxing unit, multiply Line 40C by 1.08.</p> <p>- or -</p> <p>Other Taxing Unit. If the taxing unit does not qualify as a special taxing unit, multiply Line 40C by 1.035.</p>	\$0.296071/\$100
D41. Disaster Line 41 (D41): 2021 voter-approval M&O rate for taxing unit affected by disaster declaration. If the taxing unit is located in an area declared a disaster area and at least one person is granted an exemption under Tax Code Section 11.35 for property located in the taxing unit, the governing body may direct the person calculating the voter-approval	\$0.000000/\$100

<p>tax rate to calculate in the manner provided for a special taxing unit. The taxing unit shall continue to calculate the voter-approval tax rate in this manner until the earlier of</p> <ol style="list-style-type: none"> 1. the first year in which total taxable value on the certified appraisal roll exceeds the total taxable value of the tax year in which the disaster occurred, or 2. the third tax year after the tax year in which the disaster occurred. <p>If the taxing unit qualifies under this scenario, multiply Line 40C by 1.08.²⁷ If the taxing unit does not qualify, do not complete Disaster Line 41 (Line D41).</p>	
<p>42. Total 2021 debt to be paid with property taxes and additional sales tax revenue. Debt means the interest and principal that will be paid on debts that:</p> <ol style="list-style-type: none"> (1) are paid by property taxes, (2) are secured by property taxes, (3) are scheduled for payment over a period longer than one year and (4) are not classified in the taxing unit's budget as M&O expenses <p>A. Debt also includes contractual payments to other taxing units that have incurred debts on behalf of this taxing unit, if those debts meet the four conditions above. Include only amounts that will be paid from property tax revenue. Do not include appraisal district budget payments. If the governing body of a taxing unit authorized or agreed to authorize a bond, warrant, certificate of obligation, or other evidence of indebtedness on or after Sept. 1, 2021, verify if it meets the amended definition of debt before including it here.²⁸ Enter debt amount.</p> <p>B. Subtract unencumbered fund amount used to reduce total debt.</p> <p>C. Subtract certified amount spent from sales tax to reduce debt (enter zero if none)</p> <p>D. Subtract amount paid from other resources.</p> <p>E. Adjusted debt. Subtract B, C, and D from A.</p>	<p>\$54,151,166</p> <p>\$0</p> <p>\$0</p> <p>\$0</p> <p>\$54,151,166</p>
43. Certified 2020 excess debt collections. Enter the amount certified by the collector. ²⁸	\$1,708,624
44. Adjusted 2021 debt. Subtract Line 43 from Line 42E.	\$52,442,542
<p>45. 2021 anticipated collection rate. A. Enter the 2021 anticipated collection rate certified by the collector:²⁹</p> <p>B. Enter the 2020 actual collection rate</p> <p>C. Enter the 2019 actual collection rate</p> <p>D. Enter the 2018 actual collection rate</p> <p>E. If the anticipated collection rate in A is lower than actual collection rates in B, C and D, enter the lowest collection rate from B, C and D. If the anticipated rate in A is higher than at least one of the rates in the prior three years, enter the rate from A. Note that the rate can be greater than 100%.³¹</p>	<p>100.00%</p> <p>100.38%</p> <p>103.85%</p> <p>102.54%</p> <p>100.38%</p>
46. 2021 debt adjusted for collections. Divide Line 44 by Line 45E	\$52,244,014
47. 2021 total taxable value. Enter the amount on Line 21 of the <i>No-New-Revenue Tax Rate Worksheet</i> .	\$34,510,562,258
48. 2021 debt tax rate. Divide Line 46 by Line 47 and multiply by \$100.	\$0.151385/\$100

49. 2021 voter-approval tax rate. Add Lines 41 and 48.	\$0.447456/\$100
D49. Disaster Line 49 (D49): 2021 voter-approval tax rate for taxing unit affected by disaster declaration. Complete this line if the taxing unit calculated the voter-approval tax rate in the manner provided for a special taxing unit on Line D41. Add Line D41 and 48.	\$0.000000/\$100
50. COUNTIES ONLY. Add together the voter-approval tax rates for each type of tax the county levies. The total is the 2021 county voter-approval tax rate.	

²³Tex. Tax Code Section 26.044

²⁴Tex. Tax Code Section 26.0442

²⁵Tex. Tax Code Section 26.0442

²⁶Tex. Tax Code Section 26.0443

²⁷Tex. Tax Code Section 26.04(c-1)

²⁸Tex. Tax Code Section 26.012(10) and 26.04(b)

²⁹Tex. Tax Code Section 26.04(b)

³⁰Tex. Tax Code Section 26.04(b)

SECTION 3: NNR Tax Rate and Voter-Approval Tax Rate Adjustments for Additional Sales Tax to Reduce Property Taxes

Cities, counties and hospital districts may levy a sales tax specifically to reduce property taxes. Local voters by election must approve imposing or abolishing the additional sales tax. If approved, the taxing unit must reduce its NNR and voter-approval tax rates to offset the expected sales tax revenue.

This section should only be completed by a county, city or hospital district that is required to adjust its NNR tax rate and/or voter-approval tax rate because it adopted the additional sales tax.

Additional Sales and Use Tax Worksheet	Amount/Rate
51. Taxable Sales. For taxing units that adopted the sales tax in November 2020 or May 2021, enter the Comptroller's estimate of taxable sales for the previous four quarters. ²⁰ Estimates of taxable sales may be obtained through the Comptroller's Allocation Historical Summary webpage. Taxing units that adopted the sales tax before November 2020, enter 0.	\$0
52. Estimated sales tax revenue. Counties exclude any amount that is or will be spent for economic development grants from the amount of estimated sales tax revenue. ³³ Taxing units that adopted the sales tax in November 2020 or in May 2021. Multiply the amount on Line 51 by the sales tax rate (.01, .005 or .0025, as applicable) and multiply the result by .95. ³⁴ - or - Taxing units that adopted the sales tax before November 2020. Enter the sales tax revenue for the previous four quarters. Do not multiply by .95.	\$0
53. 2021 total taxable value. Enter the amount from Line 21 of the <i>No-New-Revenue Tax Rate Worksheet</i> .	\$34,510,562,258
54. Sales tax adjustment rate. Divide Line 52 by Line 53 and multiply by \$100.	\$0.000000/\$100
55. 2021 NNR tax rate, unadjusted for sales tax. ³⁵ Enter the rate from Line 26 or 27, as applicable, on the <i>No-New-Revenue Tax Rate Worksheet</i> .	\$0.423961/\$100
56. 2021 NNR tax rate, adjusted for sales tax. Taxing units that adopted the sales tax in November 2020 or in May 2021. Subtract Line 54 from Line 55. Skip to Line 57 if you adopted the additional sales tax before November 2020.	\$0.423961/\$100
57. 2021 voter-approval tax rate, unadjusted for sales tax. ³⁶ Enter the rate from Line 49, Line D49 (disaster), or Line 50 (counties), as applicable, of the <i>Voter-Approval Tax Rate Worksheet</i> .	\$0.447456/\$100
58. 2021 voter-approval tax rate, adjusted for sales tax. Subtract Line 54 from Line 57.	\$0.447456/\$100

³¹Reserved for expansion

³⁴Tex. Tax Code Section 26.041(d)

³²Tex. Tax Code Section 26.041(d)

³⁵Tex. Tax Code Section 26.04(c)

³³Tex. Tax Code Section 26.041(i)

³⁶Tex. Tax Code Section 26.04(c)

SECTION 4: Voter-Approval Tax Rate Adjustment for Pollution Control

A taxing unit may raise its rate for M&O funds used to pay for a facility, device or method for the control of air, water or land pollution. This includes any land, structure, building, installation, excavation, machinery, equipment or device that is used, constructed, acquired or installed wholly or partly to meet or exceed pollution control requirements. The taxing unit's expenses are those necessary to meet the requirements of a permit issued by the Texas Commission on Environmental Quality (TCEQ). The taxing unit must provide the tax assessor with a copy of the TCEQ letter of determination that states the portion of the cost of the installation for pollution control.

This section should only be completed by a taxing unit that uses M&O funds to pay for a facility, device or method for the control of air, water or land pollution.

Voter-Approval Protection for Pollution Control Worksheet	Amount/Rate
59. Certified expenses from the Texas Commission on Environmental Quality (TCEQ). Enter the amount certified in the determination letter from TCEQ. ³⁷ The taxing unit shall provide its tax assessor-collector with a copy of the letter. ³⁸	\$0
60. 2021 total taxable value. Enter the amount from Line 21 of the <i>No-New-Revenue Tax Rate Worksheet</i> .	\$34,510,562,258
61. Additional rate for pollution control. Divide Line 59 by Line 60 and multiply by \$100.	\$0.000000/\$100
62. 2021 voter-approval tax rate, adjusted for pollution control. Add Line 61 to one of the following lines (as applicable): Line 49, Line D49 (disaster), Line 50 (counties) or Line 58 (taxing units with the additional sales tax).	\$0.447456/\$100

³⁷Tex. Tax Code Section 26.045(d)

³⁸Tex. Tax Code Section 26.045(i)

SECTION 5: Voter-Approval Tax Rate Adjustment for Unused Increment Rate

The unused increment rate is the rate equal to the difference between the adopted tax rate and voter-approval tax rate before the unused increment rate for the prior three years.³⁹ In a year where a taxing unit adopts a rate by applying any portion of the unused increment rate, the unused increment rate for that year would be zero.

The difference between the adopted tax rate and voter-approval tax rate is considered zero in the following scenarios:

- a tax year before 2020; and⁴⁰
- a tax year in which the municipality is a defunding municipality, as defined by Tax Code Section 26.0501(a);⁴¹ or
- after Jan. 1, 2022, a tax year in which the comptroller determines that the county implemented a budget reduction or reallocation described by Local Government Code Section 120.002(a) without the required voter approval.⁴²

This section should only be completed by a taxing unit that does not meet the definition of a special taxing unit.⁴³

Unused Increment Rate Worksheet	Amount/Rate
63. 2020 unused increment rate. Subtract the 2020 actual tax rate and the 2020 unused increment rate from the 2020 voter-approval tax rate. If the number is less than zero, enter zero. If the year is prior to 2020, enter zero.	\$0.008572
64. 2019 unused increment rate. Subtract the 2019 actual tax rate and the 2019 unused increment rate from the 2019 voter-approval tax rate. If the number is less than zero, enter zero. If the year is prior to 2020, enter zero	\$0
65. 2018 unused increment rate. Subtract the 2018 actual tax rate and the 2018 unused increment rate from the 2018 voter-approval tax rate. If the number is less than zero, enter zero. If the year is prior to 2020, enter zero.	\$0.000000
66. 2021 unused increment rate. Add Lines 63, 64 and 65.	\$0.008572/\$100
67. 2021 voter-approval tax rate, adjusted for unused increment rate. ²³ Add Line 66 to one of the following lines (as applicable): Line 49, Line D49(disaster), Line 50 (counties), Line 58 (taxing units with the additional sales tax) or Line 62 (taxing units with pollution control).	\$0.456028/\$100

³⁹Tex. Tax Code Section 26.013(a)

⁴⁰Tex. Tax Code Section 26.013(c)

⁴¹Tex. Tax Code Section 26.063(a)(1)

SECTION 6: De Minimis Rate

The de minimis rate is the rate equal to the sum of the no-new-revenue maintenance and operations rate, the rate that will raise \$500,000, and the current debt rate for a taxing unit.⁴²

This section should only be completed by a taxing unit that is a municipality of less than 30,000 or a taxing unit that does not meet the definition of a special taxing unit.⁴³

De Minimis Rate Worksheet	Amount/Rate
68. Adjusted 2021 NNR M&O tax rate. Enter the rate from Line 39 of the <i>Voter-Approval Tax Rate Worksheet</i>	\$0.286059/\$100
69. 2021 total taxable value. Enter the amount on Line 21 of the <i>No-New-Revenue Tax Rate Worksheet</i> .	\$34,510,562,258
70. Rate necessary to impose \$500,000 in taxes. Divide \$500,000 by Line 69 and multiply by \$100.	\$0.001448
71. 2021 debt rate. Enter the rate from Line 48 of the <i>Voter-Approval Tax Rate Worksheet</i> .	\$0.151385/\$100
72. De minimis rate. ²³ Add Lines 68, 70 and 71.	\$0.000000/\$100

⁴²Tex. Tax Code Section 26.012(8-a)

⁴³Tex. Tax Code Section 26.063(a)(1)

⁴⁴Tex. Tax Code Section 26.04(c)

SECTION 7: Voter-Approval Tax Rate Adjustment for Emergency Revenue Rate

In the tax year after the end of the disaster calculation time period detailed in Tax Code Section 26.042(a), a taxing unit that calculated its voter-approval tax rate in the manner provided for a special taxing unit due to a disaster must calculate its emergency revenue rate and reduce its voter-approval tax rate for that year.⁴⁶

Similarly, if a taxing unit adopted a tax rate that exceeded its voter-approval tax rate, calculated normally, without holding an election to respond to a disaster, as allowed by Tax Code Section 26.042(d), in the prior year, it must also reduce its voter-approval tax rate for the current tax year.

NOTE: This section will not apply to any taxing units in 2021. It is added to implement Senate Bill 1438 (87th Regular Session) and does not apply to a taxing unit that calculated its voter-approval tax rate in the manner provided for a special taxing unit due to a declared disaster in 2020, as provided for in the recently repealed Tax Code Sections 26.04(c-1) and 26.041(c-1).

In future tax years, this section will apply to a taxing unit other than a special taxing unit that:

- directed the designated officer or employee to calculate the voter-approval tax rate of the taxing unit in the manner provided for a special taxing unit in the prior year; and
- the current year is the first tax year in which the total taxable value of property taxable by the taxing unit as shown on the appraisal roll for the taxing unit submitted by the assessor for the taxing unit to the governing body exceeds the total taxable value of property taxable by the taxing unit on January 1 of the tax year in which the disaster occurred or the disaster occurred four years ago.

In future tax years, this section will also apply to a taxing unit in a disaster area that adopted a tax rate greater than its voter-approval tax rate without holding an election in the prior year.

Note: This section does not apply if a taxing unit is continuing to calculate its voter-approval tax rate in the manner provided for a special taxing unit because it is still within the disaster calculation time period detailed in Tax Code Section 26.042(a) because it has not met the conditions in Tax Code Section 26.042(a)(1) or (2).

Emergency Revenue Rate Worksheet	Amount/Rate
73. 2020 adopted tax rate. Enter the rate in Line 4 of the <i>No-New-Revenue Tax Rate Worksheet</i> .	N/A
74. Adjusted 2020 voter-approval tax rate. Use the taxing unit's Tax Rate Calculation Worksheets from the prior year(s) to complete this line. If a disaster occurred in 2020 and the taxing unit calculated its 2020 voter-approval tax rate using a multiplier of 1.08 on Disaster Line 41 (D41) of the 2020 worksheet due to a disaster, enter the 2020 voter-approval tax rate as calculated using a multiplier of 1.035 from Line 49. - or - If a disaster occurred prior to 2020 for which the taxing unit continued to calculate its voter-approval tax rate using a multiplier of 1.08 on Disaster Line 41 (D41) in 2020, complete the separate <i>Adjusted Voter-Approval Tax Rate for Taxing Units in Disaster Area Calculation Worksheet</i> to recalculate the voter-approval tax rate the taxing unit would have calculated in 2020 if it had generated revenue based on an adopted tax rate using a multiplier of 1.035 in the year(s) following the disaster. ⁴⁸ Enter the final adjusted 2020 voter-approval tax rate from the worksheet. - or - If the taxing unit adopted a tax rate above the 2020 voter-approval tax rate without calculating a disaster tax rate or holding an election due to a disaster, no recalculation is necessary. Enter the voter-approval tax rate from the prior year's worksheet.	N/A
75. Increase in 2020 tax rate due to disaster. Subtract Line 74 from Line 73.	N/A
76. Adjusted 2020 taxable value. Enter the amount in Line 14 of the <i>No-New-Revenue Tax Rate Worksheet</i> .	N/A
77. Emergency revenue. Multiply Line 75 by Line 76 and divide by \$100.	N/A

78. Adjusted 2021 taxable value. Enter the amount in Line 25 of the <i>No-New-Revenue Tax Rate Worksheet</i> .	N/A
79. Emergency revenue rate. Divide Line 77 by Line 78 and multiply by \$100. ⁴⁹	N/A
80. 2021 voter-approval tax rate, adjusted for emergency revenue. Subtract Line 79 from one of the following lines (as applicable): Line 49, Line D49(disaster), Line 50 (counties), Line 58 (taxing units with the additional sales tax), Line 62 (taxing units with pollution control) or Line 67 (taxing units with the unused increment rate).	N/A

SECTION 8: Total Tax Rate

Indicate the applicable total tax rates as calculated above.

No-New-Revenue tax rate

As applicable, enter the 2021 NNR tax rate from: Line 26, Line 27 (counties), or Line 56 (adjusted for sales tax). \$0.423961/\$100

Indicate the line number used: 26

Voter-Approval tax rate

As applicable, enter the 2021 voter-approval tax rate from: Line 49, Line 50 (counties), Line 58 (adjusted for sales tax), Line 62 (adjusted for pollution control), Line 67 (adjusted for unused increment), or Line 80 (adjusted for emergency revenue). \$0.456028/\$100

Indicate the line number used: 67

De minimis rate

If applicable, enter the de minimis rate from Line 72. \$0.000000/\$100

SECTION 9: Taxing Unit Representative Name and Signature

Enter the name of the person preparing the tax rate as authorized by the governing body of the taxing unit. By signing below, you certify that you are the designated officer or employee of the taxing unit and have accurately calculated the tax rates using values that are the same as the values shown in the taxing unit's certified appraisal roll or certified estimate of taxable value, in accordance with requirements in Tax Code.⁵⁰

print here Karen Thier

Printed Name of Taxing Unit Representative

sign here

Karen Thier

Taxing Unit Representative

7/29/2021

Date

Section 26.05(b) of Property Tax Code
Worksheet for Determination of Steps Required for Adoption of Tax Rate
City of Frisco

M&O Tax Increase in Current Year	
1. Last year's taxable value, adjusted for court-ordered reductions. Enter Line 8 of the No-New-Revenue Tax Rate Worksheet.	\$33,492,517,631
2. Last year's M&O tax rate. Enter Line 28 of the Voter-Approval Tax Rate Worksheet.	\$0.298973/\$100
3. M&O taxes refunded for years preceding tax year 2020. Enter Line 31A of the Voter-Approval Tax Rate Worksheet.	\$246,975
4. Last year's M&O taxes paid into TIF. Enter Line 31B of the Voter-Approval Tax Rate Worksheet.	\$6,081,583
5. Last year's M&O tax levy. Multiply line 1 times line 2 and divide by 100. To the result, add line 3 and subtract line 4.	\$94,298,976
6. This year's total taxable value. Enter line 21 of the <i>No-New-Revenue Tax Rate Worksheet</i> .	\$34,510,562,258
7. This year's proposed M&O tax rate Enter the proposed M&O tax rate approved by the Governing Body.	\$0.295215/\$100
8. This year's M&O tax levy. Multiply line 6 times line 7 and divide by 100.	\$101,880,356
9. M&O Tax Increase (Decrease). Subtract line 5 from line 8.	\$7,581,380
Comparison of Total Tax Rates	
10. No-New-Revenue Total Tax Rate.	\$0.423961/\$100
11. This year's proposed total tax rate.	\$0.446600/\$100
12. This year's rate minus no-new-revenue rate. Subtract line 10 from line 11.	\$0.022639
13. Percentage change in total tax rate. Divide Line 12 by line 10.	5.34%
Comparison of M&O Tax Rates	
14. No-New-Revenue M&O Tax Rate. Enter line 39 of the Voter-Approval Tax Rate Worksheet.	\$0.286059/\$100
15. This year's proposed M&O tax rate.	\$0.295215/\$100
16. This year's rate minus No-New-Revenue rate. Subtract line 14 from line 15.	\$0.009156
17. Percentage change in M&O tax rate. Divide line 16 by line 14.	3.20%
Raised M&O Taxes on a \$100,000 Home	
18. This year's taxable value on a \$100,000 home.	\$100,000
19. Last year's M&O tax rate.	\$0.298973/\$100
20. This year's proposed M&O tax rate.	\$0.295215/\$100
21. This year's raised M&O taxes. Subtract line 19 from line 20 and multiply result by line 18.	\$-3.75

AN ORDINANCE OF THE CITY COUNCIL OF THE CITY OF FRISCO, TEXAS, APPROVING THE REVISED BUDGET FIGURES FOR THE CITY OF FRISCO, TEXAS, FOR THE FISCAL YEAR BEGINNING OCTOBER 1, 2021; PROVIDING FOR REPEALING, SAVINGS AND SEVERABILITY CLAUSES; PROVIDING FOR AN EFFECTIVE DATE OF THIS ORDINANCE; AND PROVIDING FOR THE PUBLICATION OF THE CAPTION HEREOF.

WHEREAS, pursuant to the laws of the State of Texas and the Home Rule Charter of the City of Frisco, Texas (“Frisco”), the City Council did adopt, by Ordinance No. 2021-09-56, the proposed budget of the revenues and expenditures for conducting the affairs of Frisco and providing a complete financial plan for the fiscal year beginning October 1, 2021, and ending September 30, 2022, and did file the same with the City Secretary (the “budget”); and

WHEREAS, additional funding needs have been identified over the past few months from staff; and

WHEREAS, the City Council has reviewed the budget and listened to the staff recommendations and has determined that a revision of the adopted budget is in the best interest of the City; and

WHEREAS, the City Council finds that all legal notices, hearings, procedures and publishing requirements for the adoption of this amendment to the budget have been performed or completed in the manner and form set forth by law.

NOW, THEREFORE, BE IT ORDAINED BY THE CITY COUNCIL OF THE CITY OF FRISCO, TEXAS:

SECTION 1: Findings Incorporated. The findings set forth above are incorporated into the body of this Ordinance as if fully set forth herein.

SECTION 2: Approval of Amendment to 2021-2022 Budget. The revised estimate of revenues and expenditures for Frisco, attached hereto as Exhibit A through Exhibit J, as submitted by the City Manager and appropriated by the City Council for the fiscal year beginning October 1, 2021 and ending September 30, 2022, is hereby approved and adopted.

SECTION 3: Amendment to Appropriation of Funds. The sums below are hereby appropriated from the respective funds for the payment of expenditures on behalf of Frisco as established in the approved budget:

	Fiscal Year 2022 (Original)	Fiscal Year 2022 (Revised)
General Fund	\$ 198,347,507	\$ 207,216,027
Insurance Reserve Fund	1,000,000	1,000,000

Capital Reserve Fund	-0-	441,438
Public Leased Facility Fund	1,211,638	1,211,638
Special Events Fund	498,608	572,207
Workforce Housing Fund	46,000	46,000
Public Art Fund	364,147	430,644
Court Technology Fund	255,491	263,196
Tax Incremental Reinvestment #1	49,014,726	49,014,726
Tax Incremental Reinvestment #5	1,271,631	1,271,631
Tax Incremental Reinvestment #6	56,100	56,100
Traffic Control Enforcement Fund	30,000	42,483
Hotel/Motel Tax Fund	7,604,210	7,625,135
Tourism Public Improvement District	1,897,219	1,897,219
Panther Creek PID Fund	165,000	165,000
Grants and Contracts Fund	18,678,466	18,678,466
CDBG Fund	2,551,238	2,551,238
Public Television Franchise Fund	728,864	728,864
Capital Projects Fund	182,826,452	182,826,452
Thoroughfare Impact Fees	-0-	-0-
Park Dedication Fees	-0-	-0-
Debt Service	80,202,365	80,202,365
Utility Fund	117,223,010	118,163,850
Utility Capital Projects	21,313,900	21,313,900
Utility Impact Fees Fund	3,000,000	3,000,000
Storm Water Fund	9,089,308	9,269,624
Environmental Services Fund	22,658,426	22,870,746
Charitable Foundation	1,000	1,000

SECTION 4: Authority of City Manager. Specific authority is hereby given to the City Manager to transfer appropriations budgeted from one account classification or activity to another within any individual department or activity and to transfer appropriations from designated appropriations to any individual department or activity.

SECTION 5: Savings/ Repealing. All provisions of any ordinance in conflict with this Ordinance are hereby repealed; but such repeal shall not abate any pending prosecution for violation of the repealed Ordinance, nor shall the repeal prevent prosecution from being commenced for any violation if occurring prior to the repeal of the Ordinance. Any remaining portions of conflicting ordinances shall remain in full force and effect.

SECTION 6: Severability. Should any section, subsection, sentence, clause or phrase of this Ordinance be declared unconstitutional or invalid by a court of competent jurisdiction, it is expressly provided that any and all remaining portions of this Ordinance shall remain in full force and effect. The City Council hereby declares that it would have passed this Ordinance, and each section, subsection, sentence, clause, or phrase thereof irrespective of the fact that any one or more sections, subsections, sentences, clauses, or phrases be declared unconstitutional or invalid.

SECTION 7: Effective Date. This Ordinance shall become effective from and after its adoption and publication as required by the City Charter and by law.

DULY PASSED AND APPROVED BY THE CITY COUNCIL OF THE CITY OF FRISCO, TEXAS, ON THIS 7TH DAY OF DECEMBER, 2021.





Jeff Cheney, Mayor

ATTEST TO:



Kristi Morrow, City Secretary

Date of Publication: December 12, 2021 and December 19, 2021, Frisco Enterprise

AN ORDINANCE OF THE CITY COUNCIL OF THE CITY OF FRISCO, TEXAS, APPROVING REVISED BUDGET FIGURES FOR THE FRISCO COMMUNITY DEVELOPMENT CORPORATION FUND INCLUDING THE FRISCO COMMUNITY DEVELOPMENT REMEDIATION FUND FOR THE FISCAL YEAR BEGINNING OCTOBER 1, 2021; PROVIDING FOR REPEALING, SAVINGS AND SEVERABILITY CLAUSES; PROVIDING FOR AN EFFECTIVE DATE OF THIS ORDINANCE; AND PROVIDING FOR THE PUBLICATION OF THE CAPTION HEREOF.

WHEREAS, pursuant to the laws of the State of Texas and the Bylaws of the Frisco Community Development Corporation (“FCDC”) including the subsidiary fund, FCDC Remediation Fund, the City Council did adopt, by Ordinance No. 2021-09-57, the proposed budget of the revenues and expenditures for conducting the affairs of the FCDC and providing a complete financial plan for the fiscal year beginning October 1, 2021 and ending September 30, 2022, and did file the same with the City Secretary (the “budget”); and

WHEREAS, FCDC staff has identified additional funding needs over the past few months; and

WHEREAS, the City Council has reviewed the budget and considered the staff recommendations and has determined that a revision of the adopted budget is in the best interest of the City.

NOW, THEREFORE, BE IT ORDAINED BY THE CITY COUNCIL OF THE CITY OF FRISCO, TEXAS:

SECTION 1: Findings Incorporated. The findings set forth above are incorporated into the body of this Ordinance as if fully set forth herein.

SECTION 2: Approval of Amendment to 2021-2022 Budget. The City Council hereby approves the revised estimate of revenues and expenditures for the FCDC and FCDC Remediation Fund, attached hereto as Exhibit “A” and Exhibit “B”, as discussed with the Board of Directors of the FCDC and appropriated by the City Council for the fiscal year beginning October 1, 2021 and ending September 30, 2022.

SECTION 3: Amendment to 2021-2022 Appropriation of Funds. The revised estimate of expenditures for the FCDC’s fiscal year 2021-2022 is \$34,963,073. The revised estimate of expenditures for the FCDC’s subsidiary fund, FCDC Remediation Fund, for fiscal year 2021-2022 is \$30,411,712.

	Fiscal Year 2021 (Original)	Fiscal Year 2021 (Revised)
FCDC Fund	\$34,865,672	\$34,963,073
Remediation Fund	30,309,381	30,411,712

SECTION 4: Savings/Repealing Clause. All provisions of any ordinance in conflict with this Ordinance are hereby repealed; but such repeal shall not abate any pending prosecution for

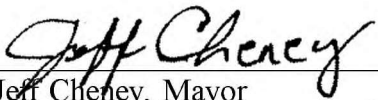
violation of the repealed Ordinance, nor shall the repeal prevent prosecution from being commenced for any violation if occurring prior to the repeal of the Ordinance. Any remaining portions of conflicting ordinances shall remain in full force and effect.

SECTION 5: Severability. Should any section, subsection, sentence, clause or phrase of this Ordinance be declared unconstitutional or invalid by a court of competent jurisdiction, it is expressly provided that any and all remaining portions of this Ordinance shall remain in full force and effect. Frisco hereby declares that it would have passed this Ordinance, and each section, subsection, sentence, clause, or phrase thereof irrespective of the fact that any one or more sections, subsections, sentences, clauses, or phrases be declared unconstitutional or invalid.


SECTION 6: Effective Date. This Ordinance shall become effective from and after its adoption and publication as required by the City Charter and by law.

DULY PASSED AND APPROVED BY THE CITY COUNCIL OF THE CITY OF FRISCO, TEXAS, ON THIS 7TH DAY OF DECEMBER, 2021.




Jeff Cheney, Mayor

ATTEST:


Kristi Morrow, City Secretary

Dates of Publication: December 12, 2021 and December 19, 2021, *Frisco Enterprise*

AN ORDINANCE OF THE CITY COUNCIL OF THE CITY OF FRISCO, TEXAS, APPROVING THE REVISED BUDGET FIGURES FOR THE CITY OF FRISCO, TEXAS, FOR THE FISCAL YEAR BEGINNING OCTOBER 1, 2021; PROVIDING FOR REPEALING, SAVINGS AND SEVERABILITY CLAUSES; PROVIDING FOR AN EFFECTIVE DATE OF THIS ORDINANCE; AND PROVIDING FOR THE PUBLICATION OF THE CAPTION HEREOF.

WHEREAS, pursuant to the laws of the State of Texas and the Home Rule Charter of the City of Frisco, Texas ("Frisco"), the City Council did adopt, by Ordinance No. 2021-09-56, the proposed budget of the revenues and expenditures for conducting the affairs of Frisco and providing a complete financial plan for the fiscal year beginning October 1, 2021, and ending September 30, 2022, and did file the same with the City Secretary (the "budget"); and

WHEREAS, additional funding needs have been identified over the past few months from staff; and

WHEREAS, the City Council has reviewed the budget and listened to the staff recommendations and has determined that a revision of the adopted budget is in the best interest of the City; and

WHEREAS, the City Council finds that all legal notices, hearings, procedures and publishing requirements for the adoption of this amendment to the budget have been performed or completed in the manner and form set forth by law.

NOW, THEREFORE, BE IT ORDAINED BY THE CITY COUNCIL OF THE CITY OF FRISCO, TEXAS:

SECTION 1: Findings Incorporated. The findings set forth above are incorporated into the body of this Ordinance as if fully set forth herein.

SECTION 2: Approval of Amendment to 2021-2022 Budget. The revised estimate of revenues and expenditures for Frisco, attached hereto as Exhibit A through Exhibit F, as submitted by the City Manager and appropriated by the City Council for the fiscal year beginning October 1, 2021 and ending September 30, 2022, is hereby approved and adopted.

SECTION 3: Amendment to Appropriation of Funds. The sums below are hereby appropriated from the respective funds for the payment of expenditures on behalf of Frisco as established in the approved budget:

	Fiscal Year 2022 (Original)	Fiscal Year 2022 (Revised)
General Fund	\$ 198,347,507	\$ 210,916,666
Insurance Reserve Fund	1,000,000	1,000,000

Capital Reserve Fund	-0-	441,438
Public Leased Facility Fund	1,211,638	1,211,638
Special Events Fund	498,608	572,207
Workforce Housing Fund	46,000	46,000
Public Art Fund	364,147	430,644
Court Fees Fund	255,491	179,196
Tax Incremental Reinvestment #1	49,014,726	49,014,726
Tax Incremental Reinvestment #5	1,271,631	1,271,631
Tax Incremental Reinvestment #6	56,100	56,100
Traffic Control Enforcement Fund	30,000	42,483
Hotel/Motel Tax Fund	7,604,210	7,747,135
Tourism Public Improvement District	1,897,219	1,897,219
Panther Creek PID Fund	165,000	165,000
Grants and Contracts Fund	18,678,466	18,678,466
CDBG Fund	2,551,238	2,551,238
Public Television Franchise Fund	728,864	728,864
Capital Projects Fund	182,826,452	182,826,452
Thoroughfare Impact Fees Fund	-0-	-0-
Park Dedication Fees Fund	-0-	-0-
Debt Service Fund	80,202,365	80,202,365
Utility Fund	117,223,010	118,196,924
Utility Capital Projects Fund	21,313,900	21,313,900
Utility Impact Fees Fund	3,000,000	3,000,000
Stormwater Management Fund	9,089,308	10,071,794
Environmental Services Fund	22,658,426	22,884,780
Charitable Foundation Fund	1,000	1,000

SECTION 4: Authority of City Manager. Specific authority is hereby given to the City Manager to transfer appropriations budgeted from one account classification or activity to another within any individual department or activity and to transfer appropriations from designated appropriations to any individual department or activity.

SECTION 5: Savings/ Repealing. All provisions of any ordinance in conflict with this Ordinance are hereby repealed; but such repeal shall not abate any pending prosecution for violation of the repealed Ordinance, nor shall the repeal prevent prosecution from being commenced for any violation if occurring prior to the repeal of the Ordinance. Any remaining portions of conflicting ordinances shall remain in full force and effect.

SECTION 6: Severability. Should any section, subsection, sentence, clause or phrase of this Ordinance be declared unconstitutional or invalid by a court of competent jurisdiction, it is expressly provided that any and all remaining portions of this Ordinance shall remain in full force and effect. The City Council hereby declares that it would have passed this Ordinance, and each section, subsection, sentence, clause, or phrase thereof irrespective of the fact that any one or more sections, subsections, sentences, clauses, or phrases be declared unconstitutional or invalid.

SECTION 7: Effective Date. This Ordinance shall become effective from and after its adoption and publication as required by the City Charter and by law.

DULY PASSED AND APPROVED BY THE CITY COUNCIL OF THE CITY OF FRISCO, TEXAS, on this 5th day of April, 2022.

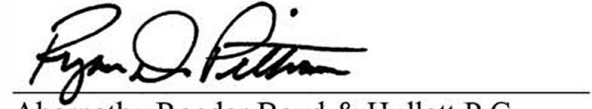


ATTEST TO:


Kristi Morrow, City Secretary


Jeff Cheney, Mayor

APPROVED AS TO FORM:


Abernathy Roeder Boyd & Hullett P.C.
Ryan D. Pittman, City Attorneys

Date of Publication: April 10, 2022 and April 17, 2022, Frisco Enterprise

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