

CITY OF FRISCO, TEXAS



ANNUAL BUDGET  
FISCAL YEAR 2023



**City of Frisco**  
**Fiscal Year 2022-2023**  
**Budget Cover Page**  
**Adopted September 20, 2022**

This budget will raise more revenue from property taxes than last year's budget by an amount of \$19,666,353 which is a 12.77 percent increase from last year's budget. The property tax revenue to be raised from new property added to the tax roll this year is \$7,287,214.

The members of the governing body voted on the budget as follows:

**FOR:**

John Keating	Angelia Pelham
Tammy Meinershagen	Bill Woodard
Laura Rummel	Brian Livingston

**AGAINST:** None

**PRESENT** and not voting: Jeff Cheney, Mayor

**ABSENT:** None

**Property Tax Rate Comparison**

	<b>2022-2023</b>	<b>2021-2022</b>
Property Tax Rate:	\$0.446600/100	\$0.446600/100
No-New-Revenue Tax Rate:	\$0.399647/100	\$0.423961/100
No-New-Revenue Maintenance & Operations Tax Rate:	\$0.272893/100	\$0.286059/100
Voter-Approval Tax Rate:	\$0.447544/100	\$0.456028/100
Debt Rate:	\$0.155672/100	\$0.151385/100

Total debt obligation for City of Frisco secured by property taxes:  
\$506,390,000





## **DISTINGUISHED BUDGET PRESENTATION AWARD**



GOVERNMENT FINANCE OFFICERS ASSOCIATION

### *Distinguished Budget Presentation Award*

PRESENTED TO

**City of Frisco  
Texas**

For the Fiscal Year Beginning

**October 01, 2021**

*Christopher P. Morill*

Executive Director

The Government Finance Officers Association of the United States and Canada (GFOA) presented a Distinguished Budget Presentation Award to **City of Frisco, Texas** for its annual budget for the fiscal year beginning **October 1, 2021**. In order to receive this award, a governmental unit must publish a budget document that meets program criteria as a policy document, as an operations guide, as a financial plan and as a communications device.

This award is valid for a period of one year only. We believe our current budget continues to conform to program requirements and we are submitting it to GFOA to determine its eligibility for another award.

## **WE VALUE:**

**Integrity**

**Outstanding Customer Service**

**Fiscal Responsibility**

**Operational Excellence**

**Our Employees**

**CITY OF FRISCO, TEXAS  
OFFICE OF THE MAYOR AND COUNCIL**



John Keating  
Mayor Pro-Tem  
Place 1



Jeff Cheney  
Mayor



Angelia Pelham  
Deputy Mayor Pro-Tem  
Place 3



Tammy Meinershagen  
Place 2



Bill Woodard  
Place 4



Laura Rummel  
Place 5

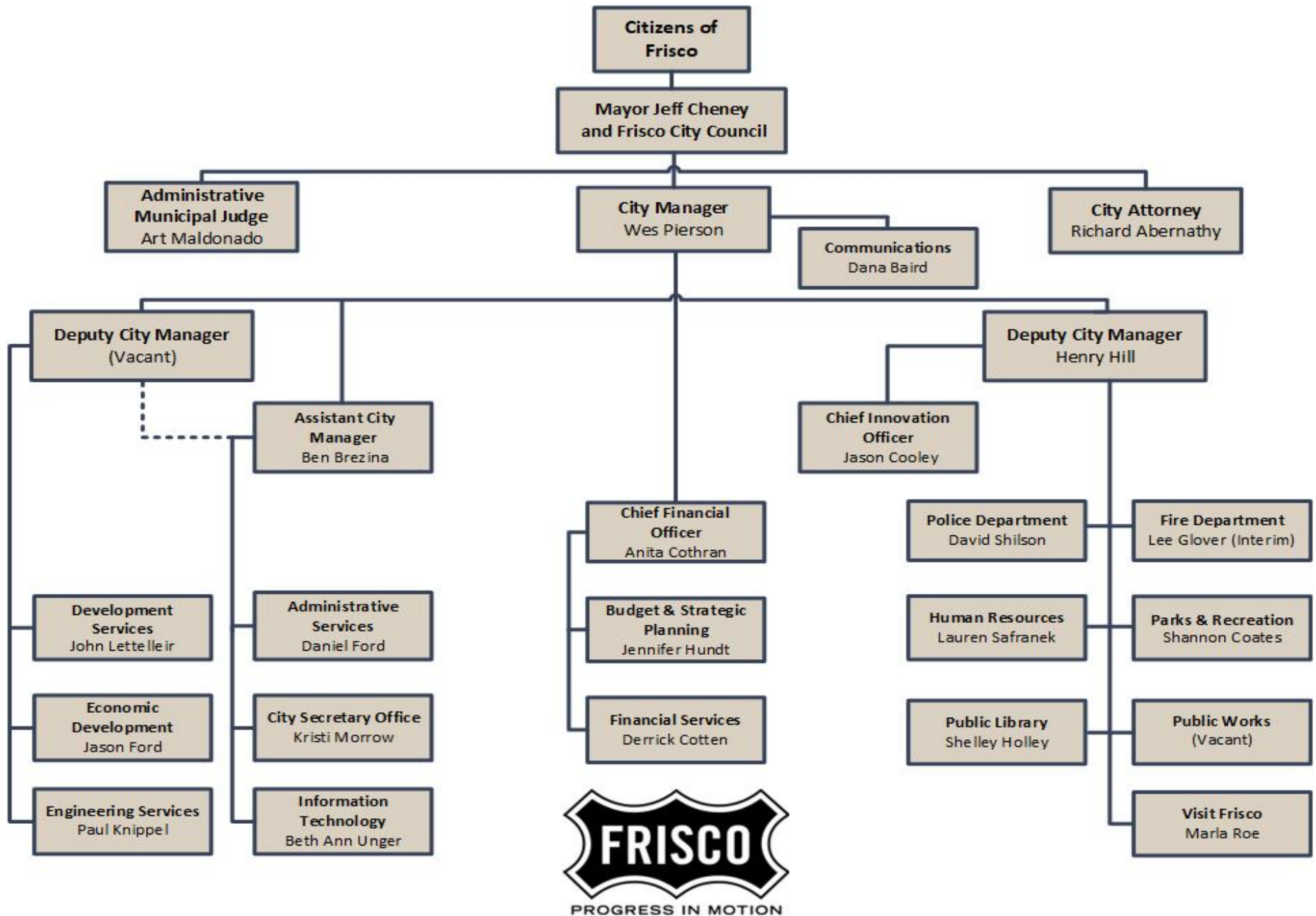


Brian Livingston  
Place 6

## **EXECUTIVE TEAM**

Wes Pierson	City Manager
Henry J. Hill	Deputy City Manager
Vacant	Deputy City Manager
Ben Brezina	Assistant City Manager
Kristi Morrow	City Secretary
Dana Baird	Director of Communications and Media Relations
Anita Cothran	Chief Financial Officer
Jennifer Hundt	Director of Budget and Strategic Planning
Derrick Cotten	Director of Financial Services
David Shilson	Police Chief
Lee Glover	Fire Chief (Interim)
Vacant	Director of Public Works
Lauren Safranek	Director of Human Resources
Daniel Ford	Director of Administrative Services
Beth Ann Unger	Chief Information Officer
Shelley Holley	Director of Library
Shannon Coates	Director of Parks & Recreation
Paul Knippel	Director of Engineering Services
John Lettelleir	Director of Development Services
Jason Ford	President of the Economic Development Corporation
Marla Roe	Executive Director of Convention & Visitor's Bureau

# CITY OF FRISCO ORGANIZATIONAL CHART



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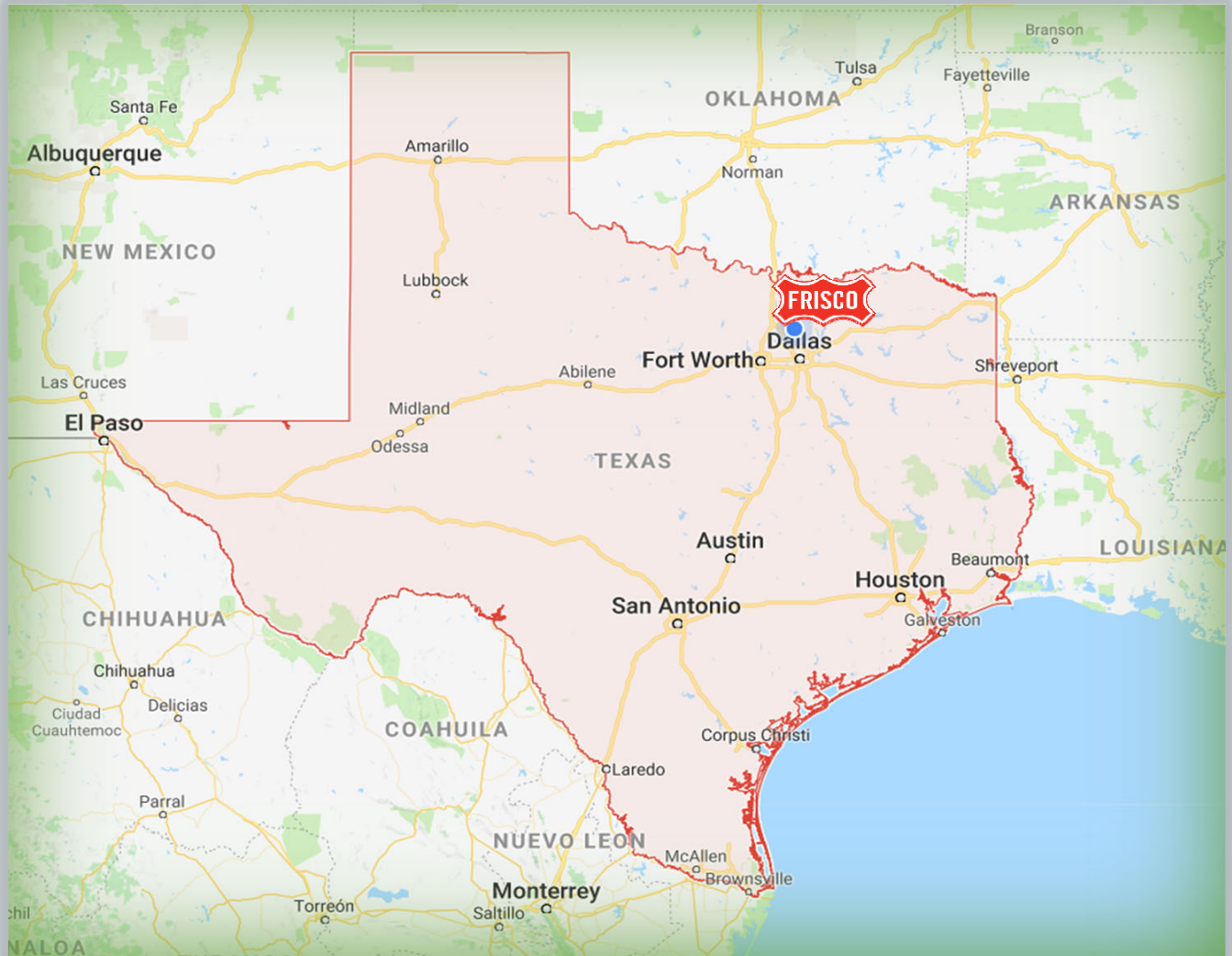
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# THE CITY OF FRISCO, TEXAS



The City of Frisco is a Texas home-rule charter city located within the counties of Collin and Denton counties. The estimated population for FY23 is 230,000 with a total estimated buildout population of +/- 325,000.

The City area is currently 69.1 square miles with 1.0 square mile of Extra Territorial Jurisdiction (ETJ).



## CITY OF FRISCO

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FRISCO, TEXAS 75034  
TEL 972.292.5106 · FAX 972.292.5122  
WWW.FRISCOTEXAS.GOV

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September 20, 2022

Honorable Mayor Cheney and City Council Members,

The Fiscal Year 2023 (FY 23) budget (October 1, 2022 – September 30, 2023) is presented for your consideration and approval.

The Budget as presented is balanced. Revenues are sufficient to cover program costs or fund balances are being drawn down for special programs or expenses. Strong financial reserves and our basic financial policy framework have provided us with stability during a time of economic uncertainty.

As our theme for FY23, we are following the City Council's *Embracing Change and Inviting Possibilities* initiative from the January 2022 Winter Work Session. This has most certainly been a year of change. Change, not only in the obvious management changes; but also in the economy, workforce challenges, and the continued growth of the city. I compliment city staff who have met these challenges head on. I also appreciate the effort of our Department Directors in presenting prudent budget requests for continued excellence in programs and service delivery.

The city property tax rate is \$.4466. This rate is below the voter approval tax rate of \$.447544 and above the no new revenue rate calculation of \$.399647. The tax rate has been consistent at \$.4466 since FY18. The increase in property value for the same property which was on the tax rolls this current year is 11.16%. New values, or properties added during the year, make up 4.45% of the total 15.61% increase in prior year taxable values. Market values for homes in Frisco has increased considerably during the past few years, and these values are reflected in the tax appraisal values for FY23. Property tax collections budgeted are based on the certified values or certified estimates from Collin and Denton County Central Appraisal Districts which were used to prepare the 2023 Tax Rate Calculation Worksheet.

Of significance for the FY23 budget is Council's approval of the Over 65 Tax Freeze in June and the continuation of the \$80,000 Over 65 Exemption for homesteads. Council also approved an increase in the regular Homestead Exemption from 10% to 12.5% which has an estimated tax (revenue reduction) impact of \$15.4 million to the General Fund and Debt Service Fund. Council's goal is to continue incremental increases to the Homestead Exemption over the next few years to the maximum exemption allowed by state law of 20%. The exemptions provide property tax relief to the homeowners within the city, while also lowering our taxable values and allowing the city to maintain a tax rate that supports operations and programming.

Frisco's (and for that matter, the entire State of Texas) sales tax collections are at historically high levels. This is due not only to increases in sales within our retail outlets and sales tax base, but also due to costs of goods and services being higher than usual because of inflation. Our estimates for FY23 are conservative as we continuously monitor collections. We will only budget minimal increases for this volatile revenue source. Franchise tax collections are budgeted at a slight increase. Building permit fees continue to be consistent and a strong revenue stream for the General Fund with increases budgeted for FY23.

Increases to the current water and sewer utility rates are included to offset rising costs from the North Texas Municipal Water District. Inflation has dramatically increased costs for chemical supplies and maintenance. These costs are allocated to all users of the system. Additionally, with Frisco's population growth and very little rainfall this summer, our water consumption has increased significantly over the past 12 months. An additional fee increase is included for the Environmental Services Fund to offset increasing costs for fuel and contractual CPI adjustments with the service provider and for our on-site operations. No fee changes are in the FY23 budget for the Stormwater Drainage Fund. A fee ordinance presented and approved by Council reflect these increases that will be effective January 1, 2023.

Frisco's Reserve Funds are strong, and the fund balances adopted for FY23 follow the financial policy guidelines. Unassigned Fund Balance in the General Fund is projected at approximately 26% of budgeted expenditures for FY23. Council policy is to maintain at least 25% (three months) in fund balance for the General Fund. The days in cash reserve in the Utility Operating Fund is projected to be 225 days with our policy to maintain 7 months or 210 days in cash. The Capital Reserve Fund, Insurance Reserve Fund and the Assigned Fund Balance in General Fund for deferred maintenance and projects are maintained with this adopted budget.

Frisco, like other employers, has been faced with ongoing workforce challenges. One area of concentration during budget development has been improving pay and benefits for our city employees. We have reviewed our compensation and benefits by listening to our staff's concerns and by surveying metroplex cities to stay in line with the markets of our competitors for employee talent. Enhancements and changes funded in this budget include:

- Continuation of the merit pay program (pay for performance) with an average 4% pool funded
- Adding two new staff holidays for a total of 10 days each calendar year
- Increasing the annual longevity payout and cap to provide a higher annual retention bonus for years of service
- Opening the Employee Wellness Center
- Maintaining flat health insurance premiums for employees (since 2017) provided they earn the health and tobacco discounts/incentives offered
- Updating pay policies for overtime calculations

All in, the city has invested a significant amount in not only attracting quality new staff, but also invested in our current staff who carry on our excellence in services.

41.5 FTE new positions are included in the budget for the General Fund, and 4.5 FTE new positions are included for the other funds for a total of 47 new positions. Of the total, 19 are new Frisco Police Department staff and 3 are staff included in the Frisco Fire Department. Details are included in the Executive Summary for new staffing proposals for all departments.

The budget provides funding of over \$6.8 million for replacement capital equipment, vehicles, and library books, along with maintenance for roads, parks, hike/bike trails, sidewalks, bridges, and infrastructure projects. Also included is a continuation of the funding for facility deferred maintenance, such as HVAC systems and roofs, and our information technology refresh program. New capital equipment funding is \$2.2 million.

We look ahead to opening the new Public Library in early 2023 and completing the expansion and reinvestment/remodel of the Public Works Facility and Police Department Facility. Funding to manage the costs associated with these new facilities has been added to the respective operational budgets.

ARPA (American Rescue Plan Act) funding from the federal government is included at \$16,638,254 to offset costs of infrastructure projects for drainage and water. These funds are one-time grants, based on our population, provided for improvements to infrastructure within Frisco.

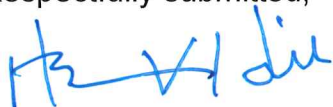
The bond program for FY23 includes \$113,425,000 authorized voter approved General Obligation bonds (GO's) for roads, parks, public safety equipment and facilities; and \$15 million in (Certificate of Obligation) CO's for utility infrastructure; and \$29.7 million in CO's for the Performing Arts Center Garage. In August, City Council named a Citizen Bond Committee for 2023-2028 (CBC 23-28). The Committee will determine the bond requests for the next five years after presentations from city department heads. City Council will have the opportunity to call for a bond election for May 2023 in January 2023. If approved by the voters, this will provide capital financing for the next five years. Tax rate implications and operational impacts will be discussed as we develop the recommendations.

Throughout this document we provide the data behind the summary totals for review and analysis. During August and September, with our transparency and communication efforts, we provided opportunity for citizen input through several public hearings. All presentations, videos and documents regarding the city budget and tax rates are posted to the city website, [www.friscotexas.gov](http://www.friscotexas.gov).

The City of Frisco's staff is focused and engaged. Departmental collaboration is evident as we continue to provide programs, services, and work on various projects throughout the City. Staff have responded to the call to embrace change and we will continue to evolve with our great city while providing services in a courteous and efficient manner. New possibilities and opportunities continue as our staff are always looking ahead. Innovation and continuous improvement are necessary for Frisco to provide the highest quality services effectively and efficiently for our residents, businesses, and visitors. The City of Frisco will continue to be known for excellent public service. That tradition is founded on the dedication, skills, and talents of the elected officials, volunteer board members, and our employees.

As always, our staff is to be commended for their professionalism. I greatly appreciate the efforts of all departments who contributed to this budget effort. Especially, I want to acknowledge the excellent work of Jenny Hundt, our Director of Budget and Strategic Planning; our budget department staff including Tanya Anderson, Blaine Morris, Lynn Reagan and Brett Peterson; and our Chief Financial Officer, Anita Cothran. I also wish to thank the Mayor and City Council for their vision, leadership, and direction during this time of change and transition.

Respectfully submitted,



Henry J. Hill  
Deputy City Manager

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## EXECUTIVE SUMMARY

The Executive Summary provides summary details of the budget and should be read in conjunction with the City Manager's Transmittal Letter. Detailed information for each fund is provided with the ***Fund Summaries***. Department goals and performance measures are included in the ***Department Summaries***. The Budget in Brief, organizational charts, pay plans, debt schedules and the multi-year capital investment program provides the reader of this document with additional information regarding the City financial position.

Additionally, staff prepares a condensed version of the **Annual Budget Document** as a companion book to include summary information – **Citizen Budget-In-Brief**.

### GENERAL FUND REVENUES:

The adopted property tax rate remains the same at \$.4466 per \$100 of taxable assessed value for FY23. The property tax values for FY 2022-2023 (FY23) of \$42,364,091,660 (grand total, including taxable value of properties under protest). The Tax Increment Reinvestment Zones #1, #5, #6, and #7, have a captured value of \$3,522,591,323, but a taxable value of \$2,512,578,482. Properties under review total \$3,576,354,995, with a lower taxable value of \$2,625,596,373 result in a current net taxable value of \$38,900,754,556 for operations and debt service. The Homestead Exemption has been increased to 12.5% for FY23 (an increase of 2.5%) and the Senior Homestead Exemption of \$80,000 remains in place. Council also approved an Over 65 tax freeze in June 2022 which will impact the tax due ceiling for over 65 homeowners in future years. Additionally, all homeowners receive the 10% cap for homestead property value increases offered by the State. These exemptions provide tax relief to our homeowners and are reflected in the taxable certified rolls presented.

This 15.61% gross taxable value increase over the certified FY22 total of \$36,643,992,146 of \$5,720,099,514 (15.61%) is due to a combination of the increased value in existing property of \$4,088,390,222 (11.16%) and the value generated by new improvements and annexations equaling \$1,631,709,292 (4.45%). The Appraisal Districts property values under review with the Appraisal Review Board will be adjusted over the next few months. \$2,625,596,373 of the under-protest amount is included in the total certified value to arrive at the lower estimated certified amount of \$38,900,754,556. This amount is required for use in the no-new-revenue (NNR) tax rate calculation.

The adopted tax rate is \$.446600. The no-new-revenue tax rate is \$.399647 per \$100 of taxable assessed value, and the voter-approval tax rate is \$.447544 which includes an unused increment rate of \$0.009428 from prior years.

The tax rate is allocated so that \$.290928 (65%) funds the General Fund operations and \$.155672 (35%) funds the annual debt payment requirements. The voter-approval tax rate is \$.000944 above the FY23 tax rate.

The total general fund revenue budget for the FY23 Budget year is \$229.5 million as compared to revised FY22 projections of \$212.8 million.

Key elements in the revenue budgets include:

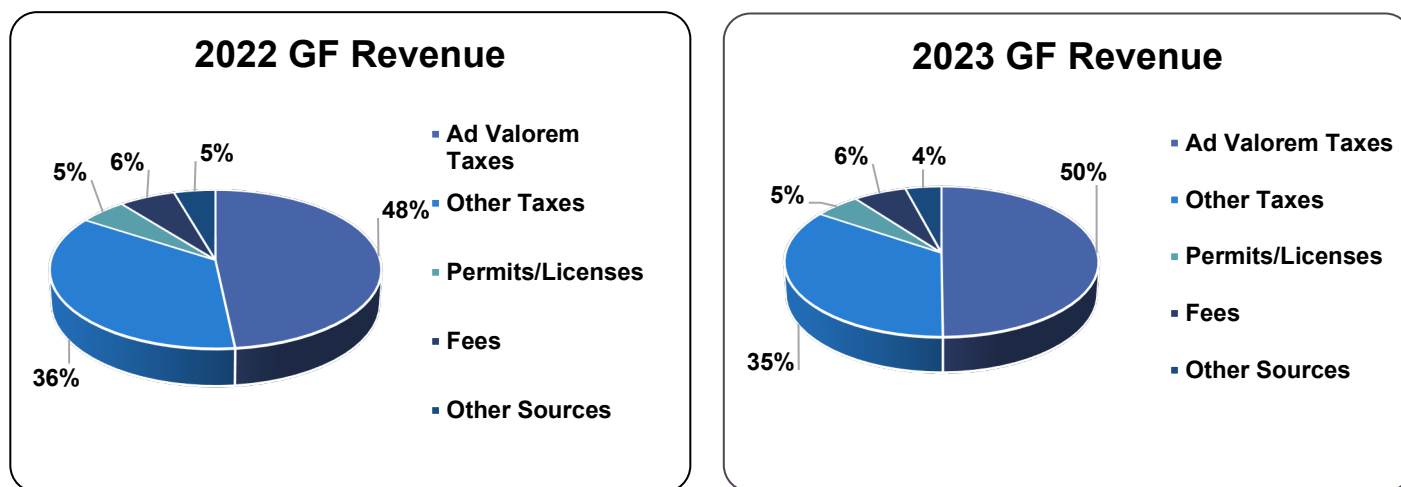
Revenue from property tax collections is due to increases in total valuation, which accounts for a \$11.3 million increase.



Sales tax receipts are estimated to be \$68.1 million in the FY23 Budget, a projected increase of 4.5% over the revised FY22 revised budget of \$65.2 million. This estimate is based on the increase in activity seen throughout FY22 and includes projected growth due to increasing sales outlets and the impact of inflation on costs of goods and services. The amount to be rebated back in Section 380 Sales Tax Grants in the General Fund in FY23 is projected to be \$11.2 million.

The sales taxes and franchise taxes represent 34.6% of total revenues. Projected franchise taxes are \$10.1 million, which are roughly flat compared to FY22 revised estimates. Franchise tax projections are based on receipts from the utility companies who do business in Frisco.

The FY23 building permit fee revenues are budgeted at \$10 million, which is an increase of 11.2% from FY22 revised projections. Single family permits issued are projected in the range of 1,800 to 2,000 on an annual basis.



## SUMMARY OF GENERAL FUND EXPENDITURES:

The General Fund operating expenditures are budgeted at \$229.5 million, which is approximately a \$15.4 million increase from the projected FY22 year-end total. Department Heads did submit new programs and staffing needs which management considered as the city continues to increase population and attract visitors.

During FY20, the Budget Office completed a Cost-of-Service Study which detailed the administrative costs for city departments that provide internal services. This Study recommended transferring to the General Fund the Utility Fund functions that are considered administrative, and we started a monthly G&A (General & Administrative) charge to cover these costs in FY22. The overall impact to the budget is not material, but efficiencies were created for departments as the number of cost centers to maintain decreased.

**General Government** includes *City Manager's Office, Communications and Media Relations, City Secretary Office, Legal Services, City Council and Records Management*. The FY23 budget is \$7.1 million, which is a decrease of approximately 2% when compared to FY22 revised projections. The decrease is primarily due to personnel costs incurred from FY22 retirement payouts for CMO staff as well as FY22 election costs for a special election and runoff. Legal fees increased 34% in FY23 in anticipation of costs associated with FY23 rate increases for hourly legal services. In *Communications*, \$118,385 is included for Special Events & Sponsorship Coordinator and City



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website redesign. Also, budgeted in the *City Secretary's Office*, is a CSO Analyst at a cost of \$66,549.

**Budget and Strategic Planning Department** includes *Administration, Community Development, Budget Office and Treasury*. The FY23 total budget is \$4.5 million, an increase of approximately 13%. Personnel expenditures are expected to increase in FY23, much of which is due to a Senior Financial Analyst position transferred in late FY22 from the Financial Services Department's *Accounting* Division. Operational funding for the *Community Development* Division shows an increase in FY23 due to a \$100,000 credit received from Denton County Transportation Authority in early FY22. *Treasury* operational costs are expected to rise due to contractual expenses with the County Appraisal District along with credit card merchant fees.

**Financial Services Department** includes *Accounting, Municipal Court and Section 380 Sales Tax Grants*. The FY23 total budget is \$16.5 million, an increase of about 6%. *Section 380 Sales Tax Grants*, software maintenance contracts and financial reporting software costs are primary factors for the increase. The position transferred to the *Budget Office* from the *Accounting* Division offsets the increase slightly.

**Police Department** expenditures total \$56.3 million, an increase of 7% from FY22. Continuation capital funding of \$745,470 is budgeted for the replacement of eight Chevrolet Tahoes, three motorcycles and phase 2 of GETAC mobile computer replacements. Supplemental items being included in FY23 include one Grants Administrator, one Police Quartermaster, one Training Officer with a Chevrolet Malibu, ten Patrol Officers with five Tahoes, four School Resource Officers with two Tahoes, one School Resource Sergeant with a Tahoe, one Detective with a Malibu and a transport van for the Detention Unit at a combined cost of \$3,067,448. The overall increase is primarily associated with personnel expenditures.

**Fire Department** expenditures total \$52.4 million, which represents an 8% increase compared to the FY22 revised budget. FY23 budget includes \$414,408 for replacement capital including ballistic equipment and three replacement drones. The addition of an Open Records Coordinator, a Public Safety Equipment Tech I, an Emergency Management Analyst and an Explorer trainee program aimed at encouraging high school students to learn more about fire science represents a total of \$127,073 in the FY23 budget. Also, capital expenditures for security cameras at various Fire Stations total \$211,650.

**Public Works Department** budget is \$16 million, which represents an 11% increase to FY22 revised projections. Ongoing road and pavement repairs continue to be a significant expenditure for the Department within the *Streets* Division. Personnel being funded in FY23 includes an Administrative Assistant, a Streets Superintendent, and a Construction Supervisor; these are budgeted at \$304,814. Two new Ford F-150's needed for Construction Inspectors in the *Streets* Division total \$88,348. \$100,000 is set aside for the development of a bridge maintenance program that includes preventative maintenance and project work to keep the City's bridge infrastructure in good condition. Additionally, planned replacements in FY23 include an excavator, a dump truck, a Ford F-550 bucket truck and a Ford F-150 combine for a total of \$547,544.

**Human Resource Department** budget is \$4.4 million, or a 7% increase. This increase includes operational funding of \$1.4 million for the newly established employee health clinic (Wellness Center) which opened in June 2022. It is our expectation that the costs of claims for medical services will be diverted and offset the annual contract costs for the clinic. The clinic also provides medical services including physicals for the sworn officers in Police and Fire, flu shots and biometric assessments for staff, that is currently already being paid out to third parties. Three new positions are included for Human Resources in FY23. A Business Process Analyst, a Data Specialist and an

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Intern combine for a total of \$147,130 in supplemental costs. In addition, FY23 includes implementation of a Benefits Administration System to improve the employee experience when enrolling for benefits budgeted at \$159,000, and a wellness fitness testing initiative for Fire personnel at a total of \$21,875.

**Administrative Services Department** budget is \$14.3 million, which is an increase of 3% from FY22. This department has several Divisions: *Administration, Risk, Logistics, Purchasing, Fleet Services, Building Services and Support Services*. Personnel budgeted in FY23 includes three Facilities Tech III's, one Facilities Superintendent and one Custodian at a combined total of \$526,784. Replacement capital for the Department totals \$883,793 and is comprised of various equipment such as HVAC replacements, card readers, boiler replacements, GPS unit upgrades, and one Ford F-150. Also, operational funding of \$56,400 is allocated for Christmas light power cord replacements at City Hall and a fuel site renovation for *Fleet Services*.

**Information Technology Services Department (IT)** has seven Divisions: *Administration, Development, SAFER Programming, Project Management Office, Information Systems (IS), Management Information Services (MIS) and Geographic Information Services (GIS)*. The budget for the IT Department totals \$15.4 million. This is an increase of 17% compared to the FY22 revised budget. Continuation capital of \$2.3 million makes up about 15% of the FY23 budget and includes a server and wireless refresh, a continuation of disaster recovery expenditures, switch and network equipment replacements and a firewall refresh for the Police Department. A Data Manager position has been added to FY23 at a budgeted cost of \$105,273, as well as a Data Governance Program totaling \$65,000 to assist City departments and management in making more informed decisions with easily accessible data/information.

**Library Services Department** annual total operating budget is \$6.8 million, which is a 15% increase from FY22. Continuation and replacement materials are primary expenditures for the Department. These are budgeted at \$1 million for FY23. Two part-time Library Technicians are allocated at a total of \$30,278. Another factor for the increase is the continued expansion to the Library's Passport Facility located in Stonebriar Mall. This service continues to produce revenue and appointments remain in high demand, so staff has been added for FY23 and previous years to accommodate.

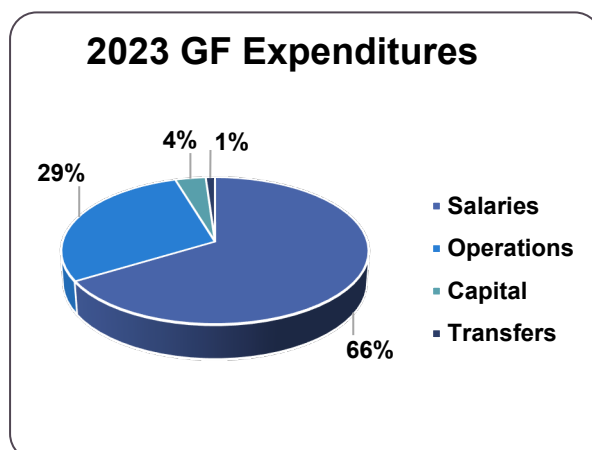
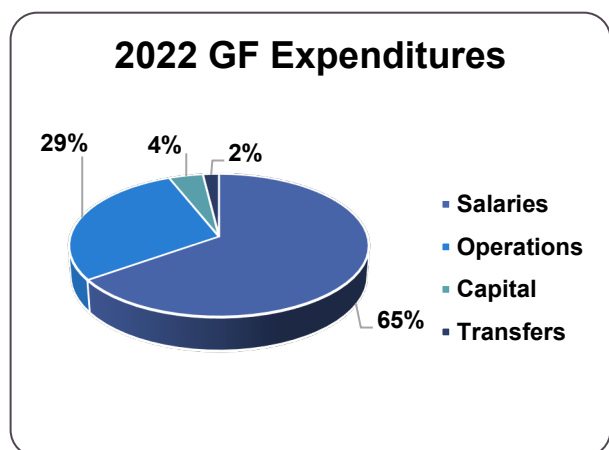
**Parks and Recreation Department** is funded at \$21.8 million, an increase of 11% compared to the FY22 revised budget. A total of \$800,900 in replacement capital funding is provided for various equipment and vehicles including two Ford F-250's, two Ford F-150's, a gooseneck trailer, a ballfield machine, a chemical spray machine, and various equipment at the FAC and The Grove. New equipment includes a Switch & Go truck with a chipper box and a woodchipper totaling a combined \$184,800. A new Parks Planner II position is included at \$71,517, as well as a Certified Applicator position with a truck for totaling \$108,358. All seven positions (3 full time, 4 part time) that were assigned to the Community Development Corporation fund in FY22 have been transferred to the General Fund, Parks and Recreation Department for this year. These positions will be funded by a transfer from the CDC fund, but they also account for a significant increase in personnel expenditures for FY23. \$100,000 is allocated for the removal of wayfinding signs which will be covered by a transfer from the Public Arts Fund.

**Engineering Services Department** includes *Signal Control, Engineering and Transportation* Divisions. The total departmental budget is \$3 million, an increase of 5% from FY22 revised totals. *Transportation* has budgeted \$92,540 in personnel and operational funding for a Traffic Engineer. Included in *Signal Control* is \$150,000 for Opticom card replacements and \$40,000 for a continuation of network, data storage and cybersecurity equipment.

**Development Services Department** includes the *Planning, Health and Food Safety, Building Inspections* and *Code Enforcement* Divisions. The Department budget is \$9.4 million, which represents a 20% increase from prior year. In the *Planning* Division, FY23 includes \$350,000 to perform multiple external studies to plan for and guide the City's future growth, as well as \$41,764 for a replacement Ford F-150. Two new positions, an Assistant Director and Permit Supervisor, are budgeted at a total of \$133,452.

**Non-Departmental** in the General Fund decreased for FY23. Transfers of \$4.2 million were included in FY22 with \$2 million in funding going to General Fund Subsidiaries, \$1.9 million to Capital Projects and \$250,000 to the Grants Fund. For FY23, \$1 million is budgeted in operational contingency funding, \$2 million reduction is applied for attrition and \$2.5 million in transfers to General Fund Subsidiaries and Special Revenue Funds are appropriated.

In keeping with our prior budgeting practice, operating capital costs are reflected in the budgets of the individual departments and divisions as listed above. A list of all funded capital and requested capital is located at the beginning of the General Fund division section of the budget on the Capital and Supplemental Request Summary.



## UTILITY FUND

### REVENUES AND EXPENSES:

The Utility Fund budget provides for operational needs of the system and includes increased costs from the North Texas Municipal Water District. Total budgeted revenues are \$139.5 million as compared to revised projected revenues for the previous fiscal year of \$125.5 million. Expenses related to Water and Sewer services by the NTMWD account for over 58% of the total expenses.

FY23 water revenues increase to \$80 million as compared to FY22 revised projections of \$70.3 million. Total sewer estimated revenues are \$53.6 million as compared to the previous year's revised revenues of \$48.7 million. This total reflects an increase due to the anticipated growth in the customer base and rate adjustments. We will continue transferring \$3 million from the Water and Sewer Impact Fee Fund to offset the debt service for additions and improvements to the water and sewer system. NTMWD bond issuances to expand the sewer plants are reflected in our payments back to the District.

The operational budgets in the Utility Fund are comprised of divisions from portions of several different departments including **City Manager's Office, Budget and Strategic Planning** (*Revenue*

*Collections/UB*), **Administrative Services** (*Logistics*), **Public Works** (*Administration, Education and Outreach, Water Resources, Water, Sewer, Meters, Operations and Right of Way Inspection*) and **Engineering Services** (*Administration, Engineering and Construction Inspection*).

**City Manager's Office** has no expenses budgeted for FY23. In previous years, legal expenses and rate studies related to the NTMWD have been included. These expenditures are not planned for in FY23.

*Revenue Collections Division* in the **Budget and Strategic Planning Department** has a budget of \$2.6 million, which is up 7% compared to FY22. The budget for this Division includes funding for credit card transaction fees and postage cost increases to cover mailing of bills each month.

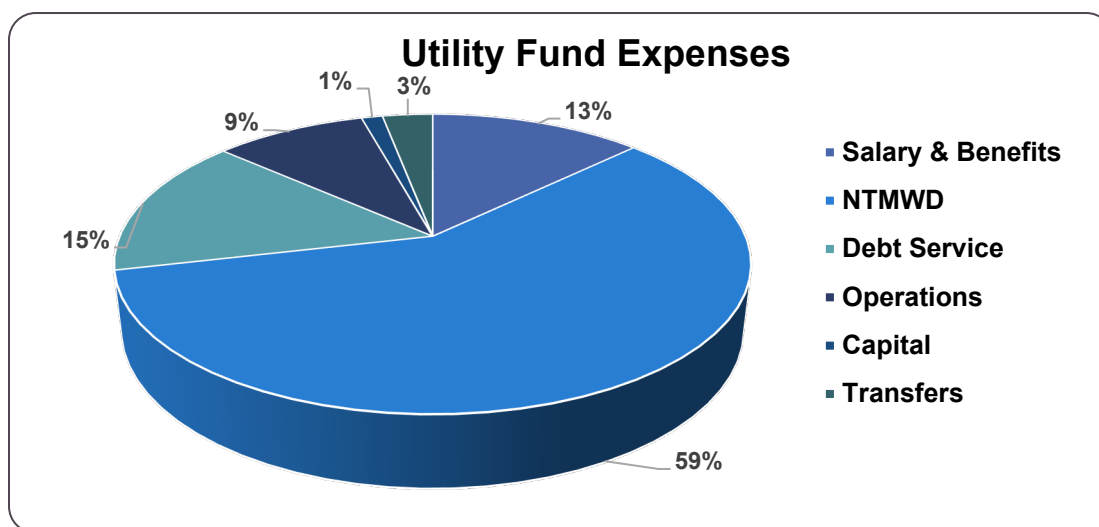
Expenses in the **Public Works Department** budget total \$102.5 million, which is an increase of 14% when compared to FY22 revised projections. Of this amount, \$78.4 million represents payments to the NTMWD for water and sewer services. NTMWD did pass on a rate increase of \$.40 for FY23, bringing the total rate to \$3.39 per 1,000 gallons. This rate increase is largely attributable to the operational budget increase for FY23.

The Public Works Department includes one new position in FY23, which is a Customer Service Representative funded in Administration. Replacement capital totals \$2,227,142 and includes elevated storage tank transfer switches and backup generators, a vac truck replacement and 11 Ford pickups.

**Administrative Services Department** expenses are budgeted at \$153,519, which represents a 10% increase from prior year which is strictly personnel related.

**Engineering Services Department** – *Administration, Engineering and Construction Inspection*, total budget is \$4.4 million, up 5%. \$15,000 is included in *Administration* for a contract to create dashboard analytics using multiple sources within Engineering and Public Works.

**Non-Departmental** expenses are expected to remain relatively flat moving into FY23. Total Utility Fund debt service for FY23 totals \$20.2 million and interfund transfers total \$4.1 million. Details for debt service by series are included in the Debt Section.

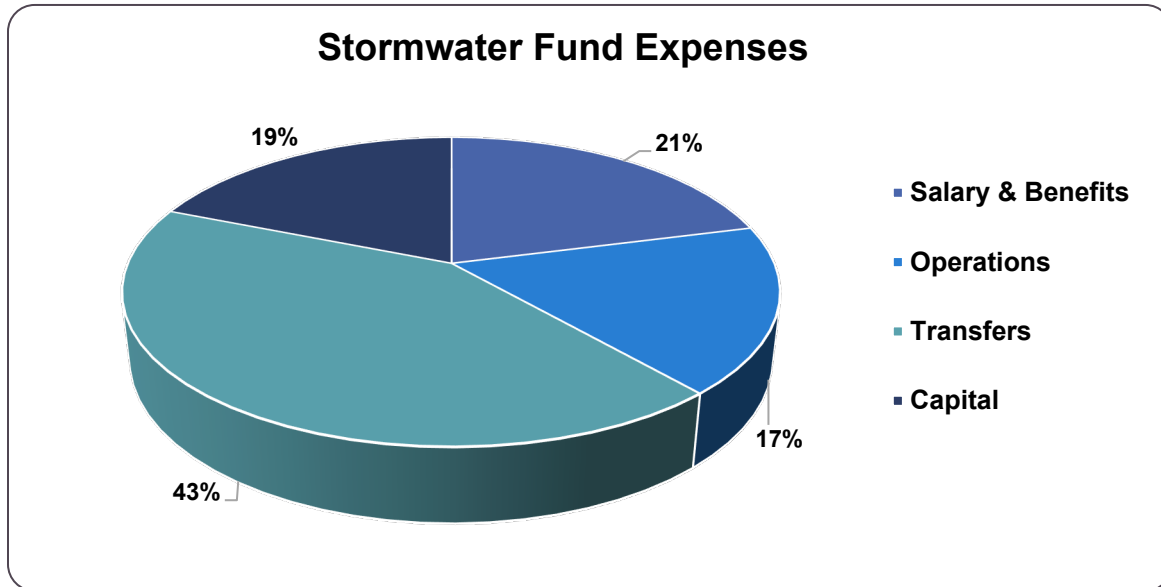


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## STORMWATER FUND REVENUE AND EXPENSE:

Total estimated revenues for FY23 are \$9.8 million, including \$4.5 million of transfers from the Grants Fund in response to the American Rescue Pan Act. We did not include a fee increase for the Stormwater Fund. The stormwater fee revenue of \$5.4 million represents a 3% increase over the revised FY22 fee revenue of \$5.2 million.

The budgeted expenses are \$9.6 million. This includes the addition of 3 stream gauges to measure flood elevation budgeted at \$80,000 and a pole camera to monitor the underground stormwater system included at \$15,000. Transfers of \$4.1 million for design and construction of several capital projects are included in the funding adopted for FY23.

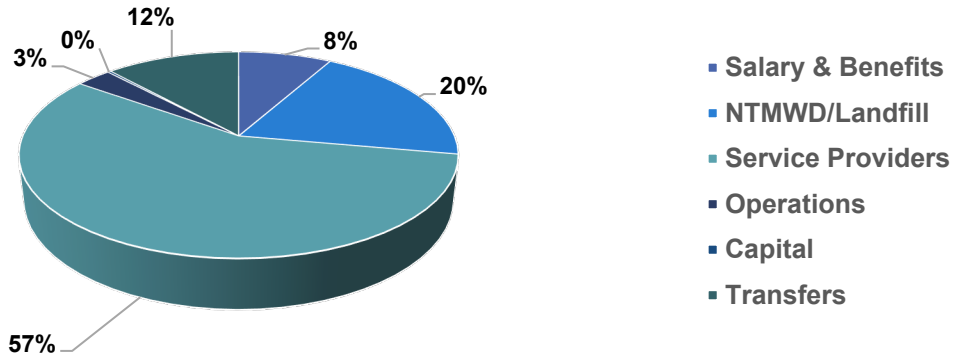


## ENVIRONMENTAL SERVICES FUND REVENUE AND EXPENSE:

Budgeted revenues are \$27.5 million, which is a 22% increase over the FY22 revised revenues. This is due to anticipated increases in the number of households and business customers of the various services provided and revenues from fee increases. A rate increase of \$4 per residential cart per month and various percentages to commercial customers are included in FY23 to align with average rates throughout the Dallas/Fort Worth region and to support the fund.

Expenses total \$25.7 million. Approximately 77% of the expenses for the fund are related to contracts for collection of garbage and recyclables, along with the cost of disposal charged by the NTMWD. The budgeted tonnage rate for the landfill for FY23 is \$38.25 per ton. Also included is \$3 million in transfers to other funds to cover administrative costs and in lieu of franchise fees.

## Environmental Services Fund Expenses



## CAPITAL PROJECTS BUDGET:

The capital projects budget tracks the infrastructure and building projects which are funded with general operating transfers, intergovernmental revenue, bond funds and other special funding sources. The revised FY22 expenditure budget of \$509 million and adopted FY23 budget of \$248 million will fund the projects in the current plan. Frisco residents approved \$345 million of General Obligation voter authorized bonds in a May 2019 election. The city sold \$100 million in FY22 for various facilities, public safety equipment, roads and streets projects, the performing arts center garage design, and a project to make improvements at Roughrider Field. Bond sales are anticipated in FY23, but this will be evaluated based on market condition, need, pricing, and other factors which could be relevant at the time of sale. Total authorized but unissued bonds, after the FY22 sale, are \$136 million, including the authorizations approved by the voters in the 2006, 2015 and 2019 elections. Currently, we anticipate FY23 funding consistent with prior issuances (\$80-\$150 million per year) to fund roads, parks, public safety, technology equipment and facilities, but will be analyzing the costs of future projects in this current market to determine timing.

Building and infrastructure projects of this magnitude can typically span many years. Some projects can take several years to complete. The following list contains many of the projects that are either in design or under construction within FY22 through FY23.

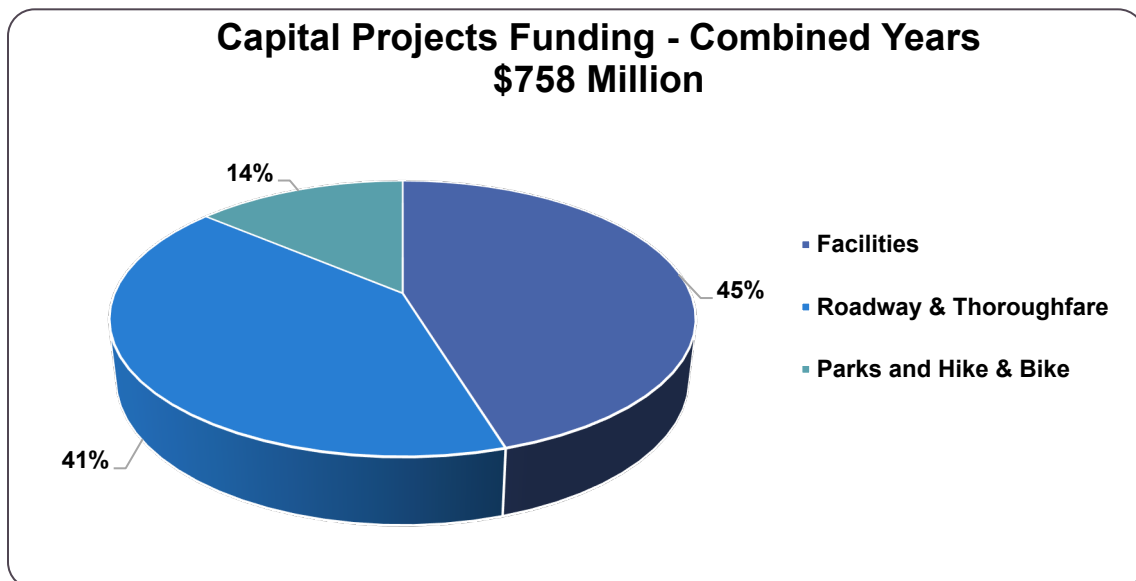
1. Facilities totaling approximately \$343 million to include:
  - Fire Station Remodels and Fire Equipment
  - Police Station Headquarters Remodel
  - Public Safety Training Center
  - Library/Beal/GEA Building
  - PGA Golf Course
  - Parks Nature and Retreat Center
  - Cultural & Performing Arts Center, Park and Garage
2. Roadway and thoroughfare improvements of \$310 million to include:
  - Legacy Drive (Panther Creek to Rockhill)
  - Lebanon Road (FM 423 to Village)
  - Fields (FM 423 to Teel)
  - West Fields Parkway
  - PGA Parkway (Preston to Coit)
  - Panther Creek (DNT to Preston Road)

- Main Street Plaza (1<sup>st</sup> to North County)
- Legacy Drive (SH121 to Warren)
- Dallas Parkway (Various North Bound Projects)

3. Parks and Hike & Bike Trail improvements totaling approximately \$105 million, which include:

- Grand Park
- Downtown Plaza
- Northwest Community Park Phase 1
- Reinvestment to Various Existing Parks
- Hollyhock Neighborhood Park and Trail
- Dominion Trails Phase 2
- Power Line Hike & Bike Trail (BNSF to Cottonwood)

The listed projects are only a portion of the complete list, which can be found on the Capital Projects Fund Summary pages of the budget document.



## DEBT SERVICE FUND:

Current tax revenues budgeted to cover the debt service obligations are \$60,557,859. Also, revenues from the TIRZ (#1, #5, #6 and #7) funds supporting debt service total \$28,242,489. Additional contributions into the debt service fund include appropriations from Hotel/Motel Fund, the Frisco Community Development Corporation, the Frisco Economic Development Corporation and the Panther Creek Public Improvement Districts (payments made by residents of the Districts). Total revenues in the Debt Service Fund are budgeted at \$92,630,733 with almost 35% of that amount being supported from other revenue streams.

Obligations to be paid out of the debt service fund total \$90,314,220 (including fees) with a projected ending fund balance of \$2.6 million. The fund balance policy is to maintain approximately 1/12 of the annual general bond payment obligations as a reserve in this fund.

These amounts are based on estimates for the \$100 million bond sale held in FY22. We will amend the FY23 budget to adjust for the final debt service obligations, if any, issued during FY23.

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## PERSONNEL:

FY22 included 1,688 positions authorized. With the addition of 47 net positions (44 full time, 3 part time/seasonal and 1 part time to full time FTE upgrade), there will be 1,735 positions authorized, with 1,523.79 FTE (full time equivalent), approximately 6.63 FTE per 1,000 population.

### General Fund Positions

7 positions were reassigned from the Community Development Corporations – Frisco Discovery Center to the General Fund in FY23. The Community Development Corporation will continue to fund these positions through a transfer to the General Fund.

43 new positions are reflected in the General Fund with three of these being part-time positions. Total salary and benefit cost estimate of the new positions is \$2,826,915 for FY23. Staffing additions, which have been discussed in the preceding summary by Department, include:

- 1 Special Events and Sponsorship Coordinator
- 1 CSO Analyst
- 1 Police Grants Administrator
- 1 Police Quartermaster
- 1 Police Training Officer
- 10 Police Officers
- 4 Police School Resource Officers
- 1 Police School Resource Sergeant
- 1 Police CAC Detective
- 1 Fire Open Records Coordinator
- 1 Fire Emergency Management Analyst
- 1 Fire Public Safety Equipment Technician I
- 1 Administrative Assistant
- 1 Streets Superintendent
- 1 Construction Supervisor
- 1 Business Process Analyst
- 1 Human Resources Intern (Part Time)
- 1 Human Resources Data Specialist
- 3 Facilities Technician III's
- 1 Facilities Superintendent
- 1 Custodian
- 1 IT Data Manager
- 2 Library Technicians (Part Time)
- 1 Certified Applicator
- 1 Parks Planner II
- 1 Traffic Engineer
- 1 Assistant Planning Director
- 1 Permit Supervisor

### Enterprise Fund Positions

The Utility Fund has an increase of 1 new position, as well as an upgrade of an existing part time position to full time, at a total budgeted cost of \$116,144 to include:

- 1 Customer Service Representative
- 1 Outreach Coordinator Full Time (Upgraded from Outreach Assistant Part Time)

Stormwater Fund has no new positions for FY23.



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Environmental Services Fund has an increase of 3 new positions at a budgeted cost of \$191,727:

- 1 Environmental Waste Specialist
- 2 Maintenance Workers - Public Works

### Other Fund Positions

There are no personnel added for FY23 in any remaining operating funds.

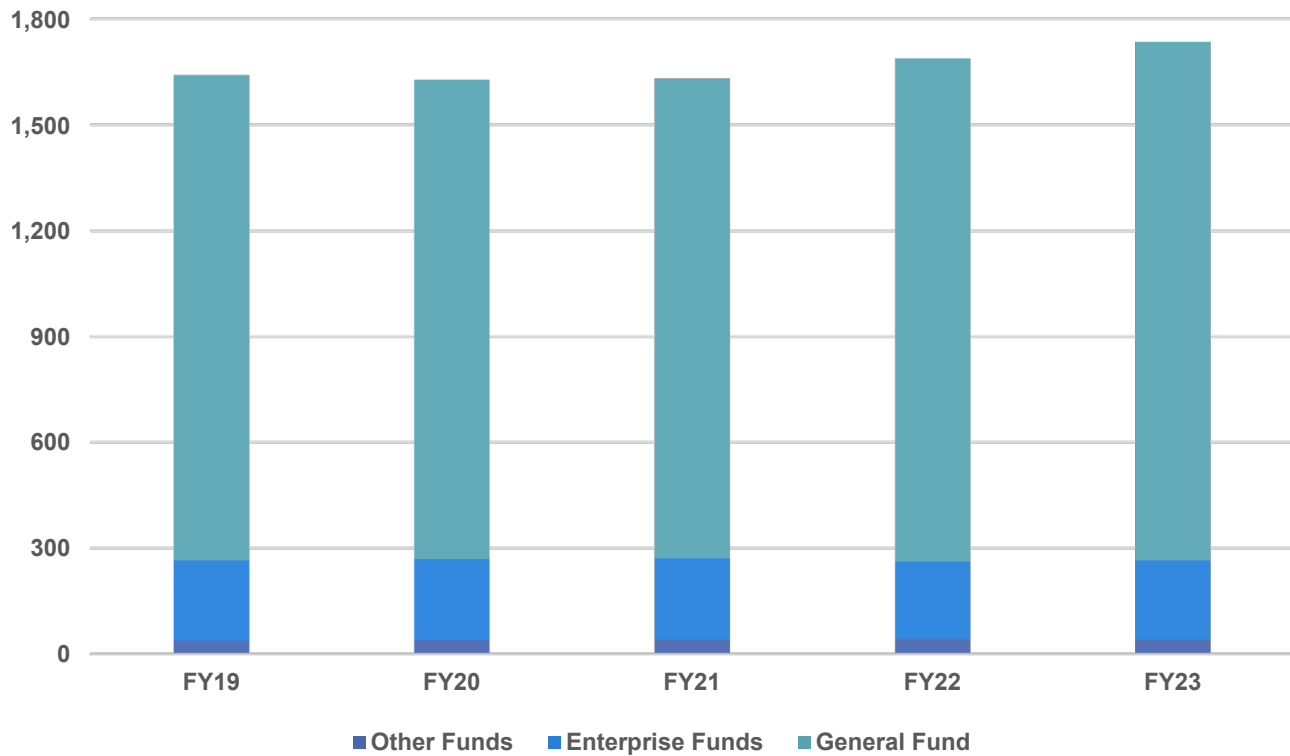
### Pay and Benefits

Additional personnel funding of approximately \$6.6 million is included in the FY23 budget. This is comprised of an average 4% merit-based increase for employees and one 3% step for Police and Fire personnel (uniformed), with a lump sum payout option of up to 5% if a 4% Department average is maintained. The city strives to be competitive in the general marketplace, comparable to similar situated employers and continues to address market changes on a case-by-case basis. Approximately \$2.2 million in market adjustments were effective in late FY22 which are included in the year-over-year increase. This is a combination of increasing employee pay for all pay ranges as the city competes for workers in an evolving labor market, and increasing employee pay in many hard to fill positions to attract and retain employees. Recruitment, retention, and market data will be evaluated in FY23 to determine if pay plan and actual pay adjustments are necessary to maintain the City's competitiveness and ability to attract and retain necessary talent. If it is determined that the City is challenged or behind the market, then adjustments to pay and benefits will be recommended for Council approval. In addition to merit pools, market adjustments and salary reviews, we have also adjusted our longevity payouts from \$4 per month of service to \$8 per month of service to all City employees, to a ceiling of \$2,400 for employees with 25 years of service.

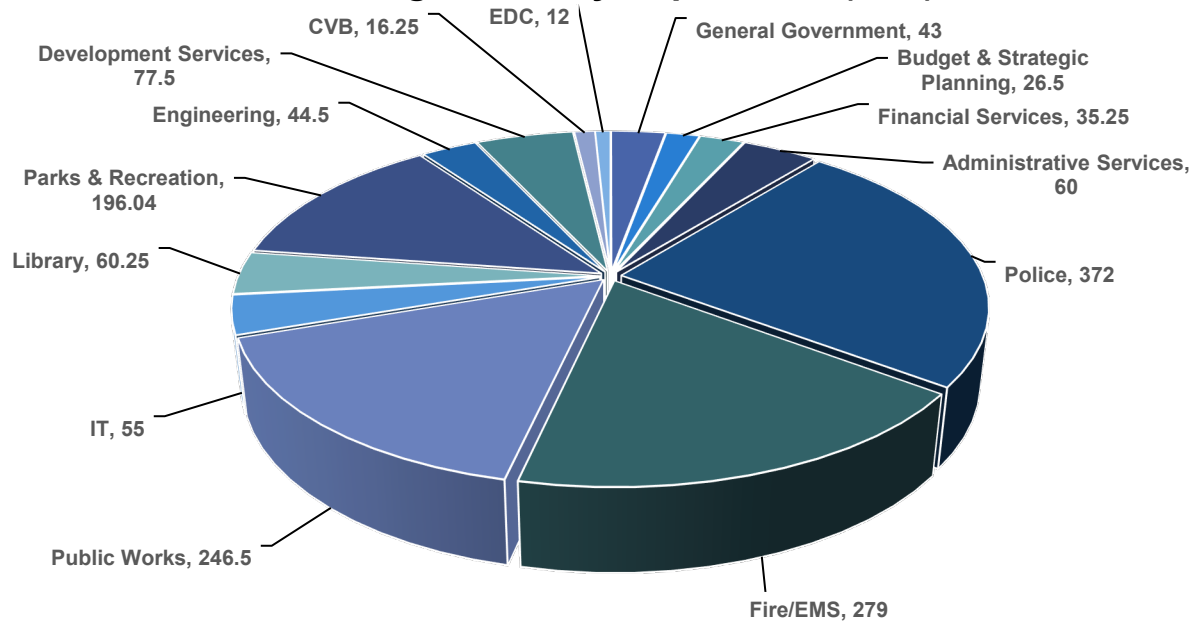
Insurance cost estimates for FY23 are based on our consultant's evaluation of costs and funding requirements. We also analyze our claims payments and stop loss premium payments monthly to insure we are on track with the amount we expense for premiums. A rate increase for our employees is not necessary for FY23, but the city rates are increasing approximately 10% due to inflationary considerations. With the establishment of the clinic, our claims and some of the expenses related to offering wellness programs and annual physicals are expected to decrease. Claims will be diverted to the employee clinic with costs based on a fixed contract.

The full Texas Municipal Retirement System (TMRS) rate of 14.33% is included in the budget, down from 14.36% for FY22. The latest actuarial study reflects that our plan is 96.28% funded as of 12/31/2021. This is up from the prior year of 90.00%. The major difference for the increase in the funded percentage is the expected actuarial experience and the actual experience.

## Personnel Count



## Staffing Levels By Department (FTE)



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## CITY COUNCIL STRATEGIC FOCUS AREAS:

Frisco's Annual Budget is our plan of action detailing how the City's overall goals will be achieved. Each Department includes, as a part of its description of core services, information on their mission, strategies, objectives and measures. The work program specifics, which are included with the budget unit pages, describe the steps the operating departments are taking to align their budgets with City Council's Strategic Focus Areas and Strategic Goals. These goals are also aligned with the stated City Core Values:

Integrity  
Outstanding Customer Service  
Fiscal Responsibility  
Operational Excellence  
Our Employees

In 2003, the City Council established seven Strategic Focus Areas to guide the City's operations and provide the Council's long-term vision for the community:

1. **Long-Term Financial Health** - Responsible stewardship of financial resources balancing short- and long-term needs of the community.
2. **Public Health & Safety** - Provide quality programs and services which promote community well-being.
3. **Infrastructure** - Develop and maintain transportation systems, utilities and facilities to meet the needs of the community.
4. **Excellence in City Government** - Provide effective and efficient services with integrity in a responsive and fair manner.
5. **Sustainable City** - Promote the continued development of a diverse, unique and enduring city.
6. **Civic Involvement** - Encourage civic pride, community participation and a sense of ownership in our community.
7. **Leisure and Culture** - Provide quality entertainment, recreation and cultural development to promote and maintain a strong sense of community.

The City Council conducted its Strategic Work Session in February 2022 and the summer budget work session to provide updates on the progress of the staff work on the priorities. From the meeting, Council unanimously agreed upon specific priorities. These were formally adopted during FY 2022. The FY23 adopted budget provides funding, in most cases, to continue our progress towards achieving these priorities, either with bond proceeds, private developer contributions or operating appropriations.

The Council's priorities for 2022-2023 are as follows:

- Grand Park Master Plan
- Performing Arts Center
- Frisco Reinvestment Strategy
- World Cup 2026
- Trails Connectivity
- Tourism
- Downtown Entertainment Destinations
- PGA
- Leadership/Change Management
- Employee Attraction, Retention and Engagement



# STRATEGIC FOCUS AREAS WITH RELEVANT PERFORMANCE, WORKLOAD, AND POLICY MEASURES

## GENERAL GOVERNMENT

### Performance Measures

Strategic Focus Area	Strategy	Objective	Performance Measure	FY 2021 Actual	FY 2022 Revised	FY 2023 Adopted
Civic Involvement	Promote Citizen Involvement in Boards and Commissions	Increase applications for boards and commissions	Number of board and commission applications	Not tracked	126	139/10%
Civic Involvement	Improve voter turnout	Offer adequate polling locations	Percentage of residents voting	8.91%	FY2022 General Election not held	10%
Civic Involvement	Improve voter turnout	Offer adequate polling locations	Total registered voters	117,076	124,169	126,000

### Workload and Policy Measures

Strategic Focus Area	Strategy	Objective	Measure	FY 2021 Actual	FY 2022 Revised	FY 2023 Adopted
Long-term Financial Health	Plan for long-term financial security	Maintain City budget and finances	Per capita sales tax 1%	\$238	\$255	\$296
Long-term Financial Health	Plan for long-term financial security	Maintain City budget and finances	1-year debt requirement per capita	\$336	\$349	\$349
Excellence in City Government	Provide transparency in government (CMO)	Gov Code Sec. 305.002, Texas Local Gov Code 140.0045 (2)	Required newspaper and legislation action associated expenditures	\$102,000	\$120,000	\$192,000
Excellence in City Government	Provide transparency in government	Respond to public information requests according to the statutes laid forth in the Texas Public Information Act	Number of requests	2,148	2,200	2,250
Excellence in City Government	Provide transparency in government	Respond to public information requests according to the statutes laid forth in the Texas Public Information Act	Number of staff activities generated by requests	5,003	5,025	5,100
Excellence in City Government	Provide transparency in government	Respond to public information requests according to the statutes laid forth in the Texas Public Information Act	Associated revenue	\$8,513	\$12,000	\$12,300
Excellence in City Government	Provide transparency in government (CSO)	Gov Code Sec. 305.002, Texas Local Gov Code 140.0045 (1)	Required newspaper and legislation action associated expenditures	\$38,435	\$45,000	\$45,000
Excellence in City Government	Provide transparency in government (CC)	Gov Code Sec. 305.002, Texas Local Gov Code 140.0045 (2)	Required newspaper and legislation action associated expenditures	\$7,270	\$15,100	\$15,100
Excellence in City Government	Provide customer service	Issuing and tracking City alcohol permits	Number of permits issued	505	348 *number is lower due to changes in TABC permits affecting City permits and fees	375
Excellence in City Government	Provide customer service	Issuing and tracking City alcohol permits	Associated revenue	\$78,383	\$70,500	\$75,900
Excellence in City Government	Maintain systems, technologies and methodologies for consistent communication of goals, objectives, programs and activities	Manage cost effective storage of long-term records	Total number of boxes offsite	4,397	4,355	4,500
Excellence in City Government	Maintain systems, technologies and methodologies for consistent communication of goals, objectives, programs and activities	Destroy information past retention to reduce risks and cost	Total number of boxes destroyed	641	600	600

# STRATEGIC FOCUS AREAS WITH RELEVANT PERFORMANCE, WORKLOAD, AND POLICY MEASURES

## GENERAL GOVERNMENT (cont.)

### Workload and Policy Measures (cont.)

Strategic Focus Area	Strategy	Objective	Measure	FY 2021 Actual	FY 2022 Revised	FY 2023 Adopted
Excellence in City Government	Maintain systems, technologies and methodologies for consistent communication of goals, objectives, programs and activities	Track services provided for storage, retrieval and destruction of records	Total number of boxes processed by RIM	1,827	1,500	1,500
Excellence in City Government	Maintain systems, technologies and methodologies for consistent communication of goals, objectives, programs and activities	Audit offsite storage boxes	Audit 15 boxes per quarter	15	15	15
Civic Involvement	Design programs that encourage community partnerships	Expand available services using volunteers (calendar year)	Active volunteers	534	600	750
Civic Involvement	Design programs that encourage community partnerships	Expand available services using volunteers (calendar year)	Volunteer hours served	15,205	16,000	16,500
Civic Involvement	Design programs that encourage community partnerships	Expand available services using volunteers (calendar year)	Value of volunteer hours	\$433,951	\$456,640	\$470,910
Civic Involvement	Engage with outside organizations who produce private special events and coordinate city services to ensure optimal results for the events	Ensure optimal results for events	Number of events	98	130	150
Civic Involvement	Use social media to engage, educate and inform community about city programs, services, special events, engagement opportunities and emergencies	Increase participation in digital newsletter, Focal Point	Increase subscriber base by 5% annually	96,557	90,056	94,559
Civic Involvement	Use social media to engage, educate and inform community about city programs, services, special events, engagement opportunities and emergencies	Increase participation in digital newsletter, Focal Point	Increase opens by 5% annually	31.04%	32.59%	34.22%
Civic Involvement	Use social media to engage, educate and inform community about city programs, services, special events, engagement opportunities and emergencies	Increase participation in digital newsletter, Focal Point	Increase clicks by 2% annually	2.52%	2.57%	2.70%
Civic Involvement	Use social media to engage, educate and inform community about city programs, services, special events, engagement opportunities and emergencies	Increase performance of City's primary website, www.friscotexas.gov	Number of visits - increase by 5% annually	2.5M	2.6M	2.7M
Civic Involvement	Use social media to engage, educate and inform community about city programs, services, special events, engagement opportunities and emergencies	Increase performance of City's primary website, www.friscotexas.gov	Number of page views - increase by 5% annually	4.1M	4.3M	4.5M
Civic Involvement	Use social media to engage, educate and inform community about city programs, services, special events, engagement opportunities and emergencies	Increase performance of City's primary website, www.friscotexas.gov	Unique page views - increase by 5% annually	3.3M	3.4M	3.6M
Civic Involvement	Use social media to engage, educate and inform community about city programs, services, special events, engagement opportunities and emergencies	Increase performance of City's primary website, www.friscotexas.gov	Mobile traffic - increase by 5% annually	54%	56%	59%

# STRATEGIC FOCUS AREAS WITH RELEVANT PERFORMANCE, WORKLOAD, AND POLICY MEASURES

## GENERAL GOVERNMENT (cont.)

### Workload and Policy Measures (cont.)

Strategic Focus Area	Strategy	Objective	Measure	FY 2021 Actual	FY 2022 Revised	FY 2023 Adopted
Civic Involvement	Use social media to engage, educate and inform community about city programs, services, special events, engagement opportunities and emergencies	Increase engagement by 5% annually	YouTube subscribers - increase by 5% annually	1,832	1,924	2,020
Civic Involvement	Use social media to engage, educate and inform community about city programs, services, special events, engagement opportunities and emergencies	Increase engagement by 5% annually	Twitter followers - increase by 2% annually	65,954	67,273	68,619
Civic Involvement	Use social media to engage, educate and inform community about city programs, services, special events, engagement opportunities and emergencies	Increase engagement by 5% annually	Facebook likes - increase by 5% annually	32,683	34,317	36,033

## BUDGET AND STRATEGIC PLANNING

### Performance Measures

Strategic Focus Area	Strategy	Objective	Performance Measure	FY 2021 Actual	FY 2022 Revised	FY 2023 Adopted
Long Term Financial Health	Provide stewardship of financial resources balancing the City's short and long-term needs	Maintain a competitive debt position	Debt requirement portion of tax rate	33.06%	33.90%	35.20%
Long Term Financial Health	Provide stewardship of financial resources balancing the City's short and long-term needs	Maintain General Fund balance (Benchmark 25%)	Unassigned fund balance as % of operating budget	37.97%	31.35%	28.80%
Long Term Financial Health	Maintain percent of current property taxes collected	Maintain major revenue source collections	Collection rate	100.00%	100.50%	100.50%
Excellence in City Government and Long-Term Financial Health	Create cash management refinements and enhancements	Customer service response time	UB emails - 48 hour response	95%	95%	95%
Excellence in City Government and Long-Term Financial Health	Create cash management refinements and enhancements	Customer service response time	Application processing - 24 hour response	95%	95%	95%
Excellence in City Government and Long-Term Financial Health	Create cash management refinements and enhancements	Percent of unanswered calls	Timely response given - calls responded to within 48 hours including those that go to voice mail	95%	95%	95%

### Workload and Policy Measures

Strategic Focus Area	Strategy	Objective	Measure	FY 2021 Actual	FY 2022 Revised	FY 2023 Adopted
Excellence in City Government	Provide stewardship of financial resources balancing the City's short and long-term needs	Maintain General Fund balance (Benchmark 25%)	Unassigned fund balance as % of operating budget	37.97%	31.35%	28.80%
Excellence in City Government	Manage the City's investment portfolio	Earn benchmark yield as set by the City's investment policy and strategy	Annual investment rate of return: number of basis points greater than the six-month treasury bill rate	-18 bp*	-65 bp*	-25 bp*

\*The City invests for cash flow, short term interest rates continue to be volatile as the Federal Reserve pivots from a Quantitative Easing monetary policy to that of Quantitative Tightening.

## FINANCIAL SERVICES

### Performance Measures

Strategic Focus Area	Strategy	Objective	Performance Measure	FY 2021 Actual	FY 2022 Revised	FY 2023 Adopted
Long Term Financial Health	Provide information to financial advisors, bondholders, underwriters and rating agencies	Lower city interest expense	City's general obligation bond rating (Benchmark AAA/Aaa)	S&P = AAA	S&P = AAA	S&P = AAA

# STRATEGIC FOCUS AREAS WITH RELEVANT PERFORMANCE, WORKLOAD, AND POLICY MEASURES

## FINANCIAL SERVICES (cont.)

### Performance Measures (cont.)

Strategic Focus Area	Strategy	Objective	Performance Measure	FY 2021 Actual	FY 2022 Revised	FY 2023 Adopted
Long Term Financial Health	Provide information to financial advisors, bondholders, underwriters and rating agencies	Lower city interest expense	City's general obligation bond rating (Benchmark AAA/Aaa)	Moody's = Aa1	Moody's = Aaa	Moody's = Aaa
Excellence in City Government	Provide stewardship of financial resources balancing the City's short and long-term needs	Ensure prompt payments to City vendors and employees, as required by law	Vendors paid within the thirty-day prompt payment mandate	88%	89%	89%

### Workload and Policy Measures

Strategic Focus Area	Strategy	Objective	Measure	FY 2021 Actual	FY 2022 Revised	FY 2023 Adopted
Excellence in City Government	Provide excellent administrative and clerical support for municipal court proceedings	Manage court cases	Cases closed/total cases filed	119%	110%	100%
Excellence in City Government	Provide excellent administrative and clerical support for municipal court proceedings	Cases processed through automation	Forms processed by web and phone	68%	70%	70%
Excellence in City Government	Provide customers (internal and external) with quality service	Ensure prompt payments to City vendors and employees, as required by law	Accounts payable checks and transactions per technician	15,034	13,255	13,250
Excellence in City Government	Provide customers (internal and external) with quality service	Ensure prompt payments to City vendors and employees, as required by law	Payroll checks and status changes processed per coordinator	43,201	43,337	44,000
Excellence in City Government	Provide customers (internal and external) with quality service	Ensure prompt payments to City vendors and employees, as required by law	Employees per payroll coordinator	713.00	765.00	785.00
Excellence in City Government	Provide juvenile defendants sentencing alternatives and exposure to the judicial process for teens interested in a legal career	Maintain Teen Diversionary Program	Juvenile cases filed	200.00	150.00	200.00
Excellence in City Government	Provide juvenile defendants sentencing alternatives and exposure to the judicial process for teens interested in a legal career	Maintain Teen Diversionary Program	Juvenile cases referred to Teen Court	18%	20%**	20%**
Excellence in City Government	Provide juvenile defendants sentencing alternatives and exposure to the judicial process for teens interested in a legal career	Maintain Teen Diversionary Program	Juveniles diverted	151	140	180
Excellence in City Government	Provide excellent administrative and clerical support for municipal court proceedings	Provide the community with a high level of customer service	Cases closed/total cases filed	119%	110%	100%
Excellence in City Government	Provide excellent administrative and clerical support for municipal court proceedings	Provide the community with a high level of customer service	Cases closed	13,436.00	11,000.00	18,000.00
Excellence in City Government	Provide excellent administrative and clerical support for municipal court proceedings	Cases processed through automation	Forms processed by web and phone	68%	70%	70%
Excellence in City Government	Provide excellent administrative and clerical support for municipal court proceedings	Evaluate workflow demands by the community	Court processing costs per case	\$163	\$240	\$125

\*\* Change in state law resulted in a drop in Juvenile filings.



# STRATEGIC FOCUS AREAS WITH RELEVANT PERFORMANCE, WORKLOAD, AND POLICY MEASURES

POLICE DEPARTMENT						
Performance Measures						
Strategic Focus Area	Strategy	Objective	Performance Measure	FY 2021 Actual	FY 2022 Revised	FY 2023 Adopted
Public Health & Safety	Focus on service	Maintain accreditation compliance standards	Compliance with no applied discretions	100%	100%	100%
Public Health & Safety	Focus on service	Continuously evaluate our quality of service	Random end user surveys	100%	100%	100%
Public Health & Safety	Focus on service	Fill positions quickly with quality employees	Process background investigations in under 30 days on average	100%	100%	100%
Public Health & Safety	Focus on service	Enhance customer service skills	Percentage of customers that rated our service as good or excellent	99%	100%	100%
Public Health & Safety	Focus on service	Answer all calls quickly and professionally	Maintain an average answer time of less than 4 seconds	3.00	3.00	3.00
Public Health & Safety	Focus on service	Answer all calls quickly and professionally	Maintain an average hold time of less than 20 seconds	6.00	6.00	6.00
Public Health & Safety	Focus on learning	Dispatch all emergency calls quickly	Maintain an average dispatch time of less than 1 minute on all fire calls and priority 1 police calls	PD 1 min	PD 1 min	PD 1 min
Public Health & Safety	Focus on learning	Dispatch all emergency calls quickly	Maintain an average dispatch time of less than 1 minute on all fire calls and priority 1 police calls	FD 1 min	FD 1 min	FD 1 min
Public Health & Safety	Focus on service	Maintain operational readiness and capabilities to address any significant/high risk event	Table top exercises completed with 100% of results falling within defined standards	4	4	4
Public Health & Safety	Focus on service	Improve school campus safety related programs	Positive feedback received from principals on SRO performance and presentations	98%	100%	100%
Public Health & Safety	Focus on service	Provide timely and thorough investigations	Average overall clearance rate per 1,000	25	28	25
Excellence in City Government	Focus on service	Supervision improvement utilizing developing leaders training	10 supervisors attend per year	100%	100%	100%
Excellence in City Government	Focus on service	Identify cost effective/efficient training methods for officers	In-house/ consortium training hours provided at no cost	12,250	12,250	10,000
Excellence in City Government	Provide superior service delivery	Implement systems that provide services in the most efficient and accurate manner	Respond to complaints within 24 hours	100%	100%	100%
Excellence in City Government	Develop all personnel to be consistent with our mission and values	Ensure all personnel have received training needed	Personnel obtaining basic and specialized training	100%	100%	100%
Workload and Policy Measures						
Strategic Focus Area	Strategy	Objective	Measure	FY 2021 Actual	FY 2022 Revised	FY 2023 Adopted
Public Health & Safety	Focus on service	Continuously evaluate our quality of service	Random and user surveys	100%	100%	100%
Public Health & Safety	Focus on service	Create and consult with the Community Advisory Board	Number of yearly meetings	N/A	2	2
Public Health & Safety	Implement approaches to reduce both reported and non-reported crime	Work with Patrol Watch Commanders and CID to identify analytical data used to respond to crime trends	Create reports with analysis on crime trends for COMPSTAT and other meetings to best utilize police resources	12	12	12

# STRATEGIC FOCUS AREAS WITH RELEVANT PERFORMANCE, WORKLOAD, AND POLICY MEASURES

POLICE DEPARTMENT (cont.)						
Workload and Policy Measures (cont.)						
Strategic Focus Area	Strategy	Objective	Measure	FY 2021 Actual	FY 2022 Revised	FY 2023 Adopted
Public Health & Safety	Focus on learning	Provide officers with training to better understand crime patterns and behavior	Average training per year: 40 hours	100%	100%	100%
Public Health & Safety	Focus on leading	Engage the community as a partner in crime prevention while promoting a positive image of the Department	Total number of social media impressions received through the Department's social media presence on Facebook, Twitter, Instagram, Next Door and YouTube	84,000 followers	88,000 followers	92,400 followers
Public Health & Safety	Focus on learning	Enhance crime prevention programs	Increase total participation in programs such as SAFECAM, FNW, CPA, COPS, block parties for Frisco CAN, etc.	29,800	31,000	32,550
Public Health & Safety	Focus on service	Enhance customer service skills	Bond and fine receipt accuracy	100%	100%	100%
Public Health & Safety	Develop all personnel to be consistent with our mission and values	Maintain processes with high standards of facility cleanliness, safety and security while mitigating City liability	Bookings conducted	3,650	4,000	4,160
Public Health & Safety	Focus on service	Provide citizens with timely and accurate reports	Average number of days to process public information requests	5	4	4
Public Health & Safety	Focus on service	Respond to all calls quickly and professionally	Response times (priority 1 calls)	4:30	Under 5:00	Under 5:00
Public Health & Safety	Build stronger community partnerships to enhance communications and promote civic involvement	Expand traffic enforcement and education	Traffic enforcement (citizen contacts)	13,000	13,000+	13,500
Public Health & Safety	Focus on safety	Expand CVE enforcement	CVE enforcement (trucks inspected)	300	328	350
Public Health & Safety	Provide the highest level of quality service, integrity and professionalism	Ensure all personnel have received training needed for Special Operations situations	Training hours per operator	250	250	250
Public Health & Safety	Provide the highest level of quality service, integrity and professionalism	Address critical response situations within the City	Successful critical incident responses with after action analysis unit activations	6	6	6
Public Health & Safety	Focus on learning	Expose youth to positive roles in law enforcement through ongoing educational programs	Number of students impacted through Shattered Dreams, It's Party Time, JIP and/or JPA	1,900	2,000	2100
Public Health & Safety	Focus on service	Enhance abilities to receive, maintain and purge property/evidence in an orderly and timely manner	Number of items received/purged	8,800 / 3,600	10,000 / 5,000	10,000/ 500
Public Health & Safety	Focus on service	Enhance abilities to analyze and process all evidence in a timely manner and reduce backlog	Number of evidentiary items analyzed, processed or requested	7,500	8,000	8,000
Public Health & Safety	Focus on leading	Increase solvability of crimes through use of technology and specialized training	Print identifications made	20	25	30

# STRATEGIC FOCUS AREAS WITH RELEVANT PERFORMANCE, WORKLOAD, AND POLICY MEASURES

FIRE DEPARTMENT						
Performance Measures						
Strategic Focus Area	Strategy	Objective	Performance Measure	FY 2021 Actual	FY 2022 Revised	FY 2023 Adopted
Public Health & Safety	Protection of lives and property	Maintain or strive to achieve ISO PPC rating of ISO Class-1	Maintain ISO Class-1 PPC Rating	ISO Class-1	ISO Class-1	ISO Class-1
Public Health & Safety	Firefighter safety	Meet or exceed industry standards for personnel safety	Meet NFPA standards related to apparatus, PPE and facilities	Met	Meet	Meet
Public Health & Safety	Firefighter safety	Meet or exceed industry standards for personnel safety	Comply with NFPA 1500 standard on Fire Department Occupational Safety and Health Program	Met	Meet	Meet
Public Health & Safety	Prevention of fire related deaths in targeted populations	Minimize % change of fire deaths	% change of fire deaths year to year	0%	0%	0%
Public Health & Safety	Promotion of emergency and disaster preparedness	Accurately document disaster planning	Emergency management plan designation from State of Texas	Advanced	Advanced	Advanced
Public Health & Safety	Promotion of emergency and disaster preparedness	Accurately document disaster planning	Hazard mitigation plan	FEMA Approved	FEMA Approved	FEMA Approved
Public Health & Safety	Notification of citizens pre-disaster	Maintain effective outdoor notification coverage of population	Percentage of citizens within effective radius of outdoor warning sirens	93%	100%	100%
Public Health & Safety	Achieve operational excellence	Provide adequate deployment	Percentage of calls with 1st unit arrival within 7:20 total response time (target 90%)	83%	85%	88%
Public Health & Safety	Achieve operational excellence	Provide adequate deployment	Percentage of calls with full effective response force arrival on scene within the time of the associated risk level as outlined in the Standards of Cover	84%	90%	90%
Public Health & Safety	Protection of lives	Timely response to emergency calls	EMS response time average (minutes)	5:45	5:26	5:45
Infrastructure	Build a successful organization	Proactive maintenance of emergency vehicles and equipment	Preventive maintenance meets industry standards	Met	Meet	Meet
Workload and Policy Measures						
Strategic Focus Area	Strategy	Objective	Measure	FY 2021 Actual	FY 2022 Revised	FY 2023 Adopted
Public Health & Safety	Increase citizen participation	Effective use of volunteers to supplement community education programming	Volunteer hours - Frisco Fire Safety Town	397	2,000	3,000
Public Health & Safety	Increase citizen participation	Effective use of volunteers to supplement community education programming	Volunteer hours - Citizen Fire Academy alumni	359	2,000	3,000
Public Health & Safety	Prevention of fire related deaths in targeted populations	Population reached through fire prevention efforts	Total fire prevention contacts through Frisco Fire Safety Town, Clown Program and outreach efforts	27,127	60,000	80,000
Public Health & Safety	Enhanced core competencies and skills	Utilize state-of-the-art training techniques	Training hours of ISO training requirements	20 monthly per firefighter	22 monthly per firefighter	22 monthly per firefighter
Public Health & Safety	Enhanced core competencies and skills	Utilize state-of-the-art training techniques	Hours of enhanced specialty training	8,000	11,250	14,700
Infrastructure	Achieve operational excellence	Facilitate quality development	No more than an average of 5 review days per submitted plan	10.9	7.9	8.0
Infrastructure	Achieve operational excellence	Facilitate quality development	Total number of permits	1,259	1,300	1,200

# STRATEGIC FOCUS AREAS WITH RELEVANT PERFORMANCE, WORKLOAD, AND POLICY MEASURES

## FIRE DEPARTMENT (cont.)

### Workload and Policy Measures (cont.)

Strategic Focus Area	Strategy	Objective	Measure	FY 2021 Actual	FY 2022 Revised	FY 2023 Adopted
Infrastructure	Achieve operational excellence	Maintain life safety and fire protection in existing businesses	Total number of inspections	3,367	4,000	4,000
Infrastructure	Achieve operational excellence	Maintain life safety and fire protection in existing businesses	Fires in non-residential properties/total structure fires	6 of 51	10 of 51	6 of 60

## PUBLIC WORKS

### Performance Measures

Strategic Focus Area	Strategy	Objective	Performance Measure	FY 2021 Actual	FY 2022 Revised	FY 2023 Adopted
Public Health & Safety	Provide a "Superior Quality" rated water system	Meet or exceed state and federal water quality parameters	Water quality parameter(s) met	Yes	Yes	Yes
Infrastructure	Ensure proper operation of signal equipment	Complete scheduled maintenance & trouble call repairs	Operational fixtures maintained	99% of 7,425 fixtures	99% of 7,481 fixtures	99% of 7,821 fixtures
Excellence in City Government	Provide timely maintenance of water system	Inspect and repair 100% of all fire hydrants annually	Fire hydrants inspected	66%	33%	100%
Excellence in City Government	Provide timely maintenance of water system	Inspect 10% of the residential service connections	Residential service connections inspected	3%	1%	5%
Excellence in City Government	Inspect for system inflow and infiltration	Clean and video inspect 10% of the City's sewer mains	Linear feet of sewer line inspected	6%	6%	10%
Excellence in City Government	Inspect for system inflow and infiltration	Inspect and repair 10% of the City's sewer manholes	Manholes inspected / repaired	6%	15%	15%
Excellence in City Government	Maintain efficient meter reading	Complete repairs as needed	Reduce the number of no-reads (meters) to less than 5%	1.0%	<1%	< 3%
Excellence in City Government	Improve meter accuracy	Reduce the number of non AMI readings	Reduce the number of re-reads to less than 5%	10.0%	4.0%	< 3%
Excellence in City Government	Provide customers (internal and external) with quality service delivery	Respond to customer complaints within 48 hours	Customer complaints responded to within 48 hours	98%	98%	98%
Excellence in City Government	Right-of-Way permitting process efficiency	Improve right-of-way permitting process	Right-of-way permits processed within five days	86%	88%	95%
Sustainable City	Improve asset management program	Develop 5 year maintenance/repair plan for all systems	Comply with APWA asset management systems 5 BMP's within 2 years	N/A	10% completion of plan	100% completion of all practices
Sustainable City	Efficiency of equipment and vehicles	All vehicles comply with idle time policy	Meet goal of 15% or less idle time	21%	20% to date/expect reduction rest of year	20% or less per division
Sustainable City	Implement water-use reduction policies that increase the community's effort to protect and conserve our water supply	Implement conservation strategies for overall improved water use efficiency	Overall water consumption (gallons per capita per day)	158	160	160
Public Health & Safety, Sustainable City and Civic Involvement	Public Works re-accreditation (2023); biennial review process (due 2021)	Keep Best Management Practices (BMP) and accreditation operational, relevant and compliant	Complete self-assessment review in 2 years, and ensure two practices are substantially compliant	100% (2nd year review in progress; all practices now fully compliant)	Complete mid-term report / begin practice reviews / purchased 10th edition manual	Complete all practice review and updates
Public Health & Safety, Sustainable City and Civic Involvement	Disaster preparedness and public safety	Provide an effective disaster exercise schedule	Conduct one table top and one operational exercise annually	100%	Credited COVID-19 and winter storm ops as an exercise	Continue with the same goal and exercises.

# STRATEGIC FOCUS AREAS WITH RELEVANT PERFORMANCE, WORKLOAD, AND POLICY MEASURES

## PUBLIC WORKS (cont.)

### Performance Measures (cont.)

Strategic Focus Area	Strategy	Objective	Performance Measure	FY 2021 Actual	FY 2022 Revised	FY 2023 Adopted
Public Health & Safety, Sustainable City and Civic Involvement	Safety	Improve safety awareness	Monthly Division meetings to discuss safety issues / concerns related to tasks and operations	These were halted due to COVID-19 pandemic exposure guidelines	Started up in 4th quarter of fiscal year 2021	Conduct monthly meetings as usual
Public Health & Safety, Sustainable City and Civic Involvement	Safety	Maintain and improve heavy equipment operations and safety	Provide refresher courses for Public Works Heavy Equipment Operator I and Heavy Equipment Operator II positions	Suspended due to COVID-19 pandemic restrictions	Seasonal training for snow-ice treatment completed/trailer training completed	50% per division
Public Health & Safety, Sustainable City and Civic Involvement	Maintain existing infrastructure	Provide safe sidewalks and walkways for pedestrians	Length of time between customer request and repair	349 days (12 months)	375 days (12.5 months)	375 days (12.5 months)
Public Health & Safety, Sustainable City and Civic Involvement	Maintain existing infrastructure	Improve asphalt streets	Resurface and rebuild at least 5% of Hot Mixed Asphaltic Concrete (HMAC) lane miles annually	15.0%	14.4%	14.6%
Public Health & Safety, Sustainable City and Civic Involvement	Maintain existing infrastructure	Repair street and alley failures	Cubic yards of concrete poured	3,012	2,895	2,800
Public Health & Safety, Sustainable City and Civic Involvement	Maintain existing infrastructure	Recondition existing asphalt streets	Number of asphalt streets resurfaced	12	12	12
Public Health & Safety	Provide a safe driving environment through adequate signage	Make sure signs meet minimum retro reflectivity levels	Traffic signs produced and installed for replacements or new installs	6,950	7,100	7,300
Public Health & Safety	Provide safe school zones	Provide necessary traffic control signs and markings for safe pedestrian travel in school zones	Refurbish or re-locate all school zone markers	42 (189 Total)	40 (193 Total)	40 (195 Total)
Public Health & Safety	Effective communication with the public	Help manage traffic during special events and provide public service messages	Staff hours spent setting up message boards	212	215	225
Public Health & Safety	Provide a safe driving environment through adequate striping	Restripe intersections and arterials every 4 years based on inspections	Miles of new or refreshed striping installed	17.3	17	17
Infrastructure and Public Health & Safety	Ensure proper operation of school zone flashers and speed boards	Complete scheduled maintenance & trouble call repairs	School zone flashers maintenance/repair visits	265	230	235
Infrastructure and Public Health & Safety	Ensure proper operation of signal equipment	Complete scheduled maintenance & trouble call repairs	Traffic signal maintenance/repair visits	1,423	1,300	1,325
Infrastructure and Public Health & Safety	Provide safe and efficient driving environment	Install new school zone flashers	School zone flashers installed	4	7	4
Infrastructure and Public Health & Safety	Provide safe and efficient driving environment	Provide ongoing end user application training and support for signal equipment and technology	Training sessions offered to City staff	34	40	48

## HUMAN RESOURCES

### Performance Measures

Strategic Focus Area	Strategy	Objective	Performance Measure	FY 2021 Actual	FY 2022 Revised	FY 2023 Adopted
Excellence in City Government	Attract and retain a high impact employee pool	Flexible & cost-effective reward programs for a diverse workforce	Total Rewards Cost Per EE Per Year	\$ 114,072	\$ 124,203	\$ 131,721
Excellence in City Government	Positively impact employee well being	Provide cost effective benefits	Health Care Cost Per Employee Per Yr.	\$ 16,390	\$ 17,099	\$ 17,783

# STRATEGIC FOCUS AREAS WITH RELEVANT PERFORMANCE, WORKLOAD, AND POLICY MEASURES

## HUMAN RESOURCES (cont.)

### Performance Measures (cont.)

Strategic Focus Area	Strategy	Objective	Performance Measure	FY 2021 Actual	FY 2022 Revised	FY 2023 Adopted
Excellence in City Government	Positively impact employee well being	Improve health and retirement security of employees	Reduce employee Relative Risk Score	1.34	1.34	1.34
Excellence in City Government	Develop a high impact employee pool	Increase average number of development training hrs. by HR per employee - GOAL is 12 hr./EE	Hours per employee per year provided by HR	6	8	12
Excellence in City Government	Attract and retain a high impact employee pool	Increase active employee engagement	Employee Net Promoter Score (eNPS)		3.82	3.90
Excellence in City Government	Attract and retain a high impact employee pool	Hire excellent employees	Time to Offer	125	142	121
Sustainable City	Recruit and retain a skilled and diverse workforce	Monitor and Evaluate Employee Retention	Increase employee retention time with City for EEs making <\$60k	3.55	2.58	3.55
Excellence in City Government	Recruit and retain a skilled and diverse workforce	Maintain city-wide turnover at less than 10%	City employee turnover	13%	9.5%	9.0%
Sustainable City	Recruit and retain a skilled and diverse workforce	Reduce involuntary terminations for FT EE's within the 1st year of employment	First year turnover	26.95%	30.71%	26%

## ADMINISTRATIVE SERVICES

### Performance Measures

Strategic Focus Area	Strategy	Objective	Performance Measure	FY 2021 Actual	FY 2022 Revised	FY 2023 Adopted
Excellence in City Government	Provide customers (internal and external) with quality service	Provide a timely response to administrative matters	Respond to critical matters within 24 hours and non-routine matters within 30 days	Yes	Yes	Yes
Excellence in City Government	Market the Contract Postal Unit (CPU) to potential customers	Encourage customers in the area and patrons of City Hall and the Library	Increase in revenue	-6%	1%	2%
Excellence in City Government	Provide internal customers with quality service delivery	Stock relevant inventory that is needed on a day to day basis	Inventory turnover ratio (cost of goods sold/average inventory value)	2.01	2.00	2.5
Excellence in City Government	Provide internal customers with quality service delivery	Sustain accurate inventory records	Accuracy ratio (accurate records/inventory records) of quarterly counts	98%	95%	95%
Infrastructure	Ensure City assets are maintained properly	Provide services in the most efficient manner and accurate manner	Technical utilization (time on Building Services work orders vs. payroll time)	77%	80%	75%
Sustainable City	To minimize downtime and repair costs on vehicles and equipment	Schedule routine PM service & perform repairs	Average downtime hours	6.02	9.02	8.50

### Workload and Policy Measures

Strategic Focus Area	Strategy	Objective	Measure	FY 2021 Actual	FY 2022 Revised	FY 2023 Adopted
Long-Term Financial Health	Loss prevention through safety training initiatives focused on loss trends	Train city staff based on loss trends	Number of safety trainings conducted	7	12	12
Long-Term Financial Health	Loss prevention through safety training initiatives focused on loss trends	Ensure adequate safety training standards for City personnel	Safety training hours provided	853	1,498	800
Long-Term Financial Health	Ensure adequate protection of City resources and personnel	Manage insurance to maintain compliance with City specifications	City Owned Facility Safety Site Inspections	15	30	36
Long-Term Financial Health	Administer Citywide Insurance policy	Manage insurance to maintain compliance with City specifications	Texas Municipal League claims filed annually	120	100	115

# STRATEGIC FOCUS AREAS WITH RELEVANT PERFORMANCE, WORKLOAD, AND POLICY MEASURES

ADMINISTRATIVE SERVICES (cont.)						
Workload and Policy Measures (cont.)						
Strategic Focus Area	Strategy	Objective	Measure	FY 2021 Actual	FY 2022 Revised	FY 2023 Adopted
Long-Term Financial Health	Ensure City assets are disposed of properly	Conduct the auction of assets	Auction revenue received	\$408,189	\$546,000	\$450,000
Long-Term Financial Health	Vendor outreach and targeting vendors for bid solicitation and distribution	Increase the number of registered suppliers on e-procurement platform	Registered and active vendors* (*new platform in 2019-Bonfire)	2,515	4,471	5,000
Long-Term Financial Health	Excellence in City Government	Best practices and benchmarking activities	Achievement in Excellence National Procurement Award Program (100 points to achieve)	155	130	150
Long-Term Financial Health	Effective and efficient purchasing policies and procedures	Reduce time spent on small dollar purchases	P-Card Usage for Items below \$3K	N/A	69%	70%
Excellence in City Government	Costs to deliver City services will remain competitive with surrounding Cities	Costs to deliver City services will remain competitive with surrounding Cities	Postal unit targeted effort to increase revenue or decrease expense	2	3	3
Excellence in City Government	Costs to deliver City services will remain competitive with surrounding Cities	Costs to deliver City services will remain competitive with surrounding Cities	Vendor targeted effort to increase revenue or decrease expense	1	5	7
Excellence in City Government	Ensure City assets are maintained properly	Effective address service requests	Work orders opened	2,595	2,803	3,403
Excellence in City Government	Ensure City assets are maintained properly	Effective address service requests	Work orders completed	4,600	4,716	5,316
Excellence in City Government	Ensure City assets are maintained properly	Effective address service requests	Technical utilization (time on Fleet work orders vs. payroll time)	80%	82%	84%
Excellence in City Government	Ensure City assets are maintained properly	Effective address service requests	Total square footage maintained	1,589,056	1,613,688	1,808,747
Excellence in City Government	Efficient and effective equipment	Provide the most efficient and effective equipment	Number of monthly energy consumption reports	N/A	12	12
Excellence in City Government	Efficient and effective equipment	Minimize energy waste	Electric consumption per square foot	18.96 Kwh/sf	17.40 Kwh/sf	17.00 Kwh/sf
Excellence in City Government	Efficient and effective equipment	Cost of services is minimized	Gas consumption per square foot	.20 CCF/sf	.24 CCF/sf	.22 CCF/sf
Excellence in City Government	To minimize downtime and repair costs on vehicles and equipment	Schedule routine PM service & perform repairs	PM Efficiency	89%	93%	95%
Excellence in City Government	To minimize downtime and repair costs on vehicles and equipment	Schedule routine PM service & perform repairs	Fleet Availability	98%	97%	96%
Excellence in City Government	Provide functional fueling sites for city vehicles & equipment	Maintain fueling sites utilized by City Departments	Gallons pumped	473,746	485,800	500,000
INFORMATION TECHNOLOGY						
Performance Measures						
Strategic Focus Area	Strategy	Objective	Performance Measure	FY 2021 Actual	FY 2022 Revised	FY 2023 Adopted
Excellence in City Government	Survey customers annually to ensure satisfaction.	Customer satisfaction	Customers indicate satisfaction in annual survey.	N/A	N/A	95%
Excellence in City Government	Survey customers to ensure satisfaction	Customer satisfaction	Customers indicate satisfaction with the service they received related to service requests and problem tickets	97%	95%	95%
Excellence in City Government	Ensure the reliability and availability of computer systems	Maintain average time for restoration of enterprise hardware, applications and network connectivity	Restore servers, connectivity and applications in less than 4 hours	90%	90%	94%
Excellence in City Government	Ensure all computer systems are reliable by maintaining all systems at the correct operating levels	System reliability and security	Ensure all desktops, laptops and mobile devices are maintained and current	95%	95%	95%



# STRATEGIC FOCUS AREAS WITH RELEVANT PERFORMANCE, WORKLOAD, AND POLICY MEASURES

## INFORMATION TECHNOLOGY (cont.)

### Performance Measures (cont.)

Strategic Focus Area	Strategy	Objective	Performance Measure	FY 2021 Actual	FY 2022 Revised	FY 2023 Adopted
Excellence in City Government	Maintain elevated employee awareness for maintaining a secure technical environment	Improve security awareness	Train all new full-time employees on security awareness topics	98%	100%	100%
Excellence in City Government	Implement highly effective, reliable, secure and innovative applications and integrations	Work with Project Manager and Business Analyst to ensure project goals are documented and met	Completed project result meets or exceeds business objectives	N/A	N/A	100%
Excellence in City Government	Guide vendor selection process to ensure the solution meets business requirements	Support business project scope and definition by creating and/or collaborating on requirements in all projects led by the PMO	Produce requirements for approved technology selection projects	100%	100%	100%
Excellence in City Government	Business applications are kept current to help ensure reliability and maximize the availability of features	Ensure system functionality and reliability	Core applications are kept up to date and in support with regularly scheduled updates/upgrades	93%	100%	100%

## LIBRARY

### Performance Measures

Strategic Focus Area	Strategy	Objective	Performance Measure	FY 2021 Actual	FY 2022 Revised	FY 2023 Adopted
Excellence in City Government	Costs to deliver library services will remain competitive with regional libraries	Exceed benchmarks for transactions per full time equivalent (FTE) position	Transactions per FTE (benchmark)	4,072 (2,476)	4,200 (2,600)	5,000 (2,800)
Excellence in City Government	Improve customer convenience by addressing their desires and needs	Maintain customer service efficiency	Length of time to get items back on the shelf (hours)	20.5	20	19.5
Excellence in City Government	Improve customer convenience by addressing their desires and needs	Maintain efficiency in customer service in available books	Percentage of "held" items made available (daily)	85%	86%	87%
Excellence in City Government	Quality of library services will remain competitive with regional libraries	Acquire library materials to meet state accreditation requirements and patron needs	Collection size per capita	1.15	1.16	1.25
Excellence in City Government	Quality of library services will remain competitive with regional libraries	Offer a wide range of library services to meet resident needs and expectations	Meet Library of Excellence Award standards in all 10 criteria	100%	100%	100%
Excellence in City Government	Maximize taxpayer investment in library services	Collect materials desired by residents	Increase number of unique users of digital materials	13,483	13,636	13,772
Excellence in City Government	Maximize taxpayer investment in library services	Collect materials desired by residents	Increase number of newly purchased materials that circulate	99%	98%	99%
Leisure and Culture	Increase collection use	Maximize the Library's collection marketing to residents	Increase the number of guest interactions with book lists	17,612	17,800	18,000
Sustainable City and Civic Involvement	Assist international residents to more fully participate in community life	Provide quality English-as-a-Second Language classes for the community	85% of ESL participants agree or strongly agree that they benefited from the program when surveyed	N/A	N/A	85%
Sustainable City and Civic Involvement	Support reading and learning success among children	Provide quality story time classes for the community	95% of story time parents agree or strongly agree that they benefited from the program when surveyed	N/A	N/A	95%
Infrastructure	Increase efficiency and time-saving for patrons and staff	Maintain accuracy with items available on shelf	Shelf inventory accuracy rate	N/A	99.7%	99.8%



# STRATEGIC FOCUS AREAS WITH RELEVANT PERFORMANCE, WORKLOAD, AND POLICY MEASURES

## LIBRARY (cont.)

### Workload and Policy Measures

Strategic Focus Area	Strategy	Objective	Measure	FY 2021 Actual	FY 2022 Revised	FY 2023 Adopted
Sustainable City and Civic Involvement	Encourage civic pride and community involvement	Offer volunteer opportunities	Increase Adult and Teen Volunteer hours	4,772	5,154	5,257
Sustainable City and Civic Involvement	Support development of workforce skills	Provide opportunities to develop job skills	Participation in online courses focused on in-demand skills	N/A	6,898	7,036
Sustainable City and Civic Involvement	Support reading and learning success among children	The Mayor's Summer Reading Challenge for youth and teens will reinforce reading and learning skills during the summer	Increased number of minutes read	2,137,292	2,180,037	2,223,637
Sustainable City and Civic Involvement	Support reading and learning success among children	Engage preschoolers and elementary students in active learning	Increased attendance at Ready to Read Railroad/Tiny Town & Kids Club	19,377	36,978	66,000

## PARKS AND RECREATION

### Performance Measures

Strategic Focus Area	Strategy	Objective	Performance Measure	FY 2021 Actual	FY 2022 Revised	FY 2023 Adopted
Infrastructure	Preservation & Conservation	Proactively care for Play Frisco assets	Completion rate for level 1 service requests submitted via Cityworks / City Sourced	8.5 days	6.25 days	5 days
Excellence in City Government	Imagination	Develop our employees	% of employees receiving training equal to 2% of budgeted hours	50%	60%	75%
Leisure and Culture	Preservation & Conservation	Create a cultural arts roadmap	Implement Year 1-2 objectives identified in the cultural arts roadmap	N/A	50%	90%
Infrastructure	Continuous Improvement	Develop a LEAN culture	Average number of days per construction plan review (Target 30 days or less)	37	13	15

### Workload and Policy Measures

Strategic Focus Area	Strategy	Objective	Measure	FY 2021 Actual	FY 2022 Revised	FY 2023 Adopted
Leisure and Culture	Encouraging Play	Play Your Way	Conduct a fish population survey at Teel Pond/FAC/Vial Lake over a three-year period	N/A	1	1
Infrastructure	Encouraging Play	Play Your Way	Number of active capital design/construction projects	29	37	34
Infrastructure	Encouraging Play	Play Your Way	Total capital design/construction project cost oversight	\$49.7M	\$135M	\$153.5M
Infrastructure	Continuous Improvement	Develop a LEAN culture	Private development project submittals processed	523	545	534
Sustainable City	Preservation & Conservation	Proactively care for Play Frisco assets	Implement Park Reinvestment Program with one park completed each year	1	1	1
Excellence in City Government	Continuous Improvement	Develop a LEAN culture	% of full-time employees that earn Bronze Level Certification	72%	84%	100%
Excellence in City Government	Continuous Improvement	Develop a LEAN culture	Complete an advanced process improvement project semi-annually	1	1	2

# STRATEGIC FOCUS AREAS WITH RELEVANT PERFORMANCE, WORKLOAD, AND POLICY MEASURES

## ENGINEERING SERVICES

### Performance Measures

Strategic Focus Area	Strategy	Objective	Performance Measure	FY 2021 Actual	FY 2022 Revised	FY 2023 Adopted
Infrastructure, Sustainable City and Public Health & Safety	Provide superior private development review (Transportation Division)	Meet established timeline expectations	Site plans and construction sets reviewed in 30 days	100% of 1,178	100% of 2,000	100% of 2,000

### Workload and Policy Measures

Strategic Focus Area	Strategy	Objective	Measure	FY 2021 Actual	FY 2022 Revised	FY 2023 Adopted
Excellence in City Government	Prepare for the future	Acquire ROW/Easements for CIP projects prior to construction	ROW/Easements acquired	72	75	80
Excellence in City Government	Prepare for the future	Conduct group and individual utility coordination meetings	Meetings held	49	60	65
Infrastructure, Sustainable City and Public Health & Safety	Enhance mobility and safety along arterial streets	Proactively identify traffic signal system maintenance issues	Work orders created to fix traffic signal maintenance issues	574	450	600
Infrastructure, Sustainable City and Public Health & Safety	Enhance mobility and safety along arterial streets	Enhance mobility and safety for all travelers	Traffic signals installed or modified	9 new 1 rebuilt 35 modified	5 new 4 rebuilt 49 modified	13 new 4 rebuilt 66 modified
Infrastructure, Sustainable City and Public Health & Safety	Enhance mobility and safety along arterial streets	Install new bike routes	Miles of bike lane and bike boulevard implemented	4	8	12
Infrastructure, Sustainable City and Public Health & Safety	Provide safe and efficient driving environment	Install new arterial lighting	Miles of arterial roadway lighting added	4	1	7
Infrastructure, Sustainable City and Public Health & Safety	Improve traffic safety through design and operations	Reduce the number of crashes	Crashes per 1,000 residents	9.36	10.55	8.11
Infrastructure	Provide superior capital project inspection services	Meet expectations for inspection of capital projects	Average number of ongoing capital projects under construction	14	21	26
Infrastructure	Provide superior private development inspection services	Meet expectations for inspection of private development projects	Average number of ongoing private development projects under construction	209	230	220
Infrastructure	Provide superior capital project delivery	Design and construct public infrastructure	Number of active capital design/construction projects	39	43	35
Infrastructure	Provide superior capital project delivery	Design and construct public infrastructure	Total capital design/construction project cost oversight	\$87.7M	\$236.1M	\$235.4M
Infrastructure	Provide superior private development review services	Meet established review time	Average number of days per construction plan review (target 30 days or less)	37	13	15
Infrastructure	Provide superior private development review services	Meet established review time	Private development project submittals processed	523	545	534
Excellence in City Government	Pursue administrative excellence in supporting capital projects	Provide excellent administrative management of capital project contracts and other financial items	Financial items processed: capital projects, professional services and other contracts	1,372	1,390	1,450
Excellence in City Government	Focus on end user support - 'Developing People First'	Provide ongoing end user application training and support	Work with individual Divisions to schedule and conduct one overall and one task specific training session per end user each year	100%	100%	100%
Excellence in City Government	Focus on end user support - 'Developing People First'	Provide ongoing end user application training and support	Investigate all application outages. Recommend or provide temporary and permanent solutions to enable continuing operational functionality	100%	100%	100%

# STRATEGIC FOCUS AREAS WITH RELEVANT PERFORMANCE, WORKLOAD, AND POLICY MEASURES

## DEVELOPMENT SERVICES

### Performance Measures

Strategic Focus Area	Strategy	Objective	Performance Measure	FY 2021 Actual	FY 2022 Revised	FY 2023 Adopted
Public Health and Safety	Provide superior development review services	Provide services in the most efficient manner and accurate manner	Staff comments for pre-submittal meetings provided to applicants within two business days of meeting date	100%	100%	100%
Public Health and Safety	Provide superior development review services	Provide services in the most efficient manner and accurate manner	Staff comments for plans/plats provided to applicants within 10 calendar days	100%	83%	100%
Public Health and Safety	Provide quality programs and services which promote community well being	Proactively improve public health and safety	Maintenance/ Zoning complaint response within 1 business day (not including weekends nor holidays)	95%	95%	95%
Excellence in City Government	Provide superior development review services	Customer service response time	Single family plans review - 10 business days	80%	95%	95%
Excellence in City Government	Provide superior development review services	Customer service response time	Commercial plans review - 15 business days	99%	95%	95%
Excellence in City Government	Promote and develop standards and provide services that maintain sustainable property values	Compliance	Cases complied or extension provided within 30 calendar days	100%	100%	90%
Civic Involvement	Provide quality programs and services which promote community well being	Provide quality education through multiple outlets	Conduct 20 public outreach efforts annually	17	20	20

### Workload and Policy Measures

Strategic Focus Area	Strategy	Objective	Measure	FY 2021 Actual	FY 2022 Revised	FY 2023 Adopted
Public Health & Safety	Provide superior service delivery	Provide services in the most efficient accurate manner	Review time: food establishments 15 business days	100%	97%	100%
Public Health & Safety	Provide superior service delivery	Provide services in the most efficient accurate manner	Review time: pool plans 10 business days	100%	100%	100%
Public Health & Safety	Provide superior development review services	Provide services in the most efficient and accurate manner	Goal of 16 inspections per inspector per business day	18	17	16
Excellence in City Government	Promote and develop standards and provide services that maintain sustainable property values	Maintain participation in the 5-Star Neighborhood Program	Review ten 5-Star Neighborhoods annually	5%	4	12
Excellence in City Government	Promote and develop standards and provide services that maintain sustainable property values	Use programs to work with property owners, managers and landlords to maintain code compliance	Multifamily structures inspected for code compliance (100%)	72	74	81
Excellence in City Government	Promote and develop standards and provide services that maintain sustainable property values	Coordinate neighborhood cleanups	Conduct 2 neighborhood cleanups and/or activities to promote waste disposal	1%	1	1

## PUBLIC ART FUND

### Workload and Policy Measures

Strategic Focus Area	Strategy	Objective	Measure	FY 2021 Actual	FY 2022 Revised	FY 2023 Adopted
Leisure & Culture	Further the development, awareness and interest in the visual arts	Continue the "Art in the Atrium" exhibitions or Micro Gallery exhibit	Completed exhibitions	1	3	5
Leisure & Culture	Further the development, awareness and interest in the visual arts	Continue to add the Public Art Collection through CIP public art projects	Completed projects	2	1	4
Leisure & Culture	Further the development, awareness and interest in the visual arts	Develop awareness opportunities and partnership programs	Completed programs	0	1	3

# STRATEGIC FOCUS AREAS WITH RELEVANT PERFORMANCE, WORKLOAD, AND POLICY MEASURES

## HOTEL/MOTEL FUND

### Workload and Policy Measures

Strategic Focus Area	Strategy	Objective	Measure	FY 2021 Actual	FY 2022 Revised	FY 2023 Adopted
Long-Term Financial Health, Sustainable City, Civic Involvement and Leisure & Culture	Generate leads and bookings for meetings, conventions and tournaments	Solicit business through personal sales calls, phone solicitation, key trade show marketing and targeted sales missions	Room nights contracted with Frisco hotels	63,133	64,000	67,500
Long-Term Financial Health, Sustainable City, Civic Involvement and Leisure & Culture	Track projected economic impact of all events booked by the CVB	Continue to focus on booking large Citywide conventions and sporting tournaments to maximize economic impact	Economic impact generated by groups booked through CVB (million dollars)	\$46.2M	\$40.0M	\$41.0M
Long-Term Financial Health, Sustainable City, Civic Involvement and Leisure & Culture	Increase awareness of the City as a destination by generating in-kind media stories	Pitch story ideas to publications and travel writers to garner media and print exposure for the destination	Media value generated through public relations campaign	\$5.7M	\$4.5M	\$6.5M

## COMMUNITY DEVELOPMENT BLOCK GRANT FUND

### Workload and Policy Measures

Strategic Focus Area	Strategy	Objective	Measure	FY 2021 Actual	FY 2022 Revised	FY 2023 Adopted
Sustainable City	Promote the continued development of a diverse, unique and enduring city	Support and promote the availability of existing social services	CDBG funding provided to social service agencies	\$95,457	\$100,781	\$99,209
Sustainable City	Promote the continued development of a diverse, unique and enduring city	Develop criteria and program elements for reviewing and sustaining maturing communities and infrastructure	Affordable housing stock preserved through owner-occupied housing rehabilitation (units)	3	4	4

## COMMUNITY DEVELOPMENT BLOCK GRANT FUND (cont.)

### Workload and Policy Measures (cont.)

Strategic Focus Area	Strategy	Objective	Measure	FY 2021 Actual	FY 2022 Revised	FY 2023 Adopted
Sustainable City	Promote the continued development of a diverse, unique and enduring city	Develop criteria and program elements for reviewing and sustaining maturing communities and infrastructure	Public infrastructure projects in low-moderate income neighborhoods	0	3	2

## UTILITY FUND

### Workload and Policy Measures

Strategic Focus Area	Strategy	Objective	Measure	FY 2021 Actual	FY 2022 Revised	FY 2023 Adopted
Public Health & Safety, Sustainable City and Civic Involvement	Establish superior process and procedures for irrigation systems	Provide services in the most efficient and accurate manner	Irrigation permits processed	1,615	1,800	1,800
Public Health & Safety, Sustainable City and Civic Involvement	Establish superior process and procedures for irrigation systems	Provide services in the most efficient and accurate manner	Number of systems inspected	2,036	3,250	3,500
Public Health & Safety, Sustainable City and Civic Involvement	Reduce the number of Sanitary System Overflows (SSO)	Reduce the number of SSO's to less than seven (1 per 100 miles of pipe)	SSO's recorded per year	17	10	< 8
Excellence in City Government, Infrastructure	Establish process and procedures	Process and inspect right-of-way permits to protect the City's infrastructure	Number of ROW permits per year / month	9,581 / 798	7,416 / 618	7,980 / 665
Excellence in City Government, Infrastructure	Establish process and procedures	Process and inspect right-of-way permits to protect the City's infrastructure	Number of easements and encroachment agreements per year	11	8	10

## UTILITY FUND (cont.)

# STRATEGIC FOCUS AREAS WITH RELEVANT PERFORMANCE, WORKLOAD, AND POLICY MEASURES

## Workload and Policy Measures (cont.)

Strategic Focus Area	Strategy	Objective	Measure	FY 2021 Actual	FY 2022 Revised	FY 2023 Adopted
Excellence in City Government, Infrastructure	Establish process and procedures	Process and inspect right-of-way permits to protect the City's infrastructure	Number of network node submittals per year	19	16	19
Excellence in City Government, Infrastructure	Establish process and procedures	Process and inspect right-of-way permits to protect the City's infrastructure	Number of ROW permits with final inspections per year / month	4,455 / 372	4,668 / 389	5,700 / 475
Excellence in City Government, Infrastructure	Establish process and procedures	Process and inspect right-of-way permits to protect the City's infrastructure	Number of ROW violations	42	19	20

## STORMWATER FUND

### Performance Measures

Strategic Focus Area	Strategy	Objective	Performance Measure	FY 2021 Actual	FY 2022 Revised	FY 2023 Adopted
Excellence in City Government	Best Management Practices (BMPs) required by 2019 permit	Implemented and managed	BMPs attained	100%	100%	100%

### Workload and Policy Measures

Strategic Focus Area	Strategy	Objective	Measure	FY 2021 Actual	FY 2022 Revised	FY 2023 Adopted
Public Health & Safety, Infrastructure and Sustainable City	Focus on Learning	Enhance core competence and skills	Enforcement Average Training Per year: 30 Hours	100%	100%	100%
Public Health & Safety, Infrastructure and Sustainable City	Water quality protection and compliance by reducing stormwater pollutants to the maximum extent practicable	Install structural controls to reduce pollutants	Controls installed or maintained	8	9	10
Public Health & Safety, Infrastructure and Sustainable City	Water quality protection and compliance by reducing stormwater pollutants to the maximum extent practicable	Remove silt and debris from channels and streets	Tons removed	1,619	2,000	1,500
Public Health & Safety, Infrastructure and Sustainable City	Water quality protection and compliance by reducing stormwater pollutants to the maximum extent practicable	Clean/sweep arterial roadways to reduce the amount of silt and debris entering the stormwater system	Curb miles cleaned/swept	482	695	695
Public Health & Safety, Infrastructure and Sustainable City	Water quality protection and compliance by reducing stormwater pollutants to the maximum extent practicable	Inspect water quality of streams	Stream Assessments (Miles)	70	70	70
Public Health & Safety, Infrastructure and Sustainable City	Water quality protection and compliance by reducing stormwater pollutants to the maximum extent practicable	Proactive enforcement to reduce illicit discharge detection and elimination	Inspections to reduce illicit discharges	32	30	35
Public Health & Safety, Infrastructure and Sustainable City	Water quality protection and compliance by reducing stormwater pollutants to the maximum extent practicable	Proactive enforcement to reduce illicit discharge detection and elimination	Inspections to verify pollutant controls on construction projects	6,281	6,000	6,500
Public Health & Safety, Infrastructure and Sustainable City	Water quality protection and compliance by reducing stormwater pollutants to the maximum extent practicable	Proactive enforcement to reduce illicit discharge detection and elimination	Inlet boxes inspected/cleaned	1,976	2,000	5,000
Public Health & Safety, Infrastructure and Sustainable City	Asset Management	% of Infrastructure Receiving a Condition Assessment	Inlets (20% target)	14%	14%	35%
Public Health & Safety, Infrastructure and Sustainable City	Asset Management	% of Infrastructure Receiving a Condition Assessment	Outfalls (100% target)	7%	7%	100%
Public Health & Safety, Infrastructure and Sustainable City	Asset Management	% of Infrastructure Receiving a Condition Assessment	Road Crossings (100% target)	100%	100%	100%
Public Health and Safety	Provide superior capital and private development project review services	Support of capital and private development	Private development project submittals processed	523	545	534
Public Health and Safety	Provide superior capital and private development project review services	Support of capital and private development	Capital project reviews completed	39	43	35

# STRATEGIC FOCUS AREAS WITH RELEVANT PERFORMANCE, WORKLOAD, AND POLICY MEASURES

## STORMWATER FUND (cont.)

### Workload and Policy Measures (cont.)

Strategic Focus Area	Strategy	Objective	Measure	FY 2021 Actual	FY 2022 Revised	FY 2023 Adopted
Public Health and Safety	Flood hazard and erosion mitigation	Protect citizens and property from flooding and erosion hazards	Number of active floodplain/drainage studies and/or erosion mitigation projects	23	20	22
Public Health and Safety	Capital and preventative maintenance projects	Protect public infrastructure near creeks and reduce occurrence of critical issues	Number of active erosion mitigation projects	9	9	8

## ENVIRONMENTAL SERVICES FUND

### Performance Measures

Strategic Focus Area	Strategy	Objective	Performance Measure	FY 2021 Actual	FY 2022 Revised	FY 2023 Adopted
Sustainable City	Reduce the City's reliance on the landfill	Increase tons recycled from the curbside recycling program	Curbside recycling program tonnage	18,151	18,151	23,000
Sustainable City	Reduce the City's reliance on the landfill	Maintain residential diversion rate	Residential waste stream diversion	33.00%	33.00%	35.00%
Sustainable City	Reduce the City's reliance on the landfill	Minimize landfill tonnage charges by diverting material into recycling programs	City landfill usage cost reduction due to recycling	\$1,026,491	\$1,030,000	\$1,040,000
Sustainable City	Reduce the City's reliance on the landfill	Minimize landfill tonnage charges by diverting hazardous materials	Participants in Household Hazardous Waste Program	13,253	11,500	11,855

### Workload and Policy Measures

Strategic Focus Area	Strategy	Objective	Measure	FY 2021 Actual	FY 2022 Revised	FY 2023 Adopted
Public Health & Safety	Maintain outreach and volunteer programs	Adopt a street/park litter prevention program	Center-line miles cleaned	90	110	150
Public Health & Safety	Maintain outreach and volunteer programs	Environmental club for teenagers - Teens4Green	Membership levels	1,032	1,100	1,200
Public Health & Safety	Provide revenue and offset costs	Revenue generating recycling programs-moving box sales, metal, cardboard, oil, printer cartridges, plastic bags, Styrofoam	Revenue from recycling at Environmental Collection Center	\$103,708	\$115,000	\$125,000
Public Health & Safety	Provide revenue and offset costs	Revenue generating recycling programs-moving box sales, metal, cardboard, oil, printer cartridges, plastic bags, Styrofoam	Styrofoam and plastic bags	85,514 lbs.	90,000 lbs.	100,000 lbs.
Civic Involvement	Conservation and preservation	Preserving natural spaces through plastics removal	Pounds of waste properly disposed through litter abatement crew	10,484	13,000	15,000
Civic Involvement	Conservation and preservation	Removing hazardous products from waste stream and water sources by prioritizing EPA waste reduction hierarchy and reuse.	Pounds (lbs.) of household hazardous waste reused	17,861	18,000	19,111

# STRATEGIC FOCUS AREAS WITH RELEVANT PERFORMANCE, WORKLOAD, AND POLICY MEASURES

## COMMUNITY DEVELOPMENT CORPORATION FUND

### Workload and Policy Measures

Strategic Focus Area	Strategy	Objective	Measure	FY 2021 Actual	FY 2022 Revised	FY 2023 Adopted
Long-Term Financial Health Infrastructure and Sustainable City	Prepare venue for increased visitor traffic and maintain appeal for current arts-group users and tenants to sustain growth and viability	Improve spaces/entrance for visitors and arts groups	Overall FDC attendance	159,783	219,386	306,932
Long-Term Financial Health Infrastructure and Sustainable City	Prepare venue for increased visitor traffic and maintain appeal for current arts-group users and tenants to sustain growth and viability	Improve spaces/entrance for visitors and arts groups	Number of FDC Programs	17	26	26

## ECONOMIC DEVELOPMENT CORPORATION FUND

### Performance Measures

Strategic Focus Area	Strategy	Objective	Performance Measure	FY 2021 Actual	FY 2022 Revised	FY 2023 Adopted
Long Term Financial Health	Business attraction	Attract companies to Frisco from other markets to create jobs and new investment	FTE* Jobs created / retained	2,092	1,800	1,500
Long Term Financial Health	Business attraction	Attract companies to Frisco from other markets to create jobs and new investment	Square feet occupied	554,356	600,000	610,000
Long Term Financial Health	Business retention & expansion	Provide support and resources to existing businesses for retention and expansion	Jobs saved	1,537	700	750
Long Term Financial Health	Enhance innovative culture through entrepreneurship	Support entrepreneurial and collaborative environment for new business formation (Inspire Frisco)	FTE* jobs	N/A	N/A	100

### Workload and Policy Measures

Strategic Focus Area	Strategy	Objective	Measure	FY 2021 Actual	FY 2022 Revised	FY 2023 Adopted
Long-Term Financial Health and Sustainable City	Business attraction	Attract companies to Frisco from other markets to create jobs and new investment	Capital investment	\$100 M	\$257 M	\$200 M
Long-Term Financial Health and Sustainable City	Business retention & expansion	Provide support and resources to existing businesses for retention and expansion	Participants in: Frisco Forum; HR Forum	200	200	200
Long-Term Financial Health and Sustainable City	Business retention & expansion	Provide support and resources to existing businesses for retention and expansion	Outreach meetings	Business visits 125	Business visits 125	Business visits 150
Long-Term Financial Health and Sustainable City	Business retention & expansion	Provide support and resources to existing businesses for retention and expansion	Outreach meetings	Agency meetings 75	Agency meetings 100	Agency meetings 150
Long-Term Financial Health and Sustainable City	Enhance innovative culture through entrepreneurship	Support entrepreneurial and collaborative environment for new business formation (Inspire Frisco)	Program companies and mentors	50	75	75



# STRATEGIC FOCUS AREAS WITH RELEVANT PERFORMANCE, WORKLOAD, AND POLICY MEASURES

ECONOMIC DEVELOPMENT CORPORATION FUND (cont.)						
Workload and Policy Measures (cont.)						
Strategic Focus Area	Strategy	Objective	Measure	FY 2021 Actual	FY 2022 Revised	FY 2023 Adopted
Long-Term Financial Health and Sustainable City	Enhance innovative culture through entrepreneurship	Support entrepreneurial and collaborative environment for new business formation (Inspire Frisco)	Conferences & meetings	50	75	150
Long-Term Financial Health and Sustainable City	Enhance innovative culture through entrepreneurship	Sponsorship of Frisco Chamber of Commerce Young Entrepreneurs Academy (YEA) and Frisco Young Professionals (FYP) Programs	YEA participants and company engagement	34	40	40
Long-Term Financial Health and Sustainable City	Enhance innovative culture through entrepreneurship	Sponsorship of Frisco Chamber of Commerce Young Entrepreneurs Academy (YEA) and Frisco Young Professionals (FYP) Programs	FYP participants	45	50	60
Long-Term Financial Health and Sustainable City	Marketing and Communications	Communicate market demands for real estate, promote sustainability, workforce development, quality of life	Ad placement value	\$200,000	\$184,000	\$200,000
Long-Term Financial Health and Sustainable City	Marketing and Communications	Communicate market demands for real estate, promote sustainability, workforce development, quality of life	Added print advertising value	\$665,574	\$452,000	\$500,000
Long-Term Financial Health and Sustainable City	Marketing and Communications	Communicate market demands for real estate, promote sustainability, workforce development, quality of life	Number of paid print ad placements	23	19	15
Long-Term Financial Health and Sustainable City	Provide transparency in government	Gov Code Sec. 305.002, Texas Local Gov Code 140.0045 (2)	Required newspaper and legislation action associated expenditures	\$78,000	\$78,000	\$78,000



# BUDGET IN BRIEF



## **BUDGET IN BRIEF**

The following pages provide a short and concise summary of the budget process and key budget points.

### **BUDGET PROCESS**

The budget process is a yearly activity as set forth in the City Charter. The City Council adopts an annual budget as prepared by the City Manager and City staff.

The process starts each year in January with the City Council Work Session at which the City Council and City Manager, along with Department Directors determine the strategic focus areas, long term goals and plans for the upcoming fiscal year for the City of Frisco. Financial models for cost of service and fee rates are also updated during this timeframe.

Throughout February and March, the Budget staff begins preparing training materials and forecasts. Staff continuously monitor current year revenues and expenditures and simulate subsequent fiscal year projections. Financial models for cost of service and fee rates are also updated during this timeframe.

Each year in mid-March, the Management Team kicks off Budget. The Budget staff provides a letter, forms, guidelines and training materials needed to prepare the revised budget and proposed budget requests. Preparation of the budget includes three parts; 1) the current year revised budget, 2) the subsequent fiscal year proposed budget, 3) and the subsequent fiscal year capital and supplemental requested amounts. Budget Office staff hold training sessions with the Departments during March to assist with budget software use and provide one-on-one assistance and instruction.

The current year revised budget is a projection of revenues and expenditures for the remainder of the current fiscal year. Departments submit justification for accounts that are expected to be over budget or underutilized. All accounts are evaluated and adjusted from the current budgeted amount to meet year end needs.

The subsequent fiscal year proposed budget is the expected cost for maintaining the current year base operations to achieve Council's goals. Increases to the operating portion due to growth or inflation of the base are limited depending on the City Manager guidelines stated in the Budget development kick off letter. Capital and one-time purchases from the previous fiscal year are not included in this base estimate.

Activities that require additional resources, new or replacement equipment, or new programs are included in the capital and supplemental requested amounts. For each item requested, Departments provide a description, itemization and justification of the estimated costs. These requests are submitted by the Department in a list prioritized according to need. Fleet and computer replacements are submitted by the Fleet Division and Information Technology Department for each Department and evaluated during the Departmental Budget Review Meetings.

All budget preparation materials are due to the Budget staff throughout April. During May, individual Departmental Budget Review Meetings are held with the Department Director and the Management Team to review and discuss requests for changes to the current year, the upcoming year proposed budget and capital and supplemental requests. The budget staff combines the proposed requests into the Revenue, Expenditure and Fund Summaries and submits to the City Manager, who reviews, makes adjustments and submits the proposed budget to the City Council prior to August 15.

## **BUDGET IN BRIEF**

The City Council has the opportunity to review the proposed budget, discuss their opinions, ask questions with the City Manager, provide feedback and request changes at the Council Work Session in early August. After the Council Work Session there are two public hearings. The Charter requires at least one public hearing on the budget. As of January 1, 2020, per Texas Senate Bill 2, from the 86th Texas Legislature, the effective tax rate is now known as the "No-New-Revenue" tax rate and the rate formerly referred to as the rollback rate, is now the Voter-Approval tax rate. If the proposed tax rate is equal to or less than the No-New-Revenue tax rate and the Voter-Approval tax rate, no action is required prior to adoption. If the proposed tax rate is greater than either the No-New-Revenue rate or Voter-Approval tax rate, additional notices and public hearings and an automatic election on the tax rate could be required in addition to the public hearing on the budget. Public hearings allow citizens a chance to voice their opinions.

The City Council adopts the final budget appropriation at a City Council meeting in September for the October 1 fiscal year start date.

Visit our website for our budget in brief document: <http://www.friscotexas.gov/157/Budget-Office>

### **BUDGET ADJUSTMENTS AND AMENDMENTS**

Budget changes that do not affect the total for a Department but transfer funds from one line item to another within a Department's operating budget are allowed at each Director's discretion. A budget adjustment that will bring a change in the total appropriation for a Department may be allowed by the City Manager at the written request of the Department, based on the City's ability to fund the request. A budget adjustment that requires a change in total appropriations at the fund level requires the City Council's approval in the form of an ordinance.

## **BUDGET PROCESS FLOWCHART**



**CITY OF FRISCO**  
**COMBINED BUDGET SUMMARY**  
**2022 - 2023**

<u>Fund Title</u>	<u>Estimated Beginning Balance</u>	<u>Revenues by Type</u>			
		<u>Taxes</u>	<u>Licenses &amp; Permits</u>	<u>Fees</u>	<u>Interest</u>
General Fund	\$ 86,268,204	\$ 193,849,905	\$ 12,152,057	\$ 14,075,585	\$ 521,281
Insurance Reserve Fund	21,003,865	-	-	-	60,000
Capital Reserve Fund	14,267,902	-	-	-	60,000
Public Leased Facility Fund	1,928,609	-	-	1,350,906	3,600
Special Events Fund	359,930	-	-	175,000	720
Workforce Housing Fund	339,363	-	-	-	1,560
Public Art Fund	378,947	-	-	-	3,600
Court Fees Fund	138,340	-	-	126,400	600
TIRZ #1 Fund	3,048,070	38,873,764	-	5,066,232	4,800
TIRZ #5 Fund	729,920	1,555,362	-	-	2,400
TIRZ #6 Fund	15,743	34,487	-	-	-
TIRZ #7 Fund	-	220	-	1,878,040	-
Traffic Control Enforcement	53,031	-	-	-	-
Hotel/Motel Tax Fund	3,791,973	7,404,153	-	1,460,010	2,000
Tourism PID Fund	-	-	-	-	-
Panther Creek PID Fund	8,228	-	-	130,000	35,000
Grants and Contracts Fund	-	-	-	-	-
CDBG Fund	-	-	-	-	-
Public Television Franchise Tax Fund	1,121,273	225,000	-	-	3,200
Capital Projects Fund	35,379,560	-	-	-	-
Thoroughfare Impact Fees Fund	8,767,874	-	-	-	-
Park Dedication Fee Fund	15,247,050	-	-	-	-
Debt Service Fund	282,717	60,557,859	-	-	96,000
Utility Fund	70,501,996	-	-	135,705,490	200,000
Utility Capital Projects Fund	1,715,732	-	-	-	-
Utility Impact Fees Fund	28,026,729	-	-	-	-
Stormwater Fund	960,324	-	-	5,369,967	2,400
Environmental Services Fund	1,927,886	-	-	27,410,192	8,400
Community Development Fund	49,608,638	34,408,306	-	-	50,000
CDC Remediation Fund	4,417,267	-	-	-	24,000
Economic Development Fund	84,656,113	34,408,306	-	-	50,000
Charitable Foundation Fund	29,415	-	-	-	-
<b>Totals</b>	<b>\$ 434,974,699</b>	<b>\$ 371,317,362</b>	<b>\$ 12,152,057</b>	<b>\$ 192,747,822</b>	<b>\$ 1,129,561</b>

**Assumptions:**

Revenue projections are based on a combination of historic trend, calculations, and estimate factors.

Expenditure appropriations are supported by Department requests prepared by the City Manager and staff and adopted by City Council.

**CITY OF FRISCO  
COMBINED BUDGET SUMMARY  
2022 - 2023**

Revenues By Type		Expenses by Object				
Bond Proceeds / Miscellaneous	Interfund Transfers In	Salary & Benefit	Service & Debt Commodity	Capital Outlay	Interfund Transfers Out	Estimated Ending Balance
\$ 2,439,364	\$ 6,565,533	\$ 152,408,532	\$ 66,291,564	\$ 8,267,175	\$ 2,515,037	\$ 86,389,622
-	-	-	-	-	39,000	21,024,865
-	1,500,000	-	-	-	-	15,827,902
-	157,000	-	1,275,804	57,000	-	2,107,311
99,000	249,500	103,439	447,379	-	-	333,332
-	-	-	44,000	-	-	296,923
-	358,537	97,917	264,220	-	-	378,947
-	-	-	155,176	-	84,000	26,164
-	6,950,132	-	22,487,001	-	27,677,110	3,778,887
-	-	-	-	-	1,272,709	1,014,973
-	206,490	-	-	-	206,490	50,230
-	-	-	-	-	1,878,260	-
-	-	-	53,031	-	-	-
42,125	-	2,064,823	3,399,875	-	2,710,493	4,525,070
-	-	-	-	-	-	-
-	-	-	-	-	165,000	8,228
15,579,434	250,000	-	2,385,534	-	13,443,900	-
1,824,391	-	-	1,824,391	-	-	-
-	-	-	-	609,380	-	740,093
211,125,000	26,494,000	-	1,000,000	247,340,697	-	24,657,863
-	-	-	-	-	-	8,767,874
-	-	-	-	-	15,000,000	247,050
-	31,976,874	-	90,314,220	-	-	2,599,230
20,000	3,546,094	17,253,486	111,683,842	976,044	4,077,765	75,982,443
15,000,000	8,993,900	-	-	16,906,150	-	8,803,482
-	-	-	-	-	3,000,000	25,026,729
-	4,450,000	2,014,978	1,674,159	1,815,000	4,077,757	1,200,797
64,800	-	2,102,417	20,493,429	72,232	3,024,610	3,718,590
244,075	2,792,080	-	11,472,537	-	14,460,765	61,169,797
25,000,000	1,400,000	102,357	1,297,643	29,000,000	-	441,267
48,775	-	1,900,142	22,744,591	-	2,257,244	92,261,218
1,000	-	-	1,000	-	-	29,415
\$ 271,487,964	\$ 95,890,140	\$ 178,048,091	\$ 359,309,396	\$ 305,043,678	\$ 95,890,140	\$ 441,408,301

# CITY OF FRISCO

## THREE YEAR REVENUE AND EXPENDITURE SUMMARY

	Actual 2021	General Fund Revised 2022	Adopted 2023	Actual 2021	TIRZ #1 Fund Revised 2022	Adopted 2023
<b>Revenues</b>						
Taxes	\$ 160,724,318	\$ 178,989,869	\$ 193,849,905	\$ 34,932,201	\$ 35,163,329	\$ 38,873,764
Licenses & Permits	11,400,650	11,047,448	12,152,057	-	-	-
Fees	11,523,245	13,106,952	14,075,585	4,925,512	5,092,682	5,066,232
Interest	146,482	516,120	521,281	5,011	3,699	4,800
Miscellaneous	2,347,799	2,988,748	2,439,364	50,913	-	-
<b>Total Revenue</b>	<b>186,142,494</b>	<b>206,649,137</b>	<b>223,038,193</b>	<b>39,913,637</b>	<b>40,259,710</b>	<b>43,944,796</b>
<b>Expenditures</b>						
Salary & Benefit	118,204,260	139,760,963	152,408,532	-	-	-
Service & Commodity	45,270,174	61,349,122	66,291,564	19,956,001	24,775,293	22,487,001
Capital Outlay	4,085,043	8,845,961	8,267,175	-	-	-
<b>Total Expenditures</b>	<b>167,559,477</b>	<b>209,956,046</b>	<b>226,967,271</b>	<b>19,956,001</b>	<b>24,775,293</b>	<b>22,487,001</b>
<b>Net Revenue (Expenditures)</b>	<b>18,583,017</b>	<b>(3,306,909)</b>	<b>(3,929,078)</b>	<b>19,957,636</b>	<b>15,484,417</b>	<b>21,457,795</b>
<b>Other Sources (Uses)</b>						
Transfers In (Out)	(8,750,285)	1,944,836	4,050,496	(20,142,678)	(20,264,575)	(20,726,978)
Proceeds from Debt	-	-	-	-	-	-
<b>Total Resources (Uses)</b>	<b>(8,750,285)</b>	<b>1,944,836</b>	<b>4,050,496</b>	<b>(20,142,678)</b>	<b>(20,264,575)</b>	<b>(20,726,978)</b>
<b>Beginning Fund Balance</b>	<b>77,797,545</b>	<b>87,630,277</b>	<b>86,268,204</b>	<b>8,013,270</b>	<b>7,828,228</b>	<b>3,048,070</b>
<b>Ending Fund Balance</b>	<b>\$ 87,630,277</b>	<b>\$ 86,268,204</b>	<b>\$ 86,389,622</b>	<b>\$ 7,828,228</b>	<b>\$ 3,048,070</b>	<b>\$ 3,778,887</b>

(1) Actual is presented on a budgetary basis



# CITY OF FRISCO

## THREE YEAR REVENUE AND EXPENDITURE SUMMARY

Debt Service Fund			Utility Fund			Total General Fund Subsidiaries		
Actual 2021	Revised 2022	Adopted 2023	Actual 2021	Revised 2022	Adopted 2023	Actual 2021	Revised 2022	Adopted 2023
\$ 46,517,078	\$ 52,244,014	\$ 60,557,859	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
-	-	-	-	-	-	-	-	-
-	-	-	105,882,114	121,217,999	135,705,490	1,213,279	1,484,187	1,525,906
5,477	51,920	96,000	34,123	80,000	200,000	36,327	85,185	129,480
-	-	-	1,224,013	836,100	20,000	129,300	103,500	99,000
<b>46,522,555</b>	<b>52,295,934</b>	<b>60,653,859</b>	<b>107,140,250</b>	<b>122,134,099</b>	<b>135,925,490</b>	<b>1,378,906</b>	<b>1,672,872</b>	<b>1,754,386</b>
-	-	-	15,834,526	15,012,993	17,253,486	109,683	160,877	201,356
93,171,168	89,465,786	90,314,220	86,788,068	99,173,902	111,683,842	1,212,738	2,134,077	2,031,403
-	-	-	235,192	3,628,104	976,044	45,135	6,900	57,000
<b>93,171,168</b>	<b>89,465,786</b>	<b>90,314,220</b>	<b>102,857,786</b>	<b>117,814,999</b>	<b>129,913,372</b>	<b>1,367,556</b>	<b>2,301,854</b>	<b>2,289,759</b>
(46,648,613)	(37,169,852)	(29,660,361)	4,282,464	\$ 4,319,100	6,012,118	11,350	(628,982)	(535,373)
28,847,073	28,944,950	31,976,874	3,400,982	62,450	(531,671)	10,799,321	522,809	2,226,037
15,755,755	5,174,238	-	-	-	-	-	-	-
<b>44,602,828</b>	<b>34,119,188</b>	<b>31,976,874</b>	<b>3,400,982</b>	<b>62,450</b>	<b>(531,671)</b>	<b>10,799,321</b>	<b>522,809</b>	<b>2,226,037</b>
5,379,166	3,333,381	282,717	58,437,000	66,120,446	70,501,996	27,574,118	38,384,789	38,278,616
<b>\$ 3,333,381</b>	<b>\$ 282,717</b>	<b>\$ 2,599,230</b>	<b>\$ 66,120,446</b>	<b>\$ 70,501,996</b>	<b>\$ 75,982,443</b>	<b>\$ 38,384,789</b>	<b>\$ 38,278,616</b>	<b>\$ 39,969,280</b>

# CITY OF FRISCO

## THREE YEAR REVENUE AND EXPENDITURE SUMMARY

	Total Special Revenue Funds			Total Capital Projects		
	Actual 2021	Revised 2022	Adopted 2023	Actual 2021	Revised 2022	Adopted 2023
<b>Revenues</b>						
Taxes	\$ 6,472,070	\$ 8,408,171	\$ 9,219,222	\$ -	\$ -	\$ -
Licenses & Permits	-	-	-	-	-	-
Fees	2,186,923	2,063,794	3,594,450	15,367,553	18,000,000	-
Interest	45,325	41,325	43,200	312,665	1,305,708	-
Miscellaneous	11,429,774	8,151,666	17,445,950	15,261,788	56,656,581	68,000,000
<b>Total Revenue</b>	<b>20,134,092</b>	<b>18,664,956</b>	<b>30,302,822</b>	<b>30,942,006</b>	<b>75,962,289</b>	<b>68,000,000</b>
<b>Expenditures</b>						
Salary & Benefit	1,388,051	1,711,732	2,064,823	-	-	-
Service & Commodity	14,439,204	11,518,651	7,818,007	262,870	790,245	1,000,000
Capital Outlay	193,652	543,864	609,380	78,961,609	613,213,034	264,246,847
<b>Total Expenditures</b>	<b>16,020,907</b>	<b>13,774,247</b>	<b>10,492,210</b>	<b>79,224,479</b>	<b>614,003,279</b>	<b>265,246,847</b>
<b>Net Revenue (Expenditures)</b>	<b>4,113,185</b>	<b>4,890,709</b>	<b>19,810,612</b>	<b>(48,282,473)</b>	<b>(538,040,989)</b>	<b>(197,246,847)</b>
<b>Other Sources (Uses)</b>						
Transfers In (Out)	(1,942,492)	(4,252,452)	(19,304,362)	1,920,934	34,114,117	17,487,900
Proceeds from Debt	-	-	-	109,262,870	155,005,245	158,125,000
<b>Total Resources (Uses)</b>	<b>(1,942,492)</b>	<b>(4,252,452)</b>	<b>(19,304,362)</b>	<b>111,183,804</b>	<b>189,119,362</b>	<b>175,612,900</b>
<b>Beginning Fund Balance</b>	<b>3,049,558</b>	<b>5,220,251</b>	<b>5,858,508</b>	<b>375,157,241</b>	<b>438,058,572</b>	<b>89,136,945</b>
<b>Ending Fund Balance</b>	<b>\$ 5,220,251</b>	<b>\$ 5,858,508</b>	<b>\$ 6,364,758</b>	<b>\$ 438,058,572</b>	<b>\$ 89,136,945</b>	<b>\$ 67,502,998</b>

(1) Actual is presented on a budgetary basis

# CITY OF FRISCO

## THREE YEAR REVENUE AND EXPENDITURE SUMMARY

Total Enterprise Funds			Total Component Units			Total All Funds		
Actual 2021	Revised 2022	Adopted 2023	Actual 2021	Revised 2022	Adopted 2023	Actual 2021	Revised 2022	Adopted 2023
\$ -	\$ -	\$ -	\$ 54,984,502	\$ 65,539,630	\$ 68,816,612	\$ 303,630,169	\$ 340,345,013	\$ 371,317,362
-	-	-	-	-	-	11,400,650	11,047,448	12,152,057
25,591,185	27,680,210	32,780,159	-	-	-	166,689,811	188,645,824	192,747,822
6,949	9,500	10,800	78,414	116,040	124,000	670,773	2,209,497	1,129,561
250,555	73,156	64,800	484,040	317,769	25,293,850	31,178,182	69,127,520	113,362,964
<b>25,848,689</b>	<b>27,762,866</b>	<b>32,855,759</b>	<b>55,546,956</b>	<b>65,973,439</b>	<b>94,234,462</b>	<b>513,569,585</b>	<b>611,375,303</b>	<b>690,709,766</b>
3,245,275	3,541,427	4,117,395	1,830,646	2,287,169	2,002,499	140,612,441	162,475,161	178,048,091
18,436,385	22,178,209	22,167,588	30,898,731	86,656,483	35,515,770	310,435,339	398,041,768	359,309,396
254,503	168,582	1,887,232	3,697,300	2,614,253	29,000,000	87,472,434	629,020,698	305,043,678
<b>21,936,163</b>	<b>25,888,218</b>	<b>28,172,215</b>	<b>36,426,677</b>	<b>91,557,905</b>	<b>66,518,269</b>	<b>538,520,214</b>	<b>1,189,537,628</b>	<b>842,401,165</b>
3,912,526	1,874,648	4,683,544	19,120,279	(25,584,467)	27,716,193	(24,950,629)	(578,162,326)	(151,691,399)
(7,242,101)	(8,057,516)	(2,652,367)	(6,890,758)	(33,014,618)	(12,525,929)	-	-	-
-	-	-	-	32,050,000	-	125,018,625	192,229,483	158,125,000
<b>(7,242,101)</b>	<b>(8,057,516)</b>	<b>(2,652,367)</b>	<b>(6,890,758)</b>	<b>(964,618)</b>	<b>(12,525,929)</b>	<b>125,018,625</b>	<b>192,229,483</b>	<b>158,125,000</b>
12,400,653	9,071,078	2,888,210	153,030,997	165,260,518	138,711,434	720,839,548	820,907,540	434,974,699
<b>\$ 9,071,078</b>	<b>\$ 2,888,210</b>	<b>\$ 4,919,387</b>	<b>\$ 165,260,518</b>	<b>\$ 138,711,434</b>	<b>\$ 153,901,698</b>	<b>\$ 820,907,540</b>	<b>\$ 434,974,699</b>	<b>\$ 441,408,301</b>



## KEY BUDGET POINTS

### FISCAL YEAR 2023

GENERAL FUND BUDGET	\$	229,482,308
UTILITY FUND BUDGET	\$	133,991,137
TAXABLE VALUATION	\$	42,364,091,660
PROPOSED TAX RATE	\$	0.44660

### PROPERTY VALUATION ANALYSIS FOR THE PAST FIVE YEARS

TAX YEAR	CERTIFIED TAXABLE VALUATION	TOTAL GAIN (LOSS)		LESS NEW IMPROVEMENTS & ANNEXATIONS		GAIN (LOSS) ON PROPERTY ASSESSMENTS	
2017	26,532,839,613						
2018	29,351,318,858	2,818,479,245	10.62%	1,476,121,328	5.56%	1,342,357,917	5.06%
2018	29,351,318,858						
2019	31,652,546,777	2,301,227,919	7.84%	1,665,806,034	5.68%	635,421,885	2.16%
2019	31,652,546,777						
2020	33,718,537,249	2,065,990,472	6.53%	1,805,379,669	5.70%	260,610,803	0.83%
2020	33,718,537,249						
2021	36,643,992,146	2,925,454,897	8.68%	1,545,720,656	4.58%	1,379,734,241	4.10%
2021	36,643,992,146						
2022	42,364,091,660	5,720,099,514	15.61%	1,631,709,292	4.45%	4,088,390,222	11.16%

### 5 YEAR STAFFING TRENDS

(Number of Authorized Positions)

	FY 2019	FY 2020	FY 2021	FY 2022	FY 2023
General Fund	1,376	1,359	1,360	1,427	1,477
Public Leased Facility Fund	1	1	1	1	1
Special Events Fund	-	2	2	2	2
Public Art Fund	1	1	1	1	1
Hotel/Motel Fund	17	17	17	17	17
Utility Fund	190	189	189	178	179
Stormwater Drainage Fund	20	20	20	20	20
Environmental Services Fund	18	21	21	22	25
Community Development Fund	7	7	7	7	-
CDC Remediation Fund	-	-	1	1	1
Economic Development Fund	11	11	12	12	12
Total All Funds	1,641	1,628	1,631	1,688	1,735

**HISTORY**  
**History of Frisco Tells of Growth from**  
**Rich Soil and Good Farm Land**  
By Bob Warren, Former Mayor of Frisco  
and updated by Staff

In February 1902, a town we now know as Frisco, was formed from the fertile black soil of west Collin County's beautiful rolling prairie land. However, to get a true picture of the history of our City, we need to look much further back in time, perhaps to the early 1800's.

At least three vital ingredients were present in the birth of Frisco. An abundance of rich soil made excellent farmland, but two other things were needed, transportation and water. Let's see how these three ingredients worked together to grow the Frisco we know today.

**Transportation**

As with any successful city, transportation has been key to the development of Frisco. Settlers first came to this area while traveling the Shawnee Trail.

In 1838, the Congress of the Republic of Texas appropriated money for the construction of a north – south road, thereby opening northern Texas to trade. The Shawnee Trail from Austin to the Red River was followed for this route. This road, for which our Shawnee Trail Sports complex is named, ran through the heart of what later became the City of Frisco.

A military post near the Red River was named for Captain William C. Preston, a veteran of the Texas Revolution. The Shawnee Trail, which would ultimately become Preston Trail, then Preston Road, was used by wagon trains moving south bringing immigrants to Texas and by cattle drives going north from Austin. The town, Lebanon, then a thriving cattle town and now a part of Frisco served as an assembly point for the cattle drives. South of this area in 1841, John Neely Bryan began the settlement of Dallas.

Next came another mode of transportation, the railroad, which gave birth to Frisco. The origin of railroads in this area began in 1849 in the state of Missouri. The Pacific Railroad Company was granted a charter to build a line from St. Louis to the western boundary of Missouri. Fifty- three years later the line had become a part of the St. Louis, San Francisco Railroad. Men at depot stations along the line soon shortened the name of the line to "Frisco".

**Water**

By 1869, the laying of track, which would become part of the Frisco line, was being completed in Texas. In 1902, one such line was completed from Denison to Carrollton through the center of what is now Frisco. The thirst of the steam locomotive brought the need of watering holes about every twenty to thirty miles. Since water was not as available on the higher ground along Preston Ridge, the Frisco Railroad looked four miles west to lower ground. There they dug a lake called Frisco Lake, on Stewart Creek, to provide water (the second ingredient in our growth story) for the engines.

## **Soil or Land**

In 1902, what would eventually become Frisco was a piece of land owned by the Blackland Town Site Company, a subsidiary of the Frisco Railroad. The property was subdivided into lots and sold to potential settlers. The auction, which was held on February 13 and 14, 1902, was advertised up and down the rail lines as far away as Chicago, St. Louis and Kansas City. The sale also attracted residents and merchants from surrounding communities that had no rail access. Businesses and residents began moving here from Little Elm to the west and from Lebanon, which was seeing fewer and fewer cattle drives.

With the decline of Lebanon, some of the houses were physically moved from Preston Road to what is now downtown Frisco. One was the T.J. Campbell home which was rolled on logs and pulled into Frisco where it now stands, a historical monument.

The settlement was first called Emerson, named for Francis Emerson, owner of the farm where the town site was located. However, when application was made for a post office under the name "Emerson" the application was refused. There was a town called Emberson in Lamar County and authorities ruled that the names were too similar.

An existing post office called Eurida was transferred to the new town site from a community only two miles to the northwest. The postmaster, Tom Duncan, came along in the move. For some time, the office continued to operate under the name Eurida.

Later, in 1904, the people selected the name "Frisco City" for their town in honor of the railroad that founded the young city. It was soon shortened to Frisco and the Post Office Department approved the new name.

Frisco became a thriving town, serving as a trade center for the surrounding farming community. It was not until 1908, however, that the residents elected to make their community an incorporated City. On March 27, 1908 the citizens elected their first municipal government which included four aldermen, an alderman at large, a town marshal and Dr. I.S. Rogers, the town's first physician and mayor. Dr. Rogers, for which Rogers Elementary is named, served as mayor the first three years of the City's incorporated life.

The census of 1910, Frisco's first, showed a population of 332 pioneers. By the next census in 1920, the count was 733 and the town's population remained near that level through the 1950 census (736).

Quadruple digits were recorded in 1960 when the count showed 1,184. Slow but steady growth continued, bringing the total to 3,499 in 1980 and 6,141 in 1990. The nineties ushered in a "population explosion" bringing an estimated 21,400 people as of January 1, 1997.

In the Year 2000, the opening of Stonebriar Mall became the catalyst for development in Frisco and encouraged growth in two main categories - - Education and Sports.

## **Education**

With Frisco continuously exceeding Census estimates for population, building new facilities for students of all ages is a priority for the City.

In 2008, Frisco ISD opened the Career & Technical Education Center (FISD CTE Center) which is a state-of-the-art facility offering more than 30 programs for high-schoolers. Some of the courses include Health Science, Business Management, Agriculture, IT, Hospitality, and more.

A big year for education occurred in 2018 with the University of North Texas announcing plans to build a Frisco campus with construction scheduled to begin in 2022. In addition, several elementary, middle, and high schools were opened in the fall of 2018 and more are being planned for the near future to accommodate the incredible growth of our City. In 2017 and 2019, the U.S. Census Bureau awarded the title of Fastest Growing City in the Country to Frisco so it's no surprise more schools will be needed.

### **"Sports City"**

Sports have always been a huge part of life in Texas but the main venues have been in Dallas and Arlington. That changed in 2003 when Dr. Pepper Ballpark opened in Frisco to house the AA Baseball Team the RoughRiders, a Texas Rangers Minor League Affiliate.

In 2005, Toyota Stadium (originally Pizza Hut Park) opened and FC Dallas relocated to Frisco from Dallas. Just 13 years later, the National Soccer Hall of Fame & Museum opened at Toyota Stadium and sees roughly 17,000 visitors per year.

The Frisco Athletic Center opened in 2007 and is an extremely popular facility. Even during the unfortunate COVID-19 pandemic, the FAC saw over 12,000 unique visitors to their website during the month of July 2020 alone.

Frisco saw the Dallas Cowboys relocate their world corporate headquarters to Frisco in 2016 where they opened their practice facility – Ford Center at The Star. It quickly became a destination for Cowboys fans from all over the world to visit, bringing millions of dollars in revenue to Frisco.

The year of 2018 was another major milestone for Frisco in the Sports category when PGA of America announced plans to relocate their headquarters to Frisco as part of a public-private partnership. It will boast two championship courses as well as a 500 room Omni Hotel and could potentially host the Ryder Cup in the near future. The economic impact of the PGA moving to Frisco is estimated at around 2.5 billion dollars over 20 years.

### **Exponential Growth**

Over twenty years after Stonebriar Mall opened, Frisco has seen almost unprecedented growth, hitting a population of over 200,000 in August 2020. It has become THE destination for sports fans and foodies alike with world-class sporting facilities, miles of hiking and biking trails, and over 400 restaurants. That doesn't even begin to consider the other industries who call Frisco home which will draw even more people to our fair City – be it day-trippers just coming in to enjoy a day of shopping, dining, and sporting events or people who choose to move here permanently.



## **PERSONNEL**

		<u><b>FY21</b></u>	<u><b>FY22</b></u>	<u><b>FY23</b></u>	<u><b>FTE</b></u>
<b><u>General Fund</u></b>					
General Government	10 - City Manager's Office	10	10	10	10.00
	11 - Communications & Media Relations	10	10	11	11.00
	12 - City Secretary's Office	4	4	5	5.00
	17 - Records Management	2	2	2	2.00
Budget and Strategic Planning	10 - Administration	3	3	3	2.50
	19 - Community Development	3	3	3	3.00
	20 - Budget Office	4	5	5	5.00
	22 - Treasury	3	3	3	3.00
Financial Services	21 - Accounting	15	15	15	15.00
	23 - Municipal Court	21	21	21	20.25
Police	10 - Administration	13	13	15	15.00
	10 - Personnel & Training	7	9	10	10.00
	31 - Community Services	9	9	9	9.00
	31 - Detention	21	22	22	22.00
	31 - Records	12	12	12	12.00
	31 - Communications	39	39	39	39.00
	31 - Radio Operations	6	8	8	8.00
	31 - Animal Services	7	7	7	7.00
	32 - Patrol	123	130	140	140.00
	32 - Traffic	18	22	22	22.00
	33 - School Resource Officer	31	31	36	36.00
	33 - Property and Evidence	8	8	8	8.00
	33 - Investigations	41	43	44	44.00
Fire	10 - Administration	10	11	12	12.00
	34 - Community Education	3	3	3	3.00
	35 - Fire Prevention	15	15	15	15.00
	35 - Emergency Management	2	2	3	3.00
	36 - Fire Operations	230	238	239	239.00
	37 - EMS	2	2	2	2.00
	39 - Fleet Services	4	5	5	5.00
Public Works	10 - Administration	5	5	6	6.00
	41 - Streets	38	40	41	41.00
	47 - Traffic Control Operations	8	8	8	8.00
	48 - Signal & Street Lighting Operations	12	12	13	13.00
	49 - ROW Inspection	1	1	1	1.00
Human Resources	10 - Human Resources	12	12	15	14.50
Administrative Services	10 - Administration	6	6	6	6.00
	51 - Risk-Property/Liability	2	2	2	2.00
	52 - Logistics	5	5	5	5.00
	53 - Purchasing Services	4	4	4	4.00
	55 - Building Services	23	25	30	30.00
	56 - Fleet Services	12	12	12	12.00

## **PERSONNEL**

		<u><b>FY21</b></u>	<u><b>FY22</b></u>	<u><b>FY23</b></u>	<u><b>FTE</b></u>
<b><u>General Fund, continued</u></b>					
Information Technology	10 - Administration	3	4	4	4.00
	60 - Development	1	2	2	2.00
	60 - SAFER	1	3	3	3.00
	61 - Project Management Office	1	3	3	3.00
	62 - Information Services	8	11	12	12.00
	63 - Management Information Services	18	21	21	21.00
	64 - Geographic Information Services	1	10	10	10.00
Library	10 - Administration	4	5	5	5.00
	65 - Library Services	72	76	78	55.25
Parks and Recreation	10 - Administration	11	13	13	13.00
	71 - Adult Activity Center - The Grove	12	12	12	8.50
	72 - Frisco Athletic Center	241	247	246	74.37
	73 - Natural Resources	14	12	10	10.00
	74 - Athletics	10	10	10	7.00
	75 - Parks & Median Maintenance	61	62	66	66.00
	76 - Special Events	3	3	3	3.00
	78 - Planning & CIP	3	3	4	4.00
	79 - Heritage Museum	4	4	11	7.67
Engineering Services	85 - Traffic Signal System	2	3	3	3.00
	88 - Engineering	1	1	1	1.00
	89 - Transportation	9	9	10	10.00
Development Services	10 - Planning	19	20	21	20.50
	94 - Health and Food Safety	9	9	9	9.00
	96 - Building Inspections	41	40	41	41.00
	98 - Code Enforcement	7	7	7	7.00
	<b>General Fund Total</b>	<u>1,360</u>	<u>1,427</u>	<u>1,477</u>	<u>1,270.54</u>
<b><u>Public Leased Facility Fund</u></b>					
General Government	10 - Administration	1	1	1	0.50
	<b>Public Leased Facility Fund Total</b>	<u>1</u>	<u>1</u>	<u>1</u>	<u>0.50</u>
<b><u>Special Events Fund</u></b>					
Parks and Recreation	79 - Heritage Museum	2	2	2	1.50
	<b>Special Events Fund Total</b>	<u>2</u>	<u>2</u>	<u>2</u>	<u>1.50</u>
<b><u>Public Art Fund</u></b>					
Parks and Recreation	10 - Administration	1	1	1	1.00
	<b>Public Art Fund Total</b>	<u>1</u>	<u>1</u>	<u>1</u>	<u>1.00</u>
<b><u>Hotel/Motel Fund</u></b>					
Convention & Visitor's Bureau	10 - Administration	17	17	17	16.25
	<b>Hotel/Motel Fund Total</b>	<u>17</u>	<u>17</u>	<u>17</u>	<u>16.25</u>

## **PERSONNEL**

		<u><b>FY21</b></u>	<u><b>FY22</b></u>	<u><b>FY23</b></u>	<u><b>FTE</b></u>
<b><u>Utility Fund</u></b>					
Budget and Strategic Planning	26 - Revenue Collections	13	13	13	13.00
Public Works	10 - Administration	6	6	7	7.00
	13 - Education and Outreach	2	2	2	2.00
	40 - Water Resources	10	10	10	9.00
	42 - Water	39	39	39	39.00
	43 - Sewer	18	22	22	22.00
	44 - Meters	21	22	22	22.00
	47 - Operations	22	25	25	25.00
	49 - ROW	8	8	8	8.00
Administrative Services	52 - Logistics	1	1	1	1.00
Information Technology	10 - Administration	1	-	-	-
	60 - Development	3	-	-	-
	61 - Project Management Office	1	-	-	-
	62 - Information Services	3	-	-	-
	63 - Management Information Services	3	-	-	-
	64 - Geographic Information Services	8	-	-	-
Engineering Services	10 - Administration	5	5	5	5.00
	87 - Construction Inspection	13	13	13	13.00
	88 - Engineering	12	12	12	10.50
	<b>Utility Fund Total</b>	<b>189</b>	<b>178</b>	<b>179</b>	<b>176.50</b>
<b><u>Stormwater Drainage Fund</u></b>					
Public Works	13 - Education and Outreach	1	1	1	1.00
	46 - Compliance	17	17	17	17.00
Engineering Services	88 - Engineering	2	2	2	2.00
	<b>Stormwater Drainage Fund Total</b>	<b>20</b>	<b>20</b>	<b>20</b>	<b>20.00</b>
<b><u>Environmental Services Fund</u></b>					
Public Works	13 - Education and Outreach	1	1	1	1.00
	45 - Environmental Services	20	21	24	23.50
	<b>Environmental Services Fund Total</b>	<b>21</b>	<b>22</b>	<b>25</b>	<b>24.50</b>
<b><u>Community Development Fund (CDC)</u></b>					
Parks and Recreation	79 - Frisco Discovery Center	7	7	-	-
	<b>Community Development Fund Total</b>	<b>7</b>	<b>7</b>	<b>-</b>	<b>-</b>
<b><u>CDC Remediation Fund</u></b>					
Public Works	45 - Environmental Services	1	1	1	1.00
	<b>CDC Remediation Fund Total</b>	<b>1</b>	<b>1</b>	<b>1</b>	<b>1.00</b>

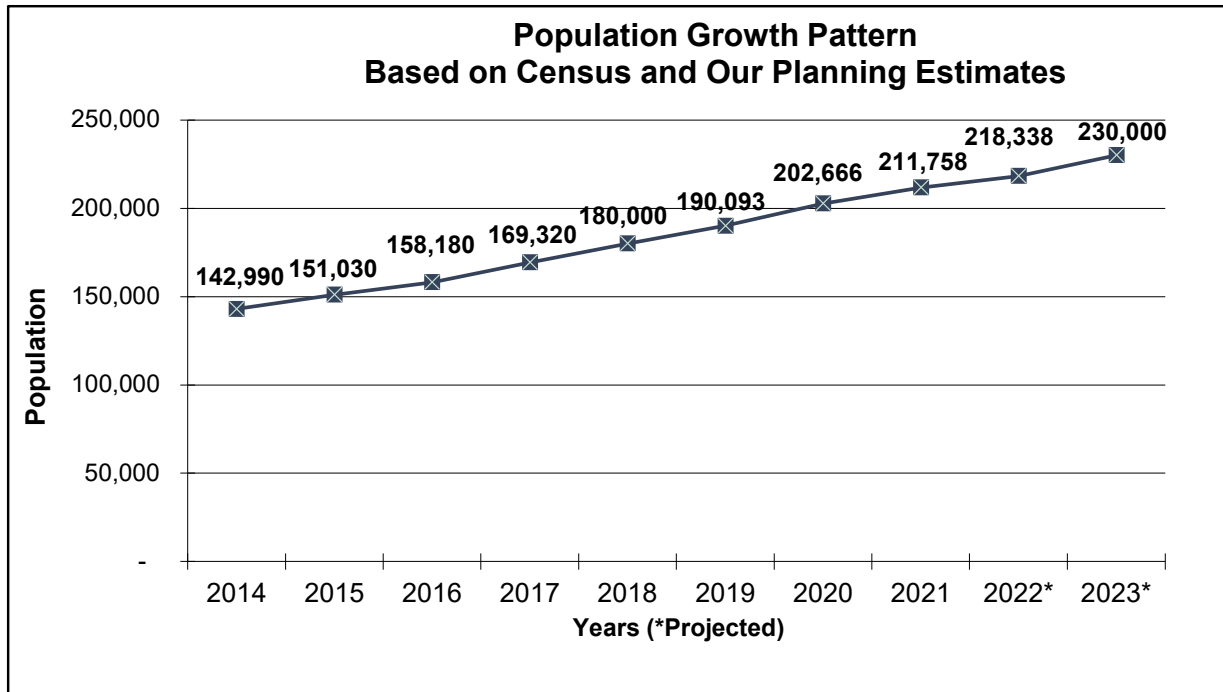
## PERSONNEL

		<u>FY21</u>	<u>FY22</u>	<u>FY23</u>	<u>FTE</u>
<b><u>Economic Development Fund</u></b>					
General Government	15 - Economic Development	12	12	12	12.00
	<b>Economic Development Fund Total</b>	<u>12</u>	<u>12</u>	<u>12</u>	<u>12.00</u>
<b>GRAND TOTAL</b>		<u>1,631</u>	<u>1,688</u>	<u>1,735</u>	<u>1,523.79</u>

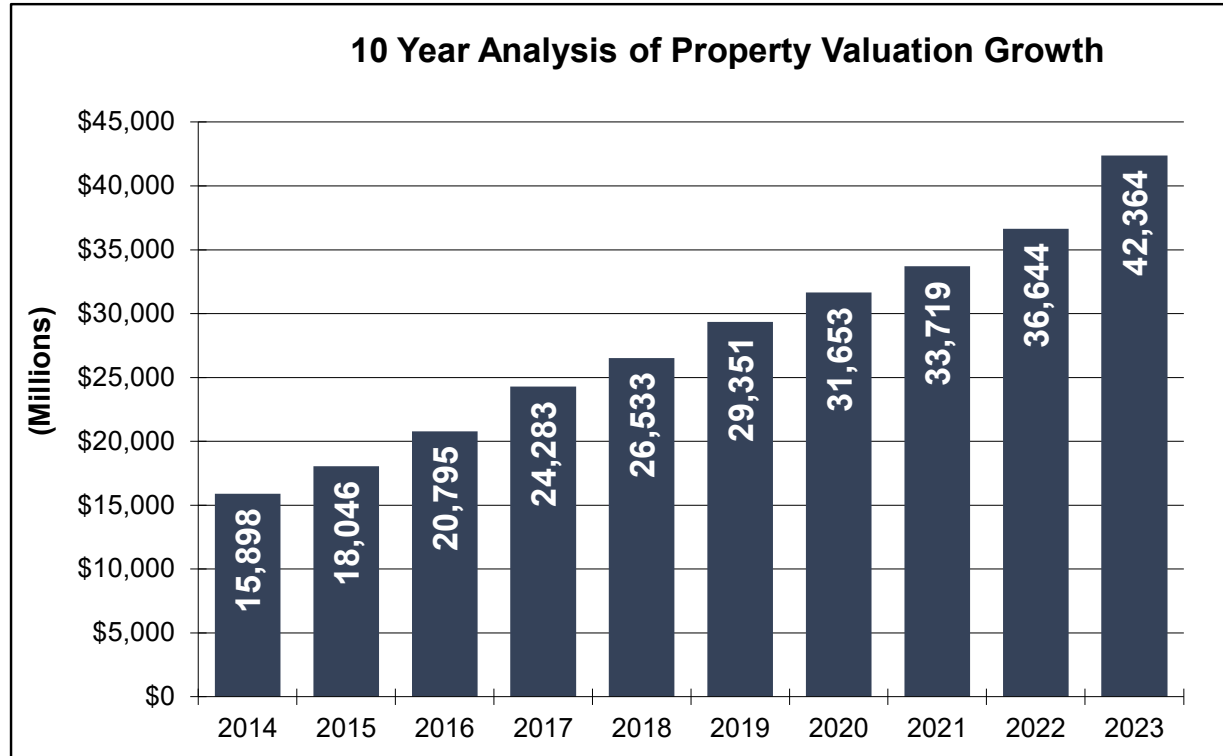
### FY 2023 Full Time & Part Time Positions

FUND	FT	PT
General Fund	1,183	294
Public Leased Facility Fund	-	1
Special Events Fund	1	1
Public Art Fund	1	-
Hotel/Motel Fund	16	1
Utility Fund	175	4
Stormwater Drainage Fund	20	-
Environmental Services Fund	24	1
Community Development Fund	-	-
CDC Remediation Fund	1	-
Economic Development Fund	12	-
	1,433	302
<b>Total</b>	1,735	

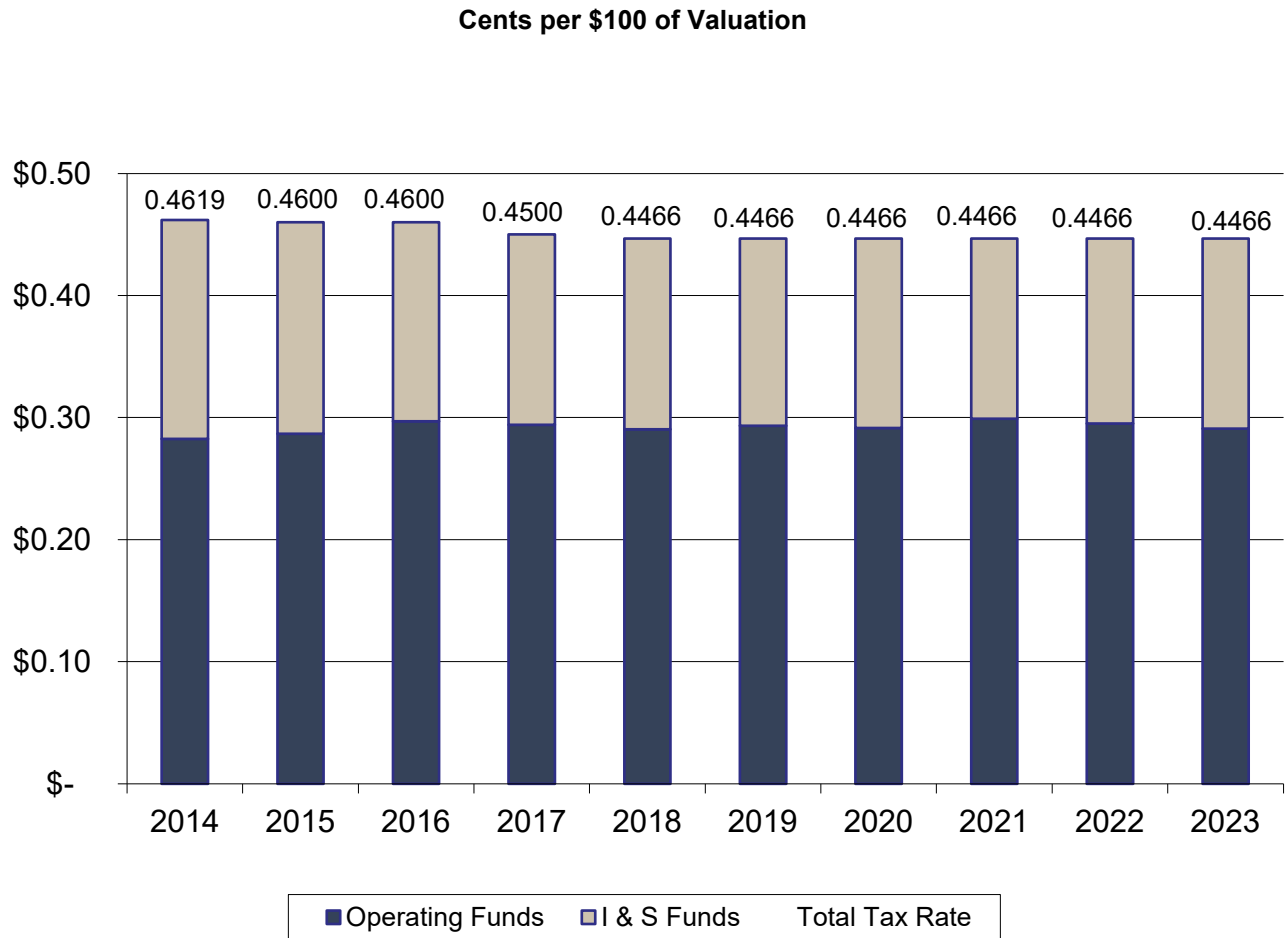
## GROWTH CHARTS



The 2020 Census showed the April 1, 2020 population for Frisco at 200,509, with 59% in Collin County and 41% in Denton County. FY23 estimates are based on a 5.3% growth assumption. The population at build-out is projected to be +/- 325,000 based on assumptions from our Development Services Department.



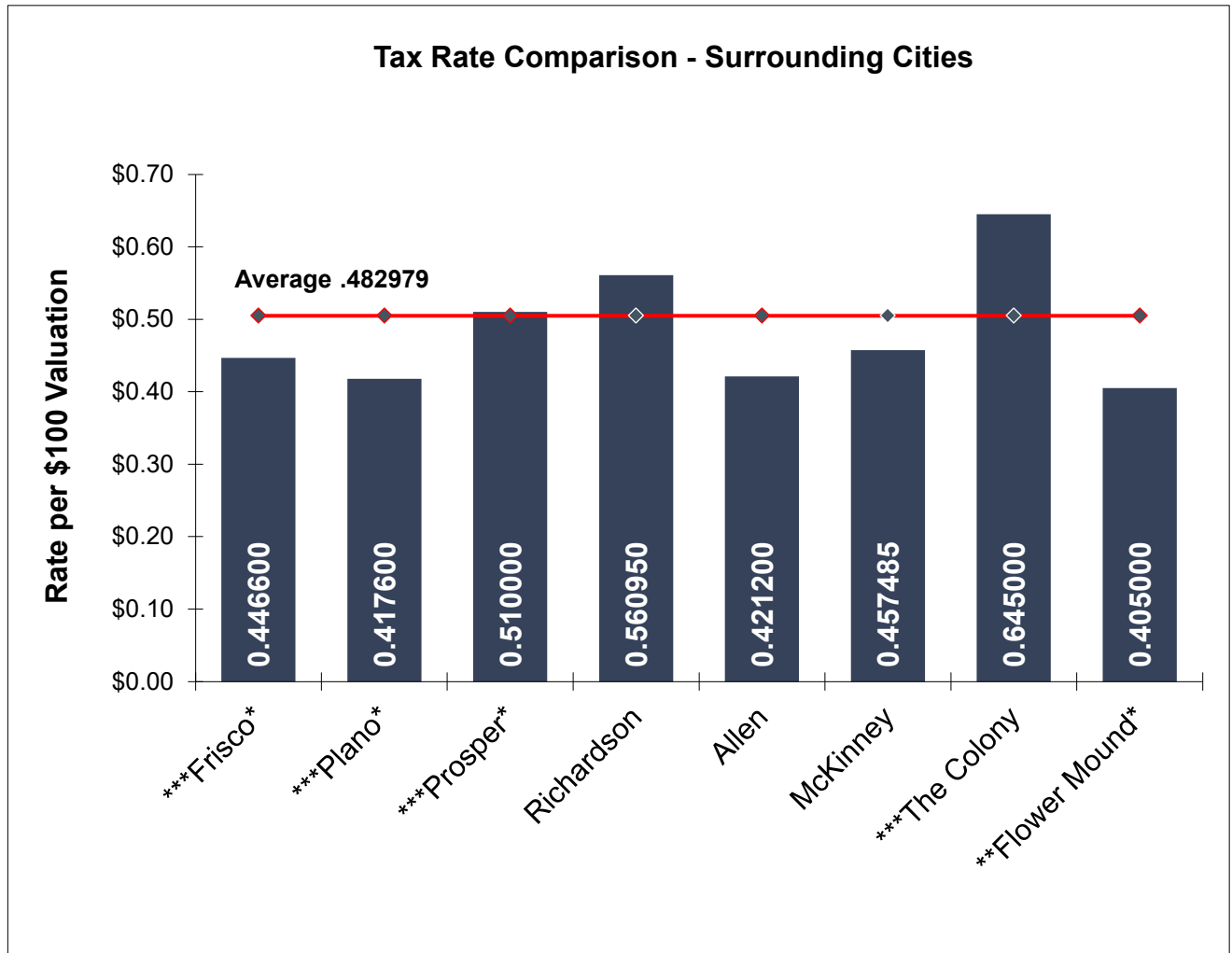
## COMPOSITION OF TAX RATE FOR THE PAST TEN YEARS



### 10 YEAR ANALYSIS OF TAX RATE

Fiscal Year	Operating Funds	I & S Funds	Total Tax Rate
2013-2014	0.282626	0.179284	0.46191
2014-2015	0.286791	0.173209	0.46000
2015-2016	0.297064	0.162936	0.46000
2016-2017	0.294052	0.155948	0.45000
2017-2018	0.290435	0.156165	0.44660
2018-2019	0.293367	0.153233	0.44660
2019-2020	0.291520	0.155080	0.44660
2020-2021	0.298973	0.147627	0.44660
2021-2022	0.295215	0.151385	0.44660
2022-2023	0.290928	0.155672	0.44660

## AREA TAX RATE COMPARISON



\* Grant a homestead exemption

\*\*Has a 1/4% sales tax for street maintenance and repair

\*\*\* Offers over 65 tax freeze

## **BUDGET OVERVIEW**

This overview provides a general synopsis of the City's fiscal position. It is designed to appeal to the general public and consists of sections that give brief one-page summaries of each of the City's Funds and Departments. This overview has been separated into sections by fund types.

To aid in the analysis of this information, a brief explanation of our fund structure and the various fund types is available on the following pages.

## **FUND SUMMARIES**

Fund Summaries provide an analysis of each separate fund including revenues, expenditures and fund balance. For comparative purposes, the immediately preceding fiscal years' audited figures are illustrated, as well as, prior year original budget, prior year revised budget and current year adopted budget.

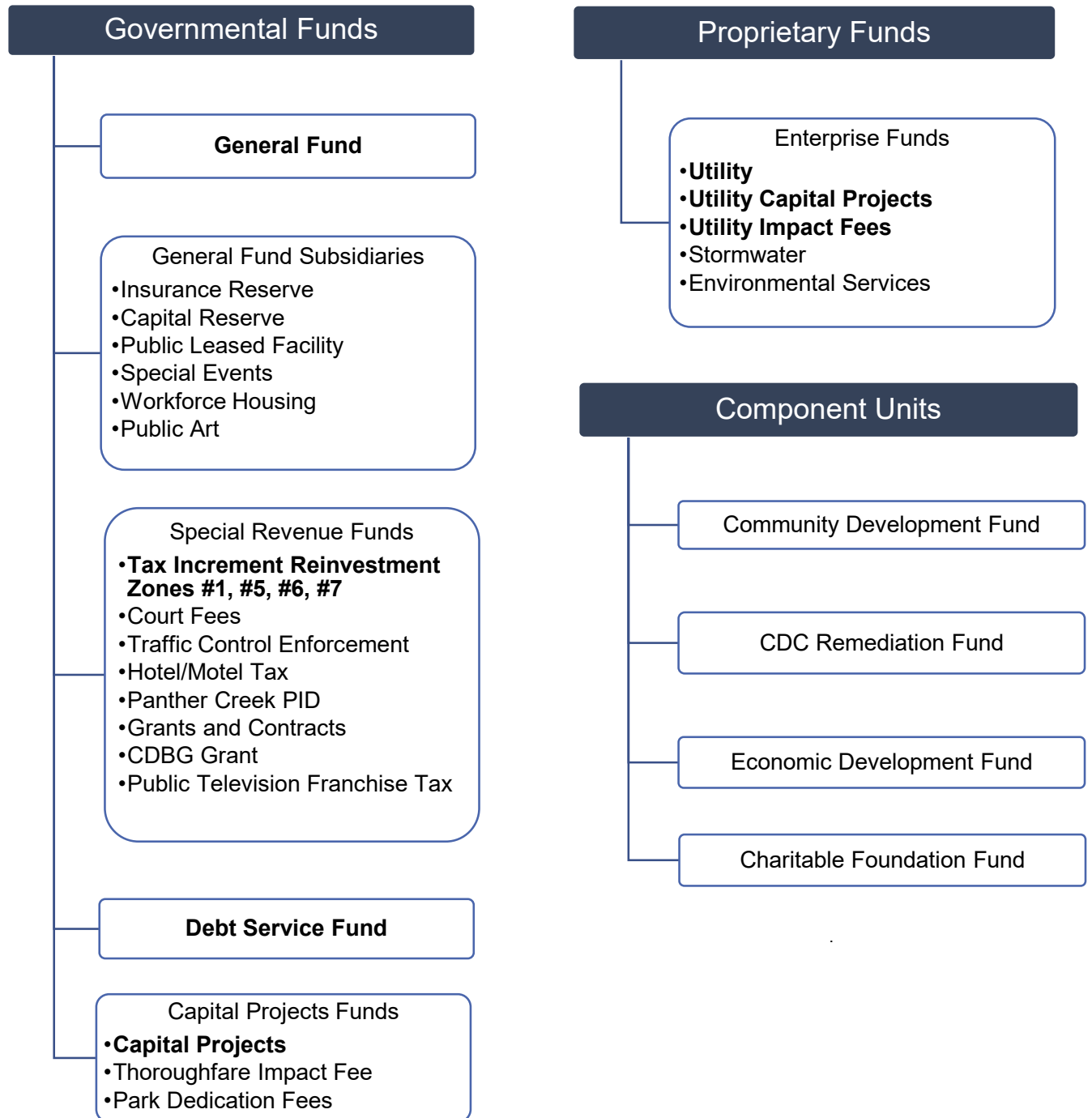
## **DEPARTMENTAL SUMMARIES**

The pages following the "Fund Summaries" provide analysis of the various Departments, Divisions and Subdivisions of the City. For comparative purposes, the immediately preceding fiscal years' audited figures are illustrated, as well as, prior year revised budget and current year adopted budget.



## FUND STRUCTURE

Accounts are organized into a group based on similar properties and each fund is considered to be a separate entity. All funds are subject to budget approval. Major funds appear in **bold** print.



## **FUND ACCOUNTING**

The accounts of the City of Frisco are organized on the basis of funds, each of which is considered to be a separate accounting entity. The operations of each fund are summarized as follows:

### **GOVERNMENTAL FUND TYPES:**

The City accounts and budgets for Governmental Funds, at the fund level, using the modified accrual basis of accounting. This means that revenue is recognized in the accounting period in which it becomes available and measurable, while expenditures are recognized in the accounting period in which they are incurred.

General Fund - The General Fund is the operating fund of the City. All general tax revenues and other receipts that are not restricted by law or contractual agreement to some other fund are accounted for in this fund. The General Fund records the general operating expenditures, the fixed charges and the capital improvement costs that are not paid through other funds. Activities operating in the General Fund include: City Council, General Government Administration, Budget, Finance, Fire, Police, Human Resources, Administrative Services, Information Technology, Library, Parks and Recreation, Public Works, Traffic Engineering and Development Services. Subsidiary funds include: a Special Events Fund, Workforce Housing Fund, Public Art Fund, Public Leased Facility Fund, Insurance Reserve Fund and Capital Reserve Fund.

Debt Service Fund - The Debt Service Fund is used to account for accumulation of financial resources for the payment of principal and interest and related costs on general long-term liabilities paid from taxes levied by the City, contributions from leased facilities, Special Revenue Funds, component units and the TIRZ Funds.

Capital Projects Funds - The Capital Projects Funds are used to account for the acquisition or construction of capital facilities being financed from General Obligation or Certificate of Obligation Bond proceeds, grants, or transfers from other funds, other than those recorded in Proprietary Funds. The City's Capital Project Funds consist of the following: Capital Projects Fund, Park Dedication Fee Fund and Thoroughfare Impact Fees Fund.

Special Revenue Funds - The Tax Increment Reinvestment Zones (TIRZ#1, TIRZ#5, TIRZ #6, TIRZ #7), the Court Fees Fund, the Traffic Control Enforcement, the Hotel/Motel Tax Fund, the Panther Creek Public Improvement District Fund, the Grants Fund, the Community Development Block Grant (CDBG) Fund and the Public Television Franchise Tax Fund are used to account for specific revenues that are legally restricted to expenditures for particular purposes.

### **PROPRIETARY FUND TYPES:**

The City accounts and budgets for Proprietary Funds using the accrual basis of accounting. Under this method, revenues are recorded when earned and expenses are recorded at the time the liability is incurred.

Enterprise Funds - The Utility Fund, Environmental Services Fund and the Stormwater Drainage Fund account for the operations of the water and sewer system, the collection and disposal of solid waste and the development and maintenance of proper drainage services. These services for the general public are funded primarily on a user-charge fee basis.

## **FUND ACCOUNTING, CONTINUED**

### **COMPONENT UNITS:**

The City, although a legally separate entity, is considered to be financially accountable for three component units and their subsidiaries, budgeting for them using the modified accrual basis of accounting.

Frisco Economic Development Corporation (FEDC) - The FEDC provides marketing and economic development services to the City. The City provides for custody and investment of assets, various administrative, personnel and legal services for the FEDC. Funding is derived from a half cent sales tax.

Frisco Community Development Corporation (FCDC) - The FCDC addresses recreational, cultural arts, senior citizen and other related community development needs of the City as well as some economic development activities. The City provides for custody and investment of assets and various administrative services for the FCDC. Funding is derived from a half cent sales tax and various lease revenues.

Community Development Corporation Remediation Fund - The CDC Remediation Fund, a subsidiary of the FCDC, was established to address the cleanup of the former battery recycling plant site and closure of the onsite landfill. Funding includes transfers from the Environmental Services Fund.

City of Frisco Charitable Foundation (CFCF) - The Foundation was established to address recreational, cultural arts, senior citizen, community safety education and other related community development needs. Funding is derived from contributions.

The chart below shows the relationship among the various funds and their primary revenue sources.

	Primary Revenue Sources			
	Ad Valorem Tax	Sales and Use Tax	User Fees	Special Revenue
General Fund	X	X		
Debt Service Fund	X			
TIRZ Funds	X	X*	X	
Hotel/Motel Tax Fund		X		
FCDC		X	X	
FEDC		X		
Utility Fund			X	
Environmental Services Fund			X	
Stormwater Fund			X	
Capital Projects Funds				X
Grant Funds				X
Special Revenue Funds				X

\* TIRZ #5, TIRZ #6 and TIRZ #7

## FUND ACCOUNTING, CONTINUED

The chart below demonstrates the fund relationships of each department:

Department Description	General Fund	Capital Projects Funds	Other Governmental Funds	Utility Fund	Stormwater Fund	Environmental Services Fund	Other Enterprise Funds	CDC Fund	EDC Fund
	Governmental			Proprietary				Component Units	
General Government	X	X	X	X					X
Budget & Strategic Planning	X	X	X	X					
Financial Services	X	X	X	X					
CVB		X	X						
Police	X	X							
Fire & EMS	X	X							
Public Works	X	X		X	X	X	X		
Human Resources	X	X	X						
Administrative Services	X	X	X	X					
Information Technology	X	X		X					
Library	X	X							
Parks and Recreation	X	X	X					X	
Engineering Services	X	X		X	X		X		
Development Services	X	X							
Non-Departmental	X	X	X	X	X	X	X	X	X

**Capital Projects Funds include:**

Capital Projects, Park Dedication Fee, Thoroughfare Impact Fees

**Other Governmental Funds include:**

Insurance Reserve, Capital Reserve, Public Leased Facility, Special Events, Workforce Housing, Public Art, TIRZ #1, TIRZ #5, TIRZ #6, TIRZ #7, Court Fees, Panther Creek PID, Hotel Motel Tax, Grants and Contracts, CDBG Grant, Public Television Franchise Tax, Debt Service Fund

**Other Enterprise Funds include:**

Utility Capital Projects, Utility Impact Fees

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# GENERAL FUND



**CITY OF FRISCO  
GENERAL FUND  
BUDGET SUMMARY  
FISCAL YEAR 2022 - 2023**

	ACTUAL FY 2020-21	ORIGINAL BUDGET FY 2021-22	REVISED BUDGET FY 2021-22	ADOPTED BUDGET FY 2022-23
Fund Balance, Beginning	\$ 77,797,545	\$ 70,369,176	\$ 87,630,277	\$ 86,268,204
Receipts:				
Revenues	186,142,494	195,688,662	206,649,137	223,038,193
Interfund Transfers	6,732,795	2,662,887	6,109,083	6,565,533
<b>Total Revenue</b>	<b>192,875,289</b>	<b>198,351,549</b>	<b>212,758,220</b>	<b>229,603,726</b>
<b>Funds Available</b>	<b>270,672,834</b>	<b>268,720,725</b>	<b>300,388,497</b>	<b>315,871,930</b>
Deductions:				
Operating Expenditures	156,481,996	181,300,264	190,840,431	207,461,400
Section 380 Sales Tax Grant	6,992,438	8,415,750	10,269,654	11,238,696
Capital Outlay	4,085,043	6,103,616	8,845,961	8,267,175
Interfund Transfers - GF Subsidiaries	14,399,320	1,877,877	1,964,247	2,265,037
Interfund Transfers - Special Revenue	741,918	650,000	250,000	250,000
Interfund Transfers - Capital Projects	341,842	-	1,950,000	-
<b>Total Deductions</b>	<b>183,042,557</b>	<b>198,347,507</b>	<b>214,120,293</b>	<b>229,482,308</b>
<b>Fund Balance, Ending</b>	<b>\$ 87,630,277</b> 52.30%	<b>\$ 70,373,218</b> 35.94%	<b>\$ 86,268,204</b> 41.09%	<b>\$ 86,389,622</b> 38.06%
Contingent Appropriation	-	2,845,740	3,016,651	3,280,501
Assigned Fund Balance	24,000,000	-	24,000,000	24,000,000
<b>Unassigned Fund Balance, Ending</b>	<b>\$ 63,630,277</b> 37.97%	<b>\$ 67,527,478</b> 34.48%	<b>\$ 59,251,553</b> 28.22%	<b>\$ 59,109,121</b> 26.04%

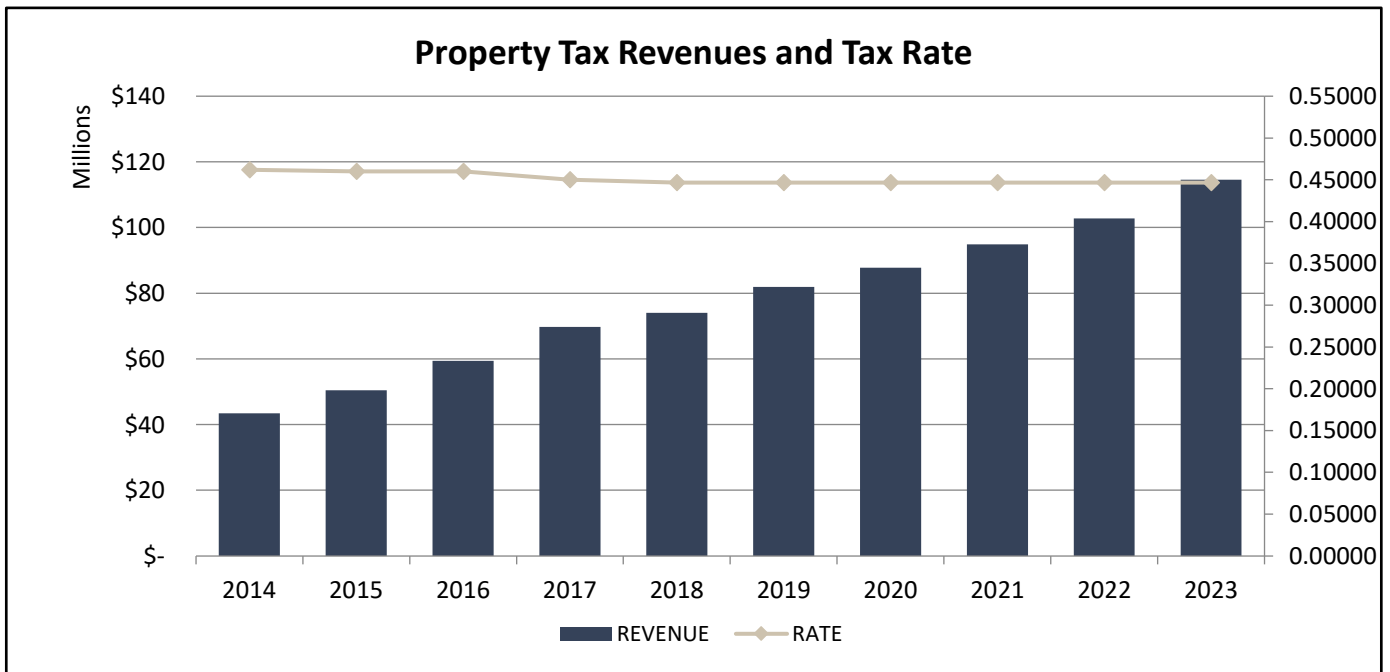
The City of Frisco policy is to maintain a fund balance of three (25%) months of operating expenditures as a reserve against an unanticipated decrease in revenue. The City Council recognizes that commitments have been made for future projects, so to set aside funds for unidentified future needs, the contingent appropriation is 1.5% of operating expenditures or \$3,280,501. The proposed Ending Fund Balance is 38.06% of operating expenditures and the Ending Fund Balance less Contingent Appropriation or Unassigned Ending Fund Balance is 26.04% of operating expenditures.

## GENERAL FUND REVENUE SUMMARY

The revenue summary section provides a description and underlying assumptions for the major revenue sources of the General Fund, including significant trends that affect revenue assumptions in the current fiscal year.

### **Tax Revenue:**

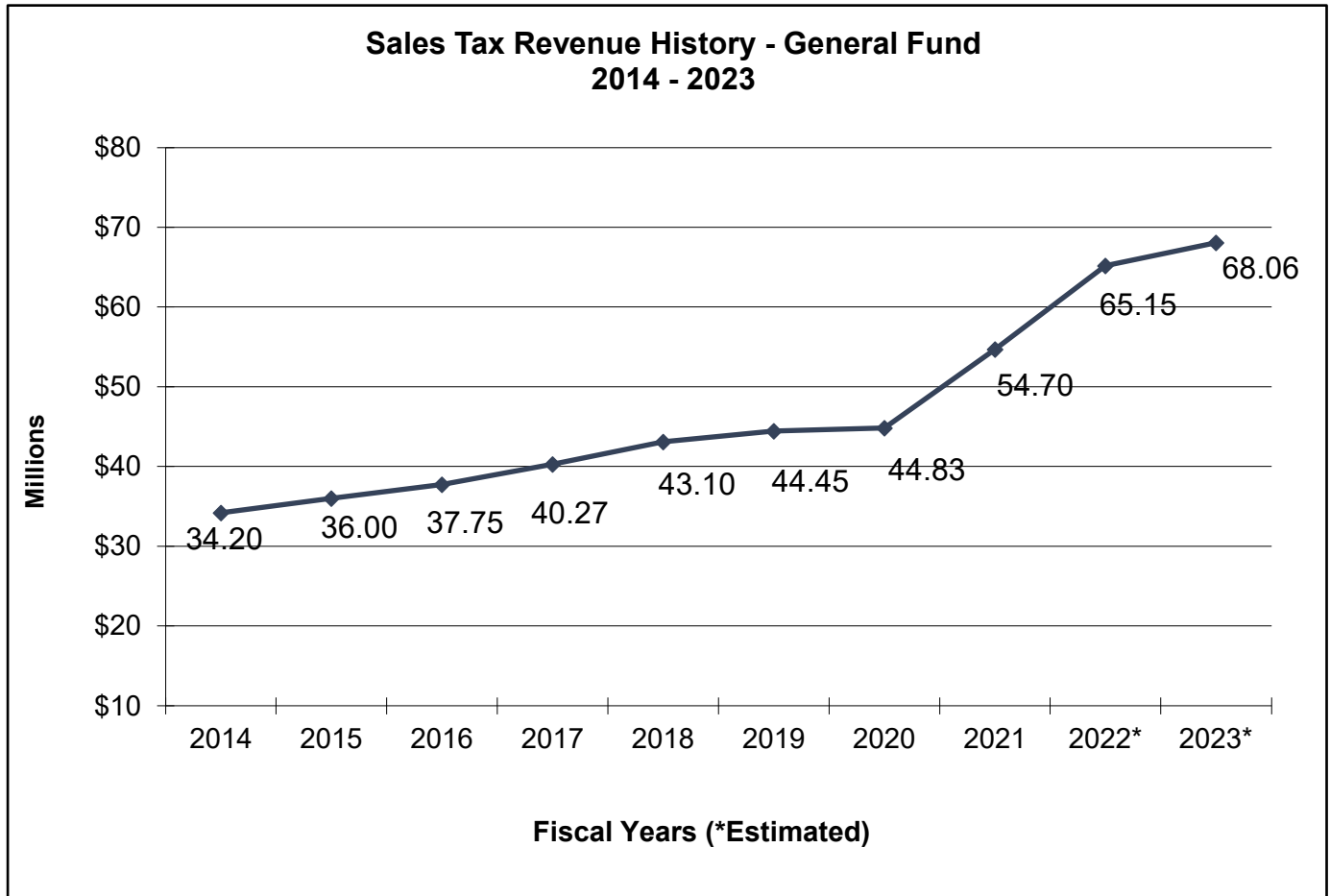
Ad Valorem Taxes - The City's largest revenue source, making up 49.9% of the General Fund budgeted revenues, or \$114.5 million for fiscal year 2022 - 2023. Ad valorem tax revenue is determined by two major factors: the total assessed value established by the Central Appraisal Districts (CAD) of Collin County and Denton County and the tax rate established by the Frisco City Council. The City's property tax is levied each October 1 on the assessed value listed as of the prior January 1 for all real and certain personal property located in the City. Appraised values are established by the CAD and certified by the Appraisal Review Board. The assessed values for FY 2022-2023 (FY23) have been certified at \$42,364,091,660. The collection rate is estimated at 100% and is based on the City's historically high collection rate. The tax rate is divided so that \$0.290928 funds the General Fund operations and the remaining \$0.155672 funds the Debt Service Fund.





## **GENERAL FUND REVENUE SUMMARY**

Sales Taxes - Collected by retailers and remitted to the State Comptroller's Office for the sale of goods and services within the City of Frisco. The State returns 2% of the total sales tax collected. One cent is used for the General Fund and one cent is allocated 50/50 between the Frisco Community Development Corporation and the Frisco Economic Development Corporation. Sales tax collections make up approximately 29.6% of the total General Fund revenues. Sales tax collections are at historic levels due to increases in retail sales and increases in the costs of goods and services.



Franchise Fees - The rental costs paid by utilities (electric, telephone, cable and gas) that use the City's right-of-ways or other City property to provide utility services to residents and businesses within the City. Franchise fees are based on a percentage of utility gross receipts. Franchise fees are projected to be \$10.12 million for fiscal year 2022 - 2023 based on utility usage.

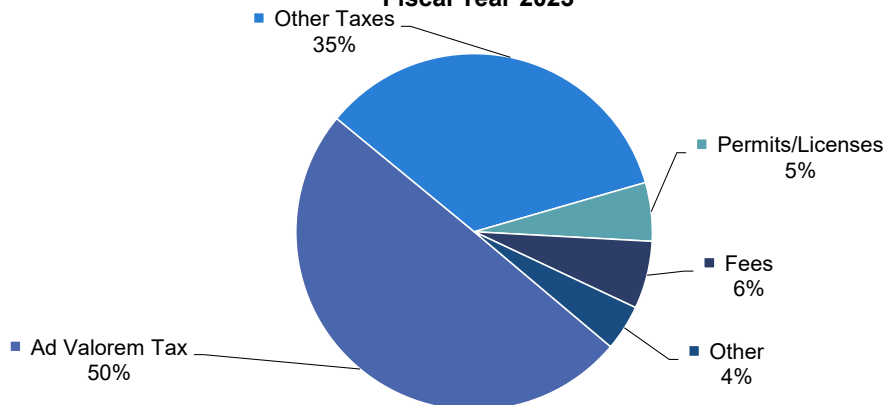
### **Permits / Licenses Revenue:**

Permits and Licenses - Represent approximately 5.3% of the total projected General Fund revenues for fiscal year 2022 - 2023. These include; building, pool, health, specific use permits and service fees collected by the Development Services Department. For FY 2023, we budgeted \$9.96 million in building permits for housing starts and new commercial development. City Council approved several large developments during FY22. We expect continued permitting growth in FY23.

## GENERAL FUND SCHEDULE OF REVENUES

REVENUES	Actual FY19	Actual FY20	Actual FY21	Revised FY22	Adopted FY23
<b>Ad Valorem Tax</b>					
Current	78,364,643	84,596,745	93,325,073	101,880,357	113,173,028
Delinquent	895,237	705,446	270,215	454,357	597,921
Tax Penalty	656,519	697,078	595,072	349,505	643,055
Rollback	1,865,915	1,660,590	567,888	-	-
Tax Attorney Fees	79,941	116,100	139,603	100,000	100,000
<b>Ad Valorem Tax</b>	<b>81,862,255</b>	<b>87,775,959</b>	<b>94,897,851</b>	<b>102,784,219</b>	<b>114,514,003</b>
<b>Other Taxes</b>					
Sales	44,452,378	44,828,775	54,704,565	65,150,000	68,063,417
Beverage	1,147,926	912,987	1,193,846	1,095,485	1,150,259
Franchise - Electric	6,842,949	7,222,641	6,909,067	7,123,317	7,479,483
Franchise - Phone	544,589	384,047	292,214	398,941	319,153
Franchise - Cable	1,637,523	1,015,546	789,975	659,250	456,000
Franchise - Gas	1,546,828	1,441,099	1,936,800	1,778,657	1,867,590
<b>Other Taxes</b>	<b>56,172,193</b>	<b>55,805,095</b>	<b>65,826,467</b>	<b>76,205,650</b>	<b>79,335,902</b>
<b>Permits/Licenses</b>					
Building Permits	9,790,366	9,050,241	9,472,336	8,955,265	9,955,265
Pool Permits	191,575	232,367	290,480	243,985	256,184
Health Permits	469,395	437,450	472,225	459,323	482,289
Fire Permits	322,489	305,970	178,893	321,269	337,332
Alarm Permits	919,364	930,320	887,128	966,836	1,025,678
Miscellaneous Permits	151,890	86,448	99,588	100,770	95,309
<b>Permits/Licenses</b>	<b>11,845,079</b>	<b>11,042,796</b>	<b>11,400,650</b>	<b>11,047,448</b>	<b>12,152,057</b>
<b>Fees</b>					
Ambulance	2,787,396	2,588,665	2,807,943	2,669,469	2,749,553
P&Z Fees	263,470	246,030	250,734	338,332	353,249
Fire	134,586	75,910	37,769	39,706	43,691
Intergovernmental - Dispatch/Amb.	2,932,788	3,717,088	2,995,138	3,001,290	3,401,355
Fines	2,268,929	1,374,207	1,168,378	1,442,917	1,515,063
Library	75,821	45,614	92,184	97,894	100,289
Charges for Service	493,561	391,105	582,306	860,660	903,693
Heritage Museum	30,303	16,938	6,673	17,785	18,674
Frisco Athletic Center	3,617,054	1,947,184	2,401,957	3,300,000	3,639,000
Recreation Fees	1,687,829	733,633	1,092,024	1,222,529	1,228,830
Court Security	167,199	110,829	88,139	116,370	122,189
<b>Fees</b>	<b>14,458,936</b>	<b>11,247,203</b>	<b>11,523,245</b>	<b>13,106,952</b>	<b>14,075,585</b>
<b>Other</b>					
Interest	2,128,575	1,265,080	146,482	516,120	521,281
Miscellaneous	1,881,737	1,119,185	760,641	1,388,697	802,406
Tower Leases	1,348,823	1,435,471	1,466,871	1,449,826	1,464,324
Contributions	17,295	2,024,503	120,287	150,225	172,634
Transfers - Other Funds	2,995,312	3,224,233	6,732,795	6,109,083	6,565,533
<b>Other</b>	<b>8,371,742</b>	<b>9,068,472</b>	<b>9,227,076</b>	<b>9,613,951</b>	<b>9,526,179</b>
<b>Total</b>	<b>172,710,205</b>	<b>174,939,525</b>	<b>192,875,289</b>	<b>212,758,220</b>	<b>229,603,726</b>

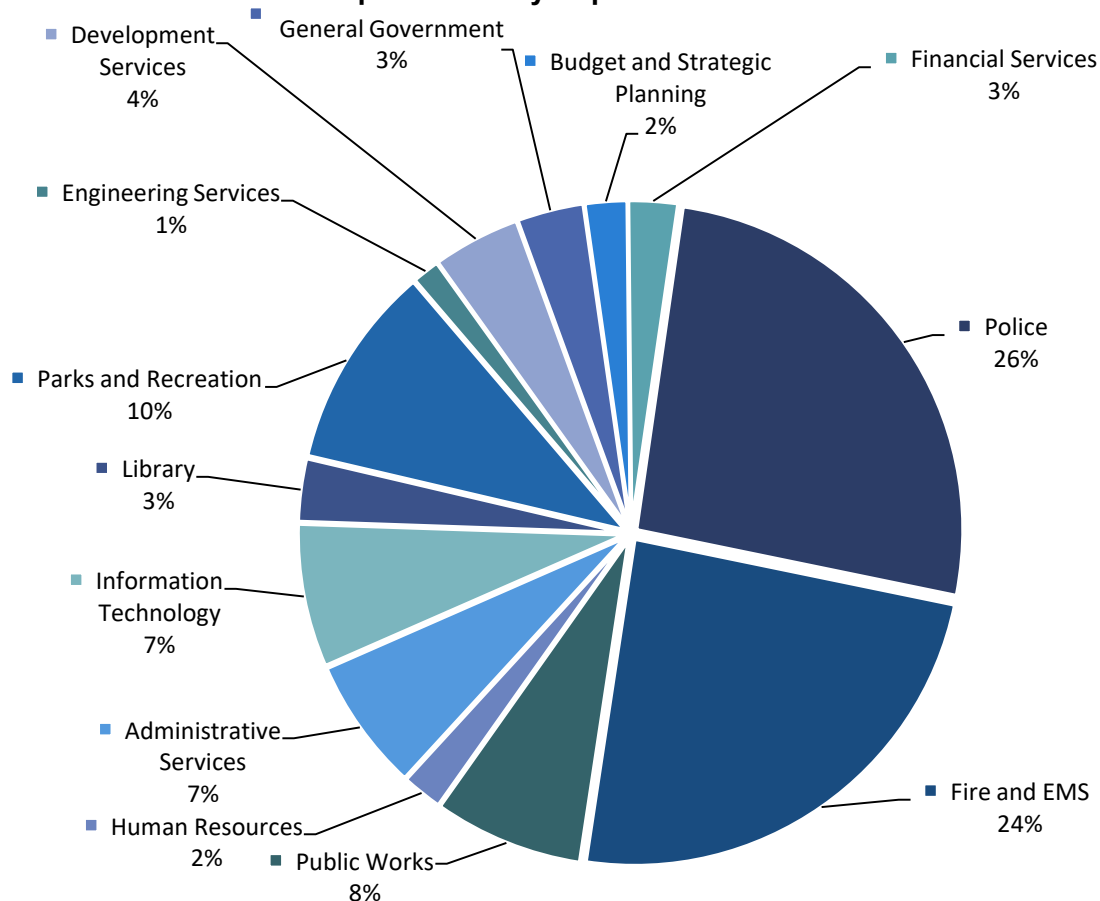
**General Fund Revenue by Source  
Fiscal Year 2023**



## GENERAL FUND SUMMARY EXPENDITURE REPORT BY DEPARTMENT

EXPENDITURES	Actual FY19	Actual FY20	Actual FY21	Revised FY22	Adopted FY23
10 General Government	5,367,598	5,510,851	5,700,440	7,263,002	7,148,992
20 Budget and Strategic Planning	2,944,708	3,582,783	3,536,013	4,010,481	4,547,546
22 Financial Services	4,419,545	4,287,666	4,368,656	5,292,725	5,282,645
22 Section 380 Grants	4,359,975	6,808,020	6,992,438	10,269,654	11,238,696
30 Police	41,860,746	42,256,989	43,877,593	52,627,074	56,257,308
35 Fire and EMS	39,772,034	38,617,576	41,073,658	48,524,613	52,356,212
40 Public Works	12,412,008	11,873,929	12,528,115	14,502,677	16,038,862
50 Human Resources	2,289,583	2,337,886	2,644,437	4,092,613	4,386,787
55 Administrative Services	10,150,877	9,429,871	10,514,717	13,952,837	14,324,028
60 Information Technology	7,605,179	7,718,382	7,623,673	13,164,504	15,408,209
65 Library	4,879,189	5,655,310	5,425,184	5,887,897	6,774,094
75 Parks and Recreation	16,410,290	14,979,596	15,975,898	19,701,130	21,849,149
80 Engineering Services	2,243,777	2,250,927	2,271,492	2,811,092	2,958,778
90 Development Services	7,634,341	7,430,924	7,314,220	7,855,747	9,395,965
<b>Sub-Total</b>	<b>162,349,851</b>	<b>162,740,710</b>	<b>169,846,534</b>	<b>209,956,046</b>	<b>227,967,271</b>
99 Non Dept & Transfers Out	3,731,429	4,758,713	13,196,023	4,164,247	1,515,037
<b>Total</b>	<b>166,081,280</b>	<b>167,499,423</b>	<b>183,042,557</b>	<b>214,120,293</b>	<b>229,482,308</b>

**General Fund Expenditures by Department as Percent of Sub-Total**



**CAPITAL, SUPPLEMENTAL AND PROGRAM EXPENDITURE  
FUNDED AND UNFUNDED REQUESTS  
FISCAL YEAR 2022 - 2023  
GENERAL FUND**

***Funded Items***

Strategic Focus Area	Top Ten Priority	Division/Subdivision	Item Description	Continuation Capital	F F E Request	Supplemental Capital Personnel	Capital	Operations	Item Total
Excellence in City Government		Communications	Website Redesign and Operations	-	-	-	-	55,000	55,000
Excellence in City Government		Communications	Special Events and Sponsorship Coordinator	-	1.00	53,406	-	9,979	63,385
Excellence in City Government		CSO	CSO Analyst	-	1.00	52,404	-	14,145	66,549
Excellence in City Government		PD - Administration	Grants Administrator	-	1.00	61,214	9,500	4,726	75,440
Excellence in City Government		PD - Administration	Quartermaster	-	1.00	48,625	9,500	5,566	63,691
Excellence in City Government		PD - Personnel & Training	Training Officer w/ Chevy Malibu	-	1.00	84,095	51,364	19,165	154,624
Long-Term Financial Health	Friscio Reinvestment - Assets	PD - Administration	Replace Chevy Tahoe (Admin)	68,040	-	-	-	-	68,040
Long-Term Financial Health	Friscio Reinvestment - Assets	PD - Administration	Replace Chevy Tahoe (Admin)	68,040	-	-	-	-	68,040
Long-Term Financial Health	Friscio Reinvestment - Assets	PD - Administration	Replace Chevy Tahoe (Admin)	68,040	-	-	-	-	68,040
Public Health & Safety		PD - Detention	Jail Cargo Van	-	-	-	71,106	-	71,106
Public Health & Safety		PD - Radio Operations	GeTac Replacements (Phase 2)	228,352	-	-	-	-	228,352
Excellence in City Government		PD - Operations	Police Officer w/ Chevy Tahoe	-	1.00	84,095	87,145	16,365	187,605
Excellence in City Government		PD - Operations	Police Officer	-	1.00	84,095	5,800	16,365	106,260
Excellence in City Government		PD - Operations	Police Officer w/ Chevy Tahoe	-	1.00	84,095	87,145	16,365	187,605
Excellence in City Government		PD - Operations	Police Officer	-	1.00	84,095	5,800	16,365	106,260
Excellence in City Government		PD - Operations	Police Officer - Power Shift w/ Chevy Tahoe	-	1.00	84,095	87,145	16,365	187,605
Excellence in City Government		PD - Operations	Police Officer - Power Shift	-	1.00	84,095	5,800	16,365	106,260
Long-Term Financial Health	Friscio Reinvestment - Assets	PD - Operations	Replace Chevy Tahoe (K9)	87,570	-	-	-	-	87,570
Long-Term Financial Health	Friscio Reinvestment - Assets	PD - Operations	Replace Chevy Tahoe (Patrol)	79,695	-	-	-	-	79,695
Long-Term Financial Health	Friscio Reinvestment - Assets	PD - Operations	Replace Chevy Tahoe (Patrol)	79,695	-	-	-	-	79,695
Excellence in City Government		PD - Operations	Police Officer w/ Chevy Tahoe	-	1.00	84,095	89,770	16,365	190,230
Excellence in City Government		PD - Operations	Police Officer	-	1.00	84,095	5,800	16,365	106,260
Excellence in City Government		PD - Operations	Police Officer w/ Chevy Tahoe	-	1.00	84,095	89,770	16,365	190,230
Excellence in City Government		PD - Operations	Police Officer	-	1.00	84,095	5,800	16,365	106,260
Long-Term Financial Health	Friscio Reinvestment - Assets	PD - Operations	Replace Chevy Tahoe (Traffic)	79,695	-	-	-	-	79,695
Long-Term Financial Health	Friscio Reinvestment - Assets	PD - Operations	Replace Chevy Tahoe (Traffic)	79,695	-	-	-	-	79,695
Long-Term Financial Health	Friscio Reinvestment - Assets	PD - Traffic	Replace Harley Davidson Motorcycle	45,000	-	-	-	-	45,000
Long-Term Financial Health	Friscio Reinvestment - Assets	PD - Traffic	Replace Harley Davidson Motorcycle	45,000	-	-	-	-	45,000
Long-Term Financial Health	Friscio Reinvestment - Assets	PD - Traffic	Replace Harley Davidson Motorcycle	45,000	-	-	-	-	45,000
Excellence in City Government		PD - Investigations	4 School Resource Officers	-	4.00	336,378	194,190	87,584	618,152
Excellence in City Government		PD - Investigations	SRO Sergeant	-	1.00	105,592	85,495	21,896	212,983
Excellence in City Government		PD - Investigations	CAC Detective w/ Chevy Malibu	-	1.00	84,095	41,864	23,965	149,924
Excellence in City Government		Fire - Administration	Open Records Coordinator	-	1.00	52,404	9,500	3,930	65,834
Excellence in City Government	Employee Attraction, Retention & Engagement	Fire - Community Education	Explorer Program	-	-	4,500	-	7,479	11,979
Excellence in City Government		Fire - Emergency Management	Emergency Management Analyst	-	1.00	80,714	9,500	5,071	95,285
Public Health & Safety		Fire - Suppression	Ballistic Equipment	335,495	-	-	-	-	335,495
Public Health & Safety		Fire - Suppression	3 Drones w/ Tethers & Software	26,000	-	-	50,650	-	76,650
Excellence in City Government		Fire - Suppression	Public Safety Equipment Tech I	-	1.00	48,625	-	635	49,260
Public Health & Safety		Fire - Suppression	Security Cameras at Fire Stations	52,913	-	-	158,737	-	211,650
Excellence in City Government		PW - Administration	Administrative Assistant	-	1.00	46,868	-	3,312	50,180
Excellence in City Government		PW - Streets	Streets Superintendent	-	1.00	78,062	44,174	10,976	133,212
Excellence in City Government		PW - Streets	Ford F-150 (Infrastructure Inspector)	-	-	-	44,174	-	44,174
Long-Term Financial Health	Friscio Reinvestment - Assets	PW - Streets	Replace Excavator (Units #41115 & #41127)	157,500	-	-	-	-	157,500
Long-Term Financial Health	Friscio Reinvestment - Assets	PW - Streets	Replace Dump Truck (Unit #41129)	137,057	-	-	-	-	137,057
Infrastructure		PW - Streets	Bridge Maintenance Program	-	-	-	-	100,000	100,000
Excellence in City Government		PW - Streets	Ford F-150 (Inspector)	-	-	-	44,174	-	44,174
Excellence in City Government		PW - Signal & Street Lighting Operations	Construction Supervisor	-	1.00	66,272	44,174	10,976	121,422
Long-Term Financial Health	Friscio Reinvestment - Assets	PW - Signal & Street Lighting Operations	Replace Ford F-550 Bucket Truck (Unit #48005)	199,920	-	-	-	-	199,920
Long-Term Financial Health	Friscio Reinvestment - Assets	PW - Signal & Street Lighting Operations	Replace Ford F-150 Hybrid (Unit #48020) for Inspector	53,067	-	-	-	-	53,067
Excellence in City Government		Human Resources	Business Process Analyst	-	1.00	60,536	-	8,994	69,530
Excellence in City Government		Human Resources	HR Intern	-	0.50	13,002	-	4,994	17,996
Excellence in City Government	Employee Attraction, Retention & Engagement	Human Resources	Benefits Admin System - Selected Vendor	-	-	-	-	159,000	159,000
Excellence in City Government		Human Resources	HR Data Specialist	-	1.00	52,404	-	7,200	59,604
Excellence in City Government	Employee Attraction, Retention & Engagement	Human Resources - Clinic	V02 Max and Wellness Fitness Initiative Testing	-	-	-	-	21,875	21,875
Excellence in City Government		AS - Building Services	Facilities Tech III	-	1.00	55,488	57,918	12,933	126,339
Excellence in City Government		AS - Building Services	Facilities Tech III	-	1.00	55,488	57,918	12,933	126,339
Excellence in City Government		AS - Building Services	Facilities Superintendent	-	1.00	78,062	38,173	10,958	127,193
Excellence in City Government		AS - Building Services	Facilities Tech III	-	1.00	55,488	38,173	12,933	106,594
Sustainable City	Friscio Reinvestment - Assets	AS - Building Services	Replace R22s Citywide - Priority 1	466,200	-	-	-	-	466,200
Sustainable City	Friscio Reinvestment - Assets	AS - Building Services	Replace Card Readers Citywide - Priority 1	-	-	-	-	37,433	37,433
Sustainable City	Friscio Reinvestment - Assets	AS - Building Services	Replace CHL Fireman's Overide Panel - Priority 1	26,565	-	-	-	-	26,565
Sustainable City	Friscio Reinvestment - Assets	AS - Building Services	Replace Roof at Parks - Priority 1	60,000	-	-	-	-	60,000
Excellence in City Government		AS - Building Services	Custodian	-	1.00	39,254	-	1,065	40,319
Sustainable City	Friscio Reinvestment - Assets	AS - Building Services	City Hall Christmas Light Power Cords - Priority 1	-	-	-	-	26,400	26,400
Sustainable City	Friscio Reinvestment - Assets	AS - Building Services	Replace CHL Garage UPS Batteries - Priority 1	9,540	-	-	-	-	9,540
Sustainable City	Friscio Reinvestment - Assets	AS - Building Services	Replace PD Liebert - Priority 1	59,656	-	-	-	-	59,656

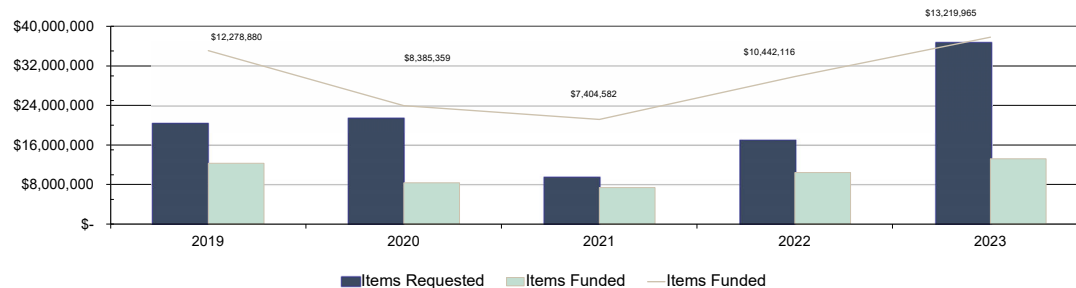
**CAPITAL, SUPPLEMENTAL AND PROGRAM EXPENDITURE  
FUNDED AND UNFUNDED REQUESTS  
FISCAL YEAR 2022 - 2023  
GENERAL FUND**

***Funded Items, continued***

Strategic Focus Area	Top Ten Priority	Division/Subdivision	Item Description	Continuation Capital	FTE Request	Supplemental Capital Items Personnel Capital Operations	Item Total
Sustainable City	Frisco Reinvestment - Assets	AS - Building Services	Replace FAC Boiler (Building) - Priority 1	27,112	-	-	27,112
Sustainable City	Frisco Reinvestment - Assets	AS - Building Services	Replace FAC Pool Boilers - Priority 1	133,241	-	-	133,241
Excellence in City Government		AS - Fleet	Upgrade Telematics/GPS	-	-	40,000	40,000
Sustainable City	Frisco Reinvestment - Assets	AS - Fleet	Replace Ford F-150 (Unit #56028)	49,046	-	-	49,046
Sustainable City	Frisco Reinvestment - Assets	AS - Fleet	Fuel Site Renovations	-	-	30,000	30,000
Excellence in City Government		IT - IS	Data Manager	-	1.00	98,499	105,273
Excellence in City Government		IT - IS	Data Governance Program	-	-	65,000	65,000
Sustainable City		IT - MIS	Server Refresh	566,000	-	-	566,000
Sustainable City		IT - MIS	Disaster Recovery	500,000	-	-	500,000
Sustainable City		IT - MIS	Switch Replacement Year 3	350,000	-	-	350,000
Sustainable City		IT - MIS	Wireless Refresh Year 2	177,000	-	-	177,000
Sustainable City		IT - MIS	Various Cisco Equipment Refresh	165,000	-	-	165,000
Sustainable City		IT - MIS	PD Firewall Refresh	502,000	-	-	502,000
Leisure & Culture		Library	Book Purchases - Continuation Materials	700,000	-	300,000	1,000,000
Excellence in City Government		Library - Circulation	PT Library Tech	-	0.50	15,019	15,139
Excellence in City Government		Library - Circulation	PT Library Tech	-	0.50	15,019	15,139
Leisure & Culture	Trail Connectivity	Parks - Parks & Median	Wayfinding Sign Removal	-	-	100,000	100,000
Sustainable City	Frisco Reinvestment - Assets	Parks - Adult Activity Center	The Grove Facility/Equipment Maintenance	45,000	-	-	45,000
Sustainable City	Frisco Reinvestment - Assets	Parks - Recreation Services	FAC - Facility/Equipment Maintenance	445,000	-	-	445,000
Long-Term Financial Health	Frisco Reinvestment - Assets	Parks - Natural Resources	Switch & Go Truck w/ Chipper Box	-	-	121,800	121,800
Long-Term Financial Health	Frisco Reinvestment - Assets	Parks - Natural Resources	Wood Chipper	-	-	63,000	63,000
Long-Term Financial Health	Frisco Reinvestment - Assets	Parks - Parks & Median	Chemical Spray Machine (Unit # 77066)	84,000	-	-	84,000
Excellence in City Government		Parks - Parks & Median	Certified Applicator	-	1.00	50,468	108,358
Long-Term Financial Health	Frisco Reinvestment - Assets	Parks - Parks & Median	Replace Ford F-250 (Unit #75181)	59,173	-	-	59,173
Long-Term Financial Health	Frisco Reinvestment - Assets	Parks - Parks & Median	Replace Ford F-150 (Unit #75223)	30,135	-	-	30,135
Long-Term Financial Health	Frisco Reinvestment - Assets	Parks - Parks & Median	Replace Gooseneck Trailer (Unit #75157)	15,750	-	-	15,750
Long-Term Financial Health	Frisco Reinvestment - Assets	Parks - Parks & Median	Replace Ballfield Machine (Unit #75242)	36,750	-	-	36,750
Long-Term Financial Health	Frisco Reinvestment - Assets	Parks - Parks & Median	Replace Ford F-150 (Unit #73006)	43,071	-	-	43,071
Long-Term Financial Health	Frisco Reinvestment - Assets	Parks - Parks & Median	Replace Ford F-250 (Unit #75225)	42,021	-	-	42,021
Excellence in City Government		Parks - CIP & Planning	Parks Planner II	-	1.00	66,272	71,517
Infrastructure		Engineering - Signal Control	Opticom Card Replacement	150,000	-	-	150,000
Infrastructure		Engineering - Signal Control	Network, Data Storage, Cybersecurity Equipment and	40,000	-	-	40,000
Excellence in City Government		Engineering - Transportation	Traffic Engineer	-	1.00	83,071	92,540
Excellence in City Government		DS - Planning	Assistant Director - Planning (6 months)	-	1.00	76,458	78,252
Excellence in City Government		DS - Building Inspections	Permit Supervisor	-	1.00	53,406	55,200
Long-Term Financial Health		DS - Planning	Comprehensive Plan Update	-	-	350,000	350,000
Long-Term Financial Health	Frisco Reinvestment - Assets	DS - Planning	Replace Ford F-150 XL (Unit #90002)	41,764	-	-	41,764

<b>Total of Items Funded:</b>	6,759,798	41.50	2,912,129	2,168,032	1,380,006	13,219,965
<b>Total Supplemental Items Funded:</b>	6,460,167					
<b>Total Continuation Capital and Supplemental Items Funded:</b>	13,219,965					

**Five Year Comparison of Capital & Supplemental Program**



**CAPITAL, SUPPLEMENTAL AND PROGRAM EXPENDITURE  
FUNDED AND UNFUNDED REQUESTS  
FISCAL YEAR 2022 - 2023  
GENERAL FUND**

*Items Below This Line Are Not Funded*

Strategic Focus Area	Top Ten Priority	Division/Subdivision	Item Description	Continuation Capital	FTE Request	Supplemental Capital Items			Item Total
						Personnel	Capital	Operations	
Excellence in City Government		Communications	Video Coordinator	-	1.00	71,208	-	9,979	81,187
Excellence in City Government		Communications	Social Media Coordinator	-	1.00	71,208	-	9,979	81,187
Excellence in City Government		CSO - RIM	Consultant - RIM program / OnBase	-	-	-	-	158,050	158,050
Excellence in City Government		PD - Personnel & Training	Civilian Background Investigator	-	1.00	80,714	9,500	4,726	94,940
Excellence in City Government		PD - Personnel & Training	College Intern	-	0.50	27,089	-	2,000	29,089
Long-Term Financial Health	Friscio Reinvestment - Assets	PD - Personnel & Training	Replace Chevy Malibu	34,414	-	-	-	-	34,414
Civic Involvement		PD - Personnel & Training	Citizen Feedback Software	-	-	-	63,855	-	63,855
Long-Term Financial Health	Friscio Reinvestment - Assets	PD - Personnel & Training	Replace Chevy Malibu	34,414	-	-	-	-	34,414
Excellence in City Government		PD - Community Services	Community Services Officer	-	1.00	112,126	5,800	19,165	137,091
Public Health & Safety		PD - Detention	Electronic Jail Key Management System (Detention)	-	-	-	23,100	-	23,100
Public Health & Safety		PD - Communications	Livestream 911 Program/Real Time Calls	-	-	-	67,020	-	67,020
Sustainable City	Friscio Reinvestment - Assets	PD - Communications	Dispatch Supervisor Cubes	-	-	-	22,703	-	22,703
Excellence in City Government		PD - Radio Operations	Fleet Supervisor w/ Ford Truck	-	1.00	95,832	56,993	12,120	164,945
Long-Term Financial Health	Friscio Reinvestment - Assets	PD - Radio Operations	Replace Chevy Tahoe (Radio Ops)	51,193	-	-	-	-	51,193
Public Health & Safety		PD - Operations	Drones	-	-	-	25,200	-	25,200
Excellence in City Government		PD - Traffic	Hit & Run Investigator w/ Chevy Tahoe	-	1.00	112,126	87,145	19,165	218,436
Excellence in City Government		PD - Property & Evidence	Digital Media Specialist	-	1.00	80,714	19,500	16,366	116,580
Long-Term Financial Health	Friscio Reinvestment - Assets	PD - Investigations	Replace Chevy Malibu	34,414	-	-	-	-	34,414
Excellence in City Government		PD - Investigations	Civilian Investigative Specialist	-	1.00	80,714	9,500	5,566	95,780
Long-Term Financial Health	Friscio Reinvestment - Assets	PW - Streets	Replace Ford F-150 (Unit #41159)	48,647	-	-	-	-	48,647
Long-Term Financial Health	Friscio Reinvestment - Assets	PW - Signal & Street Lighting Operations	Replace Prime Utility Trailer (Unit #48002)	10,500	-	-	-	-	10,500
Long-Term Financial Health		AS - Risk Management	Risk Management Information System	-	-	-	45,000	-	45,000
Excellence in City Government		AS - Logistics	Logistics Specialist	-	1.00	64,833	-	5,029	69,862
Long-Term Financial Health	Friscio Reinvestment - Assets	Parks - Parks & Median	Replace Gooseneck Trailer (Unit #75170)	15,750	-	-	-	-	15,750
Long-Term Financial Health	Friscio Reinvestment - Assets	Parks - Parks & Median	Replace Gooseneck Trailer (Unit #75117)	15,750	-	-	-	-	15,750
Long-Term Financial Health	Friscio Reinvestment - Assets	Parks - Parks & Median	Replace Gooseneck Trailer (Unit #75174)	15,750	-	-	-	-	15,750
Long-Term Financial Health	Friscio Reinvestment - Assets	Parks - Parks & Median	Replace Turco Top Dresser (Unit #75114)	26,250	-	-	-	-	26,250
Long-Term Financial Health	Friscio Reinvestment - Assets	Parks - Parks & Median	Replace Gooseneck Trailer (Unit #75158)	15,750	-	-	-	-	15,750
Long-Term Financial Health	Friscio Reinvestment - Assets	Parks - Parks & Median	Replace 18' Utility Trailer (Unit #75172)	10,500	-	-	-	-	10,500
Long-Term Financial Health	Friscio Reinvestment - Assets	Parks - Parks & Median	Replace 18' Utility Trailer (Unit #75173)	10,500	-	-	-	-	10,500
Long-Term Financial Health	Friscio Reinvestment - Assets	Parks - Parks & Median	Replace Gooseneck Trailer (Unit #75192)	15,750	-	-	-	-	15,750
Long-Term Financial Health	Friscio Reinvestment - Assets	Parks - Parks & Median	Replace Irrigation Trailer (Unit #77064)	15,750	-	-	-	-	15,750
Excellence in City Government		Parks - Heritage Museum	Immersive Video Exhibit	-	-	-	133,000	-	133,000
Excellence in City Government		DS - Planning	Landscape Architect	-	1.00	81,618	-	4,994	86,612
Excellence in City Government		DS - Planning	Development Supervisor	-	1.00	97,847	-	3,200	101,047
Excellence in City Government		DS - Planning	Long Range Planner I	-	1.00	81,618	-	3,200	84,818
Excellence in City Government		DS - Planning	PT Intern	-	0.50	34,673	-	-	34,673
Long-Term Financial Health	Friscio Reinvestment - Assets	DS - Building Inspections	Replace Ford F-150 XL (Unit #96047)	37,595	-	-	-	-	37,595
Excellence in City Government		CSO - RIM	Sr Municipal Records/Information Management Coordinator	-	1.00	93,868	-	4,907	98,775
Excellence in City Government		Municipal Court	Sr Deputy Court Clerk II	-	1.00	69,872	-	755	70,627
Long-Term Financial Health	Friscio Reinvestment - Assets	Municipal Court	Replace Chevy Tahoe	81,270	-	-	-	-	81,270
Excellence in City Government		Fire - Administration	Data/Business Analyst	-	1.00	97,847	9,500	3,525	110,872
Excellence in City Government		Fire - Training	Firefighter/Paramedic	-	1.00	110,758	-	14,838	125,596
Long-Term Financial Health	Friscio Reinvestment - Assets	PW - Streets	Replace Saw Cut Truck (Unit #41210)	110,927	-	-	-	-	110,927
Long-Term Financial Health	Friscio Reinvestment - Assets	PW - Streets	Replace Dump Truck (Unit #41142)	137,057	-	-	-	-	137,057
Long-Term Financial Health	Friscio Reinvestment - Assets	PW - Streets	Replace Dump Truck (#Unit 41153)	137,057	-	-	-	-	137,057
Infrastructure		PW - Streets	Brine Program	-	-	-	-	75,000	75,000
Infrastructure		PW - Streets	25 Roadway Reconstruction Projects Programs	-	-	-	-	16,000,000	16,000,000
Sustainable City	Friscio Reinvestment - Assets	AS - Building Services	Upgrade Citywide Alarm Panel - Priority 2	46,611	-	-	-	-	46,611
Sustainable City	Friscio Reinvestment - Assets	AS - Building Services	Renew PD Chiller 1 Compressor - Priority 2	83,157	-	-	-	-	83,157
Sustainable City	Friscio Reinvestment - Assets	AS - Building Services	Replace Central Fire HVAC Units - Priority 2	157,080	-	-	-	-	157,080
Sustainable City	Friscio Reinvestment - Assets	AS - Building Services	Central Fire Workout Room Repairs - Priority 2	74,750	-	-	-	-	74,750
Sustainable City	Friscio Reinvestment - Assets	AS - Building Services	Replace Fire Station #5 HVAC - Priority 2	55,440	-	-	-	-	55,440
Sustainable City	Friscio Reinvestment - Assets	AS - Building Services	PD Winterize AHU #4 - Priority 2	-	-	-	58,997	-	58,997
Sustainable City	Friscio Reinvestment - Assets	AS - Building Services	Replace Central Fire Lieberts - Priority 2	150,271	-	-	-	-	150,271
Sustainable City	Friscio Reinvestment - Assets	AS - Building Services	Replace PD Boiler - Priority 2	17,441	-	-	-	-	17,441
Sustainable City	Friscio Reinvestment - Assets	AS - Building Services	FAC Natatorium Lighting - Priority 2	-	-	-	-	479,000	479,000
Sustainable City	Friscio Reinvestment - Assets	AS - Building Services	Replace Fire Station #4 Boiler - Priority 2	36,082	-	-	-	-	36,082
Sustainable City	Friscio Reinvestment - Assets	AS - Building Services	Old Water Tower Building Abatement - Priority 2	-	-	-	-	30,000	30,000
Sustainable City	Friscio Reinvestment - Assets	AS - Building Services	Replace FAC Building Pillars - Priority 3	126,108	-	-	-	-	126,108
Sustainable City	Friscio Reinvestment - Assets	AS - Building Services	PD Faucet for Lieberts - Priority 3	-	-	-	5,060	-	5,060
Sustainable City	Friscio Reinvestment - Assets	AS - Building Services	Replace FAC Outdoor Pool Fence - Priority 3	83,056	-	-	-	-	83,056
Sustainable City	Friscio Reinvestment - Assets	AS - Building Services	Central Fire Paint Lobby - Priority 3	-	-	-	-	6,000	6,000
Sustainable City	Friscio Reinvestment - Assets	AS - Building Services	Cubicles for Facilities Staff	-	-	-	33,070	-	33,070
Sustainable City	Friscio Reinvestment - Assets	AS - Building Services	Replace and Repair FAC Security Cameras - Priority 3	7,145	-	-	-	-	7,145
Sustainable City	Friscio Reinvestment - Assets	AS - Building Services	Replace Ice Machines - Priority 3	28,665	-	-	-	-	28,665
Sustainable City	Friscio Reinvestment - Assets	AS - Building Services	Repair Central Fire Shower - Priority 3	-	-	-	-	12,087	12,087
Sustainable City	Friscio Reinvestment - Assets	AS - Building Services	FAC Paint Tilt Wall - Priority 3	-	-	-	-	17,940	17,940

**CAPITAL, SUPPLEMENTAL AND PROGRAM EXPENDITURE  
FUNDED AND UNFUNDED REQUESTS  
FISCAL YEAR 2022 - 2023  
GENERAL FUND**

*Unfunded Items, continued*

Strategic Focus Area	Top Ten Priority	Division/Subdivision	Item Description	Continuation Capital	FTE Request	Supplemental Capital Items			Item Total
						Personnel	Capital	Operations	
Sustainable City	Frisco Reinvestment - Assets	AS - Building Services	PD BAS Upgrade to N4 - Priority 3	-	-	-	-	172,478	172,478
Sustainable City	Frisco Reinvestment - Assets	AS - Building Services	Replace Fire Station #3 Concrete - Priority 3	72,218	-	-	-	-	72,218
Sustainable City	Frisco Reinvestment - Assets	AS - Building Services	Replace Fire Station #6 Concrete - Priority 3	93,672	-	-	-	-	93,672
Sustainable City	Frisco Reinvestment - Assets	AS - Building Services	CHL Destratification Fans - Priority 3	-	-	-	34,500	-	34,500
Sustainable City	Frisco Reinvestment - Assets	AS - Building Services	Citywide Roof Inspections - Priority 3	-	-	-	-	26,250	26,250
Sustainable City	Frisco Reinvestment - Assets	AS - Building Services	Repair FAC Pony Walls - Priority 3	27,500	-	-	-	-	27,500
Sustainable City	Frisco Reinvestment - Assets	AS - Building Services	Repair Fire Station #4 Shower Grout - Priority 3	6,000	-	-	-	-	6,000
Sustainable City	Frisco Reinvestment - Assets	AS - Building Services	Replace Fire Station #4 Concrete - Priority 3	12,503	-	-	-	-	12,503
Sustainable City	Frisco Reinvestment - Assets	AS - Building Services	FAC BAS Controls for Boilers - Priority 3	-	-	-	11,943	-	11,943
Sustainable City	Frisco Reinvestment - Assets	AS - Building Services	FAC Ionizers - Priority 4	-	-	-	119,017	-	119,017
Sustainable City	Frisco Reinvestment - Assets	AS - Building Services	Replace Staff Radios	39,682	-	-	-	-	39,682
Sustainable City	Frisco Reinvestment - Assets	AS - Building Services	PD Add Door to Dispatch - Priority 4	-	-	-	4,725	-	4,725
Sustainable City	Frisco Reinvestment - Assets	AS - Building Services	Fleet Electric Charging Station - Priority 4	-	-	-	16,327	-	16,327
Excellence in City Government		IT - Administration	Security Engineer	-	1.00	110,761	-	6,774	117,535
Excellence in City Government		IT - Project Management Office	Business Analyst	-	1.00	97,847	-	7,049	104,896
Excellence in City Government		IT - IS	Data Analyst	-	1.00	117,953	-	4,570	122,523
Excellence in City Government		IT - MIS	MIS Manager	-	1.00	131,332	-	9,500	140,832
Sustainable City		IT - MIS	Backup Replacement	410,000	-	-	-	-	410,000
Sustainable City		IT - MIS	VOIP System Refresh	129,000	-	-	-	-	129,000
Sustainable City	Frisco Reinvestment - Assets	IT - MIS	Conference Room Refresh/Renovation	-	-	-	250,000	-	250,000
Excellence in City Government		IT - GIS	GIS Technician	-	1.00	80,065	-	5,624	85,689
Excellence in City Government		IT - GIS	GIS Analyst II	-	1.00	99,845	-	5,624	105,469
Sustainable City	Frisco Reinvestment - Assets	Parks - Administration	Expanded Trailer - Staff Offices	-	-	-	300,000	-	300,000
Long-Term Financial Health	Frisco Reinvestment - Assets	Parks - Natural Resources	Stand Up Blower	-	-	-	12,600	-	12,600
Long-Term Financial Health	Frisco Reinvestment - Assets	Parks - Parks & Median	Replace Toro Z Turn 7200 (Unit #75200)	42,000	-	-	-	-	42,000
Long-Term Financial Health	Frisco Reinvestment - Assets	Parks - Parks & Median	Replace Toro Z Turn 7200 (Unit #75204)	42,000	-	-	-	-	42,000
Long-Term Financial Health	Frisco Reinvestment - Assets	Parks - Parks & Median	Replace Toro Z Turn 7200 (Unit #75219)	42,000	-	-	-	-	42,000
Excellence in City Government		Engineering - Transportation	Data Analyst - House in IT	-	1.00	117,953	-	8,869	126,822

**Total of Items Not Funded:** 2,641,619 24.00 2,220,421 1,424,055 17,164,329 23,450,424

**Total of All Items Considered:** 9,401,417 65.50 5,132,550 3,592,087 18,544,335 36,670,389

**Total of All Capital and Supplemental Items:** 36,670,389

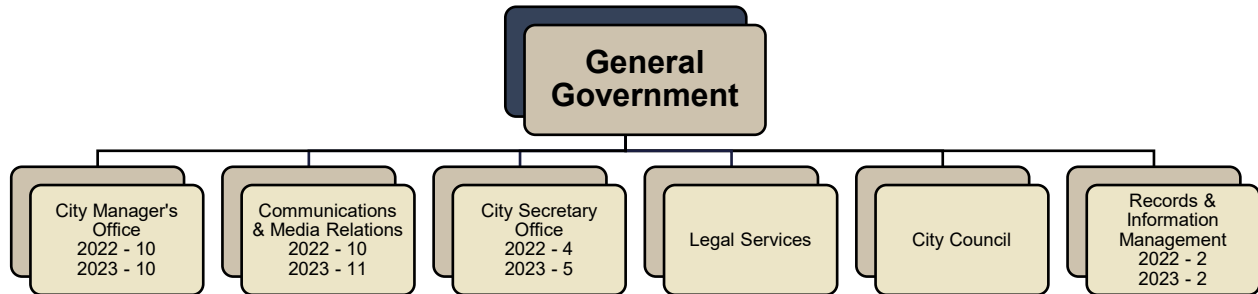




# GENERAL GOVERNMENT DEPARTMENT SUMMARY

## DEPARTMENT MISSION

Continually seek to improve the quality of life for the residents of the City and administer all municipal business through the execution of City Council decisions.



## EXPENDITURE SUMMARY

Activity	2020-2021 Actual	2021-2022 Revised	2022-2023 Adopted	% Change FY 2022 to FY 2023
City Manager's Office	\$ 2,442,794	\$ 3,290,070	\$ 2,871,538	-12.72%
Communications & Media Relations	1,435,268	1,536,785	1,772,712	15.35%
City Secretary's Office	835,900	1,076,747	810,458	-24.73%
Legal Services	605,507	900,000	1,206,000	34.00%
City Council	84,459	132,884	149,432	12.45%
Records & Information Management	296,512	326,516	338,852	3.78%
<b>Totals</b>	<b>\$ 5,700,440</b>	<b>\$ 7,263,002</b>	<b>\$ 7,148,992</b>	<b>-1.57%</b>

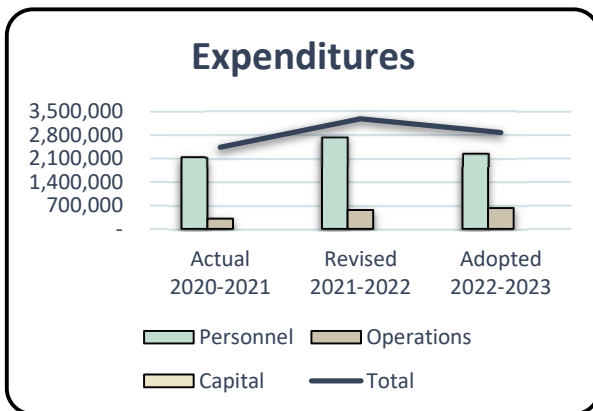
### Core Services

The City of Frisco Charter provides for the appointment of the City Manager who "shall serve as the Chief Administrative Officer of the City." The City Manager strives to continually improve quality and efficiency of services provided, plan for the continued growth and expansion of the City, ensure that service is provided equally to all areas of the City and provide effective support for the City Council.

In that role, the City Manager's Office takes an active role in the evaluation of annual budget alternatives, coordinates inter-departmental activities to ensure effective and efficient work practices, implements policies and ordinances in a timely, fair and consistent manner and supports quality commercial and residential development.

### Key Points Affecting Service, Performance and Adopted Budget

The City Manager's Office takes a major role in the management and funding of the capital program, providing for planned growth and providing the support for the resolution of complex citizen issues.



### Expenditures - 11010000

	2020-2021 Actual	2021-2022 Revised	2022-2023 Adopted
Personnel	2,137,509	2,728,466	2,253,286
Operations	305,285	561,604	618,252
Capital	-	-	-
<b>Total</b>	<b>2,442,794</b>	<b>3,290,070</b>	<b>2,871,538</b>

### Major Budget Items

Personnel expenditures in FY22 include payouts for tenured employees with the retirement of the City Manager and resignation of a Deputy City Manager.

Funding for contract and professional services for the annual lobbyist and management study contracts account for 75% of the FY23 operations budget.

### Personnel

	Level	FY 2021	FY 2022	FY 2023
City Manager	213	1	1	1
Deputy City Manager	212	2	2	2
Assistant City Manager	211	1	1	1
Chief Innovation Officer	162	1	1	1
Facility Project Manager	154	1	1	1
Special Assistant to the City Manager	153	1	1	1
Office Manager	137	-	1	1
Administrative Supervisor	-	1	-	-
Senior Administrative Assistant	131	1	1	1
Administrative Assistant	126	1	1	1
<b>Total</b>		<b>10</b>	<b>10</b>	<b>10</b>

Core Services

The Communications and Media Relations Division is responsible for educating, marketing, promoting and informing the public and greater North Texas about City of Frisco programs, services, special projects and events. Our goal is to make it easy for our residents to be informed, involved and knowledgeable about the up-to-date work of our City government.

Our communication tools include the City’s bi-monthly resident newsletter, Focal Point; press releases, which are posted online and distributed to print and broadcast news organizations, as well as, a number of freelance journalists; an E-news service, which is subscriber based; social media, including Twitter, Facebook and YouTube; a cable TV, government access channel; as well as videos on demand, 24/7 streaming of the cable channel and live streaming of City Council and Planning & Zoning meetings.

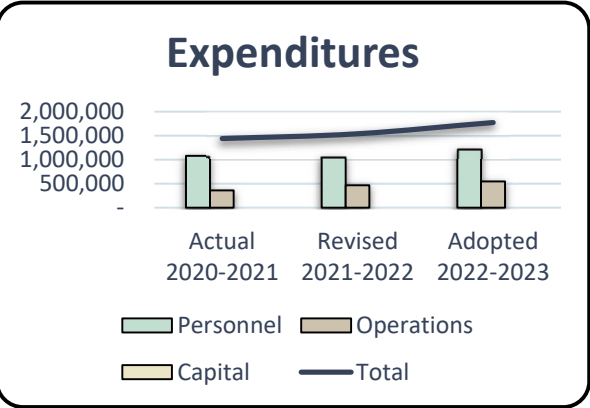
Key Points Affecting Service, Performance and Adopted Budget

Responsible for the content management of the City of Frisco’s primary website, [www.friscotexas.gov](http://www.friscotexas.gov), as well as the content management of [friscofun.org](http://friscofun.org), [friscofiresafetytown.com](http://friscofiresafetytown.com) and [friscofreedomfest.org](http://friscofreedomfest.org).

Respond to daily media inquiries which can involve providing and/or facilitating interviews, as well as, assisting with the sharing of records, documents, photographs or video related to City programs and services.

Manage the Municipal Volunteer Program (MVP), which supports City sponsored events. Volunteers are also used to supplement various staffing needs. Recruiting, screening, onsite management, tracking of service hours and the volunteer appreciation reception are components of the program.

Provide video production, in the form of public service announcements, as well as, marketing, training and educational videos. Provide audio/video production of City Council, Planning and Zoning and Town Hall meetings necessary to satisfy broadcast and archive needs. Coordinate the rebroadcast of Collin and Denton County commissioner meetings on Frisco’s cable channel and website.



Expenditures - 11011000

	2020-2021 Actual	2021-2022 Revised	2022-2023 Adopted
Personnel	1,077,489	1,067,866	1,227,066
Operations	357,779	468,919	545,646
Capital	-	-	-
Total	1,435,268	1,536,785	1,772,712

Major Budget Items

New position for a Special Events and Sponsorship Coordinator is included in FY23 personnel appropriations.

Appropriations included for the re-design of the City of Frisco, Frisco Freedom Fest, Frisco Fire Safety Town and Community Parade websites. A survey feature along with staff training and 24/7 support from vendor Civics Plus is also included.

**GENERAL GOVERNMENT****Communications and Media Relations****Personnel**

	Level	FY 2021	FY 2022	FY 2023
Director of Communications and Media Relations	205	1	1	1
Assistant Director of Communications and Media Relations	200	1	1	1
Sponsorship and Events Developer Administrator	148	1	1	1
Video Producer	145	1	1	1
Audio Video Systems Technician	141	1	1	1
Communications Specialist	140	1	1	1
Videographer	138	2	2	2
Office Manager	137	-	1	1
Special Events & Sponsorships Coordinator	133	-	-	1
Volunteer & Special Events Coordinator	133	1	1	1
Administrative Assistant	-	1	-	-
Total		10	10	11

Core Services

The role of the City Secretary Office is to promote an environment throughout the City of Frisco that encourages transparency, compliance, and efficiency by implementing policies and procedures that foster effective distribution of information to City Council, City Staff, candidates, citizens, and voters.

As the Election Administrator for City elections, the City Secretary Office seeks to improve voter education, voter registration and voter turnout. The City Secretary Office serves as the official repository for associated campaign and election document filings. Additionally, the Division coordinates the City Council's Boards and Commissions appointment process and maintains the records relating to these appointments.

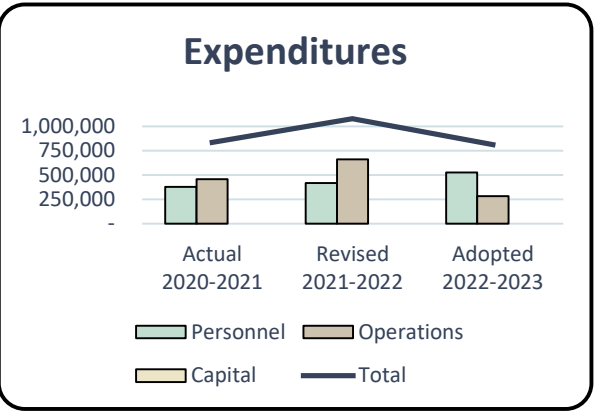
This Division continually serves the public in the following ways: striving for excellence in preparation of all official documents and minutes, preserving the legislative history of the City, publishing official legal and election notices, updating and distributing the City's Code of Ordinances, serving as the City's Records and Information Management Officer and managing the alcohol permitting program.

Finally, the City Secretary Office is responsible for upholding transparency by effectively and efficiently managing Public Information Requests. The Division diligently fulfills all public information requests according to the statutes outlined by the Texas Public Information Act which is governed by the Texas Attorney General.

Key Points Affecting Service, Performance and Adopted Budget

As voter turnout for local elections continues to be low, the City Secretary Office will strive to improve voter education programs and overall voter turnout in FY23.

The number of public information requests continues to increase dramatically. Many of those requests are voluminous, resulting in the production of numerous documents which require significant amounts of time to research, review, and redact. The increased demand of staff time, clearly outlines the department's need for additional staff to sufficiently process public information requests and complete all other duties of the department with excellence.



Expenditures - 11012000

	2020-2021 Actual	2021-2022 Revised	2022-2023 Adopted
Personnel	377,549	417,577	526,374
Operations	458,351	659,170	284,084
Capital	-	-	-
Total	835,900	1,076,747	810,458

Major Budget Items

Vacant position from FY21 was filled in FY22 and fully funded in FY23. A new position, CSO Analyst, is being added in FY23.

Only one general and one run-off election are appropriated for in FY23 compared to the special and two runoff elections needed in FY22.

**GENERAL GOVERNMENT****City Secretary Office****Personnel**

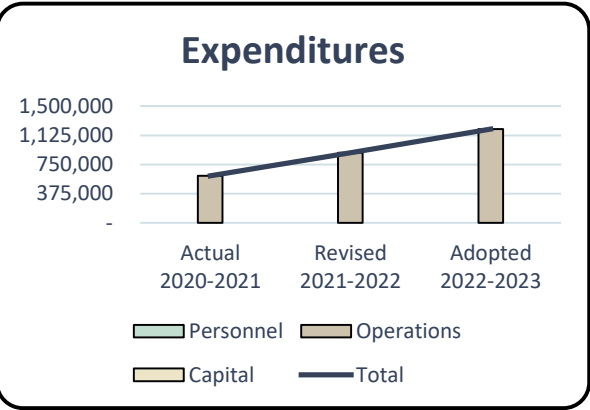
	Level	FY 2021	FY 2022	FY 2023
City Secretary	205	1	1	1
Assistant Director - City Secretary Office	200	1	1	1
CSO Analyst	145	-	-	1
Open Records Coordinator	132	1	1	1
Senior Administrative Assistant	131	1	1	1
Total		4	4	5

Core Services

The Legal Division provides legal support for the day-to-day operations of the City, including matters such as land use and development, human resources, economic development, litigation support and municipal court.

Key Points Affecting Service, Performance and Adopted Budget

The City retains the law firm of Abernathy, Roeder, Boyd & Hullett. In addition to business related legal services, they provide prosecutorial services for matters brought before the Municipal Court, which are charged to the Municipal Court Division.



Expenditures - 11014000

	2020-2021 Actual	2021-2022 Revised	2022-2023 Adopted
Personnel	-	-	-
Operations	605,507	900,000	1,206,000
Capital	-	-	-
Total	605,507	900,000	1,206,000

Major Budget Items

All legal expenditures for the General Fund are included in General Government's Legal operations. Legal expenditures for other funds are allocated within those funds. Expenditures incurred for individual projects are allocated within the Capital Projects Funds to that specific project account.

The City's legal firm, Abernathy Roeder Boyd Hullett, increased their fees effective June 1, 2022 due to rising operating costs and difficulty in attracting and retaining legal talent. These fee increases are reflected in Revised FY22 and Adopted FY23 operating budgets.

Personnel

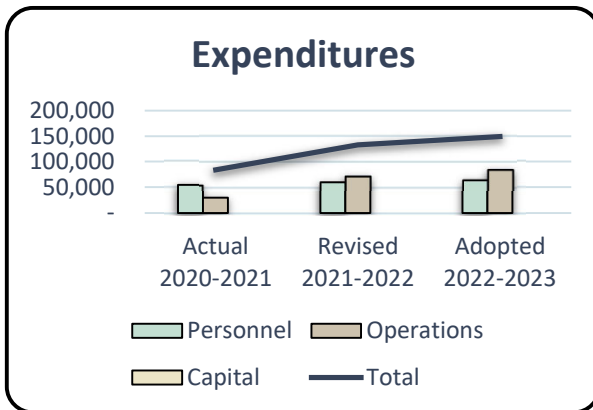
Note: No positions are funded in this Division.

### Core Services

The City Charter provides for the creation of a City Council that is vested with all powers of the City and the determination of all matters of policy.

The City Council's achievements include the support of a multi-million dollar capital program which supports the growth and development of the community. Initiatives and partnerships for commercial and residential growth continue. These efforts are designed to provide new jobs, obtain additional capital investment, increase retail square footage and provide for a diversified commercial base.

The City Council supports multiple opportunities for civic involvement in the governmental process including "Coffee with the Mayor", Town Hall meetings, the Mayor's Youth Council and the City Hall 101 program.



### Expenditures - 11016000

	2020-2021 Actual	2021-2022 Revised	2022-2023 Adopted
<b>Personnel</b>	<b>54,686</b>	<b>60,716</b>	<b>64,595</b>
<b>Operations</b>	<b>29,773</b>	<b>72,168</b>	<b>84,837</b>
<b>Capital</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>Total</b>	<b>84,459</b>	<b>132,884</b>	<b>149,432</b>

### Major Budget Items

Primary expenditures are for furthering municipal legislative efforts and networking.

FY23 appropriations for dues, promotional marketing and travel account for some 44% of operational funding..

### Personnel

	Level	FY 2021	FY 2022	FY 2023
<b>Mayor</b>	-	1	1	1
<b>Council Member</b>	-	6	6	6
<b>Total</b>		7	7	7

**Note: Council Members are not included in employee totals and receive a flat monthly stipend compensation based on the City Charter.**



### Core Services

The Records and Information Management Division is responsible for the systematic management and retrieval of City records and maintaining a records control schedule in a manner that is compliant with applicable laws and the City policies. The program provides methods and procedures to enable the City Council and City Secretary to fulfill duties required by law and works with all City Departments to ensure compliance with records and information management policies.

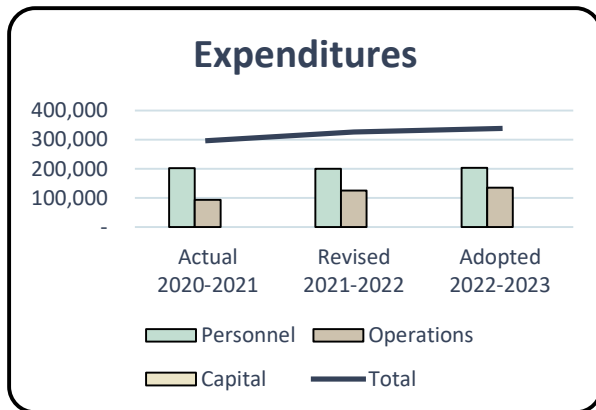
Records and Information Management establishes and implements policies, systems and procedures to capture, create, access, distribute, use, store, secure, retrieve and ensure disposition of the City's records and information. The Division also performs activities related to legal discovery for City management and attorneys, providing assistance with public information requests, training for new employees and Department Records Liaisons as well as providing assistance for the City's records management software.

### Key Points Affecting Service, Performance and Adopted Budget

Perform updates to policies and processes using records and information management best practices for efficient and legally compliant records management with all City departments.

Conduct an evaluation of records management database architecture to ensure logical records taxonomy/classification for ease in search and retrieval of electronic records.

Create a Records and Information Management Manual to provide staff with structure, responsibilities and procedures for an active and ongoing records and information management program that is compliant with the law and City policies.



### Expenditures - 11017000

	2020-2021 Actual	2021-2022 Revised	2022-2023 Adopted
<b>Personnel</b>	<b>202,806</b>	<b>200,795</b>	<b>203,202</b>
<b>Operations</b>	<b>93,706</b>	<b>125,721</b>	<b>135,650</b>
<b>Capital</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>Total</b>	<b>296,512</b>	<b>326,516</b>	<b>338,852</b>

### Major Budget Items

Funding included for software maintenance with Hyland for OnBase, and contract services with Texas Archives for offsite records storage and destruction services.

### Personnel

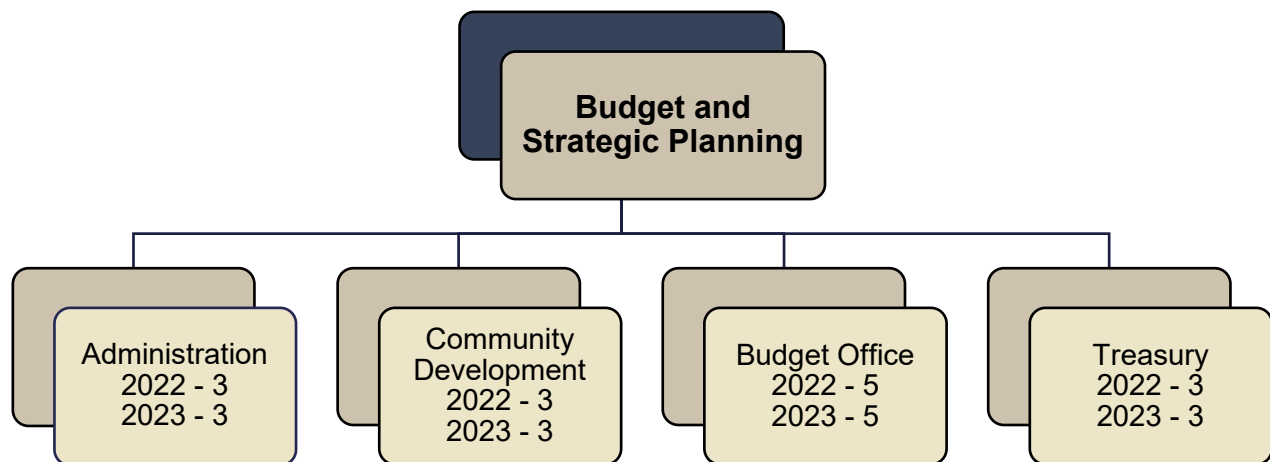
	Level	FY 2021	FY 2022	FY 2023
<b>Records &amp; Information Management Administrator</b>	<b>155</b>	<b>1</b>	<b>1</b>	<b>1</b>
<b>Municipal Records &amp; Information Management Coordinator</b>	<b>137</b>	<b>1</b>	<b>1</b>	<b>1</b>
<b>Total</b>		<b>2</b>	<b>2</b>	<b>2</b>



# BUDGET AND STRATEGIC PLANNING DEPARTMENT SUMMARY

## DEPARTMENT MISSION

Accurately and fairly manage and present the City's financial affairs; protect and advance the City's financial position by maintaining proper internal controls, recommending sound financial policies and providing quality customer service.

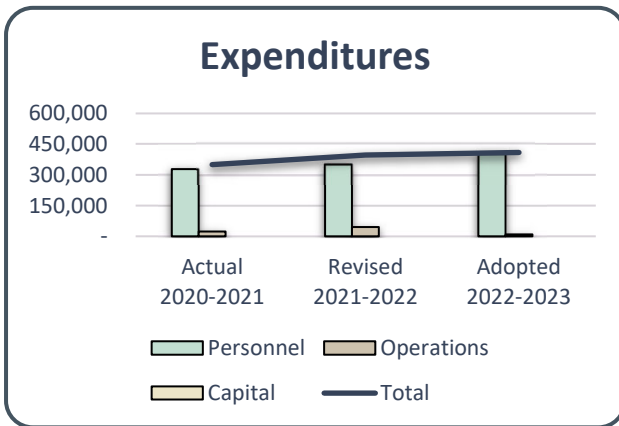


## Expenditure Summary

Activity	2020-2021 Actual	2021-2022 Revised	2022-2023 Adopted	% Change FY 2022 to FY 2023
Administration	\$ 349,849	\$ 396,538	\$ 408,934	3.13%
Community Development	608,402	855,493	1,042,091	21.81%
Budget Office	558,723	785,953	896,189	14.03%
Treasury	<u>2,019,039</u>	<u>1,972,497</u>	<u>2,200,332</u>	<u>11.55%</u>
<b>Totals</b>	<b>\$ 3,536,013</b>	<b>\$ 4,010,481</b>	<b>\$ 4,547,546</b>	<b><u>13.39%</u></b>

## Core Services

Administration is responsible for financial analysis and reporting, development of financial policies, evaluation of internal controls and management of the financial affairs of the City. This Division acts as the primary contact for the City's outside bond counsel, auditors, rating agencies, underwriters, bankers, investment advisors and financial advisors. Administration provides leadership, strategic planning and financial strategy to the City Council, City Manager's Office and other City Departments. The Division also represents the Department at City Council meetings and in the public.



## Expenditures - 12010000

	2020-2021 Actual	2021-2022 Revised	2022-2023 Adopted
<b>Personnel</b>	<b>327,388</b>	<b>351,487</b>	<b>400,075</b>
<b>Operations</b>	<b>22,461</b>	<b>45,051</b>	<b>8,859</b>
<b>Capital</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>Total</b>	<b>349,849</b>	<b>396,538</b>	<b>408,934</b>

## Major Budget Items

Primary expenditures are personnel related.

FY21 Actual and FY22 Revised amounts are elevated for Professional Education classes and an Internal Review.

## Personnel

	Level	FY 2021	FY 2022	FY 2023
<b>Chief Financial Officer (CFO)</b>	<b>209</b>	<b>1</b>	<b>1</b>	<b>1</b>
<b>Office Manager</b>	<b>137</b>	<b>1</b>	<b>1</b>	<b>1</b>
<b>Special Projects Assistant (PT - 900 hours per year)</b>	<b>118</b>	<b>1</b>	<b>1</b>	<b>1</b>
<b>Total</b>		<b>3</b>	<b>3</b>	<b>3</b>

## Core Services

The Community Development Division oversees the application, implementation and reporting of public and private grants and serves as liaison to the Social Services Housing Board.

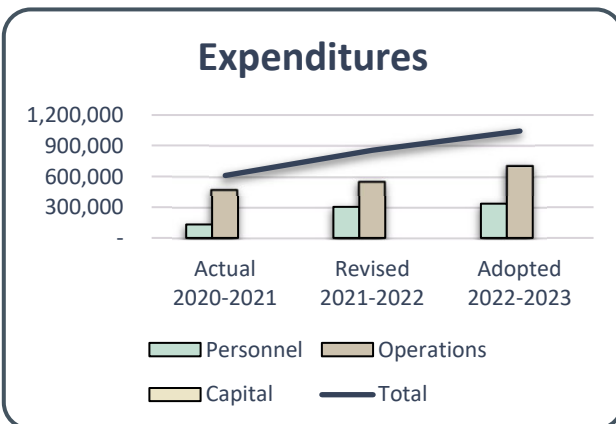
This Division implements and manages the Department of Housing and Urban Development Community Development Block Grant, the Social Services Grant, the Workforce Housing Program and the Historic Tax Exemption Program.

Staff facilitate a grant process culminating in the Social Services and Housing Board recommendation of the allocation of federal and local funds to the City Council. The Social Services and Housing Board approves policy for Community Development Block Grant programs, Social Services Grant programs and Workforce Housing Programs.

## Key Points Affecting Service, Performance and Adopted Budget

Positions are supported, in part, by funding from the Community Development Block Grant (CDBG).

FY23 Consolidated Grant Process funds social service agencies with Community Development Block Grant (CDBG) and Social Service Grant (SSG) funding to assist low- and moderate income residents. The SSG is an appropriation designation of \$1.25 per capita or \$287,500 based on the estimated population with priority for transportation, homelessness prevention, homeless assistance, youth and elderly services. SSG agencies receiving funding include: Boys & Girls Clubs of Collin County, CASSA of Collin County, CASA of Denton County, Children's Advocacy Center for Denton County, Christian Community Action, City House, Cornerstone Assistance Network, Frisco Family Services, Hope's Door, Texas Muslim Women's Foundation, The Family Place, Veterans Center of North Texas and Maurice Barnett Geriatric Wellness Center.



## Expenditures - 12019000

	2020-2021 Actual	2021-2022 Revised	2022-2023 Adopted
<b>Personnel</b>	<b>130,857</b>	<b>300,298</b>	<b>333,046</b>
<b>Operations</b>	<b>477,545</b>	<b>555,195</b>	<b>709,045</b>
<b>Capital</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>Total</b>	<b>608,402</b>	<b>855,493</b>	<b>1,042,091</b>

## Major Budget Items

Personnel expenditures in FY22 include payout for the retirement of the Rehabilitation Specialist.

Revised FY22 operations were reduced by \$100,000 for a DCTA credit adjustment due to a billing issue.

Proposed increase in operations for FY23 is attributable to the projected 5% increase in population for the \$1.25 / capita grant.

**BUDGET AND STRATEGIC PLANNING**

**Community Development**

**Personnel**

	<b>Level</b>	<b>FY 2021</b>	<b>FY 2022</b>	<b>FY 2023</b>
<b>Community Development Manager</b>	<b>157</b>	<b>1</b>	<b>1</b>	<b>1</b>
<b>Grants Coordinator</b>	<b>141</b>	<b>1</b>	<b>1</b>	<b>1</b>
<b>Rehabilitation Specialist</b>	<b>140</b>	<b>1</b>	<b>1</b>	<b>1</b>
<b>Total</b>		<b>3</b>	<b>3</b>	<b>3</b>

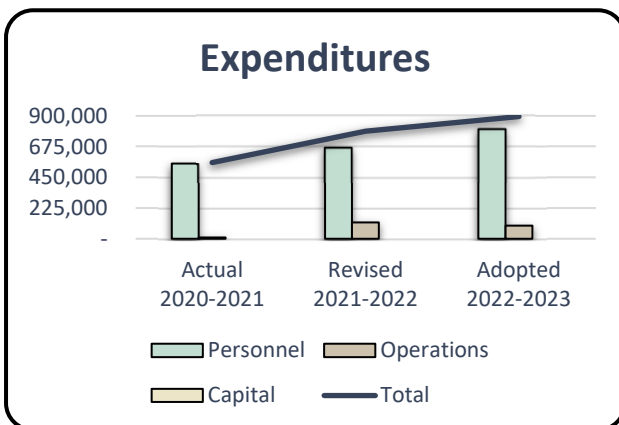
## Core Services

The Budget Office provides financial and management information for the City Manager, City Council and City Departments to ensure the most effective use of available resources. The Division manages the development and execution of the annual budget, assembles and guides the development of performance measures and performs special projects such as research and analysis, rate and fee determination and oversees the funding of the City's capital projects. The Division assists in managing the City's debt program and allocating existing appropriation to on-going capital projects.

The development of the City's Annual Budget, a priority of the Division, serves four basic functions for the City: a policy document that articulates the City's priorities and strategic issues of the upcoming fiscal year, an operations guide for staff in developing goals and objectives for the coming fiscal year and in monitoring and evaluating progress toward those goals, a fiscal document for the projection of revenues and expenditures and a communications tool that informs the City's residents of its expenditures and accomplishments.

## Key Points Affecting Service, Performance and Adopted Budget

The FY22 Budget Document was submitted to the Government Finance Officers Association and did receive the Distinguished Budget Presentation Award for the Fiscal Year Beginning October 1, 2021. The Division will revise the current year's budget in accordance with GFOA's comments and submit it for the Distinguished Budget Presentation Award for the Fiscal Year Beginning October 1, 2022.



## Expenditures - 12020000

	2020-2021 Actual	2021-2022 Revised	2022-2023 Adopted
Personnel	549,769	667,230	799,838
Operations	8,954	118,723	96,351
Capital	-	-	-
<b>Total</b>	<b>558,723</b>	<b>785,953</b>	<b>896,189</b>

## Major Budget Items

FY22 Revised Budget increase is for the purchase of Workiva and W-Desk software that will be used to produce Budget documents and corresponding reports on demand.

Increase to headcount for an additional Senior Financial Analyst in Revised FY22 is the result of a realignment of a Senior Accountant for Exide position from the CDC Fund.

## Personnel

	Level	FY 2021	FY 2022	FY 2023
Director of Budget and Strategic Planning	206	1	1	1
Budget and Strategic Planning Manager	162	1	1	1
Senior Financial Analyst	149	2	3	3
<b>Total</b>		<b>4</b>	<b>5</b>	<b>5</b>

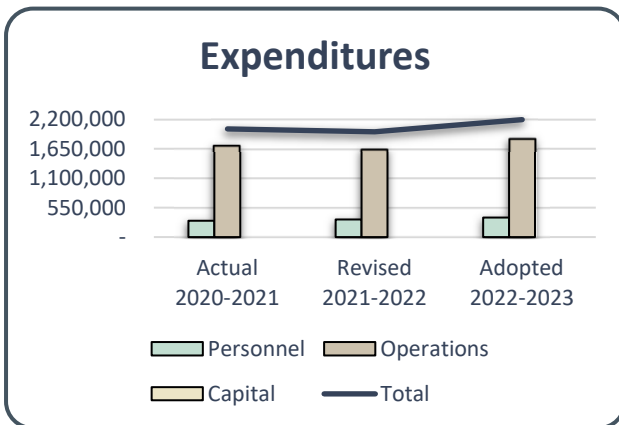
## Core Services

Managing the cash and debt management program as well as central cashiering, no new revenue tax rate calculations, property tax accounting, billing for the Public Improvement Districts and for miscellaneous accounts receivable are the core services offered by this Division.

## Key Points Affecting Service, Performance and Adopted Budget

The budget includes contractual service requirements including Denton and Collin County Central Appraisal Districts, the delinquent tax attorney, Hilltop Asset Management and the Tax Collector contract with Collin County.

Collin County bills and collects the property taxes for the City (Collin and Denton County) for \$1 per parcel. Total estimated number of parcels for FY23 is 73,844.



## Expenditures - 12022000

	2020-2021 Actual	2021-2022 Revised	2022-2023 Adopted
Personnel	304,658	327,596	361,587
Operations	1,714,381	1,644,901	1,838,745
Capital	-	-	-
<b>Total</b>	<b>2,019,039</b>	<b>1,972,497</b>	<b>2,200,332</b>

## Major Budget Items

Higher appropriations in the FY23 operating budget is largely due to the savings associated with credit card, bank, and investment fees reflected in FY22 Revised budget.

## Personnel

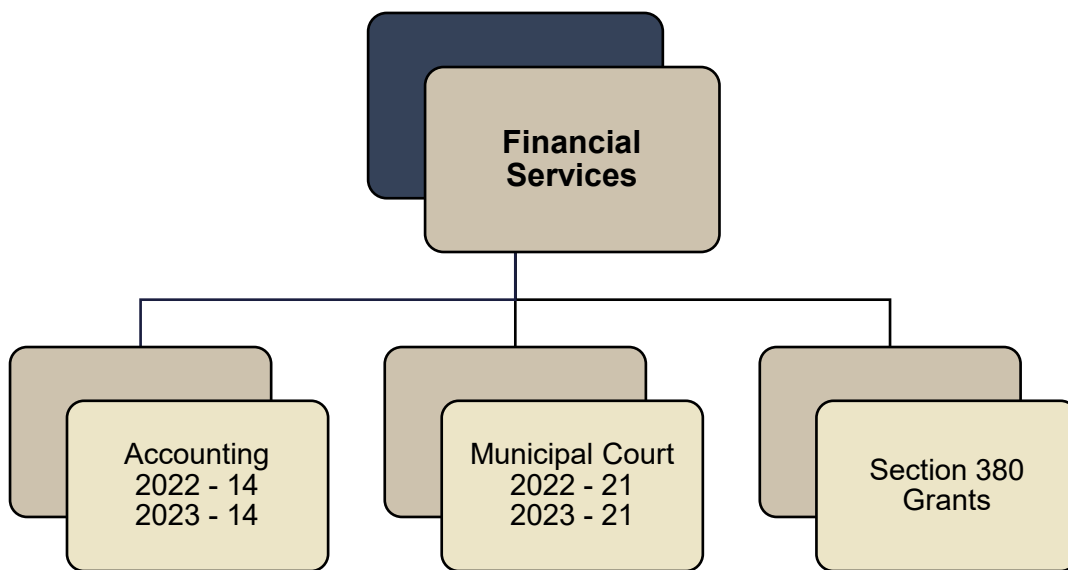
	Level	FY 2021	FY 2022	FY 2023
Treasury Manager	157	1	1	1
Accountant	141	1	1	1
Treasury Analyst	141	1	1	1
<b>Total</b>		<b>3</b>	<b>3</b>	<b>3</b>



# FINANCIAL SERVICES DEPARTMENT SUMMARY

## DEPARTMENT MISSION

Accurately and fairly manage and present the City's financial affairs; protect and advance the City's financial position by maintaining proper internal controls, recommending sound financial policies and providing quality customer service.



## Expenditure Summary

Activity	2020-2021 Actual	2021-2022 Revised	2022-2023 Adopted	% Change FY 2022 to FY 2023
Accounting	2,069,879	2,781,768	2,572,952	-7.51%
Municipal Court	2,298,777	2,510,957	2,709,693	7.91%
Section 380 Grants	6,992,438	10,269,654	11,238,696	9.44%
<b>Totals</b>	<b>\$ 11,361,094</b>	<b>\$ 15,562,379</b>	<b>\$ 16,521,341</b>	<b>6.16%</b>

Core Services

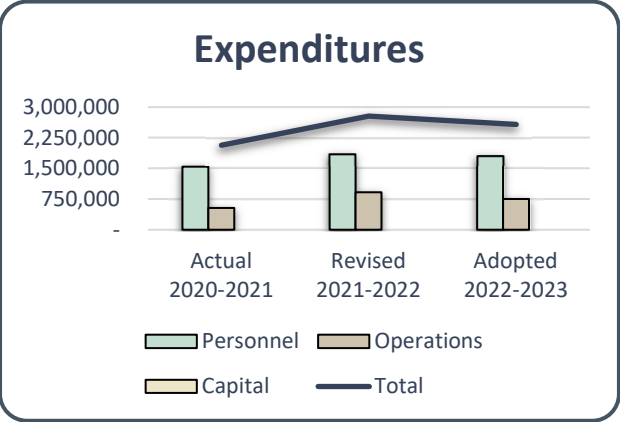
The Accounting Division is responsible for the proper, accurate and timely recording of the collection and disbursement of City funds and the reporting of these transactions in accordance with Generally Accepted Accounting Principles (GAAP). The Division provides policy, procedures, instruction and systems to the various City Departments regarding financial transactions.

Staffing includes accountants to monitor and report grant information to grantor agencies. Internal controls are monitored and reviewed by Staff.

Key Points Affecting Service, Performance and Adopted Budget

The City has been awarded the Government Finance Officers Association (GFOA) Certificate of Excellence in Financial Reporting for the reports from FY 2000 through 2021. The FY22 Annual Comprehensive Financial Report will be submitted to the GFOA for Certificate consideration. Staff also prepare a Citizens Financial Report and distribute to residents annually through the City website.

The Accounting Division continues to analyze new financial software modules and encourage integration with other City software systems to improve efficiencies and controls.



	2020-2021 Actual	2021-2022 Revised	2022-2023 Adopted
Personnel	1,539,505	1,871,840	1,822,089
Operations	530,374	909,928	750,863
Capital	-	-	-
Total	2,069,879	2,781,768	2,572,952

Major Budget Items

Proposed personnel appropriations for FY23 appear lower than FY22 due to payouts of a retirement and two resignations in 2022.

Division reorganization occurred in FY22 as the result of newly created position titles, promotions and a retirement. Travel, training, certifications and dues increase in FY23 for more certified staff requiring continuing education, organization dues and license renewals.

**FINANCIAL SERVICES****Accounting****Personnel**

	Level	FY 2021	FY 2022	FY 2023
Director of Financial Services	206	1	1	1
Controller	162	1	1	1
Accounting Manager	157	1	1	1
Financial Services Manager	157	1	1	1
Compliance Manager	156	1	1	1
Compliance Manager - CIP	156	-	1	1
Senior Accountant	149	4	4	4
Accountant II	-	1	-	-
Senior Payroll Coordinator	137	1	1	1
Payroll Coordinator	132	1	1	1
Senior Accounting Technician	132	1	1	1
Accounting Technician II	130	2	2	2
Total		15	15	15

### Core Services

Municipal Court provides administrative and clerical support for municipal court proceedings. Responsibilities include: Collin and Denton County magistrate services, juvenile truancy prevention, collection of fines, fees and state costs, filing citations/complaints, court scheduling, issuing, tracking and clearing warrants, maintaining the juror database and updating and maintaining court records and reporting collections, convictions and statistical data to State agencies.

### Key Points Affecting Service, Performance and Adopted Budget

To maintain the civic involvement of youth and provide for a diversionary sentencing program for juvenile offenders, the Court will continue to contract with the Collin County Teen Court Program.

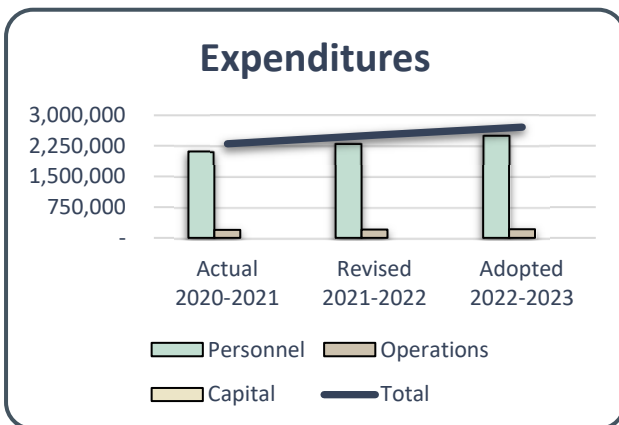
The Municipal Court continues to implement new technology to improve compliance and efficiency through several dedicated funds established by law.

The Municipal Court meets constitutional guarantees to defendants regarding the right to a trial by judge or jury by providing such trials through the Court system. Many cases are efficiently disposed of prior to trial. This reduces the number of bench and jury trials needed.

The Municipal Court provides reports and statistical analysis to City administrators that reflect accurate and relevant information on the activities of the Court.

Explore software vendors for the Municipal Court's records management software. Ensure that court software and data are secure based on the Frisco Information Technologies standards.

Provide for magistrate functions in accordance with unfunded mandates from the State.



### Expenditures - 12223000

	2020-2021 Actual	2021-2022 Revised	2022-2023 Adopted
<b>Personnel</b>	<b>2,108,848</b>	<b>2,307,370</b>	<b>2,500,516</b>
<b>Operations</b>	<b>189,929</b>	<b>203,587</b>	<b>209,177</b>
<b>Capital</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>Total</b>	<b>2,298,777</b>	<b>2,510,957</b>	<b>2,709,693</b>

### Major Budget Items

Technology expenditures are funded in the Court Technology Fund, a Special Revenue Fund.

Travel and training increase included in FY23 proposal for more certifications and staff development training.

Senior Deputy Clerk position reclassified in late FY22 is reflected for an entire year in FY23 personnel expenditures.

**FINANCIAL SERVICES****Municipal Court****Personnel**

	Level	FY 2021	FY 2022	FY 2023
Administrative Municipal Court Judge	204	1	1	1
Associate Municipal Court Judge (1 FT, 1 PT)	201	2	2	2
Municipal Court Administrator	157	1	1	1
Assistant Municipal Court Administrator	153	1	1	1
Senior Accountant - Compliance	149	1	1	1
Bailiff/Warrant Officer	42A	3	3	3
Municipal Court Coordinator	141	3	3	3
Juvenile Case Manager	135	-	1	1
Senior Deputy Court Clerk	130	4	3	3
Senior Deputy Court Clerk - Warrant Clerk	130	1	1	1
Senior Deputy Court Clerk - Juvenile Case	-	1	-	-
Deputy Court Clerk II	126	2	3	3
Deputy Court Clerk I	124	1	1	1
		<u>21</u>	<u>21</u>	<u>21</u>
Total**		21	21	21

\*\* Two Associate Municipal Court Judge (PT) positions are not counted in the employee totals and are filled on a contract basis.

**Core Services**

The expenditures of the Section 380 sales tax/property tax grants and agreements with various developers in Frisco are accounted for in this Division. Agreements include rebating a percentage of the increased sales tax or property tax back to the developer.

**Key Points Affecting Service, Performance and Adopted Budget**

*The City has the following active sales tax agreements:*

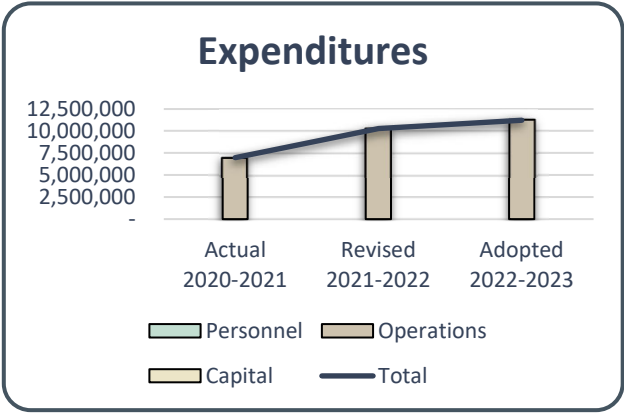
	<u>Origination</u>	<u>Term</u>
Sales Center #8	2013	25 yrs
Brixxmor	2016	10 yrs
The Gate - IGO	2016	28 yrs
Walmart RE Trust	2016	10 yrs
BMC Texas Sales LLC	2017	25 yrs
Frisco Station Partners LP	2017	25 yrs
Blue Star Land LP	2020	10 yrs
Living Spaces	2020	10 yrs
John Hickman LLC	2020	25 yrs

*The City has the following active property tax agreements:*

	<u>Origination</u>	<u>Term</u>
Hall Office Park 16	2014	10 yrs
Frisco Station Partners LP	2015	25 yrs
Hall Office Park 17	2016	25 yrs
Blue Star Land LP	2020	10 yrs
Costco	2021	10 yrs
Skygroup	2021	10 yrs

*The City has the following active sales use tax agreements:*

	<u>Origination</u>	<u>Term</u>
Landon Homes	2014	10 yrs
Highland Homes	2015	10 yrs
First Texas Homes	2015	10 yrs
Toll Bros	2015	10 yrs
KOA Development	2018	25 yrs



Expenditures - 12228000			
	2020-2021	2021-2022	2022-2023
	Actual	Revised	Adopted
Personnel	-	-	-
Operations	6,992,438	10,269,654	11,238,696
Capital	-	-	-
Total	6,992,438	10,269,654	11,238,696

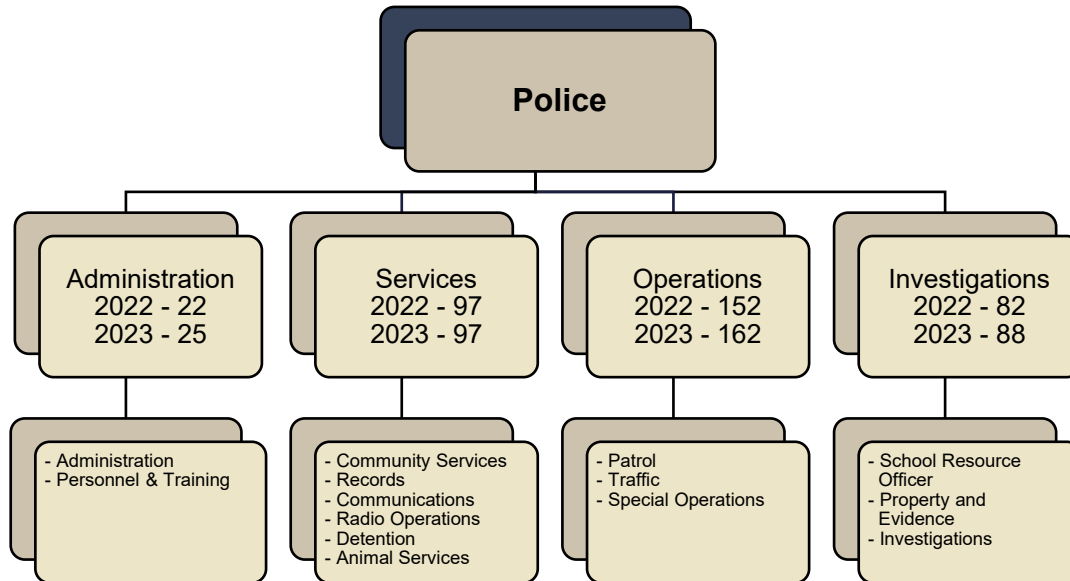




# POLICE DEPARTMENT SUMMARY

## DEPARTMENT MISSION

Strive to be a law enforcement leader by demonstrating commitment to the future through innovation, personnel development and community partnerships, service to the community and fellow employees, teamwork through accountability to citizens and each other.



## Expenditure Summary

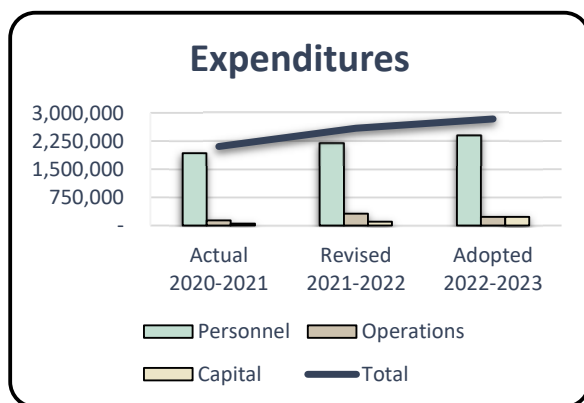
Activity	2020-2021 Actual	2021-2022 Revised	2022-2023 Adopted	% Change FY 2022 to FY 2023
Administration	\$ 2,103,344	\$ 2,590,037	\$ 2,838,137	9.58%
Personnel and Training	1,149,876	1,853,595	2,015,761	8.75%
Community Services	1,190,424	1,352,408	1,270,762	-6.04%
Detention	1,499,759	1,696,964	1,924,478	13.41%
Records	893,311	1,031,006	1,119,800	8.61%
Communications	3,488,308	3,912,249	3,779,549	-3.39%
Radio Operations	2,439,819	3,422,391	3,233,401	-5.52%
Animal Services	847,651	1,040,084	1,113,703	7.08%
Patrol	16,701,070	20,289,321	22,015,768	8.51%
Traffic	2,737,799	3,410,385	3,629,122	6.41%
Special Operations	50,058	156,580	118,460	-24.35%
School Resource Officer	4,578,457	4,679,796	5,482,654	17.16%
Property and Evidence	869,104	936,650	951,253	1.56%
Investigations	5,328,613	6,255,608	6,764,460	8.13%
<b>Totals</b>	<b>\$ 43,877,593</b>	<b>\$ 52,627,074</b>	<b>\$ 56,257,308</b>	<b>6.90%</b>

### Core Services

Administration is responsible for the overall management and function of the Police Department (PD). Administration accomplishes this task in a variety of different ways that include: preparation of the Department's annual budget, review of citizen surveys to ensure superior service is being provided by personnel, review of policies and procedures, maintain the Commission on Accreditation for Law Enforcement Agencies (CALEA) accreditation status and use crime analysis to better respond and deploy officers in response to crime trends.

The Department's commitment to accreditation through CALEA benefits the residents of Frisco by ensuring that the highest quality of service is provided to them. Maintaining accreditation status requires a constant review of policies to ensure that Frisco PD is in compliance with standards set forth by both CALEA and the law. In addition to accreditation, the increased use of crime analysis is improving efficiencies. Trends are identified and mapping is completed to assist officers with snapshot views of crime trends, so they are better informed as they patrol the streets.

Administration is the Police Department's representative voice at City Council meetings and many other community events.



### Expenditures - 13010301

	2020-2021 Actual	2021-2022 Revised	2022-2023 Adopted
<b>Personnel</b>	<b>1,925,876</b>	<b>2,183,452</b>	<b>2,392,404</b>
<b>Operations</b>	<b>132,524</b>	<b>310,505</b>	<b>222,613</b>
<b>Capital</b>	<b>44,944</b>	<b>96,080</b>	<b>223,120</b>
<b>Total</b>	<b>2,103,344</b>	<b>2,590,037</b>	<b>2,838,137</b>

### Major Budget Items

Personnel expenditure increase in FY23 is primarily for the addition of two new positions. The Grants Administrator will assist in obtaining grant funding for positions and equipment within the Police Department. The Quartermaster position will assist with the growing demands of distributing equipment to our expanding Department.

Operational funding for FY23 provides for the addition of the Grants Administrator and Quartermaster positions with a request of \$4,726 and \$5,566 respectively for the purchase of uniforms, small tools, computer hardware, cell phone, cell service, travel and training.

Capital appropriations provide for the replacement of three Chevy Tahoes as part the City's capital replacement program in FY23.

**POLICE ADMINISTRATION****Administration****Personnel**

	Level	FY 2021	FY 2022	FY 2023
Police Chief	209	1	1	1
Assistant Police Chief	68A	2	2	2
Deputy Chief	65A	3	3	3
Lieutenant	57A	1	1	1
Strategic Services Manager	153	1	1	1
Crime Analyst Administrator	148	1	1	1
Accreditation Administrator	141	1	1	1
Grants Administrator	141	-	-	1
Crime Analyst	140	1	1	1
Senior Administrative Assistant	-	1	-	-
Police Quartermaster	128	-	-	1
Administrative Assistant	126	1	2	2
Total		13	13	15

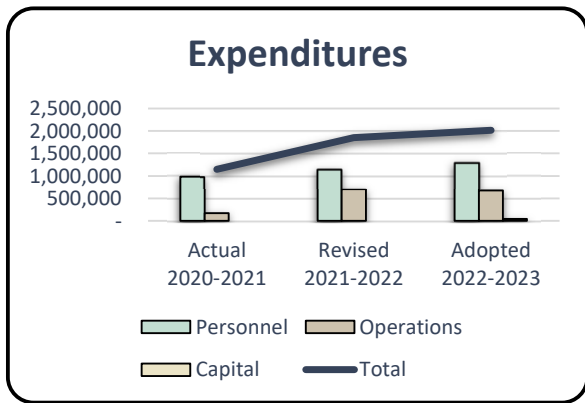
Core Services

Personnel and Training is responsible for ensuring that vacancies within the department are filled with high quality applicants. In addition, they identify the training needs for all facets of the department and ensure that Texas Commission on Law Enforcement (TCOLE) requirements are achieved at all times. Staff has been aggressive in identifying training classes to host on-site to save on travel costs. Instructors already employed by the City are utilized to host classes for both internal needs and for other agencies. Training is of the upmost importance in law enforcement and staff seeks to find the highest quality training. Frisco's officers average 60 training hours per employee which exceeds the 20 hours required by TCOLE. The training unit is beginning to take steps for Frisco PD to host its own basic police officer academy through the development of an abbreviated academy for experienced officers from out of state. Training records are kept and maintained on all employees of the Department.

Recruiting is another important function of staff. The Personnel and Training staff accomplish this function by making appearances at job/career fairs to find qualified applicants. Once applicants enter the hiring process, they are screened and a thorough backaround check is completed.

Key Points Affecting Service, Performance and Adopted Budget

Creating an environment where the principles of the 21st Century Policing model is implemented through our training efforts. Expanding our training efforts to create more effective supervision and management. Finding additional trainings to host or through in-service means to enhance the Department's overall readiness.



Expenditures - 13010302

	2020-2021 Actual	2021-2022 Revised	2022-2023 Adopted
Personnel	980,156	1,146,832	1,297,464
Operations	169,720	706,763	674,383
Capital	-	-	43,914
<b>Total</b>	<b>1,149,876</b>	<b>1,853,595</b>	<b>2,015,761</b>

Major Budget Items

Funding included in FY23 personnel appropriations for a Training Officer to continue to build Department infrastructure to keep up with growth.

Dramatic increase in operations from FY21 to FY22 is due to the standardization of ammunition across the Department and increased training requirements. Appropriations in FY22 also increased by \$100,000 for tasers.

FY23 capital appropriations provide for a new Chevy Malibu provided with the Training Officer position.

**POLICE ADMINISTRATION****Personnel and Training****Personnel**

	Level	FY 2021	FY 2022	FY 2023
Professional Standards Sergeant	52A	1	1	1
Training Sergeant	52A	1	1	1
Professional Standards Investigator	42A	3	3	3
Training Officer	42A	1	2	3
Background Investigator	140	-	1	1
Senior Administrative Assistant	131	-	1	1
Administrative Assistant	-	1	-	-
Total		7	9	10

### Core Services

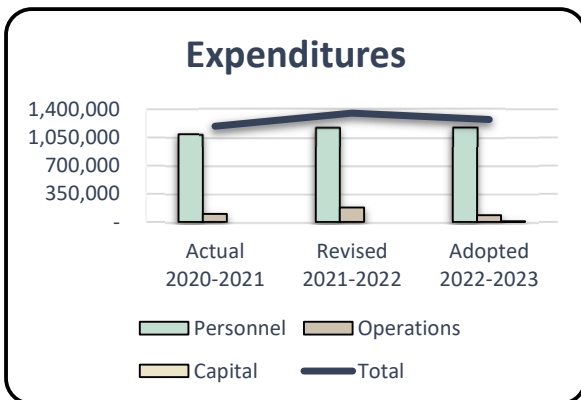
Community Services facilitates and coordinates efforts to reduce crime through the development, promotion and implementation of effective crime prevention-based strategies and is home to the Department's Public Information Officers. Responsible for media responses to major incidents as well as promoting an overall positive image of the Frisco PD. This group also maintains a presence on Social Media which has become an invaluable tool for police departments to interact with the community they serve by providing information and receiving tips on recent crimes.

Additionally, staff strengthens public trust through education and partnerships. In order to achieve these goals, it partners with citizens and businesses, government and civic organizations, as well as schools and education-based programs.

### Key Points Affecting Service, Performance and Adopted Budget

As the city continues to thrive, our commitment to our citizens and our role in social media will continue to grow and we must make the PD more accessible to our technology savvy citizens. These efforts will continue in FY23. As relationships are built and citizen involvement and programs increase, this will tax our current staff. We still want to be able to provide the highest attention and service to our citizens.

**Community Services Programs:** Citizens on Patrol, R.A.D Self Defense System, Frisco C.A.N., Safety Fair, Frisco Neighborhood Watch, Community Outreach, Department Tours, Citizen Police Academy, and the Chaplain Program.



### Expenditures - 13031311

	2020-2021 Actual	2021-2022 Revised	2022-2023 Adopted
<b>Personnel</b>	<b>1,089,691</b>	<b>1,172,082</b>	<b>1,177,072</b>
<b>Operations</b>	<b>100,733</b>	<b>180,326</b>	<b>83,790</b>
<b>Capital</b>	<b>-</b>	<b>-</b>	<b>9,900</b>
<b>Total</b>	<b>1,190,424</b>	<b>1,352,408</b>	<b>1,270,762</b>

### Major Budget Items

Personnel expenditures remain relatively flat from FY22 to FY23.

Operational expenditures include funding for computer software maintenance, computer replacements and travel/training.

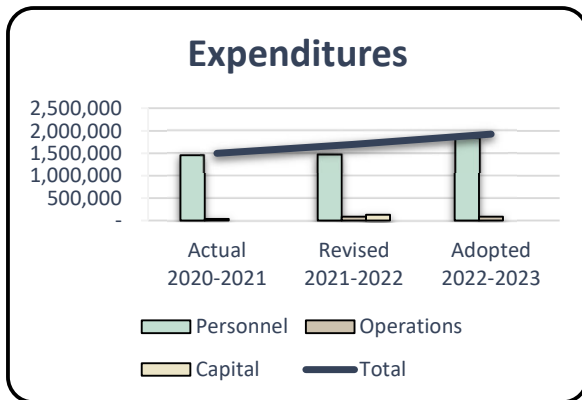
Capital appropriations for a radio refresh of non-supported equipment are included for FY23.

### Personnel

	Level	FY 2021	FY 2022	FY 2023
Lieutenant	57A	1	1	1
CSO - Sergeant	52A	1	1	1
CSO - Police Officer	42A	4	4	4
Police Quartermaster	128	-	1	1
Administrative Assistant	126	1	1	1
Public Services Officer	126	2	1	1
<b>Total</b>		<b>9</b>	<b>9</b>	<b>9</b>

### Core Services

All persons arrested by Frisco Police Officers are brought to the jail facility where they may be housed until their release or transfer to a county jail facility. The jail is fully staffed by Detention Officers 24 hours a day, 7 days a week, 365 days a year. The safety and security of prisoners and Detention staff is paramount, and this is accomplished through adequate staffing, training on industry best practices in jail operations, and providing the equipment necessary to ensure a safe jail environment.



### Expenditures - 13031314

	2020-2021 Actual	2021-2022 Revised	2022-2023 Adopted
<b>Personnel</b>	<b>1,458,423</b>	<b>1,474,276</b>	<b>1,834,779</b>
<b>Operations</b>	<b>41,336</b>	<b>87,722</b>	<b>89,699</b>
<b>Capital</b>	<b>-</b>	<b>134,966</b>	<b>-</b>
<b>Total</b>	<b>1,499,759</b>	<b>1,696,964</b>	<b>1,924,478</b>

### Major Budget Items

Vacant positions in FY22 for a Detention Supervisor, Senior Detention Officer and Detention Officer are fully appropriated for in FY23.

A cargo van requested during FY23 budget development was appropriated for in FY22 per the vendors request for early order in August instead of October as in years past. The cargo van will be used for transporting detainees to the County Jail of jurisdiction for all Class B and above state offense that do not secure bail at the Frisco Detention Center.

### Personnel

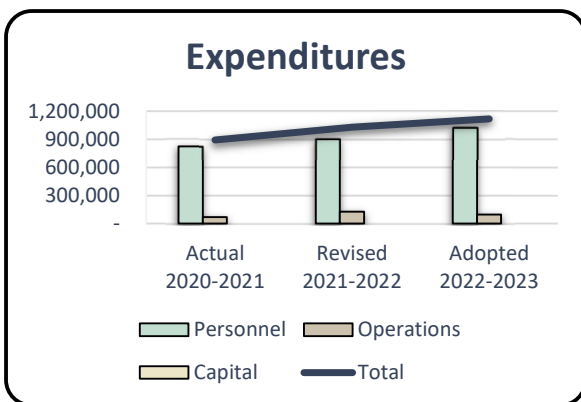
	Level	FY 2021	FY 2022	FY 2023
<b>Detention Manager</b>	<b>155</b>	<b>1</b>	<b>1</b>	<b>1</b>
<b>Detention Supervisor</b>	<b>145</b>	<b>4</b>	<b>4</b>	<b>4</b>
<b>Magistrate Court Coordinator</b>	<b>141</b>	<b>-</b>	<b>1</b>	<b>1</b>
<b>Senior Detention Officer</b>	<b>133</b>	<b>4</b>	<b>2</b>	<b>2</b>
<b>Detention Officer</b>	<b>130</b>	<b>12</b>	<b>14</b>	<b>14</b>
<b>Total</b>		<b>21</b>	<b>22</b>	<b>22</b>

### Core Services

The Records staff provides essential support services to Patrol and Investigations, the general public and other criminal justice agencies. Responsibilities include open records requests, state mandated crash reporting, Uniform Crime Reporting (UCR), alarm permitting, other governmental agency requests and clearance letters. Records is also responsible for the management and coordination of all police records in accordance with state retention guidelines, expunctions and court ordered sealings.

### Key Points Affecting Service, Performance and Adopted Budget

As the population continues to grow and officers are added, there will be more requests for assistance, public information requests, and additional reports will be generated.



### Expenditures - 13031315

	2020-2021 Actual	2021-2022 Revised	2022-2023 Adopted
<b>Personnel</b>	<b>824,211</b>	<b>901,989</b>	<b>1,021,883</b>
<b>Operations</b>	<b>69,100</b>	<b>129,017</b>	<b>97,917</b>
<b>Capital</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>Total</b>	<b>893,311</b>	<b>1,031,006</b>	<b>1,119,800</b>

### Major Budget Items

Three positions, Senior Police Records Services Technician and two Police Records Services Technician (vacant in FY22) are fully funded in FY23.

An encumbrance amount of \$40,825 rolled forward in FY22 accounts for the majority of the decrease in operations from FY22 to FY23.

### Personnel

	Level	FY 2021	FY 2022	FY 2023
<b>Police Records Manager</b>	<b>155</b>	<b>1</b>	<b>1</b>	<b>1</b>
<b>Police Records Supervisor</b>	<b>145</b>	<b>1</b>	<b>1</b>	<b>1</b>
<b>Open Records Coordinator</b>	<b>132</b>	<b>2</b>	<b>2</b>	<b>2</b>
<b>Senior Police Records Services Technician</b>	<b>130</b>	<b>5</b>	<b>6</b>	<b>6</b>
<b>Police Records Services Technician</b>	<b>124</b>	<b>3</b>	<b>2</b>	<b>2</b>
<b>Total</b>		<b>12</b>	<b>12</b>	<b>12</b>

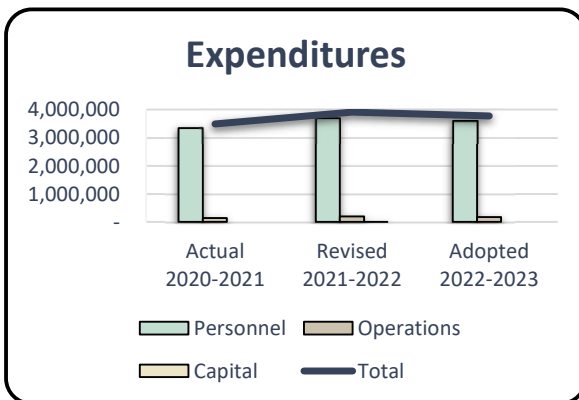


### Core Services

Communications is comprised of one manager, three supervisors and thirty-three dispatchers who work three, 8-hour shifts to provide 24-hour coverage. Dispatchers are specially trained to handle all types of emergency and non-emergency calls. These calls can range from simple inquiries about police services to assisting in the administering of CPR during life-and-death situations. Dispatchers are responsible for answering all calls for service placed to the Frisco Communications Center for police, fire and animal services.

### Key Points Affecting Service, Performance and Adopted Budget

With the continuous growth of the city, we have an increase in the number of emergency and non-emergency calls for service. Each of these calls are answered by Communications and routed to the proper personnel, patrol officers or our Fire Department.



### Expenditures - 13031317

	2020-2021 Actual	2021-2022 Revised	2022-2023 Adopted
<b>Personnel</b>	<b>3,343,938</b>	<b>3,691,709</b>	<b>3,595,229</b>
<b>Operations</b>	<b>144,370</b>	<b>207,335</b>	<b>184,320</b>
<b>Capital</b>	<b>-</b>	<b>13,205</b>	<b>-</b>
<b>Total</b>	<b>3,488,308</b>	<b>3,912,249</b>	<b>3,779,549</b>

### Major Budget Items

No significant changes are reflected in personnel expenditures from FY22 to FY23.

FY23 operations appropriations include mandatory BlueCard training for all communications officers.

### Personnel

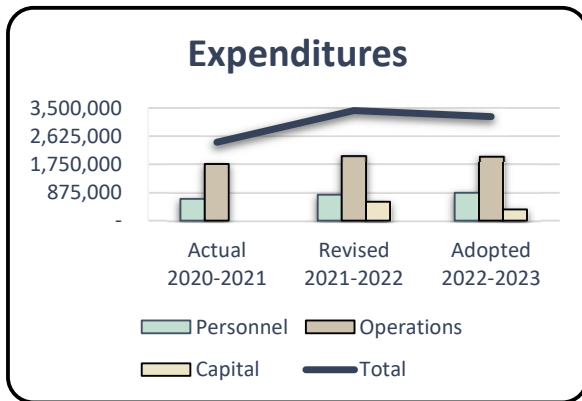
	Level	FY 2021	FY 2022	FY 2023
<b>Emergency Communications Manager</b>	<b>157</b>	<b>1</b>	<b>1</b>	<b>1</b>
<b>Emergency Communications Supervisor</b>	<b>145</b>	<b>3</b>	<b>3</b>	<b>3</b>
<b>Emergency Communications Training Coordinator</b>	<b>145</b>	<b>1</b>	<b>1</b>	<b>1</b>
<b>Emergency Communications QA Coordinator</b>	<b>140</b>	<b>1</b>	<b>1</b>	<b>1</b>
<b>Senior Emergency Communications Officer</b>	<b>138</b>	<b>12</b>	<b>12</b>	<b>12</b>
<b>Emergency Communications Officer</b>	<b>136</b>	<b>21</b>	<b>21</b>	<b>21</b>
<b>Total</b>		<b>39</b>	<b>39</b>	<b>39</b>

### Core Services

Radio Operations provides technical support to police, fire and public works. This support includes technical support for mobile video, CAD, recording systems and general technical support. Currently the management of the entire police department fleet of over 200 vehicles is the responsibility of the Radio Operations Unit.

### Key Points Affecting Service, Performance and Adopted Budget

With the growth of the department and its fleet of vehicles and technical equipment, the Radio Ops Unit is challenged in keeping up with service demands and help desk tickets.



### Expenditures - 13031318

	2020-2021 Actual	2021-2022 Revised	2022-2023 Adopted
<b>Personnel</b>	<b>676,402</b>	<b>810,794</b>	<b>869,823</b>
<b>Operations</b>	<b>1,763,417</b>	<b>2,020,311</b>	<b>2,005,876</b>
<b>Capital</b>	<b>-</b>	<b>591,286</b>	<b>357,702</b>
<b>Total</b>	<b>2,439,819</b>	<b>3,422,391</b>	<b>3,233,401</b>

### Major Budget Items

Capital appropriations include funding in FY23 for Phase II of the replacement of GeTac devices, mobile computers utilized by various divisions. Phase I of GeTac device replacement occurred in FY22.

### Personnel

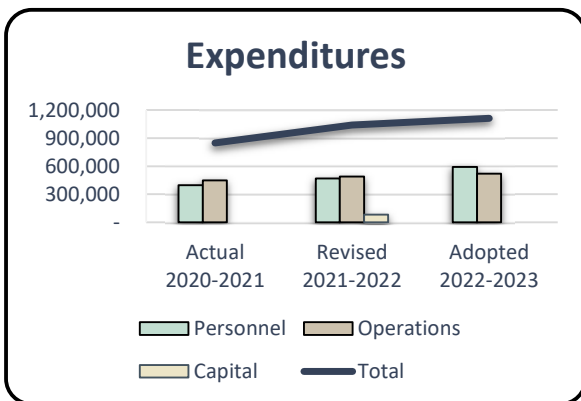
	Level	FY 2021	FY 2022	FY 2023
Public Safety Technical Services Manager	157	1	1	1
Senior Public Safety Equipment Technician	145	2	4	4
Public Safety Equipment Technician II	-	1	-	-
Office Manager	137	-	1	1
Public Services Officer	126	2	2	2
<b>Total</b>		<b>6</b>	<b>8</b>	<b>8</b>

**Core Services**

Animal Services delivers effective, courteous and responsive animal care and control services to the residents of Frisco. Staff accomplishes the goals of protecting public safety and ensuring animal welfare through compassionate, responsive, professional enforcement of the laws and public policy.

**Key Points Affecting Service, Performance and Adopted Budget**

Will provide education programs for residents on rabies, bite prevention and other animal nuisances. Animal Services also conduct quarterly inspections of retail pet sales businesses.

**Expenditures - 13031319**

	2020-2021 Actual	2021-2022 Revised	2022-2023 Adopted
<b>Personnel</b>	<b>397,746</b>	<b>470,018</b>	<b>593,302</b>
<b>Operations</b>	<b>449,905</b>	<b>488,866</b>	<b>520,401</b>
<b>Capital</b>	<b>-</b>	<b>81,200</b>	<b>-</b>
<b>Total</b>	<b>847,651</b>	<b>1,040,084</b>	<b>1,113,703</b>

**Major Budget Items**

Personnel expenditures fully funded in FY23 for positions previously vacant in FY21 and FY22.

Continuation of the Interlocal Agreement with Collin County Animal Shelter accounts for 77% of the operations appropriations.

**Personnel**

	Level	FY 2021	FY 2022	FY 2023
<b>Animal Services Supervisor</b>	<b>145</b>	<b>1</b>	<b>1</b>	<b>1</b>
<b>Senior Animal Services Officer</b>	<b>139</b>	<b>1</b>	<b>1</b>	<b>1</b>
<b>Animal Services Officer</b>	<b>131</b>	<b>5</b>	<b>5</b>	<b>5</b>
<b>Total</b>		<b>7</b>	<b>7</b>	<b>7</b>

Core Services

Patrol is the most visible and recognizable unit of the PD, operating 24 hours a day, 7 days a week, 365 days a year. Patrol officers are first responders who provide proactive police patrols, enforce federal, state and local laws, traffic laws and report offenses. In short, Patrol performs initial investigations of offenses and prevents or deters crime through their presence and community involvement.

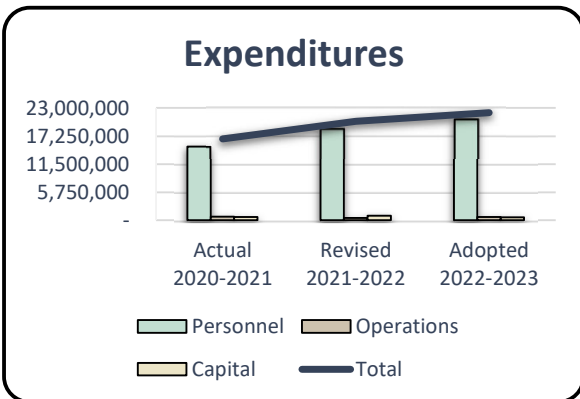
To effectively provide coverage throughout the City, Patrol utilizes four shifts responsible for different geographic regions of the City by working 12-hour shift rotations with both day and night shift coverage.

Patrol is managed by eight watch commanders who are Lieutenants in rank and all report directly to two Operations Deputy Chiefs. Each watch commander has two to four Sergeants who report directly to them, with each Sergeant being responsible for one of the four geographic regions of the City.

Patrol also encompasses two K-9 Units.

Key Points Affecting Service, Performance and Adopted Budget

Patrol provides coverage for the four sectors (north, south, east, west) of the City. Due to growth in the population, there are currently two Watch Commanders assigned to each shift with responsibilities split between the north and south sides of the City.



Expenditures - 13032321

	2020-2021 Actual	2021-2022 Revised	2022-2023 Adopted
Personnel	15,157,529	18,756,089	20,627,214
Operations	801,603	527,083	737,869
Capital	741,938	1,006,149	650,685
Total	16,701,070	20,289,321	22,015,768

Major Budget Items

Appropriations for FY23 include funding for the addition of eight patrol officers with four vehicles along with two Powershift officers and a vehicle. The addition of these positions will allow the Department to keep staffing in line with city growth and staff new patrol districts that will provide the expected level of service to our citizens and keep response times low. The additional Powershift Officers will continue to focus on putting additional officers on patrol during peak call load times.

Capital appropriations in FY23 provide for the replacement of three Chevy Tahoes consistent with the City's vehicle replacement policy.

**POLICE OPERATIONS****Patrol****Personnel**

	Level	FY 2021	FY 2022	FY 2023
Lieutenant	57A	8	8	8
Sergeant	52A	16	16	16
Corporal	43A	16	16	16
Police Officer	42A / 40A	81	88	98
Resiliency Program Coordinator	140	1	1	1
Senior Police Records Services Technician	130	<u>1</u>	<u>1</u>	<u>1</u>
Total		123	130	140

### Core Services

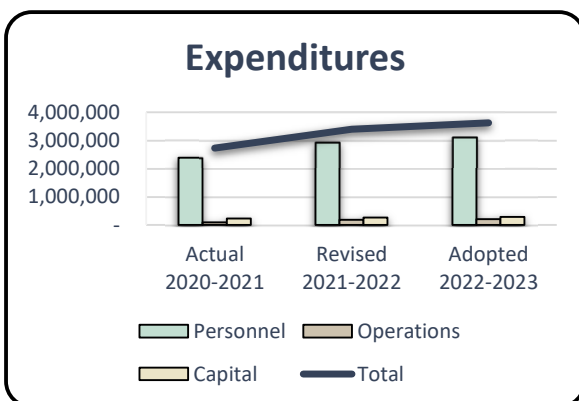
Traffic is the Department's specialized unit that focuses on traffic enforcement, accident investigation, commercial vehicle enforcement (CVE) and the investigation of hit and run accidents.

The unit is comprised of one Lieutenant, three Sergeants and eighteen officers. Of the eighteen officers, six are assigned to the Motors Unit and utilize police-model Harley Davidson motorcycles for traffic enforcement. The Motors Unit also works several special events (Community Parade, 5K Runs) and conducts escorts within the City related to special events. Of the remaining officers assigned to the unit, four officers work day and evening shift assignments utilizing the Chevrolet Tahoe patrol vehicle and three officers are assigned to the Deployment Team which is responsible for "Hot Spot Policing" in areas that have seen high spikes in crime. The Deployment Team also focuses on Frisco's tourist areas to provide increased presence during events and in areas where a high number of visitors or citizens gather, such as the Stonebriar Mall, The Star and Frisco Square.

All personnel assigned to Traffic receive specialized, in-depth training into accident investigation and reconstruction. All officers have also received training from the Texas Department of Public Safety on commercial vehicle enforcement.

### Key Points Affecting Service, Performance and Adopted Budget

Staff are involved in administrative duties that include the Selective Traffic Enforcement Program (STEP), commercial vehicle enforcement and accident investigation.



### Expenditures - 13032322

	2020-2021 Actual	2021-2022 Revised	2022-2023 Adopted
<b>Personnel</b>	<b>2,399,025</b>	<b>2,944,085</b>	<b>3,122,562</b>
<b>Operations</b>	<b>99,429</b>	<b>195,788</b>	<b>212,170</b>
<b>Capital</b>	<b>239,345</b>	<b>270,512</b>	<b>294,390</b>
<b>Total</b>	<b>2,737,799</b>	<b>3,410,385</b>	<b>3,629,122</b>

### Major Budget Items

Capital funding in FY23 provides for the replacement of two Chevy Tahoes that were over six years old with high mileage and three Harley Davidson motorcycles that were out of warranty and scheduled to be replaced.

### Personnel

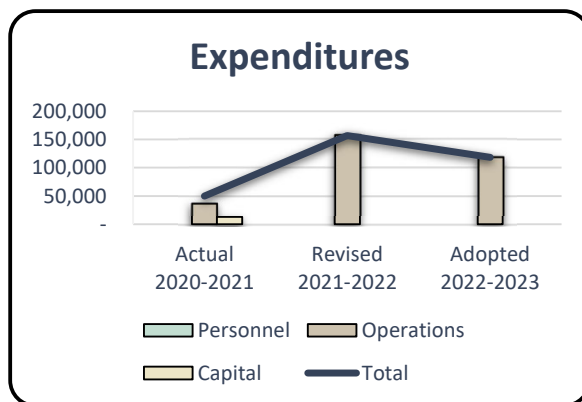
	Level	FY 2021	FY 2022	FY 2023
<b>Lieutenant</b>	<b>57A</b>	<b>1</b>	<b>1</b>	<b>1</b>
<b>Sergeant</b>	<b>52A</b>	<b>2</b>	<b>3</b>	<b>3</b>
<b>Police Officer</b>	<b>42A</b>	<b>13</b>	<b>16</b>	<b>16</b>
<b>Parking Enforcement Officer</b>	<b>131</b>	<b>2</b>	<b>2</b>	<b>2</b>
<b>Total</b>		<b>18</b>	<b>22</b>	<b>22</b>

### Core Services

The Special Operations Unit (SOU) is a specially trained and equipped unit, staffed and prepared to address critical response situations. Consisting of three functional teams including the Tactical Operations Team, Crisis Negotiations Team and Sniper Team, members of SOU are called upon to address problems such as barricaded persons, hostage situations and high-risk warrant service.

### Key Points Affecting Service, Performance and Adopted Budget

Special Operations funds the operating activities of the functional teams only. These activities are performed by personnel in other Subdivisions in addition to their regular duties.



### Expenditures - 13032324

	2020-2021 Actual	2021-2022 Revised	2022-2023 Adopted
<b>Personnel</b>	-	-	-
<b>Operations</b>	<b>37,238</b>	<b>156,580</b>	<b>118,460</b>
<b>Capital</b>	<b>12,820</b>	-	-
<b>Total</b>	<b>50,058</b>	<b>156,580</b>	<b>118,460</b>

### Major Budget Items

FY23 operational appropriations provide for specialized training, equipment and protective gear for officers who are part of the special operations team.

### Personnel

**Note: No positions are funded in this Subdivision.**

### Core Services

The School Resource Officer (SRO) serves in partnership between the Frisco Police Department and the Frisco Independent School District (FISD). SRO's are full-time Frisco police officers assigned to all secondary schools within the FISD.

The SROs serve three fundamental functions in their role as a school resource officer:

1. Law Enforcement Officer
2. Teacher
3. Counselor

The primary purpose of the SRO program is the reduction and prevention of crimes committed by juveniles and young adults.

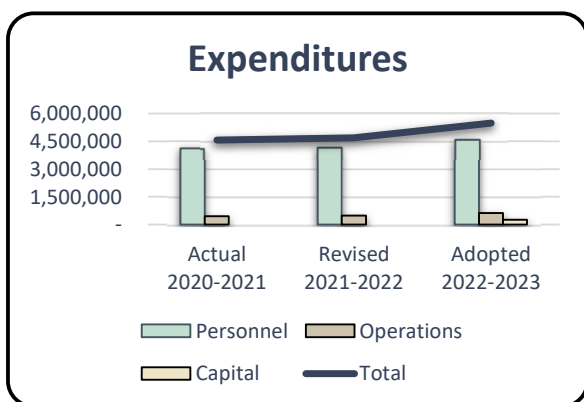
Additional goals of the program include: establishing a rapport with students, parents, faculty, staff and administrators; creating and expanding programs with vision and creativity to increase student participation; presenting a positive image for students; and providing safety for students and others within the school district.

Through various educational programs, SRO's expose youth to positive roles in law enforcement. These programs include "It's Party Time"; Shattered Dreams and other activities. The Frisco PD Explorer program has also transitioned to the SRO Unit in order to offer students an opportunity to learn more about law enforcement as a future career.

Increased teen awareness of traffic safety issues and responsibilities is a goal. Shattered Dreams is a two-day program designed to educate students, parents and the community about the serious issue of underage drinking and driving, by providing a realistic experience and encouraging teens to make positive choices. Shattered Dreams takes place at two different high school campuses each year. The Junior Police Academy (JPA) grew to its largest size ever this year. The JPA cadets learn the basic functions of a Police Department and have the opportunity to practice what they learn in practical exercises. Juvenile Impact Program (JIP) brings together law enforcement officers and corrections personnel in an attempt to divert area youth from future involvement with the criminal justice system. Law Enforcement personnel give firsthand accounts of the negative effects these youth might face if they continue to make poor decisions and participate in delinquent conduct. JIP impresses upon the participants that they must take responsibility for their actions.

### Key Points Affecting Service, Performance and Adopted Budget

The City currently funds School Resource Officers for schools within the Frisco ISD District and the City's incorporated areas to include every High School and Middle School campus along with the Career & Technical Education Center and the Student Opportunities Center.



### Expenditures - 13033332

	2020-2021 Actual	2021-2022 Revised	2022-2023 Adopted
Personnel	4,122,957	4,195,590	4,608,565
Operations	455,500	484,206	617,604
Capital	-	-	256,485
<b>Total</b>	<b>4,578,457</b>	<b>4,679,796</b>	<b>5,482,654</b>

### Major Budget Items

Appropriations for four new School Resource Officers and a Sergeant with vehicles are included for 2022-2023 school year.

Crossing guards are FISD employees with the City funding a portion of the expenditure each year. FY23's appropriated amount is \$506,500.



**POLICE INVESTIGATIONS****School Resource Officer****Personnel**

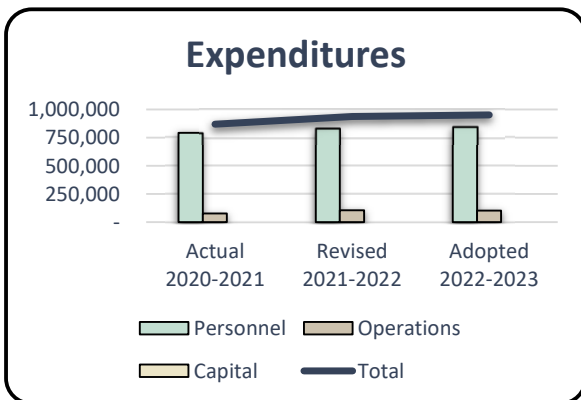
	Level	FY 2021	FY 2022	FY 2023
School Resource Officer Lieutenant	57A	1	1	1
School Resource Officer Sergeant	52A	3	3	4
School Resource Officer	42A	<u>27</u>	<u>27</u>	<u>31</u>
Total		31	31	36

### Core Services

Property and Evidence is responsible for the safe keeping and chain of control for all property that comes into the Department as evidence from crimes and recovered or found property. The property room receives, maintains and purges property and evidence in an orderly and timely manner.

### Key Points Affecting Service, Performance and Adopted Budget

In the last several years, the volume of property handled by the property room has grown dramatically. The amount of video evidence collected and processed for prosecution has grown significantly due to the increased implementation of body worn cameras.



### Expenditures - 13033333

	2020-2021 Actual	2021-2022 Revised	2022-2023 Adopted
<b>Personnel</b>	<b>792,574</b>	<b>832,068</b>	<b>848,108</b>
<b>Operations</b>	<b>76,530</b>	<b>104,582</b>	<b>103,145</b>
<b>Capital</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>Total</b>	<b>869,104</b>	<b>936,650</b>	<b>951,253</b>

### Major Budget Items

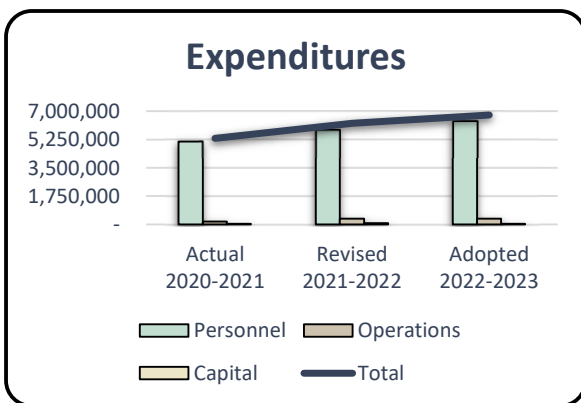
Personnel and operating expenditures remain relatively flat from FY22 to FY23.

### Personnel

	Level	FY 2021	FY 2022	FY 2023
<b>CSI / Property and Evidence Manager</b>	<b>155</b>	<b>1</b>	<b>1</b>	<b>1</b>
<b>Property and Evidence Supervisor</b>	<b>145</b>	<b>1</b>	<b>1</b>	<b>1</b>
<b>Criminalist</b>	<b>140</b>	<b>4</b>	<b>4</b>	<b>4</b>
<b>Senior Property and Evidence Technician</b>	<b>130</b>	<b>-</b>	<b>1</b>	<b>1</b>
<b>Property and Evidence Technician</b>	<b>128</b>	<b>2</b>	<b>1</b>	<b>1</b>
<b>Total</b>		<b>8</b>	<b>8</b>	<b>8</b>

### Core Services

Criminal Investigations (CID) is the investigative branch of the Department, performing all criminal investigations. CID works closely with both the Collin County and Denton County District Attorney's Offices to prosecute all criminal cases. Detectives assigned to CID are police officers that have been specially selected and trained. Once a case is received by CID, it is assigned to one of three investigative groups: Crimes Against Persons (CAPERS), Property Crimes or the Special Investigations Unit (SIU). Cases are assigned based on the elements of the offense and the investigative focus required by the investigators.



### Expenditures - 13033336

	2020-2021 Actual	2021-2022 Revised	2022-2023 Adopted
<b>Personnel</b>	<b>5,118,446</b>	<b>5,838,615</b>	<b>6,380,087</b>
<b>Operations</b>	<b>178,517</b>	<b>341,186</b>	<b>349,959</b>
<b>Capital</b>	<b>31,650</b>	<b>75,807</b>	<b>34,414</b>
<b>Total</b>	<b>5,328,613</b>	<b>6,255,608</b>	<b>6,764,460</b>

### Major Budget Items

Personnel and operations request in FY23 include appropriations for a Crimes Against Children (CAC) Detective with a vehicle.

Operations in FY23 include software maintenance for Vigilant software, which is utilized by Detectives.

### Personnel

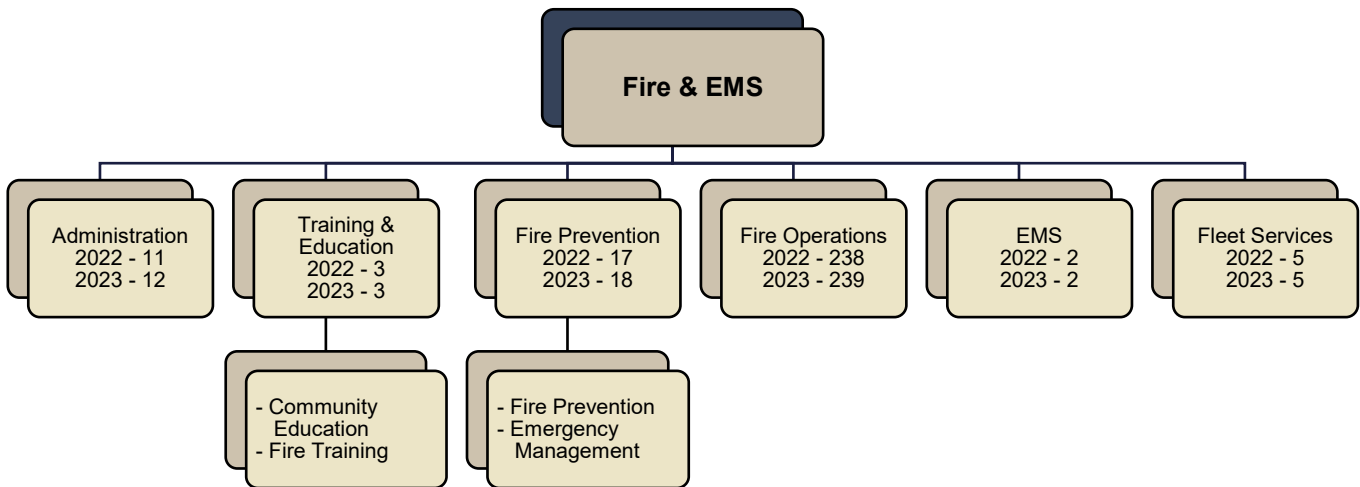
	Level	FY 2021	FY 2022	FY 2023
Deputy Chief	65A	-	1	1
Lieutenant	57A	1	1	1
Sergeant	52A	4	4	4
Detective	42A	28	29	30
Special Investigator	42A	1	1	1
Victim Assistance and Grants Administrator	-	1	-	-
Victim Assistance Supervisor	145	-	1	1
Victim Advocate	140	3	3	3
Office Manager	137	-	1	1
Senior Police Records Services Technician	130	3	2	2
<b>Total</b>		<b>41</b>	<b>43</b>	<b>44</b>



# FIRE DEPARTMENT SUMMARY

## DEPARTMENT MISSION

Committed to citizen health and safety through exceptional service.



## Expenditure Summary

Activity	2020-2021 Actual	2021-2022 Revised	2022-2023 Adopted	% Change FY 2022 to FY 2023
Administration	\$ 1,947,523	\$ 2,110,505	\$ 2,447,637	15.97%
Community Education	358,674	409,936	473,200	15.43%
Fire Training	232,619	490,024	560,983	14.48%
Fire Prevention	1,836,024	2,217,607	2,262,499	2.02%
Emergency Management	385,503	396,326	549,264	38.59%
Fire Operations	33,182,962	39,255,820	42,279,947	7.70%
Emergency Medical Services (EMS)	1,737,782	1,741,768	1,938,763	11.31%
Fleet Services	1,392,571	1,902,627	1,843,919	-3.09%
<b>Totals</b>	<b>\$ 41,073,658</b>	<b>\$ 48,524,613</b>	<b>\$ 52,356,212</b>	<b>7.90%</b>

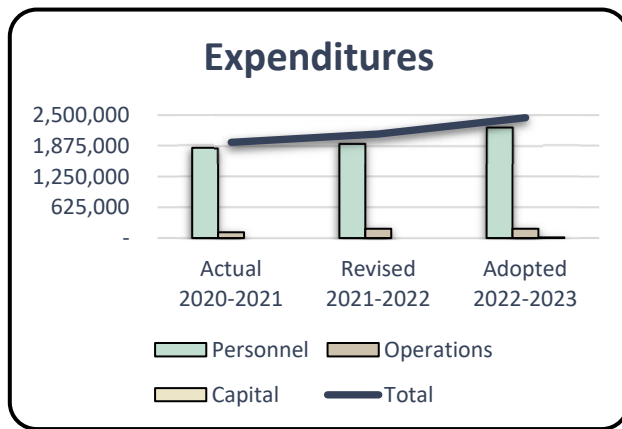
## Core Services

To provide leadership, coordinate and accomplish the mission, goals and objectives of the Frisco Fire Department. In an effort to meet these expectations, Fire Administration provides policy governance for the Department, develops and administers the Annual Budget and provides leadership and coordination with the City Council, the City Manager's Office and other City Departments, as well as coordinating with National, State and Local Agencies.

## Key Points Affecting Service, Performance and Adopted Budget

Call volume has shown a steady year-to-year increase over the past several years and is expected to grow by 10% in FY23.

Demands upon Fire Department administrative staff have steadily increased over the past few years and are expected to continue to increase for the foreseeable future.



## Expenditures - 13510000

	2020-2021 Actual	2021-2022 Revised	2022-2023 Adopted
Personnel	1,830,530	1,923,589	2,249,527
Operations	116,993	186,916	188,610
Capital	-	-	9,500
<b>Total</b>	<b>1,947,523</b>	<b>2,110,505</b>	<b>2,447,637</b>

## Major Budget Items

Personnel and capital appropriations include a new position, Open Records Coordinator.

Operational appropriation in FY22 provided for the purchase of eighteen computers, laptops, monitors and smart screens that are not continued in FY23. Computer equipment requirements vary from year to year based on the IT replacement computer schedule.

**FIRE ADMINISTRATION****Administration****Personnel**

	Level	FY 2021	FY 2022	FY 2023
Fire Chief	209	1	1	1
Assistant Chief	67A	2	2	2
Deputy Chief of Operations	63A	-	1	1
Deputy Chief of Support Services	63A	1	1	1
Battalion Chief	59A	2	2	2
Strategic Services Manager	153	1	1	1
Office Manager	137	1	2	2
Open Records Coordinator	132	-	-	1
Administrative Supervisor	-	1	-	-
Administrative Assistant	126	-	1	1
Administrative Secretary	-	<u>1</u>	<u>-</u>	<u>-</u>
Total		10	11	12

## Core Services

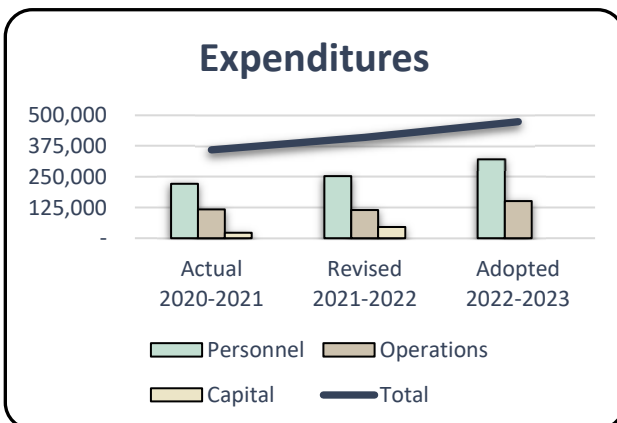
To develop and implement innovative fire and life safety educational programs for the residents of the City of Frisco. Recognizing that residents are never too old to learn about safety, community education programming is available for all ages and to those who live or work in the City.

## Key Points Affecting Service, Performance and Adopted Budget

Continuation funding requested for FY23 will allow the Fire Department to continue its unique fire and safety programs for residents including birthday parties and fire station tours. Additionally, the Department will continue to provide courses that give an overview of department activities and safety programs like Citizen Fire Academy and the Community Emergency Response Team.

Educating our youngest residents and their families is the goal of Frisco Fire Safety Town, an innovative safety education facility located adjacent to Central Fire Station. The Frisco Fire Safety Town Mission Statement is "providing a hands-on, fun place where we teach children of all ages how to play it safe everywhere, every day."

The second week of October is recognized annually as National Fire Prevention Week. As a result of the large youth population in Frisco, the entire month of October is dedicated as Fire Prevention Month. While firefighters and Safety Town provide year-round educational opportunities, Frisco Fire Clowns visit all Frisco Independent School District elementary schools during October to "clown around" with the kids and provide important safety messages to students. Using fun and lively skits, the Frisco Fire Clowns show students the importance of preventing fires, planning fire escape routes in their homes, testing their smoke detectors and other safety messages.



## Expenditures - 13534341

	2020-2021 Actual	2021-2022 Revised	2022-2023 Adopted
<b>Personnel</b>	<b>220,201</b>	<b>251,764</b>	<b>323,050</b>
<b>Operations</b>	<b>116,784</b>	<b>113,737</b>	<b>150,150</b>
<b>Capital</b>	<b>21,689</b>	<b>44,435</b>	<b>-</b>
<b>Total</b>	<b>358,674</b>	<b>409,936</b>	<b>473,200</b>

## Major Budget Items

An Explorer program, as part of an ongoing commitment to community involvement, is new in FY23. This program is aimed to provide high school aged students an opportunity to learn about the fire service and may also be used as a recruiting tool.

## Personnel

	Level	FY 2021	FY 2022	FY 2023
<b>Community Education Coordinator</b>	<b>141</b>	<b>1</b>	<b>1</b>	<b>1</b>
<b>Fire Safety Educator</b>	<b>137</b>	<b>2</b>	<b>2</b>	<b>2</b>
<b>Total</b>		<b>3</b>	<b>3</b>	<b>3</b>

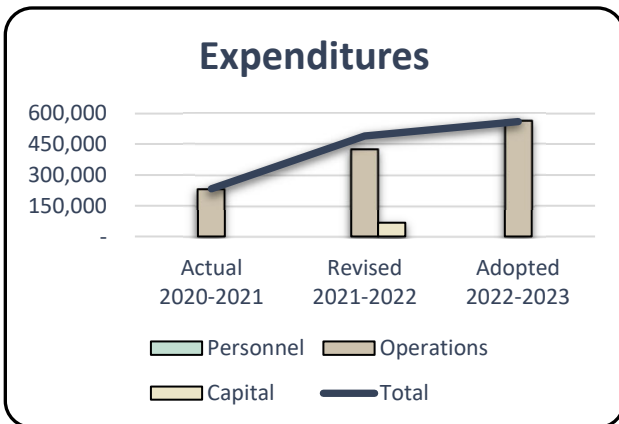


## Core Services

Fire Training is responsible for the education, skills and competencies of the Frisco Fire Department staff, utilizing state-of-the-art training techniques and the latest, most efficient technology. These efforts contribute towards maintaining an overall safe environment.

## Key Points Affecting Service, Performance and Adopted Budget

Funding depends on the level and expertise of current training to meet state certification requirements as well as the frequency and complexity of training requirements for specialty services.



## Expenditures - 13534343

	2020-2021 Actual	2021-2022 Revised	2022-2023 Adopted
<b>Personnel</b>	-	-	-
<b>Operations</b>	232,619	424,124	560,983
<b>Capital</b>	-	65,900	-
<b>Total</b>	232,619	490,024	560,983

## Major Budget Items

Travel appropriations increase by 52% in FY22 and 48% in FY23 comparatively to FY21 due to the easing of COVID-19 related restrictions.

FY22 Revised capital expenditures include a carryforward purchase order for a fire pump simulator received in early fiscal year 2022.

## Personnel

**Note: No positions are funded in this Subdivision.**

## FIRE PREVENTION

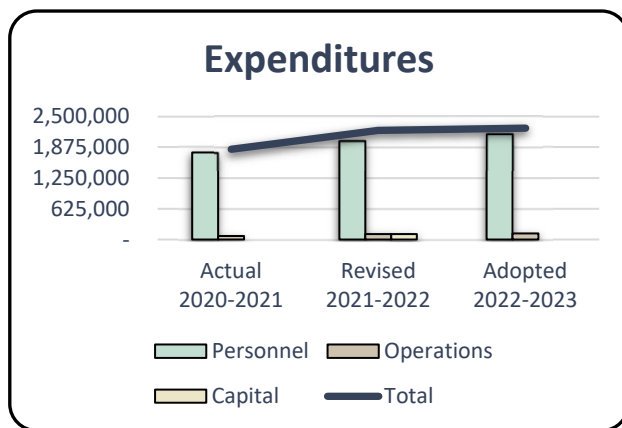
## Fire Prevention

### Core Services

The Fire Prevention Division provides a variety of services including: investigation into the origin and cause of all fires, completing background investigations of new hires, review of development site plans and fire protection system plans for new construction, routine inspection of existing businesses, criminal investigations and prosecution of fire-related crimes as well as research and development of fire and life safety codes and ordinances to protect the lives and property of all those who live, work or visit the City of Frisco.

### Key Points Affecting Service, Performance and Adopted Budget

Currently reviews development infrastructure, certain types of new building plans, fire alarm and protection system plans for new and existing developments. It is a continuing effort to be efficient, accurate and timely with these reviews and the Department strives to find ways to reduce turnaround. Recent increases in development applications and projects have increased the workload in the office.



### Expenditures - 13535000

	2020-2021 Actual	2021-2022 Revised	2022-2023 Adopted
<b>Personnel</b>	<b>1,765,099</b>	<b>2,004,769</b>	<b>2,140,910</b>
<b>Operations</b>	<b>70,925</b>	<b>106,444</b>	<b>121,589</b>
<b>Capital</b>	<b>-</b>	<b>106,394</b>	<b>-</b>
<b>Total</b>	<b>1,836,024</b>	<b>2,217,607</b>	<b>2,262,499</b>

### Major Budget Items

FY22 Revised capital expenditures amended the budget for replacement vehicles that were due to be on the FY23 capital replacement vehicle list, but due to ongoing supply chain issues, manufacturers have shortened order periods. By acting as soon as possible, the Fire Department expects to be able to successfully order and receive vehicles during the summer of 2023.

### Personnel

	Level	FY 2021	FY 2022	FY 2023
<b>Fire Marshal</b>	<b>63A</b>	<b>1</b>	<b>1</b>	<b>1</b>
<b>Deputy Fire Marshal</b>	<b>59A</b>	<b>1</b>	<b>1</b>	<b>1</b>
<b>Senior Fire Protection Engineer</b>	<b>160</b>	<b>2</b>	<b>2</b>	<b>2</b>
<b>EOD K9 / Fire Investigator</b>	<b>50A</b>	<b>1</b>	<b>1</b>	<b>1</b>
<b>Professional Standards Coordinator / Fire Investigator</b>	<b>42A</b>	<b>1</b>	<b>1</b>	<b>1</b>
<b>Fire Inspector Supervisor</b>	<b>149</b>	<b>-</b>	<b>2</b>	<b>2</b>
<b>Fire Inspector</b>	<b>142</b>	<b>8</b>	<b>6</b>	<b>6</b>
<b>Fire Prevention Technician</b>	<b>130</b>	<b>-</b>	<b>1</b>	<b>1</b>
<b>Administrative Assistant</b>	<b>-</b>	<b>1</b>	<b>-</b>	<b>-</b>
<b>Total</b>		<b>15</b>	<b>15</b>	<b>15</b>

## Core Services

Emergency Management develops and coordinates the City's Emergency Management Plan (EMP), providing basic general guidance for emergency management activities and an overview of the City's methods of mitigation, preparedness, response and recovery. The plan describes the City's emergency response organization and assigns responsibilities for various emergency tasks. The plan is intended to provide a framework for more specific functional annexes that describe in detail "who does what, when and how." The EMP applies to all local officials, departments and agencies.

The City of Frisco maintains a high-level Emergency Operations Center (EOC), which includes state-of-the-art technology. The EOC receives vital information from local TV, cable channels, area public safety departments and an advanced weather monitoring service. Within the EOC, staff has multiple communication capabilities.

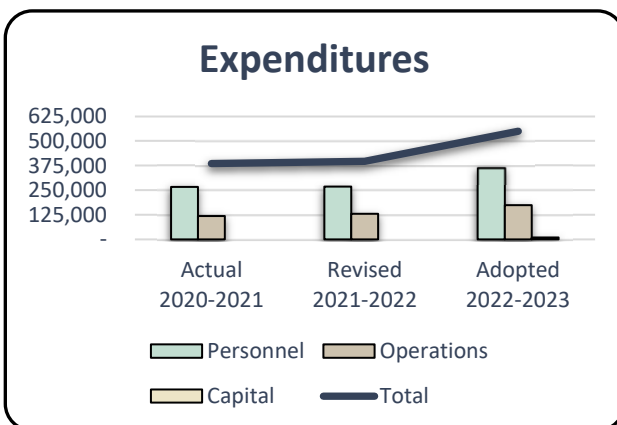
During major events, the EOC serves as a gathering point for City officials and other decision makers who utilize the EMP to ensure the safety of our residents.

## Key Points Affecting Service, Performance and Adopted Budget

The Fire Department currently staffs one (1) shift commander, two (2) battalion chiefs, nine (9) engine companies, three (3) fire truck companies, one (1) heavy rescue company, seven (7) medics (ambulances), and a Hazardous Materials/Command and Communications Team 24 hours a day, seven days a week.

The Frisco Fire Department's intent is to consistently maintain timely responses to emergency calls and has established as a goal a maximum total response time of seven minutes and twenty seconds for fire emergency calls from the time a call is received to arrival on scene.

The Fire Department has previously partnered with the County to establish a Hazard Mitigation Plan. Completion and Federal approval of this plan has met criteria for certain federally funded grant requirements. This plan is established above and beyond State requirements and is not common in many municipalities. A Frisco-specific annex has been completed and incorporated into the Collin County Hazard Mitigation Plan.



## Expenditures - 13535351

	2020-2021 Actual	2021-2022 Revised	2022-2023 Adopted
<b>Personnel</b>	<b>266,603</b>	<b>267,531</b>	<b>366,122</b>
<b>Operations</b>	<b>118,900</b>	<b>128,795</b>	<b>173,642</b>
<b>Capital</b>	<b>-</b>	<b>-</b>	<b>9,500</b>
<b>Total</b>	<b>385,503</b>	<b>396,326</b>	<b>549,264</b>

## Major Budget Items

An Emergency Management Analyst position is added in FY23 to assist with the increased responsibilities of the Division due to anticipated activations of the Emergency Operations Center (EOC) for emergencies and disasters.

FY23 appropriations provide for \$54,425 in replacement laptops, desktops, and monitors based on IT's computer replacement program.

**FIRE PREVENTION****Emergency Management****Personnel**

	Level	FY 2021	FY 2022	FY 2023
Deputy Emergency Management Coordinator	163	1	1	1
Emergency Management Analyst	140	<u>1</u>	<u>1</u>	<u>2</u>
Total		2	2	3

## Core Services

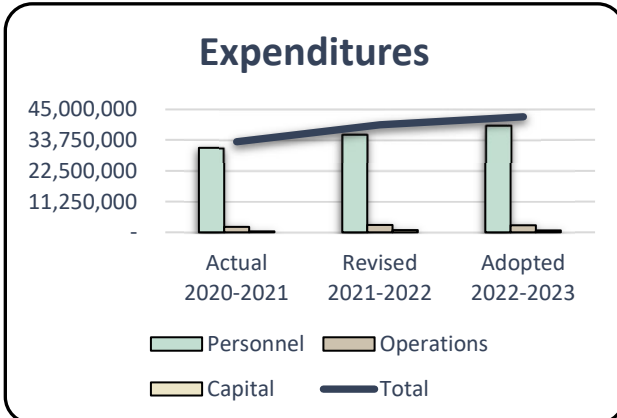
The Frisco Fire Department has developed and trained a dedicated group of professionals who provide fire and rescue services to the residents of Frisco. The Fire Department places a priority on the safety of firefighters and Department staff and maintains a state-of-the-art health and welfare program, as well as safety training intending to incorporate this priority into all emergency and non-emergency situations. Specialized equipment such as mobile Light/Air/Rehab (LAR) 1, an emergency vehicle specific to the support of firefighters and paramedics, are utilized to support firefighter and paramedic safety on emergency scenes.

The Department includes nine stations. The firefighter's shift structure includes working 24 hours, which is followed by 48 hours off-duty. There are three shifts, named A, B and C shifts. A group of firefighters, assigned to a particular fire engine, fire truck, medic (ambulance) or special operations unit make up a company. Each fire station has a unique compliment of personnel and apparatus.

## Key Points Affecting Service, Performance and Adopted Budget

To meet the City Council's Strategic Focus Area, Public Health and Safety, the Fire Department will continue to maintain and enhance fire protection services through the provision of fire protection coverage that results in an Insurance Services Office Inc. (ISO) Public Protection Classification (PPC) rating of Superior (ISO Class-1). The ISO PPC program provides important, up-to-date information about municipal fire protection services by collecting data about the quality of public fire protection in fire districts across the country. In each of those fire districts, ISO evaluates all the relevant data and assigns a PPC rating from ISO Class-1 to ISO Class-10. Frisco Fire Department continues to maintain ISO Class-1.

The Frisco Fire Department's intent is to consistently maintain timely response to emergency calls and has established as a goal a maximum response time of six minutes for emergency calls from the time a call is received to arrival on scene.



## Expenditures - 13536000

	2020-2021 Actual	2021-2022 Revised	2022-2023 Adopted
<b>Personnel</b>	<b>30,918,130</b>	<b>35,840,789</b>	<b>39,107,344</b>
<b>Operations</b>	<b>1,996,685</b>	<b>2,634,254</b>	<b>2,488,808</b>
<b>Capital</b>	<b>268,147</b>	<b>780,777</b>	<b>683,795</b>
<b>Total</b>	<b>33,182,962</b>	<b>39,255,820</b>	<b>42,279,947</b>

## FIRE SUPPRESSION

## Fire Operations

### Major Budget Items

During FY22, the City funded 9 firefighter positions with the intention of adding 9 firefighters each subsequent year to staff station 10 in FY24. The opening of station 10 is now projected to open in FY25. Due to this change, 9 firefighters are projected to be added in fiscal years 2024 and 2025. For FY23, the Fire Department applied for a SAFER grant for 15 firefighters. If awarded the grant, the personnel headcount will increase by 15 in FY23.

Personnel appropriations include the Public Safety Equipment Technician I in FY23. This position will provide logistical support and will be instrumental in ensuring that the resources required to sustain 24-hour operations, both routine and emergency, are available.

Capital appropriations in FY23 provide for ballistic equipment for which the Fire Department is actively seeking grant reimbursement, three drones with tethers and accompanying software, and security cameras at all fire stations that include six replacement and eighteen new cameras.

### Personnel

	Level	FY 2021	FY 2022	FY 2023
Deputy Chief of Operations	63A	3	3	3
Battalion Chief	59B	8	7	7
Captain / Paramedic	56B	33	33	33
Lieutenant / Paramedic	50B	12	12	12
Driver Operator / Paramedic	47B	42	43	43
Firefighter / Paramedic	45B	100	110	110
Field Incident Technician	36B	1	1	1
Firefighter / EMT	36A/36B	26	24	24
Fire Incident Safety Officer	36A/36B	2	2	2
Public Safety Equipment Technician II	137	1	1	1
Senior Administrative Assistant	131	1	1	1
Public Safety Equipment Technician I	128	-	-	1
Administrative Assistant	126	1	1	1
Total **		230	238	239

\*\* Paramedics / Special Events (PT) are not counted in the employee totals.

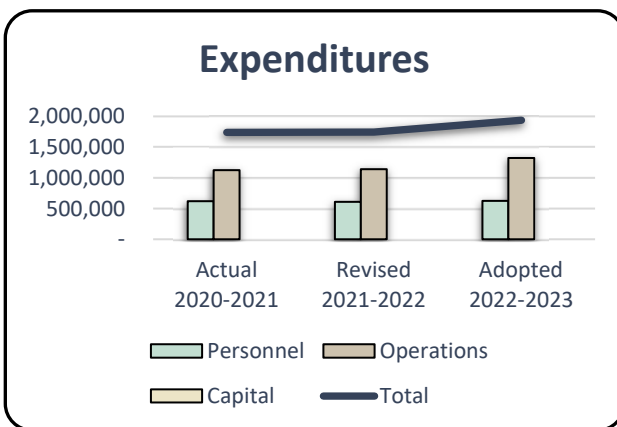
**Core Services**

The Frisco Fire Department has developed and trained a dedicated group of professionals who provide emergency and non-emergency medical services.

**Key Points Affecting Service, Performance and Adopted Budget**

Emergency Medical Services (EMS) continues to research best practices in the provision of pre-hospital care and will implement protocols and practices that ensure the highest level of care possible to the sick and injured in the City of Frisco. The Fire Department maintains a proactive effort to provide the necessary safeguards for paramedics from the potential exposures they may encounter while performing their duties. Some examples include: universal medical precautions, access to vaccinations, medical and wellness exams, as well as continuing education on the hazards they may encounter.

The Fire Department's intent is to continually maintain timely responses to emergency calls and has established as a goal a maximum total response time of seven minutes for EMS calls from the time a call is received to first unit arrival.



**Expenditures - 13537000**

	2020-2021 Actual	2021-2022 Revised	2022-2023 Adopted
<b>Personnel</b>	<b>615,736</b>	<b>605,305</b>	<b>621,100</b>
<b>Operations</b>	<b>1,122,046</b>	<b>1,136,463</b>	<b>1,317,663</b>
<b>Capital</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>Total</b>	<b>1,737,782</b>	<b>1,741,768</b>	<b>1,938,763</b>

**Major Budget Items**

Due to a retirement and short term vacancy for the Captain position, personnel appropriations appear to remain flat from FY22 to FY23.

A 16% increase in operations for FY23 is attributable to a one time purchase request for consumable medical supplies needed to outfit six new ambulances due to come online along with an ongoing increase needed for medical grade oxygen.

**Personnel**

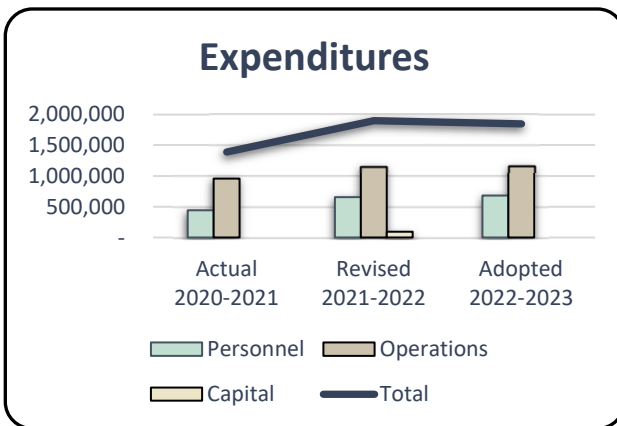
	Level	FY 2021	FY 2022	FY 2023
<b>Battalion Chief of EMS</b>	<b>59A</b>	<b>1</b>	<b>1</b>	<b>1</b>
<b>Captain</b>	<b>56A</b>	<b>1</b>	<b>1</b>	<b>1</b>
<b>Total</b>		<b>2</b>	<b>2</b>	<b>2</b>

## Core Services

Fleet Services is responsible for maintaining the Frisco Fire Department fleet in order to achieve a consistent state of readiness to respond to fire, medical and non-fire related emergencies. Fleet Services also assesses the future capital needs in relation to apparatus, various equipment and facilities-related items.

## Key Points Affecting Service, Performance and Adopted Budget

The Frisco Fire Department has three (3) Certified Emergency Vehicle Technicians (EVT) positions who perform a majority of all emergency vehicle maintenance at the Fire Department Fleet Facility adjacent to Central Fire Station on Tomlin Drive. The Fire Department continues to meet stringent preventative maintenance standards for emergency vehicles and equipment, and through a quality fleet management program, the emergency vehicles and equipment are maintained for both the safety of the firefighters and to ultimately yield longer service lives of the equipment.



## Expenditures - 13539000

	2020-2021 Actual	2021-2022 Revised	2022-2023 Adopted
<b>Personnel</b>	<b>439,015</b>	<b>653,746</b>	<b>677,970</b>
<b>Operations</b>	<b>953,556</b>	<b>1,156,106</b>	<b>1,165,949</b>
<b>Capital</b>	<b>-</b>	<b>92,775</b>	<b>-</b>
<b>Total</b>	<b>1,392,571</b>	<b>1,902,627</b>	<b>1,843,919</b>

## Major Budget Items

FY23 personnel appropriations remain relatively flat due to vacancies for the first quarter of FY22.

Operational expenditures for vehicle parts-repair, gas and oil, outside vehicle repair and tires for the entire fleet accounts for 90% of the FY23 appropriations.

## Personnel

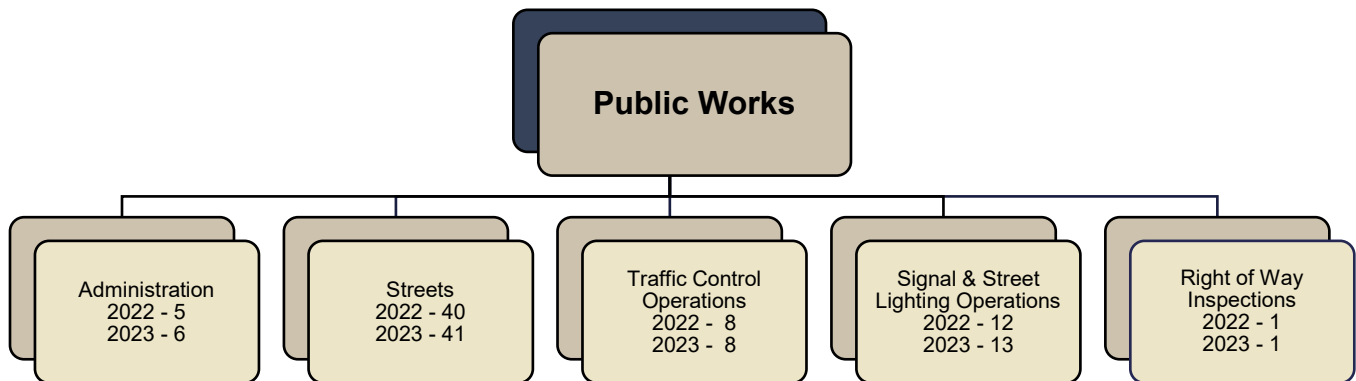
	Level	FY 2021	FY 2022	FY 2023
<b>Fire Fleet Manager</b>	<b>154</b>	<b>1</b>	<b>1</b>	<b>1</b>
<b>Emergency Vehicle Technician III</b>	<b>145</b>	<b>1</b>	<b>2</b>	<b>2</b>
<b>Emergency Vehicle Technician II</b>	<b>141</b>	<b>1</b>	<b>1</b>	<b>1</b>
<b>Logistics Specialist</b>	<b>128</b>	<b>1</b>	<b>1</b>	<b>1</b>
<b>Total</b>		<b>4</b>	<b>5</b>	<b>5</b>



# PUBLIC WORKS DEPARTMENT SUMMARY

## DEPARTMENT MISSION

Plan, design, build, maintain and operate infrastructure systems that promote public health, safety and welfare.



## Expenditure Summary

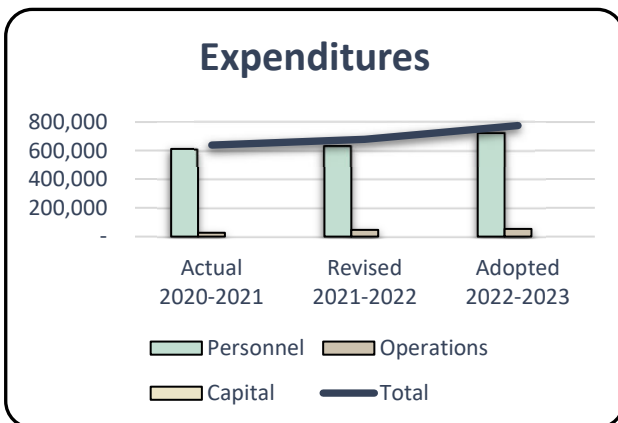
Activity	2020-2021 Actual	2021-2022 Revised	2022-2023 Adopted	% Change FY 2022 to FY 2023
Administration	\$ 638,077	\$ 679,413	\$ 775,101	14.08%
Streets	7,081,907	8,514,890	9,731,401	14.29%
Traffic Control Operations	1,295,950	1,489,391	1,492,562	0.21%
Signal & Street Lighting Operations	3,434,854	3,734,942	3,952,382	5.82%
Right of Way Inspections	<u>77,327</u>	<u>84,041</u>	<u>87,416</u>	<u>4.02%</u>
<b>Totals</b>	<b><u>\$ 12,528,115</u></b>	<b><u>\$ 14,502,677</u></b>	<b><u>\$ 16,038,862</u></b>	<b><u>10.59%</u></b>

### Core Services

Administration is responsible for activities and projects within the Public Works Department that address safety operations, emergency management and disaster preparedness programs, training and other organizational processes, policies and procedures.

### Key Points Affecting Service, Performance and Adopted Budget

Evaluate and improve business processes for American Public Works Association National Accreditation. The process of addressing deficiencies and/or improvements in best management practices can affect appropriation requirements in the various Public Works Divisions.



### Expenditures - 14010000

	2020-2021 Actual	2021-2022 Revised	2022-2023 Adopted
<b>Personnel</b>	<b>612,118</b>	<b>632,774</b>	<b>723,297</b>
<b>Operations</b>	<b>25,959</b>	<b>46,639</b>	<b>51,804</b>
<b>Capital</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>Total</b>	<b>638,077</b>	<b>679,413</b>	<b>775,101</b>

### Major Budget Items

FY23 appropriations provide personnel and operations expenditures for the addition of an Administrative Assistant position.

### Personnel

	Level	FY 2021	FY 2022	FY 2023
<b>Assistant Director - Public Works Operations</b>	<b>204</b>	<b>1</b>	<b>1</b>	<b>1</b>
<b>Public Works Business Analyst</b>	<b>154</b>	<b>1</b>	<b>1</b>	<b>1</b>
<b>Office Administrator</b>	<b>145</b>	<b>1</b>	<b>1</b>	<b>1</b>
<b>Administrative Supervisor</b>	<b>133</b>	<b>1</b>	<b>1</b>	<b>1</b>
<b>Administrative Assistant</b>	<b>126</b>	<b>-</b>	<b>-</b>	<b>1</b>
<b>Data Entry Operator</b>	<b>124</b>	<b>1</b>	<b>1</b>	<b>1</b>
<b>Total</b>		<b>5</b>	<b>5</b>	<b>6</b>

### Core Services

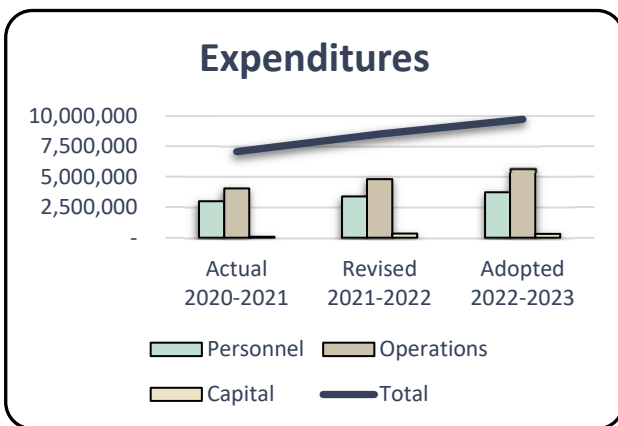
Streets is responsible for the repair and maintenance of streets, sidewalks and alleys. The Division rebuilds asphalt streets, makes minor concrete street and alley repairs, builds and repairs sections of sidewalk and curbs and sands driving surfaces during icy weather.

### Key Points Affecting Service, Performance and Adopted Budget

Requirements for street-related repair or replacement directly impact appropriation requirements.

A pavement preservation program has been generated to address a comprehensive set of maintenance and repair best management practices which promote more cost-effective techniques that extend the life of pavement and reduce the need for expensive and/or premature rehab/replacement projects.

Streets has an employee on-call, 24 hours-a day, 7 days a week, 365 days a year.



### Expenditures - 14041000

	2020-2021 Actual	2021-2022 Revised	2022-2023 Adopted
Personnel	2,977,015	3,392,144	3,732,474
Operations	4,032,101	4,790,390	5,704,370
Capital	<u>72,791</u>	<u>332,356</u>	<u>294,557</u>
<b>Total</b>	<b>7,081,907</b>	<b>8,514,890</b>	<b>9,731,401</b>

### Major Budget Items

A supplemental request for a Streets Superintendent position is included in FY23 personnel appropriations.

Operations expenditures include \$100,000 for a proposed bridge inventory assessment that will include the hiring of a consultant with expertise in bridge design and maintenance to review TxDot reports and train staff on reading the reports to prioritize necessary bridge repairs.

Capital appropriations in FY23 provide for a replacement excavator and dump truck. Two Ford F-150 trucks requested during FY23 budget development were appropriated for in FY22 per the vendors request for early order in August instead of October as in years past.

**PUBLIC WORKS****Streets****Personnel**

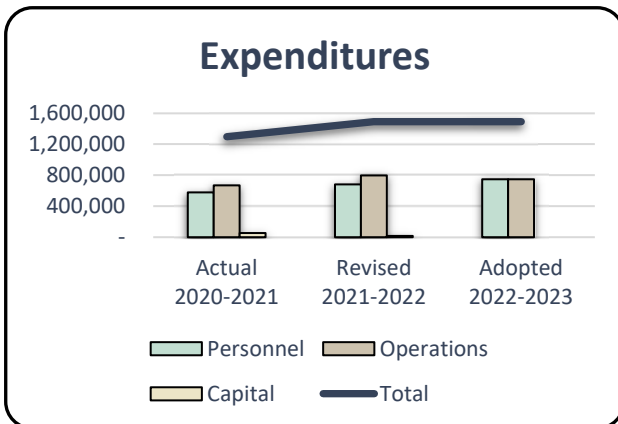
	Level	FY 2021	FY 2022	FY 2023
Senior Civil Engineer - Public Works	160	1	1	1
Operations and Construction Manager	156	-	1	1
Streets Superintendent	153	1	-	1
Construction Supervisor	145	1	1	1
Streets Supervisor	145	3	3	3
Construction Inspector	137	1	2	2
Construction Technician	-	1	-	-
Crew Leader	135	8	8	8
Heavy Equipment Operator I/II	128/132	13	14	14
Maintenance Worker II - Public Works	126	-	1	1
Maintenance Worker - Public Works	124	<u>9</u>	<u>9</u>	<u>9</u>
Total		38	40	41

### Core Services

Traffic Control Operations is responsible for the fabrication, installation and maintenance of all signs as well as the fabrication of vehicle logos and maintenance of pavement markings on City streets.

### Key Points Affecting Service, Performance and Adopted Budget

The City maintains its own sign shop to standardize signs within the City and to take advantage of economies of scale.



### Expenditures - 14047000

	2020-2021 Actual	2021-2022 Revised	2022-2023 Adopted
Personnel	575,420	681,062	745,560
Operations	668,096	794,442	747,002
Capital	52,434	13,887	-
<b>Total</b>	<b>1,295,950</b>	<b>1,489,391</b>	<b>1,492,562</b>

### Major Budget Items

Promotions of Senior Signs and Markings Technicians to Crew Leaders - Signs and Markings in late FY22 in addition to the reclass of a Signal Technician I to a Signs and Markings Technician position account for 9.5% increase in personnel appropriations.

### Personnel

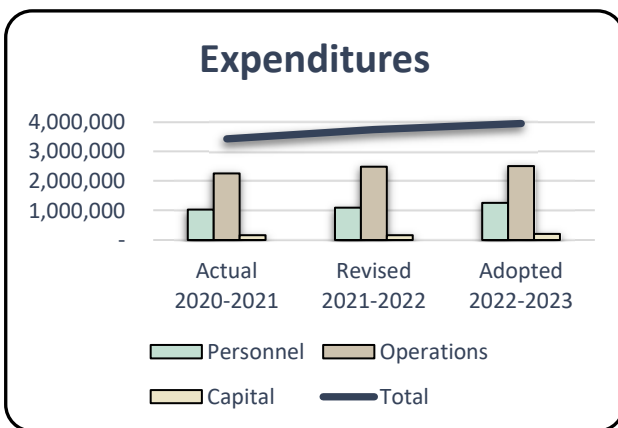
	Level	FY 2021	FY 2022	FY 2023
Signs and Markings Supervisor	145	1	1	1
Sign Shop Coordinator	138	1	1	1
Crew Leader - Signs & Markings	135	-	2	2
Senior Signs and Markings Technician	-	2	-	-
Signal Technician I	-	1	-	-
Signs and Markings Technician	124	3	4	4
<b>Total</b>		<b>8</b>	<b>8</b>	<b>8</b>

**Core Services**

The Signal & Street Lighting Operations Division is responsible for the maintenance, installation and construction inspection of all traffic signals, street lights, school zone flashers and radar speed boards in operation. Our goal is to ensure that the City's assets are operating properly 24 hours a day, 7 days a week to provide the highest quality infrastructure and level of service for present and future Frisco residents. Electrical expenditures associated with providing street lights and traffic signals are appropriated in operations.

**Key Points Affecting Service, Performance and Adopted Budget**

Staff periodically scans designated areas nightly to ensure street lights are working properly. If outages are noticed (or a resident reports an outage), a work order is prepared and the City works with the electric provider to repair the light.

**Expenditures - 14048000**

	2020-2021 Actual	2021-2022 Revised	2022-2023 Adopted
<b>Personnel</b>	<b>1,024,874</b>	<b>1,094,649</b>	<b>1,250,946</b>
<b>Operations</b>	<b>2,248,898</b>	<b>2,477,431</b>	<b>2,501,516</b>
<b>Capital</b>	<b>161,082</b>	<b>162,862</b>	<b>199,920</b>
<b>Total</b>	<b>3,434,854</b>	<b>3,734,942</b>	<b>3,952,382</b>

**Major Budget Items**

FY23 appropriations provide for a new Construction Supervisor with a vehicle and related operating costs.

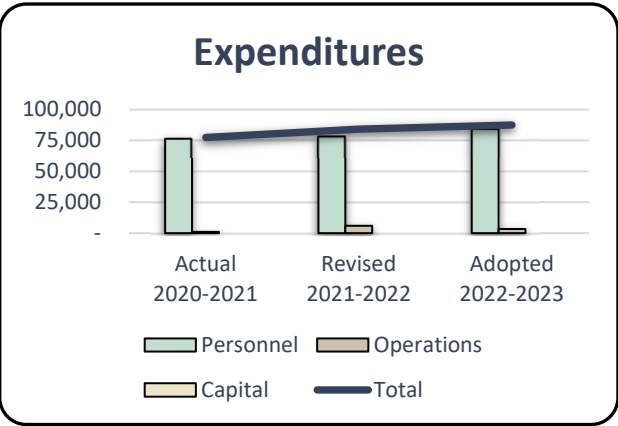
Continuing capital requests were appropriated in FY22 for the replacement of a Ford F-550 and a Ford F-150 Hybrid at the vendor's request for early order.

**Personnel**

	Level	FY 2021	FY 2022	FY 2023
Traffic Signal Superintendent	153	1	1	1
Construction Supervisor	145	-	-	1
Traffic Signal and Lighting Supervisor	145	1	1	1
Senior Roadway Lighting Technician	140	1	1	1
Traffic Signal and Lighting Inspector	137	1	1	1
Senior Signal Technician	136	2	2	2
Traffic Technician	136	1	1	1
Signal Technician II	133	1	1	1
Signal Technician I	131	4	4	4
<b>Total</b>		<b>12</b>	<b>12</b>	<b>13</b>

Core Services

The Right of Way Inspection Division is responsible for the management and permitting process for the use of City right-of-way areas and easements. Division personnel are also responsible for the management and permitting process for network nodes/small cell installations in the City's right-of-way. They also assist with monitoring the roadways through the WAZE dashboard and traffic cameras to ensure that travel lanes are not closed and contractors are not boring outside of the approved daytime non-peak commute hours per the City's ROW Ordinance.



Expenditures - 14049000

	2020-2021 Actual	2021-2022 Revised	2022-2023 Adopted
Personnel	76,205	78,041	84,141
Operations	1,122	6,000	3,275
Capital	-	-	-
Total	77,327	84,041	87,416

Major Budget Items

Expenditures are primarily personnel related.

Personnel

ROW Coordinator

Total

Level	FY 2021	FY 2022	FY 2023
132	1	1	1
	1	1	1

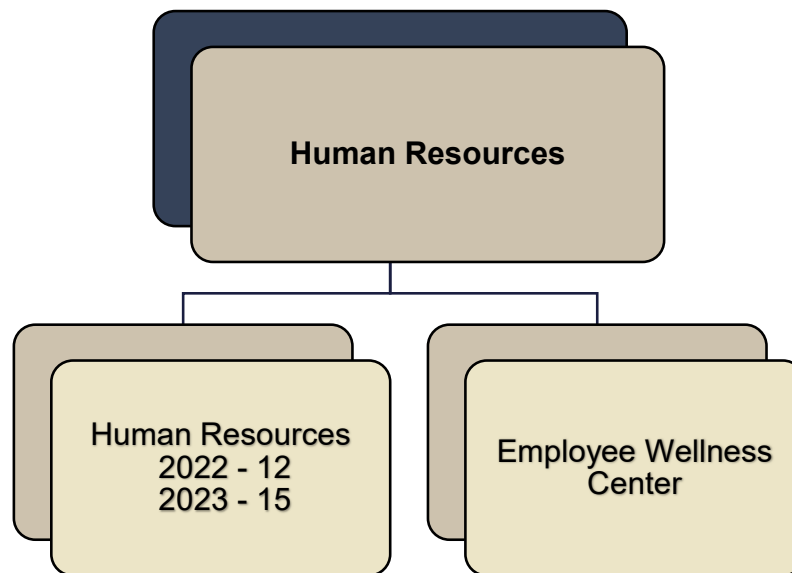




# HUMAN RESOURCES DEPARTMENT SUMMARY

## DEPARTMENT MISSION

Sets the standard among public sector employers in which every worker is a valued and respected team member. The Department will work to maintain the City's competitiveness in the market by enhancing customer service, optimizing business processes, delivering competitive services, achieving a positive employee climate, recruiting and retaining a skilled, diverse workforce and promoting learning and growth.



## Expenditure Summary

Activity	2020-2021 Actual	2021-2022 Revised	2022-2023 Adopted	% Change FY 2022 to FY 2023
Human Resources	\$ 2,644,437	\$ 3,161,259	\$ 3,006,608	-4.89%
Employee Clinic & Wellness	-	931,354	1,380,179	48.19%
<b>Totals</b>	<u>\$ 2,644,437</u>	<u>\$ 4,092,613</u>	<u>\$ 4,386,787</u>	<u>7.19%</u>

**Core Services**

Human Resources (HR) provides services and support to managers, employees and applicants by assisting in the recruitment and retention of a skilled and efficient workforce. Works to maintain the City's competitiveness in the marketplace through salary, benefits, training, leadership development and employee relations.

Develops personnel policies to fulfill the requirements of the City Charter, Federal and State Laws. Also develops policies that provide for due process, enhanced communication, guidelines for conduct and for consistent and equal treatment of employees.

Evaluates salaries and benefits to assure the City is competitive in the market and provides affordable, quality health care. Responds to growth and changes in Departments with the development of new positions and/or the reclassification of current positions.

**Key Points Affecting Service, Performance and Adopted Budget**

Works with City management and insurance consultants to evaluate high quality, cost effective care that promotes wellness and addresses disease management. Through incentives and plan design, works with consultants to address lifestyle changes that will assist in controlling the cost of the City's self-insured plan. Develops efficiencies in managing complicated plans intended to address need and promote change and savings with benefit administration tools.

Continues to work with TML Intergovernmental Risk Pool to improve the City's current Experience Modifier. The Experience Modifier is a rating between 0.0 - 1.0 that is used in the calculation of workers comp rates. The modifier is based on the frequency and severity of workers comp claims, payroll growth and workers comp claims experience over the past 3 years. Frisco's modifier is .35. The goal is to obtain the lowest available modifier of .3 compared to the average of .91 for the DFW Metroplex.

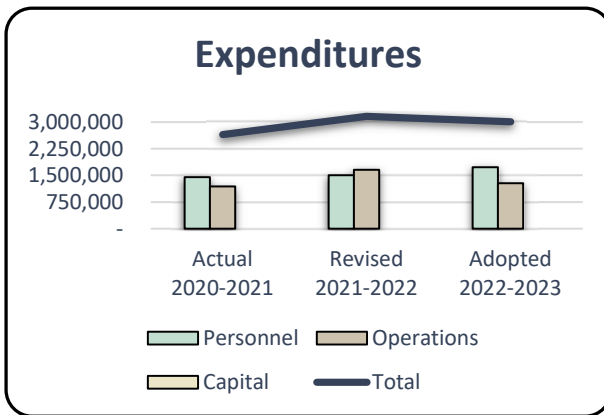
Uses technology to optimize business processes and enhance the employment experience for employees and provide resources for managers. Continue to enhance the recruitment, hiring and on-boarding process through the use of artificial intelligence assessments for prospective employees and on-boarding for new employees. Continue to expand and improve employee development through the utilization of on-line tools including learning management systems for orientation, safety training and professional development.

Monitors and investigates ethics hotline reports which provide a process through which employees can anonymously report possible violations or concerns including, but not limited to harassments, misuse of City property, insurance fraud, theft, unsafe working conditions, etc.

Implement programs and provide tools that focus on, incorporate, cultivate and recognize the City's Core Values as demonstrated by employees and incorporated by management. Develops executive and upper management staff to lead the City's workforce and reinforce the Core Values.

## HUMAN RESOURCES

## Human Resources



### Expenditures - 15010000

	2020-2021 Actual	2021-2022 Revised	2022-2023 Adopted
<b>Personnel</b>	<b>1,452,585</b>	<b>1,505,573</b>	<b>1,731,602</b>
<b>Operations</b>	<b>1,191,852</b>	<b>1,655,686</b>	<b>1,275,006</b>
<b>Capital</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>Total</b>	<b>2,644,437</b>	<b>3,161,259</b>	<b>3,006,608</b>

### Major Budget Items

Personnel appropriations for a Business Process Analyst, a Data Specialist and an intern are included in FY23. Several vacancies occurred in FY22 to allow for a Department reorganization and the renaming of position titles.

Operational funding in FY23 provides for the continuing of programs that support the City's Core Services through the Power of Five by attracting, retaining and engaging exceptional employees through innovative ideas and solutions. The decrease in appropriations from FY22 to FY23 is due to the diversion of payment for third party vendor for services now being provided by the new employee clinic and wellness center.

### Personnel

	Level	FY 2020	FY 2021	FY 2022
Director of Human Resources	206	1	1	1
Talent Management & Employee Relations Manager	157	1	1	1
Total Rewards Manager	157	1	1	1
Senior Benefits & Wellness Analyst	149	1	1	1
Senior Compensation & Classification Analyst	149	1	1	1
Senior Human Resources Analyst	-	1	-	-
Senior Human Resources Business Partner	149	-	1	1
Human Resources Analyst	144	1	1	1
Human Resources Business Partner	144	-	1	1
Learning & Development Coordinator	141	1	1	1
Senior Human Resources Generalist	141	1	2	2
Business Process Analyst	140	-	-	1
Human Resources Generalist	-	2	-	-
Office Manager	137	-	1	1
Human Resources Data Specialist	132	-	-	1
Senior Administrative Assistant	-	1	-	-
Intern Bachelors (PT)	118	-	-	1
<b>Total</b>		<b>12</b>	<b>12</b>	<b>15</b>

Core Services

The City manages a modified self-insurance plan for full time employees for which there is a constant challenge to drive engagement, improve outcomes and lower plan costs. The City employee and wellness clinic will remove obstacles to health care for employees and covered dependents. The clinic will provide more cost-efficient services including timely acute care appointment, visits without waiting and quality appointments that work with employees to address and control chronic health conditions.

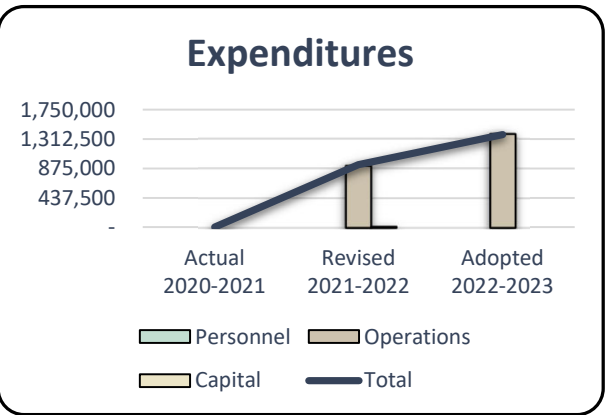
The clinic will provide occupational health services including pre-employment and annual physicals for police and fire personnel; and pre-employment and post-accident drug tests. The clinic will focus on staying current with occupational health standards including NFPA 1582 and monitoring health trends to maintain the safety of public safety personnel. The clinic will also provide biometric screenings for wellness program incentives available for employees.

Key Points Affecting Service, Performance and Adopted Budget

Diversion of health care costs by providing convenient and quality services for employees and covered dependents that attract patients away from more costly options including urgent care facilities and emergency rooms for non-emergency issues.

The clinic should control costs through quality care and engagement with employees to manage chronic conditions to prevent catastrophic outcomes.

Occupational health and wellness services for police and fire physicals, drug tests, biometric screenings and flu shots are included as part of the operational costs for the clinic.



Expenditures - 15059000			
	2020-2021 Actual	2021-2022 Revised	2022-2023 Adopted
Personnel	-	-	-
Operations	-	914,580	1,380,179
Capital	-	16,774	-
Total	-	931,354	1,380,179

Major Budget Items

Opening in late FY22, operating appropriations provide for professional services by Premise Health Management, lease of the building space and a supplemental request for the Fire Department's VO2 Max Wellness and Fitness Initiative Testing in FY23.

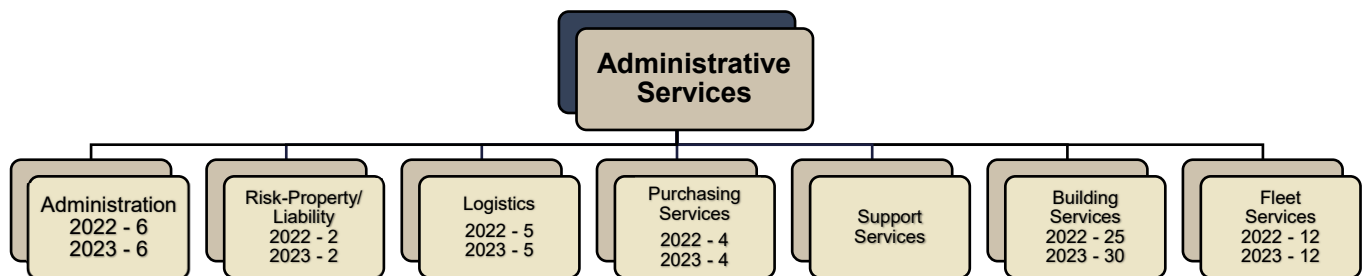
Personnel

Note: No positions are funded in this Division. The personnel will be contract employees.

# ADMINISTRATIVE SERVICES DEPARTMENT SUMMARY

## DEPARTMENT MISSION

Ensures the highest level of value and ethics in the procurement of buildings, equipment, goods and services and maintaining these items through preventative maintenance, repairs and risk avoidance. The Department will strive to provide the highest level of customer service to internal and external customers, vendors, employees and citizens.



## Expenditure Summary

Activity	2019-2020 Actual	2020-2021 Revised	2021-2022 Adopted	% Change FY 2021 to FY 2022
Administration	\$ 908,473	\$ 981,398	\$ 1,051,914	7.19%
Risk-Property/Liability	1,387,903	1,649,765	1,919,757	16.37%
Logistics	390,821	430,941	453,380	5.21%
Purchasing Services	438,277	444,631	458,264	3.07%
Support Services	1,314,208	1,267,800	1,726,663	36.19%
Building Services	4,761,365	7,708,023	7,157,496	-7.14%
Fleet Services	1,313,670	1,470,279	1,556,554	5.87%
<b>Totals</b>	<b>\$ 10,514,717</b>	<b>\$ 13,952,837</b>	<b>\$ 14,324,028</b>	<b>2.66%</b>

### Core Services

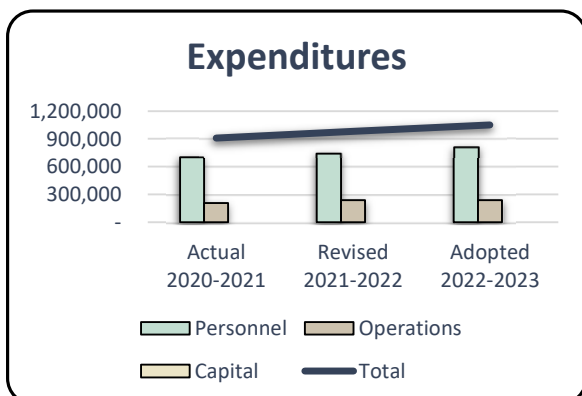
The Administration Division is responsible for the management and oversight of the Department, as well as the continuing operation of the City's Contract Postal Unit (CPU) and internal mail room. Oversees internal operations including procurement of supplies/materials, solicitation of various contracts and agreements, the protection of the City's physical assets and related support services for Frisco residents and City operations. Core services managed in this department include: Purchasing, Risk Management, Fleet, Building Services, Support Services and Logistics.

Targeted efforts to increase postal unit revenue by marketing the services available in an attempt to recruit more customers. In an effort to decrease expenses in the future, our inventory will be kept at an operating minimum.

### Key Points Affecting Service, Performance and Adopted Budget

Providing outstanding customer service is a top priority for the CPU by resolving any customer issues as they occur. These efforts are maintained by continued coaching and training of the employees directly involved.

Marketing the CPU to create awareness of the services offered is handled through local business handouts, promotional items and flyers to advertise postal services and available hours.



### Expenditures - 15510000

	2020-2021 Actual	2021-2022 Revised	2022-2023 Adopted
<b>Personnel</b>	701,160	741,771	812,538
<b>Operations</b>	207,313	239,627	239,376
<b>Capital</b>	-	-	-
<b>Total</b>	908,473	981,398	1,051,914

### Major Budget Items

Personnel, continuing education and support are key expenditures. Operations remain flat from FY22 to FY23.

### Personnel

	Level	FY 2021	FY 2022	FY 2023
Director of Administrative Services	206	1	1	1
Assistant Director of Administrative Services	202	1	1	1
Property Administrator	148	1	1	1
Administrative Supervisor	133	1	1	1
Senior Customer Service Representative	130	-	1	1
Customer Service Representative	124	2	1	1
<b>Total</b>		6	6	6

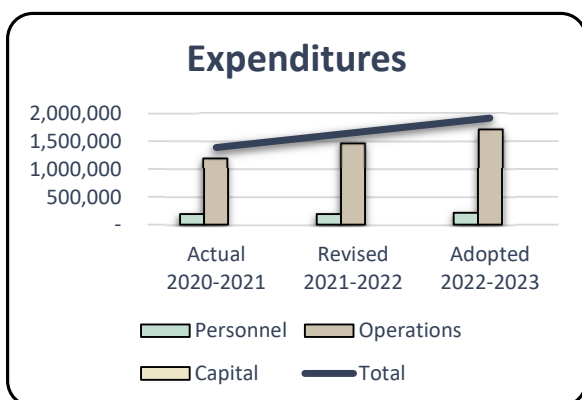
### Core Services

This Division handles the function of risk management and works to eliminate risk sources through loss prevention. Risk sources have been eliminated through accident review processes, effective claims processing, regular facility inspections, timely replacement of unsafe vehicles and equipment and by other means that have helped prevent future incidents.

### Key Points Affecting Service, Performance and Adopted Budget

Administers the City's insurance programs and ensures adequate protection of City resources, through risk management; including monitoring insurance requirements for all City contracts, agreements, requests for proposals and special events.

The City's insurance provider has projected slight increases in the property and liability insurance costs based on the City's exposures, growth in our fleet and property square footage, as well as claims and lawsuits that have increased over the past few years.



### Expenditures - 15551000

	2020-2021 Actual	2021-2022 Revised	2022-2023 Adopted
<b>Personnel</b>	189,092	185,846	212,264
<b>Operations</b>	1,198,811	1,463,919	1,707,493
<b>Capital</b>	-	-	-
<b>Total</b>	1,387,903	1,649,765	1,919,757

### Major Budget Items

Property and Liability Insurance for the City's assets account for over 98% of the operating budget for FY23.

### Personnel

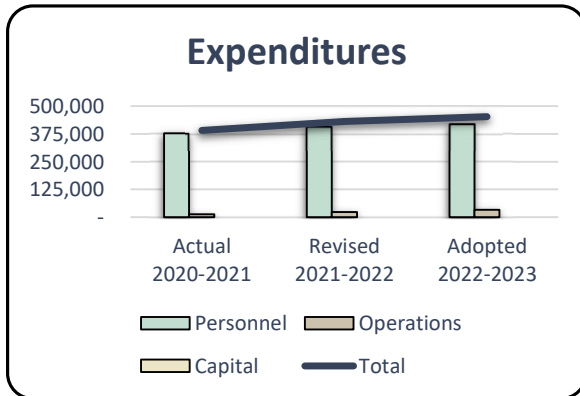
	Level	FY 2021	FY 2022	FY 2023
<b>Risk Administrator</b>	148	1	1	1
<b>Safety Coordinator</b>	142	1	1	1
<b>Total</b>		2	2	2

**Core Services**

This Division is responsible for the procurement of goods and services, inventory management and coordination of goods to end users within the Departments. Logistics oversees the flow of materials in and out of inventory, maintains reasonable "buffer stock", coordinates bids and works with supported Departments to establish and maintain annual supply contracts. In addition, Logistics consults with various Departments to determine areas for logistical improvement within their areas.

**Key Points Affecting Service, Performance and Adopted Budget**

Continued improvement of automated processes to improve inventory efficiency along with managing warehouse distribution of materials for projects, operations and maintenance.

**Expenditures - 15552000**

	2020-2021 Actual	2021-2022 Revised	2022-2023 Adopted
<b>Personnel</b>	377,936	407,843	420,372
<b>Operations</b>	12,885	23,098	33,008
<b>Capital</b>	-	-	-
<b>Total</b>	390,821	430,941	453,380

**Major Budget Items**

Personnel, continuing education and support are key expenditures.

Operations increase of 29% in FY23 is primarily for five replacement laptops per the City's computer replacement policy.

**Personnel**

	Level	FY 2021	FY 2022	FY 2023
<b>Logistics Coordinator</b>	137	2	3	3
<b>Logistics Specialist</b>	128	3	2	2
<b>Total</b>		5	5	5



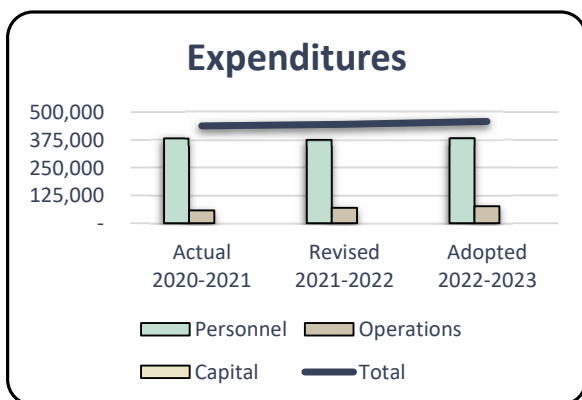
## Core Services

Purchasing Services is responsible for the procurement of goods and services. The Division coordinates bids, establishes and maintains annual supply contracts, supports vendor outreach and supplier communications and assists internal and external customers throughout the procurement process. In addition, Purchasing is responsible for the management and oversight of the procurement card program (P-card).

## Key Points Affecting Service, Performance and Adopted Budget

Continues to seek automated processes to increase efficiency, which will allow the current staff to keep pace with growing volumes and responsibilities. The Procurement Card program is a targeted effort to create efficiencies in purchasing small dollar items while maintaining strict compliance with City purchasing policies, procedures, oversight and reporting.

Purchasing Services received the Achievement of Excellence in Procurement Award for the 18th consecutive year in 2022. The award is given to Purchasing organizations that demonstrate excellence by obtaining a high score based on standardized criteria. The criteria are designed to measure innovation, professionalism, productivity, e-procurement and leadership attributes of the procurement organization.



## Expenditures - 15553000

	2020-2021 Actual	2021-2022 Revised	2022-2023 Adopted
Personnel	381,792	376,313	382,862
Operations	56,485	68,318	75,402
Capital	-	-	-
Total	438,277	444,631	458,264

## Major Budget Items

Personnel, continuing education and professional services related to the Procurement Card Program (P-Card) are key expenditures.

## Personnel

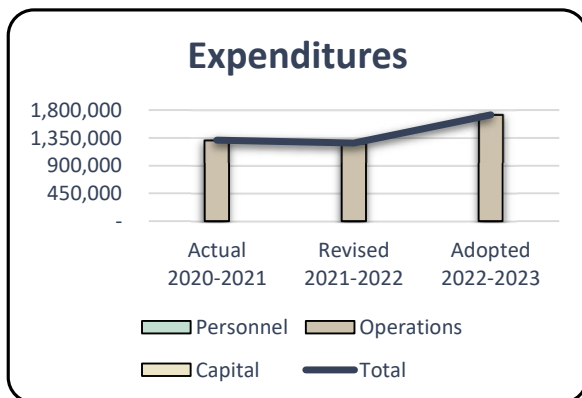
	Level	FY 2021	FY 2022	FY 2023
Purchasing Manager	156	-	1	1
Senior Buyer	143	4	2	2
Buyer	141	-	1	1
Total		4	4	4

**Core Services**

The Support Services Division is responsible for purchasing utility services for City facilities and services within the General Fund. This includes electric, gas, water, sewer and telecommunication services.

**Key Points Affecting Service, Performance and Adopted Budget**

Facility additions and growth contribute to overall increases in utility costs. The Division is working on metrics related to energy star ratings to reduce consumption and routinely reviews options, providers and market trends to reduce costs.

**Expenditures - 15554000**

	2020-2021 Actual	2021-2022 Revised	2022-2023 Adopted
<b>Personnel</b>	-	-	-
<b>Operations</b>	1,314,208	1,267,800	1,726,663
<b>Capital</b>	-	-	-
<b>Total</b>	1,314,208	1,267,800	1,726,663

**Major Budget Items**

Operations appropriations provide funding for services that support the entire organization including: telephone system charges and utility costs such as electricity, water and gas, for operating City buildings and facilities. Electricity expenditures account for 66% of the operational budget. Operational appropriations for telephone related expenditures are estimated to account for approximately 19% of the FY23 operations budget.

A significant increase in electricity is appropriated for the addition of the new library space coming online in FY23. Also included are increases for gas and electric due to the CoServ power cost recovery factor and TCAP Gexa rate increase.

**Personnel**

**Note: No positions are funded in this Division.**

**Core Services**

Building Services ensures the City's assets are maintained properly, the life of assets are prolonged by achieving preventative maintenance schedules, a clean and safe working environment exists for our customers and City staff and HVAC systems are set for proper temperatures and efficiency.

**The following buildings are maintained:**

<u>Facility</u>	<u>Square Footage</u>
911 Relay Tower	500
Library	157,000
Frisco Discovery Center	50,300
IT Data Center	1,152
George A. Purefoy Municipal Center	148,000
Ferguson Building	9,355
Fire - Central / Safety Town	45,152
Fire - Fleet Maintenance	11,817
Fire - Stations 2-9	110,475
Fleet Services/Logistics	36,486
Frisco Athletic Center	103,919
Heritage - Museum	17,691
Heritage Village	10,958
Legends	11,392
Municipal Court	23,480
Main Street - Old City Hall	7,961
Old Water Tower Radio Building	1,980
Parking Garage - City Hall	192,638
Parking Garage 1 - Comerica Arena	345,600
Parking Garage 2 - Comerica Arena	286,742
Parks - Administration	7,830
Parks - Annex (Gaylord)	3,072
Parks - Annex (Main Street)	1,954
Police	119,086
Public Safety Training Center	9,390
Public Works	54,791
Radio Building 2 - 7200 Stonebrook	500
Radio Building 3 - 12134 Eldorado	500
Simms-Moore	9,060
The Grove	29,966
	<u>1,808,747</u>

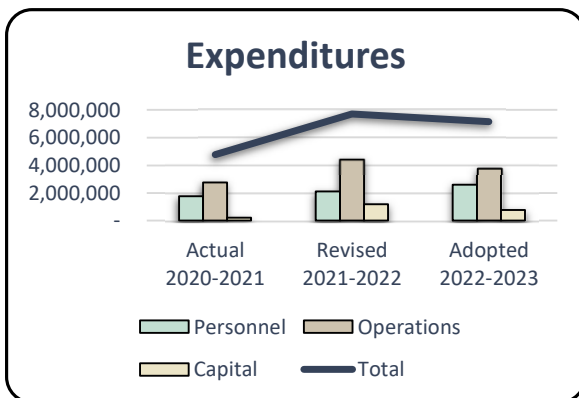
## Key Points Affecting Service, Performance and Adopted Budget

Requirements being met and reductions in callbacks are being improved through better specifications, higher expectations and better contract management.

Building Services has implemented CityWorks work order system to increase data captured for future metrics. A new staffing structure for technicians and supervisors is in place to improve structure, accountability, and balancing workload.

Utility Consumption - Utility consumption being reported is for the City's core facilities specifically. These buildings consist of Central Fire, City Hall, Fire Station 2-9, Frisco Athletic Center, Police Headquarters, Public Works, Heritage Museum, and Discovery Center. Reductions in energy consumption levels are expected due to reduction efforts of transitioning to LED lights and improved control of HVAC systems. For an overall effort to reduce electric and gas usage, Building Services has developed a dashboard to increase awareness of building occupant's knowledge of their gas and electric consumption.

Training Opportunities - FY23 goals include sending each employee to at least one professional training opportunity.



## Expenditures - 15555000

	2020-2021 Actual	2021-2022 Revised	2022-2023 Adopted
<b>Personnel</b>	<b>1,780,040</b>	<b>2,113,588</b>	<b>2,605,197</b>
<b>Operations</b>	<b>2,759,525</b>	<b>4,401,224</b>	<b>3,769,985</b>
<b>Capital</b>	<b>221,800</b>	<b>1,193,211</b>	<b>782,314</b>
<b>Total</b>	<b>4,761,365</b>	<b>7,708,023</b>	<b>7,157,496</b>

## Major Budget Items

Several positions are being added in FY23 personnel appropriations including a Facilities Superintendent, a Custodian and three (3) Facilities Technician III positions. Four vehicles will be added in FY22 due to early order requirements from the vendor.

Capital appropriations for FY23 include the replacement of Citywide R22s and card readers. Appropriations will also include replacement of city hall's fireman override panel, garage UPS batteries and power cords for Christmas lights. Other appropriations include replacement of the Frisco Athletic Center's boilers for the building and pool in addition to a Liebert at the Police Department.

**ADMINISTRATIVE SERVICES****Building Services****Personnel**

	Level	FY 2021	FY 2022	FY 2023
Facilities Manager	156	1	1	1
Facilities Engineer	155	1	1	1
Facilities Maintenance Superintendent	153	-	-	1
Facilities Maintenance Supervisor	147	2	2	2
Senior Facilities Technician	140	5	5	5
Facilities Technician III	135	2	2	5
Facilities Technician II	131	-	2	2
Senior Administrative Assistant	131	1	1	1
Logistics Specialist	128	1	1	1
Administrative Assistant	126	1	1	1
Facilities Technician I	126	2	2	2
Senior Custodian	118	5	5	5
Custodian	116	2	2	3
Total		23	25	30

**Core Services**

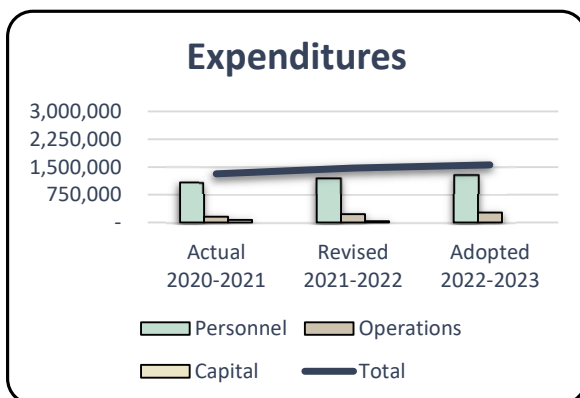
Fleet Services is responsible for supporting City Departments with their vehicle and equipment needs. This function is performed by developing specifications, scheduling and conducting routine preventative maintenance, performing repairs as needed, establishing guidelines and making replacement recommendations.

Other functions include maintaining the fueling stations, the carwash, assisting with equipment auctions, and conducting annual vehicle/equipment inventory audit.

**Key Points Affecting Service, Performance and Adopted Budget**

Provide and maintain fuel sites that comply with Texas Commission on Environmental Quality (TCEQ) requirements.

Adequately staff Fleet Services so downtime will be minimized and the Fleet Availability is 95% or greater.

**Expenditures - 15556000**

	2020-2021 Actual	2021-2022 Revised	2022-2023 Adopted
<b>Personnel</b>	<b>1,081,256</b>	<b>1,202,167</b>	<b>1,285,698</b>
<b>Operations</b>	<b>158,535</b>	<b>230,119</b>	<b>270,856</b>
<b>Capital</b>	<b>73,879</b>	<b>37,993</b>	<b>-</b>
<b>Total</b>	<b>1,313,670</b>	<b>1,470,279</b>	<b>1,556,554</b>

**Major Budget Items**

Supplemental request for fuel site renovation included in FY23 operations appropriations.

Capital expenditures provide for fuel site improvements and an upgrade to the Telematics/GPS in FY23. Replacement capital is provided in Revised FY22 for a Ford F-150 requested during FY23 budget development.

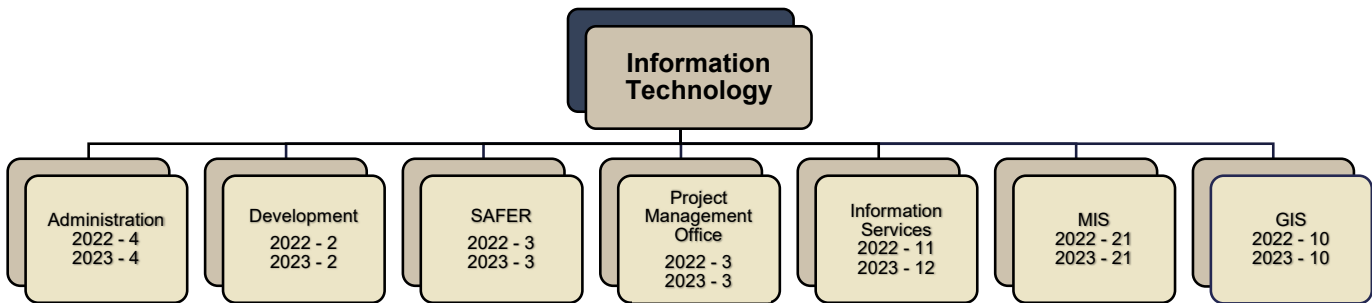
**Personnel**

	Level	FY 2021	FY 2022	FY 2023
<b>Fleet Services Manager</b>	<b>156</b>	<b>1</b>	<b>1</b>	<b>1</b>
<b>Fleet Services Supervisor</b>	<b>149</b>	<b>1</b>	<b>1</b>	<b>1</b>
<b>Foreman/Master Fleet Technician</b>	<b>141</b>	<b>2</b>	<b>2</b>	<b>2</b>
<b>Master Fleet Technician</b>	<b>136</b>	<b>5</b>	<b>4</b>	<b>4</b>
<b>Senior Fleet Technician</b>	<b>132</b>	<b>1</b>	<b>2</b>	<b>2</b>
<b>Senior Administrative Assistant</b>	<b>131</b>	<b>1</b>	<b>1</b>	<b>1</b>
<b>Fleet Technician</b>	<b>-</b>	<b>1</b>	<b>-</b>	<b>-</b>
<b>Fleet Technician Apprentice</b>	<b>124</b>	<b>-</b>	<b>1</b>	<b>1</b>
<b>Total</b>		<b>12</b>	<b>12</b>	<b>12</b>

# INFORMATION TECHNOLOGY DEPARTMENT SUMMARY

## DEPARTMENT MISSION

Delivering technology solutions and service to provide an exceptional customer experience.



## Expenditure Summary

Activity	2020-2021 Actual	2021-2022 Revised	2022-2023 Adopted	% Change FY 2022 to FY 2023
Administration	\$ 570,884	\$ 798,379	\$ 851,904	6.70%
Development	151,367	319,829	312,928	-2.16%
SAFER	-	426,181	562,646	32.02%
Project Management Office	165,129	324,183	459,774	41.83%
Information Services	1,094,404	1,588,933	1,961,152	23.43%
Management Information Services	5,641,889	8,203,457	9,557,573	16.51%
Geographic Information Services	-	1,503,542	1,702,232	13.21%
<b>Totals</b>	<b>\$ 7,623,673</b>	<b>\$ 13,164,504</b>	<b>\$ 15,408,209</b>	<b>17.04%</b>

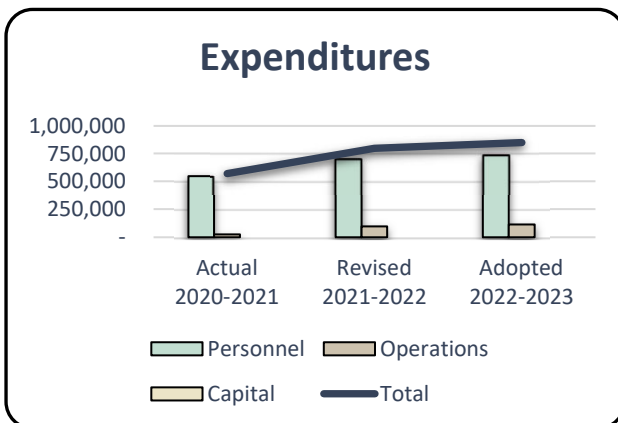
## Core Services

Information Technology Administration guides the operations of the Project Management Office, Management Information Services, Information Services, Geographic Information Systems and Development. It is the goal and practice of Information Technology Administration to work both strategically and tactically with all City Departments to ensure the cost-effective deployment and support of technology as needed to improve both the efficiency and effectiveness of City services delivery. The Information Technology Department installs, maintains and/or supports: a internal private network infrastructure connecting 30 City facilities; a private and public Wi-Fi network in all City facilities; over 300 physical and virtual servers, desktops/laptops/Mobile Data Computers (MDC's), telephones and cell phones for over 1,400 employees; direct support for 20 core enterprise level applications and secondary support for another 80 ancillary applications; 25-30 department technology projects per year; GIS services for the City and for the Frisco EDC.

## Key Points Affecting Service, Performance and Adopted Budget

Work with Departments to effectively plan and implement technology systems for continuous improvement in the delivery of services.

Ensure appropriate review of all decisions requiring use of technology systems so that both user business requirements and ongoing support requirements are properly documented and an integral part of procurement decisions.



## Expenditures - 16010000

	2020-2021 Actual	2021-2022 Revised	2022-2023 Adopted
<b>Personnel</b>	<b>547,371</b>	<b>702,641</b>	<b>738,396</b>
<b>Operations</b>	<b>23,513</b>	<b>95,738</b>	<b>113,508</b>
<b>Capital</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>Total</b>	<b>570,884</b>	<b>798,379</b>	<b>851,904</b>

## Major Budget Items

FY22 personnel expenditures include payouts for retiring CIO. Also reflected in personnel appropriations for FY22, is the partial year vacancy of the Deputy CIO. FY23 appropriations include a full year of funding for all authorized positions.

Security awareness training, continuing education and support are key operating expenditures.

## Personnel

	Level	FY 2021	FY 2022	FY 2023
<b>Chief Information Officer (CIO)</b>	<b>208</b>	<b>1</b>	<b>1</b>	<b>1</b>
<b>Deputy Chief Information Officer</b>	<b>206</b>	<b>-</b>	<b>1</b>	<b>1</b>
<b>Information Technology Security Officer</b>	<b>163</b>	<b>1</b>	<b>1</b>	<b>1</b>
<b>Office Manager</b>	<b>137</b>	<b>-</b>	<b>1</b>	<b>1</b>
<b>Administrative Assistant</b>	<b>-</b>	<b>1</b>	<b>-</b>	<b>-</b>
<b>Total</b>		<b>3</b>	<b>4</b>	<b>4</b>

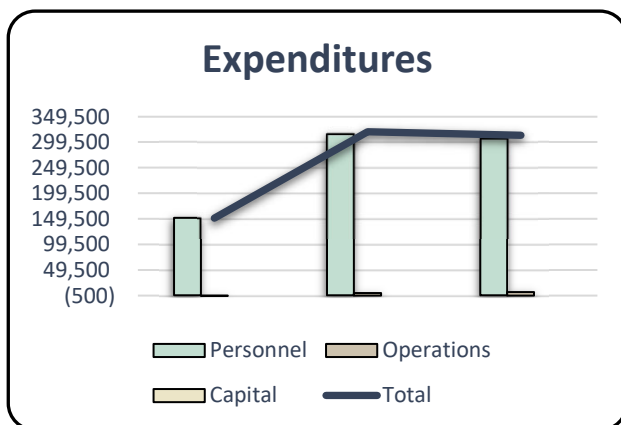


## Core Services

The Development Division is committed to the design, development and implementation of business applications and integrations in support of the City's mission and goals. Ensures reliability of product by developing to standard, testing code, applying change management principles and monitoring performance. Coordinates with business owners, software vendors and IT resources to develop and support software integrations between new and existing City systems. Seeks continuous improvement on previously developed applications and integrations by soliciting user feedback and updating system capabilities according to currently available technology. Researches industry trends and understands the impact to current environment and integrated applications. Development projects include employee benefits file extract transform load (ETL) process, tax roll ETL process, West Nile surveillance app and MyTax Dollars app.

## Key Points Affecting Service, Performance and Adopted Budget

Must maintain current knowledge of software development trends and utilize state of the art technology to deliver custom applications, integrations and documentation.



## Expenditures - 16060000

	2020-2021 Actual	2021-2022 Revised	2022-2023 Adopted
Personnel	151,812	315,366	306,834
Operations	(445)	4,463	6,094
Capital	-	-	-
<b>Total</b>	<b>151,367</b>	<b>319,829</b>	<b>312,928</b>

## Major Budget Items

Key expenditures in FY23 are personnel related.

## Personnel

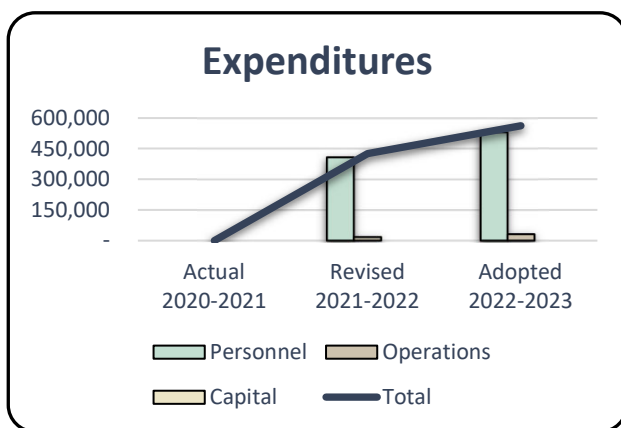
	Level	FY 2021	FY 2022	FY 2023
Senior Software Developer	-	1	-	-
Software Developer	155	-	1	1
SQL Developer	155	-	1	1
<b>Total</b>		<b>1</b>	<b>2</b>	<b>2</b>

## Core Services

The SAFER Division is committed to ensuring the reliability, availability, serviceability, security and sustainability of the SAFER platform and all related systems, processes and integrations required for SAFER users to effectively accomplish their missions. As one of the most critical business applications used by Public Safety, actively being used throughout Police, Fire, Dispatch, Emergency Operations, and Traffic, the team works to ensure goals align with the overall mission of the IT and are focused on improving response times, ensure data accuracy, provide the right data to the right person at the right time, and ease of use.

## Key Points Affecting Service, Performance and Adopted Budget

Must maintain current knowledge of software development trends and utilize state of the art technology to deliver custom applications, integrations and documentation.



## Expenditures - 16060601

	2020-2021 Actual	2021-2022 Revised	2022-2023 Adopted
<b>Personnel</b>	-	408,294	530,826
<b>Operations</b>	-	17,887	31,820
<b>Capital</b>	-	-	-
<b>Total</b>	-	426,181	562,646

## Major Budget Items

Vacancies in FY22 have since been filled and are fully funded in FY23 personnel appropriations.

Operations expenditures include an increase in travel and training for FY23 as COVID-19 restrictions have been lifted and more in-person training is available.

## Personnel

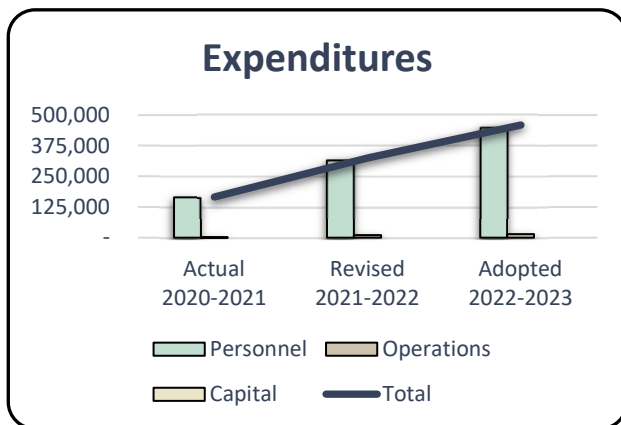
	Level	FY 2021	FY 2022	FY 2023
<b>Assistant Director of Information Technology</b>	204	-	1	1
<b>Senior Software Developer</b>	157	1	2	2
<b>Total</b>		1	3	3

## Core Services

The Information Technology Project Management Office (PMO) works with all Departments to ensure technology purchases and improvements are properly researched, evaluated, managed, documented, tested and aligned with the strategic direction of the City. Oversees the technology process for project initiation, funding and IT resources. Allocates and prioritizes the City's initiatives while working under the leadership of the Project Steering Committee. Sets standards for project life cycle by planning and guiding Departments who purchase or change software/hardware that is integrated into their business processes. Serves as integral part of technology procurements including requirements definition, vendor evaluation and solution recommendations. Supports development and integration projects with design specifications, use cases and testing resources. Coordinates software project implementation deliverables and assists with project planning, configuration, testing and documentation. Consults with City Departments for technology strategic direction and facilitates IT solutions to business problems. Gathers and produces project status reporting for City management review.

## Key Points Affecting Service, Performance and Adopted Budget

Continue the support for enterprise project management for IT related projects.



## Expenditures - 16061000

	2020-2021 Actual	2021-2022 Revised	2022-2023 Adopted
Personnel	163,836	315,143	445,872
Operations	1,293	9,040	13,902
Capital	-	-	-
<b>Total</b>	<b>165,129</b>	<b>324,183</b>	<b>459,774</b>

## Major Budget Items

Key expenditures in FY23 are personnel related. Vacant positions for most of FY22 are being fully funded in FY23.

FY23 operations appropriations provide for two computer replacements and an increase to travel due to the lifting of COVID-19 related travel restrictions.

## Personnel

	Level	FY 2021	FY 2022	FY 2023
IT PMO Manager	163	-	1	1
IT Project Manager	157	-	1	1
Senior Business Analyst	155	1	1	1
<b>Total</b>		<b>1</b>	<b>3</b>	<b>3</b>

## Core Services

The Information Services (IS) Division provides a system of tools, processes and support for information management and workflow programs used for gathering, processing, storing and sharing information throughout all Departments. Provides technical and user support for 20 core applications and over 80 ancillary applications. Provides implementation support for new projects and applications, helping to ensure that systems deliver the performance that departments require. Some of the software applications supported include:

**MUNIS:** the financial and human capital system,

**Incode:** the utility billing system used to track and bill water & sewer usage, solid waste fees and stormwater fees,

**Integrated Computer Systems:** computer aided dispatch and records management system used by public safety to track incidents and responders,

**Cityworks:** work order software system,

**TRAKiT:** software used by developers, Development Services, Engineering, Financial Services and the Public Works Departments to manage permitting and development services,

**AVOLVE ProjectDox:** software used by developers, Development Services, Engineering and the Public Works Departments to receive and review development projects and permits,

**Perfectmind:** registration system for members of the FAC

**MCRS:** Municipal Court records management and docket system,

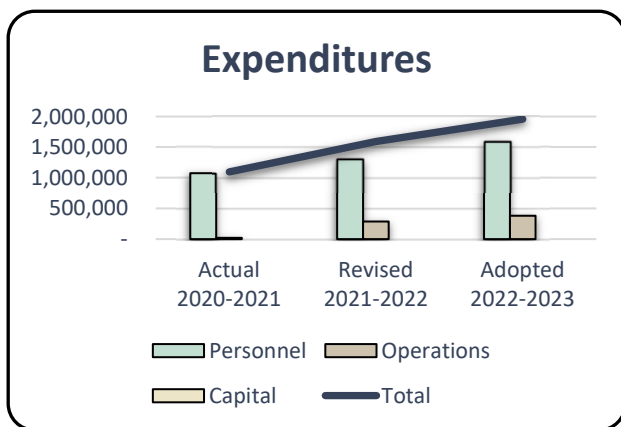
**Firehouse:** records management and preplanning system used by the Fire Department,

**OnBase:** used to post agendas and serves as a records repository,

**Kronos:** electronic timecard and approval software.

## Key Points Affecting Service, Performance and Adopted Budget

Provide the continued support, maintenance and expansion of the functionality and usage of the applications used. Allow for the continued education and training of the Information Services staff members enabling them to provide reliable and consistent support for City staff.



## Expenditures - 16062000

	2020-2021 Actual	2021-2022 Revised	2022-2023 Adopted
<b>Personnel</b>	<b>1,074,952</b>	<b>1,303,702</b>	<b>1,585,704</b>
<b>Operations</b>	<b>19,452</b>	<b>285,231</b>	<b>375,448</b>
<b>Capital</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>Total</b>	<b>1,094,404</b>	<b>1,588,933</b>	<b>1,961,152</b>

## Major Budget Items

A Data Manager position is added in FY23 to collaborate with data owners across the City to build a repository of validated data that can help City leadership identify opportunities, predict outcomes and make informed decisions.

\$41,500 of the increase in FY23 operations is directly related to the hosting and maintenance for JotForm Enterprise which is a form solution originally purchased and funded by the vaccine program has been expanded for other users including IT, CMO, Fire, Development Services and Utility Billing. Other increases in operations are attributable to increases in travel and training post-pandemic.

**INFORMATION TECHNOLOGY****Information Services****Personnel**

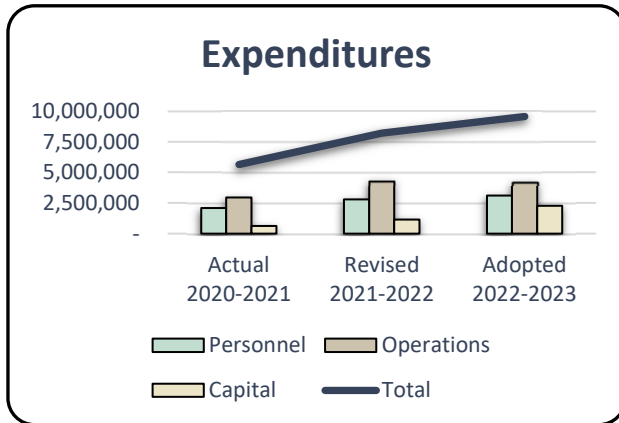
	Level	FY 2021	FY 2022	FY 2023
Assistant Director of Information Technology	-	1	-	-
Information Services Manager	163	-	1	1
IT Data Manager	163	-	-	1
Information Services Supervisor	157	1	1	1
Senior Application Systems Administrator	154	-	1	1
Application Systems Administrator II	152	<u>6</u>	<u>8</u>	<u>8</u>
Total		8	11	12

**Core Services**

Management Information Services (MIS) is responsible for maintaining telecommunication systems, network infrastructure, desktop, laptops, mobile devices and server infrastructure on which all City data systems reside. MIS is also responsible for the connectivity for the city through its fiber network.

**Key Points Affecting Service, Performance and Adopted Budget**

Maintain inventory of all desktop, laptop, servers, switches and other infrastructure to ensure systems reliability, availability, serviceability and security. Determine annual replacement schedules to prevent infrastructure from aging beyond usefulness.



**Expenditures - 16063000**

	2020-2021 Actual	2021-2022 Revised	2022-2023 Adopted
<b>Personnel</b>	<b>2,092,196</b>	<b>2,774,009</b>	<b>3,089,251</b>
<b>Operations</b>	<b>2,942,276</b>	<b>4,290,640</b>	<b>4,208,322</b>
<b>Capital</b>	<b>607,417</b>	<b>1,138,808</b>	<b>2,260,000</b>
<b>Total</b>	<b>5,641,889</b>	<b>8,203,457</b>	<b>9,557,573</b>

**Major Budget Items**

Significant personnel increases in FY22 are primarily due to pay plan adjustments and internal equity adjustments implemented to remain competitive. Increases in FY23 are the result of annual merits.

Capital funding provides for server refresh, disaster recovery continuation, citywide network switch replacements, wireless infrastructure and Cisco equipment refresh. Software and hardware maintenance funding supports enterprise systems including our Microsoft Office 365 product suite, backup systems, storage and data center.

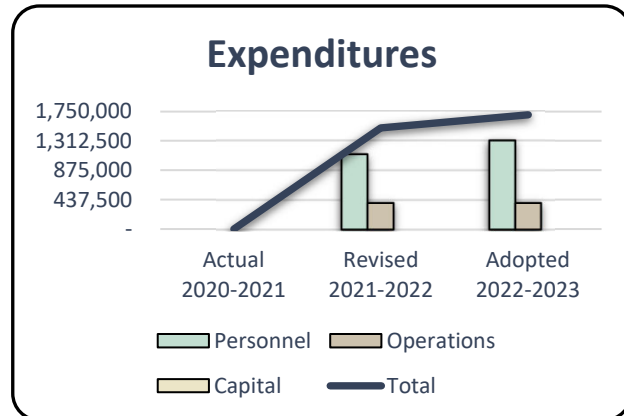
**Personnel**

	Level	FY 2021	FY 2022	FY 2023
Enterprise Technology Officer	204	1	1	1
MIS Technology Manager	163	-	1	1
Database Administrator	158	-	2	2
MIS Supervisor	157	1	1	1
Senior Network Engineer	157	2	1	1
Senior Systems Engineer	157	1	2	2
Network Engineer	155	1	1	1
Systems Engineer	155	5	5	5
Unified Communications Specialist	155	1	1	1
MIS Supervisor/Desktop Administrator	154	1	1	1
Senior Technical Support Specialist	148	1	1	1
Technical Support Specialist I	140	4	4	4
<b>Total</b>		<b>18</b>	<b>21</b>	<b>21</b>

## Core Services

The Geographic Information Services (GIS) Division contributes directly to the success of City operations, citizen engagement, business attraction and retention by providing tools, analysis, processes and support for use of geographic data to answer questions, solve problems and illustrate value.

- Supports City spatial data requests and other information requirements to assist with operation and function of interrelated systems and programs including those used by Public Safety for first response.
- Interprets and transfers data from source documents including digital and/or printed plats, record drawings, plans, profiles and legal descriptions. Collect field data using GPS.



## Expenditures - 16064000

	2020-2021 Actual	2021-2022 Revised	2022-2023 Adopted
<b>Personnel</b>	-	1,110,093	1,310,220
<b>Operations</b>	-	393,449	392,012
<b>Capital</b>	-	-	-
<b>Total</b>	-	1,503,542	1,702,232

## Major Budget Items

Key expenditures in FY23 are personnel related. Vacant positions for most of FY22 are being fully funded in FY23.

Enterprise license renewal and the addition of professional services and support result in an increase in our software maintenance appropriations for FY23.

## Personnel

	Level	FY 2021	FY 2022	FY 2023
Enterprise GIS Manager	163	-	1	1
GIS Supervisor	157	-	1	1
Senior Enterprise GIS Architect	157	-	1	1
Enterprise GIS Architect	155	-	1	1
GIS Administrator	-	1	-	-
Senior GIS Analyst	154	-	1	1
GIS Analyst II	152	-	3	3
GIS Data Coordinator	150	-	1	1
GIS Technician	139	-	1	1
<b>Total</b>		<b>1</b>	<b>10</b>	<b>10</b>

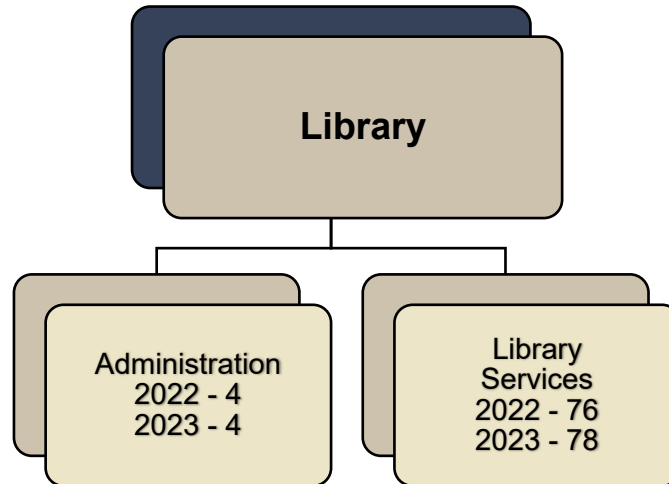




# LIBRARY DEPARTMENT SUMMARY

## DEPARTMENT MISSION

The Library and its staff will inspire intellect, curiosity and imagination.



## Expenditure Summary

Activity	2020-2021 Actual	2021-2022 Revised	2022-2023 Adopted	% Change FY 2022 to FY 2023
Administration	\$ 1,439,784	\$ 1,509,839	\$ 1,940,267	28.51%
Library Services	<u>3,985,400</u>	<u>4,378,058</u>	<u>4,833,827</u>	<u>10.41%</u>
<b>Totals</b>	<u>\$ 5,425,184</u>	<u>\$ 5,887,897</u>	<u>\$ 6,774,094</u>	<u>15.05%</u>

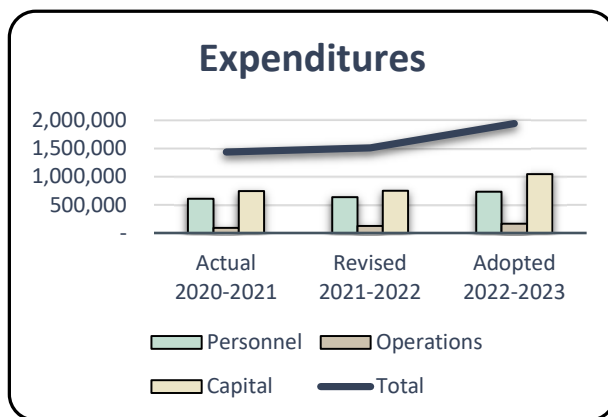
### Core Services

The Library seeks to inspire intellect, curiosity and imagination. The intellectual, educational, and cultural needs of the community are the foundation for the services and collections of the Library. It is a goal of the Library to provide access to innovative programs, current materials, and emerging technology. The Administration Division guides the operations of Adult Services, Youth Services, Circulation Services, and Technical Services Divisions. Library Administration is also responsible for working with the Library Foundation Board and The Friends of the Frisco Public Library.

### Key Points Affecting Service, Performance and Adopted Budget

Strive to be recognized as a library of excellence by achieving the Texas Library of Excellence Award and retain the State of Texas Library Accreditation, thereby achieving high standards for Library service.

Enhance services to Frisco residents by entering into mutually beneficial and reciprocal partnerships with the libraries of Allen, McKinney, Plano, and The Colony; thereby allowing Frisco residents use of these libraries without charge. Patrons who do not live in Frisco or in one of our partner cities, are charged a \$50 annual membership fee to use the Library.



### Expenditures - 16510000

	2020-2021 Actual	2021-2022 Revised	2022-2023 Adopted
<b>Personnel</b>	<b>606,548</b>	<b>633,453</b>	<b>733,262</b>
<b>Operations</b>	<b>88,268</b>	<b>126,273</b>	<b>162,005</b>
<b>Capital</b>	<b>744,968</b>	<b>750,113</b>	<b>1,045,000</b>
<b>Total</b>	<b>1,439,784</b>	<b>1,509,839</b>	<b>1,940,267</b>

### Major Budget Items

Operations increase in FY23 due to funding professional services, promotional items, contract services, and outside printing for the opening of the new Library location.

Operating capital for the purchase of Library materials available for circulation to library cardholders is \$745,000 in addition to the supplemental request of \$300,000.

### Personnel

	Level	FY 2021	FY 2022	FY 2023
<b>Library Director</b>	<b>205</b>	<b>1</b>	<b>1</b>	<b>1</b>
<b>Assistant Library Director</b>	<b>200</b>	<b>2</b>	<b>2</b>	<b>2</b>
<b>Rental Coordinator</b>	<b>133</b>	<b>-</b>	<b>1</b>	<b>1</b>
<b>Senior Administrative Assistant</b>	<b>131</b>	<b>1</b>	<b>1</b>	<b>1</b>
<b>Total</b>		<b>4</b>	<b>5</b>	<b>5</b>

### Core Services

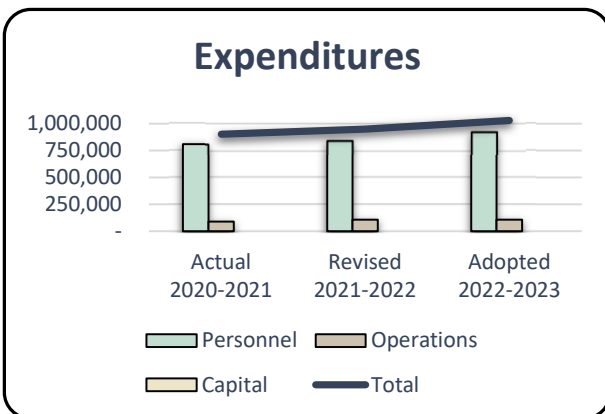
The Library seeks to inspire intellect, curiosity, and imagination. Adult Services provides library services and offerings to those age 18 and older.

### Key Points Affecting Service, Performance and Adopted Budget

Focus on efficient delivery of quality library services desired by residents ages 18 and older.

Focus on workforce skill development.

Assist new international Frisco residents to more fully participate in community life with English as a Second Language support.



### Expenditures - 16565651

	2020-2021 Actual	2021-2022 Revised	2022-2023 Adopted
<b>Personnel</b>	<b>810,004</b>	<b>842,909</b>	<b>923,373</b>
<b>Operations</b>	<b>90,960</b>	<b>106,743</b>	<b>107,381</b>
<b>Capital</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>Total</b>	<b>900,964</b>	<b>949,652</b>	<b>1,030,754</b>

### Major Budget Items

9% increase in personnel appropriations are primarily due to pay plan adjustments in FY22 in addition to annual merit increases in FY23.

Funding increases in FY23 include appropriations for the larger makerspace and more equipment, digital resources including online access to newspapers, magazines, and databases, in addition to contract services for increases in technology and maker classes for the new library. The Library will continue its award winning ESL program.

### Personnel

	Level	FY 2021	FY 2022	FY 2023
<b>Adult Services Manager</b>	<b>153</b>	<b>1</b>	<b>1</b>	<b>1</b>
<b>Senior Librarian</b>	<b>143</b>	<b>1</b>	<b>1</b>	<b>1</b>
<b>Librarian</b>	<b>140</b>	<b>4</b>	<b>3</b>	<b>3</b>
<b>Library Assistant (4 FT, 4 PT)</b>	<b>132</b>	<b>7</b>	<b>8</b>	<b>8</b>
<b>Total</b>		<b>13</b>	<b>13</b>	<b>13</b>

### Core Services

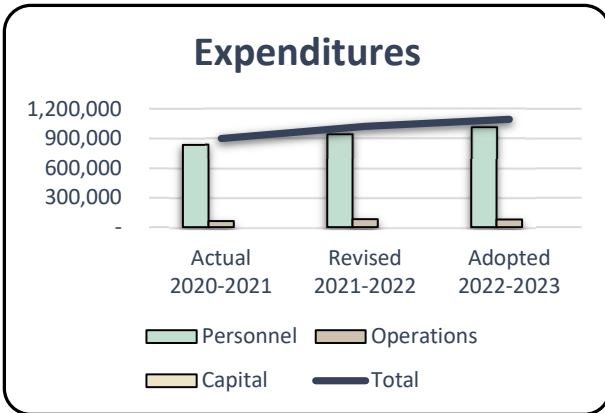
The Library seeks to inspire intellect, curiosity and imagination. Youth Services is responsible for library services and offerings for ages birth to 17 years old.

### Key Points Affecting Service, Performance and Adopted Budget

Develop and implement weekly classes and services for children and their families to encourage literacy.

Provide civic involvement for teens through the Teen Frisco Action and Advisory Board (FAAB).

Expand the Library's active learning offerings for elementary school aged youth through the opening of Kid's Club.



### Expenditures - 16565652

	2020-2021 Actual	2021-2022 Revised	2022-2023 Adopted
<b>Personnel</b>	<b>835,200</b>	<b>940,562</b>	<b>1,011,705</b>
<b>Operations</b>	<b>63,593</b>	<b>83,094</b>	<b>80,755</b>
<b>Capital</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>Total</b>	<b>898,793</b>	<b>1,023,656</b>	<b>1,092,460</b>

### Major Budget Items

Personnel, program supply, and contract services are key expenditures.

Decrease in operations from FY22 to FY23 is primarily due to a reduction in request for food and provisions, office, program and other supplies.

### Personnel

	Level	FY 2021	FY 2022	FY 2023
<b>Youth Services Manager</b>	<b>153</b>	<b>1</b>	<b>1</b>	<b>1</b>
<b>Senior Librarian</b>	<b>143</b>	<b>1</b>	<b>2</b>	<b>2</b>
<b>Librarian</b>	<b>140</b>	<b>4</b>	<b>3</b>	<b>3</b>
<b>Library Assistant (2 FT, 7 PT)</b>	<b>132</b>	<b>9</b>	<b>9</b>	<b>9</b>
<b>Intern Bachelors (PT)</b>	<b>118</b>	<b>3</b>	<b>3</b>	<b>3</b>
<b>Total</b>		<b>18</b>	<b>18</b>	<b>18</b>

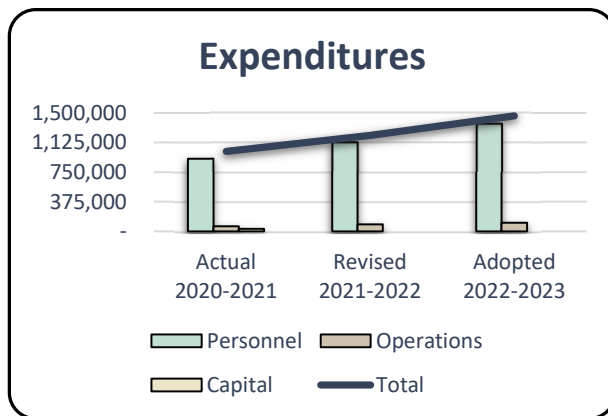
### Core Services

The Library seeks to inspire intellect, curiosity, and imagination. Circulation Services is responsible for making the library's collections available to the public through overseeing checking items in and out, returning items to the shelves, and managing requested materials. This Subdivision also manages the passport acceptance facility.

### Key Points Affecting Service, Performance and Adopted Budget

Seek to support an increase in circulation of 5% over FY22.

Strive to get materials back on the shelves within 19.5 hours with increased efficiency due to continuous process improvements.



### Expenditures - 16565653

	2020-2021 Actual	2021-2022 Revised	2022-2023 Adopted
<b>Personnel</b>	<b>919,759</b>	<b>1,128,034</b>	<b>1,357,007</b>
<b>Operations</b>	<b>62,414</b>	<b>86,935</b>	<b>107,795</b>
<b>Capital</b>	<b>32,029</b>	<b>-</b>	<b>-</b>
<b>Total</b>	<b>1,014,202</b>	<b>1,214,969</b>	<b>1,464,802</b>

### Major Budget Items

Operational funding increase is primarily related to centralizing office supplies due to the move to the new library.

Passport acceptance facility expenditure increase is to maintain increased hours and increased postage costs. The passport facility has become self supporting by the revenue generated from processing passport applications.

### Personnel

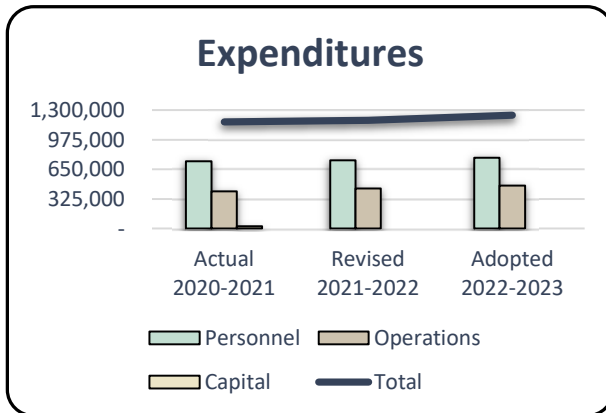
	Level	FY 2021	FY 2022	FY 2023
<b>Circulation Manager</b>	<b>153</b>	<b>1</b>	<b>1</b>	<b>1</b>
<b>Circulation Services Supervisor</b>	<b>133</b>	<b>1</b>	<b>1</b>	<b>1</b>
<b>Passport Facility Supervisor</b>	<b>133</b>	<b>-</b>	<b>1</b>	<b>1</b>
<b>Senior Library Technician</b>	<b>130</b>	<b>3</b>	<b>3</b>	<b>3</b>
<b>Library Technician (4 FT, 25 PT)</b>	<b>124</b>	<b>24</b>	<b>27</b>	<b>29</b>
<b>Intern High School (PT)</b>	<b>112</b>	<b>4</b>	<b>4</b>	<b>4</b>
<b>Total</b>		<b>33</b>	<b>37</b>	<b>39</b>

### Core Services

Technical Services maintains and improves the use of all Library automated systems and computers, including the website, express check out system, automated check-in and sorter system, and other technology. The material services function, combined with technical services, includes those services required to maintain the collections, catalog, and provides a collection acquisition process.

### Key Points Affecting Service, Performance and Adopted Budget

Support and maintain the numerous integrated software and hardware systems that provide library services to the public directly and through staff assistance. Make newly acquired materials easy to find as quickly and as efficiently as possible for library patrons. Develop optimum utilization and productivity from automated systems through staff training and skills development.



### Expenditures - 16565654

	2020-2021 Actual	2021-2022 Revised	2022-2023 Adopted
<b>Personnel</b>	<b>739,243</b>	<b>748,933</b>	<b>775,571</b>
<b>Operations</b>	<b>406,394</b>	<b>440,848</b>	<b>470,240</b>
<b>Capital</b>	<b>25,804</b>	<b>-</b>	<b>-</b>
<b>Total</b>	<b>1,171,441</b>	<b>1,189,781</b>	<b>1,245,811</b>

### Major Budget Items

Personnel, computer software maintenance, contract services and computer replacements are key expenditures.

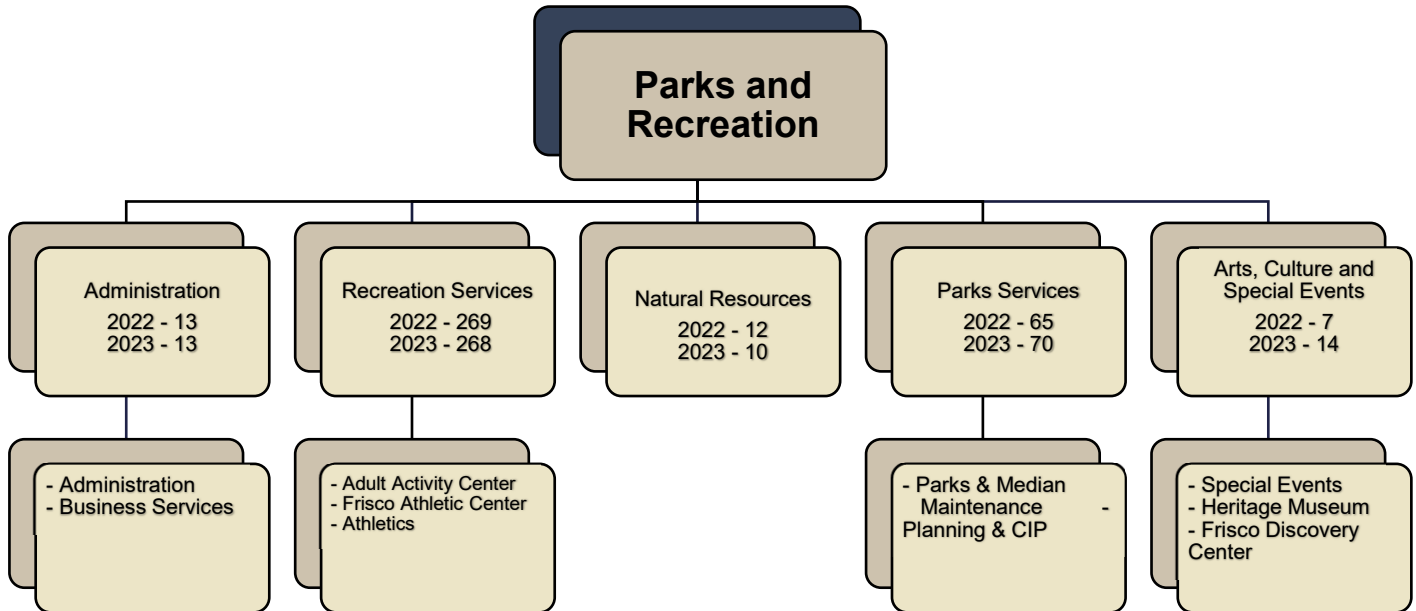
### Personnel

	Level	FY 2021	FY 2022	FY 2023
Digital Services Manager	153	1	1	1
Material Services Manager	153	1	1	1
Library Systems Specialist	149	1	1	1
Senior Librarian	143	2	2	2
Library Production Specialist	137	1	1	1
Library Technician (1 FT, 1 PT)	124	2	2	2
<b>Total</b>		<b>8</b>	<b>8</b>	<b>8</b>

# PARKS AND RECREATION DEPARTMENT SUMMARY

## DEPARTMENT MISSION

Create a sense of well-being through "Play."



## Expenditure Summary

Activity	2020-2021 Actual	2021-2022 Revised	2022-2023 Adopted	% Change FY 2022 to FY 2023
Administration	\$ 1,314,049	\$ 1,636,306	\$ 1,735,368	6.05%
Adult Activity Center	528,552	777,638	882,033	13.42%
Frisco Athletic Center	4,099,965	5,522,334	5,484,174	-0.69%
Natural Resources	1,407,527	1,062,320	1,499,798	41.18%
Athletics	497,410	647,544	653,057	0.85%
Parks & Median Maintenance	7,277,584	8,825,706	9,800,582	11.05%
Special Events	435,918	574,592	645,777	12.39%
Planning & CIP	205,093	342,668	500,531	46.07%
Heritage Museum	209,800	312,022	647,829	107.62%
<b>Totals</b>	<b>\$ 15,975,898</b>	<b>\$ 19,701,130</b>	<b>\$ 21,849,149</b>	<b>10.90%</b>

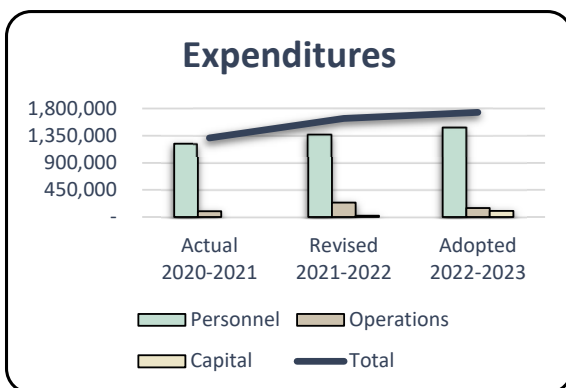
**Core Services**

The Administration Division is comprised of the Department's Leadership Team who are responsible for providing strategic leadership for our highly qualified and diverse staff. Through implementation of the Department's strategic plan, the Big Plays, staff will operate more efficiently and effectively and therefore provide continually improved services to our citizens and visitors. By combining the adoption of LEAN principles with adherence to the comprehensive framework outlined by the Commission for Accreditation of Parks and Recreation Agencies (CAPRA), the Department has a mission in which is "Creating a sense of well-being through play" and a vision in which "Play will become essential regardless of age or ability."

The Department received its initial national accreditation from CAPRA in 2012 and was re-accredited in 2017. The Department is on track to be re-accredited again. Only 21 agencies in Texas have received this prestigious national recognition.

**Key Points Affecting Service, Performance and Adopted Budget**

The FY23 budget supports staffing modifications including a second Assistant Director and removal of the recreation management software cost from FY22.



**Expenditures - 17510000**

	2020-2021 Actual	2021-2022 Revised	2022-2023 Adopted
<b>Personnel</b>	1,215,454	1,369,991	1,486,602
<b>Operations</b>	98,595	242,355	148,766
<b>Capital</b>	-	23,960	100,000
<b>Total</b>	1,314,049	1,636,306	1,735,368

**Major Budget Items**

Significant personnel increases in FY22 are primarily due to pay plan adjustments and internal equity adjustments. Increases in FY23 are the result of annual merits.

Printing and distribution of the tri-annual Play Frisco magazine and promotional/marketing items account for 22% of the operations appropriations in FY23.

Capital appropriations in FY23 provide for the removal of wayfinding signage across the City.

**Personnel**

	Level	FY 2021	FY 2022	FY 2023
<b>Director of Parks and Recreation</b>	206	1	1	1
<b>Assistant Director - Parks and Recreation</b>	200	1	2	2
<b>Business Services Manager</b>	156	1	1	1
<b>Contract Administrator</b>	-	1	1	-
<b>Business Process Analyst</b>	140	1	1	2
<b>Marketing Administrator</b>	140	1	1	1
<b>Marketing Production Specialist</b>	137	1	2	2
<b>Office Manager</b>	137	1	1	1
<b>Senior Administrative Assistant</b>	131	-	2	2
<b>Administrative Assistant</b>	126	3	1	1
<b>Total</b>		11	13	13



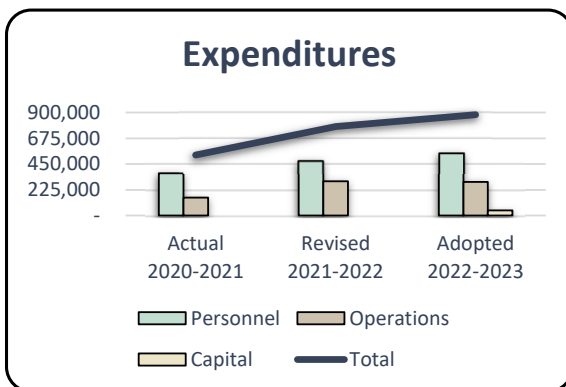
## Core Services

The Adult Activity Center - The Grove provides a large variety of programs and activities for Frisco's active adult population.

The Grove has hundreds of participatory programs, trips and special events. In addition, The Grove provides an excellent avenue for self-paced, social opportunities and prides itself as a welcoming gathering place for those interested in visiting with their friends and making new friends - all while keeping the mind and body energized.

## Key Points Affecting Service, Performance and Adopted Budget

Funding continues for providing excellent customer service, maintaining a safe and welcoming environment, researching, organizing, hosting activities to benefit the senior population and aiding with transportation so more members can partake of the amenities and activities.



## Expenditures - 17571000

	2020-2021 Actual	2021-2022 Revised	2022-2023 Adopted
<b>Personnel</b>	<b>371,124</b>	<b>477,197</b>	<b>543,028</b>
<b>Operations</b>	<b>157,428</b>	<b>300,441</b>	<b>294,005</b>
<b>Capital</b>	<b>-</b>	<b>-</b>	<b>45,000</b>
<b>Total</b>	<b>528,552</b>	<b>777,638</b>	<b>882,033</b>

## Major Budget Items

Significant personnel increases in FY22 are primarily due to pay plan adjustments and internal equity adjustments implemented to remain competitive. Increases in FY23 are the result of annual merits.

Operational funding provides for instructors and supplies needed for programs, maintenance and upkeep of the equipment and supplies needed to meet the goals outlined in the core services.

## Personnel

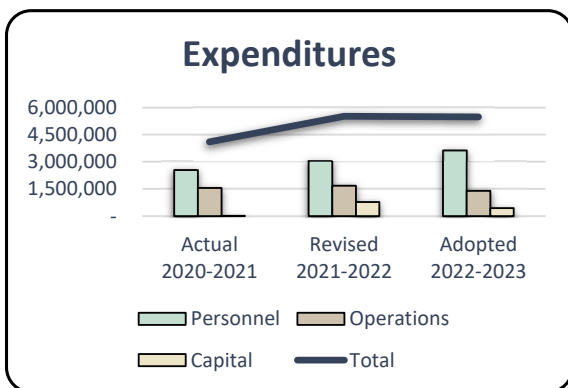
	Level	FY 2021	FY 2022	FY 2023
<b>Adult Activity Center Supervisor</b>	<b>141</b>	<b>1</b>	<b>1</b>	<b>1</b>
<b>Recreation Coordinator</b>	<b>133</b>	<b>2</b>	<b>2</b>	<b>2</b>
<b>Customer Service Representative</b>	<b>124</b>	<b>2</b>	<b>2</b>	<b>2</b>
<b>Driver Van/Bus (PT)</b>	<b>118</b>	<b>3</b>	<b>3</b>	<b>3</b>
<b>Recreation Aide (PT)</b>	<b>112</b>	<b>4</b>	<b>4</b>	<b>4</b>
<b>Total</b>		<b>12</b>	<b>12</b>	<b>12</b>

### Core Services

The Frisco Athletic Center (FAC) is an award-winning, 160,000 square foot, family-focused fitness and aquatic facility which provides a multitude of opportunities for all ages to engage in various types of play. Originally opened in 2007, the facility hosts several amenities including a 22,000 square foot fitness floor, more than 55 group fitness classes weekly, two basketball courts, two racquetball courts, aqua fitness classes, an Outdoor Water Park and an Indoor Aquatic Center. The facility also hosts more than 1,700 recreation camps, classes and programs. The FAC plays a vital role in encouraging citizens and guests to Play Frisco.

### Key Points Affecting Service, Performance and Adopted Budget

The FAC continues to adjust to new operations based on economic conditions and return to significant cost-recovery measures. The FAC's goal is to provide outstanding customer service to all members and guests, excellent programs and activities, state-of-the-art equipment and a safe, well-maintained environment.



### Expenditures - 17572000

	2020-2021 Actual	2021-2022 Revised	2022-2023 Adopted
<b>Personnel</b>	<b>2,535,631</b>	<b>3,062,025</b>	<b>3,640,440</b>
<b>Operations</b>	<b>1,548,040</b>	<b>1,678,243</b>	<b>1,398,734</b>
<b>Capital</b>	<b>16,294</b>	<b>782,066</b>	<b>445,000</b>
<b>Total</b>	<b>4,099,965</b>	<b>5,522,334</b>	<b>5,484,174</b>

### Major Budget Items

Significant personnel increases in FY22 are primarily due to pay plan adjustments and internal equity adjustments implemented to remain competitive. Increases in FY23 are the result of annual merits.

Operational expenditures anticipated to decrease due to re-imagining of the different programs offered.

Capital appropriations provide funding for annual facility maintenance.

**RECREATION SERVICES****Frisco Athletic Center****Personnel**

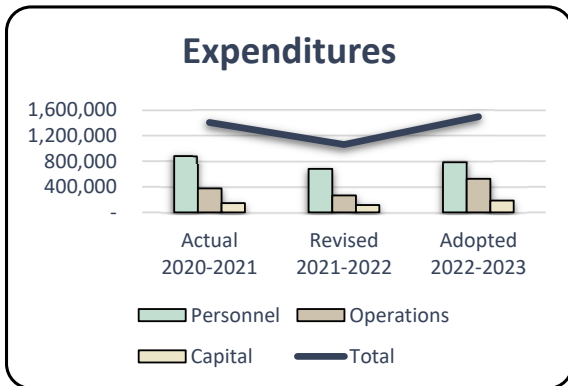
	Level	FY 2021	FY 2022	FY 2023
Recreation Services Manager	156	1	1	1
Aquatic Operations Superintendent	-	1	-	-
Customer Service Superintendent	-	1	-	-
Recreation Services Assistant Manager	153	-	2	2
Recreation Center Supervisor	141	2	2	2
Aquatic Program Supervisor	141	1	1	1
Business Process Analyst	-	-	1	-
Recreation Services Sales Administrator	-	1	-	-
Senior Facilities Technician	140	2	2	2
Recreation Coordinator	133	6	7	7
Customer Service Representative (4 FT, 1 SE)	124	4	5	5
Head Lifeguard (8 PT, 7 SE)	121	17	15	15
Lifeguard (37 PT, 85 SE)	118	130	122	122
Recreation Leader (SE)	118	2	3	3
Water Safety Instructor (19 PT, 8 SE)	118	27	27	27
Recreation Aide (36 PT, 23 SE)	112	45	59	59
Assistant Swim Instructor I (SE)	-	1	-	-
Total		241	247	246

**Core Services**

Natural Resources focus is on maintaining and preserving properties that align with conservation and open space areas while also educating the public on the importance of these natural spaces, water conservation, wildlife and environmental education.

**Key Points Affecting Service, Performance and Adopted Budget**

Natural Resources was established in FY20 with positions transferred from Parks & Median Maintenance as part of a Department restructure to reallocate specific staff to meet the Core Services outlined.



**Expenditures - 17573000**

	2020-2021 Actual	2021-2022 Revised	2022-2023 Adopted
<b>Personnel</b>	<b>883,085</b>	<b>681,633</b>	<b>791,499</b>
<b>Operations</b>	<b>376,887</b>	<b>266,669</b>	<b>523,499</b>
<b>Capital</b>	<b>147,555</b>	<b>114,018</b>	<b>184,800</b>
<b>Total</b>	<b>1,407,527</b>	<b>1,062,320</b>	<b>1,499,798</b>

**Major Budget Items**

Increase in FY23 personnel appropriations is directly related to vacant positions, internal equity and pay plan adjustments in F22.

In FY22, \$175,000 was transferred to Parks & Median Maintenance for right of way mowing services. Additionally, parks and trail concrete repairs were reduced by \$200,000 in FY222 and rolled forward to FY23 as the project has yet to begin.

FY23 capital appropriations provide funding for a switch & go truck with a chipper box in addition to a wood chipper for handling larger diameter logs to increase efficiency.

**Personnel**

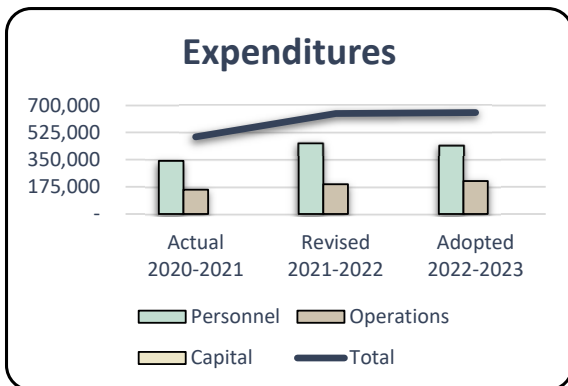
	Level	FY 2021	FY 2022	FY 2023
<b>Natural Resources Manager</b>	<b>156</b>	<b>1</b>	<b>1</b>	<b>1</b>
<b>Parks Superintendent</b>	<b>-</b>	<b>1</b>	<b>-</b>	<b>-</b>
<b>Parks Supervisor</b>	<b>145</b>	<b>-</b>	<b>1</b>	<b>1</b>
<b>Education &amp; Outreach Coordinator</b>	<b>137</b>	<b>-</b>	<b>1</b>	<b>1</b>
<b>Crew Leader - Parks</b>	<b>133</b>	<b>3</b>	<b>2</b>	<b>2</b>
<b>Equipment Operator - Parks</b>	<b>-</b>	<b>2</b>	<b>1</b>	<b>-</b>
<b>Maintenance Worker II - Parks</b>	<b>124</b>	<b>-</b>	<b>4</b>	<b>3</b>
<b>Maintenance Worker - Parks</b>	<b>121</b>	<b>7</b>	<b>2</b>	<b>2</b>
<b>Total</b>		<b>14</b>	<b>12</b>	<b>10</b>

### Core Services

Athletics oversees internal and external organizational usages for athletic facilities. The team works as a liaison with associations that offer recreational activities to youth and adult residents. Adult sports currently offered are softball, flag football, kickball and cricket. Athletics also offers Athletic Events, such as MLB's "Pitch, Hit, & Run".

### Key Points Affecting Service, Performance and Adopted Budget

The majority of partner associations have seen their participatory numbers rise over the last year. Overall usage from partner associations and other outside organizations is more than both 2020 & 2021.



### Expenditures - 17574000

	2020-2021 Actual	2021-2022 Revised	2022-2023 Adopted
Personnel	342,359	457,262	441,891
Operations	155,051	190,282	211,166
Capital	-	-	-
<b>Total</b>	<b>497,410</b>	<b>647,544</b>	<b>653,057</b>

### Major Budget Items

Personnel appropriations for FY22 are higher than FY23 due to the resignation and payout of a tenured Athletic Programs Supervisor.

Contract Services account for 85% of the FY23 operations appropriations budget.

### Personnel

	Level	FY 2021	FY 2022	FY 2023
Athletic Programs Supervisor	141	1	1	1
Recreation Center Supervisor	141	1	1	1
Recreation Coordinator	133	1	1	1
Customer Service Representative	124	1	1	1
Recreation Facilities Monitor (PT)	124	3	3	3
Recreation Aide (PT)	112	3	3	3
<b>Total</b>		<b>10</b>	<b>10</b>	<b>10</b>

## PARKS SERVICES

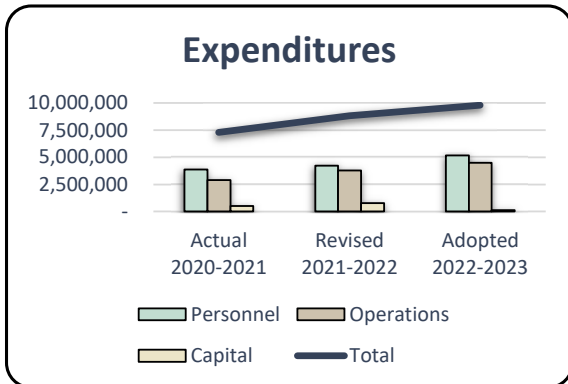
## Parks & Median Maintenance

### Core Services

Parks & Median Maintenance manages the maintenance of the City's neighborhood parks, community parks, hike & bike trails and additional special purpose park sites. Parks is continually striving to provide the City's growing population with quality parks, open spaces and facilities. Parks is committed to providing a great park system that complements the overall image and livability of the City.

### Key Points Affecting Service, Performance and Adopted Budget

More than 1,500 acres of park land, including nearly 60 athletic game fields are managed by Parks and Median Maintenance as well as approximately 300 acres of medians along the City's roads and highways.



### Expenditures - 17575000

	2020-2021 Actual	2021-2022 Revised	2022-2023 Adopted
<b>Personnel</b>	3,879,301	4,235,552	5,162,077
<b>Operations</b>	2,892,905	3,796,468	4,491,326
<b>Capital</b>	505,378	793,686	147,179
<b>Total</b>	7,277,584	8,825,706	9,800,582

### Major Budget Items

A new Certified Applicator position is included in FY23 personnel appropriations.

Operations appropriations increase 18% primarily for utilities, contract services for median maintenance and chemical supplies for grass treatment.

Capital appropriations in FY23 include a chemical spray machine and replacement capital for a gooseneck trailer and a ballfield machine. Revised FY22 funding provides for two Ford F-250 trucks and two Ford F-150 trucks requested during the FY23 budget process.

### Personnel

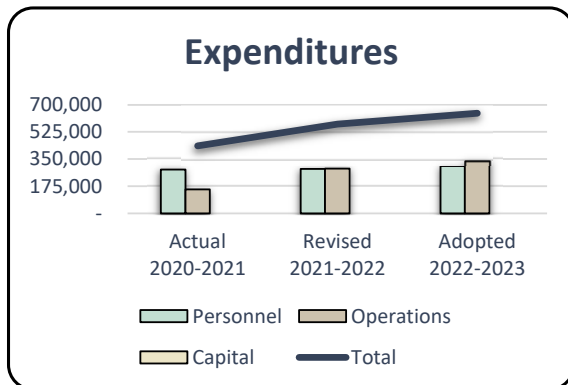
	Level	FY 2021	FY 2022	FY 2023
Parks Services Manager	156	1	1	1
Parks Superintendent	153	2	3	3
Contract Administrator	145	-	-	1
Parks Supervisor	145	2	2	2
Crew Leader - Parks	133	11	12	12
Certified Applicator	130	1	1	2
Licensed Irrigator	128	1	1	1
Equipment Operator - Parks	126	9	10	11
Senior Small Engine Mechanic	126	1	2	2
Irrigation Technician	124	3	3	3
Maintenance Worker II - Parks	124	-	17	17
Small Engine Mechanic	-	1	-	-
Maintenance Worker - Parks	121	29	10	11
<b>Total</b>		<b>61</b>	<b>62</b>	<b>66</b>

### Core Services

Special Events provides direction and managerial oversight for recreation programs and special events. The Division services the residents by improving the quality of life for our community through exceptional programs and special events.

### Key Points Affecting Service, Performance and Adopted Budget

The FY23 Budget provides for a variety of recreational programs with an emphasis on administering memorable special events such as Merry Main Street, Daddy Daughter Dance, Festival of Colors and the Frosty 5K Run. Events such as Live on the Lawn, Paws in the Pool and a month-long calendar of events in July supporting National Parks and Recreation Month are also offered.



### Expenditures - 17576000

	2020-2021 Actual	2021-2022 Revised	2022-2023 Adopted
<b>Personnel</b>	<b>281,411</b>	<b>286,187</b>	<b>305,228</b>
<b>Operations</b>	<b>154,507</b>	<b>288,405</b>	<b>340,549</b>
<b>Capital</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>Total</b>	<b>435,918</b>	<b>574,592</b>	<b>645,777</b>

### Major Budget Items

74% of the operational funding in FY23 is for contract services, promotional items and rental of equipment needed for various programs and special events offered to the community.

### Personnel

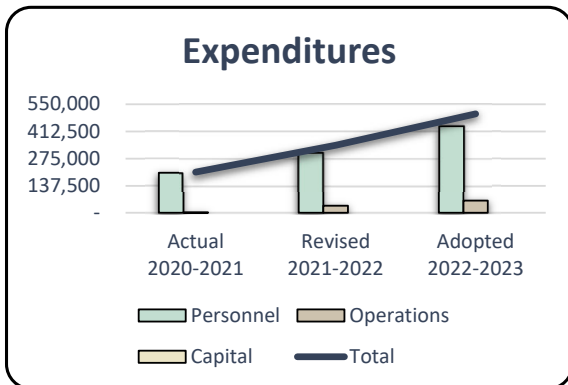
	Level	FY 2021	FY 2022	FY 2023
<b>Arts, Culture &amp; Special Events Manager</b>	<b>156</b>	<b>1</b>	<b>1</b>	<b>1</b>
<b>Special Events Program Supervisor</b>	<b>141</b>	<b>1</b>	<b>1</b>	<b>1</b>
<b>Recreation Coordinator</b>	<b>133</b>	<b>1</b>	<b>1</b>	<b>1</b>
<b>Total</b>		<b>3</b>	<b>3</b>	<b>3</b>

### Core Services

Planning & CIP provides for long-range planning of the City's parks and recreation system, including the acquisition and development of parks, open space and trail systems within the community.

### Key Points Affecting Service, Performance and Adopted Budget

Currently managing over 30 different projects. Projects range from small scale renovations to large scale Community Park design and construction projects.



### Expenditures - 17578000

	2020-2021 Actual	2021-2022 Revised	2022-2023 Adopted
<b>Personnel</b>	<b>202,911</b>	<b>305,923</b>	<b>438,852</b>
<b>Operations</b>	<b>2,182</b>	<b>36,745</b>	<b>61,679</b>
<b>Capital</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>Total</b>	<b>205,093</b>	<b>342,668</b>	<b>500,531</b>

### Major Budget Items

FY23 personnel and operations appropriations provide for a new Park Planner II position.

Primary increase to operations appropriations for professional services is related to a council top ten priority for connected hike and bike trails.

### Personnel

	Level	FY 2021	FY 2022	FY 2023
<b>Civil Engineer - Parks Projects</b>	<b>155</b>	<b>-</b>	<b>1</b>	<b>1</b>
<b>Principal Planner</b>	<b>153</b>	<b>1</b>	<b>1</b>	<b>1</b>
<b>Senior Planner - Parks</b>	<b>149</b>	<b>2</b>	<b>1</b>	<b>1</b>
<b>Parks Planner II</b>	<b>145</b>	<b>-</b>	<b>-</b>	<b>1</b>
<b>Total</b>		<b>3</b>	<b>3</b>	<b>4</b>



### Core Services

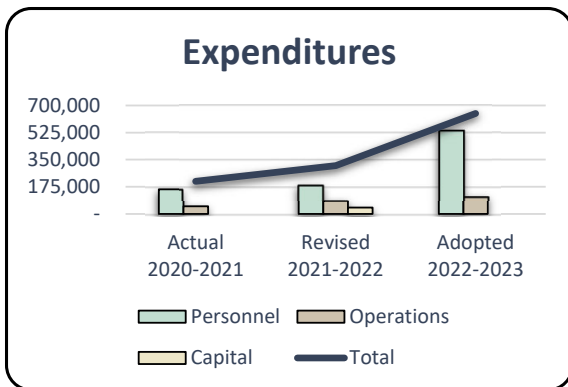
Through a visit to the Frisco Heritage Museum and Historic Village, Frisco residents and visitors can embark on a journey through local history. The Museum features exhibits highlighting local artifacts, citizens and photographs, as well as an old-time cinema house showing multimedia presentations.

The Frisco Historic Village is comprised of buildings representing the area's rich history.

### Key Points Affecting Service, Performance and Adopted Budget

The Heritage Museum will support the City Council's goal of making the Museum and Village a premier destination by actively providing information about the facilities and what they have to offer.

The Heritage Museum staff will enhance exhibits and events that will support increased visitor attendance and participation. The Museum won both the TRAPS Regional and State Programming Awards for "Fleeing to Frisco" in FY22.



### Expenditures - 17579000

	2020-2021 Actual	2021-2022 Revised	2022-2023 Adopted
<b>Personnel</b>	<b>159,121</b>	<b>184,843</b>	<b>535,756</b>
<b>Operations</b>	<b>50,679</b>	<b>85,496</b>	<b>112,073</b>
<b>Capital</b>	<b>-</b>	<b>41,683</b>	<b>-</b>
<b>Total</b>	<b>209,800</b>	<b>312,022</b>	<b>647,829</b>

### Major Budget Items

7 positions were reassigned from the Community Development Corporation - Frisco Discovery Center to the General Fund in FY23. The CDC will continue to fund these positions through a transfer.

Approximately 30% of the operations budget in FY23 is related to contract services for programs and events.

### Personnel

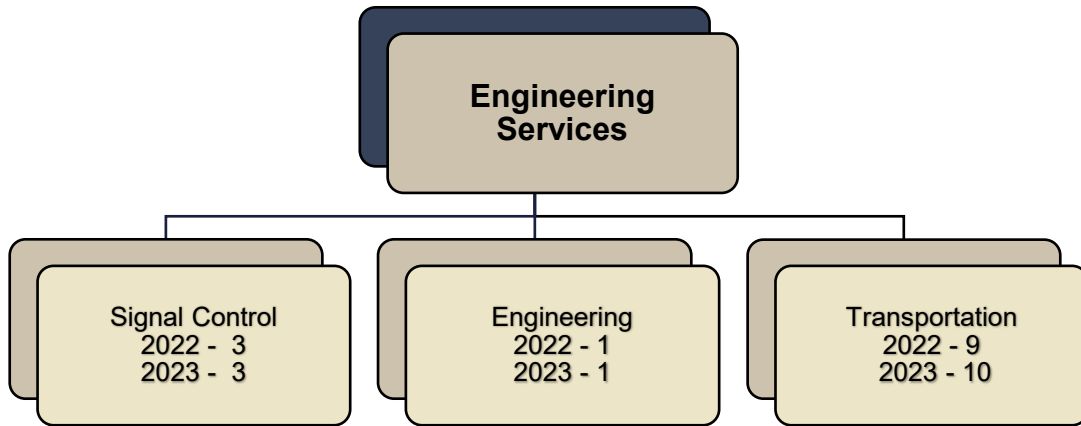
	Level	FY 2021	FY 2022	FY 2023
Discovery Center Supervisor	141	-	-	1
Heritage Park Administrator	140	1	1	1
Technical Director	138	-	-	1
Arts & Culture Educator	137	1	1	1
Arts Center Assistant	126	-	-	1
Recreation Leader (PT)	118	1	1	5
Recreation Aide (SE)	112	1	1	1
<b>Total</b>		<b>4</b>	<b>4</b>	<b>11</b>



# ENGINEERING SERVICES DEPARTMENT SUMMARY

## DEPARTMENT MISSION

To provide municipal infrastructure delivery through management of City funded capital projects and review of private development projects, provide transportation engineering and operations services to the residents and facilitate engineering and technical services to infrastructure operations and maintenance.

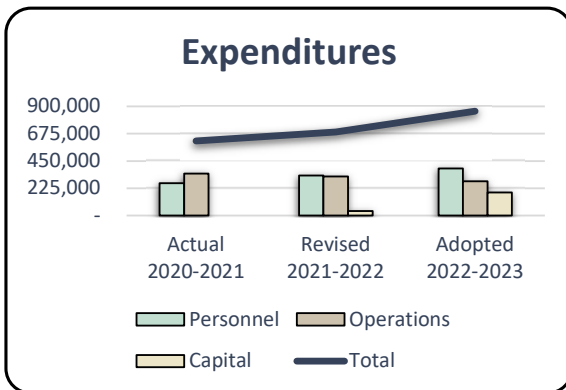


## Expenditure Summary

Activity	2020-2021 Actual	2021-2022 Revised	2022-2023 Adopted	% Change FY 2022 to FY 2023
Signal Control	\$ 614,634	\$ 690,470	\$ 860,283	24.59%
Engineering	87,369	97,351	107,154	10.07%
Transportation	<u>1,569,489</u>	<u>2,023,271</u>	<u>1,991,341</u>	<u>-1.58%</u>
<b>Totals</b>	<u>\$ 2,271,492</u>	<u>\$ 2,811,092</u>	<u>\$ 2,958,778</u>	<u>5.25%</u>

**Core Services**

The Signal Control Division operates the traffic signal system which includes traffic cameras, radio equipment and communications and networking equipment.

**Expenditures - 18085000**

	2020-2021 Actual	2021-2022 Revised	2022-2023 Adopted
<b>Personnel</b>	<b>268,194</b>	<b>331,165</b>	<b>388,268</b>
<b>Operations</b>	<b>346,440</b>	<b>321,315</b>	<b>282,015</b>
<b>Capital</b>	<b>-</b>	<b>37,990</b>	<b>190,000</b>
<b>Total</b>	<b>614,634</b>	<b>690,470</b>	<b>860,283</b>

**Major Budget Items**

Operating expenditures decrease from FY22 to FY23 for reductions in contract services and computer equipment purchases.

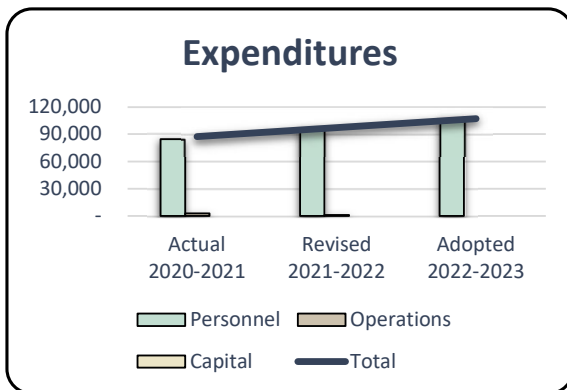
End of Life Opticom (emergency vehicle preemption) equipment is included in replacement capital for \$150,000 in FY23. Additionally, capital appropriations are available for network, data storage and cybersecurity equipment.

**Personnel**

	Level	FY 2021	FY 2022	FY 2023
ITS Project Manager	155	1	1	1
Signal Systems Operator	137	1	2	2
<b>Total</b>		<b>2</b>	<b>3</b>	<b>3</b>

**Core Services**

The Engineering Division in the General Fund is responsible for acquiring Right of Way for both capital and development projects and managing franchise utility relocations for Capital Projects.

**Expenditures - 18088000**

	2020-2021 Actual	2021-2022 Revised	2022-2023 Adopted
<b>Personnel</b>	<b>84,591</b>	<b>96,446</b>	<b>107,154</b>
<b>Operations</b>	<b>2,778</b>	<b>905</b>	<b>-</b>
<b>Capital</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>Total</b>	<b>87,369</b>	<b>97,351</b>	<b>107,154</b>

**Major Budget Items**

Primary expenditures are personnel related.

**Personnel****ROW Service Administrator**

**Total**

Level	FY 2021	FY 2022	FY 2023
150	1	1	1
<b>Total</b>	<b>1</b>	<b>1</b>	<b>1</b>

### Core Services

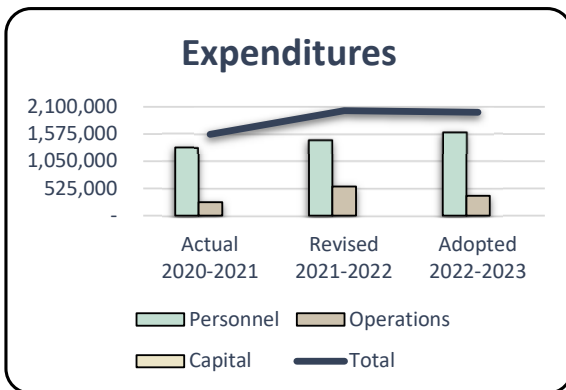
The Transportation Division is responsible for the management of traffic signal and lighting capital projects, operation of transportation infrastructure, special event traffic operations, infrastructure planning, data collection and analysis, transit, Smart City technology and transportation engineering review for all development in the City.

### Key Points Affecting Service, Performance and Adopted Budget

State law enacted in FY20 requires that site plans and construction sets be reviewed within 30 days. As the number of submittals increase, additional staff time must be allocated to review plans to meet the requirements of the law, taking time away from other workloads that do not have state law requirements. A new traffic engineer position will help redistribute this workload.

As the number of traffic signals increases and the complexity of the traffic signal system expands, the number of maintenance issues will increase (keeping outdoor electronic equipment operating, etc.). The drop in maintenance work orders in FY22 reflects a time period when a new signal system operator position had not been filled. This position has recently been filled and so FY23 work orders are expected to increase again.

Operating a transportation system has become increasingly dependent upon the collection and analysis of more and more data. In addition to the City's own traffic count and crash databases, new data is constantly being collected by smart phones, websites and apps, traffic cameras, traffic signal computers and vehicles themselves.



### Expenditures - 18089000

	2020-2021 Actual	2021-2022 Revised	2022-2023 Adopted
<b>Personnel</b>	<b>1,312,730</b>	<b>1,460,302</b>	<b>1,607,535</b>
<b>Operations</b>	<b>256,759</b>	<b>562,969</b>	<b>383,806</b>
<b>Capital</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>Total</b>	<b>1,569,489</b>	<b>2,023,271</b>	<b>1,991,341</b>

### Major Budget Items

FY23 personnel appropriations include a Traffic Engineer position needed to address resident traffic signal service requests and implement traffic safety improvements, which will free the ITS Manager to work on more innovative transportation solutions.

As in previous years, the majority of operational expenditures consist of independent studies by outside consultants. These studies typically result in master planning documents or reports analyzing transportation data or alternatives. The funding for consulting work in FY23 will include annual 24 hour and turning movement count program, annual crash study, traffic calming studies, roundabout reviews, traffic safety analysis, traffic signal performance measures and grant application support services.

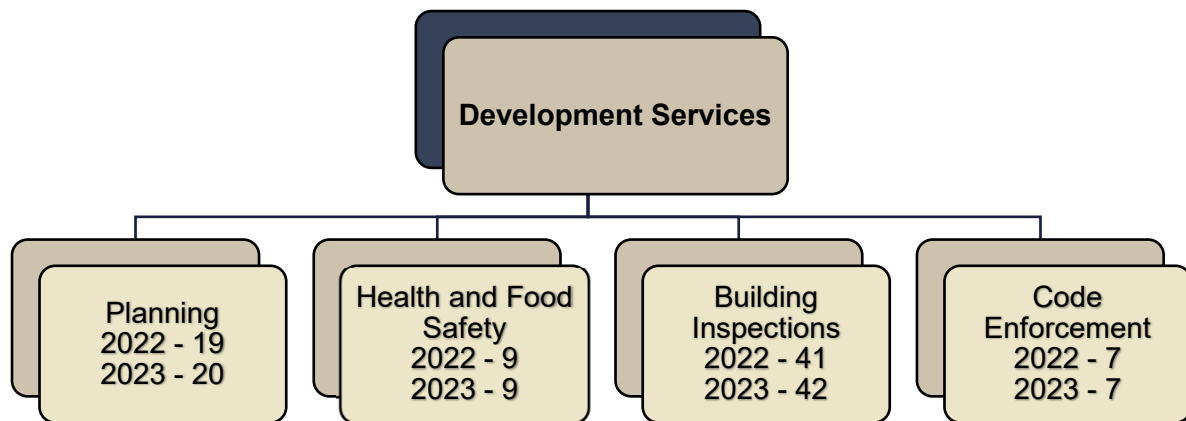
### Personnel

	Level	FY 2021	FY 2022	FY 2023
<b>Asst. Director of Engineering Services/Transportation</b>	<b>204</b>	<b>1</b>	<b>1</b>	<b>1</b>
<b>Traffic Signal and ITS Manager</b>	<b>163</b>	<b>1</b>	<b>1</b>	<b>1</b>
<b>Transportation Planning Manager</b>	<b>163</b>	<b>1</b>	<b>1</b>	<b>1</b>
<b>Senior Traffic Engineer</b>	<b>160</b>	<b>3</b>	<b>3</b>	<b>3</b>
<b>Traffic Engineer</b>	<b>155</b>	<b>1</b>	<b>1</b>	<b>2</b>
<b>Traffic Technician</b>	<b>136</b>	<b>2</b>	<b>2</b>	<b>2</b>
<b>Total</b>		<b>9</b>	<b>9</b>	<b>10</b>

# DEVELOPMENT SERVICES DEPARTMENT SUMMARY

## DEPARTMENT MISSION

To support the City's efforts in becoming a community of value that focuses on the quality of life through services we provide and laying the foundation for a sustainable future through innovative planning and building practices. The Department will provide services and programs to minimize the risk of illness and injury to the community.



## Expenditure Summary

Activity	2020-2021 Actual	2021-2022 Revised	2022-2023 Adopted	% Change FY 2022 to FY 2023
Planning	\$ 1,949,183	\$ 2,186,084	\$ 3,040,599	39.09%
Health and Food Safety	986,384	1,007,914	1,205,835	19.64%
Building Inspections	3,789,820	3,965,422	4,376,683	10.37%
Code Enforcement	<u>588,833</u>	<u>696,327</u>	<u>772,848</u>	<u>10.99%</u>
<b>Totals</b>	<b><u>\$ 7,314,220</u></b>	<b><u>\$ 7,855,747</u></b>	<b><u>\$ 9,395,965</u></b>	<b><u>19.61%</u></b>

### Core Services

The Planning Division coordinates the updating and administering of the City's Comprehensive Plan's policy statements that address planning and development topics and forecasts demographic data. Planning also oversees the development of the City to ensure compliance with the City's Zoning and Subdivision Ordinances and coordinates the pre-submittal meetings and development review process. Planning manages the processing of zoning and development cases through the development process and prepares staff reports for the Planning & Zoning Commission and City Council. Planning manages the Downtown Advisory Board monthly meeting and associated downtown matters.

### Key Points Affecting Service, Performance and Adopted Budget

Work with Engineering Services on the design of Main Street and Elm Street while implementing the Downtown Master Plan. Partner with Parks and Recreation on the implementation of Fourth Street Plaza.

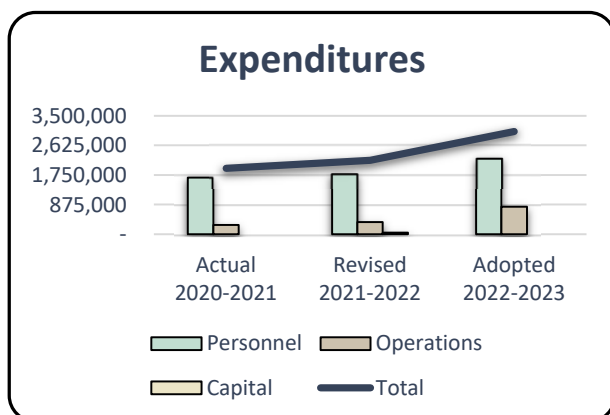
Continued change management and user acceptance for the implementation of the Electronic Plan Review Program.

Review and update the Comprehensive Land Use Plan.

Coordinate the annual HOA Presidents Meeting.

Provide training for staff opportunity, professional growth and career advancement to improve the quality of services provided.

Respond accordingly to 2023 Legislative Bills.



### Expenditures - 19010000

	2020-2021 Actual	2021-2022 Revised	2022-2023 Adopted
<b>Personnel</b>	<b>1,675,152</b>	<b>1,779,061</b>	<b>2,230,356</b>
<b>Operations</b>	<b>274,031</b>	<b>359,955</b>	<b>810,243</b>
<b>Capital</b>	<b>-</b>	<b>47,068</b>	<b>-</b>
<b>Total</b>	<b>1,949,183</b>	<b>2,186,084</b>	<b>3,040,599</b>

### Major Budget Items

FY23 personnel appropriations provide for an Assistant Director position

Revised budget was adjusted to move the comprehensive plan update from FY22 to FY23. Operations funding in FY23 provides for multiple external studies in addition to Avolve computer software update. Appropriations also include replacement laptops and increases in travel and training for staff development.



**DEVELOPMENT SERVICES****Planning****Personnel**

	Level	FY 2021	FY 2022	FY 2023
Director of Development Services	208	1	1	1
Assistant Director of Development Services	204	-	-	1
Development Review Manager	157	-	1	1
Planning & Zoning Manager	157	1	1	1
Development Business Analyst	154	-	1	1
Principal Planner	-	1	-	-
Senior Landscape Architect	149	2	2	2
Senior Planner	149	3	3	3
Planner II	145	-	2	2
Planner I	141	3	1	1
Landscape Inspector	137	1	1	1
Administrative Supervisor	133	1	1	1
Planning Technician	130	3	3	3
Senior Department Records & Info Management Tech	130	1	1	1
Administrative Assistant	126	1	1	1
Intern Masters (SE)	-	1	-	-
Intern Bachelors (SE)	118	-	1	1
Total		19	20	21

## Core Services

Health and Food Safety provides services, programs, public health education and standards to ensure the public's health regarding health and public and semi-public swimming pool sanitation. Monitors third party contractor for West Nile Virus testing and spraying.

## Key Points Affecting Service, Performance and Adopted Budget

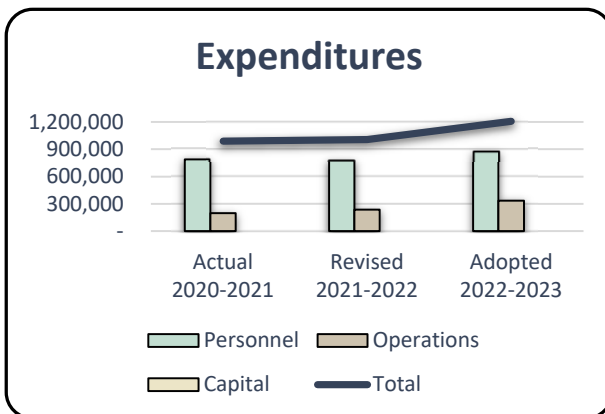
Review City Council recommendations for updates to the health ordinance regulating food establishments in accordance with the Department's Strategic Plan.

Provide training for staff opportunity, professional growth and career advancement to improve the quality of services provided.

Manage the Mosquito Surveillance and Response program.

Support the dual Strategic Focus Areas of Public Health and Safety as well as Excellence in City Government through surveillance efforts of mosquito-borne diseases.

Monitor & respond accordingly to 2023 Legislative Bills.



## Expenditures - 19094000

	2020-2021 Actual	2021-2022 Revised	2022-2023 Adopted
Personnel	788,049	772,809	872,302
Operations	198,335	235,105	333,533
Capital	-	-	-
<b>Total</b>	<b>986,384</b>	<b>1,007,914</b>	<b>1,205,835</b>

## Major Budget Items

Senior Environmental Health Inspector position vacant in FY22 is fully funded in FY23.

Contract services for mosquito program account for 81% of FY23 operations appropriations.

## Personnel

	Level	FY 2021	FY 2022	FY 2023
Environmental Health Supervisor	149	1	1	1
Senior Environmental Health Specialist	143	3	3	3
Environmental Health Specialist II	140	-	1	1
Environmental Health Specialist I	137	2	1	1
Senior Environmental Health Inspector	135	1	1	1
Environmental Health Inspector	132	1	1	1
Environmental Health Technician	130	1	1	1
<b>Total</b>		<b>9</b>	<b>9</b>	<b>9</b>

### Core Services

The Building Inspections Division safeguards the public's health and safety through the review and inspection of all building construction, remodel, additions and alterations. Processes and inspects accessory permits of signs, pools and fences. Routinely inspects multi-family residence and investigates complaints. Provides "walk-in" service for all Department functions as well as the cashier functions for Engineering Services and the processing of Board of Adjustment applications.

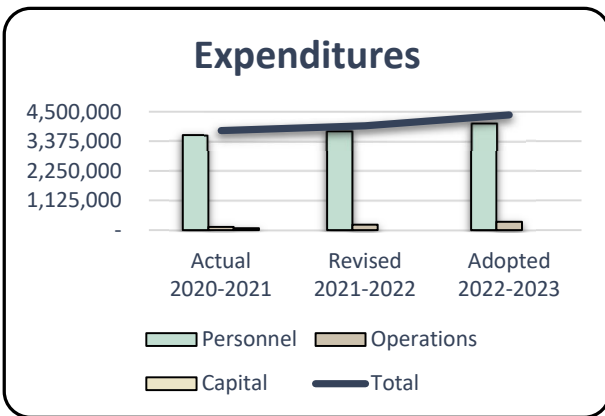
### Key Points Affecting Service, Performance and Adopted Budget

Update Substandards to be current with state law.

Review the Council recommendation for updates to the ordinance regulating signs in accordance with the Department's Strategic Plan.

Provide training for staff opportunity, professional growth and career advancement to improve the quality of services provided.

Respond accordingly to 2023 Legislative Bills.



### Expenditures - 19096000

	2020-2021 Actual	2021-2022 Revised	2022-2023 Adopted
Personnel	3,609,477	3,764,719	4,061,048
Operations	117,264	200,703	315,635
Capital	63,079	-	-
<b>Total</b>	<b>3,789,820</b>	<b>3,965,422</b>	<b>4,376,683</b>

### Major Budget Items

FY23 personnel appropriations provide for new position, Permit Supervisor.

Operations expenditures include funding for updating of the ICC 2021 Code books for the Department, replacement laptops and tablets per the City's IT replacement schedule and increased travel and training post-pandemic.

**DEVELOPMENT SERVICES****Building Inspections****Personnel**

	<b>Level</b>	<b>FY 2021</b>	<b>FY 2022</b>	<b>FY 2023</b>
<b>Building Official</b>	<b>163</b>	<b>1</b>	<b>1</b>	<b>1</b>
<b>Assistant Building Official</b>	<b>153</b>	<b>1</b>	<b>1</b>	<b>1</b>
<b>Permit Services Official</b>	<b>-</b>	<b>1</b>	<b>-</b>	<b>-</b>
<b>Chief Building Inspector</b>	<b>145</b>	<b>3</b>	<b>3</b>	<b>3</b>
<b>Permit Supervisor</b>	<b>145</b>	<b>-</b>	<b>-</b>	<b>1</b>
<b>Plans Examiner Supervisor</b>	<b>145</b>	<b>1</b>	<b>1</b>	<b>1</b>
<b>Senior Building Inspector</b>	<b>140</b>	<b>1</b>	<b>1</b>	<b>1</b>
<b>Senior Plans Examiner</b>	<b>140</b>	<b>1</b>	<b>2</b>	<b>2</b>
<b>Building Inspector</b>	<b>137</b>	<b>19</b>	<b>19</b>	<b>19</b>
<b>Multi-Family Inspector</b>	<b>137</b>	<b>1</b>	<b>1</b>	<b>1</b>
<b>Plans Examiner</b>	<b>137</b>	<b>4</b>	<b>3</b>	<b>3</b>
<b>Building Permit Technician Supervisor</b>	<b>135</b>	<b>1</b>	<b>1</b>	<b>1</b>
<b>Senior Building Permit Technician</b>	<b>133</b>	<b>-</b>	<b>1</b>	<b>1</b>
<b>Building Permit Technician</b>	<b>130</b>	<b>3</b>	<b>2</b>	<b>2</b>
<b>Senior Customer Service Representative</b>	<b>130</b>	<b>1</b>	<b>1</b>	<b>1</b>
<b>Administrative Assistant</b>	<b>126</b>	<b>1</b>	<b>1</b>	<b>1</b>
<b>Customer Service Representative</b>	<b>124</b>	<b>2</b>	<b>2</b>	<b>2</b>
<b>Total</b>		<b>41</b>	<b>40</b>	<b>41</b>

### Core Services

Code Enforcement works in partnership with citizens, property owners and businesses to promote and maintain a safe and desirable community that maintains and preserves property values, by working with other City Departments and enforcing City ordinances.

### Key Points Affecting Service, Performance and Adopted Budget

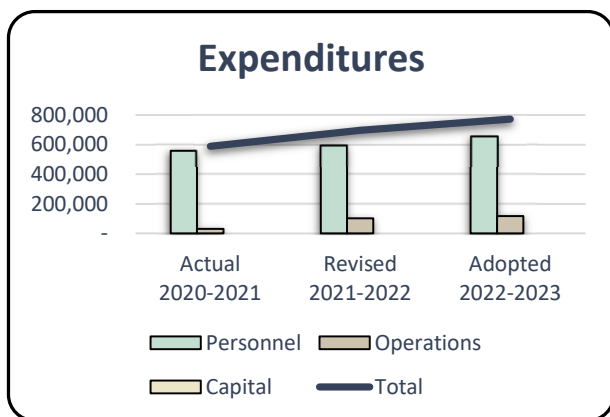
Continue monitoring and process improvement for implementation of Short Term Rental registration.

Provide training for staff opportunity, professional growth and career advancement to improve the quality of services provided.

Work with homeowners to maintain and preserve their property as well as attend HOA president's meetings and training events.

Assist and work with other City Departments in minimizing code violations in neighborhoods. Monitor contracts and bill homeowner for the mowing, minor structural removal and residential property clean-up.

Respond accordingly to 2023 Legislative Bills.



### Expenditures - 19098000

	2020-2021 Actual	2021-2022 Revised	2022-2023 Adopted
<b>Personnel</b>	<b>558,961</b>	<b>594,605</b>	<b>655,335</b>
<b>Operations</b>	<b>29,872</b>	<b>101,722</b>	<b>117,513</b>
<b>Capital</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>Total</b>	<b>588,833</b>	<b>696,327</b>	<b>772,848</b>

### Major Budget Items

Personnel, contract services and continuing education are key expenditures.

### Personnel

	Level	FY 2021	FY 2022	FY 2023
<b>Code Enforcement Supervisor</b>	<b>145</b>	<b>1</b>	<b>1</b>	<b>1</b>
<b>Senior Code Enforcement Officer</b>	<b>140</b>	<b>2</b>	<b>2</b>	<b>2</b>
<b>Code Enforcement Officer</b>	<b>133</b>	<b>2</b>	<b>3</b>	<b>3</b>
<b>Code Enforcement Technician</b>	<b>130</b>	<b>2</b>	<b>1</b>	<b>1</b>
<b>Total</b>		<b>7</b>	<b>7</b>	<b>7</b>

## NON-DEPARTMENTAL

### Core Services

Non-departmental funding includes transfers out and other funding needs for all General Fund Departments.

### Key Points Affecting Service, Performance and Adopted Budget

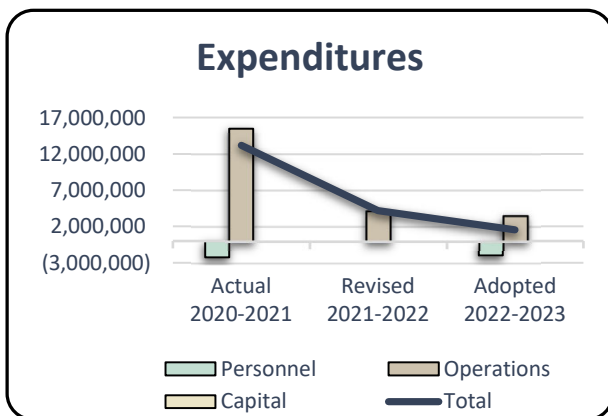
Operations appropriations included in Revised FY 2022 include:

Transfer to Capital Reserve Fund	\$ 1,406,020
Transfer to Public Leased Facility Fund	100,000
Transfer to Special Events Fund	94,500
Transfer to Public Art Fund	363,727
Transfer to Grant and Contracts Fund	250,000
Transfer to Capital Projects Fund	1,950,000
Total Contingency and Transfers to Other Funds	<u>\$ 4,164,247</u>

Operations appropriations included in Fiscal Year 2023 include:

Contingency	\$ 1,000,000
Transfer to Capital Reserve Fund	1,500,000
Transfer to Public Leased Facility Fund	157,000
Transfer to Special Events Fund	249,500
Transfer to Public Art Fund	358,537
Transfer to Grant and Contracts Fund	250,000
Total Contingency and Transfers to Other Funds	<u>\$ 3,515,037</u>

Personnel appropriations for FY22 include anticipated attrition savings of \$2,000,000 for salary, insurance and benefit savings which will be allocated to the Departments, pending vacancies, during the revised budget process.



### Expenditures - 19999000

	2020-2021 Actual	2021-2022 Revised	2022-2023 Adopted
Personnel	(2,287,057)	-	(2,000,000)
Operations	15,483,080	4,164,247	3,515,037
Capital	-	-	-
<b>Total</b>	<b>13,196,023</b>	<b>4,164,247</b>	<b>1,515,037</b>

### Personnel

Note: No positions are funded in this Division.

**CITY OF FRISCO  
INSURANCE RESERVE FUND  
BUDGET SUMMARY  
FISCAL YEAR 2022 - 2023**

	<u>ACTUAL FY 2020-21</u>	<u>ORIGINAL BUDGET FY 2021-22</u>	<u>REVISED BUDGET FY 2021-22</u>	<u>ADOPTED BUDGET FY 2022-23</u>
Fund Balance, Beginning	\$ 15,761,034	\$ 19,191,035	\$ 21,960,865	\$ 21,003,865
Receipts:				
Interest Income	23,416	30,000	43,000	60,000
Interfund Transfers - General Fund	8,776,415	-	-	-
<b>Total Revenue</b>	<u>8,799,831</u>	<u>30,000</u>	<u>43,000</u>	<u>60,000</u>
<b>Funds Available</b>	<u>24,560,865</u>	<u>19,221,035</u>	<u>22,003,865</u>	<u>21,063,865</u>
Deductions:				
Interfund Transfers - General Fund	2,600,000	1,000,000	1,000,000	39,000
<b>Total Deductions</b>	<u>2,600,000</u>	<u>1,000,000</u>	<u>1,000,000</u>	<u>39,000</u>
<b>Committed Fund Balance, Ending</b>	<u><b>\$ 21,960,865</b></u>	<u><b>\$ 18,221,035</b></u>	<u><b>\$ 21,003,865</b></u>	<u><b>\$ 21,024,865</b></u>

The Insurance Reserve Fund was established in FY 2010 as a separate fund subsidiary to the General Fund with a transfer. The reserve is set aside to cover unanticipated health insurance claims and as a stabilization fund for premium charges and any implicit rate subsidy for our post employment benefits.

In FY22, the City adopted the Fund Balance Policy documenting the Committed Fund Balance includes 25% of annual health insurance claims, plus 50% of the annual OPEB liability, plus 50% of the current liability of compensated absences for all City employees, and \$1 million for catastrophic claims or deductibles for property and liability.

Projected insurance claims and expenditures for FY23 total almost \$24 million. In years when claims exceed premiums, this fund could cover the shortfall and likewise, excess program charges will be transferred to the reserve fund at the end of the year. Staff continually review program expenditures as well as regulations and usage to recommend adjustments as appropriate in insurance rates.

Interfund transfer of \$39,000 to the General Fund is for the new employee benefit offering annual memberships to the Frisco Athletic Center (FAC) and the Grove for city employees.

This is a subsidiary fund to the General Fund.

**CITY OF FRISCO  
CAPITAL RESERVE FUND  
BUDGET SUMMARY  
FISCAL YEAR 2022 - 2023**

	<u>ACTUAL FY 2020-21</u>	<u>ORIGINAL BUDGET FY 2021-22</u>	<u>REVISED BUDGET FY 2021-22</u>	<u>ADOPTED BUDGET FY 2022-23</u>
Fund Balance, Beginning	\$ 7,999,107	\$ 12,837,061	\$ 13,266,320	\$ 14,267,902
Receipts:				
Interest Income	11,821	24,000	37,000	60,000
Interfund Transfers - General Fund	5,255,392	1,300,000	1,406,020	1,500,000
<b>Total Revenue</b>	<b><u>5,267,213</u></b>	<b><u>1,324,000</u></b>	<b><u>1,443,020</u></b>	<b><u>1,560,000</u></b>
<b>Funds Available</b>	<b><u>13,266,320</u></b>	<b><u>14,161,061</u></b>	<b><u>14,709,340</u></b>	<b><u>15,827,902</u></b>
Deductions:				
Interfund Transfers - Capital Projects Fund	-	-	441,438	-
<b>Total Deductions</b>	<b><u>-</u></b>	<b><u>-</u></b>	<b><u>441,438</u></b>	<b><u>-</u></b>
<b>Committed Fund Balance, Ending</b>	<b><u>\$ 13,266,320</u></b>	<b><u>\$ 14,161,061</u></b>	<b><u>\$ 14,267,902</u></b>	<b><u>\$ 15,827,902</u></b>

The City Council established a reserve for future infrastructure needs and set a financial policy to accomplish this goal. The FY 2008 Budget established the Capital Reserve Fund with a General Fund transfer of \$500,000.

The Fund continues to be supported by transfers from the General Fund, in line with City Policy to transfer funds from the General Fund each year in which the prior year ending has a net increase to Fund Balance.

This is a subsidiary fund to the General Fund.



**CITY OF FRISCO  
PUBLIC LEASED FACILITY FUND  
BUDGET SUMMARY  
FISCAL YEAR 2022 - 2023**

	ACTUAL FY 2020-21	ORIGINAL BUDGET FY 2021-22	REVISED BUDGET FY 2021-22	ADOPTED BUDGET FY 2022-23
Fund Balance, Beginning	\$ 2,451,518	\$ 1,591,468	\$ 1,726,795	\$ 1,928,609
Receipts:				
Interest Income	323	325	1,900	3,600
Rents and Royalties	1,070,480	1,324,187	1,324,187	1,350,906
Interfund Transfers - General Fund	100,000	100,000	100,000	157,000
<b>Total Revenue</b>	<b>1,170,803</b>	<b>1,424,512</b>	<b>1,426,087</b>	<b>1,511,506</b>
<b>Funds Available</b>	<b>3,622,321</b>	<b>3,015,980</b>	<b>3,152,882</b>	<b>3,440,115</b>
Deductions:				
Operating Expenditures	850,391	1,199,638	1,224,273	1,275,804
Capital Expenditures	45,135	12,000	-	57,000
Interfund Transfers - General Fund	1,000,000	-	-	-
<b>Total Deductions</b>	<b>1,895,526</b>	<b>1,211,638</b>	<b>1,224,273</b>	<b>1,332,804</b>
<b>Committed Fund Balance, Ending</b>	<b>\$ 1,726,795</b>	<b>\$ 1,804,342</b>	<b>\$ 1,928,609</b>	<b>\$ 2,107,311</b>

The Fund accounts for the income and expenditures associated with the Public Leased Facilities; including the Downtown Reuse Plan and the Public Garages at the Stars Comerica Center and Dr. Pepper baseball stadium. For FY14 and forward, this Fund includes revenue from the leases of the old downtown buildings, interest earnings on fund balance and expenditures associated with the leases and building maintenance.

On June 6, 2006, the City adopted an implementation plan for the continued use of City-owned buildings in Historic Downtown. The Downtown Reuse Plan called for the City to retain ownership of the existing City Hall buildings and to focus future uses in specialty retail, dining and the arts. The City also contracted with a leasing and property management firm to assist in identifying tenants to support the development of the downtown area. One of the buildings is currently leased to School of Rock. The other buildings house the City's Parks Administration.

During FY 2013, the City assumed management responsibilities for the public garages at the Stars Comerica Center and Dr. Pepper Ballpark. Our partners fund 33% and 36% of the maintenance costs of garage #1 with the City funding the difference. The City funds the maintenance of garage #2, with a hotel and an office building, sharing some of the costs.

This is a subsidiary fund to the General Fund.

**CITY OF FRISCO  
SPECIAL EVENTS FUND  
BUDGET SUMMARY  
FISCAL YEAR 2022 - 2023**

	<u>ACTUAL FY 2020-21</u>	<u>ORIGINAL BUDGET FY 2021-22</u>	<u>REVISED BUDGET FY 2021-22</u>	<u>ADOPTED BUDGET FY 2022-23</u>
Fund Balance, Beginning	\$ 507,407	\$ 485,893	\$ 573,607	\$ 359,930
Receipts:				
Sponsorships	74,123	51,500	51,500	50,000
Merchandise & Other Revenue	55,177	32,000	52,000	49,000
Rents and Royalties	142,799	150,000	160,000	175,000
Interest Income	260	350	530	720
Interfund Transfers	63,273	114,150	94,500	249,500
<b>Total Revenue</b>	<b><u>335,632</u></b>	<b><u>348,000</u></b>	<b><u>358,530</u></b>	<b><u>524,220</u></b>
<b>Funds Available</b>	<b><u>843,039</u></b>	<b><u>833,893</u></b>	<b><u>932,137</u></b>	<b><u>884,150</u></b>
Deductions:				
Operating Expenditures	269,432	498,608	572,207	550,818
<b>Total Deductions</b>	<b><u>269,432</u></b>	<b><u>498,608</u></b>	<b><u>572,207</u></b>	<b><u>550,818</u></b>
<b>Fund Balance, Ending</b>	<b><u>\$ 573,607</u></b>	<b><u>\$ 335,285</u></b>	<b><u>\$ 359,930</u></b>	<b><u>\$ 333,332</u></b>

The Special Events Fund was established in FY03 to track and account for the contributions received for special events or other specifically designated purposes. For FY23, the Special Events Fund again provides funding for the annual Independence Day (July 4th) celebration. Funding for this event consists of sponsorships, proceeds from merchandise sales and General Fund subsidies.

Frisco Heritage Center & Museum is operated by the City Parks & Recreation Department. In FY20, the City added a full-time Recreation Coordinator and a part-time Rental Aide to coordinate the facility rentals and scheduling of events. It is anticipated there will be increased bookings in FY23, as we recover from the impact of Covid-19. The entire fund balance is set aside for the maintenance of the Heritage Center facilities.

This is a subsidiary fund to the General Fund.

**CITY OF FRISCO  
WORKFORCE HOUSING FUND  
BUDGET SUMMARY  
FISCAL YEAR 2022 - 2023**

	ACTUAL FY 2020-21	ORIGINAL BUDGET FY 2021-22	REVISED BUDGET FY 2021-22	ADOPTED BUDGET FY 2022-23
Fund Balance, Beginning	\$ 416,718	\$ 380,898	\$ 380,678	\$ 339,363
Receipts:				
Interest Income	134	180	785	1,560
<b>Total Revenue</b>	<b>134</b>	<b>180</b>	<b>785</b>	<b>1,560</b>
<b>Funds Available</b>	<b>416,852</b>	<b>381,078</b>	<b>381,463</b>	<b>340,923</b>
Deductions:				
Operating Expenditures	36,174	46,000	42,100	44,000
<b>Total Deductions</b>	<b>36,174</b>	<b>46,000</b>	<b>42,100</b>	<b>44,000</b>
<b>Committed Fund Balance, Ending</b>	<b><u>\$ 380,678</u></b>	<b><u>\$ 335,078</u></b>	<b><u>\$ 339,363</u></b>	<b><u>\$ 296,923</u></b>

The Workforce Housing Fund was established in FY03. The purpose of this fund is to improve the quality and quantity of housing opportunities for workforce families through housing and economic development programs designed and implemented by the Social Services and Housing Board and approved by the Frisco City Council.

The initial funding for this program was a transfer from the General Fund. During FY05, a down payment assistance program was initiated to assist City and Fisd employees in purchasing their first home in Frisco. Any repayment of loans will be retained in this fund to ensure the continuation of the program.

In FY17, the down payment assistance loan amount increased to up to \$10,000.

The Social Services and Housing Board, along with the City Council, continue to explore opportunities for affordable housing throughout the City, in response to increases in the average household market value.

This is a subsidiary fund to the General Fund.

**CITY OF FRISCO  
PUBLIC ART FUND  
BUDGET SUMMARY  
FISCAL YEAR 2022 - 2023**

	ACTUAL FY 2020-21	ORIGINAL BUDGET FY 2021-22	REVISED BUDGET FY 2021-22	ADOPTED BUDGET FY 2022-23
Fund Balance, Beginning	\$ 438,334	\$ 399,674	\$ 476,524	\$ 378,947
Receipts:				
Interest Income	373	420	1,970	3,600
Interfund Transfers - General Fund	204,241	363,727	363,727	358,537
<b>Total Revenue</b>	<b>204,614</b>	<b>364,147</b>	<b>365,697</b>	<b>362,137</b>
<b>Funds Available</b>	<b>642,948</b>	<b>763,821</b>	<b>842,221</b>	<b>741,084</b>
Deductions:				
Operating Expenditures	166,424	364,147	456,374	362,137
Capital Expenditures	-	-	6,900	-
<b>Total Deductions</b>	<b>166,424</b>	<b>364,147</b>	<b>463,274</b>	<b>362,137</b>
<b>Fund Balance, Ending</b>	<b>\$ 476,524</b>	<b>\$ 399,674</b>	<b>\$ 378,947</b>	<b>\$ 378,947</b>

The Frisco Public Arts Program encourages public and private programs to further the development and awareness of the visual arts. A FY07 transfer from the General Fund of \$250,000 provided the initial start-up funding for this effort.

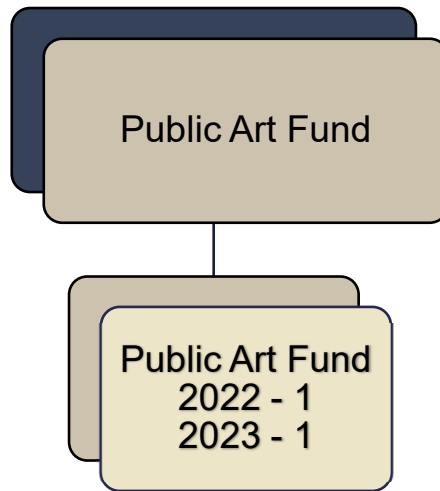
For FY23, interfund transfers of \$358,537 along with interest income, will fund operating costs for the Public Art Administrator, promotional programs, conservation treatments, and restoration of various artwork pieces.

This is a subsidiary fund to the General Fund.

# PUBLIC ART FUND

## DEPARTMENT MISSION

Promote cultural, aesthetic and economic vitality in Frisco, Texas by integrating the work of artists into public places, civic infrastructure and private development.



## Expenditure Summary

Activity				% Change
	2020-2021 Actual	2021-2022 Revised	2022-2023 Adopted	FY 2022 to FY 2023
Public Art Fund	\$ 166,425	\$ 463,274	\$ 362,137	-21.83%
<b>Totals</b>	<b>\$ 166,425</b>	<b>\$ 463,274</b>	<b>\$ 362,137</b>	<b>-21.83%</b>

# PUBLIC ART FUND

## Core Services

Art and culture are important elements in the City of Frisco's growth and development as a community where people come to live, work, play and grow. Public art strengthens our community's cultural identity, especially in the development of new capital projects.

In 2002, the City Council passed an ordinance establishing Frisco's Public Art Program. Frisco's Ordinance calls for a percentage of Capital Project Funds to be used to commission public art. Known as "Percent for Art," this tool is already used by more than 400 cities, states and public agencies across the country.

The Ordinance also called for the development of a Public Art Master Plan. In 2003, the City hired Via Partnership to develop a Master Plan that identifies guidelines for the public art program, specific public art opportunities and support of community programs. The Public Art Master Plan was approved in 2004 by the City Council.

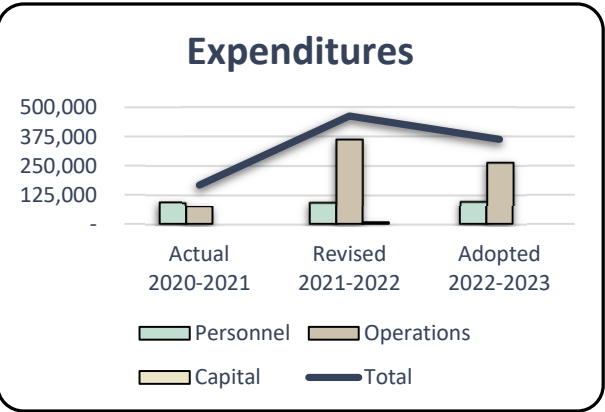
In August 2017, the City hired Designing Local Ltd. to update the Public Art Master Plan and Public Art Program Ordinance. City Council approved the updated Plan and Ordinance in August 2018.

Appointed by the City Council, a resident Public Art Board oversees the implementation of the Public Art Program. Working with City staff, this Board advises the Council on the commissioning of public art in our parks, at our facilities and along our roads. The City currently has more than 80 art installations and wayfinding signage.

## Key Points Affecting Service, Performance and Adopted Budget

Staff will assist with the Public Art Program along with other art and cultural related opportunities.

As part of the City's continued commitment to be a "Destination City", the public art program will promote tourism and economic vitality through the artistic opportunities, destinations and the enhancement of public spaces as well as support a diverse public art collection in our City parks, along our roads and at our facilities.



## Expenditures - 17510190

	2020-2021 Actual	2021-2022 Revised	2022-2023 Adopted
Personnel	91,480	93,858	97,917
Operations	74,945	362,516	264,220
Capital	-	6,900	-
Total	166,425	463,274	362,137

## Major Budget Items

Funding to contract with an art handling company for ongoing maintenance of the art collection amounts to 48% of the FY23 operations appropriations.

## Personnel

	Level	FY 2021	FY 2022	FY 2023
Public Arts Administrator	140	1	1	1
Total		1	1	1

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# ENTERPRISE FUNDS



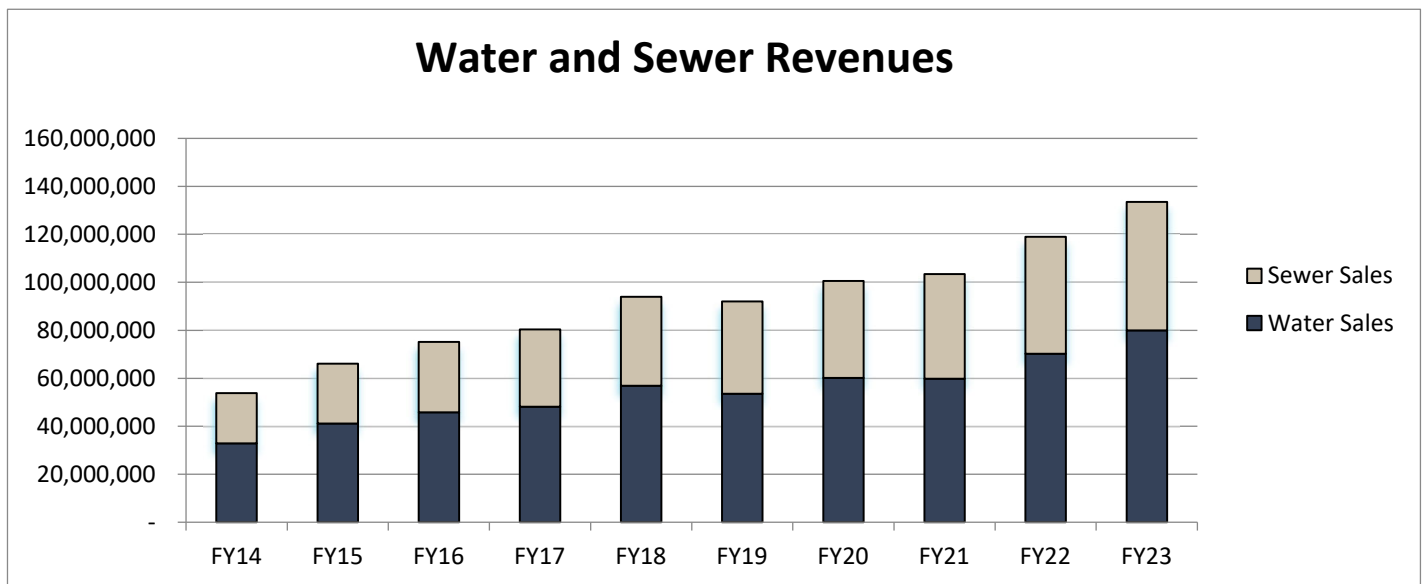


## **ENTERPRISE FUNDS REVENUE SUMMARY**

The revenue summary section provides a description and underlying assumptions for the major revenue sources of the Enterprise Funds, including significant trends that affect revenue assumptions in the current fiscal year.

### **Utility Fund:**

**Water and Sewer** - Water and sewer revenues are collected for the sale of water and disposal of sewer for residential, commercial and apartment usage. The City currently has over 65,252 utility billing customer accounts. Revenues for fiscal year 2022-2023 are budgeted at \$80.0 million for water sales and \$53.6 million for sewer charges. Increases of 8 - 12% for water and 3% for sewer are proposed to cover increased operational costs.



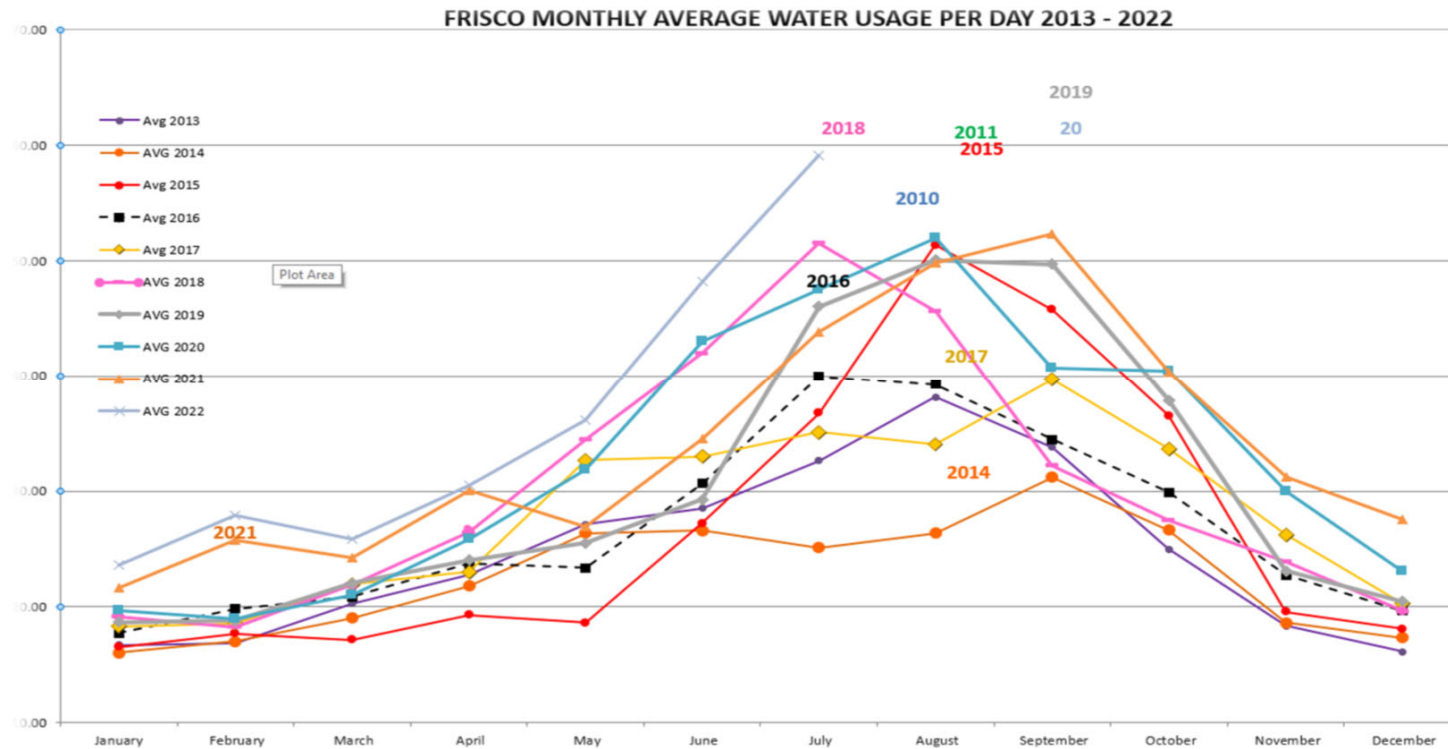
### **Environmental Services Fund:**

**Service Charges** -The Environmental Services Fund accounts for the collection and disposal of solid waste and recycling services of the City. Service Fees are charged for residential, commercial and apartment garbage collection and solid waste disposal. Revenues for fiscal year 2022-2023 are budgeted at \$27.4 million. Residential fees are proposed to increase by \$4 for residential carts while commercial and construction rates are proposed to move towards the DFW average for surrounding cities.

### **Stormwater Fund:**

**Service Charges** - The Stormwater Fund was developed in FY10 in response to the State Mandated Phase II of the Municipal Separate Storm Sewer System (MS4), to reduce the discharge of pollutants and to protect water quality through various control measures. Service fees are charged for residential and non-residential sectors to support the services, equipment and materials needed to meet the compliance requirements of the City's Storm Water Management Program. Revenues for fiscal year 2022-2023 are projected at over \$5 million. Data indicates that a rate increase is needed but will not be recommended at this time. American Rescue Plan Act (ARPA) funds of \$16,638,254 will be used to offset costs of infrastructure projects for storm drainage.

## ENTERPRISE FUNDS REVENUE SUMMARY



The chart above reflects the water usage for the last ten years and shows how our customers have decreased their consumption during times of drought and rainy seasons.

**CITY OF FRISCO  
UTILITY FUND  
BUDGET SUMMARY  
FISCAL YEAR 2022 - 2023**

	<u>ACTUAL FY 2020-21</u>	<u>ORIGINAL BUDGET FY 2021-22</u>	<u>REVISED BUDGET FY 2021-22</u>	<u>ADOPTED BUDGET FY 2022-23</u>
Net Position, Beginning	\$ 58,437,000	\$ 58,740,346	\$ 66,120,446	\$ 70,501,996
Receipts:				
Water Sales	59,818,423	63,286,251	70,264,882	79,990,450
Sewer Charges	43,592,582	45,474,377	48,689,914	53,551,837
Engineering Fees	2,471,109	2,063,203	2,263,203	2,163,203
Interest Income	34,123	240,000	80,000	200,000
Miscellaneous	1,224,013	600,000	836,100	20,000
Interfund Transfers	3,400,982	3,412,365	3,412,365	3,546,094
<b>Total Revenue</b>	<b>110,541,232</b>	<b>115,076,196</b>	<b>125,546,464</b>	<b>139,471,584</b>
<b>Funds Available</b>	<b>168,978,232</b>	<b>173,816,542</b>	<b>191,666,910</b>	<b>209,973,580</b>
Deductions:				
Operating Expenses	23,435,179	31,080,970	27,364,449	29,579,186
Cost of Sales and Services	60,099,380	65,075,837	65,975,837	79,130,440
Capital Expenses	235,192	2,014,485	3,628,104	976,044
Interfund Transfers	-	-	3,349,915	4,077,765
Bond Principal	12,815,000	12,795,000	14,600,000	13,845,001
Bond Interest/Fiscal Charges	6,273,035	6,256,718	6,246,609	6,382,701
<b>Total Deductions</b>	<b>102,857,786</b>	<b>117,223,010</b>	<b>121,164,914</b>	<b>133,991,137</b>
<b>Net Position, Unrestricted</b>	<b>\$ 66,120,446</b>	<b>\$ 56,593,532</b>	<b>\$ 70,501,996</b>	<b>\$ 75,982,443</b>
Cash and Cash Equivalents	56,824,692	54,981,224	61,206,242	66,686,689
Days in Cash	248	209	239	224

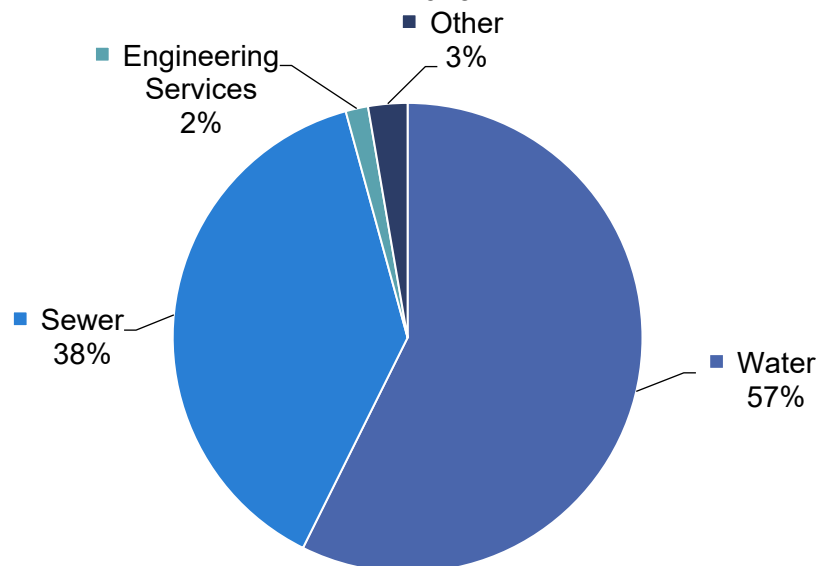
The growth experienced by the City is seen in the increase in cost of sales and services in the Utility Fund. A large portion of the increase is due to passing on the \$0.40 per thousand gallons or 13.4% rate increase received from NTMWD. Current economic and market conditions have placed significant pressure on commodity prices, supply chains and staffing and vendor costs. Construction costs and interest rates are increasing thereby adding to the costs of debt service expense as maintenance and improvements are needed in the Regional Water System and eventually Panther Creek and Stewart Creek. In addition, NTMWD is projecting a minimum annual demand of 14,146,008,000 gallons of water from the City of Frisco for FY23.

The City financial policy is to maintain 7 months of days in cash and sets rates accordingly. FY23 revenue includes increases of 8% -10% to the base and volume water rates and 3% to sewer rates.

## UTILITY FUND SCHEDULE OF REVENUES

REVENUES	Actual FY19	Actual FY20	Actual FY21	Revised FY22	Adopted FY23
<b>Water</b>					
Water Sales	51,383,937	58,000,831	57,539,543	68,294,882	77,820,450
Water and Sewer Connections	1,465,530	1,549,671	1,576,860	1,200,000	1,400,000
Tapping Fees	529,823	495,200	502,394	600,000	600,000
Reconnect Fees	9,630	25,618	19,421	20,000	20,000
Service Charges	143,200	114,475	180,205	150,000	150,000
<b>Water</b>	<b>53,532,120</b>	<b>60,185,795</b>	<b>59,818,423</b>	<b>70,264,882</b>	<b>79,990,450</b>
<b>Sewer</b>					
Sewer Charges	37,721,803	39,764,240	42,758,894	47,929,914	52,801,837
Service Charges	259,131	295,025	417,199	310,000	300,000
Tapping Fees	449,506	323,073	391,089	450,000	450,000
Reuse Water Sales	14,541	8,850	25,400	-	-
<b>Sewer</b>	<b>38,444,981</b>	<b>40,391,188</b>	<b>43,592,582</b>	<b>48,689,914</b>	<b>53,551,837</b>
<b>Engineering Services</b>					
Inspection Fees	2,988,185	2,388,270	2,162,892	2,100,000	2,000,000
Service Charges	284,188	292,935	308,217	163,203	163,203
<b>Engineering</b>	<b>3,272,373</b>	<b>2,681,205</b>	<b>2,471,109</b>	<b>2,263,203</b>	<b>2,163,203</b>
<b>Other</b>					
Service Charges	526,028	629,442	689,047	750,000	-
Interest	976,920	589,286	34,123	80,000	200,000
Damage/Repairs	65,187	63,998	59,423	12,000	-
Miscellaneous	44,121	33,640	28,165	8,000	20,000
Intergovernmental	114,960	132,000	365,974	-	-
Gain on Sale of Equipment	174,513	141,656	81,404	66,100	-
Interfund Transfers	3,345,530	3,370,499	3,400,982	3,412,365	3,546,094
<b>Other</b>	<b>5,247,259</b>	<b>4,960,521</b>	<b>4,659,118</b>	<b>4,328,465</b>	<b>3,766,094</b>
<b>Total</b>	<b>100,496,733</b>	<b>108,218,709</b>	<b>110,541,232</b>	<b>125,546,464</b>	<b>139,471,584</b>

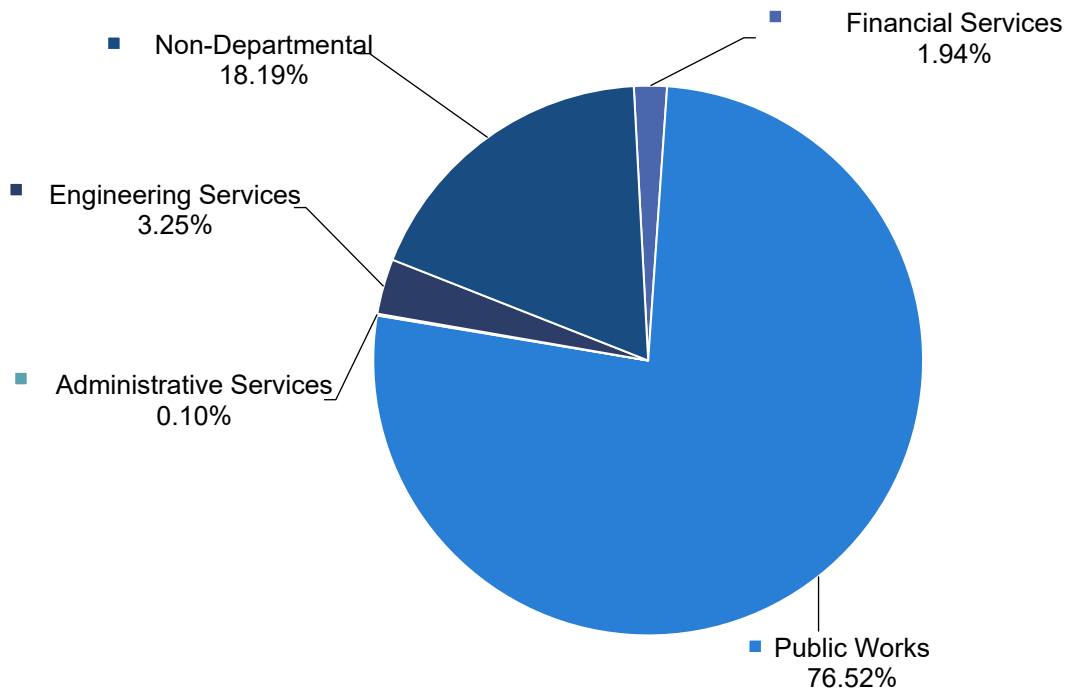
**Utility Fund Schedule of Revenues  
FY 2023**



## UTILITY FUND SUMMARY EXPENSE REPORT BY DEPARTMENT

EXPENSES	Actual FY19	Actual FY20	Actual FY21	Revised FY22	Adopted FY23
10 General Government	365,726	257,785	6,708	-	-
20 Financial Services	1,776,514	1,857,412	2,003,659	2,434,837	2,594,171
40 Public Works	71,710,229	73,169,755	75,152,826	90,258,467	102,525,788
55 Administrative Services	151,613	131,297	123,448	139,817	153,519
60 Information Technology	2,605,368	2,943,802	2,880,115	-	-
80 Engineering Services	3,843,603	3,694,339	3,778,973	4,135,269	4,351,231
99 Non-Departmental	19,482,028	17,155,508	18,912,057	24,196,524	24,366,428
<b>Total</b>	<b>99,935,081</b>	<b>99,209,898</b>	<b>102,857,786</b>	<b>121,164,914</b>	<b>133,991,137</b>

### Utility Fund Expenses by Department as Percent of Total

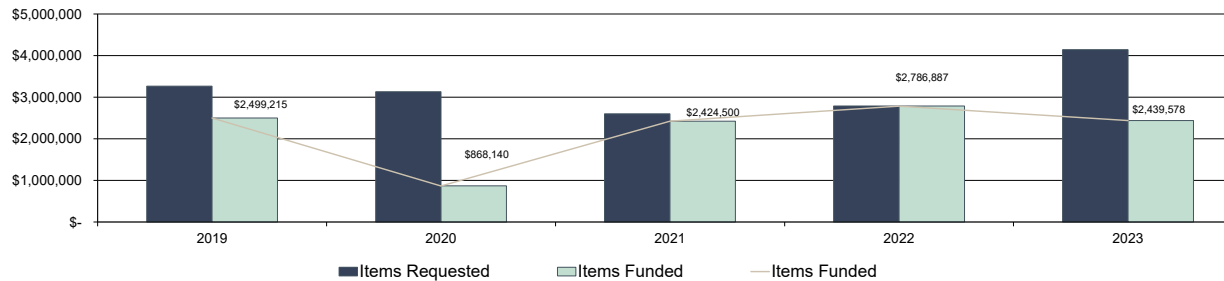


**CAPITAL, SUPPLEMENTAL AND PROGRAM EXPENSES  
FUNDED AND UNFUNDED REQUESTS  
FISCAL YEAR 2022 - 2023  
UTILITY FUND**

**Funded Items**

Strategic Focus Area	Top Ten Priority	Division	Item Description	Continuation Capital	FTE Request	Supplemental Capital Items			Item Total
						Personnel	Capital	Operations	
Excellence in City Government		PW - Administration	Customer Service Representative	-	1.00	60,260	-	3,512	63,772
Excellence in City Government	Employee Attraction, Retention & Engagement	PW - Administration	Reclass Deputy Director to Director of Public Works	-	-	50,000	-	-	50,000
Excellence in City Government	Employee Attraction, Retention & Engagement	PW - Various	Certification Pay	-	-	3,600	-	-	3,600
Excellence in City Government	Employee Attraction, Retention & Engagement	PW - Water Resources	Reclass Licensed Irrigator to Irrigation Inspector	-	-	12,062	-	1,394	13,456
Excellence in City Government		Engineering - Administration	Dashboard Data Analytics - Professional Services	-	-	-	-	15,000	15,000
Excellence in City Government	Employee Attraction, Retention & Engagement	Parks - Natural Resources	Reclass Outreach Asst to Outreach Coordinator (PT to FT)	-	0.50	55,884	-	1,394	57,278
Sustainable City	Frisco Reinvestment - Assets	PW - Operations	Generators (Phase 2)	1,200,000	-	-	-	-	1,200,000
Long-Term Financial Health	Frisco Reinvestment - Assets	PW - Right of Way	Replace Ford F-150 (Unit #49011)	47,618	-	-	-	-	47,618
Long-Term Financial Health	Frisco Reinvestment - Assets	PW - Water	Replace Ford F-350 (Unit #42161)	44,289	-	-	-	-	44,289
Long-Term Financial Health	Frisco Reinvestment - Assets	PW - Sewer	Replace Vac Truck (Unit #43065)	509,250	-	-	-	-	509,250
Long-Term Financial Health	Frisco Reinvestment - Assets	PW - Water	Replace Ford F-150 (Unit #42129)	44,289	-	-	-	-	44,289
Long-Term Financial Health	Frisco Reinvestment - Assets	PW - Meters	Replace Ford F-150 (Unit #44109)	42,126	-	-	-	-	42,126
Long-Term Financial Health	Frisco Reinvestment - Assets	PW - Water	Replace Ford F-350 (Unit #42143)	78,614	-	-	-	-	78,614
Long-Term Financial Health	Frisco Reinvestment - Assets	PW - Water Resources	Replace Ford F-150 (Unit #40012)	41,900	-	-	-	-	41,900
Long-Term Financial Health	Frisco Reinvestment - Assets	PW - Water Resources	Replace Ford F-150 (Unit #40013)	41,900	-	-	-	-	41,900
Long-Term Financial Health	Frisco Reinvestment - Assets	PW - Water	Replace Ford F-150 (Unit #42131)	44,289	-	-	-	-	44,289
Long-Term Financial Health	Frisco Reinvestment - Assets	PW - Water	Replace Ford F-150 (Unit #42155)	44,289	-	-	-	-	44,289
Long-Term Financial Health	Frisco Reinvestment - Assets	PW - Water	Replace Ford F-150 (Unit #42134)	44,289	-	-	-	-	44,289
Long-Term Financial Health	Frisco Reinvestment - Assets	PW - Water	Replace Ford F-150 (Unit #42135)	44,289	-	-	-	-	44,289
Excellence in City Government	Employee Attraction, Retention & Engagement	Engineering	Reclass Senior Civil Engineer to Construction Manager	-	-	8,286	-	1,044	9,330
<b>Sub-Totals:</b>				2,227,142	1.50	190,092	-	22,344	2,439,578
<b>Total Supplemental:</b>				212,436					
<b>Total Replacement Capital &amp; Supp. Items:</b>				2,439,578					

**Five Year Comparison of Capital & Supplemental Program**



**Items Below This Line Are Not Funded**

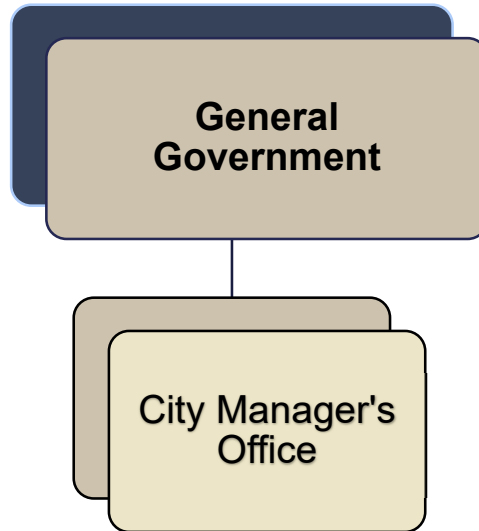
Strategic Focus Area	Top Ten Priority	Division	Item Description	Continuation Capital	FTE Request	Supplemental Capital Items			Item Total
						Personnel	Capital	Operations	
Excellence in City Government		Admin Services - Logistics	Vertical Lift Module	-	-	-	159,625	-	159,625
Excellence in City Government		Budget & Planning - Revenue Collections	High Capacity Printer with 2 Employees	-	2.00	156,521	-	19,850	176,371
Excellence in City Government		Engineering	CIP Coordinator	-	1.00	76,896	-	2,745	79,641
Excellence in City Government		PW - Water	PW - Engineer - PW - Water	-	1.00	123,046	44,289	10,686	178,021
Long-Term Financial Health	Frisco Reinvestment - Assets	PW - Water	Replace Ford F-350 (Unit #42144)	76,514	-	-	-	-	76,514
Long-Term Financial Health	Frisco Reinvestment - Assets	PW - Sewer	Replace Camera Equipment (Unit # 43074)	105,000	-	-	-	-	105,000
Long-Term Financial Health	Frisco Reinvestment - Assets	PW - Sewer	Replace Camera Equipment (Unit # 43078)	105,000	-	-	-	-	105,000
Long-Term Financial Health	Frisco Reinvestment - Assets	PW - Water	Replace Hydro Excavator (Unit #42146)	417,900	-	-	-	-	417,900
Long-Term Financial Health	Frisco Reinvestment - Assets	PW - Water	Replace Tractor (Unit #42109)	78,750	-	-	-	-	78,750
Long-Term Financial Health	Frisco Reinvestment - Assets	PW - Sewer	Replace Compressor/Jack Hammer (Unit #43024)	26,250	-	-	-	-	26,250
Long-Term Financial Health	Frisco Reinvestment - Assets	PW - Water	Replace Trailer (Unit #42114)	6,300	-	-	-	-	6,300
Long-Term Financial Health	Frisco Reinvestment - Assets	Engineering - Construction Inspection	Replace Ford F-150 4x4 (Unit #87031)	45,575	-	-	-	-	45,575
Excellence in City Government		PW - Operations	Upgrade SCADA Software	250,000	-	-	-	-	250,000
<b>Total of Items Not Funded:</b>				1,111,289	4.00	356,463	203,914	33,281	1,704,947
<b>Total of All Items Considered:</b>				3,338,431	5.50	546,555	203,914	55,625	4,144,525
<b>Total of All Capital &amp; Supplemental Items:</b>				4,144,525					

# GENERAL GOVERNMENT DEPARTMENT SUMMARY

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## DEPARTMENT MISSION

Continually seeks to improve the quality of life for the residents of the City of Frisco and administer all municipal business of the City through the execution of City Council decisions.



## Expense Summary

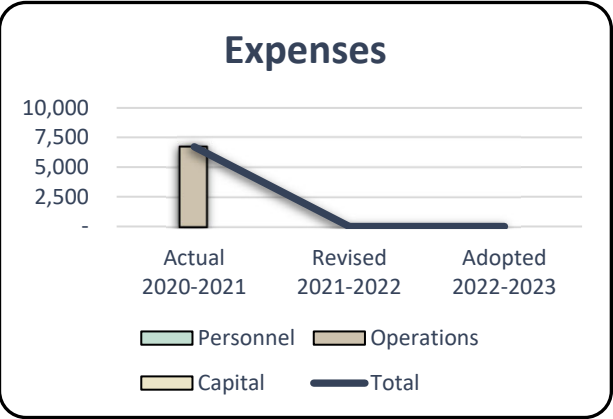
Activity	2020-2021 Actual	2021-2022 Revised	2022-2023 Adopted	% Change FY 2022 to FY 2023
City Manager's Office	\$ 6,708	\$ -	\$ -	N/A
<b>Totals</b>	<b>\$ 6,708</b>	<b>\$ -</b>	<b>\$ -</b>	<b>N/A</b>

Core Services

Responsibilities include providing technical guidance, direction and oversight on contract actions; developing and ensuring compliance with terms and conditions of contracts; preparing, processing and tracking of contracts, pay requests, change orders and modifications; and monitoring for project budget compliance.

Key Points Affecting Service, Performance and Adopted Budget

The City Manager's Office takes a major role in the management and funding of the capital program, providing for planned growth and providing the support for the resolution of complex citizen issues.



Expenses - 61010000

	2020-2021 Actual	2021-2022 Revised	2022-2023 Adopted
Personnel	-	-	-
Operations	6,708	-	-
Capital	-	-	-
Total	6,708	-	-

Major Budget Items

City Manager's Office appropriations appear in the General Fund in FY22 and FY23.

Personnel

Note: No positions are funded in this Subdivision.

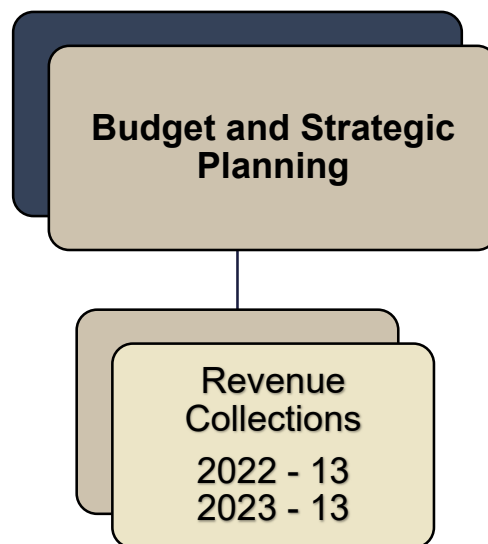


## BUDGET AND STRATEGIC PLANNING DEPARTMENT SUMMARY

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### DEPARTMENT MISSION

The Revenue Collections Division of Budget and Strategic Planning offers exceptional customer service for City newcomers, visitors and residents by being pleasant and helpful whether by phone, e-mail or in person. Consistency, responsiveness, fairness, honesty and candor in all customer service operations is our standard.



### Expense Summary

Activity				% Change
	2020-2021 Actual	2021-2022 Revised	2022-2023 Adopted	FY 2022 to FY 2023
Revenue Collections	\$ 2,003,659	\$ 2,434,837	\$ 2,594,171	6.54%
<b>Totals</b>	<u>\$ 2,003,659</u>	<u>\$ 2,434,837</u>	<u>\$ 2,594,171</u>	<u>6.54%</u>

## BUDGET AND STRATEGIC PLANNING

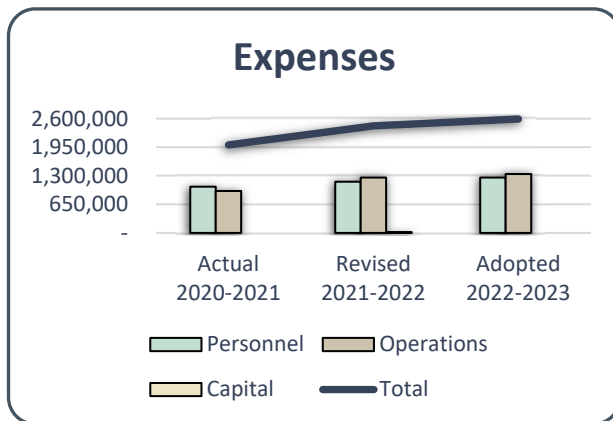
## Revenue Collections

### Core Services

The Revenue Collections Division is responsible for the billing and collection of user charges for water & sewer, drainage fees and garbage collection in a professional, positive and responsive manner.

### Key Points Affecting Service, Performance and Adopted Budget

FY23 credit card transaction fees are anticipated to increase approximately 2.4% from FY22 Revised due to an increase in online bill payments by credit card.



### Expenses - 62026000

	2020-2021 Actual	2021-2022 Revised	2022-2023 Adopted
<b>Personnel</b>	<b>1,051,912</b>	<b>1,161,683</b>	<b>1,257,707</b>
<b>Operations</b>	<b>951,747</b>	<b>1,258,072</b>	<b>1,336,464</b>
<b>Capital</b>	<b>-</b>	<b>15,082</b>	<b>-</b>
<b>Total</b>	<b>2,003,659</b>	<b>2,434,837</b>	<b>2,594,171</b>

### Major Budget Items

Personnel appropriations increase in FY23 is in line with expected increases due to merit and market pay.

Postage costs and credit card fees represent approximately 81% of the expenses in the FY23 operations budget. Remaining funding provides for professional services, training and routine expenses needed to maintain functions listed in the core services.

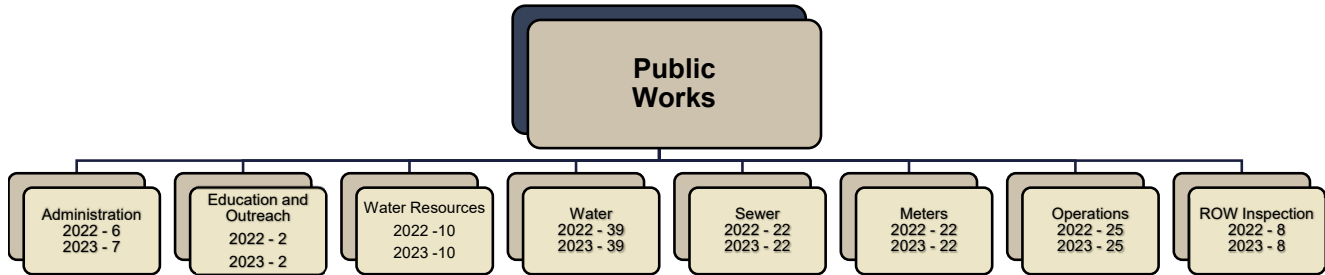
### Personnel

	Level	FY 2021	FY 2022	FY 2023
<b>Revenue Collections Manager</b>	<b>157</b>	<b>1</b>	<b>1</b>	<b>1</b>
<b>Assistant Revenue Collections Manager</b>	<b>153</b>	<b>1</b>	<b>1</b>	<b>1</b>
<b>Senior Accountant</b>	<b>149</b>	<b>-</b>	<b>1</b>	<b>1</b>
<b>Accountant II</b>	<b>-</b>	<b>1</b>	<b>-</b>	<b>-</b>
<b>Billing Supervisor</b>	<b>145</b>	<b>1</b>	<b>1</b>	<b>1</b>
<b>Cashier Supervisor</b>	<b>145</b>	<b>1</b>	<b>1</b>	<b>1</b>
<b>Utility Billing Analyst I</b>	<b>132</b>	<b>1</b>	<b>1</b>	<b>1</b>
<b>Senior Utility Billing Technician</b>	<b>130</b>	<b>4</b>	<b>5</b>	<b>5</b>
<b>Utility Billing Technician II</b>	<b>126</b>	<b>3</b>	<b>2</b>	<b>2</b>
<b>Total</b>		<b>13</b>	<b>13</b>	<b>13</b>

# PUBLIC WORKS DEPARTMENT SUMMARY

## DEPARTMENT MISSION

Plan, design, build, maintain and operate infrastructure systems that promote public health, safety and welfare.



## Expense Summary

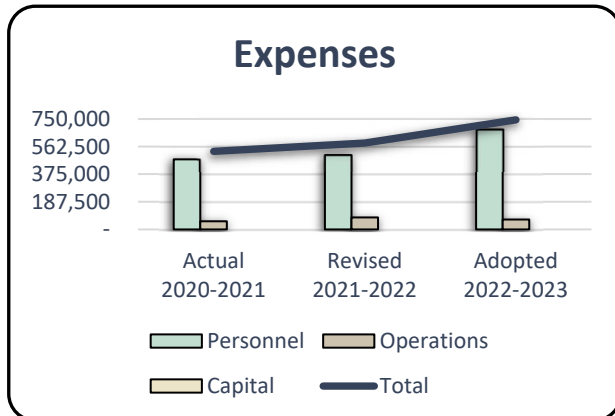
Activity	2020-2021 Actual	2021-2022 Revised	2022-2023 Adopted	% Change FY 2022 to FY 2023
Administration	\$ 529,887	\$ 586,185	\$ 745,026	27.10%
Education and Outreach	98,155	125,410	182,923	45.86%
Water Resources	656,373	907,084	904,898	-0.24%
Water	40,638,204	46,471,153	54,294,059	16.83%
Sewer	26,063,179	31,300,963	34,746,382	11.01%
Meters	4,279,486	5,494,703	7,052,289	28.35%
Operations	2,019,878	4,326,268	3,566,265	-17.57%
ROW Inspection	867,665	1,046,701	1,033,946	-1.22%
<b>Totals</b>	<b>\$ 75,152,826</b>	<b>\$ 90,258,467</b>	<b>\$ 102,525,788</b>	<b>13.59%</b>

### Core Services

The Administration Division is responsible for activities and projects within the Public Works Department that address safety operations, emergency management and disaster preparedness programs, training and other organizational processes, policies and procedures.

### Key Points Affecting Service, Performance and Adopted Budget

This Division funds a proportional share of the financial annual audit expense. The Utility Fund share is \$39,644 or 28% of the total FY23 cost.



### Expenses - 64010000

	2020-2021 Actual	2021-2022 Revised	2022-2023 Adopted
<b>Personnel</b>	<b>475,459</b>	<b>505,479</b>	<b>678,360</b>
<b>Operations</b>	<b>54,428</b>	<b>80,706</b>	<b>66,666</b>
<b>Capital</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>Total</b>	<b>529,887</b>	<b>586,185</b>	<b>745,026</b>

### Major Budget Items

Expenses in FY23 are primarily personnel related for this Division. A Customer Service Representative position is added in FY23 to assist the call center with inbound calls and free up the CSR Supervisor to perform other duties.

Operational funding includes \$39,644 for 28% of the annual financial audit fees.

### Personnel

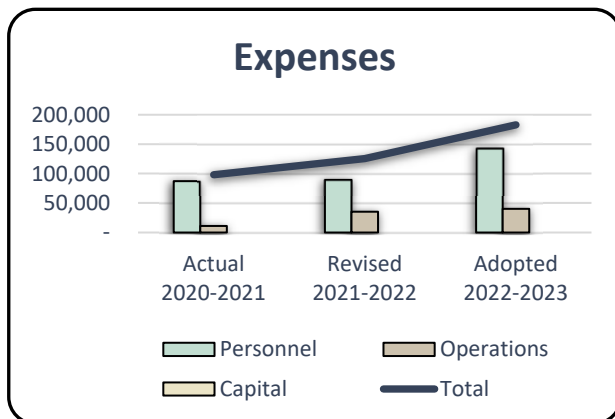
	Level	FY 2021	FY 2022	FY 2023
Director of Public Works	208	-	-	1
Deputy Director of Public Works	-	1	1	-
Customer Service Supervisor	133	1	1	1
Senior Customer Service Representative	130	1	1	1
Administrative Assistant	126	1	1	1
Customer Service Representative	124	2	2	3
<b>Total</b>		<b>6</b>	<b>6</b>	<b>7</b>

### Core Services

Environmentally sound management of Frisco's natural areas and public education are both integral to Frisco's sustainable development. The Education and Outreach Division provides waste minimization, stormwater pollution and natural ecosystem education to ensure that current and future residents will act as environmental stewards of our city. Pooling resources from Environmental Services, Water Resources and Stormwater allows the team to take in alternate perspectives and generate new ideas to ensure Frisco remains the best city to live, work and play.

### Key Points Affecting Service, Performance and Adopted Budget

Educational and outreach initiatives supporting the awareness of environmental and natural resources are included within the promotional and outside printing line items.



### Expenses - 64013000

	2020-2021 Actual	2021-2022 Revised	2022-2023 Adopted
<b>Personnel</b>	<b>87,118</b>	<b>90,377</b>	<b>142,934</b>
<b>Operations</b>	<b>11,037</b>	<b>35,033</b>	<b>39,989</b>
<b>Capital</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>Total</b>	<b>98,155</b>	<b>125,410</b>	<b>182,923</b>

### Major Budget Items

Expenses in FY22 are primarily personnel related for this Division. The Natural Resources Outreach Assistant position is being reclassified in FY23 from part-time to full-time as an Education and Outreach Coordinator.

Promotional items, outside printing and advertising for educational programs account for 59% of the FY23 operations budget.

### Personnel

	Level	FY 2021	FY 2022	FY 2023
<b>Education and Outreach Coordinator</b>	<b>137</b>	<b>1</b>	<b>1</b>	<b>2</b>
<b>Natural Resources Outreach Assistant (PT)</b>	<b>-</b>	<b>1</b>	<b>1</b>	<b>-</b>
<b>Total</b>		<b>2</b>	<b>2</b>	<b>2</b>

### Core Services

The core service of the Public Works Water Resources Division is to conserve and maintain the City's water supply through educational programs and to inform and train Frisco's water customers on Best Management Practices for using water wisely.

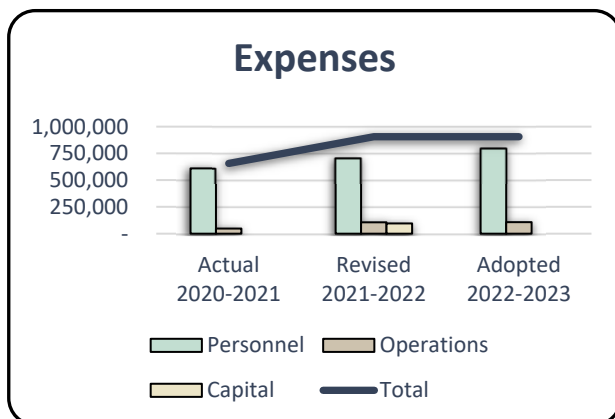
**WaterWise Program** - The Frisco WaterWise program involves a number of water use reduction strategies. A few initiatives include workshops and training opportunities for homeowners, HOAs and landscape professionals as well as a weekly e-mail service with lawn watering recommendations based on data from the City's weather station.

**Free Sprinkler System Checkups** - Water Resources offers free sprinkler system checkups to help reduce outdoor water usage and maintain a healthier landscape. During a checkup, a licensed irrigator will evaluate a resident's sprinkler system; its water use efficiency; identify broken or misaligned sprinkler heads; educate the resident about their system and also educate them about their controller and drip irrigation.

**WaterWise Controller Program** - The City has a rebate incentive program to support the installation of a weather-based controller by residents. The recommended controllers in the program have been aligned with the parameters defined in the irrigation ordinance. The WaterWise Controller Program allows homeowners to register their weather-based irrigation controllers with the City, obtain assistance with programming the controller, receive a irrigation checkup and a WaterWise controller yard sign.

### Key Points Affecting Service, Performance and Adopted Budget

The operations budget is directly related to water education and the conservation programs outlined in the core services.



### Expenses - 64040000

	2020-2021 Actual	2021-2022 Revised	2022-2023 Adopted
<b>Personnel</b>	608,958	707,333	798,374
<b>Operations</b>	47,415	104,915	106,524
<b>Capital</b>	-	94,836	-
<b>Total</b>	656,373	907,084	904,898

### Major Budget Items

Significant personnel increases in FY22 are primarily due to pay plan adjustments and internal equity adjustments implemented to remain competitive. Increases in FY23 are the result of annual merit and market increases.

Increase in operations from FY21 to FY22 is primarily for computer replacements and post pandemic travel. This trend carries forward to FY23 with budget of \$19,450 for the replacement of six laptops and \$17,350 for annual travel and training.

FY22 Revised budget includes funding for the replacement of two Ford F-150 trucks requested during FY23 budget development as part of the City's capital replacement program.

**PUBLIC WORKS****Water Resources****Personnel**

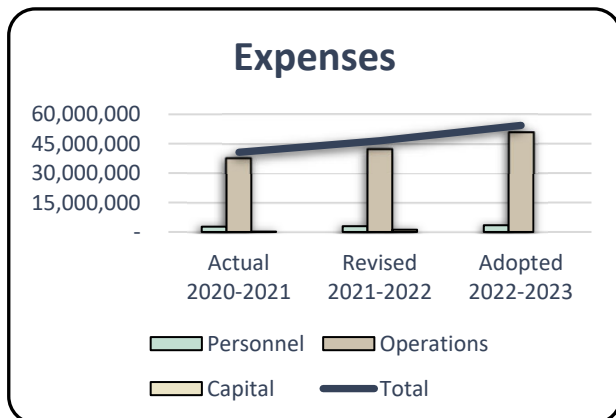
	Level	FY 2021	FY 2022	FY 2023
Utilities Superintendent	153	1	1	1
Programs Communications Administrator	146	1	1	1
Senior Irrigation Inspector	140	1	2	2
Irrigation Inspector	137	2	1	1
Licensed Irrigator	128	1	2	2
Irrigation Technician	-	1	-	-
Maintenance Worker (1 FT, 2 PT)	124	<u>3</u>	<u>3</u>	<u>3</u>
Total		10	10	10

### Core Services

The Water Division is responsible for the operation, repair and maintenance of all water lines, valves and fire hydrants. The Division performs daily water sampling required by the State of Texas to maintain a superior water quality rating. The City purchases treated water from the North Texas Municipal Water District (NTMWD).

### Key Points Affecting Service, Performance and Adopted Budget

The cost of water from the NTMWD is increasing to \$3.39 in FY23 from \$2.99 per thousand gallons in FY22. The minimum annual demand in FY23 is 14,146,008,000 gallons.



### Expenses - 64042000

	2020-2021 Actual	2021-2022 Revised	2022-2023 Adopted
<b>Personnel</b>	<b>2,654,954</b>	<b>2,905,685</b>	<b>3,358,573</b>
<b>Operations</b>	<b>37,857,384</b>	<b>42,466,757</b>	<b>50,935,486</b>
<b>Capital</b>	<b>125,866</b>	<b>1,098,711</b>	<b>-</b>
<b>Total</b>	<b>40,638,204</b>	<b>46,471,153</b>	<b>54,294,059</b>

### Major Budget Items

Significant personnel increases in FY22 are primarily due to pay plan adjustments and internal equity adjustments implemented to remain competitive. Increases in FY23 are the result of annual merit and market increases.

A large portion of the increase in operations is due to a 13.4% rate increase by North Texas Municipal Water District (NTMWD) for the cost of sales and services for water.

Capital expenses in FY22 include funding for two Ford F-350 trucks and five Ford F-150 trucks due for replacement per the City's FY23 capital replacement schedule. Vehicles encumbered early due to vendor requirements.

### Personnel

	Level	FY 2021	FY 2022	FY 2023
<b>Assistant Director - Public Works</b>	<b>204</b>	<b>1</b>	<b>1</b>	<b>1</b>
<b>Utilities Superintendent</b>	<b>153</b>	<b>1</b>	<b>1</b>	<b>1</b>
<b>Utilities Supervisor</b>	<b>145</b>	<b>2</b>	<b>2</b>	<b>2</b>
<b>Valve &amp; Hydrant Supervisor</b>	<b>145</b>	<b>1</b>	<b>1</b>	<b>1</b>
<b>Construction Technician</b>	<b>136</b>	<b>1</b>	<b>1</b>	<b>1</b>
<b>Crew Leader</b>	<b>135</b>	<b>9</b>	<b>9</b>	<b>9</b>
<b>Senior Water Quality Technician</b>	<b>133</b>	<b>2</b>	<b>2</b>	<b>2</b>
<b>Utility Line Locator</b>	<b>130</b>	<b>3</b>	<b>3</b>	<b>3</b>
<b>Heavy Equipment Operator I/II</b>	<b>128/132</b>	<b>9</b>	<b>10</b>	<b>10</b>
<b>Maintenance Worker - Public Works</b>	<b>124</b>	<b>10</b>	<b>9</b>	<b>9</b>
<b>Total</b>		<b>39</b>	<b>39</b>	<b>39</b>

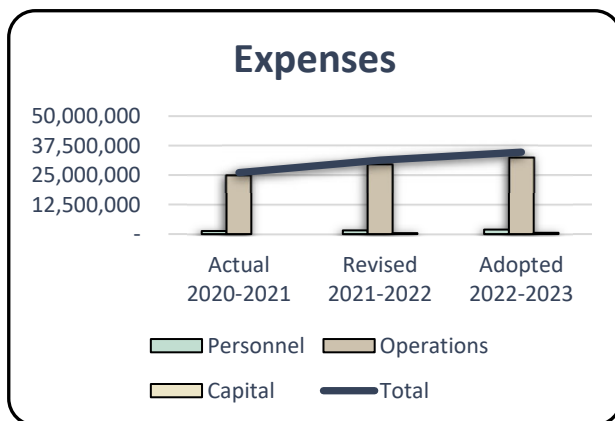


### Core Services

The Sewer Division is responsible for the collection of wastewater and its transmission to the wastewater treatment plants. This service includes the operation, maintenance and repair of all wastewater lines and manholes connected to the system. The system has 704 miles of wastewater lines and 10,804 manholes. The Division is also responsible for the operation and maintenance of the City's Reuse System, which currently provides nonpotable irrigation water to several large users. The North Texas Municipal Water District (NTMWD) operates the wastewater treatment plants.

### Key Points Affecting Service, Performance and Adopted Budget

Payments to the NTMWD make up approximately 96% of the Operations budget.



### Expenses - 64043000

	2020-2021 Actual	2021-2022 Revised	2022-2023 Adopted
<b>Personnel</b>	<b>1,210,646</b>	<b>1,534,067</b>	<b>1,867,390</b>
<b>Operations</b>	<b>24,852,533</b>	<b>29,440,925</b>	<b>32,369,742</b>
<b>Capital</b>	<b>-</b>	<b>325,971</b>	<b>509,250</b>
<b>Total</b>	<b>26,063,179</b>	<b>31,300,963</b>	<b>34,746,382</b>

### Major Budget Items

Significant personnel increases in FY22 are primarily due to pay plan adjustments and internal equity adjustments implemented to remain competitive. Increases in FY23 are the result of annual merit and market increases.

The Panther Creek WWTP System's FY23 budget is budgeted at \$10,910,378 which is approximately 8% greater than FY22 expenses. Additionally, the Stewart Creek WWTP System is budgeted at \$10,792,176 which is approximately 3% more than budgeted in FY22.

Replacement of an eleven year old VACCON truck is provided for in the FY23 capital budget. This expensive piece of equipment plays an important role in cleaning our sewer system. The machine logged 3,227 hours of down time or the equivalent of 403 days that it was unavailable for service, hence the decision to replace.

### Personnel

	Level	FY 2021	FY 2022	FY 2023
<b>Utilities Superintendent</b>	<b>153</b>	<b>1</b>	<b>1</b>	<b>1</b>
<b>Utilities Supervisor</b>	<b>145</b>	<b>1</b>	<b>1</b>	<b>1</b>
<b>Grease Trap Inspector</b>	<b>137</b>	<b>-</b>	<b>1</b>	<b>1</b>
<b>Utilities Inspector</b>	<b>137</b>	<b>1</b>	<b>1</b>	<b>1</b>
<b>Construction Technician</b>	<b>136</b>	<b>-</b>	<b>1</b>	<b>1</b>
<b>Crew Leader</b>	<b>135</b>	<b>6</b>	<b>7</b>	<b>7</b>
<b>Heavy Equipment Operator I/II</b>	<b>128/132</b>	<b>5</b>	<b>7</b>	<b>7</b>
<b>Maintenance Worker - Public Works</b>	<b>124</b>	<b>4</b>	<b>3</b>	<b>3</b>
<b>Total</b>		<b>18</b>	<b>22</b>	<b>22</b>

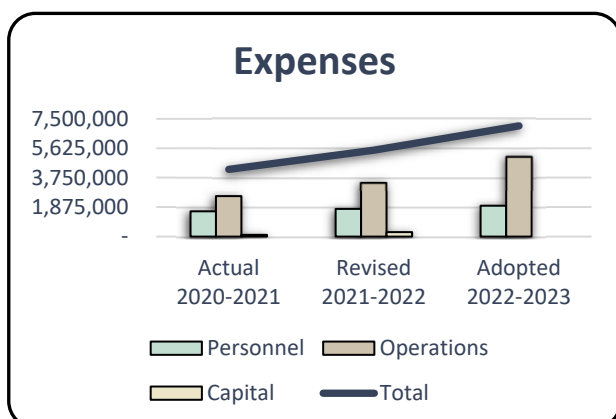
### Core Services

The Meters Division is responsible for the installation of residential and commercial meters as well as the distribution of fire hydrant meters. The Meter Division reads, repairs, replaces and helps customers understand how water meters work. The Division strives to provide an accurate reading of every meter, every month. The Meter Division also provides residential customers with a "check for leak" service, that allows the home owner to know whether they may have an undetected leak, either in the irrigation system or home.

Automated Meter Infrastructure (AMI) system - Originally, the City of Frisco manually read each individual water meter. The Meter Division has converted all meters to "radio read" and is in the process of adding a network of data collection sites. Radio transmitters on all current meters allow AMI collectors to receive consumption data from water meters on a continuous basis and in the areas that are not currently covered by the AMI network, the meter readers (with special computer receivers) are able to read meters by driving down the street. The meter readings are transmitted and downloaded into the utility billing software. This process has improved the accuracy and efficiency of meter reading. All new meter installations are equipped with AMI technology.

### Key Points Affecting Service, Performance and Adopted Budget

Funding provided in FY23 for meters amounting to \$4,712,100 or 93% of the operations budget.



### Expenses - 64044000

	2020-2021 Actual	2021-2022 Revised	2022-2023 Adopted
<b>Personnel</b>	<b>1,600,495</b>	<b>1,753,435</b>	<b>1,958,797</b>
<b>Operations</b>	<b>2,575,265</b>	<b>3,467,772</b>	<b>5,093,492</b>
<b>Capital</b>	<b>103,725</b>	<b>273,496</b>	<b>-</b>
<b>Total</b>	<b>4,279,486</b>	<b>5,494,703</b>	<b>7,052,289</b>

### Major Budget Items

FY23 personnel budget increase is consistent with annual employee merits and markets.

Capital budget provides for one Ford F-150 XL trucks in accordance with the City replacement vehicle policy in FY23.

## PUBLIC WORKS

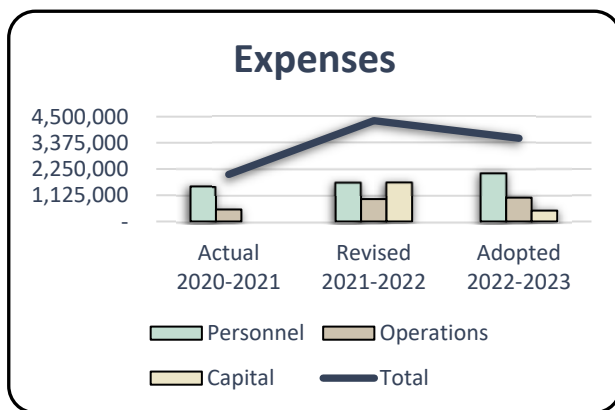
## Meters

### Personnel

	Level	FY 2021	FY 2022	FY 2023
Meter Superintendent	153	1	1	1
Meter Supervisor	145	2	2	2
Crew Leader	135	6	6	6
Maintenance Technician I	128	2	2	2
Maintenance Worker II - Public Works	126	-	5	5
Maintenance Worker - Public Works	124	<u>10</u>	<u>6</u>	<u>6</u>
Total		21	22	22

### Core Services

The Utility Operations Division is responsible for the operation and maintenance of the City's water, sewer and reuse pumping facilities. This Division includes the oversight of four water pump stations at two locations, six elevated storage tanks, fourteen sewer lift stations and two reuse pump stations. The North Texas Municipal Water District operates the wastewater treatment plants. This Division also manages the Backflow Inspection Program.



### Expenses - 64047000

	2020-2021 Actual	2021-2022 Revised	2022-2023 Adopted
<b>Personnel</b>	<b>1,504,876</b>	<b>1,683,108</b>	<b>2,077,336</b>
<b>Operations</b>	<b>515,002</b>	<b>957,380</b>	<b>1,022,135</b>
<b>Capital</b>	<b>-</b>	<b>1,685,780</b>	<b>466,794</b>
<b>Total</b>	<b>2,019,878</b>	<b>4,326,268</b>	<b>3,566,265</b>

### Major Budget Items

Significant personnel increases in FY22 are primarily due to pay plan adjustments and internal equity adjustments implemented to remain competitive. Increases in FY23 are the result of annual merit and market increases.

Funding for pumps and motor maintenance accounts for 42% of the FY23 operations budget. Additional funding provides for \$85,000 in water system maintenance and \$76,050 in maintenance of the sanitary sewer system.

Capital budget in FY23 provides for a Phase II installation of automatic transfer switches and backup generators with 24-hour fuel tanks at all elevated storage tanks and at the Rock Hill transfer valve.

### Personnel

	Level	FY 2021	FY 2022	FY 2023
Utilities Superintendent	153	1	1	1
Utilities Operations Supervisor	145	1	2	2
Senior Backflow Inspector	140	1	1	1
Backflow Inspector	137	1	2	2
Crew Leader	135	3	3	3
Senior Systems Technician	133	2	2	2
Maintenance Technician II	132	1	1	1
Systems Technician	131	4	5	5
Maintenance Technician I	128	1	1	1
Maintenance Worker II - Public Works	126	-	2	2
Maintenance Worker - Public Works	124	7	5	5

**Total**

**22**

**25**

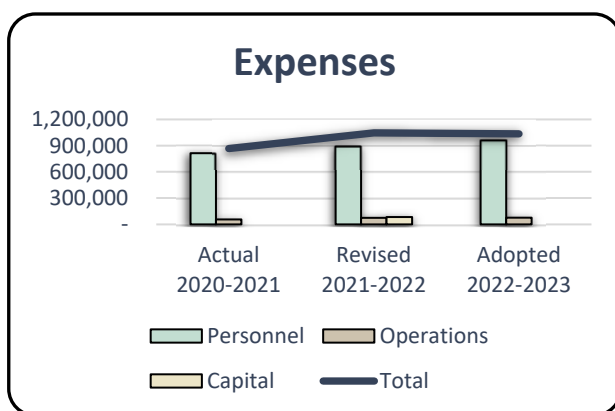
**25**

### Core Services

The Right of Way Inspection Division is responsible for the management and permitting process for the use of City right-of-way areas and easements. This includes the permitting process and overseeing construction of network nodes/small cell installations in the City's right-of-way. Division personnel also act as mediators to remedy any right-of-way violations for the health, safety and welfare of the citizens of Frisco.

### Key Points Affecting Service, Performance and Adopted Budget

The FY22 Annual Budget supports the Division by funding its management of franchise utility locations, right-of-way permit processing, reviews and final inspections.



### Expenses - 64049000

	2020-2021 Actual	2021-2022 Revised	2022-2023 Adopted
<b>Personnel</b>	<b>812,658</b>	<b>891,190</b>	<b>958,704</b>
<b>Operations</b>	<b>55,008</b>	<b>73,428</b>	<b>75,242</b>
<b>Capital</b>	<b>-</b>	<b>82,083</b>	<b>-</b>
<b>Total</b>	<b>867,665</b>	<b>1,046,701</b>	<b>1,033,946</b>

### Major Budget Items

FY23 personnel budget increase is consistent with annual employee merits and markets.

Operations remain relatively flat from FY22 to FY23 with only a slight increase for post pandemic travel and training. Replacement capital for a Ford F-150 requested during FY23 budget development is funded in FY22 Revised due to early order requirements by the vendor

### Personnel

	Level	FY 2021	FY 2022	FY 2023
<b>ROW Manager</b>	<b>160</b>	<b>1</b>	<b>1</b>	<b>1</b>
<b>ROW Supervisor</b>	<b>145</b>	<b>1</b>	<b>1</b>	<b>1</b>
<b>Senior ROW Inspector</b>	<b>140</b>	<b>1</b>	<b>1</b>	<b>1</b>
<b>ROW Inspector</b>	<b>137</b>	<b>4</b>	<b>4</b>	<b>4</b>
<b>Senior ROW Technician</b>	<b>133</b>	<b>1</b>	<b>1</b>	<b>1</b>
<b>Total</b>		<b>8</b>	<b>8</b>	<b>8</b>

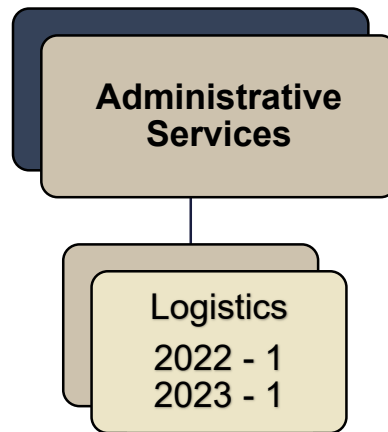


# ADMINISTRATIVE SERVICES DEPARTMENT SUMMARY

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## DEPARTMENT MISSION

Ensures the highest level of value and ethics in the procurement of buildings, equipment, goods and services and maintaining these items through preventative maintenance, repairs and risk avoidance. The Department will strive to provide the highest level of customer service to internal and external customers, vendors, employees and citizens.



## Expense Summary

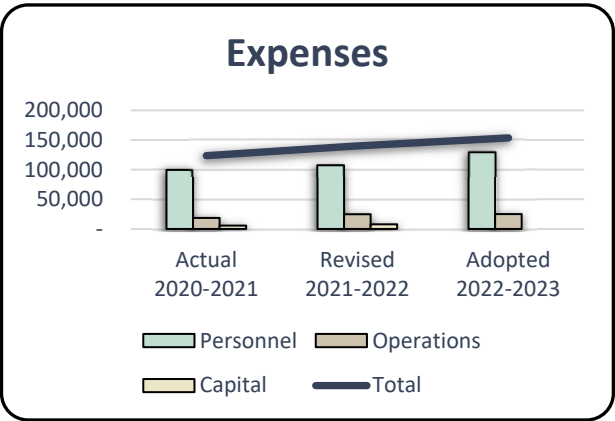
Activity	2020-2021 Actual	2021-2022 Revised	2022-2023 Adopted	% Change FY 2022 to FY 2023
Logistics	\$ 123,448	\$ 139,817	\$ 153,519	9.80%
<b>Totals</b>	<u>\$ 123,448</u>	<u>\$ 139,817</u>	<u>\$ 153,519</u>	<u>9.80%</u>

Core Services

This Division is responsible for the procurement of goods and services, inventory management and coordination of goods to end users within the Departments. The Division oversees the flow of materials in and out of inventory, maintains reasonable "buffer stock", coordinates bids and works to establish and maintain annual supply contracts.

Key Points Affecting Service, Performance and Adopted Budget

Continued improvement of automated processes that improve inventory efficiency along with managing warehouse distribution of materials for projects, operations and maintenance.



Expenses - 65552000

	2020-2021 Actual	2021-2022 Revised	2022-2023 Adopted
Personnel	99,528	107,610	128,715
Operations	18,320	24,707	24,804
Capital	5,601	7,500	-
Total	123,448	139,817	153,519

Major Budget Items

Personnel, continuing education and support are key expenses.

Personnel

	Level	FY 2021	FY 2022	FY 2023
Logistics Manager	156	1	1	1
Total		1	1	1



# INFORMATION TECHNOLOGY DEPARTMENT SUMMARY

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## DEPARTMENT MISSION

Ensures reliability, availability, serviceability and security of all computer and telecommunications-related systems required for City Departments to effectively accomplish their missions.



### Information Technology

## Expense Summary

Activity	2020-2021 Actual	2021-2022 * Revised	2022-2023 * Adopted	% Change FY 2022 to FY 2023
Administration	\$ 204,062	\$ -	\$ -	N/A
Development	348,247	-	-	N/A
Project Management Office	130,236	-	-	N/A
Information Services	571,002	-	-	N/A
Management Information Services (MIS)	492,222	-	-	N/A
Geographic Information Services (GIS)	1,134,346	-	-	N/A
<b>Totals</b>	<b>\$ 2,880,115</b>	<b>\$ -</b>	<b>\$ -</b>	<b>N/A</b>

\* Based on a cost allocation study, costs for IT Department services are included in a monthly G&A charge.

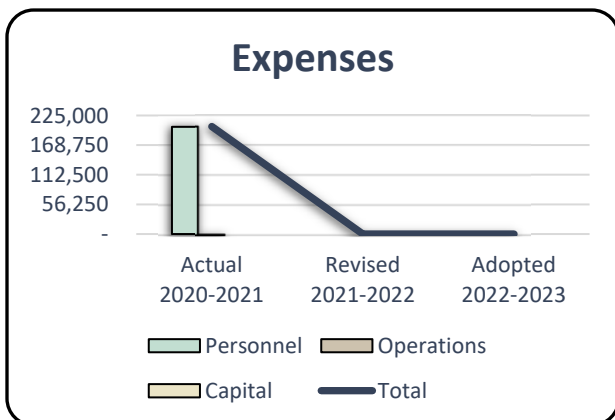
## Core Services

Information Technology Administration guides the operations of the Project Management Office, Management Information Services, Information Services, Geographic Information Systems and Development. It is the goal and practice of Information Technology Administration to work both strategically and tactically with all City Departments to ensure the cost-effective deployment and support of technology as needed to improve both the efficiency and effectiveness of City services delivery. The Information Technology Department installs, maintains and/or supports: a private internal network infrastructure connecting 30 City facilities; a private and public Wi-Fi network in all City facilities; nearly 300 physical and virtual servers, desktops/laptops/Mobile Data Computers (MDC's), telephones and cell phones for over 1,400 employees; direct support for 20 core enterprise level applications and secondary support for another 80 ancillary applications; 25-30 department technology projects per year; GIS services for the City and the Frisco EDC.

## Key Points Affecting Service, Performance and Adopted Budget

Work with Departments to effectively plan and implement technology systems for continuous improvement in the delivery of services.

Ensure appropriate review of all decisions requiring use of technology systems so that both user business requirements and ongoing support requirements are properly documented and an integral part of procurement decisions.



## Expenses - 66010000

	2020-2021 Actual	2021-2022 Revised	2022-2023 Adopted
Personnel	203,273	-	-
Operations	789	-	-
Capital	-	-	-
<b>Total</b>	<b>204,062</b>	<b>-</b>	<b>-</b>

## Major Budget Items

FY22 and FY23 expenses are accounted for in the General Fund.

## Personnel

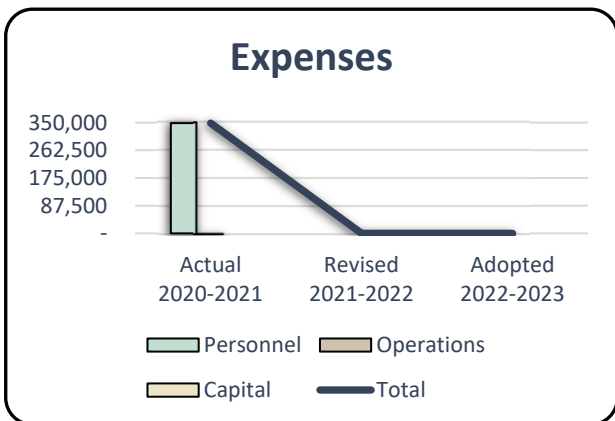
	Level	FY 2021	FY 2022	FY 2023
Assistant Director of Information Technology	-	1	-	-
<b>Total</b>		<b>1</b>	<b>-</b>	<b>-</b>

## Core Services

The Development Division is committed to the design, development and implementation of business applications and integrations in support of the City's mission and goals. Ensures reliability of product by developing to standard, testing code, applying change management principles and monitoring performance. Coordinates with business owners, software vendors and IT resources to develop and support software integrations between new and existing City systems. Seeks continuous improvement on previously developed applications and integrations by soliciting user feedback and updating system capabilities according to currently available technology. Researches industry trends and understands the impact to current environment and integrated applications. Development projects include over 30 software integrations for SAFER, SAFER Automated Vehicle Locator (AVL), employee benefits file extract transform load (ETL) process, tax roll ETL process, West Nile surveillance app and MyTax Dollars app.

## Key Points Affecting Service, Performance and Adopted Budget

Must maintain current knowledge of software development trends and utilize state of the art technology to deliver custom applications, integrations and documentation.



## Expenses - 66060000

	2020-2021 Actual	2021-2022 Revised	2022-2023 Adopted
<b>Personnel</b>	<b>347,938</b>	-	-
<b>Operations</b>	<b>309</b>	-	-
<b>Capital</b>	-	-	-
<b>Total</b>	<b>348,247</b>	-	-

## Major Budget Items

Personnel and operational expense appear in the General Fund for FY22 and FY23.

## Personnel

	Level	FY 2021	FY 2022	FY 2023
Software Developer	-	2	-	-
SQL Developer	-	1	-	-
<b>Total</b>		<b>3</b>	<b>-</b>	<b>-</b>

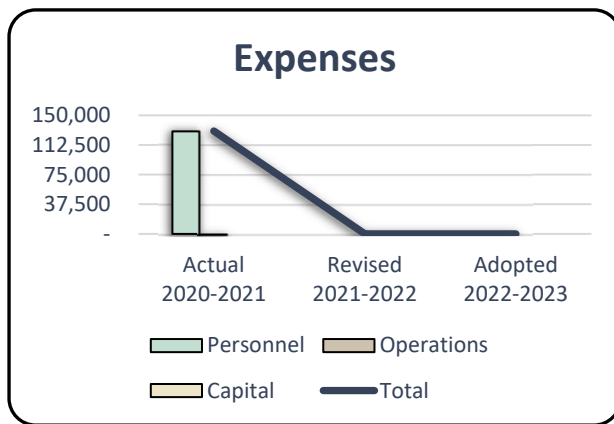
**Core Services**

The Information Technology Project Management Office (PMO) works with all Departments to ensure technology purchases and improvements are properly researched, evaluated, managed, documented, tested and aligned with the strategic direction of the City.

Oversees the technology process for project initiation, funding, IT resource. Allocates and prioritizes initiatives working under the leadership of the Project Steering Committee. Sets standards for project life cycle by planning and guiding Departments who purchase or change software/hardware that is integrated into their business processes. Serves as integral part of technology procurements including requirements definition, vendor evaluation and solution recommendations. Supports development and integration projects with design specifications, use cases and testing resources. Coordinates software project implementation deliverables and assist with project planning, configuration, testing and documentation. Consults with City Departments for technology strategic direction and facilitate IT solutions to business problems. Gathers and produces project status reporting for City management review.

**Key Points Affecting Service, Performance and Adopted Budget**

Continue the support of enterprise project management for IT related projects.



**Expenses - 66061000**

	2020-2021 Actual	2021-2022 Revised	2022-2023 Adopted
<b>Personnel</b>	<b>129,674</b>	-	-
<b>Operations</b>	<b>562</b>	-	-
<b>Capital</b>	-	-	-
<b>Total</b>	<b>130,236</b>	-	-

**Major Budget Items**

FY22 and FY23 expenses are accounted for in the General Fund.

**Personnel**

	Level	FY 2021	FY 2022	FY 2023
<b>Senior Business Analyst</b>	-	1	-	-
<b>Total</b>		1	-	-

## Core Services

The Information Services (IS) Division provides a system of tools, processes and support for information management and workflow programs used for gathering, processing, storing and sharing information throughout all City Departments. The personnel in this Division provide technical and user support to all Departments for 20 core applications and over 80 ancillary applications. This Division also provides implementation support for new projects and applications, helping to ensure that systems deliver the performance that departments require. Some of the software for which this Division supports and has in-depth knowledge for the enterprise funds includes:

**MUNIS:** the financial and human capital system,

**Incode:** the utility billing system used to track and bill water & sewer usage, solid waste fees and stormwater fees,

**Integrated Computer Systems:** computer aided dispatch and records management system used by public safety to track incidents and responders,

**Cityworks:** work order software system,

**TRAKIT:** software used by developers, Development Services, Engineering, Financial Services and the Public Works Departments to manage permitting and development services,

**AVOLVE ProjectDox:** software used by developers, Development Services, Engineering and the Public Works Departments to receive and review development projects and permits,

**Perfectmind:** registration system for members of the FAC

**MCRS:** Municipal Court records management and docket system,

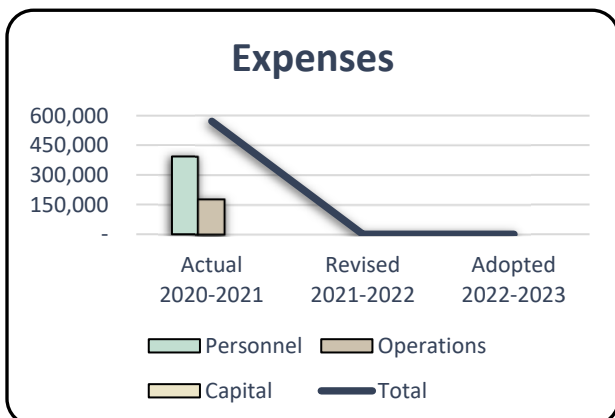
**Firehouse:** records management and preplanning system used by the Fire Department,

**OnBase:** used to post agendas and serves as a records repository,

**Kronos:** electronic timecard and approval software.

## Key Points Affecting Service, Performance and Adopted Budget

Provide the continued support, maintenance and expansion of the functionality and usage of the applications used. Allow for the continued education and training of the Information Services staff members enabling them to provide reliable and consistent support for City staff.



## Expenses - 66062000

	2020-2021 Actual	2021-2022 Revised	2022-2023 Adopted
Personnel	392,935	-	-
Operations	178,067	-	-
Capital	-	-	-
<b>Total</b>	<b>571,002</b>	<b>-</b>	<b>-</b>

## Major Budget Items

Personnel and operational expense appear in the General Fund for FY22 and FY23.

## Personnel

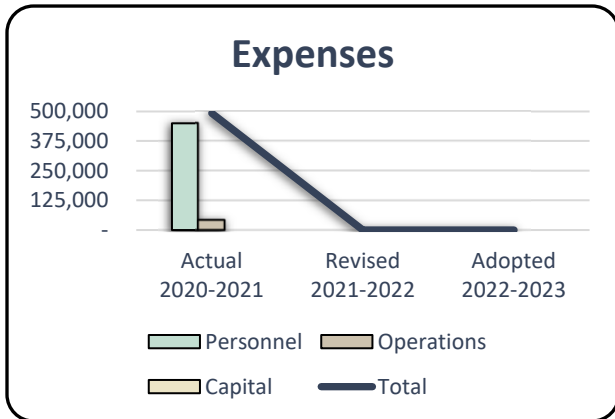
	Level	FY 2021	FY 2022	FY 2023
Senior Application Systems Administrator	-	1	-	-
Application Systems Administrator II	-	2	-	-
<b>Total</b>		<b>3</b>	<b>-</b>	<b>-</b>

**Core Services**

Management Information Services (MIS) is responsible for maintaining telecommunication systems, network infrastructure, desktop, laptops, mobile devices and server infrastructure on which all City data systems reside.

**Key Points Affecting Service, Performance and Adopted Budget**

Maintain inventory of all desktop, laptop, servers, switches and other infrastructure to ensure systems reliability, availability, serviceability and security. Determine annual replacement schedules to prevent infrastructure from aging beyond usefulness.



**Expenses - 66063000**

	2020-2021 Actual	2021-2022 Revised	2022-2023 Adopted
<b>Personnel</b>	<b>449,503</b>	-	-
<b>Operations</b>	<b>42,718</b>	-	-
<b>Capital</b>	-	-	-
<b>Total</b>	<b>492,222</b>	-	-

**Major Budget Items**

FY22 and FY23 expenses are accounted for in the General Fund.

**Personnel**

	Level	FY 2021	FY 2022	FY 2023
<b>Database Administrator</b>	-	2	-	-
<b>Systems Engineer</b>	-	1	-	-
<b>Total</b>		<b>3</b>	<b>-</b>	<b>-</b>

**Core Services**

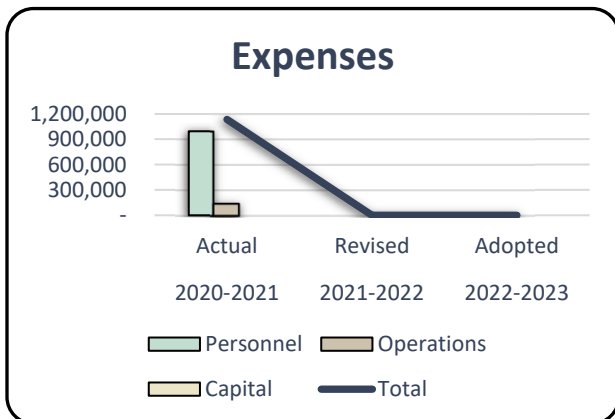
The Geographic Information Systems (GIS) Division contributes directly to the success of City operations, citizen engagement, business attraction and retention by providing tools, analysis, processes and support for use of geographic data to answer questions, solve problems and illustrate value.

Works with City leaders to develop meaningful maps and geographic visual aids which are critical to business operations and promotion of opportunities to those looking to do business within our City. Improves effective use of information technologies by maintaining geospatial data and converting it to useful information for all Departments through system integration strategies, data analysis, mapping services, mapping applications, operations dashboards and various other solutions. Ensures accuracy of all geographical data and layers published on behalf of the City by designing and performing meticulous quality checks, standardizing processes and managing all changes to the information flow. This includes a variety of GIS layers like streets, parcels, subdivisions and utility data. Supports City spatial data requests and other information requirements to assist with operation and function of interrelated systems and programs including those used by Public Safety for first response. Interprets and transfers data from source documents including digital and/or printed plats, record drawings, plans, profiles and legal descriptions. Collect field data using GPS.

**Key Points Affecting Service, Performance and Adopted Budget**

Supports the continued enhancement of the distributed GIS platform using ArcGIS for Server, ArcGIS Portal and the Esri suite of desktop products and extensions improving access to information for staff and residents.

Manage interlocal agreements with the Frisco EDC for GIS services. Additionally, \$113,000 of operational budget fund the licensing and support of the Enterprise GIS Solution, accounting for approximately 40% of the FY22 operational budget.



**Expenses - 66064000**

	2020-2021 Actual	2021-2022 Revised	2022-2023 Adopted
<b>Personnel</b>	<b>992,706</b>	-	-
<b>Operations</b>	<b>141,640</b>	-	-
<b>Capital</b>	-	-	-
<b>Total</b>	<b>1,134,346</b>	-	-

**Major Budget Items**

Personnel and operational expense appear in the General Fund for FY22 and FY23.

Personnel

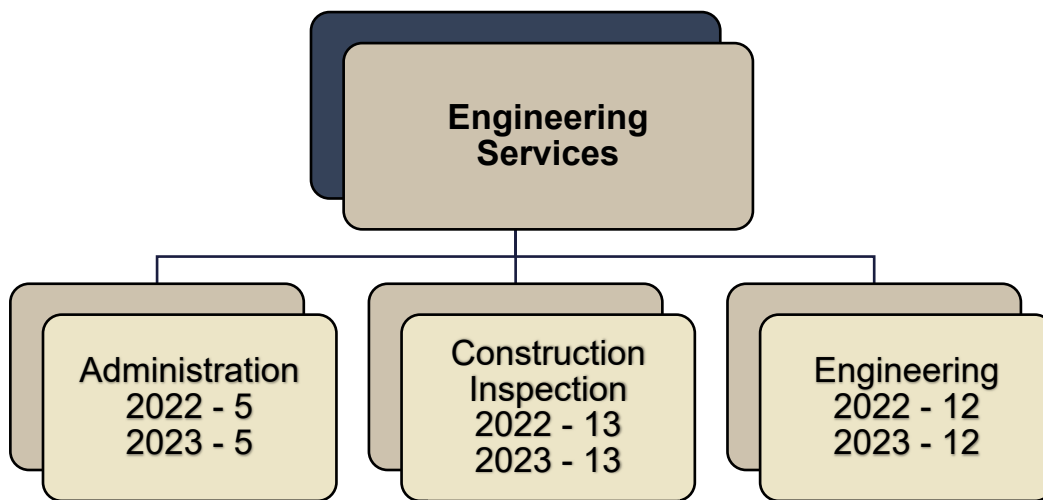
	Level	FY 2021	FY 2022	FY 2023
Enterprise GIS Manager	-	1	-	-
Enterprise GIS Architect	-	1	-	-
Senior GIS Analyst	-	2	-	-
GIS Analyst II	-	3	-	-
GIS Data Coordinator	-	1	-	-
Total		8	-	-



# ENGINEERING SERVICES DEPARTMENT SUMMARY

## DEPARTMENT MISSION

To provide municipal infrastructure delivery through management of City funded capital projects and review of private development projects, provide transportation engineering and operations services to the residents and facilitate engineering and technical services to infrastructure operations and maintenance.



## Expense Summary

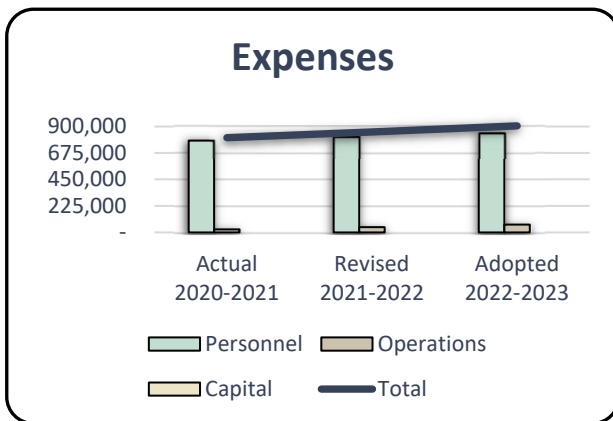
Activity	2020-2021 Actual	2021-2022 Revised	2022-2023 Adopted	% Change FY 2022 to FY 2023
Administration	\$ 804,153	\$ 852,383	\$ 904,692	6.14%
Construction Inspection	1,222,752	1,374,975	1,490,474	8.40%
Engineering	<u>1,752,068</u>	<u>1,907,911</u>	<u>1,956,065</u>	<u>2.52%</u>
<b>Totals</b>	<b>\$ <u>3,778,973</u></b>	<b>\$ <u>4,135,269</u></b>	<b>\$ <u>4,351,231</u></b>	<b><u>5.22%</u></b>

### Core Services

The core functional areas of the Department include:

**Capital project delivery** - administration of the City's bond-funded projects related to new water distribution, wastewater collection and reuse water systems. Provide support in areas of business process, communications, policy, administration, and customer service.

**Development review** - construction plan review and field inspection of infrastructure that is built by private development and accepted by the City.



### Expenses - 68010000

	2020-2021 Actual	2021-2022 Revised	2022-2023 Adopted
<b>Personnel</b>	<b>779,809</b>	<b>809,039</b>	<b>839,606</b>
<b>Operations</b>	<b>24,344</b>	<b>43,344</b>	<b>65,086</b>
<b>Capital</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>Total</b>	<b>804,153</b>	<b>852,383</b>	<b>904,692</b>

### Major Budget Items

Primary expenses in FY23 are personnel related for salaries and staff development.

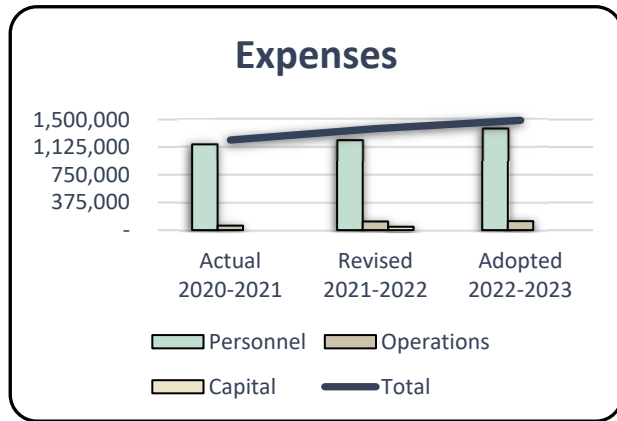
FY23 operations include funding of \$15,000 for a professional services contractor who will create a dashboard for analytics using multiple data streams. This program was submitted and approved by the Project Steering Committee.

### Personnel

	Level	FY 2021	FY 2022	FY 2023
<b>Director of Engineering Services</b>	<b>208</b>	<b>1</b>	<b>1</b>	<b>1</b>
<b>Assistant Director of Engineering</b>	<b>204</b>	<b>1</b>	<b>1</b>	<b>1</b>
<b>Asset Management Coordinator</b>	<b>145</b>	<b>1</b>	<b>1</b>	<b>1</b>
<b>Office Manager</b>	<b>137</b>	<b>1</b>	<b>1</b>	<b>1</b>
<b>Senior Administrative Assistant</b>	<b>131</b>	<b>1</b>	<b>1</b>	<b>1</b>
<b>Total</b>		<b>5</b>	<b>5</b>	<b>5</b>

**Core Services**

The Construction Inspection Division conducts inspection of all public infrastructure for private development and capital improvement projects for general conformance with City standards.

**Expenses - 68087000**

	2020-2021 Actual	2021-2022 Revised	2022-2023 Adopted
<b>Personnel</b>	<b>1,163,562</b>	<b>1,214,954</b>	<b>1,371,417</b>
<b>Operations</b>	<b>59,190</b>	<b>115,376</b>	<b>119,057</b>
<b>Capital</b>	<b>-</b>	<b>44,645</b>	<b>-</b>
<b>Total</b>	<b>1,222,752</b>	<b>1,374,975</b>	<b>1,490,474</b>

**Major Budget Items**

Personnel, continuing education and support are key expenses.

**Personnel**

	Level	FY 2021	FY 2022	FY 2023
<b>Construction Superintendent</b>	<b>153</b>	<b>1</b>	<b>1</b>	<b>1</b>
<b>Construction Supervisor</b>	<b>145</b>	<b>2</b>	<b>2</b>	<b>2</b>
<b>Senior Construction Inspector</b>	<b>140</b>	<b>2</b>	<b>3</b>	<b>3</b>
<b>Construction Inspector</b>	<b>137</b>	<b>6</b>	<b>5</b>	<b>5</b>
<b>Construction Inspector Apprentice</b>	<b>135</b>	<b>1</b>	<b>1</b>	<b>1</b>
<b>Engineering Technician</b>	<b>133</b>	<b>1</b>	<b>1</b>	<b>1</b>
<b>Total</b>		<b>13</b>	<b>13</b>	<b>13</b>

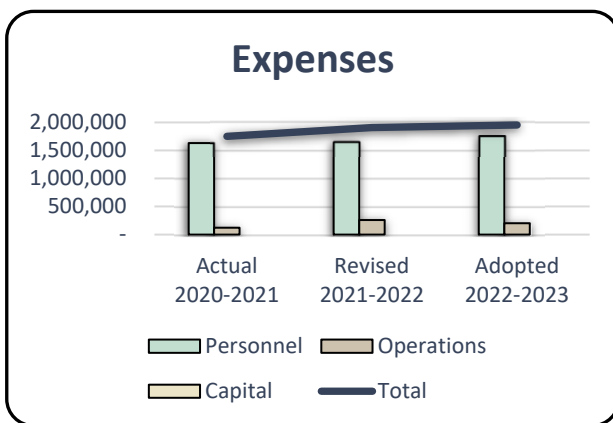
### Core Services

The Engineering Division is responsible for the design and construction of public infrastructure. Engineering reviews private development projects with respect to drainage, water and wastewater for conformance with City standards. Engineering plans, reviews and manages the design and construction of drainage, water and wastewater capital projects.

### Key Points Affecting Service, Performance and Adopted Budget

Supports continued work on management of the capital program for drainage, water, wastewater and reuse facilities, refining and adjusting water, wastewater and reuse master plans and updating the engineering standards. Engineering also provides support to other Departments including Public Works and Parks for the design of capital projects.

Funding in FY23 includes continued work on the management of private development projects for drainage, water and wastewater facilities. The Engineering Division also assists other Departments as needed for updates to City ordinances.



### Expenses - 68088000

	2020-2021 Actual	2021-2022 Revised	2022-2023 Adopted
<b>Personnel</b>	<b>1,630,896</b>	<b>1,649,033</b>	<b>1,754,612</b>
<b>Operations</b>	<b>121,172</b>	<b>258,878</b>	<b>201,453</b>
<b>Capital</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>Total</b>	<b>1,752,068</b>	<b>1,907,911</b>	<b>1,956,065</b>

### Major Budget Items

FY23 personnel expenses increase as a result of annual merits and markets.

Professional services account for 59% of the operations budget in FY23.

### Personnel

	Level	FY 2021	FY 2022	FY 2023
<b>Capital Projects Manager</b>	<b>163</b>	<b>1</b>	<b>1</b>	<b>1</b>
<b>Development Manager</b>	<b>163</b>	<b>1</b>	<b>1</b>	<b>1</b>
<b>Development Engineer Supervisor</b>	<b>161</b>	<b>-</b>	<b>1</b>	<b>1</b>
<b>Senior Civil Engineer</b>	<b>160</b>	<b>6</b>	<b>5</b>	<b>5</b>
<b>Civil Engineer</b>	<b>155</b>	<b>1</b>	<b>1</b>	<b>1</b>
<b>Engineering Technician</b>	<b>133</b>	<b>1</b>	<b>1</b>	<b>1</b>
<b>Intern Bachelors (SE)</b>	<b>118</b>	<b>2</b>	<b>2</b>	<b>2</b>
<b>Total</b>		<b>12</b>	<b>12</b>	<b>12</b>

## NON-DEPARTMENTAL

### Core Services

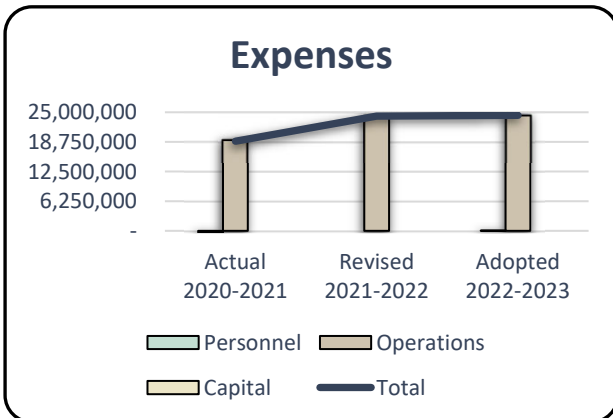
Non-departmental funding may include transfers out, miscellaneous funding needs and debt related appropriations.

### Key Points Affecting Service, Performance and Adopted Budget

This Division provides funding for debt service principal and interest payments.

FY23 personnel includes benefit estimates which will be allocated to the Departments during the Revised Budget process.

\$20.2 million in operations appropriations is for the debt service payments; see separate schedules in the Debt section of the budget for details. Transfers of \$4.1 million to the General Fund are also included.



### Expenses - 69999000

	2020-2021 Actual	2021-2022 Revised	2022-2023 Adopted
<b>Personnel</b>	<b>(362,373)</b>	<b>-</b>	<b>60,961</b>
<b>Operations</b>	<b>19,274,430</b>	<b>24,196,524</b>	<b>24,305,467</b>
<b>Capital</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>Total</b>	<b>18,912,057</b>	<b>24,196,524</b>	<b>24,366,428</b>

### Personnel

**Note: No positions are funded in this Division.**



**CITY OF FRISCO  
STORMWATER FUND  
BUDGET SUMMARY  
FISCAL YEAR 2022 - 2023**

	<u>ACTUAL FY 2020-21</u>	<u>ORIGINAL BUDGET FY 2021-22</u>	<u>REVISED BUDGET FY 2021-22</u>	<u>ADOPTED BUDGET FY 2022-23</u>
Net Position, Beginning	\$ 4,914,441	\$ 2,611,015	\$ 5,694,322	\$ 960,324
Receipts:				
Stormwater Drainage Fees	4,996,754	5,291,365	5,224,459	5,369,967
Interest Income	844	1,000	1,600	2,400
Miscellaneous	47,100	-	14,000	-
Interfund Transfers - Special Revenue	-	4,400,000	-	4,450,000
<b>Total Revenue</b>	<b>5,044,698</b>	<b>9,692,365</b>	<b>5,240,059</b>	<b>9,822,367</b>
<b>Funds Available</b>	<b>9,959,139</b>	<b>12,303,380</b>	<b>10,934,381</b>	<b>10,782,691</b>
Deductions:				
Operating Expenses	2,407,997	4,595,160	4,625,646	3,689,137
Capital Expenses	151,068	-	7,000	1,815,000
Interfund Transfers - General Fund	100,000	100,000	100,000	100,000
Interfund Transfers - Capital Projects	1,542,324	4,319,001	5,166,264	3,894,000
Interfund Transfers - Enterprise Funds	63,428	75,147	75,147	83,757
<b>Total Deductions</b>	<b>4,264,817</b>	<b>9,089,308</b>	<b>9,974,057</b>	<b>9,581,894</b>
<b>Net Position, Unrestricted</b>	<b><u>\$ 5,694,322</u></b>	<b><u>\$ 3,214,072</u></b>	<b><u>\$ 960,324</u></b>	<b><u>\$ 1,200,797</u></b>

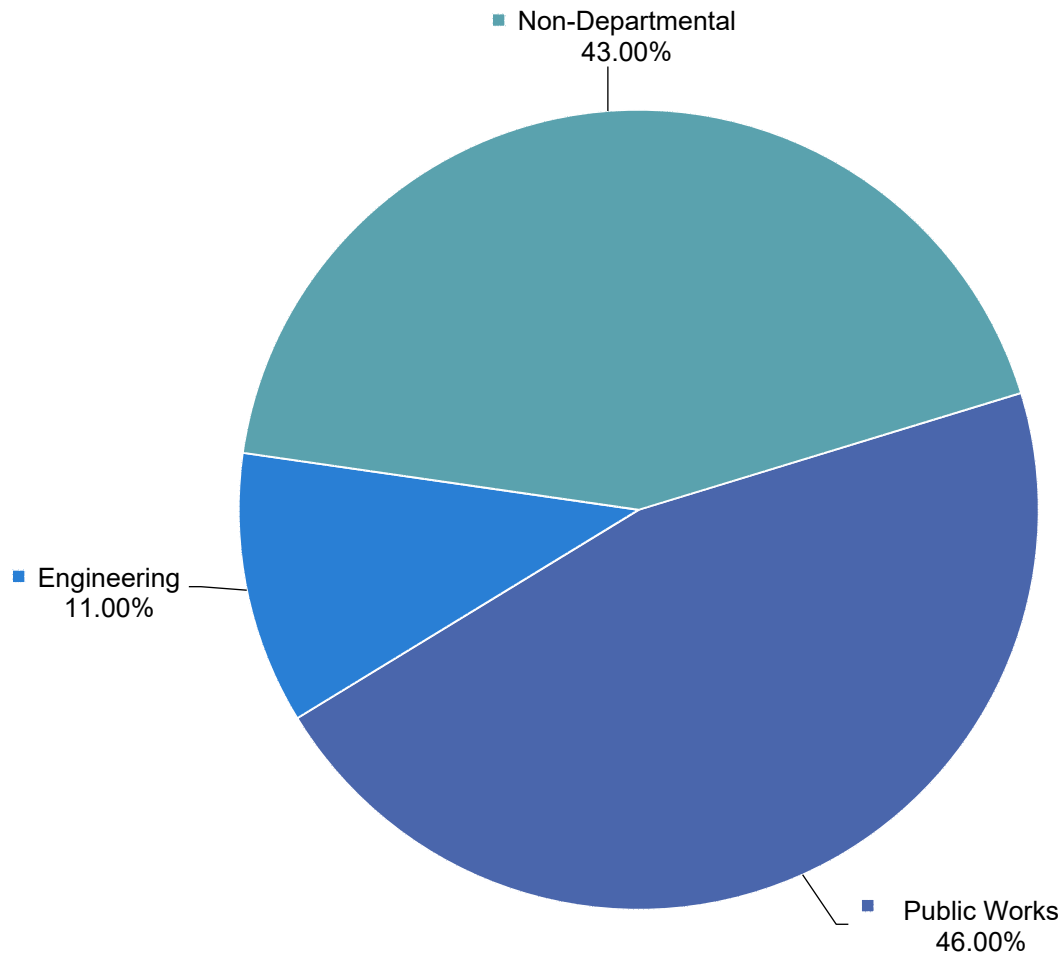
The Stormwater Fund was created in FY10 to fund the City's effort to comply with the Municipal Separate Stormwater Sewer System (MS4) permit issued by the State. The permit requires implementation of six minimum control measures to improve stormwater quality. These are public education and outreach, public involvement, illicit discharge detention and elimination, construction site stormwater runoff control, post-construction stormwater management in new development and redevelopment and good housekeeping and best management practices.

Net position represents 33% of the operating expenses for FY23, with a goal of 25%.

## STORMWATER FUND SUMMARY EXPENSE REPORT BY DEPARTMENT

EXPENSES		Actual FY19	Actual FY20	Actual FY21	Revised FY22	Adopted FY23
40	Public Works	1,851,786	2,171,870	1,939,690	2,850,243	4,413,151
80	Engineering	508,762	774,699	610,110	1,782,403	1,090,986
99	Non-Departmental	799,599	288,129	1,715,017	5,341,411	4,077,757
Total		3,160,147	3,234,698	4,264,817	9,974,057	9,581,894

### SW Fund Expenses by Department as Percent of Total



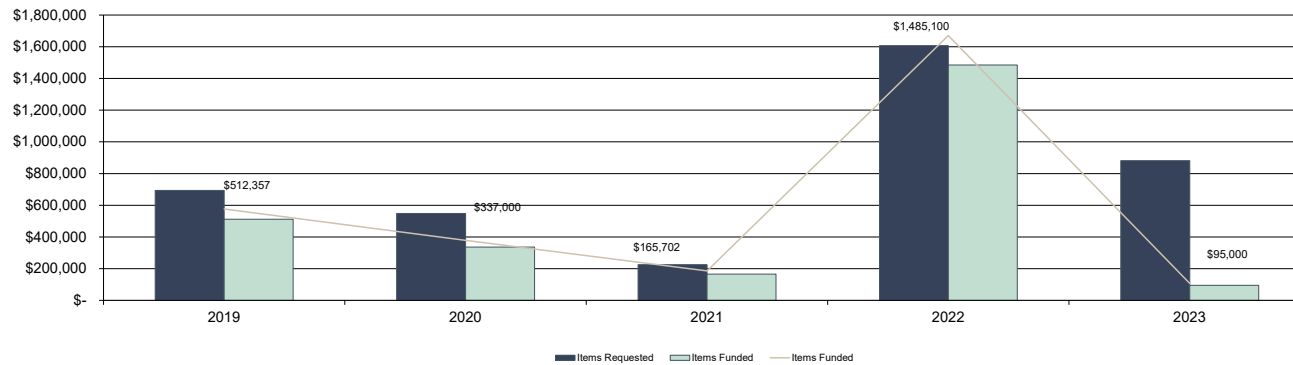


**CAPITAL, SUPPLEMENTAL AND PROGRAM EXPENSES  
FUNDED AND UNFUNDED REQUESTS  
FISCAL YEAR 2022 - 2023  
STORMWATER FUND**

***Funded items***

Strategic Focus Area	Top Ten Priority	Division	Item Description	Continuation Capital	FTE Request	Supplemental Capital Items			Item Total
						Personnel	Capital	Operations	
Excellence in City		Compliance	Pole Camera	-	-	-	15,000	-	15,000
Excellence in City		Compliance	Stream Gauges	-	-	-	-	80,000	80,000
<b>Sub-Totals:</b>				-	-	-	15,000	80,000	95,000
<b>Total Supplemental:</b>				95,000					
<b>Total Replacement Capital &amp; Supp. Items:</b>				95,000					

**Five Year Comparison of Capital & Supplemental Program**



***Items Below This Line Are Not Funded***

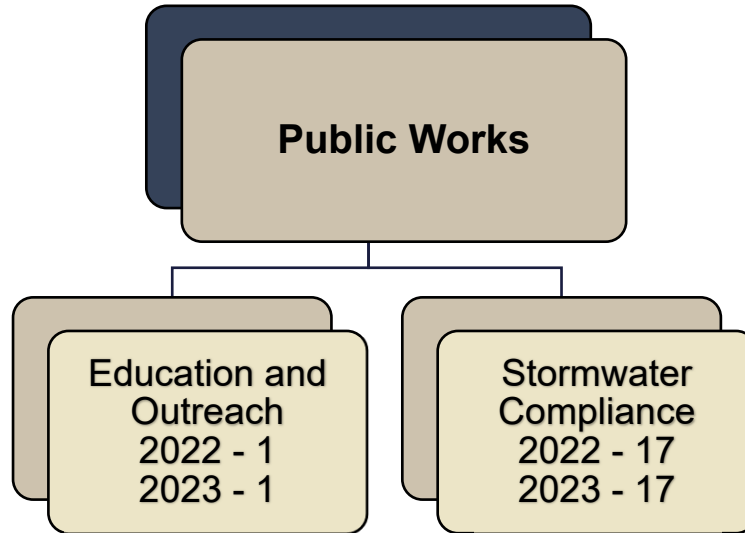
Strategic Focus Area	Top Ten Priority	Division	Item Description	Continuation Capital	FTE Request	Supplemental Capital Items			Item Total
						Personnel	Capital	Operations	
Infrastructure		Compliance	Main Street Ditch Project	-	-	-	-	584,000	584,000
Excellence in City		Compliance	Infrastructure Inspector	-	1.00	73,984	58,858	10,734	143,576
Long-Term Financial	Frisco Reinvestment - Assets	Compliance	Replace Ford F-150 (Unit 46015)	58,858	-	-	-	-	58,858
<b>Total of Items Not Funded:</b>				58,858	1.0	73,984	58,858	594,734	786,434
<b>Total of All Items Considered:</b>				58,858	1.0	73,984	73,858	674,734	881,434
<b>Total of All Capital &amp; Supplemental Items:</b>				881,434					



# STORMWATER FUND

## DEPARTMENT MISSION

To reduce the discharge of pollutants from the City's watershed by implementing and managing programs to improve water quality in accordance with regulatory requirements.



## Expense Summary

Activity	2020-2021 Actual	2021-2022 Revised	2022-2023 Adopted	% Change FY 2022 to FY 2023
Education and Outreach	\$ 71,953	\$ 83,052	\$ 102,766	23.74%
Stormwater Compliance	<u>1,867,737</u>	<u>2,767,191</u>	<u>4,310,385</u>	<u>55.77%</u>
<b>Totals</b>	<u>\$ 1,939,690</u>	<u>\$ 2,850,243</u>	<u>\$ 4,413,151</u>	<u>54.83%</u>

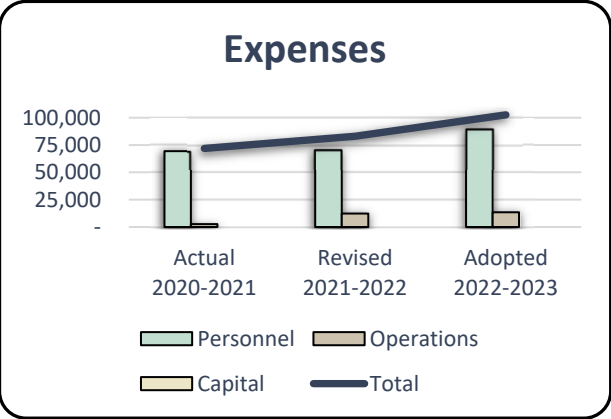
Core Services

Environmentally sound management of Frisco's natural areas and public education are both integral to Frisco's sustainable development. The Division provides waste minimization, stormwater pollution and natural ecosystem education to ensure that current and future residents will act as environmental stewards of our City. Pooling individual educators from Environmental Services, Water Resources and Stormwater allow the Education and Outreach team to take in alternate perspectives for generating new ideas to ensure Frisco remains the best City to live, work and play.

Key Points Affecting Service, Performance and Adopted Budget

Educational and outreach initiatives support the awareness of environmental and natural resources and are included within the promotional and outside printing line items.

Inform and train the public on Best Management Practices that decrease pollutant discharge from their land as a result of landscaping, outdoor housekeeping and construction. Also, provide outreach and involvement opportunities for volunteers such as inlet marking.



Expenses - 64013640

	2020-2021 Actual	2021-2022 Revised	2022-2023 Adopted
Personnel	69,429	70,803	89,410
Operations	2,524	12,249	13,356
Capital	-	-	-
Total	71,953	83,052	102,766

Major Budget Items

Personnel, continuing education and support are key expenses.

Personnel

	Level	FY 2021	FY 2022	FY 2023
Education & Outreach Coordinator	137	1	1	1
Total		1	1	1

**Core Services**

To reduce the discharge of pollutants from the City's watershed by implementing and managing programs to improve water quality in accordance with regulatory requirements and providing the best possible maintenance activities to the storm sewer system infrastructure as it is currently configured.

**Key Points Affecting Service, Performance and Adopted Budget**

Factors affecting service, performance and the adopted budget are those contained in the permit and the Stormwater Management Plan to be developed by City staff to meet its requirements. The permit standard is to implement Best Management Practices (BMPs) to reduce pollutants to the maximum extent practicable using the following minimum control measures:

**Public Education, Outreach and Involvement:** Inform and train the public on BMPs that decrease pollutant discharge from their land as a result of landscaping, outdoor housekeeping and construction. Also provide outreach and involvement opportunities for volunteers such as inlet marking.

**Illicit Discharge Detection and Elimination:** Proactively inspect the watershed to include dry weather screening and sampling of stream flows. When an illicit discharge is found or reported, the source is to be determined, investigated and corrective action taken.

**Construction Site Stormwater Runoff Control:** Ensure controls are designed, installed and maintained at construction sites to effectively reduce the discharge of pollutants from erosion and siltation from disturbed soils and building materials, products and waste.

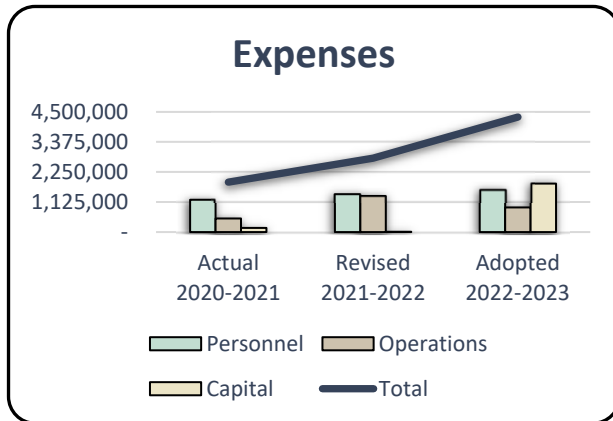
**Post Construction Stormwater Management:** Enforce the requirements for the installation and maintenance of permanent BMPs to minimize pollutants from new and re-developed sites.

**Pollution Prevention and Good Housekeeping for Municipal Operations:** Assess and inspect City facilities for the potential to discharge pollutants. Educate and train employees on BMPs to reduce discharges from City facilities and field operations. Assist departments in developing SOPs to reduce discharges from employee activities. Clean City infrastructure by street sweeping and the removal of trash and debris from drainage structures.

**Industrial Stormwater Sources:** Protect the watershed from industrial and commercial discharges by the development and maintenance of an inventory of all sites that could discharge substantial pollutants, the performance of facility inspections and the provision of necessary enforcement and follow-up activities.

## PUBLIC WORKS

## Stormwater Compliance



### Expenses - 64046640

	2020-2021 Actual	2021-2022 Revised	2022-2023 Adopted
<b>Personnel</b>	<b>1,210,591</b>	<b>1,411,648</b>	<b>1,576,778</b>
<b>Operations</b>	<b>506,078</b>	<b>1,348,543</b>	<b>918,607</b>
<b>Capital</b>	<b>151,068</b>	<b>7,000</b>	<b>1,815,000</b>
<b>Total</b>	<b>1,867,737</b>	<b>2,767,191</b>	<b>4,310,385</b>

### Major Budget Items

Significant personnel increases in FY22 are primarily due to pay plan adjustments and internal equity adjustments implemented to remain competitive. Increases in FY23 are the result of annual merit and market increases.

### Personnel

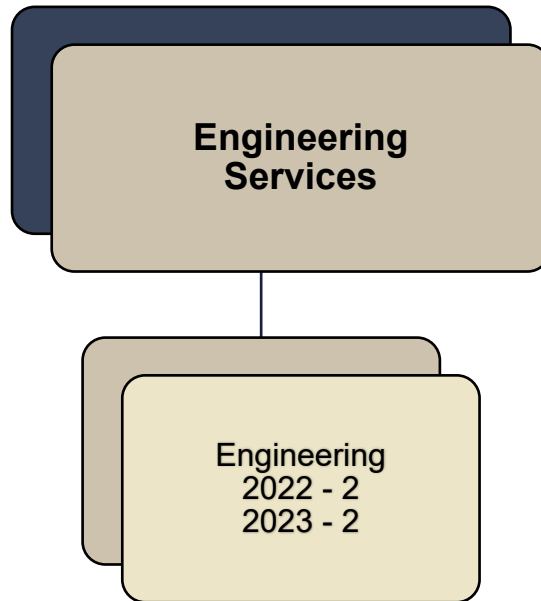
	Level	FY 2021	FY 2022	FY 2023
Stormwater Manager	156	1	1	1
Stormwater Inspector Supervisor	145	1	1	1
Stormwater Supervisor	145	1	1	1
Hydrologist	141	1	1	1
Senior Stormwater Inspector	140	2	2	2
Stormwater Inspector	137	3	3	3
Crew Leader	135	2	2	2
Heavy Equipment Operator II	132	2	2	2
Heavy Equipment Operator I	128	2	2	2
Maintenance Worker - Public Works	124	2	2	2
<b>Total</b>		<b>17</b>	<b>17</b>	<b>17</b>

## STORMWATER FUND

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### DEPARTMENT MISSION

Will strive to reduce property damage resulting from flooding and erosion in accordance with regulatory requirements.



### Expense Summary

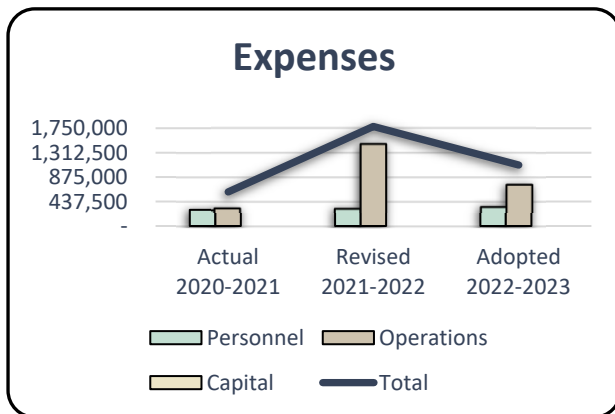
Activity	2020-2021 Actual	2021-2022 Revised	2022-2023 Adopted	% Change FY 2022 to FY 2023
Engineering	\$ 610,110	\$ 1,782,403	\$ 1,090,986	-38.79%
<b>Totals</b>	<u>\$ 610,110</u>	<u>\$ 1,782,403</u>	<u>\$ 1,090,986</u>	<u>-38.79%</u>

**Core Services**

The Stormwater Division is responsible for the review of private development and capital projects to ensure compliance with the Engineering Standards for drainage and erosion control. The Division is also responsible for watershed master plans and floodplain management.

**Key Points Affecting Service, Performance and Adopted Budget**

Professional services for master planning, flood studies and drainage studies accounts for approximately 96% of the operations budget.

**Expenses - 68088640**

	2020-2021 Actual	2021-2022 Revised	2022-2023 Adopted
<b>Personnel</b>	288,466	315,133	348,790
<b>Operations</b>	321,644	1,467,270	742,196
<b>Capital</b>	-	-	-
<b>Total</b>	610,110	1,782,403	1,090,986

**Major Budget Items**

Personnel expense increase from FY22 to FY23 for annual merit and market increases.

Revised FY22 budget of \$822,683 for the Heritage Lakes Stormwater Project is not included in FY23.

**Personnel**

	Level	FY 2021	FY 2022	FY 2023
<b>Senior Stormwater Engineer</b>	160	1	1	1
<b>Civil Engineer</b>	155	1	1	1
<b>Total</b>		2	2	2



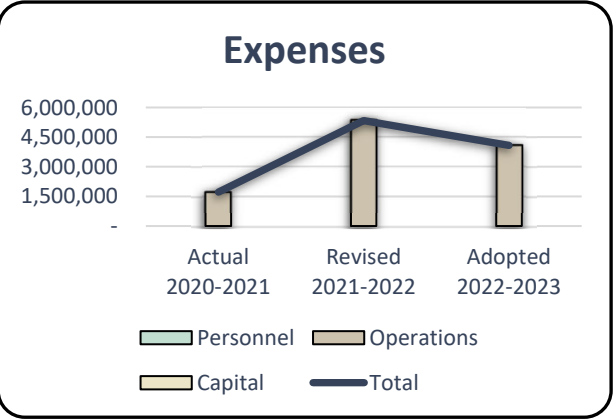
NON-DEPARTMENTAL

Core Services

Non-departmental funding includes transfers out and miscellaneous funding needs.

Key Points Affecting Service, Performance and Adopted Budget

This Division provides funding for transfers to the Capital Projects Fund to support project costs for creek drainage and slope repairs.



Expenses - 69999640

	2020-2021 Actual	2021-2022 Revised	2022-2023 Adopted
Personnel	-	-	-
Operations	1,715,017	5,341,411	4,077,757
Capital	-	-	-
Total	1,715,017	5,341,411	4,077,757

Personnel

Note: No positions are funded in this Division.



**CITY OF FRISCO  
ENVIRONMENTAL SERVICES FUND  
BUDGET SUMMARY  
FISCAL YEAR 2022 - 2023**

	ACTUAL FY 2020-21	ORIGINAL BUDGET FY 2021-22	REVISED BUDGET FY 2021-22	ADOPTED BUDGET FY 2022-23
Net Position, Beginning	\$ 7,486,212	\$ 3,337,381	\$ 3,376,756	\$ 1,927,886
Receipts:				
Sanitation Charges	20,594,431	21,656,628	22,455,751	27,410,192
Interest Income	6,105	16,000	7,900	8,400
Grant Income	93,985	-	-	-
Contributions & Other Income	109,470	41,000	59,156	64,800
<b>Total Revenue</b>	<b>20,803,991</b>	<b>21,713,628</b>	<b>22,522,807</b>	<b>27,483,392</b>
<b>Funds Available</b>	<b>28,290,203</b>	<b>25,051,009</b>	<b>25,899,563</b>	<b>29,411,278</b>
Deductions:				
Operating Expenses	1,983,568	2,276,902	2,369,436	2,897,387
Cost of Sales and Services	17,290,095	17,638,495	18,724,554	19,698,459
Capital Expenses	103,435	26,924	161,582	72,232
Interfund Transfers - General Fund	948,795	978,887	978,887	1,162,273
Interfund Transfers - Enterprise Funds	337,554	337,218	337,218	462,337
Interfund Transfers - Component Units	4,250,000	1,400,000	1,400,000	1,400,000
<b>Total Deductions</b>	<b>24,913,447</b>	<b>22,658,426</b>	<b>23,971,677</b>	<b>25,692,688</b>
<b>Net Position, Unrestricted</b>	<b>\$ 3,376,756</b>	<b>\$ 2,392,583</b>	<b>\$ 1,927,886</b>	<b>\$ 3,718,590</b>

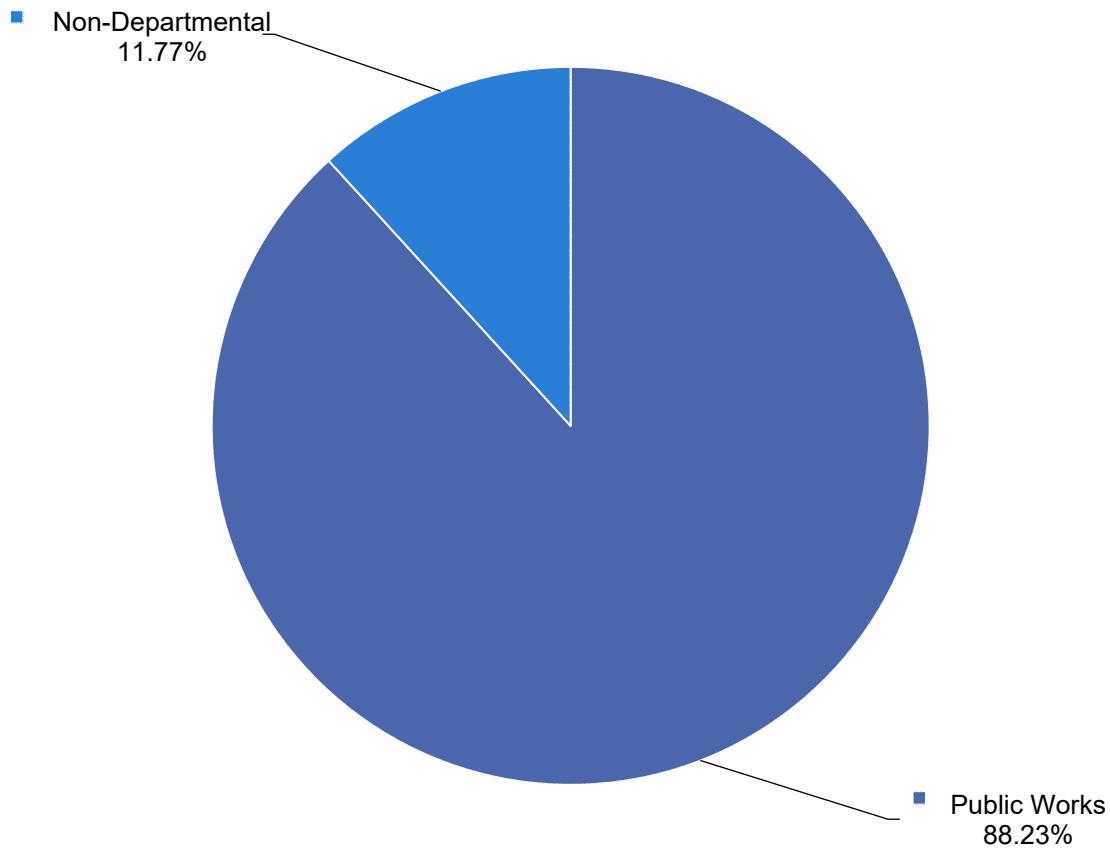
The Environmental Services Fund accounts for the collection and disposal of solid waste and recycling services of the City. The net position at the end of FY23 represents approximately 16.46% of operating expenses and cost of sales and services. Interfund Transfers - Component Units is funding that will be transferred to cover costs of the landfill closure and plant operations expenses for the Exide Battery Recycling Plant grounds.

Rate increases of \$4 per residential cart per month and various percentages for commercial customers to align with the Dallas/Fort Worth average rates and to support the fund are proposed for FY23.

**ENVIRONMENTAL SERVICES FUND SUMMARY**  
**EXPENSE REPORT BY DEPARTMENT**

EXPENSES		Actual FY19	Actual FY20	Actual FY21	Revised FY22	Adopted FY23
40	Public Works	16,929,895	17,883,651	19,377,098	21,255,572	22,668,078
99	Non-Departmental	1,148,754	1,202,509	5,536,349	2,716,105	3,024,610
Total		18,078,649	19,086,160	24,913,447	23,971,677	25,692,688

**Environmental Services Fund  
Expenses  
by Department as Percent of Total**



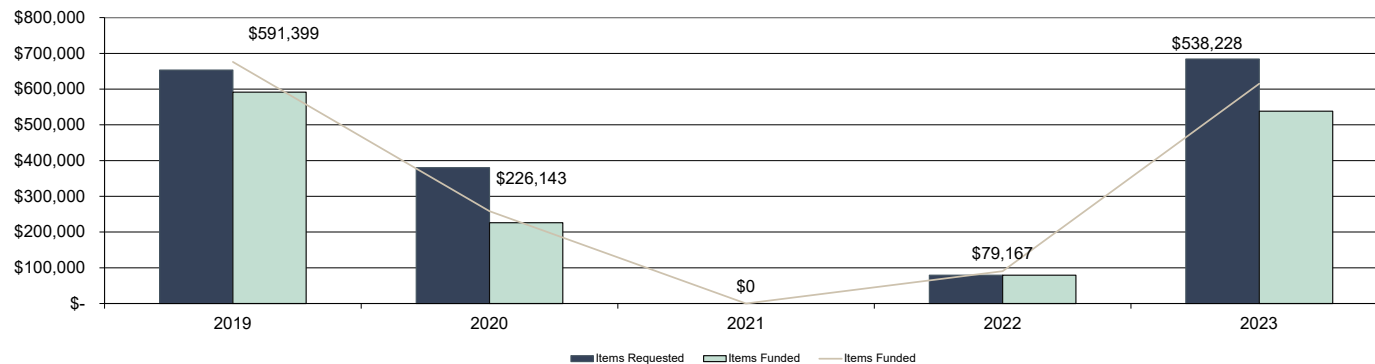
**CAPITAL, SUPPLEMENTAL AND PROGRAM EXPENSES  
FUNDED AND UNFUNDED REQUESTS  
FISCAL YEAR 2022 - 2023  
ENVIRONMENTAL SERVICES FUND**

**Funded Items**

Strategic Focus Area	Top Ten Priority	Division	Item Description	Continuation Capital	FTE Request	Supplemental Capital Items			
						Personnel	Capital	Operations	Item Total
Excellence in City Government		Environmental Services	Environmental Waste Specialist	-	1.00	71,208	50,930	12,756	134,894
Excellence in City Government		Environmental Services	2 Litter Maintenance Workers	-	2.00	120,519	55,298	6,285	182,102
Excellence in City Government		Environmental Services	Repaving Env Collection Center	47,582	-	-	-	-	47,582
Excellence in City Government		Environmental Services	Consulting for roll out of commercial recycling program	-	-	-	-	85,000	85,000
Long-Term Financial Health	Frisco Reinvestment - Assets	Environmental Services	Consulting for HHW program	-	-	-	-	55,000	55,000
Sustainable City		Environmental Services	Replace Cargo Trailer (Unit 45036)	15,000	-	-	-	-	15,000
Excellence in City Government		Environmental Services	Compost Demonstration Site	-	-	-	9,650	9,000	18,650

<b>Sub-Totals:</b>	62,582	3.00	191,727	115,878	168,041	538,228
<b>Total Supplemental:</b>	475,646					
<b>Total Replacement Capital &amp; Supp. Items:</b>	538,228					

**Five Year Comparison of Capital & Supplemental Program**



**Items Below This Line Are Not Funded**

Strategic Focus Area	Top Ten Priority	Division	Item Description	Continuation	FTE Request	Supplemental Capital Items			
						Personnel	Capital	Operations	Item Total
Excellence in City Government	Employee Attraction, Retention & Engagement	Environmental Services	Environmental Program Analyst	-	1.00	88,363	-	7,210	95,573
Sustainable City		Environmental Services	Replace Forklift (Unit 45012)	50,400	-	-	-	-	50,400

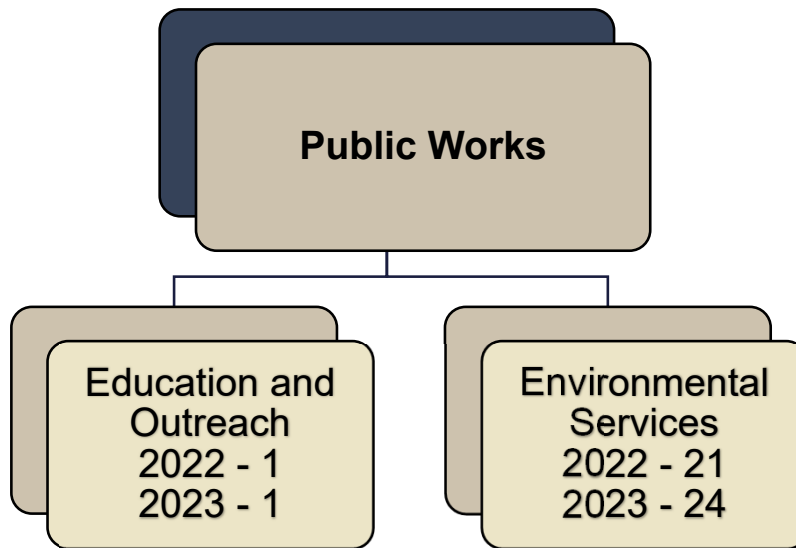
<b>Total of Items Not Funded:</b>	50,400	1	88,363	-	7,210	145,973
<b>Total of All Items Considered:</b>	112,982	4	280,090	115,878	175,251	684,201
<b>Total of All Capital &amp; Supplemental Items:</b>	684,201					



# ENVIRONMENTAL SERVICES DEPARTMENT SUMMARY

## DEPARTMENT MISSION

To be dedicated, environmentally responsible stewards of our community and the Earth. To sustain and improve the quality of life of all who call the City their home and to safeguard our natural resources for the present and the future.



## Expense Summary

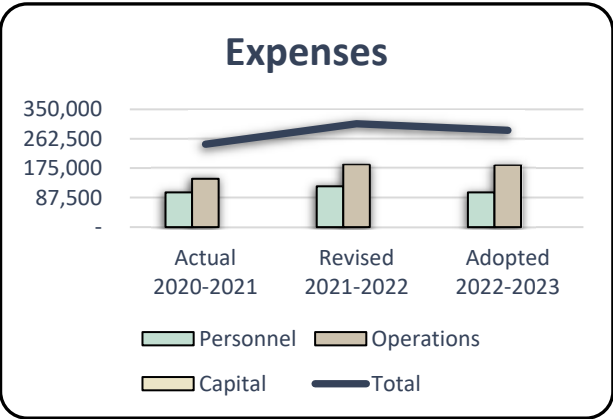
Activity	2020-2021 Actual	2021-2022 Revised	2022-2023 Adopted	% Change FY 2022 to FY 2023
Education and Outreach	\$ 246,434	\$ 307,469	\$ 287,436	-6.52%
Environmental Services	<u>19,130,664</u>	<u>20,948,103</u>	<u>22,380,642</u>	<u>6.84%</u>
<b>Totals</b>	<b><u>\$ 19,377,098</u></b>	<b><u>\$ 21,255,572</u></b>	<b><u>\$ 22,668,078</u></b>	<b><u>6.65%</u></b>

Core Services

Environmentally sound management of Frisco's natural areas and public education are both integral to Frisco's sustainable development. The Division provides waste minimization, stormwater pollution and natural ecosystem education to ensure that current and future residents will act as environmental stewards of our city.

Key Points Affecting Service, Performance and Adopted Budget

Educational and outreach initiatives supporting the awareness of environmental and natural resources are included within the promotional and outside printing detail line items.



Expenses - 64013660

	2020-2021 Actual	2021-2022 Revised	2022-2023 Adopted
Personnel	102,966	120,747	102,857
Operations	143,468	186,722	184,579
Capital	-	-	-
Total	246,434	307,469	287,436

Major Budget Items

FY23 personnel expense holds constant comparatively with FY22.

Operational expenses in FY23 to fund education and recycling programs for the community account for 55% of the total budget.

Personnel

	Level	FY 2021	FY 2022	FY 2023
Education & Outreach Supervisor	141	1	1	1
Total		1	1	1

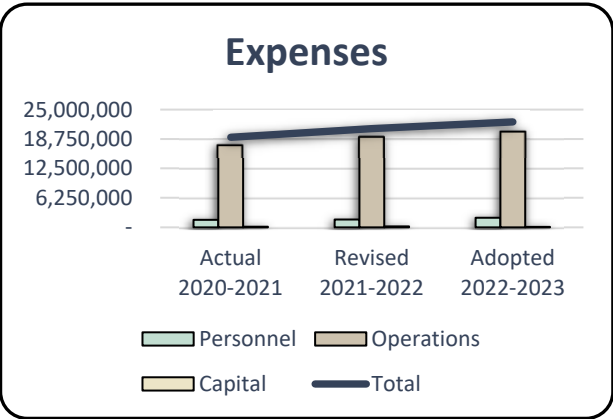


Core Services

Environmental Services oversees and manages the City's residential, commercial and construction waste services. It operates and maintains the Environmental Collection Center, Household Hazardous Waste program and is responsible for City-wide litter control. The Division promotes environmental conservation recycling and waste reduction practices through innovative and creative programs and publications that are managed and designed in house. These programs and publications include: Chunk your Junk, Clean it and Green it events, Heard from the Curb newsletter, recycling mascot "Rufus Recycles", School Green teams and TEKS based educational website.

Key Points Affecting Service, Performance and Adopted Budget

Demonstrate leadership as a community committed to preserving and protecting the environment.



Expenses - 64045660

	2020-2021 Actual	2021-2022 Revised	2022-2023 Adopted
Personnel	1,573,823	1,623,096	1,999,560
Operations	17,453,406	19,163,425	20,308,850
Capital	103,435	161,582	72,232
Total	19,130,664	20,948,103	22,380,642

Major Budget Items

Personnel expense in FY23 includes funding for an Environmental Waste Specialist and two litter Maintenance Workers.

Cost of sales, \$19,698,459, represents 90% of the operating expenses. Also included in operations for FY23 is funding for two new programs, Commercial Recycling Program and Hazardous Household Waste Program.

FY23 capital budget provides a cargo trailer and for the repaving of the asphalt lot at the Environmental Services facility. Additionally, two vehicles associated with the three new positions are being purchased in FY22 due to early purchase requirements by the vendor.

**ENVIRONMENTAL SERVICES****Environmental Services****Personnel**

	Level	FY 2021	FY 2022	FY 2023
Environmental Services Manager	156	1	1	1
Environmental Programs Superintendent	153	-	1	1
Environmental Services Superintendent	153	1	1	1
Waste Reduction Programs Coordinator	-	1	-	-
Senior Environmental Waste Specialist	135	1	1	1
Crew Leader - Environmental Services	133	3	3	3
Environmental Collections Coordinator	133	1	1	1
Environmental Waste Specialist	130	-	-	1
Senior Customer Service Representative	130	1	1	1
Administrative Assistant	126	1	1	1
Customer Service Representative	124	2	2	2
Maintenance Worker II - Environmental Services	124	-	6	6
Maintenance Worker - Environmental Services	121	7	2	4
Intern Bachelors (SE)	118	1	1	1
Total		20	21	24

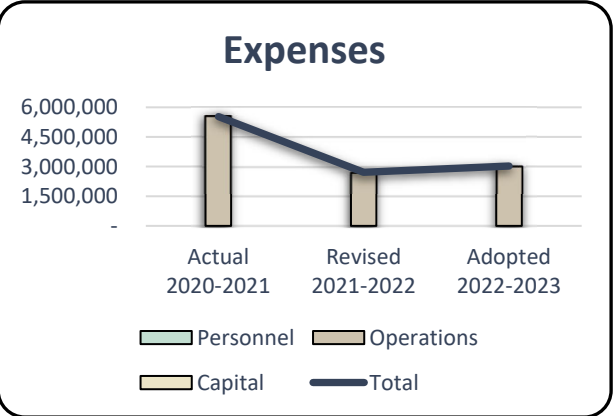
# NON-DEPARTMENTAL

## Core Services

Non-departmental funding includes transfers out and attrition.

## Key Points Affecting Service, Performance and Adopted Budget

This Division provides funding for transfers to the General and Utility Funds for administrative costs.



## Expenses - 69999660

	2020-2021 Actual	2021-2022 Revised	2022-2023 Adopted
Personnel	-	-	-
Operations	5,536,349	2,716,105	3,024,610
Capital	-	-	-
Total	5,536,349	2,716,105	3,024,610

## Personnel

Note: No positions are funded in this Division.



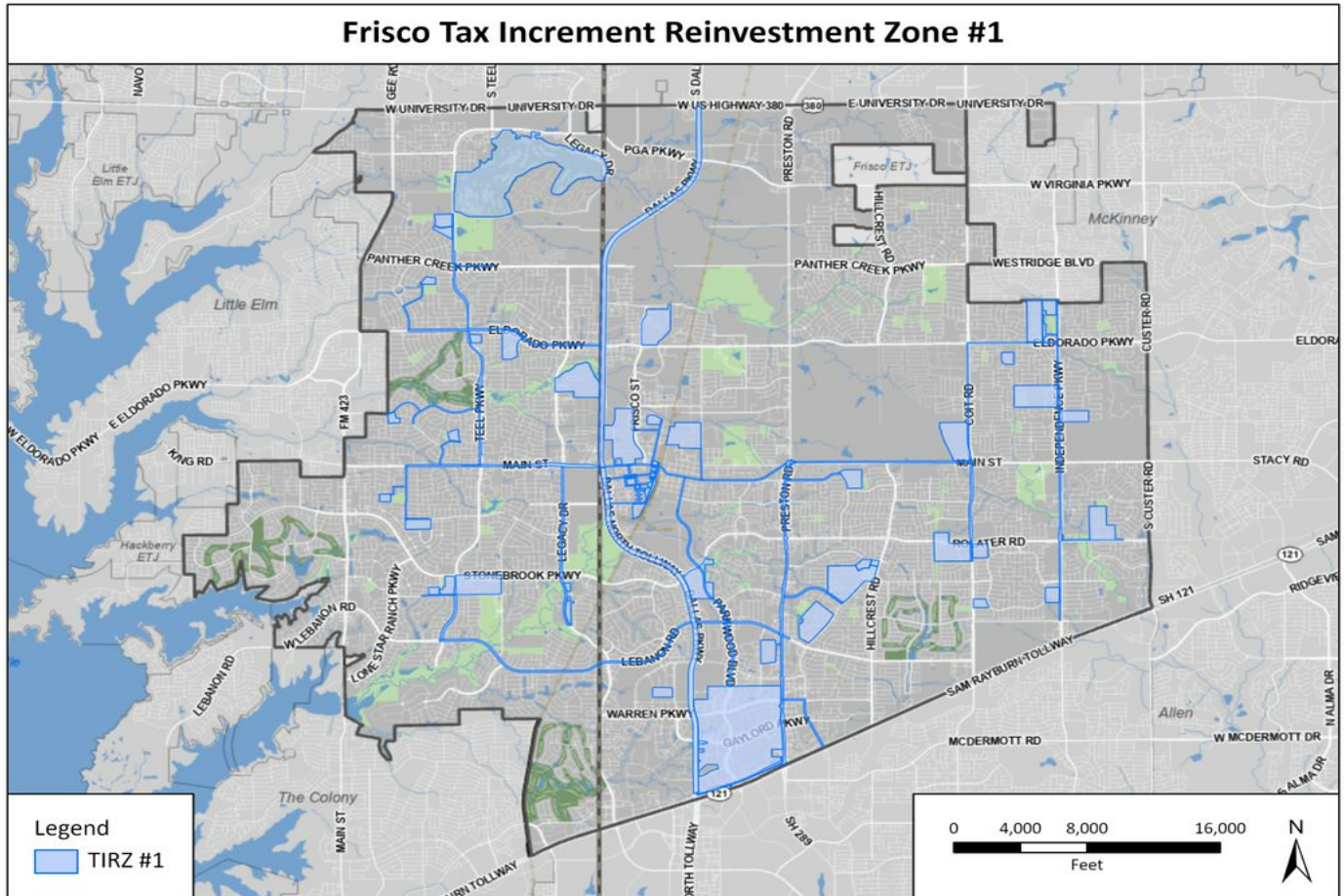
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# **SPECIAL REVENUE FUNDS**





# FRISCO TAX INCREMENT REINVESTMENT ZONE #1





**CITY OF FRISCO  
TAX INCREMENT REINVESTMENT ZONE #1  
BUDGET SUMMARY  
FISCAL YEAR 2022 - 2023**

	<u>ACTUAL FY 2020-21</u>	<u>ORIGINAL BUDGET FY 2021-22</u>	<u>REVISED BUDGET FY 2021-22</u>	<u>ADOPTED BUDGET FY 2022-23</u>
Restricted Fund Balance, Beginning	\$ 8,013,270	\$ 5,807,292	\$ 7,828,228	\$ 3,048,070
Receipts:				
Taxes - Property	7,889,629	8,251,009	8,251,009	10,348,977
Intergovernmental-FISD	23,165,970	24,725,314	23,411,730	24,860,070
Intergovernmental-County	2,440,027	2,585,799	2,000,000	2,000,000
Intergovernmental-CCCCD	1,436,575	1,500,590	1,500,590	1,664,717
Interest Income	5,011	4,935	3,699	4,800
Interfund Transfer-Other Funds	7,002,489	6,944,512	6,944,514	6,950,132
Rents and Leases	4,925,512	4,961,196	5,092,682	5,066,232
Contributions	50,913	-	-	-
<b>Total Revenue</b>	<b>46,916,126</b>	<b>48,973,355</b>	<b>47,204,224</b>	<b>50,894,928</b>
<b>Funds Available</b>	<b>54,929,396</b>	<b>54,780,647</b>	<b>55,032,452</b>	<b>53,942,998</b>
Deductions:				
Operating Expenditures	2,267,726	2,226,474	2,971,490	3,000,000
Interlocal Agreements	17,688,275	20,542,080	21,803,803	19,487,001
Interfund Transfer-Debt Fund	24,352,607	23,452,846	24,415,763	24,885,030
Interfund Transfer-Component Units	2,792,560	2,793,326	2,793,326	2,792,080
<b>Total Deductions</b>	<b>47,101,168</b>	<b>49,014,726</b>	<b>51,984,382</b>	<b>50,164,111</b>
<b>Restricted Fund Balance, Ending</b>	<b>\$ 7,828,228</b>	<b>\$ 5,765,921</b>	<b>\$ 3,048,070</b>	<b>\$ 3,778,887</b>

The Tax Increment Reinvestment Zone #1 (TIRZ) was created in 1997 to encourage development along the State Highway 121 corridor. Since creation, the captured value has increased to \$2.3 billion for FY 2022-23. Collin County, the Collin County Community College District and Frisco Independent School District (FISD), all participate with the City in the TIRZ. Taxes generated from the captured value are restricted to funding improvements in the TIRZ #1. The County is currently at an 80% participation rate, capped at \$2 million dollars, with FY23 their last year of participation. Lease payments represent funding from the Baseball Complex and Convention Center.

## FRISCO TAX INCREMENT REINVESTMENT ZONE #5

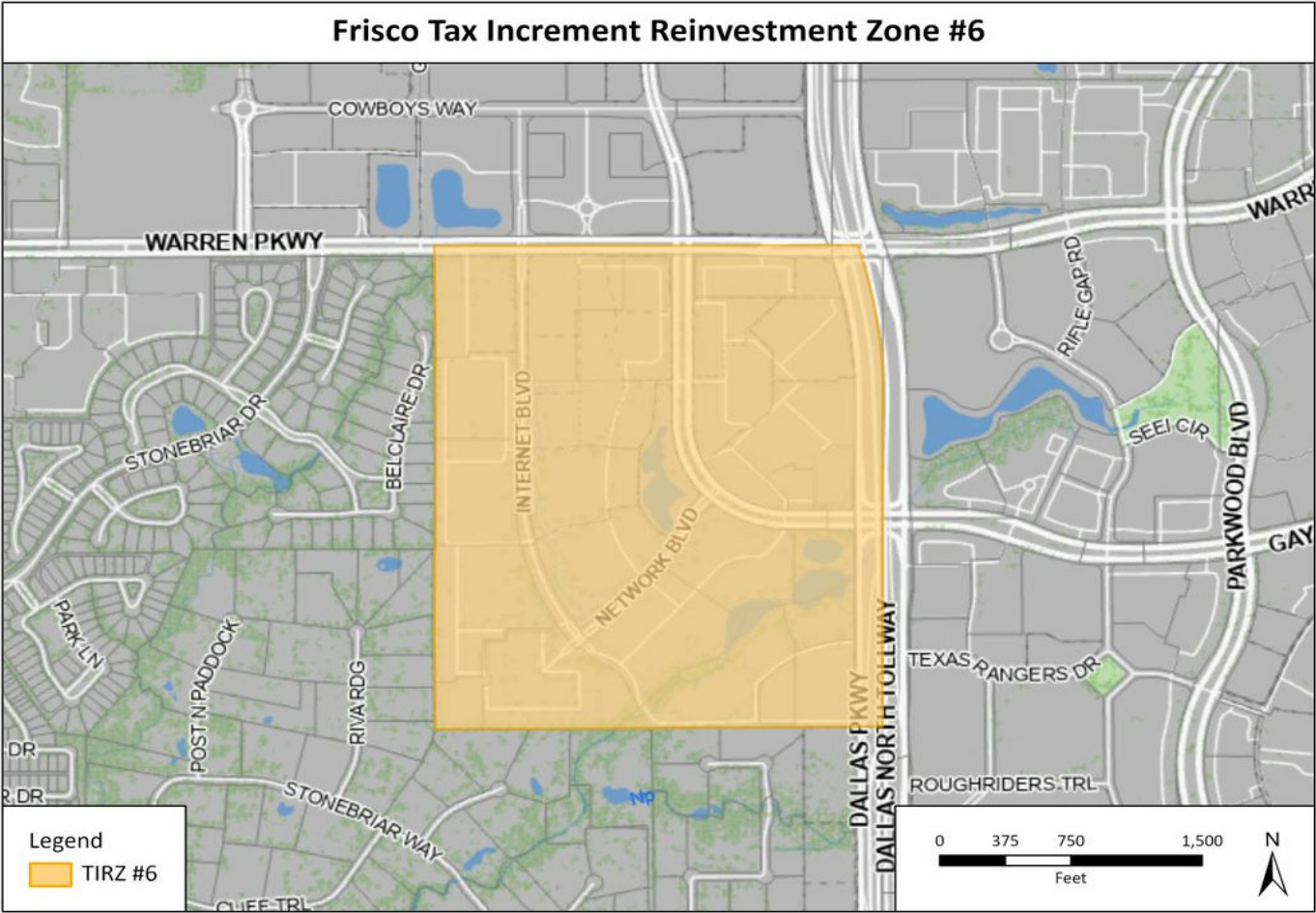


**CITY OF FRISCO  
TAX INCREMENT REINVESTMENT ZONE #5  
BUDGET SUMMARY  
FISCAL YEAR 2022 - 2023**

	<u>ACTUAL FY 2020-21</u>	<u>ORIGINAL BUDGET FY 2021-22</u>	<u>REVISED BUDGET FY 2021-22</u>	<u>ADOPTED BUDGET FY 2022-23</u>
Restricted Fund Balance, Beginning	\$ 296,358	\$ 541,183	\$ 497,245	\$ 729,920
Receipts:				
Taxes - Property	1,194,919	1,172,191	1,172,191	1,208,074
Taxes - Sales	279,936	330,750	330,750	347,288
Interest Income	157	184	1,365	2,400
<b>Total Revenue</b>	<u><b>1,475,012</b></u>	<u><b>1,503,125</b></u>	<u><b>1,504,306</b></u>	<u><b>1,557,762</b></u>
<b>Funds Available</b>	<u><b>1,771,370</b></u>	<u><b>2,044,308</b></u>	<u><b>2,001,551</b></u>	<u><b>2,287,682</b></u>
Deductions:				
Interfund Transfer-Debt Fund	1,274,125	1,271,631	1,271,631	1,272,709
<b>Total Deductions</b>	<u><b>1,274,125</b></u>	<u><b>1,271,631</b></u>	<u><b>1,271,631</b></u>	<u><b>1,272,709</b></u>
<b>Restricted Fund Balance, Ending</b>	<u><b>\$ 497,245</b></u>	<u><b>\$ 772,677</b></u>	<u><b>\$ 729,920</b></u>	<u><b>\$ 1,014,973</b></u>

The Tax Increment Reinvestment Zone #5 (TIRZ) was created in 2014 for the development of three parking facilities and various roadways and infrastructure along the Dallas North Tollway. Since creation, the captured value has increased to \$541. million in taxable value for FY 2022-23. The taxes generated from 50% of the captured value are restricted to funding improvements in the TIRZ #5, as well as 50% of the City's sales taxes collected from sales within the TIRZ #5 boundaries. There are no other entities participating in TIRZ #5.

FRISCO TAX INCREMENT REINVESTMENT ZONE #6

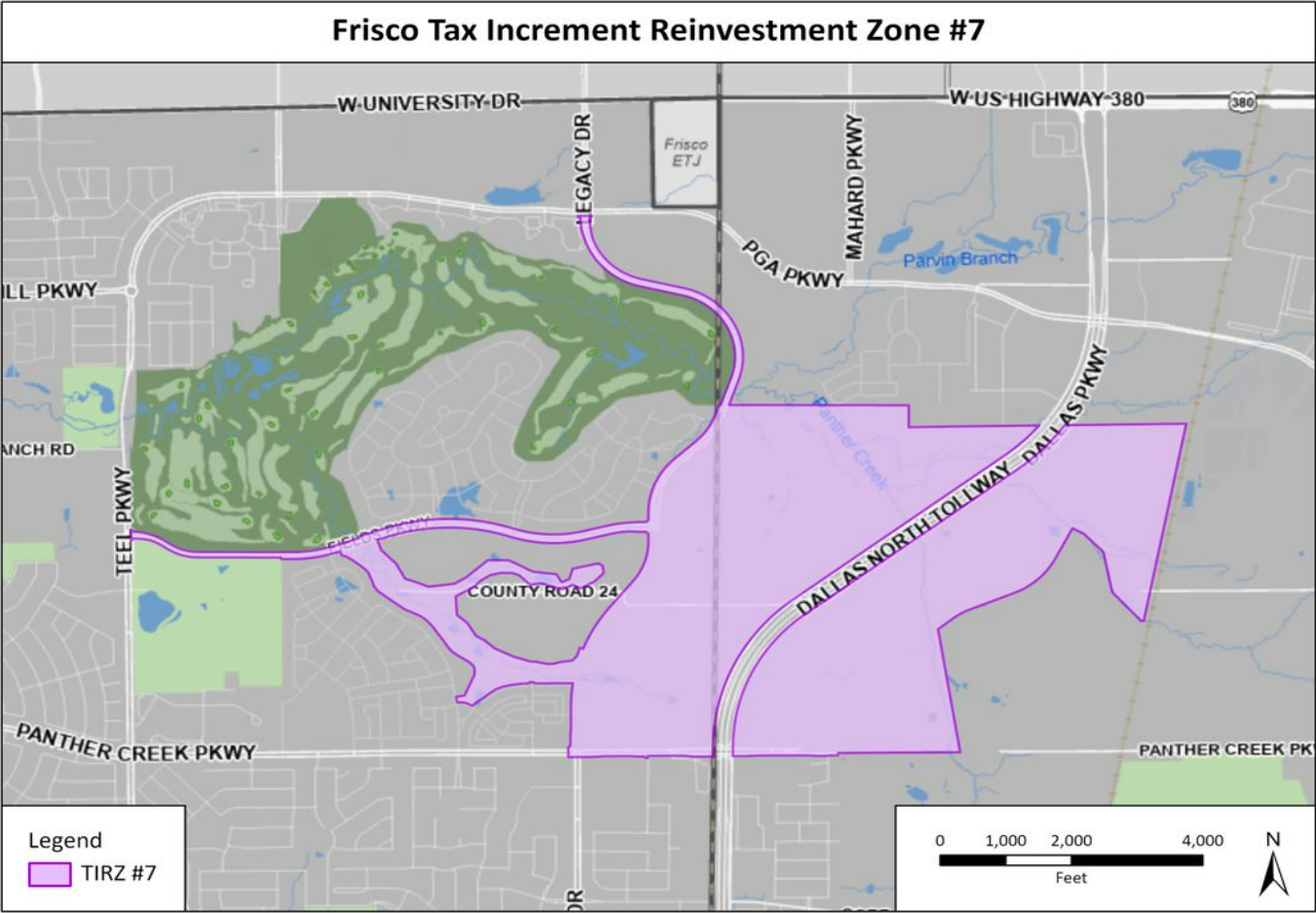


**CITY OF FRISCO  
TAX INCREMENT REINVESTMENT ZONE #6  
BUDGET SUMMARY  
FISCAL YEAR 2022 - 2023**

	<u>ACTUAL FY 2020-21</u>	<u>ORIGINAL BUDGET FY 2021-22</u>	<u>REVISED BUDGET FY 2021-22</u>	<u>ADOPTED BUDGET FY 2022-23</u>
Restricted Fund Balance, Beginning	\$ -	\$ -	\$ -	\$ 15,743
Receipts:				
Taxes - Property	-	-	-	34,487
Interfund Transfer - Component Units	-	56,100	56,100	206,490
<b>Total Revenue</b>	<u>-</u>	<u>56,100</u>	<u>56,100</u>	<u>240,977</u>
<b>Funds Available</b>	<u>-</u>	<u>56,100</u>	<u>56,100</u>	<u>256,720</u>
Deductions:				
Interfund Transfer - Debt Fund	-	56,100	40,357	206,490
<b>Total Deductions</b>	<u>-</u>	<u>56,100</u>	<u>40,357</u>	<u>206,490</u>
<b>Restricted Fund Balance, Ending</b>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ 15,743</u>	<u>\$ 50,230</u>

The Tax Increment Reinvestment Zone #6 (TIRZ) was created in 2021 for the development of a parking structure, plaza, open space and park improvements and infrastructure next to a Performing Arts facility and office buildings along the Dallas Parkway, Internet Boulevard, and Warren Parkway. Since created after January 1, 2021, the captured value of \$15.4 million is taxable to the TIRZ. Estimated buildout is expected to approach \$2.2B over the next 20-30 years. The taxes generated from 50% of the captured value are restricted to funding improvements in the TIRZ #6, as well as 50% of the City's sales taxes collected from sales within the TIRZ #6 boundaries. There are no other entities participating in TIRZ #6.

FRISCO TAX INCREMENT REINVESTMENT ZONE #7



**CITY OF FRISCO  
TAX INCREMENT REINVESTMENT ZONE #7  
BUDGET SUMMARY  
FISCAL YEAR 2022 - 2023**

	<u>ACTUAL FY 2020-21</u>	<u>ORIGINAL BUDGET FY 2021-22</u>	<u>REVISED BUDGET FY 2021-22</u>	<u>ADOPTED BUDGET FY 2022-23</u>
Restricted Fund Balance, Beginning	\$ -	\$ -	\$ -	\$ -
Receipts:				
Taxes - Property	-	-	-	220
Contributions	-	-	366,184	1,878,040
<b>Total Revenue</b>	<u>-</u>	<u>-</u>	<u>366,184</u>	<u>1,878,260</u>
<b>Funds Available</b>	<u>-</u>	<u>-</u>	<u>366,184</u>	<u>1,878,260</u>
Deductions:				
Interfund Transfer - Debt Fund	-	-	366,184	1,878,260
<b>Total Deductions</b>	<u>-</u>	<u>-</u>	<u>366,184</u>	<u>1,878,260</u>
<b>Restricted Fund Balance, Ending</b>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>

The Tax Increment Reinvestment Zone #7 (TIRZ) was created in 2021 for the development of roads, hike and bike trails, drainage infrastructure and other public ways within the approximate 889 acres of private and publicly held property within TIRZ #7. Since created December of 2021, the captured value of \$0.1 million is taxable to the TIRZ. Estimated buildout is expected to approach \$2B over the next 20-30 years. The taxes generated from 50% of the captured value are restricted to funding improvements in TIRZ #7. There are no other entities participating in TIRZ #7.





**CITY OF FRISCO  
COURT FEES FUND  
BUDGET SUMMARY  
FISCAL YEAR 2022 - 2023**

	<u>ACTUAL FY 2020-21</u>	<u>ORIGINAL BUDGET FY 2021-22</u>	<u>REVISED BUDGET FY 2021-22</u>	<u>ADOPTED BUDGET FY 2022-23</u>
Restricted Fund Balance, Beginning	\$ 247,688	\$ 146,511	\$ 165,926	\$ 138,340
Receipts:				
Fees	66,468	71,000	76,600	77,400
Fines	37,875	44,000	44,000	49,000
Interest Income	102	100	360	600
Miscellaneous	684	-	650	-
<b>Total Revenue</b>	<b>105,129</b>	<b>115,100</b>	<b>121,610</b>	<b>127,000</b>
<b>Funds Available</b>	<b>352,817</b>	<b>261,611</b>	<b>287,536</b>	<b>265,340</b>
Deductions:				
Operating Expenditures	102,891	171,491	149,196	155,176
Interfund Transfers - General Fund	84,000	84,000	-	84,000
<b>Total Deductions</b>	<b>186,891</b>	<b>255,491</b>	<b>149,196</b>	<b>239,176</b>
<b>Restricted Fund Balance, Ending</b>	<b>\$ 165,926</b>	<b>\$ 6,120</b>	<b>\$ 138,340</b>	<b>\$ 26,164</b>

The Court Fees Fund was established in FY09 as a special revenue fund to account for the restricted fees collected by Municipal Court. Revenues for technology fees, building security fees and improvement fees are recorded in this fund.

Operational expenditures are for computer hardware replacements, software support and maintenance agreements on security equipment. FY23 interfund transfers include \$84,000 to the General Fund for Court security and to fund the Juvenile Case Manager.

**CITY OF FRISCO  
TRAFFIC CONTROL ENFORCEMENT FUND  
BUDGET SUMMARY  
FISCAL YEAR 2022 - 2023**

	<u>ACTUAL FY 2020-21</u>	<u>ORIGINAL BUDGET FY 2021-22</u>	<u>REVISED BUDGET FY 2021-22</u>	<u>ADOPTED BUDGET FY 2022-23</u>
Restricted Fund Balance, Beginning	\$ 145,360	\$ 30,000	\$ 95,514	\$ 53,031
Receipts:				
<b>Total Revenue</b>	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>
<b>Funds Available</b>	<u>145,360</u>	<u>30,000</u>	<u>95,514</u>	<u>53,031</u>
Deductions:				
Operating Expenditures	49,846	-	12,483	53,031
Capital Expenditures	-	30,000	30,000	-
<b>Total Deductions</b>	<u>49,846</u>	<u>30,000</u>	<u>42,483</u>	<u>53,031</u>
<b>Restricted Fund Balance, Ending</b>	<u><b>\$ 95,514</b></u>	<u><b>\$ -</b></u>	<u><b>\$ 53,031</b></u>	<u><b>\$ -</b></u>

In FY06, the City approved the implementation of an Automated Red Light Enforcement System to further the City's Traffic Safety Program. The System promoted public safety by discouraging the entry (of moving automobiles) into a traffic intersection when the traffic light is red. This was accomplished through the imposition of a civil penalty for such action. Effective June 2019, due to a state legislative bill, all red light enforcement camera locations were ended.

With the Governor signing HB 1631 into law on 6/2/2019, Frisco removed all camera locations. The contract with ATS was terminated immediately meaning that all violations in the workflow were dismissed and no future hearings will be scheduled. The remaining funds are appropriated to the Police Shattered Dreams program and Traffic Control capital equipment.

**CITY OF FRISCO  
HOTEL/MOTEL FUND  
BUDGET SUMMARY  
FISCAL YEAR 2022 - 2023**

	<u>ACTUAL FY 2020-21</u>	<u>ORIGINAL BUDGET FY 2021-22</u>	<u>REVISED BUDGET FY 2021-22</u>	<u>ADOPTED BUDGET FY 2022-23</u>
Restricted Fund Balance, Beginning	\$ 1,352,728	\$ 1,988,968	\$ 3,185,843	\$ 3,791,973
Receipts:				
Taxes - Hotel/Motel	4,716,757	6,656,906	6,675,230	7,404,153
Interest Income	623	1,400	1,400	2,000
Fees	1,951,728	1,447,010	1,447,010	1,460,010
Miscellaneous	13,452	42,125	42,125	42,125
Interfund Transfers - Component Units	2,000,000	-	-	-
<b>Total Revenue</b>	<b>8,682,560</b>	<b>8,147,441</b>	<b>8,165,765</b>	<b>8,908,288</b>
<b>Funds Available</b>	<b>10,035,288</b>	<b>10,136,409</b>	<b>11,351,608</b>	<b>12,700,261</b>
Deductions:				
Operating Expenditures	2,701,579	3,441,821	3,397,245	4,004,688
Special Events	1,366,063	1,447,010	1,447,010	1,460,010
Interfund Transfers - TIRZ Funds	1,718,778	1,651,663	1,651,664	1,648,221
Interfund Transfers - Debt Fund	1,063,025	1,063,716	1,063,716	1,062,272
<b>Total Deductions</b>	<b>6,849,445</b>	<b>7,604,210</b>	<b>7,559,635</b>	<b>8,175,191</b>
<b>Restricted Fund Balance, Ending</b>	<b><u>\$ 3,185,843</u></b>	<b><u>\$ 2,532,199</u></b>	<b><u>\$ 3,791,973</u></b>	<b><u>\$ 4,525,070</u></b>

The Hotel/Motel Fund was established in FY 2000 to account for the hotel-motel occupancy tax. The Fund also accounts for special events, partially funded through the State Texas Trust Fund and private contributions. For FY22, the events usually scheduled have not been confirmed.

The occupancy tax is a 13% surcharge on each occupied hotel room, of which 7% goes to the Hotel/Motel Fund for the City and 6% goes to the State of Texas. By law occupancy tax must directly enhance and promote tourism and the convention and hotel industry which has 9 legal uses: 1) convention centers and visitor centers; 2) registration of convention delegates; 3) advertising and promotion; 4) promotion of the arts; 5) historical restoration and preservation; 6) certain costs of sporting events; 7) certain sporting facilities; 8) transportation of tourists; and 9) tourism related signage. In August 2021, a Short Term Rental (STR) Ordinance was passed establishing the annual permit process and requiring payment of the occupancy tax for the rental of residential properties.

The current CVB Board Policy is to maintain 25% of annual expenditures in fund balance. This Fund achieved the City Policy of 25% in FY14, and maintained healthy reserves until FY20, when COVID-19 caused the industry to shutdown. The fund has seen increased activity since mid FY21 and increased activity is expected through FY23. The debt service commitment for the Convention Center is 17%, the Omni is 13%, and the Hyatt is 3%, of the total expenditures annually. The FY22 projected ending fund balance is approximately 55.4% of the total expenditures.

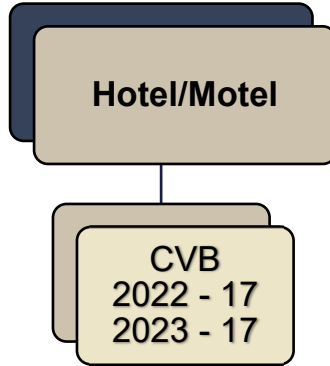


## HOTEL/MOTEL (CVB) FUND

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### DEPARTMENT MISSION

We champion all things Frisco.



### Expenditure Summary

Activity	2020-2021 Actual	2021-2022 Revised	2022-2023 Adopted	% Change FY 2022 to FY 2023
Administration (CVB)	\$ 2,601,579	\$ 3,297,246	\$ 3,904,689	18.42%
<b>Totals</b>	<u>\$ 2,601,579</u>	<u>\$ 3,297,246</u>	<u>\$ 3,904,689</u>	<u>18.42%</u>

## Core Services

**Vision:** Frisco. Where everyone comes to play and is inspired to stay.

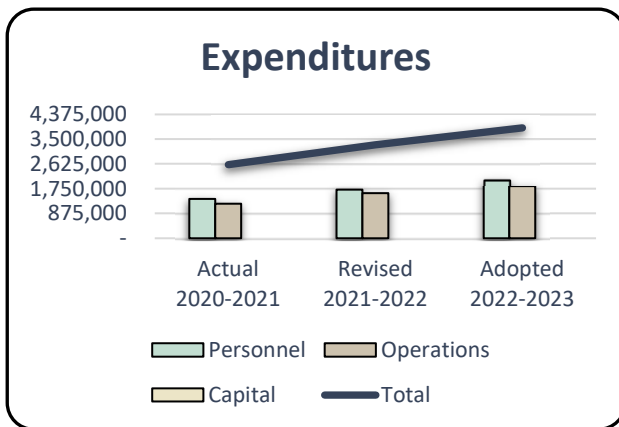
Visit Frisco will continue to emulate and exceed the industry's highest professional standards and best practices in a spirit of leadership, candor, collaboration and effective communications. **Visit Frisco's key pillars** include: 1) **Destination Sales & Marketing** - create new and align current messages leading to a compelling destination brand; 2) **Destination Development** - advocate for destination product development; 3) **Innovative Organization** - align staff resources and structure based upon strategic priorities 4) **Community Engagement** - serve as the credible information resource for all things visitor related.

## Key Points Affecting Service, Performance and Adopted Budget

The City currently has the following twenty-seven (27) hotels, including two \* (2) of which are under construction.

AC Hotel	150 rooms
Aloft Frisco	136 rooms
Candlewood Suites	83 rooms
Canopy by Hilton	150 rooms
Comfort Suites	109 rooms
Comfort Inn & Suites	61 rooms
Courtyard by Marriott *	148 rooms
Drury Inn & Suites	185 rooms
Embassy Suites & Convention Center	330 rooms
Hampton Inn & Suites Fieldhouse	103 rooms
Hampton Inn Hotel & Suites	105 rooms
Hilton Garden Inn	102 rooms
Holiday Inn Express	121 rooms
Holiday Inn Express & Suites	96 rooms
Homewood Suites by Hilton	117 rooms
Home2Suites by Hilton	122 rooms
Hyatt House	132 rooms
Hyatt Regency	303 rooms
Hotel Indigo	110 rooms
La Quinta Del Sol at Frisco Fresh Market	100 rooms
Omni	300 rooms
Omni PGA Hotel *	540 rooms
Residence Inn	150 rooms
Sheraton Stonebriar	168 rooms
Tru by Hilton	118 rooms
Westin Stonebriar Hotel & Golf Club	301 rooms
Wingate Inn	100 rooms
<b>Total Rooms</b>	<b><u>4,440</u></b>

\* Hotels under construction

**Expenditures - 22510250**

	2020-2021 Actual	2021-2022 Revised	2022-2023 Adopted
<b>Personnel</b>	<b>1,388,051</b>	<b>1,711,732</b>	<b>2,064,823</b>
<b>Operations</b>	<b>1,213,528</b>	<b>1,585,514</b>	<b>1,839,866</b>
<b>Capital</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>Total</b>	<b>2,601,579</b>	<b>3,297,246</b>	<b>3,904,689</b>

**Major Budget Items**

Personnel increase of 33% from FY21 to FY23 is primarily the result of frozen positions being brought back online in FY22. The reorganization of staff positions and the creation of two new roles are also reflected in this increase.

Operations appropriations in FY23 continue to support marketing efforts that promote the City as a premier meeting location as well as supporting CVB's four strategic pillars of Destination Sales & Marketing, Destination Development, Innovative Organization and Community Engagement. Additionally, staff will be attending two new trade shows in FY23 to further marketing initiatives.

**Personnel**

	Level	FY 2021	FY 2022	FY 2023
<b>Executive Director - CVB</b>	<b>206</b>	<b>1</b>	<b>1</b>	<b>1</b>
<b>CVB Director of Sales &amp; Services</b>	<b>202</b>	<b>1</b>	<b>1</b>	<b>1</b>
<b>CVB Director of Communications &amp; Marketing</b>	<b>162</b>	<b>1</b>	<b>1</b>	<b>1</b>
<b>CVB Director of Destination Services</b>	<b>162</b>	<b>-</b>	<b>1</b>	<b>1</b>
<b>CVB Director of Sports &amp; Events</b>	<b>162</b>	<b>1</b>	<b>1</b>	<b>1</b>
<b>CVB Senior Sales Manager</b>	<b>155</b>	<b>3</b>	<b>4</b>	<b>4</b>
<b>CVB Senior Communications Manager</b>	<b>-</b>	<b>1</b>	<b>-</b>	<b>-</b>
<b>CVB Creative Marketing Manager</b>	<b>150</b>	<b>-</b>	<b>1</b>	<b>1</b>
<b>CVB Digital Marketing Manager</b>	<b>-</b>	<b>1</b>	<b>-</b>	<b>-</b>
<b>CVB Senior Convention Services &amp; Tourism Manager</b>	<b>-</b>	<b>1</b>	<b>-</b>	<b>-</b>
<b>CVB Sales Manager</b>	<b>-</b>	<b>1</b>	<b>-</b>	<b>-</b>
<b>CVB Sports &amp; Events Services Manager</b>	<b>142</b>	<b>1</b>	<b>1</b>	<b>1</b>
<b>CVB Communications Coordinator</b>	<b>137</b>	<b>-</b>	<b>1</b>	<b>1</b>
<b>CVB CRM Coordinator</b>	<b>137</b>	<b>1</b>	<b>1</b>	<b>1</b>
<b>CVB Sales &amp; Services Support Coordinator</b>	<b>137</b>	<b>1</b>	<b>1</b>	<b>1</b>
<b>CVB Social Media Coordinator</b>	<b>137</b>	<b>-</b>	<b>1</b>	<b>1</b>
<b>Marketing Support Coordinator</b>	<b>-</b>	<b>1</b>	<b>-</b>	<b>-</b>
<b>Senior Administrative Assistant</b>	<b>131</b>	<b>1</b>	<b>1</b>	<b>1</b>
<b>Intern Bachelors (SE)</b>	<b>118</b>	<b>1</b>	<b>1</b>	<b>1</b>
<b>Total</b>		<b>17</b>	<b>17</b>	<b>17</b>





**CITY OF FRISCO**  
**TOURISM PUBLIC IMPROVEMENT DISTRICT FUND**  
**BUDGET SUMMARY**  
**FISCAL YEAR 2022 - 2023**

	<u>ACTUAL</u> <u>FY 2020-21</u>	<u>ORIGINAL</u> <u>BUDGET</u> <u>FY 2021-22</u>	<u>REVISED</u> <u>BUDGET</u> <u>FY 2021-22</u>	<u>ADOPTED</u> <u>BUDGET</u> <u>FY 2022-23</u>
Restricted Fund Balance, Beginning	\$ -	\$ -	\$ -	\$ -
Receipts:				
Taxes - Hotel/Motel	-	1,897,219	-	-
<b>Total Revenue</b>	<u>-</u>	<u>1,897,219</u>	<u>-</u>	<u>-</u>
<b>Funds Available</b>	<u>-</u>	<u>1,897,219</u>	<u>-</u>	<u>-</u>
Deductions:				
Operating Expenditures	-	1,897,219	-	-
<b>Total Deductions</b>	<u>-</u>	<u>1,897,219</u>	<u>-</u>	<u>-</u>
<b>Restricted Fund Balance, Ending</b>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>

The Tourism Public Improvement District Fund (TPID) was approved during the 86th Texas Legislature. HB 1474 takes effect September 1, 2019. The TPID will collect a 2% tax from room rates of participating hotels. It is anticipated that funds will be used for sales and marketing, new research and some administrative fees, all designed to attract more groups and visitors to Frisco. More than a dozen hotels in Frisco would be eligible to participate. This new fund, finalizing documents in FY22, is a fiduciary fund and not under the City control, therefore will not require City appropriations as originally anticipated.

**CITY OF FRISCO  
PANTHER CREEK PID FUND  
BUDGET SUMMARY  
FISCAL YEAR 2022 - 2023**

	<u>ACTUAL FY 2020-21</u>	<u>ORIGINAL BUDGET FY 2021-22</u>	<u>REVISED BUDGET FY 2021-22</u>	<u>ADOPTED BUDGET FY 2022-23</u>
Restricted Fund Balance, Beginning	\$ 12,253	\$ 2,253	\$ 8,228	\$ 8,228
Receipts:				
Assessments	130,852	130,000	130,000	130,000
Interest Income	40,123	35,000	35,000	35,000
<b>Total Revenue</b>	<u>170,975</u>	<u>165,000</u>	<u>165,000</u>	<u>165,000</u>
<b>Funds Available</b>	<u>183,228</u>	<u>167,253</u>	<u>173,228</u>	<u>173,228</u>
Deductions:				
Interfund Transfers - Debt Fund	175,000	165,000	165,000	165,000
<b>Total Deductions</b>	<u>175,000</u>	<u>165,000</u>	<u>165,000</u>	<u>165,000</u>
<b>Restricted Fund Balance, Ending</b>	<u><u>\$ 8,228</u></u>	<u><u>\$ 2,253</u></u>	<u><u>\$ 8,228</u></u>	<u><u>\$ 8,228</u></u>

The Panther Creek Estates Public Improvement District (PID #1) was established in FY 2003. In June 2003, \$2,667,670 in Certificates of Obligation bonds were sold to fund park infrastructure within the PID. Panther Creek (Dominion) PID #2 was created in June 2004. In July 2004, \$2,686,000 in Certificates of Obligation bonds were sold to fund park infrastructure within PID #2 boundaries.

The City has passed ordinances levying assessments on the property owners to fund the debt service. The revenue is transferred for the debt payment for the certificates. Property owners are billed annually if they chose not to pay the entire assessment when the home was purchased. The estimated total number of lots in the two PID Districts is 1,959. The Panther Creek Home Owners Associations, through contracts with the City, are responsible for maintenance and operation of the improvements.

The debt service on these improvements will be paid off in FY 2024. The debt schedules can be found in the Debt Service section of this budget document.

**CITY OF FRISCO  
GRANTS AND CONTRACTS FUND  
BUDGET SUMMARY  
FISCAL YEAR 2022 - 2023**

	<u>ACTUAL FY 2020-21</u>	<u>ORIGINAL BUDGET FY 2021-22</u>	<u>REVISED BUDGET FY 2021-22</u>	<u>ADOPTED BUDGET FY 2022-23</u>
Restricted Fund Balance, Beginning	\$ -	\$ -	\$ -	\$ -
Receipts:				
Interest	3,171	-	-	-
Grant Income	10,750,641	18,028,466	6,843,118	15,579,434
Interfund Transfers - General Fund	741,914	650,000	250,000	250,000
<b>Total Revenue</b>	<b>11,495,726</b>	<b>18,678,466</b>	<b>7,093,118</b>	<b>15,829,434</b>
<b>Funds Available</b>	<b>11,495,726</b>	<b>18,678,466</b>	<b>7,093,118</b>	<b>15,829,434</b>
Deductions:				
Operating Expenditures	10,937,919	5,284,566	6,958,118	2,385,534
Capital Expenditures	188,329	-	135,000	-
Interfund Transfers - Capital Projects	369,478	-	-	-
Interfund Transfers - Utility Capital Projects	-	8,993,900	-	8,993,900
Interfund Transfers - Enterprise Funds	-	4,400,000	-	4,450,000
<b>Total Deductions</b>	<b>11,495,726</b>	<b>18,678,466</b>	<b>7,093,118</b>	<b>15,829,434</b>
<b>Restricted Fund Balance, Ending</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>

The Grant and Contracts Fund was established to account for governmental operating and capital grants awarded to the City of Frisco. FY 2022-23 grants include awards from Homeland Security, STEP Comprehensive, Texas Department of Transportation, CARES Act and other federal and state agencies. Operating expenditures include funding 9 FTEs in various City Departments for FY 2022-23.

Staff continue to explore new opportunities to apply for additional grants while working to ensure compliance with federal regulations and audit requirements of active grants. Currently, staff is managing 30 active grants, as listed on the following schedule.

# GRANTS AND CONTRACTS

## Schedule of Grants

PROJECT	Federal Assistance Listing Number	TOTAL BUDGET	ACTUAL 9/30/2021	FY 2022 Original Budget	REVISED FY 2022	ADOPTED FY 2023
<b>U.S. Department of Housing and Urban Development:</b>						
2018 Community Development Block Grant	14.218	485,507	444,842	-	40,665	-
2019 Community Development Block Grant	14.218	229,213	219,147	275,000	10,066	-
2020 Community Development Block Grant	14.218	361,867	162,265	441,442	199,602	-
2020 Community Development Block Grant - CARES CDBG-CV	14.218	375,055	375,055	100,000	-	-
2021 Community Development Block Grant	14.218	485,802	181,038	447,924	54,764	250,000
2020 Community Development Block Grant - CARES CDBG-CV	14.218	635,225	24,903	600,000	610,322	-
2022 Community Development Block Grant	14.218	684,872	-	671,872	184,872	500,000
Camelot Road/Sidewalk	14.218	165,482	-	-	165,482	-
Cottonwood Street	14.218	200,000	-	-	-	200,000
Preston North Street	14.218	200,000	-	-	-	200,000
2023 Community Development Block Grant	14.218	674,391	-	-	-	674,391
<b>TOTAL U.S. Department of Housing and Urban Development</b>		<b>4,497,414</b>	<b>1,407,250</b>	<b>2,536,238</b>	<b>1,265,773</b>	<b>1,824,391</b>
<b>U.S. Department of Justice:</b>						
<b>Passed through the Office of the Governor Criminal Justice Division:</b>						
2020 COPS Hiring Program Grant	16.710	1,324,997	200,953	1,000,000	1,124,044	-
2019 Critical Incident Stress Debriefing Program Grant	16.575	75,000	64,151	-	10,849	-
2019 First Responders Mental Health Resiliency Program Grant	16.575	75,000	74,198	-	802	-
2019 UASI Frisco Continuity of Operations	97.067	75,000	63,432	-	11,568	-
2020 Byrne Memorial Justice Assistant Grant	16.738	7,809	6,636	-	1,173	-
2021 UASI Frisco EOC Upgrade	97.067	40,668	39,324	-	1,344	-
2021 UASI Frisco Purchase of Hazmat Equipment	97.067	47,850	47,850	18,000	-	-
2021 Multi Area Forensic Investigations	16.736	76,955	76,580	-	375	-
2021 First Responder Mental Health Resilience Program	16.575	106,566	88,189	66,566	40,000	-
2021 Victim Assistance and Outreach	16.575	212,369	191,773	-	20,596	-
2022 High Risk Lethality Detective	16.588	111,597	11,545	-	100,052	-
2022 Special Victim Investigator	16.588	100,254	11,028	-	89,226	-
2022 Victim Assistance and Outreach	16.575	212,369	-	-	212,369	-
2022 First Responder Mental Health	16.575	107,846	-	-	107,846	-
2022 UASI Frisco Tactical	97.067	5,000	-	-	5,000	-
2022 UASI Frisco Tactical	97.067	15,000	-	-	15,000	-
2022 UASI Frisco Hazmat Equipment	97.067	126,371	-	-	126,371	-
2022 UASI Frisco Emergency	97.067	20,000	-	-	20,000	-
2022 UASI Frisco Cyber Security	97.067	64,809	-	-	64,809	-
2023 UASI Ballistic		169,895	-	-	-	169,895
2023 High Risk Lethality Detective	16.588	85,671	-	-	-	85,671
2023 Special Victim Investigator	16.588	92,456	-	-	-	92,456
2023 First Responder Mental Health Resilience Program	16.575	112,277	-	-	-	112,277
2023 Emergency Access to Multi-Family Complexes		91,272	-	-	-	91,272
Byrne Memorial Justice		9,920	-	-	9,920	-
City of Frisco EOD Training		25,000	-	-	-	25,000
<b>U.S. Department of Transportation:</b>						
<b>Passed Through Texas Department of Transportation:</b>						
2020 STEP Comprehensive Grant	20.600	81,419	65,629	-	15,790	-
Frisco/NTTA Fiber Optic Grant	20.205	276,630	218,707	-	57,923	-
2022 STEP Comprehensive Grant	20.600	74,948	-	-	74,948	-
2023 STEP Comprehensive Grant	20.600	58,963	-	-	-	58,963
<b>Federal Highway Administration:</b>						
<b>Passed Through Texas Department of Transportation:</b>						
Congestion Mitigation and Air Quality (Preston Road)	20.205	3,838,124	3,667,227	-	170,897	-
Traffic Signal Adaptive Control	20.205	320,000	252,106	-	67,894	-
Traffic Signal and Vehicle Radar Detection Installation	20.205	2,018,522	882,737	-	1,135,785	-
Traffic Equipment Grant	20.205	1,400,000	598,398	-	801,602	-
Three Cities Trail Grant	20.205	754,327	516,852	-	237,475	-
<b>U.S. Treasury Department:</b>						
2021 Emergency Rental Assistance Grant	21.023	6,058,027	3,488,567	4,200,000	2,569,460	-
American Rescue Plan Act FY21 - FY24		16,638,254	-	13,393,900	-	13,443,900
<b>Institute of Museum and Library Services:</b>						
<b>Passed Through the Texas State Library and Archives Commission:</b>						
2020 ILL Reimbursement Program	45.310	-	-	-	-	-
<b>U.S. Department of Homeland Security:</b>						
<b>Passed Through Federal Emergency Management Agency:</b>						
Statewide Emergency Radio Infrastructure		1,750,000	-	-	-	1,750,000
<b>Total Grants</b>		<b>36,661,165</b>	<b>10,565,882</b>	<b>18,678,466</b>	<b>7,093,118</b>	<b>15,829,434</b>
<b>Grand Total</b>		<b>\$ 41,158,579</b>	<b>\$ 11,973,132</b>	<b>\$ 21,214,704</b>	<b>\$ 8,358,891</b>	<b>\$ 17,653,825</b>

**CITY OF FRISCO  
COMMUNITY DEVELOPMENT BLOCK GRANT FUND  
BUDGET SUMMARY  
FISCAL YEAR 2022 - 2023**

	<u>ACTUAL FY 2020-21</u>	<u>ORIGINAL BUDGET FY 2021-22</u>	<u>REVISED BUDGET FY 2021-22</u>	<u>ADOPTED BUDGET FY 2022-23</u>
Restricted Fund Balance, Beginning	\$ -	\$ -	\$ -	\$ -
Receipts:				
Grant Income	655,563	2,536,238	1,230,773	1,811,391
Program Income	9,434	15,000	35,000	13,000
<b>Total Revenue</b>	<b>664,997</b>	<b>2,551,238</b>	<b>1,265,773</b>	<b>1,824,391</b>
<b>Funds Available</b>	<b>664,997</b>	<b>2,551,238</b>	<b>1,265,773</b>	<b>1,824,391</b>
Deductions:				
Operating Expenditures	664,997	2,551,238	1,265,773	1,824,391
<b>Total Deductions</b>	<b>664,997</b>	<b>2,551,238</b>	<b>1,265,773</b>	<b>1,824,391</b>
<b>Restricted Fund Balance, Ending</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>

FY23 is the third year of the 2020 - 2025 five-year Consolidated Plan of Community Development Block Grant funds from the U.S. Department of Housing and Urban Development. FY23 funds and unexpended program funds from the previous years will be used to meet this year's goals which include: maintaining the affordable housing stock through housing rehabilitation, supporting social services for households at-risk for homelessness, supporting services for special needs citizens, and implementing public improvement and infrastructure projects in low-income areas around the city. In addition, the Community Development Block Grant provides partial funding for three City employees. The Social Services and Housing Board recommends the above expenditures for FY 2023, the 18th year of the program.

The City of Frisco will utilize Community Development Block Grant (CDBG) funds to serve an estimated four (4) homeowners through our owner-occupied rehabilitation project during FY 2023. In addition, an estimated seventy (70) seniors will receive nutritious meals through the Meals on Wheels program; four hundred and thirty (430) residents will receive bilingual case management services from Frisco Family Services and an estimated twenty (20) persons experiencing homelessness will receive shelter and comprehensive services from The Samaritan Inn.

# COMMUNITY DEVELOPMENT BLOCK GRANT

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## Core Services

The CDBG entitlement program allocates annual grants to larger cities and urban counties to develop viable communities by providing decent housing, a suitable living environment and opportunities to expand economic opportunities, principally for low- to moderate-income persons.

A grantee must develop and follow a detailed plan that provides for and encourages resident participation. This integral process emphasizes participation by persons of low and moderate income, particularly residents of predominantly low and moderate income neighborhoods, slum or blighted areas and areas in which the grantee proposes to use CDBG funds. The plan must provide residents with the following: reasonable and timely access to local meetings, an opportunity to review Adopted activities and program performance, an opportunity for timely written answers to written complaints and grievances and identify how the needs of non-English speaking residents will be met in the case of public hearings where a significant number of non-English speaking residents can be reasonably expected to participate.

The Social Services and Housing Board presides over the Citizen Participation Process and recommends the best use of the funds allocated by the U.S. Department of Housing and Urban Development (HUD) for the Community Development Block Grant (CDBG). CDBG funding is used to provide funds to four programs including one City program that pays salaries and benefits for the Community Development Manager and Rehabilitation Specialist based on workload.

## Key Points Affecting Service, Performance and Adopted Budget

The Social Services and Housing Board approved projects for FY23, totaling \$765,171 in funding (\$661,391 CDBG, \$13,000 program income and \$84,780 reallocated from previous years), are listed below.

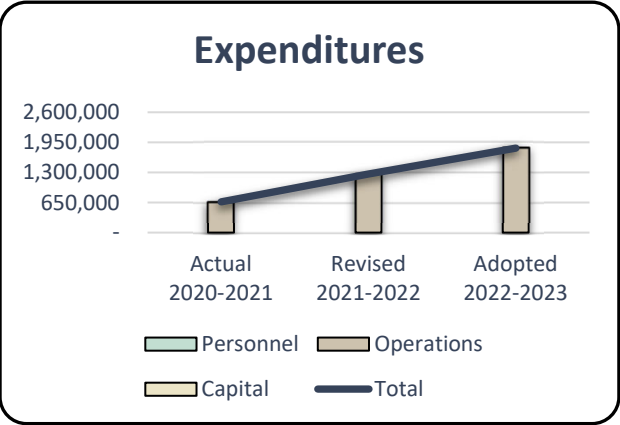
### Public Services for Fiscal Year 2023:

Frisco Family Services	\$ 35,272
Collin County Community on Aging (Meals on Wheels)	24,606
The Samaritan Inn	39,331
<b>Total Public Services</b>	<b>\$ 99,209</b>

### Non-Public Services or Construction Funding for Fiscal Year 2022:

Public Improvements and Infrastructure	\$ 531,684
Fair Housing Education	2,000
Grant Administration	132,278
<b>Total Non-Public Services or Construction Funding</b>	<b>\$ 665,962</b>

COMMUNITY DEVELOPMENT BLOCK GRANT



**Expenditures - 21010285**

	2020-2021 Actual	2021-2022 Revised	2022-2023 Adopted
Personnel	-	-	-
Operations	664,997	1,265,773	1,824,391
Capital	-	-	-
Total	664,997	1,265,773	1,824,391

\* Personnel are included in the General Fund, with the grant paying a percentage based on workload.





**CITY OF FRISCO  
PUBLIC TELEVISION FRANCHISE TAX FUND  
BUDGET SUMMARY  
FISCAL YEAR 2022 - 2023**

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	<u>ACTUAL FY 2020-21</u>	<u>ORIGINAL BUDGET FY 2021-22</u>	<u>REVISED BUDGET FY 2021-22</u>	<u>ADOPTED BUDGET FY 2022-23</u>
Restricted Fund Balance, Beginning	\$ 995,171	\$ 1,014,949	\$ 1,267,495	\$ 1,121,273
Receipts:				
Taxes - Franchise	280,458	235,000	230,000	225,000
Interest Income	1,149	1,000	3,200	3,200
<b>Total Revenue</b>	<b><u>281,607</u></b>	<b><u>236,000</u></b>	<b><u>233,200</u></b>	<b><u>228,200</u></b>
<b>Funds Available</b>	<b><u>1,276,778</u></b>	<b><u>1,250,949</u></b>	<b><u>1,500,695</u></b>	<b><u>1,349,473</u></b>
Deductions:				
Operating Expenditures	3,960	-	558	-
Capital Outlay	5,323	728,864	378,864	609,380
<b>Total Deductions</b>	<b><u>9,283</u></b>	<b><u>728,864</u></b>	<b><u>379,422</u></b>	<b><u>609,380</u></b>
<b>Restricted Fund Balance, Ending</b>	<b><u>\$ 1,267,495</u></b>	<b><u>\$ 522,085</u></b>	<b><u>\$ 1,121,273</u></b>	<b><u>\$ 740,093</u></b>

The Public Television Franchise Fund was established in FY11 to account for the PEG (Public Educational and Governmental) cable franchise fee. As required by Texas SB-5, cable operating systems pay a PEG fee of 1% per subscriber. The fee is used for capital to support public, educational and governmental channels.

Decreasing revenue is due to the passage of state legislation in FY20 that eliminated the lower of either the cable or telephone franchise fee paid by a vendor. FY23 expenditures include video, broadcast, audio and lighting equipment to update the City Council Chambers for live streaming.



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# DEBT SERVICE FUND



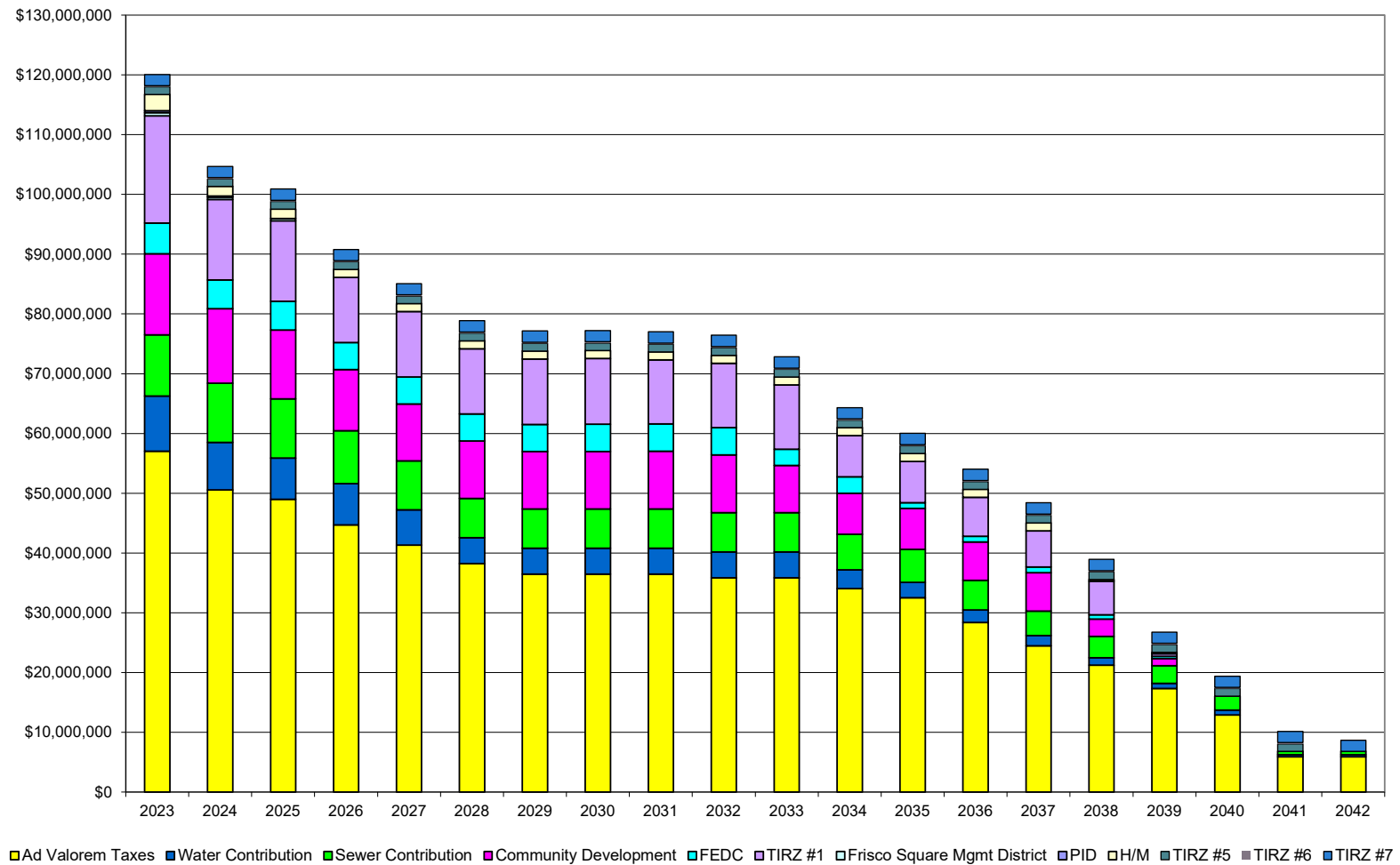
**CITY OF FRISCO  
DEBT SERVICE FUND  
BUDGET SUMMARY  
FISCAL YEAR 2022 - 2023**

	ACTUAL FY 2020-21	ORIGINAL BUDGET FY 2021-22	REVISED BUDGET FY 2021-22	ADOPTED BUDGET FY 2022-23
Restricted Fund Balance, Beginning	\$ 5,379,166	\$ 3,180,862	\$ 3,333,381	\$ 282,717
Receipts:				
Taxes - Property	46,517,078	52,243,815	52,244,014	60,557,859
Interest Income - Investments	5,477	5,880	51,920	96,000
Proceeds for Refunding Bonds	15,755,755	-	5,174,238	-
Interfund Transfers - Special Revenue	1,238,025	1,228,716	1,228,716	1,227,272
Interfund Transfers - Component Units	1,982,317	1,601,375	1,622,299	2,507,113
Interfund Transfers - TIRZ Funds	25,626,731	24,780,577	26,093,935	28,242,489
<b>Total Revenue</b>	<b>91,125,383</b>	<b>79,860,363</b>	<b>86,415,122</b>	<b>92,630,733</b>
<b>Funds Available</b>	<b>96,504,549</b>	<b>83,041,225</b>	<b>89,748,503</b>	<b>92,913,450</b>
Deductions:				
Principal	49,710,000	51,955,000	55,595,000	62,735,000
Interest	27,607,332	28,232,365	28,667,549	27,564,220
Fiscal Charges	233,671	15,000	28,999	15,000
Refunding Payment to Escrow	15,620,165	-	5,174,238	-
<b>Total Deductions</b>	<b>93,171,168</b>	<b>80,202,365</b>	<b>89,465,786</b>	<b>90,314,220</b>
<b>Restricted Fund Balance, Ending</b>	<b>\$ 3,333,381</b>	<b>\$ 2,838,860</b>	<b>\$ 282,717</b>	<b>\$ 2,599,230</b>

The Debt Service Funds is utilized to record the appropriate portion of the tax rate as levied for the interest and sinking reserve for related City debt. The tax rate ratio of Maintenance and Operations to Interest and Sinking is 65.14%/34.86% for FY 2022-23. The tax rate of \$0.44660 is allocated \$0.290928 for Maintenance and Operations and \$0.155672 for the Debt Service Fund. Self-supporting debt revenue is recorded as an interfund transfer or contribution. Ad Valorem taxes only pay debt service for voter approved General Obligation debt.

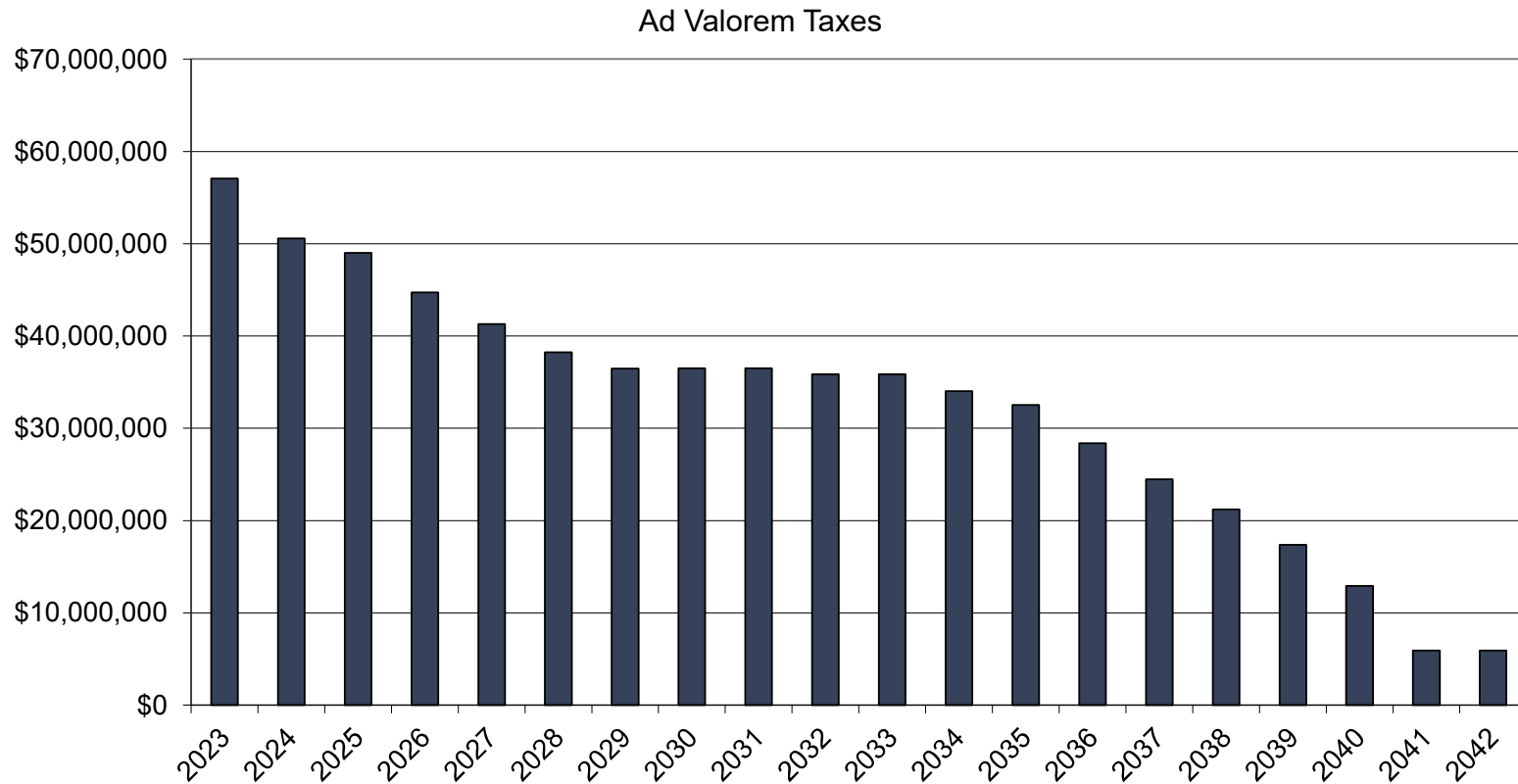
The Debt Service Ending Fund Balance is reduced due to the recent Senate Bill 2 passage in 2020. The legislation required the taxing entity to consider anticipated collections in calculating the debt service component of its voter-approval tax rate. The tax collector must certify the current year's certified anticipated debt collection rate and compare with the prior year's excess debt tax collections, then subtract that from the current years debt payments which adjusts the current year's debt service rate. The FY 2022-23 anticipated collection rate is 100.00%

**GENERAL OBLIGATION AND CERTIFICATES OF OBLIGATION  
COMPOSITION OF DEBT SERVICE  
BY FUNDING SOURCE  
2023 - 2042**



This graph depicts the total debt obligations of the City, by funding source, as they are listed on their respective schedules and shows the level of debt requirements through the year 2042.

**GENERAL OBLIGATION AND CERTIFICATES OF OBLIGATION  
DEBT SERVICE  
SUPPORTED BY AD VALOREM TAXES  
2023-2042**



This graph depicts the debt obligations of the General Fund supported by Ad Valorem Taxes, through the year 2042.

**LONG-TERM DEBT - AD VALOREM TAXES**

**Long Term Debt Serviced by Ad Valorem Taxes**

Fiscal Year	2011 General Obligation Bonds		2011 General Obligation Refunding		2013 General Obligation Bonds		2013 General Obligation Refunding		2013 General Obligation Bonds		2014 General Obligation Bonds		2014 General Obligation Refunding		2015 General Obligation Bonds		2015 General Obligation Refunding	
	Principal	Interest	Principal	Interest	Principal	Interest	Principal	Interest	Principal	Interest	Principal	Interest	Principal	Interest	Principal	Interest	Principal	Interest
2023	400,000	86,524	2,970,000	74,250	245,000	119,087	5,910,000	952,500	930,000	473,975	895,000	591,775	120,000	9,250	2,240,000	1,916,250	2,960,000	688,000
2024	210,000	72,849	-	-	255,000	106,588	6,220,000	649,250	960,000	445,025	940,000	545,900	125,000	3,125	2,350,000	1,801,500	3,105,000	536,375
2025	220,000	65,049	-	-	270,000	93,463	6,535,000	330,375	1,000,000	413,150	990,000	497,650	-	-	2,465,000	1,688,625	3,250,000	377,500
2026	225,000	56,705	-	-	280,000	79,712	3,340,000	83,500	1,050,000	375,275	1,040,000	446,900	-	-	2,585,000	1,569,875	2,895,000	223,875
2027	235,000	47,786	-	-	295,000	68,288	-	-	1,100,000	332,275	1,095,000	393,525	-	-	2,715,000	1,437,375	3,030,000	75,750
2028	245,000	38,186	-	-	305,000	59,097	-	-	1,150,000	287,275	1,140,000	349,050	-	-	2,855,000	1,298,125	-	-
2029	255,000	28,059	-	-	310,000	49,487	-	-	1,195,000	240,375	1,185,000	302,325	-	-	3,000,000	1,151,750	-	-
2030	265,000	17,365	-	-	325,000	39,362	-	-	1,245,000	191,575	1,245,000	241,575	-	-	3,155,000	997,875	-	-
2031	280,000	5,950	-	-	335,000	28,637	-	-	1,300,000	140,675	1,300,000	189,325	-	-	3,320,000	836,000	-	-
2032	-	-	-	-	345,000	17,587	-	-	1,360,000	86,625	1,355,000	134,325	-	-	3,490,000	665,750	-	-
2033	-	-	-	-	355,000	5,991	-	-	1,420,000	29,288	1,410,000	75,775	-	-	3,665,000	486,875	-	-
2034	-	-	-	-	-	-	-	-	-	-	1,460,000	25,550	-	-	3,855,000	298,875	-	-
2035	-	-	-	-	-	-	-	-	-	-	-	-	-	-	4,050,000	101,250	-	-
2036	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
2037	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
2038	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
2039	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
2040	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
2041	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
2042	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
<b>Total</b>	<b>2,335,000</b>	<b>418,473</b>	<b>2,970,000</b>	<b>74,250</b>	<b>3,320,000</b>	<b>667,299</b>	<b>22,005,000</b>	<b>2,015,625</b>	<b>12,710,000</b>	<b>3,015,513</b>	<b>14,055,000</b>	<b>3,793,675</b>	<b>245,000</b>	<b>12,375</b>	<b>39,745,000</b>	<b>14,250,125</b>	<b>15,240,000</b>	<b>1,901,500</b>

**Long Term Debt Serviced by Ad Valorem Taxes (continued)**

Fiscal Year	2016 General Obligation Bonds		2016 General Obligation Refunding		2017 General Obligation Bonds		2018 General Obligation Bonds		2019 General Obligation Bonds		2020 General Obligation Bonds		2021 General Obligation Refunding		2021 General Obligation Bonds		2022 Taxable General Obligation Bonds		2022 Taxable General Obligation Bonds		Total Principal	Total Interest	Total
	Principal	Interest	Principal	Interest	Principal	Interest	Principal	Interest	Principal	Interest	Principal	Interest	Principal	Interest	Principal	Interest	Principal	Interest	Principal	Interest			
2023	2,115,000	1,815,500	1,585,000	454,625	1,835,000	1,404,419	2,080,000	1,797,000	2,335,000	2,109,425	945,000	817,725	3,370,000	204,000	2,815,000	2,405,787	500,000	251,708	4,310,000	2,323,300	38,560,000	18,495,100	57,055,100
2024	2,225,000	1,707,000	1,675,000	373,125	1,920,000	1,310,544	2,185,000	1,690,375	2,450,000	1,989,800	990,000	769,350	250,000	113,500	2,955,000	2,261,537	510,000	241,608	4,390,000	2,236,300	33,715,000	16,853,751	50,568,751
2025	2,335,000	1,593,000	1,775,000	286,875	2,020,000	1,212,044	2,295,000	1,578,375	2,575,000	1,864,175	1,040,000	718,600	260,000	100,750	3,110,000	2,109,912	515,000	231,358	3,050,000	2,131,400	33,705,000	15,292,301	48,997,301
2026	2,455,000	1,473,250	1,530,000	204,250	2,125,000	1,108,419	2,410,000	1,460,750	2,705,000	1,732,175	1,095,000	665,225	275,000	87,375	3,270,000	1,950,413	525,000	222,795	3,175,000	2,006,900	30,980,000	13,747,394	44,727,394
2027	2,585,000	1,347,250	1,615,000	125,825	2,230,000	999,544	2,535,000	1,337,125	2,840,000	1,593,550	1,150,000	609,100	290,000	73,250	3,440,000	1,782,662	535,000	215,370	3,315,000	1,860,525	29,005,000	12,299,000	41,304,000
2028	2,715,000	1,214,750	1,705,000	42,625	2,340,000	896,994	2,655,000	1,220,650	2,995,000	1,447,675	1,210,000	550,100	305,000	58,375	3,625,000	1,606,037	540,000	207,038	3,495,000	1,690,275	27,280,000	10,966,252	38,246,252
2029	2,855,000	1,075,500	-	-	2,430,000	801,584	2,750,000	1,124,581	3,145,000	1,294,175	1,270,000	488,100	320,000	42,750	3,805,000	1,420,288	550,000	198,043	3,670,000	1,511,150	26,740,000	9,728,177	36,468,177
2030	2,985,000	944,425	-	-	2,530,000	702,394	2,835,000	1,037,316	3,290,000	1,149,750	1,340,000	422,850	340,000	26,250	4,005,000	1,225,038	565,000	188,424	3,860,000	1,322,900	27,985,000	8,507,099	36,492,099
2031	3,110,000	822,525	-	-	2,635,000	599,093	2,930,000	945,406	3,425,000	1,015,450	1,405,000	354,225	355,000	8,875	4,200,000	1,019,914	570,000	178,493	4,040,000	1,145,600	29,205,000	7,290,168	36,495,168
2032	3,235,000	695,625	-	-	2,730,000	505,443	3,025,000	846,747	3,545,000	893,775	1,470,000	289,700	-	-	4,385,000	843,657	580,000	167,850	4,180,000	1,002,100	29,700,000	6,149,184	35,849,184
2033	3,365,000	563,625	-	-	2,815,000	422,268	3,135,000	740,837	3,665,000	785,775	1,515,000	245,150	-	-	4,500,000	727,400	595,000	156,245	4,285,000	896,550	30,715,000	5,135,779	35,850,779
2034	3,495,000	435,163	-	-	2,900,000	336,543	3,250,000	620,975	3,760,000	674,550	1,545,000	214,550	-	-	4,585,000	636,550	605,000	143,943	4,380,000	809,900	29,835,000	4,196,599	34,031,599
2035	3,645,000	282,875	-	-	2,985,000	246,403	3,385,000	488,275	3,875,000	560,025	1,575,000	183,350	-	-	4,675,000	543,950	620,000	131,003	4,460,000	721,500	29,270,000	3,258,631	32,528,631
2036	3,835,000	95,875	-	-	3,080,000	151,638	3,520,000	350,175	3,995,000	441,975	1,610,000	151,500	-	-	4,780,000	449,400	630,000	117,328	4,550,000	631,400	26,000,000	2,389,291	28,389,291
2037	-	-	-	-	3,185,000	51,756	3,665,000	206,475	4,120,000	320,249	1,640,000	119,000	-	-	4,875,000	352,851	650,000	101,628	4,640,000	539,500	22,775,000	1,691,459	24,466,459
2038	-	-	-	-	-	-	3,805,000	66,588	4,240,000	194,850	1,675,000	85,850	-	-	4,965,000	254,450	665,000	84,204	4,740,000	445,700	20,090,000	1,131,642	21,221,642
2039	-	-	-	-	-	-	-	-	4,375,000	65,625	1,710,000	52,000	-	-	5,070,000	154,100	685,000	66,316	4,835,000	349,950	16,675,000	687,991	17,362,991
2040	-	-	-	-	-	-	-	-	-	-	1,745,000	17,450	-	-	5,170,000	51,700	700,000	47,965	4,925,000	252,350	12,540,000	369,465	12,909,465
2041	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	720,000	29,150	5,030,000	152,800	5,750,000	181,950	5,931,950
2042	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	740,000	9,805	5,125,000	51,250	5,865,000	61,055	5,926,055
<b>Total</b>	<b>40,955,000</b>	<b>14,066,363</b>	<b>9,885,000</b>	<b>1,487,125</b>	<b>37,760,000</b>	<b>10,749,096</b>	<b>46,460,000</b>	<b>15,511,650</b>	<b>57,325,000</b>	<b>18,132,999</b>	<b>24,930,000</b>	<b>6,753,825</b>	<b>5,765,000</b>	<b>715,125</b>	<b>74,230,000</b>	<b>19,795,647</b>	<b>12,000,000</b>	<b>2,990,269</b>	<b>84,455,000</b>	<b>22,081,350</b>	<b>506,390,000</b>	<b>138,432,284</b>	<b>644,822,284</b>



# **LONG TERM DEBT - WATER**

## **Long Term Debt Serviced by Water Department**

Fiscal Year	2011 General Obligation Refunding		2013 General Obligation Refunding		2013 Certificates of Obligation		2014 Certificates of Obligation		2014 General Obligation Refunding		2015 Certificates of Obligation		2015 General Obligation Refunding		2016 Certificates of Obligation	
	Principal	Interest	Principal	Interest	Principal	Interest	Principal	Interest	Principal	Interest	Principal	Interest	Principal	Interest	Principal	Interest
2023	645,000	16,125	835,000	158,875	725,760	434,363	376,738	233,358	95,000	7,625	295,000	157,729	1,290,000	321,250	205,000	146,100
2024	-	-	875,000	116,125	758,160	402,707	394,821	214,070	105,000	2,625	305,000	148,729	1,350,000	255,250	215,000	137,700
2025	-	-	920,000	71,250	797,040	363,828	415,918	193,801	-	-	315,000	139,429	1,410,000	186,250	220,000	129,000
2026	-	-	965,000	24,125	839,160	322,922	437,016	172,478	-	-	325,000	128,204	1,475,000	114,125	230,000	120,000
2027	-	-	-	-	881,280	279,912	461,127	150,024	-	-	335,000	116,679	1,545,000	38,625	240,000	110,600
2028	-	-	-	-	923,400	239,411	479,210	131,308	-	-	350,000	106,185	-	-	250,000	100,800
2029	-	-	-	-	959,040	201,164	497,294	111,687	-	-	360,000	94,641	-	-	260,000	90,600
2030	-	-	-	-	997,920	160,801	521,405	88,827	-	-	370,000	82,091	-	-	270,000	80,000
2031	-	-	-	-	1,043,280	118,049	539,488	69,633	-	-	385,000	68,879	-	-	280,000	69,000
2032	-	-	-	-	1,088,640	72,746	560,585	51,055	-	-	400,000	54,891	-	-	290,000	57,600
2033	-	-	-	-	1,134,000	24,806	578,669	31,119	-	-	415,000	40,119	-	-	305,000	45,700
2034	-	-	-	-	-	-	599,766	10,496	-	-	430,000	24,643	-	-	315,000	33,300
2035	-	-	-	-	-	-	-	-	-	-	445,000	8,344	-	-	330,000	20,400
<b>Total</b>	<b>645,000</b>	<b>16,125</b>	<b>3,595,000</b>	<b>370,375</b>	<b>10,147,680</b>	<b>2,620,711</b>	<b>5,862,036</b>	<b>1,457,857</b>	<b>200,000</b>	<b>10,250</b>	<b>4,730,000</b>	<b>1,170,563</b>	<b>7,070,000</b>	<b>915,500</b>	<b>3,755,000</b>	<b>1,147,700</b>

## **Long Term Debt Serviced by Water Department (continued)**

Fiscal Year	2017 Certificates of Obligation		2018 Certificates of Obligation		2020 Certificates of Obligation		2021 General Obligation Refunding		2021 Certificates of Obligation		2022 General Obligation Refunding		2022 Certificates of Obligation		Total Principal	Total Interest	Total
	Principal	Interest	Principal	Interest	Principal	Interest	Principal	Interest	Principal	Interest	Principal	Interest	Principal	Interest			
2023	275,000	189,025	260,000	204,931	100,000	79,250	605,000	15,125	180,000	156,600	870,000	26,400	170,000	131,050	6,927,498	2,277,806	9,205,304
2024	285,000	177,825	270,000	194,283	105,000	74,125	-	-	190,000	147,350	885,000	8,850	190,000	124,050	5,917,981	2,003,689	7,921,670
2025	295,000	166,225	285,000	180,406	110,000	68,750	-	-	200,000	137,600	-	-	185,000	116,750	5,152,958	1,753,289	6,906,247
2026	310,000	154,125	300,000	165,781	115,000	63,125	-	-	210,000	127,350	-	-	190,000	109,250	5,396,176	1,501,486	6,897,661
2027	320,000	141,525	315,000	151,981	120,000	57,250	-	-	220,000	116,600	-	-	200,000	101,450	4,637,407	1,264,646	5,902,053
2028	335,000	128,425	325,000	139,182	130,000	51,000	-	-	230,000	105,350	-	-	210,000	93,250	3,232,610	1,094,912	4,327,522
2029	350,000	114,725	340,000	125,881	135,000	44,375	-	-	245,000	93,475	-	-	215,000	84,750	3,361,334	961,298	4,322,632
2030	365,000	100,425	350,000	113,831	140,000	37,500	-	-	255,000	80,975	-	-	225,000	75,950	3,494,325	820,401	4,314,725
2031	375,000	85,625	360,000	103,181	150,000	31,750	-	-	270,000	67,850	-	-	235,000	67,925	3,637,768	681,892	4,319,660
2032	390,000	72,275	375,000	91,922	150,000	28,000	-	-	280,000	55,500	-	-	240,000	60,800	3,774,225	544,789	4,319,015
2033	400,000	60,425	385,000	79,806	155,000	24,950	-	-	290,000	47,000	-	-	250,000	53,450	3,912,669	407,375	4,320,043
2034	415,000	48,200	400,000	67,050	155,000	21,850	-	-	295,000	41,150	-	-	255,000	47,150	2,864,766	293,839	3,158,605
2035	430,000	35,256	410,000	53,375	160,000	18,700	-	-	300,000	35,200	-	-	260,000	42,000	2,335,000	213,275	2,548,275
2036	440,000	21,663	425,000	38,763	165,000	15,450	-	-	310,000	29,100	-	-	265,000	36,750	1,950,000	148,626	2,098,626
2037	455,000	7,394	440,000	23,625	165,000	12,150	-	-	315,000	22,850	-	-	270,000	31,400	1,645,000	97,419	1,742,419
2038	-	-	455,000	7,963	170,000	8,800	-	-	320,000	16,500	-	-	275,000	25,950	1,220,000	59,213	1,279,213
2039	-	-	-	-	175,000	5,350	-	-	330,000	10,000	-	-	280,000	20,400	785,000	35,750	820,750
2040	-	-	-	-	180,000	1,800	-	-	335,000	3,350	-	-	285,000	14,750	800,000	19,900	819,900
2041	-	-	-	-	-	-	-	-	-	-	-	-	295,000	8,950	295,000	8,950	303,950
2042	-	-	-	-	-	-	-	-	-	-	-	-	300,000	3,000	300,000	3,000	303,000
<b>Total</b>	<b>5,440,000</b>	<b>1,503,138</b>	<b>5,695,000</b>	<b>1,741,961</b>	<b>2,580,000</b>	<b>644,175</b>	<b>605,000</b>	<b>15,125</b>	<b>4,775,000</b>	<b>1,293,800</b>	<b>1,755,000</b>	<b>35,250</b>	<b>4,785,000</b>	<b>1,249,025</b>	<b>61,639,716</b>	<b>14,191,555</b>	<b>75,831,271</b>

# **LONG TERM DEBT - SEWER**

## **Long Term Debt Serviced by Sewer Department**

Fiscal Year	2011 General Obligation Refunding		2013 General Obligation Refunding		2013 Certificates of Obligations		2014 Certificates of Obligations		2015 Certificates of Obligations		2015 General Obligation Refunding		2016 Certificates of Obligation	
	Principal	Interest	Principal	Interest	Principal	Interest	Principal	Interest	Principal	Interest	Principal	Interest	Principal	Interest
2023	160,000	4,000	1,350,000	211,000	394,240	235,950	248,263	153,779	375,000	201,090	1,425,000	341,375	520,000	370,600
2024	-	-	1,420,000	141,750	411,840	218,755	260,179	141,068	390,000	189,615	1,495,000	268,375	540,000	349,400
2025	-	-	1,490,000	69,000	432,960	197,635	274,082	127,711	400,000	177,765	1,560,000	192,000	560,000	327,400
2026	-	-	635,000	15,875	455,840	175,415	287,985	113,660	415,000	163,465	1,495,000	115,625	585,000	304,500
2027	-	-	-	-	478,720	152,051	303,873	98,863	430,000	148,715	1,565,000	39,125	610,000	280,600
2028	-	-	-	-	501,600	130,051	315,790	86,530	445,000	135,312	-	-	630,000	255,800
2029	-	-	-	-	520,960	109,274	327,707	73,600	460,000	120,596	-	-	660,000	230,000
2030	-	-	-	-	542,080	87,349	343,595	58,536	475,000	104,521	-	-	685,000	203,100
2031	-	-	-	-	566,720	64,126	355,512	45,886	490,000	87,634	-	-	715,000	175,100
2032	-	-	-	-	591,360	39,517	369,415	33,644	510,000	69,815	-	-	740,000	146,000
2033	-	-	-	-	616,000	13,475	381,331	20,506	525,000	51,056	-	-	770,000	115,800
2034	-	-	-	-	-	-	395,234	6,917	545,000	31,458	-	-	805,000	84,300
2035	-	-	-	-	-	-	-	-	570,000	10,687	-	-	835,000	51,500
2036	-	-	-	-	-	-	-	-	-	-	-	-	870,000	17,400
2037	-	-	-	-	-	-	-	-	-	-	-	-	-	-
2038	-	-	-	-	-	-	-	-	-	-	-	-	-	-
2039	-	-	-	-	-	-	-	-	-	-	-	-	-	-
2040	-	-	-	-	-	-	-	-	-	-	-	-	-	-
2041	-	-	-	-	-	-	-	-	-	-	-	-	-	-
2042	-	-	-	-	-	-	-	-	-	-	-	-	-	-
<b>Total</b>	<b>160,000</b>	<b>4,000</b>	<b>4,895,000</b>	<b>437,625</b>	<b>5,512,320</b>	<b>1,423,596</b>	<b>3,862,965</b>	<b>960,699</b>	<b>6,030,000</b>	<b>1,491,729</b>	<b>7,540,000</b>	<b>956,500</b>	<b>9,525,000</b>	<b>2,911,500</b>

## **Long Term Debt Serviced by Sewer Department (continued)**

Fiscal Year	2017 Certificates of Obligation		2018 Certificates of Obligation		2019 Certificates of Obligation		2020 Certificates of Obligation		2021 General Obligation Refunding		2021 Certificates of Obligation		2022 Certificates of Obligation		Total Principal	Total Interest	Total
	Principal	Interest	Principal	Interest	Principal	Interest	Principal	Interest	Principal	Interest	Principal	Interest	Principal	Interest			
2023	320,000	221,207	315,000	248,681	380,000	267,888	390,000	310,400	155,000	3,875	560,000	486,650	325,000	248,400	6,917,503	3,304,895	10,222,397
2024	335,000	208,107	330,000	235,706	395,000	257,231	410,000	290,400	-	-	590,000	457,900	335,000	235,200	6,912,019	2,993,507	9,905,526
2025	350,000	194,406	345,000	218,831	405,000	245,725	430,000	269,400	-	-	620,000	427,650	350,000	221,500	7,217,042	2,669,023	9,886,065
2026	360,000	180,206	365,000	201,081	415,000	233,425	455,000	247,275	-	-	650,000	395,900	365,000	207,200	6,483,825	2,353,626	8,837,451
2027	375,000	165,506	380,000	184,356	430,000	220,750	480,000	223,900	-	-	685,000	362,525	380,000	192,300	6,117,593	2,068,691	8,186,284
2028	390,000	150,206	395,000	168,856	445,000	207,625	500,000	199,400	-	-	720,000	327,400	395,000	176,800	4,737,390	1,837,979	6,575,369
2029	410,000	134,207	410,000	152,757	460,000	191,750	530,000	173,650	-	-	760,000	290,400	410,000	160,700	4,948,667	1,636,934	6,585,600
2030	425,000	117,506	425,000	138,181	475,000	173,050	555,000	146,525	-	-	795,000	251,525	430,000	143,900	5,150,675	1,424,192	6,574,868
2031	440,000	100,206	440,000	125,206	495,000	153,650	575,000	124,025	-	-	835,000	210,775	445,000	128,625	5,357,232	1,215,233	6,572,465
2032	455,000	84,581	455,000	111,497	515,000	133,450	590,000	109,500	-	-	875,000	172,400	455,000	115,125	5,555,775	1,015,529	6,571,303
2033	470,000	70,706	465,000	96,831	535,000	115,125	605,000	97,550	-	-	900,000	145,900	470,000	101,250	5,737,331	828,199	6,565,531
2034	485,000	56,381	480,000	81,475	550,000	98,850	615,000	85,350	-	-	920,000	127,700	485,000	89,350	5,280,234	661,781	5,942,015
2035	500,000	41,294	500,000	64,925	570,000	82,050	630,000	72,900	-	-	940,000	109,100	490,000	79,600	5,035,000	512,056	5,547,056
2036	515,000	25,434	515,000	47,163	585,000	64,725	640,000	60,200	-	-	960,000	90,100	500,000	69,700	4,585,000	374,722	4,959,722
2037	535,000	8,694	535,000	28,788	605,000	46,875	655,000	47,250	-	-	975,000	70,750	510,000	59,600	3,815,000	261,957	4,076,957
2038	-	-	555,000	9,713	620,000	28,500	665,000	34,050	-	-	995,000	51,050	525,000	49,250	3,360,000	172,563	3,532,563
2039	-	-	-	-	640,000	9,600	680,000	20,600	-	-	1,015,000	30,950	535,000	38,650	2,870,000	99,800	2,969,800
2040	-	-	-	-	-	-	690,000	6,900	-	-	1,040,000	10,400	545,000	27,850	2,275,000	45,150	2,320,150
2041	-	-	-	-	-	-	-	-	-	-	-	-	555,000	16,850	555,000	16,850	571,850
2042	-	-	-	-	-	-	-	-	-	-	-	-	565,000	5,650	565,000	5,650	570,650
<b>Total</b>	<b>6,365,000</b>	<b>1,758,647</b>	<b>6,910,000</b>	<b>2,114,047</b>	<b>8,520,000</b>	<b>2,530,269</b>	<b>10,095,000</b>	<b>2,519,275</b>	<b>155,000</b>	<b>3,875</b>	<b>14,835,000</b>	<b>4,019,075</b>	<b>9,070,000</b>	<b>2,367,500</b>	<b>93,475,285</b>	<b>23,498,337</b>	<b>116,973,622</b>

**LONG TERM DEBT - FCDC**

**Long Term Debt Serviced by the Community Development Corporation**

Fiscal Year	2011 General Obligation Refunding		2013 General Obligation Refunding		2013 Certificates of Obligation		2014-A Certificates of Obligation		2014 General Obligation Refunding		2015-A Certificates of Obligation		2015B Certificates of Obligation		2016 General Obligation Refunding		2016 General Obligation Refunding		2019 Certificates of Obligation	
	Principal	Interest	Principal	Interest	Principal	Interest	Principal	Interest	Principal	Interest	Principal	Interest	Principal	Interest	Principal	Interest	Principal	Interest	Principal	Interest
2023	220,000	5,500	1,465,000	228,125	670,000	401,957	915,000	754,535	100,000	8,000	385,000	232,734	125,000	94,776	310,000	33,250	535,000	13,375	525,000	418,794
2024	-	-	1,540,000	153,000	700,000	372,731	945,000	726,856	110,000	2,750	395,000	224,447	130,000	90,923	250,000	19,250	-	-	540,000	397,494
2025	-	-	1,620,000	74,000	740,000	336,731	980,000	696,765	-	-	405,000	212,150	135,000	86,688	260,000	6,500	-	-	560,000	378,294
2026	-	-	670,000	16,750	775,000	298,856	1,015,000	664,084	-	-	420,000	195,650	140,000	82,052	-	-	-	-	575,000	361,269
2027	-	-	-	-	815,000	259,106	1,055,000	628,884	-	-	435,000	180,725	140,000	77,089	-	-	-	-	595,000	343,451
2028	-	-	-	-	855,000	221,631	1,095,000	591,249	-	-	450,000	167,450	145,000	71,786	-	-	-	-	620,000	324,524
2029	-	-	-	-	890,000	186,175	1,140,000	551,007	-	-	465,000	153,725	155,000	65,939	-	-	-	-	640,000	304,070
2030	-	-	-	-	925,000	148,741	1,190,000	508,187	-	-	480,000	139,250	160,000	59,623	-	-	-	-	665,000	282,045
2031	-	-	-	-	965,000	109,156	1,245,000	460,339	-	-	495,000	124,016	165,000	53,000	-	-	-	-	690,000	258,838
2032	-	-	-	-	1,005,000	67,294	1,300,000	407,530	-	-	510,000	107,994	175,000	45,986	-	-	-	-	720,000	234,155
2033	-	-	-	-	1,050,000	22,969	1,360,000	352,335	-	-	525,000	90,847	180,000	38,485	-	-	-	-	750,000	207,875
2034	-	-	-	-	-	-	1,425,000	294,546	-	-	545,000	72,450	190,000	30,530	-	-	-	-	780,000	180,140
2035	-	-	-	-	-	-	1,490,000	234,060	-	-	565,000	53,025	195,000	22,253	-	-	-	-	810,000	150,920
2036	-	-	-	-	-	-	1,560,000	170,772	-	-	585,000	32,534	205,000	13,653	-	-	-	-	845,000	120,176
2037	-	-	-	-	-	-	1,630,000	104,580	-	-	605,000	10,966	215,000	4,623	-	-	-	-	885,000	87,646
2038	-	-	-	-	-	-	1,705,000	35,379	-	-	-	-	-	-	-	-	-	-	925,000	53,531
2039	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	965,000	18,094
2040	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
2041	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
2042	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
2043	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
<b>Total</b>	<b>220,000</b>	<b>5,500</b>	<b>5,295,000</b>	<b>471,875</b>	<b>9,390,000</b>	<b>2,425,347</b>	<b>20,050,000</b>	<b>7,181,108</b>	<b>210,000</b>	<b>10,750</b>	<b>7,265,000</b>	<b>1,997,963</b>	<b>2,455,000</b>	<b>837,406</b>	<b>820,000</b>	<b>59,000</b>	<b>535,000</b>	<b>13,375</b>	<b>12,090,000</b>	<b>4,121,313</b>

**Long Term Debt Serviced by the Community Development Corporation (continued)**

Fiscal Year	2019 Certificates of Obligation		2021 General Obligation Refunding		2022 General Obligation Refunding		Total Principal	Total Interest	Total
	Principal	Interest	Principal	Interest	Principal	Interest			
2023	125,000	72,768	210,000	5,250	875,000	26,450	6,460,000	2,295,514	8,755,514
2024	130,000	68,943	-	-	885,000	8,850	5,625,000	2,065,244	7,690,244
2025	130,000	65,043	-	-	-	-	4,830,000	1,856,171	6,686,171
2026	135,000	61,068	-	-	-	-	3,730,000	1,679,729	5,409,729
2027	140,000	57,398	-	-	-	-	3,180,000	1,546,653	4,726,653
2028	145,000	53,976	-	-	-	-	3,310,000	1,430,616	4,740,616
2029	145,000	50,351	-	-	-	-	3,435,000	1,311,267	4,746,267
2030	150,000	46,553	-	-	-	-	3,570,000	1,184,399	4,754,399
2031	155,000	42,549	-	-	-	-	3,715,000	1,047,898	4,762,898
2032	160,000	38,335	-	-	-	-	3,870,000	901,294	4,771,294
2033	165,000	33,906	-	-	-	-	4,030,000	746,417	4,776,417
2034	170,000	29,258	-	-	-	-	3,110,000	606,924	3,716,924
2035	170,000	24,455	-	-	-	-	3,230,000	484,713	3,714,713
2036	175,000	19,495	-	-	-	-	3,370,000	356,630	3,726,630
2037	180,000	14,303	-	-	-	-	3,515,000	222,118	3,737,118
2038	190,000	8,798	-	-	-	-	2,820,000	97,708	2,917,708
2039	195,000	2,974	-	-	-	-	1,160,000	21,068	1,181,068
2040	-	-	-	-	-	-	-	-	-
2041	-	-	-	-	-	-	-	-	-
2042	-	-	-	-	-	-	-	-	-
2043	-	-	-	-	-	-	-	-	-
<b>Total</b>	<b>2,660,000</b>	<b>690,173</b>	<b>210,000</b>	<b>5,250</b>	<b>1,760,000</b>	<b>35,300</b>	<b>62,960,000</b>	<b>17,854,360</b>	<b>80,814,360</b>

2015 Sales Tax Revenue Bonds (Taxable)		2016B Sales Tax Revenue Bonds (Taxable)		2016A Sales Tax Revenue Bonds (Taxable)		2022D Sales Tax Revenue Bonds (Taxable)		Total Principal	Total Interest	Total	Total Debt Serviced
Principal	Interest	Principal	Interest	Principal	Interest	Principal	Interest				
265,000	161,518	625,000	476,512	845,000	749,925	1,420,000	259,603	3,155,000	1,647,558	4,802,558	13,558,072
275,000	153,682	645,000	458,215	890,000	706,550	1,435,000	247,454	3,245,000	1,565,901	4,810,901	12,501,145
280,000	145,218	665,000	438,263	935,000	660,925	1,460,000	230,085	3,340,000	1,474,471	4,814,471	11,500,642
290,000	136,092	685,000	416,689	985,000	612,925	1,485,000	208,479	3,445,000	1,374,185	4,819,185	10,228,914
300,000	125,457	710,000	392,532	1,030,000	562,550	1,515,000	183,642	3,555,000	1,264,181	4,819,181	9,545,834
315,000	113,465	735,000	366,161	1,085,000	509,675	1,555,000	155,765	3,690,000	1,145,066	4,835,066	9,575,682
325,000	100,985	765,000	337,944	1,145,000	453,925	1,600,000	124,993	3,835,000	1,017,847	4,852,847	9,599,114
340,000	88,018	795,000	307,361	1,200,000	395,300	1,640,000	92,183	3,975,000	882,862	4,857,862	9,612,261
350,000	73,950	830,000	273,735	1,255,000	333,925	1,690,000	57,205	4,125,000	738,815	4,863,815	9,626,713
365,000	58,756	865,000	237,293	1,320,000	282,750	1,735,000	19,519	4,285,000	598,318	4,883,318	9,654,612
385,000	42,819	905,000	199,237	1,350,000	242,700	-	-	2,640,000	484,756	3,124,756	7,901,173
400,000	26,137	945,000	158,754	1,395,000	201,525	-	-	2,740,000	386,416	3,126,416	6,843,340
415,000	8,819	985,000	115,811	1,445,000	151,700	-	-	2,845,000	276,330	3,121,330	6,836,043
-	-	1,030,000	70,978	1,505,000	92,700	-	-	2,535,000	163,678	2,698,678	6,425,308
-	-	1,080,000	24,030	1,565,000	31,300	-	-	2,645,000	55,330	2,700,330	6,437,448
-	-	-	-	-	-	-	-	-	-	-	2,917,708
-	-	-	-	-	-	-	-	-	-	-	1,181,068
-	-	-	-	-	-	-	-	-	-	-	-
-	-	-	-	-	-	-	-	-	-	-	-
-	-	-	-	-	-	-	-	-	-	-	-
-	-	-	-	-	-	-	-	-	-	-	-
-	-	-	-	-	-	-	-	-	-	-	-
-	-	-	-	-	-	-	-	-	-	-	-
<b>4,305,000</b>	<b>1,234,916</b>	<b>12,265,000</b>	<b>4,273,515</b>	<b>17,950,000</b>	<b>5,988,375</b>	<b>15,535,000</b>	<b>1,578,908</b>	<b>50,055,000</b>	<b>13,075,714</b>	<b>63,130,714</b>	<b>143,945,074</b>

**LONG TERM DEBT - FEDC**

**Long Term Debt Serviced by the FEDC**

Fiscal Year	2011 General Obligation Refunding		2014-A Certificates of Obligation		2015-B Certificates of Obligation		2016 Sales Tax Revenue Bonds (Tax Exempt) EDC		2016 General Obligation Refunding (Tax Exempt)		2019 Certificates of Obligation		2019B Certificates of Obligation (Taxable)		2021 General Obligation Refunding		Total Principal	Total Interest	Total
	Principal	Interest	Principal	Interest	Principal	Interest	Principal	Interest	Principal	Interest	Principal	Interest	Principal	Interest	Principal	Interest			
2023	180,000	4,500	185,000	151,025	125,000	94,776	175,000	156,075	265,000	35,375	100,000	78,424	125,000	72,915	170,000	4,250	1,150,000	441,265	1,591,265
2024	-	-	190,000	145,445	130,000	90,923	185,000	147,075	280,000	21,750	100,000	74,424	130,000	69,090	-	-	830,000	401,632	1,231,632
2025	-	-	195,000	139,428	135,000	86,688	195,000	137,575	295,000	7,375	105,000	70,849	130,000	65,190	-	-	860,000	369,530	1,229,530
2026	-	-	205,000	132,874	140,000	82,052	205,000	127,575	-	-	110,000	67,624	135,000	61,215	-	-	590,000	343,765	933,765
2027	-	-	210,000	125,817	140,000	77,089	215,000	117,075	-	-	110,000	64,275	140,000	57,545	-	-	600,000	324,726	924,726
2028	-	-	220,000	118,290	145,000	71,786	225,000	106,075	-	-	115,000	60,770	145,000	54,124	-	-	625,000	304,970	929,970
2029	-	-	230,000	110,187	155,000	65,939	240,000	94,450	-	-	120,000	56,954	145,000	50,499	-	-	650,000	283,579	933,579
2030	-	-	240,000	101,550	160,000	59,623	250,000	82,200	-	-	125,000	52,819	150,000	46,700	-	-	675,000	260,692	935,692
2031	-	-	250,000	91,922	165,000	53,000	260,000	69,450	-	-	130,000	48,452	155,000	42,696	-	-	700,000	236,070	936,070
2032	-	-	260,000	81,340	175,000	45,986	275,000	58,825	-	-	135,000	43,813	160,000	38,483	-	-	730,000	209,622	939,622
2033	-	-	270,000	70,343	180,000	38,485	280,000	50,500	-	-	140,000	38,897	165,000	34,054	-	-	755,000	181,779	936,779
2034	-	-	285,000	58,826	190,000	30,530	290,000	41,950	-	-	145,000	33,730	170,000	29,405	-	-	790,000	152,491	942,491
2035	-	-	300,000	46,687	195,000	22,253	300,000	31,600	-	-	150,000	28,309	170,000	24,603	-	-	815,000	121,852	936,852
2036	-	-	310,000	34,030	205,000	13,653	315,000	19,300	-	-	160,000	22,550	175,000	19,643	-	-	850,000	89,876	939,876
2037	-	-	325,000	20,854	215,000	4,623	325,000	6,500	-	-	165,000	16,439	185,000	14,376	-	-	890,000	56,292	946,292
2038	-	-	340,000	7,055	-	-	-	-	-	-	175,000	10,031	190,000	8,798	-	-	705,000	25,884	730,884
2039	-	-	-	-	-	-	-	-	-	-	180,000	3,375	195,000	2,974	-	-	375,000	6,349	381,349
<b>Total</b>	<b>180,000</b>	<b>4,500</b>	<b>4,015,000</b>	<b>1,435,673</b>	<b>2,455,000</b>	<b>837,406</b>	<b>3,735,000</b>	<b>1,246,225</b>	<b>840,000</b>	<b>64,500</b>	<b>2,265,000</b>	<b>771,734</b>	<b>2,665,000</b>	<b>692,310</b>	<b>170,000</b>	<b>4,250</b>	<b>12,590,000</b>	<b>3,810,373</b>	<b>16,400,373</b>

**Long Term Debt Serviced by the FEDC (continued)**

Fiscal Year	2014 Sales Tax Revenue Bonds (Taxable)		2022C Sales Tax Revenue Bonds (Taxable)		Total Principal	Total Interest	Total
	Principal	Interest	Principal	Interest			
2023	1,135,000	638,048	1,510,000	275,945	2,645,000	913,993	3,558,993
2024	1,175,000	600,669	1,525,000	263,031	2,700,000	863,700	3,563,700
2025	1,215,000	560,203	1,555,000	244,528	2,770,000	804,731	3,574,731
2026	1,260,000	516,440	1,580,000	221,550	2,840,000	737,990	3,577,990
2027	1,310,000	469,463	1,610,000	195,142	2,920,000	664,605	3,584,605
2028	1,360,000	419,388	1,655,000	165,493	3,015,000	584,881	3,599,881
2029	1,420,000	365,857	1,700,000	132,770	3,120,000	498,627	3,618,627
2030	1,485,000	308,839	1,745,000	97,884	3,230,000	406,723	3,636,723
2031	1,550,000	246,960	1,790,000	60,755	3,340,000	307,715	3,647,715
2032	1,625,000	180,285	1,845,000	20,756	3,470,000	201,041	3,671,041
2033	1,700,000	110,460	-	-	1,700,000	110,460	1,810,460
2034	1,780,000	37,380	-	-	1,780,000	37,380	1,817,380
2035	-	-	-	-	-	-	-
2036	-	-	-	-	-	-	-
2037	-	-	-	-	-	-	-
2038	-	-	-	-	-	-	-
2039	-	-	-	-	-	-	-
2040	-	-	-	-	-	-	-
<b>Total</b>	<b>17,015,000</b>	<b>4,453,992</b>	<b>16,515,000</b>	<b>1,677,854</b>	<b>33,530,000</b>	<b>6,131,846</b>	<b>39,661,846</b>

Total Debt Serviced
5,150,258
4,795,332
4,804,261
4,511,755
4,509,331
4,529,851
4,552,206
4,572,415
4,583,785
4,610,663
2,747,239
2,759,871
936,852
939,876
946,292
730,884
381,349
-
<b>56,062,219</b>

# LONG TERM DEBT - TIRZ #1

## Long Term Debt Serviced by TIRZ #1

Fiscal Year	2001-B Certificates of Obligation (Tax)		2003-B Certificates of Obligation		2008-B Certificates of Obligation		2009 Certificates of Obligation		2011 General Obligation Refunding		2014-A Taxable Certificates of Obligation		2015 General Obligation Taxable Refunding	
	Principal	Interest	Principal	Interest	Principal	Interest	Principal	Interest	Principal	Interest	Principal	Interest	Principal	Interest
2023	828,488	148,911	1,075,000	27,950	555,000	986,853	140,000	54,833	1,705,000	42,625	2,195,000	1,811,677	270,000	155,598
2024	886,246	92,111	-	-	590,000	952,216	145,000	48,951	-	-	2,275,000	1,745,156	275,000	148,101
2025	947,224	31,377	-	-	625,000	915,463	155,000	42,576	-	-	2,350,000	1,672,862	285,000	139,908
2026	-	-	-	-	1,400,000	854,206	155,000	35,989	-	-	2,435,000	1,594,476	290,000	131,065
2027	-	-	-	-	1,495,000	764,203	165,000	28,983	-	-	2,530,000	1,510,048	305,000	120,779
2028	-	-	-	-	1,590,000	665,869	175,000	21,333	-	-	2,630,000	1,419,723	315,000	109,154
2029	-	-	-	-	1,690,000	561,319	180,000	13,210	-	-	2,740,000	1,323,035	325,000	97,154
2030	-	-	-	-	1,805,000	449,916	190,000	4,513	-	-	2,855,000	1,220,213	340,000	84,685
2031	-	-	-	-	1,920,000	331,181	-	-	-	-	2,990,000	1,105,352	350,000	71,135
2032	-	-	-	-	2,050,000	204,638	-	-	-	-	3,125,000	978,466	365,000	56,478
2033	-	-	-	-	2,185,000	69,647	-	-	-	-	3,270,000	845,770	380,000	41,205
2034	-	-	-	-	-	-	-	-	-	-	3,420,000	706,952	400,000	25,214
2035	-	-	-	-	-	-	-	-	-	-	3,575,000	561,806	415,000	8,508
2036	-	-	-	-	-	-	-	-	-	-	3,740,000	410,020	-	-
2037	-	-	-	-	-	-	-	-	-	-	3,915,000	251,179	-	-
2038	-	-	-	-	-	-	-	-	-	-	4,095,000	84,971	-	-
<b>Total</b>	<b>2,661,958</b>	<b>272,399</b>	<b>1,075,000</b>	<b>27,950</b>	<b>15,905,000</b>	<b>6,755,509</b>	<b>1,305,000</b>	<b>250,386</b>	<b>1,705,000</b>	<b>42,625</b>	<b>48,140,000</b>	<b>17,241,706</b>	<b>4,315,000</b>	<b>1,188,984</b>

## Long Term Debt Serviced by TIF (continued)

Fiscal Year	2016 General Obligation Refunding (Tax Exempt)		2016 General Obligation Refunding (Tax Exempt)		2019 Certificates of Obligation		2019B Certificates of Obligation (Taxable)		2021 General Obligation Refunding		2022B Certificates of Obligation (Taxable)		Total Principal	Total Interest	Total
	Principal	Interest	Principal	Interest	Principal	Interest	Principal	Interest	Principal	Interest	Principal	Interest			
2023	3,030,000	890,550	50,000	20,850	830,000	588,869	261,000	152,769	1,590,000	39,750	390,000	101,440	12,919,488	5,022,674	17,942,162
2024	3,185,000	735,175	50,000	18,350	855,000	555,169	270,000	144,804	-	-	395,000	95,861	8,926,246	4,535,895	13,462,141
2025	3,350,000	571,800	50,000	15,850	885,000	524,794	276,000	136,614	-	-	400,000	91,883	9,323,224	4,143,126	13,466,350
2026	1,155,000	459,175	55,000	13,225	915,000	497,794	285,000	128,199	-	-	405,000	86,950	7,095,000	3,801,079	10,896,079
2027	1,215,000	399,925	60,000	10,350	950,000	469,392	294,000	120,470	-	-	410,000	81,345	7,424,000	3,505,494	10,929,494
2028	1,275,000	337,675	60,000	7,350	980,000	439,328	300,000	113,340	-	-	415,000	75,053	7,740,000	3,188,824	10,928,824
2029	1,340,000	272,300	65,000	4,225	1,015,000	406,941	309,000	105,725	-	-	420,000	68,163	8,084,000	2,852,071	10,936,071
2030	1,405,000	210,700	65,000	1,300	1,055,000	372,005	315,000	97,690	-	-	430,000	60,830	8,460,000	2,501,851	10,961,851
2031	1,460,000	153,400	-	-	1,095,000	335,181	324,000	89,303	-	-	440,000	53,108	8,579,000	2,138,659	10,717,659
2032	1,520,000	93,800	-	-	1,140,000	296,057	333,000	80,514	-	-	445,000	44,809	8,978,000	1,754,761	10,732,761
2033	1,585,000	31,700	-	-	1,185,000	254,492	342,000	71,316	-	-	455,000	35,920	9,402,000	1,350,050	10,752,050
2034	-	-	-	-	1,235,000	210,623	351,000	61,699	-	-	465,000	26,488	5,871,000	1,030,976	6,901,976
2035	-	-	-	-	1,290,000	164,220	363,000	51,613	-	-	475,000	16,380	6,118,000	802,526	6,920,526
2036	-	-	-	-	1,340,000	115,364	372,000	41,046	-	-	485,000	5,578	5,937,000	572,007	6,509,007
2037	-	-	-	-	1,400,000	63,843	384,000	29,988	-	-	-	-	5,699,000	345,010	6,044,010
2038	-	-	-	-	995,000	18,656	396,000	18,384	-	-	-	-	5,486,000	122,011	5,608,011
2039	-	-	-	-	-	-	408,000	6,222	-	-	-	-	408,000	6,222	414,222
<b>Total</b>	<b>20,520,000</b>	<b>4,156,200</b>	<b>455,000</b>	<b>91,500</b>	<b>17,165,000</b>	<b>5,312,726</b>	<b>5,583,000</b>	<b>1,449,696</b>	<b>1,590,000</b>	<b>39,750</b>	<b>6,030,000</b>	<b>843,805</b>	<b>126,449,958</b>	<b>37,673,236</b>	<b>164,123,194</b>

## LONG TERM DEBT - TIRZ #5

Long Term Debt Serviced by TIRZ #5					
Fiscal Year	2016-B Certificates of Obligation (Taxable)		Total Principal	Total Interest	Total
	Principal	Interest			
2023	710,000	562,709	710,000	562,709	1,272,709
2024	725,000	547,235	725,000	547,235	1,272,235
2025	740,000	530,274	740,000	530,274	1,270,274
2026	760,000	511,967	760,000	511,967	1,271,967
2027	780,000	491,938	780,000	491,938	1,271,938
2028	800,000	470,127	800,000	470,127	1,270,127
2029	825,000	446,474	825,000	446,474	1,271,474
2030	850,000	421,049	850,000	421,049	1,271,049
2031	880,000	393,924	880,000	393,924	1,273,924
2032	910,000	363,530	910,000	363,530	1,273,530
2033	940,000	330,230	940,000	330,230	1,270,230
2034	975,000	295,760	975,000	295,760	1,270,760
2035	1,010,000	260,030	1,010,000	260,030	1,270,030
2036	1,050,000	222,950	1,050,000	222,950	1,272,950
2037	1,085,000	185,062	1,085,000	185,062	1,270,062
2038	1,125,000	146,388	1,125,000	146,388	1,271,388
2039	1,165,000	106,312	1,165,000	106,312	1,271,312
2040	1,205,000	64,838	1,205,000	64,838	1,269,838
2041	1,250,000	21,875	1,250,000	21,875	1,271,875
<b>Total</b>	<b>17,785,000</b>	<b>6,372,672</b>	<b>17,785,000</b>	<b>6,372,672</b>	<b>24,157,672</b>

## LONG TERM DEBT - TIRZ #6

Long Term Debt Serviced by TIRZ #6					
Fiscal Year	2022B Certificates of Obligation (Taxable)		Total Principal	Total Interest	Total
	Principal	Interest			
2023	140,000	66,490	140,000	66,490	206,490
2024	140,000	64,495	140,000	64,495	204,495
2025	145,000	63,066	145,000	63,066	208,066
2026	145,000	61,290	145,000	61,290	206,290
2027	145,000	59,296	145,000	59,296	204,296
2028	150,000	57,045	150,000	57,045	207,045
2029	150,000	54,570	150,000	54,570	204,570
2030	155,000	51,939	155,000	51,939	206,939
2031	160,000	49,143	160,000	49,143	209,143
2032	160,000	46,143	160,000	46,143	206,143
2033	165,000	42,933	165,000	42,933	207,933
2034	165,000	39,550	165,000	39,550	204,550
2035	170,000	35,948	170,000	35,948	205,948
2036	175,000	32,065	175,000	32,065	207,065
2037	180,000	27,758	180,000	27,758	207,758
2038	185,000	23,104	185,000	23,104	208,104
2039	190,000	18,323	190,000	18,323	208,323
2040	195,000	13,316	195,000	13,316	208,316
2041	200,000	8,083	200,000	8,083	208,083
2042	205,000	2,716	205,000	2,716	207,716
<b>Total</b>	<b>3,320,000</b>	<b>817,270</b>	<b>3,320,000</b>	<b>817,270</b>	<b>4,137,270</b>

## LONG TERM DEBT - TIRZ #7

Long Term Debt Serviced by TIRZ #7					
Fiscal Year	2022B Certificates of Obligation (Taxable)		Total Principal	Total Interest	Total
	Principal	Interest			
2023	1,275,000	603,260	1,275,000	603,260	1,878,260
2024	1,295,000	585,006	1,295,000	585,006	1,880,006
2025	1,305,000	571,999	1,305,000	571,999	1,876,999
2026	1,320,000	555,915	1,320,000	555,915	1,875,915
2027	1,340,000	537,620	1,340,000	537,620	1,877,620
2028	1,360,000	517,025	1,360,000	517,025	1,877,025
2029	1,385,000	494,373	1,385,000	494,373	1,879,373
2030	1,410,000	470,263	1,410,000	470,263	1,880,263
2031	1,435,000	445,010	1,435,000	445,010	1,880,010
2032	1,460,000	417,860	1,460,000	417,860	1,877,860
2033	1,490,000	388,725	1,490,000	388,725	1,878,725
2034	1,520,000	357,865	1,520,000	357,865	1,877,865
2035	1,555,000	324,800	1,555,000	324,800	1,879,800
2036	1,590,000	289,410	1,590,000	289,410	1,879,410
2037	1,625,000	250,406	1,625,000	250,406	1,875,406
2038	1,670,000	208,395	1,670,000	208,395	1,878,395
2039	1,710,000	165,300	1,710,000	165,300	1,875,300
2040	1,755,000	120,244	1,755,000	120,244	1,875,244
2041	1,805,000	73,074	1,805,000	73,074	1,878,074
2042	1,855,000	24,579	1,855,000	24,579	1,879,579
<b>Total</b>	<b>30,160,000</b>	<b>7,401,128</b>	<b>30,160,000</b>	<b>7,401,128</b>	<b>37,561,128</b>



## LONG TERM DEBT - FSMD

Long Term Debt Serviced by FSMD							
Fiscal Year	2001B Certificates of Obligation (Tax)		2003B Certificates of Obligation (Tax)		Total Principal	Total Interest	Total
	Principal	Interest	Principal	Interest			
2023	326,512	58,617	130,000	3,380	456,512	61,997	518,509
2024	348,754	36,249	-	-	348,754	36,249	385,003
2025	372,776	12,348	-	-	372,776	12,348	385,124
<b>Total</b>	<b>1,048,042</b>	<b>107,214</b>	<b>130,000</b>	<b>3,380</b>	<b>1,178,042</b>	<b>110,594</b>	<b>1,288,636</b>

Note: These bonds are being paid by the Developer. When the total assessed value reaches \$225 million, the Developer is not required to make any additional debt payments.

## LONG TERM DEBT - HOTEL/MOTEL

Long Term Debt Serviced by Hotel/Motel Fund													
Fiscal Year	2011 General Obligation Refunding		2015B Certificates of Obligation		2016 General Obligation Refunding (Tax-exempt)		2019B Certificates of Obligation (Taxable)		2021 General Obligation Refunding		Total Principal	Total Interest	Total
	Principal	Interest	Principal	Interest	Principal	Interest	Principal	Interest	Principal	Interest			
2023	565,000	14,125	605,000	457,271	225,000	30,125	174,000	101,846	525,000	13,125	2,094,000	616,492	2,710,492
2024	-	-	625,000	438,689	240,000	18,500	180,000	96,536	-	-	1,045,000	553,725	1,598,725
2025	-	-	645,000	418,393	250,000	6,250	184,000	91,076	-	-	1,079,000	515,719	1,594,719
2026	-	-	665,000	396,309	-	-	190,000	85,466	-	-	855,000	481,775	1,336,775
2027	-	-	690,000	372,282	-	-	196,000	80,313	-	-	886,000	452,595	1,338,595
2028	-	-	715,000	346,137	-	-	200,000	75,560	-	-	915,000	421,697	1,336,697
2029	-	-	740,000	317,792	-	-	206,000	70,484	-	-	946,000	388,276	1,334,276
2030	-	-	770,000	287,510	-	-	210,000	65,127	-	-	980,000	352,637	1,332,637
2031	-	-	800,000	255,517	-	-	216,000	59,535	-	-	1,016,000	315,052	1,331,052
2032	-	-	835,000	221,791	-	-	222,000	53,676	-	-	1,057,000	275,467	1,332,467
2033	-	-	870,000	185,760	-	-	228,000	47,544	-	-	1,098,000	233,304	1,331,304
2034	-	-	910,000	147,490	-	-	234,000	41,133	-	-	1,144,000	188,623	1,332,623
2035	-	-	950,000	107,500	-	-	242,000	34,408	-	-	1,192,000	141,908	1,333,908
2036	-	-	990,000	65,790	-	-	248,000	27,364	-	-	1,238,000	93,154	1,331,154
2037	-	-	1,035,000	22,253	-	-	256,000	19,992	-	-	1,291,000	42,245	1,333,245
2038	-	-	-	-	-	-	264,000	12,256	-	-	264,000	12,256	276,256
2039	-	-	-	-	-	-	272,000	4,148	-	-	272,000	4,148	276,148
<b>Total</b>	<b>565,000</b>	<b>14,125</b>	<b>11,845,000</b>	<b>4,040,484</b>	<b>715,000</b>	<b>54,875</b>	<b>3,722,000</b>	<b>966,464</b>	<b>525,000</b>	<b>13,125</b>	<b>17,372,000</b>	<b>5,089,073</b>	<b>22,461,073</b>

## LONG TERM DEBT - PID

### Long Term Debt Serviced by the FPID

Fiscal Year	2011 General Obligation Refunding		2014 General Obligation Refunding		2021 General Obligation Refunding		2022 General Obligation Refunding		Total Principal	Total Interest	Total
	Principal	Interest	Principal	Interest	Principal	Interest	Principal	Interest			
2023	85,000	2,125	25,000	1,625	80,000	2,000	145,000	4,650	335,000	10,400	345,400
2024	-	-	20,000	500	-	-	160,000	1,600	180,000	2,100	182,100
<b>Total</b>	<b>85,000</b>	<b>2,125</b>	<b>45,000</b>	<b>2,125</b>	<b>80,000</b>	<b>2,000</b>	<b>305,000</b>	<b>6,250</b>	<b>515,000</b>	<b>12,500</b>	<b>527,500</b>



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## OTHER FUNDS



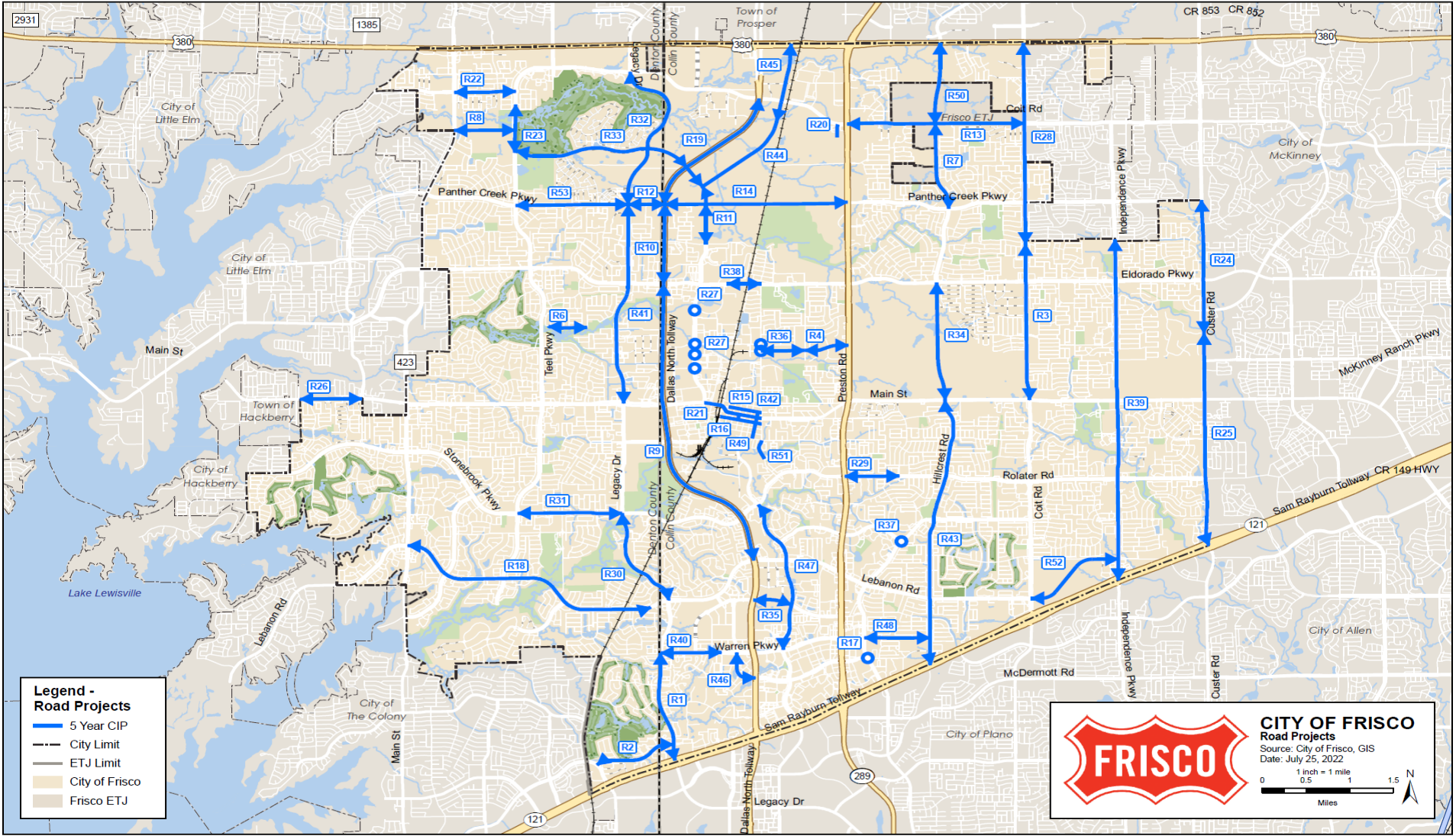
## Long Range Capital Plan - Roads and Water Infrastructure Funding Summary

<b>Proposed Bond Sale*</b>	<b>\$ 140,005,245</b>	<b>\$ 143,125,000</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>
<b>Current Available Balance</b>	<b>274,017,356</b>	<b>33,051,530</b>	<b>22,329,833</b>	<b>(39,695,872)</b>	<b>(164,178,517)</b>
<b>Other Revenue*</b>	<b>130,431,366</b>	<b>94,494,000</b>	<b>40,000,000</b>	<b>40,000,000</b>	<b>40,000,000</b>
	<b>FY 2022</b>	<b>FY 2023*</b>	<b>FY 2024*</b>	<b>FY 2025*</b>	<b>FY 2026*</b>
Roads	259,636,235	32,990,545	66,563,395	81,251,000	59,613,329
Traffic Signals	15,175,921	480,152	3,755,000	4,400,000	4,400,000
Arterial Lighting	1,573,851	-	2,620,285	362,395	-
Parks and Cultural Facilities	62,837,479	42,245,000	29,087,025	78,469,250	27,888,000
Public Safety	131,417,718	138,725,000	-	-	-
Interest and Fiscal Charges	39,970,988	32,900,000	-	-	-
	790,245	1,000,000	-	-	-
<b>Total</b>	<b>511,402,437</b>	<b>248,340,697</b>	<b>102,025,705</b>	<b>164,482,645</b>	<b>91,901,329</b>
<b>Balance Forward with Unissued GO</b>	<b>\$ 33,051,530</b>	<b>\$ 22,329,833</b>	<b>\$ (39,695,872)</b>	<b>\$ (164,178,517)</b>	<b>\$ (216,079,846)</b>

<b>Proposed Bond Sale*</b>	<b>\$ 15,000,000</b>	<b>\$ 15,000,000</b>	<b>\$ 15,000,000</b>	<b>\$ 15,000,000</b>	<b>\$ 15,000,000</b>
<b>Current Available Balance</b>	<b>65,524,396</b>	<b>1,715,732</b>	<b>8,803,482</b>	<b>2,288,782</b>	<b>322,954</b>
<b>Other Revenue*</b>	<b>26,120,207</b>	<b>8,993,900</b>	<b>6,000,000</b>	<b>6,000,000</b>	<b>-</b>
	<b>FY 2022</b>	<b>FY 2023*</b>	<b>FY 2024*</b>	<b>FY 2025*</b>	<b>FY 2026*</b>
Water/Wastewater/Reuse	104,928,871	16,906,150	27,514,700	22,965,828	15,087,500
<b>Balance Forward</b>	<b>\$ 1,715,732</b>	<b>\$ 8,803,482</b>	<b>\$ 2,288,782</b>	<b>\$ 322,954</b>	<b>\$ 235,454</b>

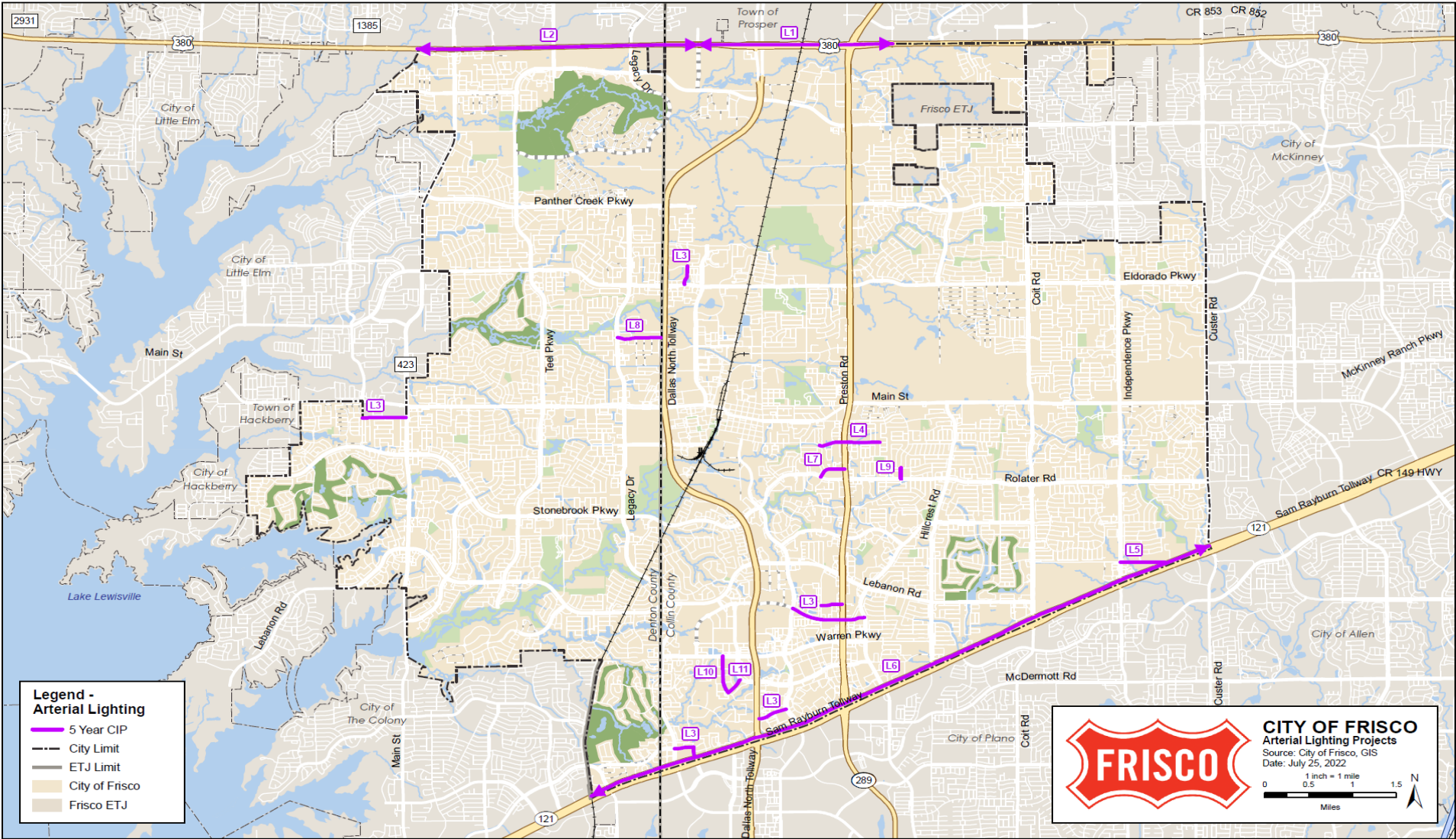
\* Proposed Bond Sale and Other Revenue: Voters approved a \$345,000,000 bond authorization at the May 2019 Bond Election. Bond sales are proposed each year, but will be evaluated based on market condition, need, pricing and various factors relevant at the time of the sale. Impact Fees, Developer Contributions, Grants and other revenue sources will also be used to fund construction. A Citizen bond committee will need to be called for in October of 2022, to hold a bond election in May of 2023. The new bond authorized funds, from the May 2023 election would then be available for sale in FY 2024 and beyond to construct projects.

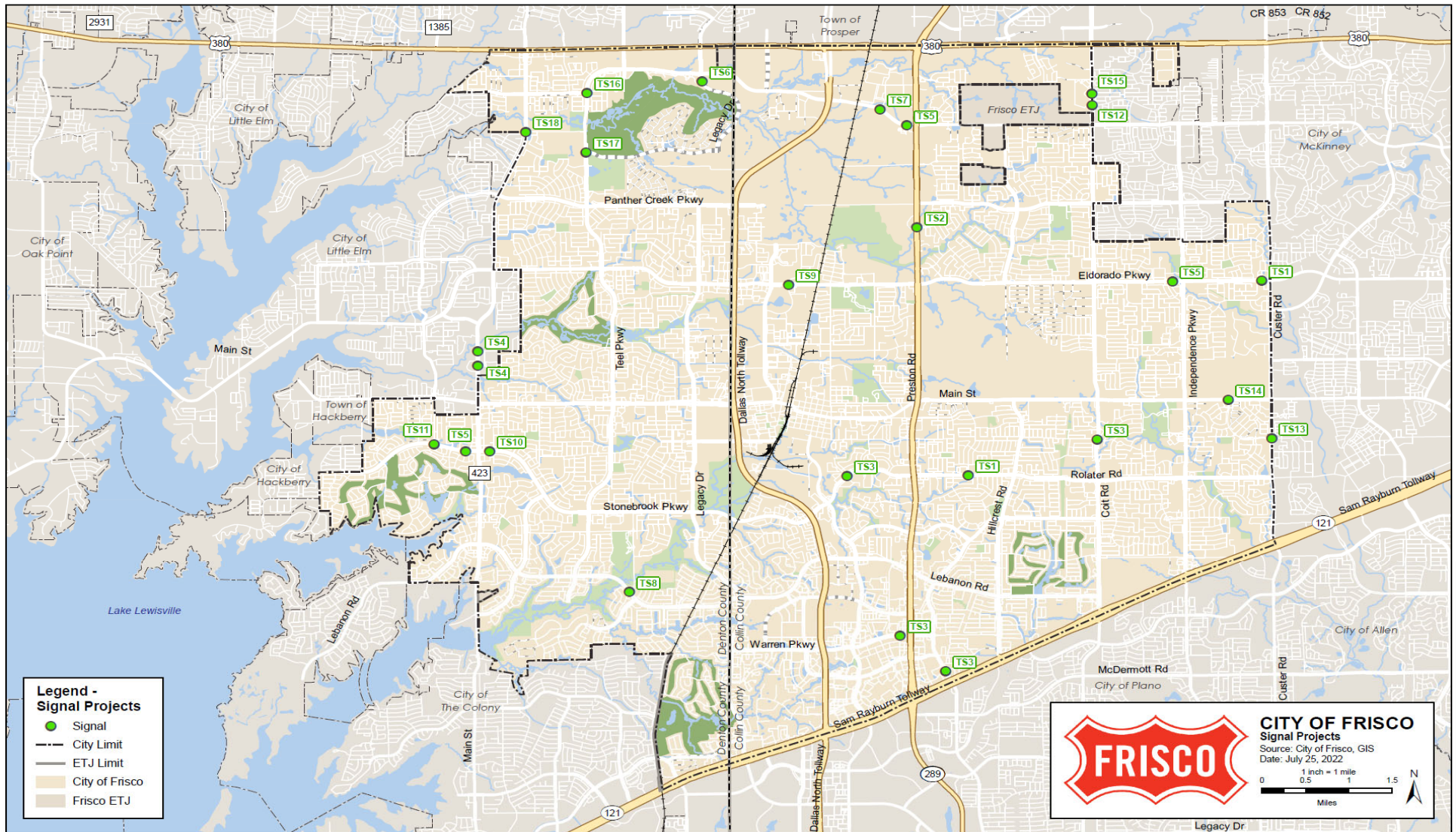
LONG RANGE FINANCIAL PLAN MAPS





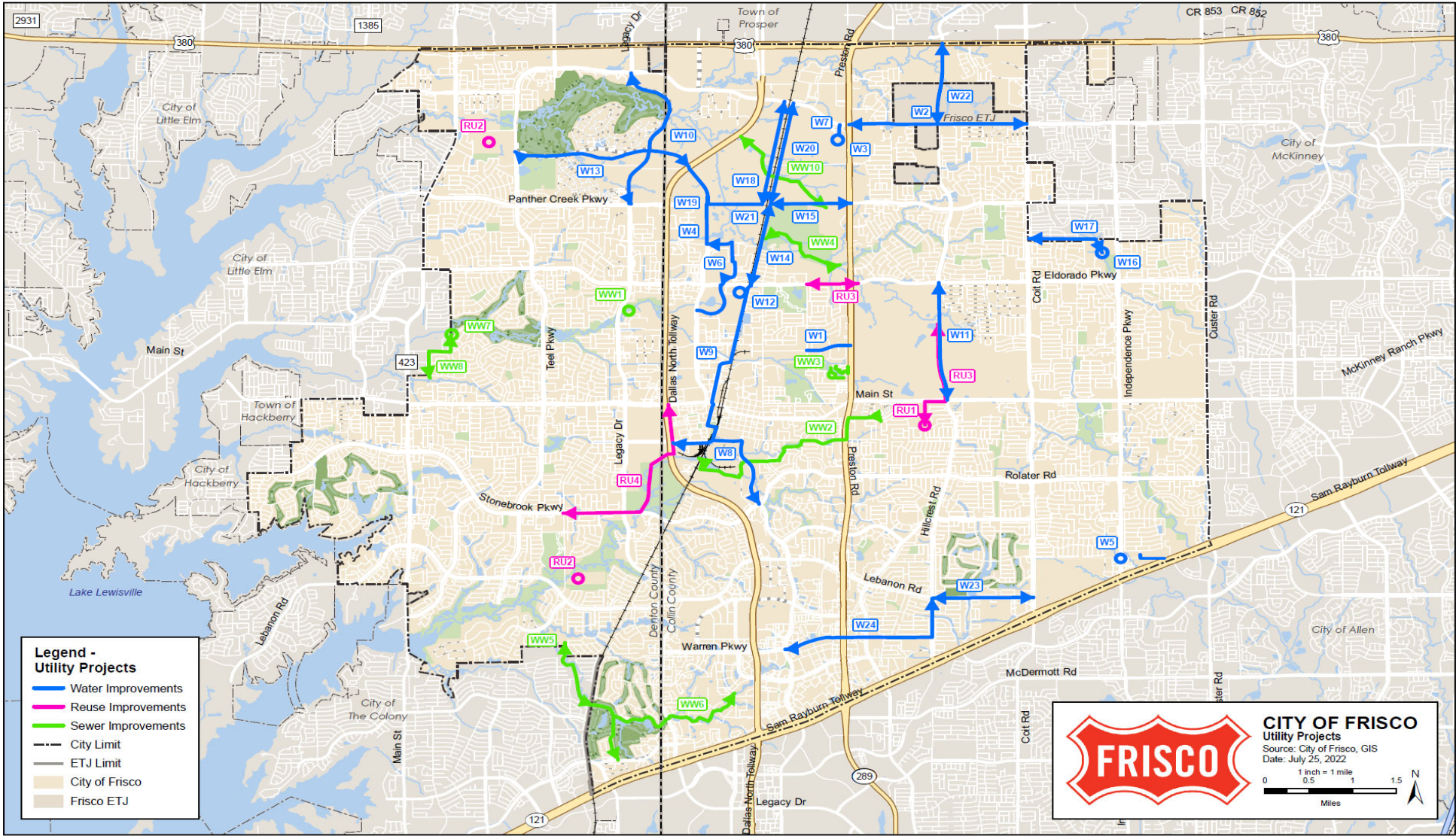
LONG RANGE FINANCIAL PLAN MAPS







LONG RANGE FINANCIAL PLAN MAPS



## Long Range Financial Plan - Water/Wastewater Operating Fund

The water/wastewater long range financial plan is prepared with forecast scenario from the annual rate study that is updated each summer.

### Projection Assumptions

Growth factors and rate increases have been included in the five-year plan and 10% increases in water and sewer related items for maintenance costs and several NTMWD facilities as well as 10% increases for CPI, salary and benefits have also been added each year.

Description	Revised 2022	Adopted 2023	Planned 2024	Planned 2025	Planned 2026
<b>Beginning Net Position</b>	\$ 66,120,446	\$ 70,501,996	\$ 75,982,443	\$ 86,091,097	\$ 95,565,381
<b>Water Sales</b>	\$ 68,294,882	\$ 77,820,450	\$ 84,046,086	\$ 90,769,773	\$ 98,031,355
<b>Sewer Treatment Sales</b>	47,929,914	52,801,837	57,025,984	61,588,063	66,515,108
<b>Other Charges for Services</b>	1,530,000	1,520,000	1,550,400	1,581,408	1,613,036
<b>Water Meter Fees</b>	\$ 1,200,000	1,400,000	1,428,000	1,456,560	1,485,691
<b>Engineering Services</b>	2,263,203	2,163,203	2,206,467	2,250,596	2,295,608
<b>Other Revenues</b>	1,328,465	766,094	766,094	766,094	766,094
<b>Use of Impact Fees for Debt Service</b>	\$ 3,000,000	3,000,000	3,000,000	3,000,000	3,000,000
<b>Total Sources of Funds</b>	\$ 125,546,464	\$ 139,471,584	\$ 150,023,031	\$ 161,412,494	\$ 173,706,892
<b>Utility Billing</b>	\$ 2,434,837	\$ 2,594,171	\$ 2,853,588	\$ 3,138,947	\$ 3,452,842
<b>Water/Admin/Operations</b>	52,416,100	59,693,171	65,662,489	72,228,737	79,451,611
<b>Sewer</b>	31,300,963	34,746,382	38,221,020	42,043,122	46,247,434
<b>Meters/ROW</b>	6,541,404	8,086,235	8,894,859	9,784,344	10,762,779
<b>GIS/IT/Admin Svcs/Gen Govt</b>	139,817	153,519	168,871	185,758	204,334
<b>Engineering</b>	4,135,269	4,351,231	4,786,354	5,264,990	5,791,488
<b>Non-Departmental</b>	-	60,961	-	-	-
<b>Total O&amp;M Costs</b>	\$ 96,968,390	\$ 109,685,670	\$ 120,587,180	\$ 132,645,898	\$ 145,910,488
<b>Debt Service - Existing</b>	\$ 20,589,480	\$ 19,427,702	\$ 18,527,196	\$ 18,492,312	\$ 18,435,112
<b>Debt Service - Planned</b>	-	500,000	500,000	500,000	500,000
<b>Debt - Related &amp; Other</b>	257,129	300,000	300,000	300,000	300,000
<b>Transfers</b>	3,349,915	4,077,765	-	-	-
<b>Non-Operating Costs</b>	\$ 24,196,524	\$ 24,305,467	\$ 19,327,196	\$ 19,292,312	\$ 19,235,112
<b>Total Uses of Funds</b>	\$ 121,164,914	\$ 133,991,137	\$ 139,914,377	\$ 151,938,210	\$ 165,145,600
<b>Sources Minus Uses of Funds</b>	\$ 4,381,550	\$ 5,480,447	\$ 10,108,654	\$ 9,474,284	\$ 8,561,292
<b>Ending Net Position</b>	\$ 70,501,996	\$ 75,982,443	\$ 86,091,097	\$ 95,565,381	\$ 104,126,673
<b>% of Total Expenditures</b>	58.2%	56.7%	61.5%	62.9%	63.1%
<b>Operating Days in Cash</b>	239	224	261	263	260

## CAPITAL PROJECTS SUMMARY

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All purchased capital assets are valued at cost where historical records are available or at an estimated cost where no historical records exist. The City defines capital asset as property, plant, equipment and infrastructure with an initial individual cost of \$5,000 or more and an estimated useful life greater than one year. Outlays for capital assets and improvements are capitalized as the projects are completed. The costs of normal maintenance and repairs that do not materially add to the value of the asset or significantly extend asset lives are not capitalized. Improvements are capitalized and depreciated over the remaining useful lives of the related assets, as applicable.

See the Capital Assets Policy included in the Financial Policies Section Supplemental Information.

The Capital Projects Fund Summary section provides brief descriptions of some of the major projects that will be in progress during FY 2022 - 2023 and a discussion of the relationship between the capital budget and the operating budget. A list of projects in the current plan and related funding sources can be found on the pages following this summary.

### Highlights:

#### Roads -

Dallas Parkway (Lebanon Road to Panther Creek Parkway) (Project 14130/18120): Widening of the frontage roads to three lanes in each direction and intersection improvements along the Dallas Parkway corridor in anticipation of PGA opening in Spring 2023. Construction, partially funded by TxDOT and Collin County, is expected to begin in the 3rd Quarter of 2022. Project cost is approximately \$15.6 Million.

Panther Creek Parkway (Dallas Parkway to Preston Road) (Project 19101): Construction of a new six lane roadway with a bridge over the BNSF railroad tracks in anticipation of UNT opening in 2023. Construction is expected to begin in the 4th Quarter of 2022. Estimated project cost is \$40 Million.

Legacy Drive (SH 121 to Warren Pkwy) (Project 15118): Reconstruction and widening of a four lane roadway to a six-lane roadway. Construction, partially funded by Collin County, began in July 2021 and it is ongoing and on schedule. Estimated project cost is \$20.6 Million.

Legacy Drive (Panther Creek to PGA Parkway) (Project 08121): Construct six lane divided roadway (includes 20" water line & 27" sewer line). Construction, partially funded by developer, is expected to begin in August 2022. Estimated project cost is \$53.1 Million.

Downtown Improvement Projects (Main Street/Elm Street) (Projects 20108/20109): Reconstruction of Elm Street as a two lane concrete roadway with bike lanes between 1st Street and North County and improvements to Main Street to improve pedestrian walkability downtown. The Main Street Pedestrian Plaza design is at the 30 percent stage and the design for Elm Street reconstruction is complete. Construction is expected to begin in the 3rd Quarter of 2022. Estimated project cost is over \$18 Million.

Meadowhill Reconstruction (Project 20115): Reconstruction of an existing two lane asphalt roadway to a two lane concrete roadway with sidewalks. The project also includes the reconstruction of an existing water line. Construction is expected to begin in July 2022 and will take about a year to build. Estimated project cost is \$4.0 Million.

PGA Parkway (Preston to Coit) (Project 16109): Construct 6 lane divided roadway (includes 36" water line). Construction is expected to begin in the 4th Quarter of 2022. Estimated project cost is \$17.5 Million.

Lebanon Road (FM 423 to Todd Drive (Project 19142): Design is underway for the addition of the 5th and 6th lanes of Lebanon Road, bringing this segment of Lebanon Road to its ultimate 6-lane configuration. Construction is expected to begin in the 1st Quarter of 2023. Estimated project cost is \$11.9 Million.

#### Facilities -

Public Safety - In May 2019 Bond Elections, residents approved \$62.5 Million in public safety facilities, equipment, vehicles and sirens. Renovations to Police Station Headquarters (Project 19162), with estimated project cost of \$10.5 Million, currently in the architectural design phase. This project will renovate 60,000 sf of interior, adding cubical systems and a new 11,300 sf auxiliary building.

Library/Beal/GEA Building (Project 19134) – In May 2019, Frisco voters approved the authorization of \$62 Million to renovate the Beal/GEA Building into the Frisco Public Library. Interior demolition was completed in May 2021 and structural work is at 84% completion. The new Library is expected to include spaces dedicated to services for children, teens and adults. The Library is also planning to have host conference rooms, community meeting space and event space. Construction is expected to be completed early in fiscal year 2023. Additional funding of \$1.65 Million from the Community Development Corporation will offset estimated costs associated with replacing the roof of the facility.

Cultural & Performing Arts Center (Project 18118) - In June, 2021 the City Council approved a Master Development Agreement for a public-private partnership for the construction of several facilities; including a Performing Arts Center, Parking Garage to support the Center, and a Park. The City of Frisco, Frisco CDC, Frisco EDC, and H.P. Frisco Holdings, LLC are participants in the joint facility. Estimated project cost for the 3 components include; \$67 Million for the Performing Arts Center, \$33 Million for the Garage, and \$30 Million for the Park development. FISD will contribute \$43 Million, H.P. Frisco Holdings will contribute \$25 Million, the City will contribute \$14 Million in approved bonds, the FCDC and City CO bonds through the newly formed TIRZ #6 will support \$33 Million of the project, and Park Dedication Fees will contribute \$15 Million.

Golf Course - Professional Golfers' Association of America (PGA) (Project 19122) - The PGA of America is teaming with Omni Stillwater Woods the City of Frisco, the FEDC, FCDC and the FISD to construct a 600 acre, mixed use development, with two championship golf courses, practice areas, a clubhouse, office space, an Omni Resort and Conference Center, plus miles of trails and open space. Located at PGA Parkway and Legacy Drive. The PGA will invest \$30 Million to build its headquarters and education facility. The City and FISD will contribute no more than \$35 Million toward public facilities; City of Frisco \$13.3 Million; FEDC \$2.5 Million; FCDC \$13.3 Million; and FISD \$5.8 Million. This facility will be maintained by the lessee, PGA.

Public Works Expansion (Project 18602): Expansion of Public Works includes new facilities on undeveloped property at the current site and the modification of the existing buildings and grounds based upon projected growth of the Public Works work force over the next ten years. Design is complete and construction of the improvements began in the 2nd Quarter of 2021 and it is ongoing and on schedule. The total project budget is estimated at \$17.5 Million.

## Parks -

Grand Park (Project 22141; formerly Project 05138 but created new project 22141 to accurately account for the project costs): 275-acre regional park located along and west of the Dallas North Tollway; along and east of Legacy Parkway and north of Stonebrook Parkway. Staff continues to work with the consultant to address questions from the Corp of Engineers for the permitting of the water elements for the Park. In 2015 the costs to construct Phase 1 was estimated at \$35.5 Million. However, with construction costs escalating and changes in the lake design, we anticipate costs to increase. This project continues to be on hold waiting on the permit from the Corps of Engineers and finalization of the Exide cleanup.

Dominion Trails (Project 20103): This project provides for the development of approximately 1.0 miles of trail found adjacent to the Dominion at Panther Creek, Creekside at Preston, and Belmont Woods subdivisions and will ultimately connect westward into the Latera subdivision. It will also provide for a connection between Panther Creek and Preston Road from Hillcrest Road. Construction is anticipated to begin in September 2022. Project cost is estimated to be \$3.4 Million.

Park Reinvestment: Program to reinvest funds to update and maintain existing parks. Existing parks are evaluated annually by Staff and, typically, one or two parks per year are chosen based on current condition. For FY 2023, design of a reinvestment project, including an upgrade of the spray park, at Shepherd's Glenn Park (Project 19159) (on Canoe Road between Coit Road and Hillcrest Drive) is underway, while the construction is expected to begin in the 3rd Quarter of 2022. Project cost is estimated at \$3.6 Million. Also, design of a reinvestment project, including redesign of a larger playground, improvements to the basketball court and pathways, as well as restoration of landscape zones, at Tuscany Meadows Park (Project 20130) began in November 2021, while the construction is expected to begin in the 4th Quarter of 2022. The project is estimated to cost \$2.2 Million.

Jimmy & Clara Jones Park (Project 19146) - An approximately two-acre park, located behind the City Hall Parking Garage between Page Street and Burnham Street, will provide a park for the residents around Frisco Square. Construction is expected to be completed in August 2022. Estimated construction cost is \$2.7 Million.

Frisco on the Green Park (Project 18134) - This park will provide critical recreation services for the surrounding neighborhood and City as a whole. Construction is expected to begin in the 1st Quarter of 2023. Estimated construction cost is \$7.7 Million.

## Stormwater -

Cottonwood Creek Park lakes stabilization and erosion control (Project 20121) - Construct creek and lake bank armoring to stabilize and prevent erosion in Cottonwood Creek Park. Installation of the boardwalks/walkway between the two lakes had begun. Construction is ongoing and is expected to be completed in August 2022. Total project cost is estimated at \$3.8 Million.

Dominion Trail Erosion Repair (Project 20133) - Construct creek bank armoring to prevent erosion of the hike and bike trail, which is currently closed as a result of erosion. Construction of the project is substantially complete with only sidewalk, cleanup and revegetation remaining. Total project cost is estimated at \$2.5 Million.

Lone Star Slope/Force Main erosion protection - Construct slope stabilization to prevent erosion of the slope and expose a wastewater force main. Construction is continuing. Total project cost is estimated at \$0.8 Million.

## Water -

Research Road Waterline Upsize/Frisco #3 to Frisco Street (Project 21604): Construct water line to improve transmission capacity in the northern part of the city. Construction is expected to begin in the 4th Quarter of 2022. Estimated project cost is \$1.6 Million.

Preston Road/PGA Parkway Elevated Storage Tank (W21) (Project 19607): Construct 2.5 MGD elevated storage tank at Preston Road and PGA Parkway. Construction is expected to begin in the 3rd Quarter of 2022. Estimated project cost is \$11.5 Million.

Parkwood/Cotton Gin Rd Water Line and Transfer Valve (Project 19608): Construct water line on the west side of the Dallas North Tollway to provide additional transmission capacity and improve operations between the upper and lower pressure planes. Construction is expected to begin in the 2nd Quarter of 2023. Estimated project cost is \$6.5 Million.

## Wastewater -

Legacy Lift Station (Project 18603): Construction of a new wastewater lift station, located on Legacy Drive near Cottonwood Creek, to serve new developments along Dallas Parkway near Main Street. The lift station will pump wastewater through a 30" and 24" force main line, currently under construction, to the Panther Creek Wastewater Treatment Plant. Construction is expected to begin in the 3rd Quarter of 2022. Estimated project cost is \$13.2 Million.

Panther Creek Sewer/H&B/Stormwater (Preston to BNSF) (WW20) (Project 21116): Preston Road to BNSF Railroad. Increase capacity of existing sewer line. Construction is expected to begin in the 4th Quarter of 2022. Estimated project cost is \$4.7 Million.

Preston Manor WW Improvements / Erosion Mitigation (Project 21603): Replacement of the old, deteriorating, existing wastewater lines with new lines. These lines will also be relocated from within yards to the roads. Construction is expected to begin in the 4th Quarter of 2022. Estimated project cost is \$2.6 Million.

Stewart Creek North Sewer Interceptor - Ph 4 (Project 19615): Wastewater interceptor in the Stewart Creek Basin that will increase the capacity of the existing system, which is flowing near full, and will serve the needs of future growth of the City. Construction is expected to begin in the 3rd Quarter of 2022. Estimated project cost is \$13.1 Million.

## Reuse -

Reuse Pump Station Improvements (Project 19604): Construction of reuse pumping improvements at both Stewart Creek West and Panther Creek Wastewater Treatment Plants are ongoing. The approved pumping improvements will allow the City to pump reuse effluent to the ground storage tank at Frisco #2 pump station to store peak daytime effluent and increase the reuse supply available during peak demands. Estimated project cost is \$15.4 Million.

24" Upper Reuse Line (Phase 2) (Project 19602): 24" Reuse line, which will span from Warren Sports Complex to the Frisco #2 Pump Station and Ground Storage Tank, to complete the reuse system which connects the treatment plants to the Frisco #2 ground storage tanks to allow the City to store peak daytime effluent flows and increase the reuse supply available during peak demands. Construction, partially funded with the American Rescue Plan Act (ARPA), is expected to begin in the 3rd Quarter of 2022. Estimated project cost is \$6 Million.

Frisco #2 Ground Storage Tank Reuse Conversion (Project 19603): Conversion of the Ground Storage Tank at Frisco #2 pump station from potable storage to reuse storage. The conversion will provide storage for the reuse water system and allows the City to store peak daytime effluent flows and increase the reuse supply available during peak demands. Construction, partially funded with the American Rescue Plan Act (ARPA), began in April 2022 and is continuing. Estimated project cost is \$5.7 Million.



#### Frisco Community Development Corporation -

Upper Reuse 24" Line (Ph1) (Project 19601): Extend reuse system from Wakeland High School to Warren Sports Complex and Frisco Commons. Ongoing construction. Estimated project cost is \$6.5 Million.

Northwest Community Park, Phase 1 (Project 16117): Construction of Northwest Community Park, located approximately at the northeast corner of Panther Creek Parkway and Teel Parkway behind Lone Star High School, is expected to begin in the 1st Quarter of 2023. This timing is to complete Phase 1 in conjunction with the opening of the PGA. The estimated project cost is \$30.5 Million.

Northeast Community Park, Phase 2 (Project 19105): Design, funded by CDC, of the second phase of the Northeast Community Park, located on Panther Creek Parkway between Hillcrest Road and Coit Road, is expected to begin in the 4th Quarter of 2023. Phase 2 is expected to consist primarily of additional fields and sports courts. Details will be determined during design. Project cost is estimated to be \$16.3 Million.

#### **Impact of CIP on Operating Budget:**

Capital projects will be constructed to support the City Council's Strategic Focus Areas: by committing to fund capital needs from fund balance to promote the **Long-Term Financial Health** of the City, by enhancing safety of citizens and visitors through investments in the **Public Health and Safety** expenditures, by investing in community **Infrastructure** to encourage and support development with building, road, sidewalk and median repairs as well as fulfilling the needs of Departments through the replacement or purchase of needed equipment. The **Leisure and Culture** Strategic Focus Area improves quality of life of citizens and visitors through the funding of Library books and materials as well as continued funding for parks and open spaces. These various capital expenditures impact the General Fund operating budget each year through the replacement of or purchase of capital items as detailed through funded and unfunded requests on the Capital, Supplemental and Program Expenditure pages of this budget document.

See the Capital Improvement Planning Policy included in the Financial Policies Section Supplemental Information. Bond sales are included in the Long Range Capital Plan, but will be evaluated based on market condition, need, pricing, and various factors relevant at the time of sale. In addition, other revenue sources will be used from Impact Fees, Intergovernmental Contributions, Developer Contributions and Grants as available. Time frames are evaluated to determine when costs or revenue will start, projects are phased when necessary, replacement and maintenance costs are analyzed for cycles and savings are researched for energy efficiencies or productivity enhancements.



**CITY OF FRISCO  
CAPITAL PROJECTS FUND  
BUDGET SUMMARY  
FISCAL YEAR 2022 - 2023**

	<u>ACTUAL FY 2020-21</u>	<u>ORIGINAL BUDGET FY 2021-22</u>	<u>REVISED BUDGET FY 2021-22</u>	<u>ADOPTED BUDGET FY 2022-23</u>
Restricted Fund Balance, Beginning	\$ 227,974,617	\$ 17,482,990	\$ 274,017,356	\$ 35,379,560
Receipts:				
Assessments	1,055,434	-	800,000	-
Intergovernmental	(804,312)	43,000,000	52,815,801	43,000,000
Contributions	2,345,380	10,000,000	3,040,780	25,000,000
Interest Income	145,516	-	850,000	-
Interfund Transfers - General Fund	341,842	-	1,950,000	-
Interfund Transfers - Other Funds	14,975,640	4,319,001	46,337,325	18,894,000
Interfund Transfers - Component Units	749,717	-	24,637,460	7,600,000
Bond Funds	86,262,870	128,300,000	140,005,245	143,125,000
Miscellaneous	387,691	-	-	-
<b>Total Revenue</b>	<b>105,459,778</b>	<b>185,619,001</b>	<b>270,436,611</b>	<b>237,619,000</b>
<b>Funds Available</b>	<b>333,434,395</b>	<b>203,101,991</b>	<b>544,453,967</b>	<b>272,998,560</b>
Deductions:				
Operating Expenditures	262,870	859,610	790,245	1,000,000
Capital Expenditures	59,154,169	181,966,842	508,284,162	247,340,697
<b>Total Deductions</b>	<b>59,417,039</b>	<b>182,826,452</b>	<b>509,074,407</b>	<b>248,340,697</b>
<b>Restricted Fund Balance, Ending</b>	<b><u>\$ 274,017,356</u></b>	<b><u>\$ 20,275,539</u></b>	<b><u>\$ 35,379,560</u></b>	<b><u>\$ 24,657,863</u></b>

The residents of the City of Frisco approved \$345,000,000 of General Obligation voter authorized bonds in a May 2019 election. The City sold \$100 million in FY22 for the City Hall facility, the Performing Arts Center, Public Safety equipment and various parks, hike and bike trails, and road projects. Approximately \$40 million of Certificates of Obligation were sold in FY22 for roads projects in TIRZ #7, the Performing Arts Center garage design, and a project with the Frisco Rough Riders. Bond sales are proposed in FY23, but will be evaluated based on market condition, need, pricing, and relevant factors at the time of the sale.

Intergovernmental revenue in FY23 is \$43 million from the Frisco Independent School District. Contributions from developers are \$25 million. The transfers-in include \$3.894 million from the Stormwater Fund, \$15 million from the Park Dedication Fees Fund and \$7.6 million from the Frisco Community Development Fund.

A list of the proposed and on-going projects for Fiscal Years 2022-2023 can be found on the pages following this summary.

**CAPITAL PROJECTS FUND SCHEDULE OF PROJECTS**  
**FISCAL YEAR 2022 - 2023**

PROJECT DESCRIPTION	TOTAL BUDGET	ACTUAL LIFE TO DATE	ORIGINAL FY 2022	REVISED FY 2022	ADOPTED FY 2023
* ASL = Arterial Street Lights, DT = Downtown, DNT = Dallas North Tollway, NTTA = North Texas Tollway Authority, TS = Traffic Signal, TSR = Traffic Signal Retiming					
<b>ARTERIAL STREET LIGHTING</b>					
14110 ASL - SH 121 WB Service Road (Spring Creek to Custer)	225,000	-	-	225,000	-
18119 ASL - US 380 - Lovers to Custer	1,030,617	972,618	-	57,999	-
19109 Roadway Illumination Phase 5	1,423,242	1,153,047	-	270,195	-
19110 ASL - US 380 (CR26-Lovers)	446,302	25,605	-	420,697	-
20137 ASL - US 380 (Doe Creek to CR 26)	235,000	234,940	-	60	-
22124 ASL - Illumination Phase 6	599,900	-	-	599,900	-
<b>INTELLIGENT TRAFFIC SYSTEMS AND SIGNAL TIMING</b>					
88160 ITS - Frisco Fiber Optic Connection to NTTA/Region	343,989	215,829	-	128,160	-
15131 ITS - Automated Performance Measures	220,000	99,325	-	120,675	-
17107 ITS - Signal Controller and Detection	1,817,708	1,121,627	-	696,081	-
19119 ITS - Detection Equipment	391,511	380,517	-	10,994	-
19120 ITS - Communication Network Equipment	805,000	337,993	-	467,007	-
88201 ITS - HSIP Custer (Eldorado to Ridge Creek)	365,486	205,648	-	159,838	-
20116 ITS - Master Plan 2020	120,000	12,500	-	107,500	-
21123 ITS - Fiber Optic Comm Phase 1	2,923,030	24,543	-	2,898,487	-
22122 ITS - Equipment Upgrades Phase 1	1,574,500	-	-	1,574,500	-
22123 ITS - Equipment Upgrades Phase 2	1,920,000	-	-	1,920,000	-
22125 ITS - Master Plan Phase 2	50,000	-	-	50,000	-
<b>TRAFFIC SIGNALS</b>					
17105 TS - Legacy/Veneto & Stonebrook/4th	1,313,950	1,298,201	-	15,749	-
17115 TS - Little Elm Signal System Upgrades	136,807	16,720	-	120,087	-
18114 TS - Rolater at Kings Ridge, Eldorado at Kroger	675,200	145,174	-	530,026	-
18126 TS - Legacy Drive at Academy	48,018	45,863	-	2,155	-
19115 TS - Eldorado at Research	392,766	391,201	-	1,565	-
19116 TS - Independence at Lebanon	526,399	442,203	-	84,196	-
19117 TS - Stonebrook at Anthem	455,000	413,497	-	41,503	-
20118 TS - Eldorado at Dickson	200,000	111,683	-	88,317	-
20134 TS - PGA Pkwy at Gateway	150,000	-	-	150,000	-
20135 TS - Stonebrook at Lone Star Ranch/Lebanon at Rock Creek	724,783	686,978	-	37,805	-
21137 TS - Fire Stations 5, 7, 9	1,026,000	2,600	1,290,000	1,023,400	-
21140 TS - Warren West of Preston, Stonebrook/Rolling Brook, Coit/Canoe	1,216,080	-	1,290,000	1,216,080	-
22119 TS - FY22 Traffic	508,273	-	-	508,273	-
22126 TS - DNT Signal Cabinet Relocation	915,271	-	-	435,119	480,152
22128 TS - Preston at Mockingbird	200,000	-	-	200,000	-
22133 TS - FM 423 at Smotherman &	150,000	-	-	150,000	-
23101 FY23 Traffic (ASL, ITS, TS)	2,438,404	-	6,005,760	2,438,404	-
<b>ROADS</b>					
02155 Eldorado Parkway	174,204	-	-	174,204	-
08121 Legacy (Panther Creek to Rockhill)	42,656,545	5,945	26,594,055	26,594,055	16,056,545
09141 Coit Road (Rockhill to US 380)	4,293,157	4,239,344	-	53,813	-
14130 Dallas Parkway NB & 3rd Lane (Lebanon to Eldorado)	11,230,230	1,065,017	-	10,165,213	-
14134 John Hickman	225,000	-	-	225,000	-
15118 Legacy (SH 121-Warren)	20,577,632	3,859,163	-	16,718,469	-
15140 Fire Station #9	838,262	797,507	-	40,755	-
16109 PGA Parkway (Preston to Coit)	17,473,298	1,222,025	-	16,251,273	-
16111 Town and Country	5,208,308	1,123,001	-	4,085,307	-
17108 Eldorado Parkway Bridge at BNSF	228,730	132,944	-	95,786	-
18106 SH 121 at Ohio	195,333	111,348	-	83,985	-
18111 Coit Road (SH 121 to Main Street)	8,786,315	6,138,735	-	2,647,580	-
18120 Dallas Parkway 3rd Lane (Eldorado to Panther Creek)	4,325,412	245,033	-	4,080,379	-
18123 Lebanon Road (Parkwood to Ohio)	5,394,657	5,379,325	-	15,332	-
18124 Ohio/Gaylord Roundabout	3,134,966	11,185	-	3,123,781	-
18125 Frisco St Roundabouts	-	-	7,000,000	-	-
18140 Independence Pkwy (SH 121 to Main)	682,750	411,680	-	271,070	-
18601 Luminant W/WW Infrastructure	277,700	180,827	-	96,873	-
19101 Panther Creek Parkway (DNT to Preston)	40,167,500	2,104,347	-	38,063,153	-
19118 Custer Creek Farm Street Reconstruction	4,741,232	4,240,859	-	500,373	-
19135 Downtown Projects (including 4th Street Pedestrian Project)	1,946,140	954,743	-	991,397	-
19136 Annual Sidewalks FY20	482,695	482,661	-	34	-
19140 Hillcrest Road (Panther Creek to Rockhill)	5,925,959	430,442	-	5,495,517	-
19141 Dallas Parkway NB	10,607,000	-	5,735,000	10,607,000	-
19142 Lebanon Road FM423 to Village	11,857,225	-	3,400,000	11,857,225	-
19144 King Road	6,651,862	569	-	6,651,293	-
19161 Miscellaneous Intersection Improvements	3,938,816	83,877	-	3,854,939	-
19616 Frisco Street (Cobb Hill to Panther Creek)	6,228,835	302,311	-	5,926,524	-
20104 Coit Road (Main to Buckeye)	7,148,484	331,824	-	6,816,660	-
20106 Panther Creek Parkway (Legacy to DNT)	3,983,520	169,611	-	3,813,909	-
20107 Rockhill (FM 423 to Teel)	305,500	-	-	305,500	-
20108 Main Street (1st Street to North County) Plaza	17,919,833	34,488	-	17,885,345	-
20109 Elm Street (1st Street to South County)	5,000,000	-	-	5,000,000	-
20115 Meadowhill Reconstruction (PW)	4,551,339	254,521	-	4,296,818	-
21124 Shaddock Creek Lane Mini Roundabout	392,123	25,000	-	367,123	-
21125 US 380 (US 377 to Denton County Line)	180,893	61,095	-	119,798	-
21126 West Fields Parkway	26,066,600	16,908	25,000,000	26,049,692	-
21127 Hillcrest Schematic	325,000	-	-	325,000	-

**CAPITAL PROJECTS FUND SCHEDULE OF PROJECTS**  
**FISCAL YEAR 2022 - 2023**

	PROJECT DESCRIPTION	TOTAL BUDGET	ACTUAL LIFE TO DATE	ORIGINAL FY 2022	REVISED FY 2022	ADOPTED FY 2023
21128	Legacy Drive (Lebanon to Stonebrook)	210,000	-	-	210,000	-
21136	DNT and Stonebrook FSD Fiber Project	40,000	39,984	-	16	-
21138	Fields (FM 423 to Teel)	11,090,000	-	-	11,090,000	-
21701	Railyard Parking Lot	700,000	12,984	-	687,016	-
22102	Legacy/SRT Echelon Evaluation	125,537	-	-	125,537	-
22103	FY22 Sidewalks	1,308,495	-	-	1,308,495	-
22104	Coit Road (Buckeye to US 380)	1,361,000	-	-	1,361,000	-
22121	Hillcrest (Main-Eldorado)	12,500,000	-	-	310,000	12,190,000
22131	Legacy Pedestrian Beacon	46,500	-	-	46,500	-
22132	Donnie Mayfield Way Extension	360,000	-	-	360,000	-
22134	US 380 Freeway (Teel to Coit)	85,000	-	-	85,000	-
22135	Main Street Traffic Improvements	700,000	-	-	700,000	-
22136	Custer Road Median Retrofit (N)	75,000	-	-	75,000	-
22136	Custer Road Median Retrofit (S)	150,000	-	-	150,000	-
23102	Teel Parkway (Stafford MS to Olive Branch	1,400,000	-	-	1,400,000	-
23103	Rolater (Preston to Kings Ridge)	382,500	-	-	382,500	-
23104	Stonebrook (Teel to Legacy)	710,000	-	-	710,000	-
23105	FY23 Sidewalks	600,000	-	-	600,000	-
88250	Camelot Road/Sidewalk Reconstruction	165,482	-	-	165,482	-
88251	Cottonwood Street Reconstruction	200,000	-	-	200,000	-
88254	Preston North Street Reconstruction	200,000	-	-	200,000	-
2114/191	Meadowhill Reconstruction (PW) North County to Rogers	-	-	2,100,000	-	-
15119	Vial Lake (Warren Park) Dam Improvements	1,725,168	1,722,168	-	3,000	-
20121	Cottonwood Park Erosion	3,731,711	287,485	1,077,345	3,444,226	-
20136	Lone Star Stewart Creek Slope Stabilization	791,000	55,000	-	736,000	-
21116	Panther Creek WW/H&B/SW (Preston to BNSF)	1,470,000	-	1,470,000	270,000	1,200,000
22116	Preston Vineyard Road & Stewart Creek Design	1,173,000	-	120,000	173,000	1,000,000
22117	Mountain Creek H & B Trail Design - Capital Project	591,453	-	80,000	191,453	400,000
22118	Pronghorn Trail Design & Construction - Preventative Maintenance	1,500,000	-	160,000	250,000	1,250,000
22144	CIP Planning Tool	200,000	-	-	200,000	-
	Trails Golf Course Sanitary Grade Control	124,000	-	-	-	124,000
	Edgewood	520,000	-	-	-	520,000
xxxxx	Art (1% of Road Bonds)	800,000	-	550,000	550,000	250,000
18103	Glenview Retaining Wall	30,000	28,164	-	1,836	-
<b>FACILITIES</b>						
18118	Performing Arts Center	67,000,000	52,438	65,000,000	13,947,562	53,000,000
18118	Performing Arts Center Garage	33,000,000	-	3,300,000	3,300,000	29,700,000
18118	Performing Arts Center Park	30,000,000	-	-	-	30,000,000
13814	Land Pennant Park	3,136,693	3,130,693	-	6,000	-
15130	City Hall / Library / Court Expansion	15,925,000	2,720,316	10,925,000	13,204,684	-
15130	Court Expansion	10,000,000	8,858,477	-	1,141,523	-
03141	Safety Town	374,380	363,950	-	10,430	-
08156	Project Safer	1,110,859	985,800	-	125,059	-
15140	Fire Station #9	8,290,386	8,057,938	-	232,448	-
21141	Central Fire Station Roof	1,200,000	-	-	1,200,000	-
15142	Fire Station #3 Renovation	3,447,227	3,306,858	-	140,369	-
16115	Fire OWS Siren Expansion	1,089,169	614,168	-	475,001	-
18130	Fire Station #10	8,094,600	-	-	1,094,600	7,000,000
18135	Fire Station #2 Remodel	7,273,709	149,537	-	7,124,172	-
19150	Truck 6 Replacement	2,038,908	-	-	2,038,908	-
19151	LAR 1 (Air Support Unit)	1,257,013	1,182,603	-	74,410	-
20114	Replacement Ambulance	705,620	370,568	-	335,052	-
21103	FY21 Fire Equipment	378,850	372,513	-	6,337	-
21110	Pierce Quint 2, 5 & 7	3,675,000	2,500	-	3,672,500	-
21115	Braun Medic Frontline Ambulance	2,790,000	-	-	2,790,000	-
21120	SCBA Breathing Equipment	78,974	-	-	78,974	-
21142	Fire Remodel Dorms (Bunks) in Stations	3,600,000	-	-	3,600,000	-
21139	Fire Emergency Generators	500,000	-	-	500,000	-
22127	Fire Station #4 Remodel	546,000	-	-	546,000	-
19152	Technology Equipment and Data Center	4,261,842	4,243,602	-	18,240	-
19134	Library / Beal / GEA Building	63,650,000	17,730,516	-	45,919,484	-
15139	The Grove - Adult Activity Center	14,333,020	14,332,057	-	963	-
19122	Golf Course PGA	35,700,000	14,155	-	35,685,845	-
19162	Police Department Remodel	10,500,000	33,500	-	10,466,500	-
21102	P25 Simulcast Radio Tower	1,291,438	365,299	-	926,139	-
22106	CAD RMS Assessment	50,000	-	-	50,000	-
16114	Public Safety Training Center	10,607,414	9,723,325	-	884,089	-
	Public Safety Training Center, Phase 2	15,000,000	-	-	-	15,000,000
22105	FY22 Fire Equipment	3,600,000	-	3,600,000	3,600,000	-
	FY23 Fire Equipment	10,900,000	-	-	-	10,900,000
18602	Public Works Expansion	8,028,700	399,535	-	7,629,165	-
22120	Fifth Street Property (see AT&T lot)	1,050,000	-	-	1,050,000	-
	Metal Building Purchase	900,000	-	-	900,000	-
22140	7275 Hickory Street (5.8 acres)	2,614,253	-	-	2,614,253	-
	John Elliott at Page Street	1,250,000	-	-	-	1,250,000
	Downtown Burlington Northern / Frisco Wholesale Lumber	6,100,000	-	-	-	6,100,000
	PD Land for Parking	700,000	-	-	-	700,000
	Rough Riders Project	6,000,000	-	-	6,000,000	-

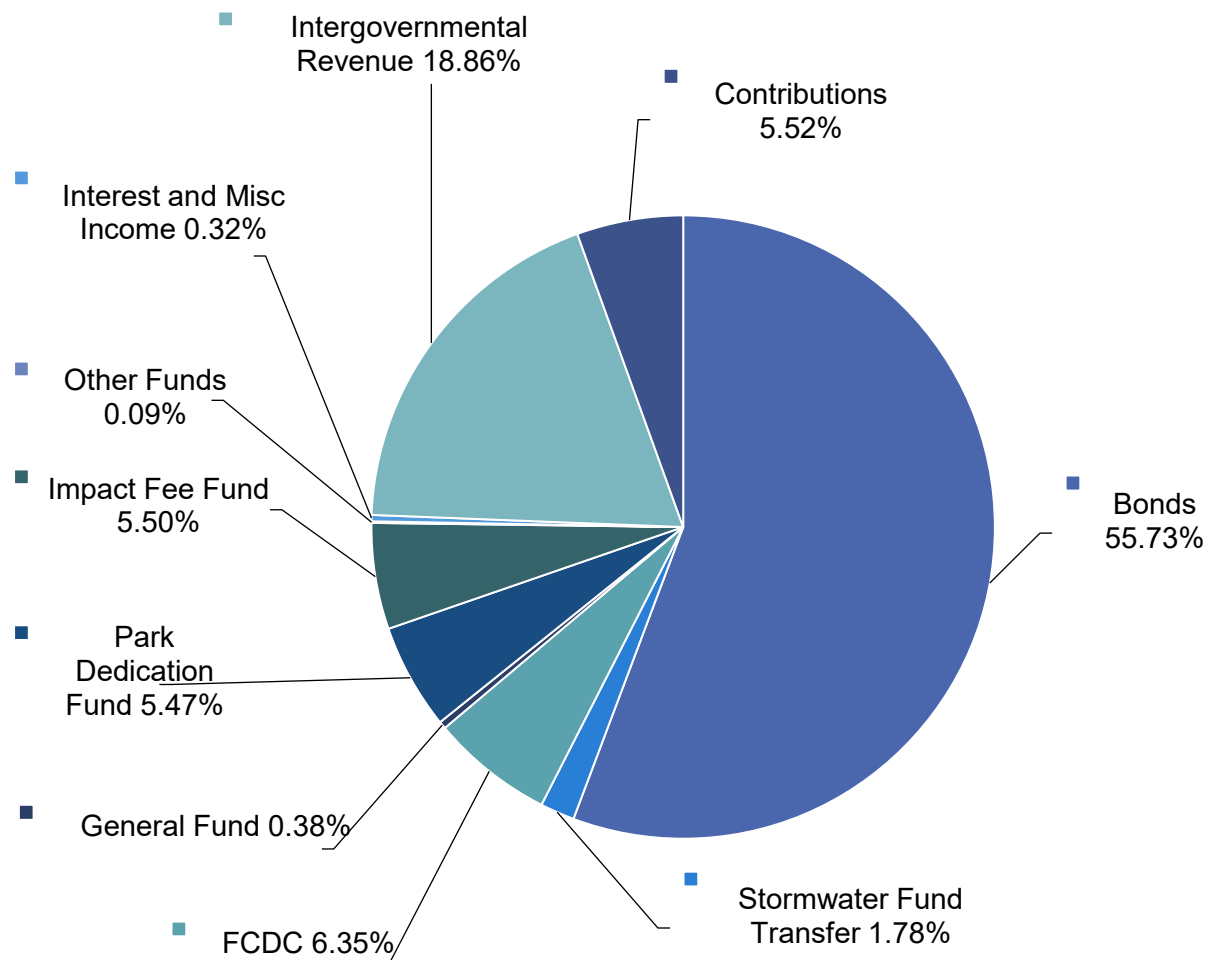
**CAPITAL PROJECTS FUND SCHEDULE OF PROJECTS**  
**FISCAL YEAR 2022 - 2023**

	PROJECT DESCRIPTION	TOTAL BUDGET	ACTUAL LIFE TO DATE	ORIGINAL FY 2022	REVISED FY 2022	ADOPTED FY 2023
22138	Parks and Nature Retreat Center	17,800,000	-	-	-	17,800,000
	Court Search & Implementation of New Software	100,000	-	-	-	100,000
	Branding Check Up	75,000	-	-	-	75,000
<b>PARKS</b>						
22141	Grand Park	21,438,305	-	-	938,305	20,500,000
	Grand Park Parking Lot	325,000	-	-	325,000	-
11118	Pearson Park	2,161,688	1,913,128	-	248,560	-
13101	Special Projects	712,526	560,780	-	151,746	-
13124	6 Cities Trail Connection	1,691,485	1,581,515	-	109,970	-
14121	Monarch View NP (Grayhawk Park II)	3,567,169	3,495,465	-	71,704	-
16117	NW Community Park, Phase 1, Design	15,009,952	403,669	-	14,606,283	-
17106	Miscellaneous Median Projects	2,124,834	209,793	-	1,915,041	-
18108	First Street Park Reinvestment / Jack Hamilton Park	919,208	311,982	-	607,226	-
18109	Bretton Woods Park	446,798	161,285	-	285,513	-
18134	Hollyhock Neighborhood Park & Trail	8,109,499	93,455	800,000	3,656,044	4,360,000
19105	Northeast Community Park, Phase 2, Design	1,300,000	-	-	1,300,000	-
19106	Iron Horse Trail (Sonntag)	500,000	-	500,000	500,000	-
19131	3 Cities Trail and Bridge	906,356	886,103	-	20,253	-
19145	Discovery Center Pavilion	390,153	-	-	390,153	-
19146	Park in Frisco Square / Jimmy & Clara Jones Park	2,688,816	369,553	-	2,319,263	-
19153	Cannaday Neighborhood Park Reinvestment	1,253,684	57,445	-	1,196,239	-
19155	Gallegos Park Reinvestment	407,000	-	-	407,000	-
19159	Shepherds Glen Park Reinvestment	3,630,715	-	3,630,000	3,630,715	-
19160	Superdome Project	568,817	-	-	568,817	-
20102	Parking Lot - Parks Admin	100,000	-	-	100,000	-
20103	Dominion Trail, Phase 2	5,224,528	277,088	-	4,947,440	-
20110	Foncine Store	2,500,000	-	-	2,500,000	-
20111	Frisco Gas Station	2,500,000	-	-	2,500,000	-
20113	B.F. Phillips, Phase 3 Design	1,200,000	-	-	1,200,000	-
20124	Monarch H&B Trail	1,252,361	38,515	-	1,213,846	-
20125	Starwood H&B Trail	445,350	19,000	-	426,350	-
20126	Cottonwood Trail (2I)	1,807,000	49,639	-	1,757,361	-
20127	Parvin Branch Underpass (2E-2)	958,552	63,692	-	894,860	-
20128	Independence Park H&B Trail	882,500	-	600,000	882,500	-
20129	Friendship H&B Trail / Veloweb (Main to Eldorado)	434,500	-	1,900,000	434,500	-
20130	Tuscany Meadows Park Reinvestment	2,218,227	213	1,784,750	2,218,014	-
20131	Community Garden, Phase 2	-	-	600,000	-	-
20133	Dominion at Panther Creek Tributary 1	2,489,001	213,315	-	2,275,686	-
21101	Urban Forestry Program	169,500	124,987	-	44,513	-
21116	Panther Creek WW/H&B/SW (Preston to BNSF)	2,381,681	-	13,382	2,381,681	-
21117	Panther Creek H&B Trail (Preston to BNSF)	-	-	1,250,000	-	-
21118	Power Line H&B Trail (BNSF to Cottonwood)	4,800,000	-	1,400,000	1,565,000	3,235,000
21122	Richwood Neighborhood Park	1,365	-	-	1,365	-
21129	Buffalo Ridge (Gartner South)	104,997	-	2,101,550	104,997	-
21130	Frisco 45	560,000	-	560,000	560,000	-
21131	Falcons Field Park Reinvestment	124,125	-	-	124,125	-
21132	Frisco Station	1,500,000	-	1,500,000	1,500,000	-
21133	Park Signage Program	249,277	-	400,000	249,277	-
21134	Panther Creek H&B Trail (BNSF to Panther Creek Pkwy)	-	-	80,000	-	-
21135	Brinkmann H&B Trail (Eldorado to Main)	17,632	-	150,000	17,632	-
22143	Cottonwood H&B Trail (Frisco Street to BNSF)	1,690,500	-	-	1,690,500	-
	4th Street Plaza	11,000,000	-	-	-	11,000,000
	Veloweb Alignment Study	150,000	-	-	-	150,000
22139	Duncan Park Reinvestment	1,500,000	-	-	-	1,500,000
	Dog Park #2 (Bacchus)	1,500,000	-	-	-	1,500,000
	Open Space Master Plan	-	-	-	-	-
<b>TOTALS</b>		<b>890,694,293</b>	<b>132,741,402</b>	<b>181,966,842</b>	<b>510,612,194</b>	<b>247,340,697</b>

## FY 2023 CAPITAL PROJECTS SOURCE OF FUNDS

Source	Actual FY21	Original FY22	Revised FY22	Adopted FY23
Intergovernmental Revenue	(804,312)	43,000,000	52,815,801	43,000,000
Contribution/Developer(s)	2,345,380	10,000,000	3,040,780	25,000,000
Bond Sale	86,262,870	128,300,000	140,005,245	143,125,000
Frisco Community Development Corp. (FCDC)	749,717	-	24,637,460	7,600,000
Interfund Transfer - General Fund	341,842	-	1,950,000	-
Interfund Transfer - Park Dedication Fees	3,501,994	-	12,779,403	15,000,000
Interfund Transfer - Thoroughfare Impact Fees	9,561,844	-	27,950,220	-
Interfund Transfer - Stormwater Fund	1,542,324	4,319,001	5,166,264	3,894,000
Interfund Transfer - Other Funds	369,478	-	441,438	-
Interest and Miscellaneous Income	1,588,641	-	1,650,000	-
<b>TOTALS</b>	<b>105,459,778</b>	<b>185,619,001</b>	<b>270,436,611</b>	<b>237,619,000</b>

FY22 - FY23 Capital Projects Source of Funds







**CITY OF FRISCO  
THOROUGHFARE IMPACT FEES FUND  
BUDGET SUMMARY  
FISCAL YEAR 2022 - 2023**

	<u>ACTUAL FY 2020-21</u>	<u>ORIGINAL BUDGET FY 2021-22</u>	<u>REVISED BUDGET FY 2021-22</u>	<u>ADOPTED BUDGET FY 2022-23</u>
Restricted Fund Balance, Beginning	\$ 37,292,418	\$ 11,844,196	\$ 32,026,386	\$ 8,767,874
Receipts:				
Fees	4,247,590	-	4,600,000	-
Interest Income	48,222	-	91,708	-
<b>Total Revenue</b>	<b><u>4,295,812</u></b>	<b><u>-</u></b>	<b><u>4,691,708</u></b>	<b><u>-</u></b>
<b>Funds Available</b>	<b><u>41,588,230</u></b>	<b><u>11,844,196</u></b>	<b><u>36,718,094</u></b>	<b><u>8,767,874</u></b>
Deductions:				
Interfund Transfers - Utility Capital Funds	9,561,844	-	27,950,220	-
<b>Total Deductions</b>	<b><u>9,561,844</u></b>	<b><u>-</u></b>	<b><u>27,950,220</u></b>	<b><u>-</u></b>
<b>Restricted Fund Balance, Ending</b>	<b><u>\$ 32,026,386</u></b>	<b><u>\$ 11,844,196</u></b>	<b><u>\$ 8,767,874</u></b>	<b><u>\$ 8,767,874</u></b>

Impact Fees were established to assure the availability of funds for major capital projects needed as a result of new development. The laws governing the collection and disbursement of impact fees require separate accounting and reporting of these funds. Additionally, a City must do an analysis and update of the fee structure every five years.

The City takes a conservative approach and does not budget anticipated revenue. Funds are appropriated but subject to change based on development and infrastructure needs during the year. The actual transfer of funds will take place over the life of the project construction.

A list of the proposed Projects for Fiscal Year 2022-2023 can be found on the Capital Projects Fund Schedule of Projects page.

**CITY OF FRISCO  
PARK DEDICATION FEE FUND  
BUDGET SUMMARY  
FISCAL YEAR 2022 - 2023**

	<u>ACTUAL FY 2020-21</u>	<u>ORIGINAL BUDGET FY 2021-22</u>	<u>REVISED BUDGET FY 2021-22</u>	<u>ADOPTED BUDGET FY 2022-23</u>
Restricted Fund Balance, Beginning	\$ 24,290,529	\$ 13,209,760	\$ 21,065,453	\$ 15,247,050
Receipts:				
Park Dedication Fees	257,695	-	6,900,000	-
Interest Income	19,223	-	61,000	-
<b>Total Revenue</b>	<b>276,918</b>	<b>-</b>	<b>6,961,000</b>	<b>-</b>
<b>Funds Available</b>	<b>24,567,447</b>	<b>13,209,760</b>	<b>28,026,453</b>	<b>15,247,050</b>
Deductions:				
Interfund Transfers - Capital Projects	3,501,994	-	12,779,403	15,000,000
<b>Total Deductions</b>	<b>3,501,994</b>	<b>-</b>	<b>12,779,403</b>	<b>15,000,000</b>
<b>Restricted Fund Balance, Ending</b>	<b><u>\$ 21,065,453</u></b>	<b><u>\$ 13,209,760</u></b>	<b><u>\$ 15,247,050</u></b>	<b><u>\$ 247,050</u></b>

Park dedication fees were established to assure the availability of funds to purchase land and construct neighborhood parks. Developers are required to pay a fee based on the number of units or to contribute land. The funds are tracked separately and transferred to the Capital Projects Fund as needed for scheduled development. In addition to the Park Dedication fees for construction and development, the parks capital projects are also funded by General Obligation

The City takes a conservative approach and does not budget anticipated revenue. Funds are appropriated but subject to change based on development and infrastructure needs during the year.

A list of the proposed Projects for Fiscal Year 2022-2023 can be found on the Capital Projects Fund Schedule of Projects page.

**CITY OF FRISCO  
UTILITY CAPITAL PROJECTS FUND  
BUDGET SUMMARY  
FISCAL YEAR 2022 - 2023**

	<u>ACTUAL FY 2020-21</u>	<u>ORIGINAL BUDGET FY 2021-22</u>	<u>REVISED BUDGET FY 2021-22</u>	<u>ADOPTED BUDGET FY 2022-23</u>
Restricted Net Position, Beginning	\$ 47,276,439	\$ 11,214,986	\$ 65,524,396	\$ 1,715,732
Receipts:				
Bond Funds	23,000,000	15,000,000	15,000,000	15,000,000
Interfund Transfers - Component Units	1,917,572	-	4,918,955	-
Interfund Transfers - Utility Capital Projects	809,030	-	21,001,252	-
Contributions	12,277,595	-	-	-
Grant Income	-	8,993,900	-	8,993,900
Interest Income	51,200	-	200,000	-
<b>Total Revenue</b>	<b>38,055,397</b>	<b>23,993,900</b>	<b>41,120,207</b>	<b>23,993,900</b>
<b>Funds Available</b>	<b>85,331,836</b>	<b>35,208,886</b>	<b>106,644,603</b>	<b>25,709,632</b>
Deductions:				
Capital Project Expenses	19,807,440	21,313,900	104,928,871	16,906,150
<b>Total Deductions</b>	<b>19,807,440</b>	<b>21,313,900</b>	<b>104,928,871</b>	<b>16,906,150</b>
<b>Restricted Net Position, Ending</b>	<b>\$ 65,524,396</b>	<b>\$ 13,894,986</b>	<b>\$ 1,715,732</b>	<b>\$ 8,803,482</b>

This bond funding is for ongoing improvements to the water and wastewater distribution system. The debt is considered to be self-supporting debt as revenues from the Utility Fund pay for issued Certificates of Obligation. The City sold \$15,000,000 in debt in FY22 and anticipates selling \$15,000,000 additional debt in FY23 for ongoing capital project needs per our five year plan. The City anticipates using approximately \$9,000,000 of funds from the American Rescue Plan Act for infrastructure projects related to water reuse in FY23.

A list of the proposed Projects for Fiscal Year 2022-2023 can be found on the Utility Capital Projects Fund Schedule of Projects page.

**UTILITY CAPITAL PROJECTS FUND SCHEDULE OF PROJECTS**  
**FISCAL YEAR 2022 - 2023**

PROJECT DESCRIPTION	TOTAL BUDGET	ACTUAL LIFE TO DATE	ORIGINAL FY 2022	REVISED FY 2022	ADOPTED FY 2023
<b>WATER</b>					
02155 Eldorado Parkway	25,000	-	-	25,000	-
08121 Legacy Drive 20" Waterline Phase 1 W31 W36	9,112,250	-	-	2,900,000	6,212,250
15118 Legacy	337,890	-	-	337,890	-
16109 Rockhill Waterline	2,973,257	34,647	-	2,938,610	-
18111 Coit Road (SH 121 to Main Street)	190,939	159,248	-	31,691	-
18601 Luminant Land Infrastructure	3,717,300	1,149	-	3,716,151	-
18602 Public Works Expansion	6,650,000	1,261,739	-	5,388,261	-
19101 Panther Creek Parkway (DNT - Preston)	393,566	-	-	393,566	-
19607 Preston/Rockhill Elevated Storage Tank (W21)	11,556,945	320,647	-	11,236,298	-
19608 Stonebrook/Cotton Gin 20/24" WL	6,484,200	328,239	-	6,155,961	-
19614 John Elliott 20" WL	415,000	-	-	415,000	-
19616 Frisco Street (Cobb Hill to Panther Creek)	1,033,000	23,290	-	1,009,710	-
20115 Meadowhill Reconstruction (PW)	827,842	19,600	-	808,242	-
20604 Davis Multifamily Developer Agreement	468,286	191,064	-	277,222	-
22132 Donnie Mayfield Way Extension	1,540,000	-	-	1,540,000	-
21602 Isabell redundancy connection	877,545	-	-	877,545	-
21604 Research Rd Water Line upsize	1,624,595	-	-	1,624,595	-
22601 Hillcrest 20" WL (W22) (Main to Eldorado)	2,300,000	-	250,000	2,300,000	-
22602 West Fields Parkway WL	-	-	2,500,000	-	-
22605 Frisco #4 Pump Station	38,100	-	-	38,100	-
<b>WASTEWATER</b>					
09609 Stewart Creek South Sewer Interceptor, Phase 2	4,500,000	21,730	4,000,000	4,478,270	-
18140 Independence Parkway Sewer Line	35,250	21,694	-	13,556	-
18601 Luminant W/WW Infrastructure	5,000	574	-	4,426	-
18602 Public Works Expansion	2,850,000	-	-	2,850,000	-
18603 Legacy Lift Station	13,188,217	862,654	-	12,325,563	-
19601 Upper Reuse WL to Warren Sports Complex 24" Phase 1	6,549,563	5,652,808	-	896,756	-
19602 Upper Reuse 24" Line Phase 2	7,303,695	645,757	5,285,900	1,372,038	5,285,900
19603 Frisco 2 Reuse GST	5,684,373	166,900	3,708,000	1,809,473	3,708,000
19604 Reuse Pump Station Improvements	15,432,209	4,293,300	-	11,138,909	-
19606 12" Lower Service Area Reuse Line	450,000	-	-	450,000	-
19609 Fairways LS Pump Upgrades	268,853	44,386	-	224,467	-
19611 Stewart Creek South Sewer Interceptor	1,250,000	-	-	1,250,000	-
19612 Trails Gravity Interceptor	50,191	24,963	-	25,228	-
19615 Stewart Creek North Sewer Interceptor - Phase 4	13,065,296	325,160	-	12,740,136	-
19619 Frisco #3 Pump Station Expansion (W11)	1,700,000	-	-	-	1,700,000
20605 Panther Creek Interceptor Extension 2 WW	1,684,684	231	-	1,684,453	-
20607 Panther Creek WW Main (East) (WW19)	2,645,241	-	-	2,645,241	-
20608 W Rowlett Crk WW Main	658,523	391	-	658,132	-
21116 Panther Creek Interceptor Replacement PC3 Sub Basin	4,721,564	-	4,640,000	4,721,564	-
21601 Panther Creek Reuse Line (Eldorado)	1,801,980	971,011	-	830,969	-
21603 Preston Manor WW Improvements, Phase 2 Erosion Mitigation	2,615,350	-	-	2,615,350	-
22604 UNT Water & Sewer Developer Agreement	180,000	-	180,000	180,000	-
206xx Preston Manor WW Improvements, Phase 3	-	-	750,000	-	-
<b>TOTALS</b>	<b>137,205,704</b>	<b>15,371,182</b>	<b>21,313,900</b>	<b>104,928,371</b>	<b>16,906,150</b>

**CITY OF FRISCO  
UTILITY IMPACT FEES FUND  
BUDGET SUMMARY  
FISCAL YEAR 2022 - 2023**

	ACTUAL FY 2020-21	ORIGINAL BUDGET FY 2021-22	REVISED BUDGET FY 2021-22	ADOPTED BUDGET FY 2022-23
Restricted Net Position, Beginning	\$ 38,323,238	\$ 22,832,184	\$ 45,424,981	\$ 28,026,729
Receipts:				
Impact Fees - Water/Sewer	10,862,268	-	6,500,000	-
Interest Income	48,504	-	103,000	-
<b>Total Revenue</b>	<b>10,910,772</b>	<b>-</b>	<b>6,603,000</b>	<b>-</b>
<b>Funds Available</b>	<b>49,234,010</b>	<b>22,832,184</b>	<b>52,027,981</b>	<b>28,026,729</b>
Deductions:				
Interfund Transfers - Utility Capital Projects	809,029	-	21,001,252	-
Interfund Transfers - Enterprise Funds	3,000,000	3,000,000	3,000,000	3,000,000
<b>Total Deductions</b>	<b>3,809,029</b>	<b>3,000,000</b>	<b>24,001,252</b>	<b>3,000,000</b>
<b>Restricted Net Position, Ending</b>	<b>\$ 45,424,981</b>	<b>\$ 19,832,184</b>	<b>\$ 28,026,729</b>	<b>\$ 25,026,729</b>

Impact Fees were established to assure the availability of funds for major capital projects needed as a result of development. The laws governing the collection and disbursement of impact fees require separate accounting and reporting of these funds. Additionally, a City must do an analysis and update of the fee structure every five years.

The City takes a conservative approach and does not budget anticipated revenue. Funds are appropriated but subject to change based on development and infrastructure needs during the year. In addition, appropriations from this fund are being utilized to offset debt payments in the Utility Fund.

A list of the proposed Projects for Fiscal Year 2022-2023 can be found on the Utility Capital Projects Fund Schedule of Projects page.



**CITY OF FRISCO  
COMMUNITY DEVELOPMENT CORPORATION  
BUDGET SUMMARY  
FISCAL YEAR 2022 - 2023**

	<u>ACTUAL FY 2020-21</u>	<u>ORIGINAL BUDGET FY 2021-22</u>	<u>REVISED BUDGET FY 2021-22</u>	<u>ADOPTED BUDGET FY 2022-23</u>
Restricted Fund Balance, Beginning	\$ 76,210,997	\$ 55,264,707	\$ 80,551,674	\$ 49,608,638
Receipts:				
Sales Tax Receipts	27,492,251	26,969,815	32,769,815	34,408,306
Interest Income	32,800	770,000	50,000	50,000
Bond Proceeds (includes refunding)	-	-	15,535,000	-
Rental Income	305,095	109,414	109,414	116,075
Frisco Discovery Center Revenue	82,013	128,000	128,000	128,000
Contributions	100	-	-	-
Interfund Transfers	2,792,560	2,793,326	2,793,326	2,792,080
<b>Total Revenue</b>	<b>30,704,819</b>	<b>30,770,555</b>	<b>51,385,555</b>	<b>37,494,461</b>
<b>Funds Available</b>	<b>106,915,816</b>	<b>86,035,262</b>	<b>131,937,229</b>	<b>87,103,099</b>
Deductions:				
Operating Expenditures	493,768	1,355,550	1,435,550	488,734
Capital Outlay	189,250	-	2,614,253	-
Appropriation TIRZ Fund	3,517,803	3,652,447	3,652,447	3,801,734
Appropriation Debt Fund	1,381,971	1,404,149	1,404,149	2,287,336
Economic Incentives	2,039,161	11,724,450	12,929,450	3,303,914
Interfund Transfers - Capital Projects	2,620,822	-	27,556,415	7,600,000
Interfund Transfers - Other Funds	6,250,000	250,000	347,401	771,695
Refunded Debt Escrow	-	-	15,995,218	-
Principal	6,544,469	13,420,223	13,420,223	5,390,000
Interest/Fiscal Charges	3,326,898	2,973,485	2,973,485	2,289,889
<b>Total Deductions</b>	<b>26,364,142</b>	<b>34,780,304</b>	<b>82,328,591</b>	<b>25,933,302</b>
Restricted Fund Balance, Ending	\$ 80,551,674	\$ 51,254,958	\$ 49,608,638	\$ 61,169,797
General Reserve	6,371,473	6,305,204	7,273,954	7,788,598
Capital Maintenance Reserve	100,000	100,000	100,000	100,000
Land Held for Resale	33,316,565	24,111,115	24,111,115	24,111,115
Bond Reserve Fund	2,960,179	3,609,035	2,960,179	2,960,179
<b>Unassigned Fund Balance</b>	<b>\$ 37,803,457</b>	<b>\$ 17,129,604</b>	<b>\$ 15,163,390</b>	<b>\$ 26,209,905</b>

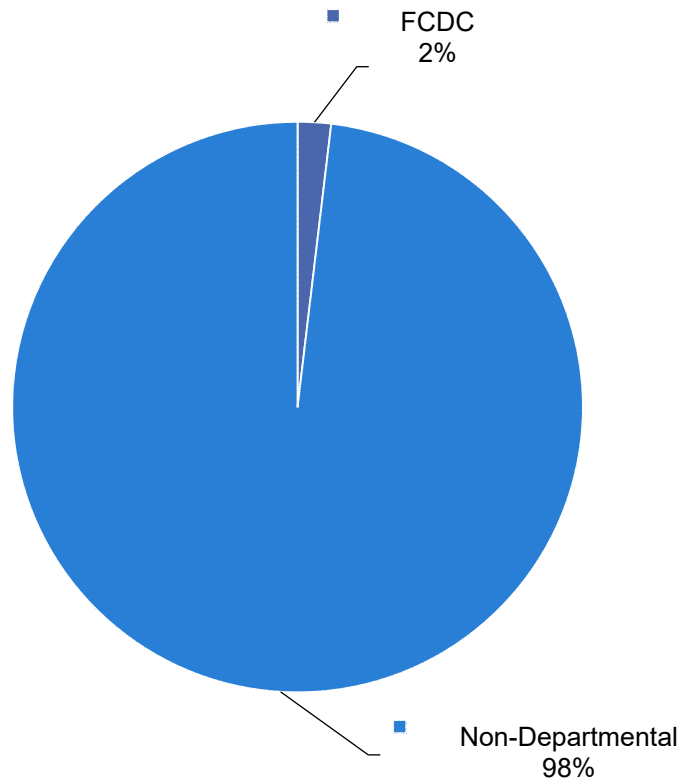
The Frisco Community Development Corporation (FCDC) benefits the City and its citizens by developing recreational resources. It operates primarily within the geographic boundaries of the City.

The assigned general reserve has been established as a board policy; 25% of the annual sales tax revenue and interest income is set aside for future needs. Additionally there is a capital maintenance reserve for operations of the Frisco Discovery Center and there is an assignment of Fund Balance for Land Held for Resale. City staff assist the board members. Debt schedules for the FCDC can be found in the Debt Service section of this budget document.

## FCDC FUND SUMMARY EXPENDITURE REPORT BY DEPARTMENT

EXPENSES		Actual FY19	Actual FY20	Actual FY21	Revised FY22	Adopted FY23
75	FCDC	712,329	603,255	683,018	1,435,550	488,734
99	Non-Departmental	36,620,583	25,580,902	25,681,124	80,893,041	25,444,568
Total		37,332,912	26,184,157	26,364,142	82,328,591	25,933,302

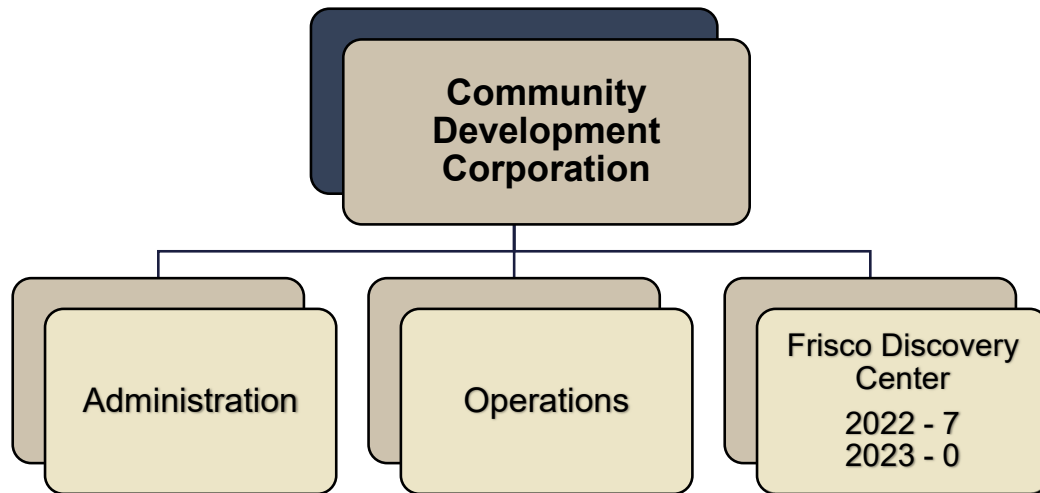
### FCDC Fund Expenditure by Department as Percent of Total





## COMMUNITY DEVELOPMENT CORPORATION FUND

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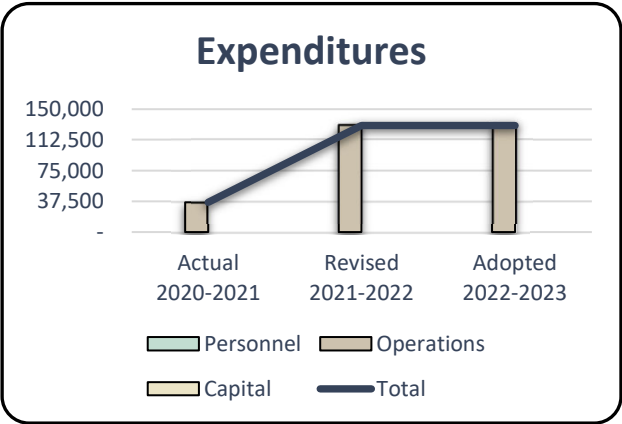


### Expenditure Summary

Activity	2020-2021 Actual	2021-2022 Revised	2022-2023 Adopted	% Change FY 2022 to FY 2023
Administration	\$ 36,163	\$ 130,000	\$ 130,000	0.00%
Operations	210,071	65,000	65,000	0.00%
Frisco Discovery Center	<u>436,785</u>	<u>1,240,550</u>	<u>293,734</u>	<u>-76.32%</u>
<b>Totals</b>	<b>\$ <u>683,019</u></b>	<b>\$ <u>1,435,550</u></b>	<b>\$ <u>488,734</u></b>	<b><u>-65.95%</u></b>

Core Services

The FCDC is tasked with the promotion and development of new or expanded business enterprises, parks, recreation and other community projects. The FCDC derives its funding from 1/2 of 1% of all sales tax collected in Frisco. It then spends those dollars by purchasing land, funding construction and investing in the infrastructure necessary to support these elements.



Expenditures - 77510000

	2020-2021 Actual	2021-2022 Revised	2022-2023 Adopted
Personnel	-	-	-
Operations	36,163	130,000	130,000
Capital	-	-	-
Total	36,163	130,000	130,000

Major Budget Items

Senior Accountant position is realigned and accounted for in FY22 and FY23 in the General Fund's Budget and Strategic Planning Department as a Senior Financial Analyst.

Primary operating expenditures are for contract services, legal fees and contingency.

Personnel

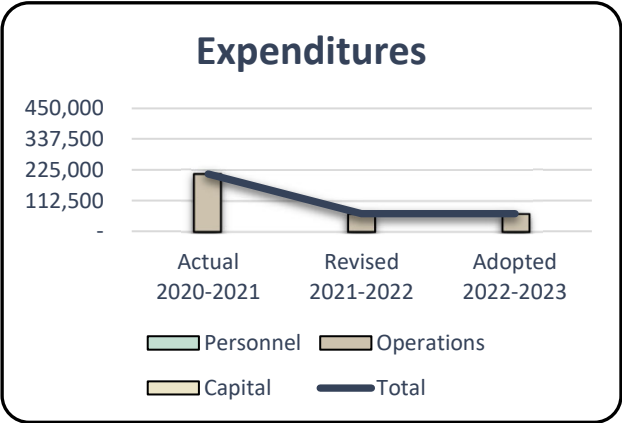
**Note: No positions are funded in this Division.**

Core Services

The FCDC is tasked with the promotion and development of new or expanded business enterprises, parks, recreation and other community projects. The FCDC derives its funding from 1/2 of 1% of all sales tax collected in Frisco. It then spends those dollars by purchasing land, funding construction and investing in the infrastructure necessary to support these elements.

Key Points Affecting Service, Performance and Adopted Budget

The FY23 Budget for the FCDC is focused on continued development of new and current business enterprises, parks, recreation and other community projects.



Expenditures - 77579000

	2020-2021 Actual	2021-2022 Revised	2022-2023 Adopted
Personnel	-	-	-
Operations	210,071	65,000	65,000
Capital	-	-	-
Total	210,071	65,000	65,000

Major Budget Items

Professional services and legal fees are primary expenditures in the FY23 operations budget.

Personnel

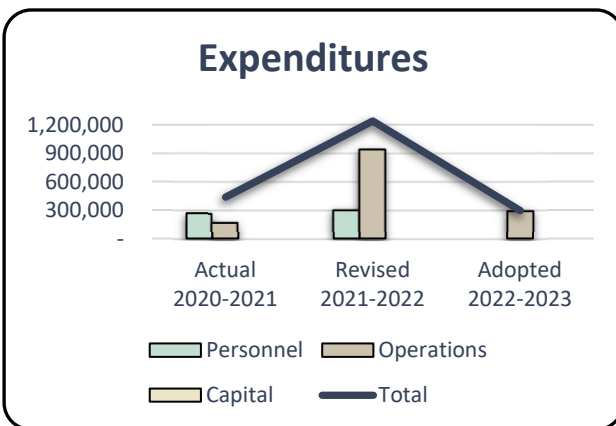
Note: No positions are funded in this Division.

## Core Services

The Frisco Discovery Center was developed by the Frisco Community Development Corporation and supported by the City of Frisco's Parks & Recreation Department, Arts, Culture and Special Events Division. The FDC exists to benefit the surrounding community through educational and artistic experiences for Frisco residents and tourists. Through quality customer service, programs, venues and partnerships with arts-groups and tenants, including Museum of the American Railroad, National Videogame Museum and Sci-Tech Discovery Center; the FDC continues to increase the number of visitors and field trips annually.

## Key Points Affecting Service, Performance and Adopted Budget

The FY23 Budget focus is on finishing out the available spaces to fulfill the FCDC's directive of providing arts groups with operational rental facilities, while simultaneously enhancing the visitor experience.



## Expenditures - 77579000-03055

	2020-2021 Actual	2021-2022 Revised	2022-2023 Adopted
<b>Personnel</b>	<b>264,643</b>	<b>302,487</b>	<b>-</b>
<b>Operations</b>	<b>172,142</b>	<b>938,063</b>	<b>293,734</b>
<b>Capital</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>Total</b>	<b>436,785</b>	<b>1,240,550</b>	<b>293,734</b>

## Major Budget Items

Personnel appropriations and position headcount appear in the General Fund for FY23.

FY22 Revised operations provide for \$570,000 in building improvements not included in FY23.

## Personnel

	Level	FY 2021	FY 2022	FY 2023
Discovery Center Supervisor	-	1	1	-
Technical Director	-	1	1	-
Arts Center Assistant	-	1	1	-
Recreation Aide (PT)	-	4	4	-
<b>Total</b>		<b>7</b>	<b>7</b>	<b>-</b>

**Core Services**

Non-departmental operations funding includes transfers out, economic incentives and debt appropriations.

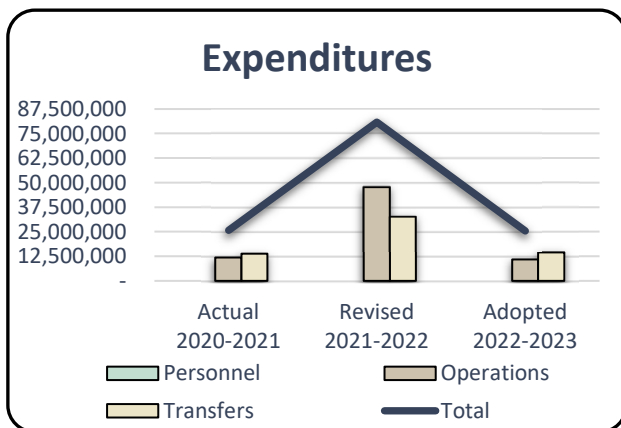
**Key Points Affecting Service, Performance and Adopted Budget**

Appropriations in Revised Fiscal Year 2022 for economic incentives, transfers out, debt payments and capital expenditures include:

Economic Incentives	\$ 12,929,450
City Commitments - TIRZ Fund	3,652,447
City Commitments - Debt Fund	1,404,149
Principal, Interest, Fiscal Charges	16,393,708
Misc. and Other Transfers	46,513,287
	<u>\$ 80,893,041</u>

Appropriations in Fiscal Year 2023 for economic incentives, transfer, debt payments and capital expenditures include:

Economic Incentives	\$ 3,303,914
City Commitments - TIRZ Fund	3,801,734
City Commitments - Debt Fund	2,287,336
Principal, Interest, Fiscal Charges	7,679,889
Misc. and Other Transfers	8,371,695
	<u>\$ 25,444,568</u>



**Expenditures - 79999000**

	2020-2021 Actual	2021-2022 Revised	2022-2023 Adopted
<b>Personnel</b>	-	-	-
<b>Operations</b>	11,910,528	47,932,629	10,983,803
<b>Transfers</b>	<u>13,770,595</u>	<u>32,960,412</u>	<u>14,460,765</u>
<b>Total</b>	<b>25,681,123</b>	<b>80,893,041</b>	<b>25,444,568</b>

**Personnel**

Note: No positions are funded in this Division.



**CITY OF FRISCO  
COMMUNITY DEVELOPMENT CORPORATION REMEDIATION  
BUDGET SUMMARY  
FISCAL YEAR 2022 - 2023**

	<u>ACTUAL FY 2020-21</u>	<u>ORIGINAL BUDGET FY 2021-22</u>	<u>REVISED BUDGET FY 2021-22</u>	<u>ADOPTED BUDGET FY 2022-23</u>
Restricted Fund Balance, Beginning	\$ (144,834)	\$ 4,314,616	\$ 4,401,267	\$ 4,417,267
Receipts:				
Intergovernmental Revenue	-	25,000,000	-	25,000,000
Interest Income	1,877	2,000	16,000	24,000
Interfund Transfers - Component Units	5,000,000	-	-	-
Interfund Transfers - Enterprise Funds	4,250,000	1,400,000	1,400,000	1,400,000
<b>Total Revenue</b>	<b>9,251,877</b>	<b>26,402,000</b>	<b>1,416,000</b>	<b>26,424,000</b>
<b>Funds Available</b>	<b>9,107,043</b>	<b>30,716,616</b>	<b>5,817,267</b>	<b>30,841,267</b>
Deductions:				
Operating Expenditures	1,197,726	1,309,381	1,400,000	1,400,000
Capital Expenditures	3,508,050	29,000,000	-	29,000,000
<b>Total Deductions</b>	<b>4,705,776</b>	<b>30,309,381</b>	<b>1,400,000</b>	<b>30,400,000</b>
<b>Restricted Fund Balance, Ending</b>	<b>\$ 4,401,267</b>	<b>\$ 407,235</b>	<b>\$ 4,417,267</b>	<b>\$ 441,267</b>

Established in October 2020, the remediation project will be ongoing for many years. FY20 expenditures were legal fees to set up the fund. Total expected project appropriations of \$29,000,000 are included in FY23.

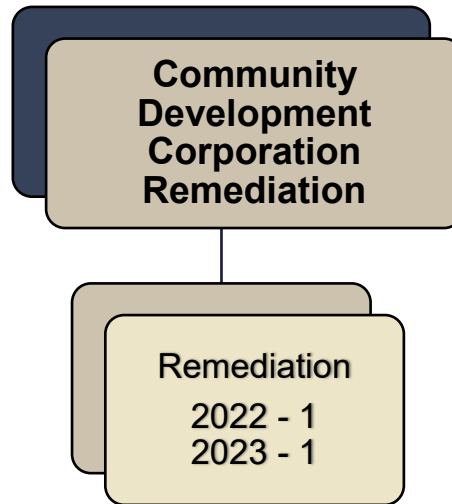
This fund is a subsidiary of the Community Development Fund.





## COMMUNITY DEVELOPMENT CORPORATION REMEDIATION FUND

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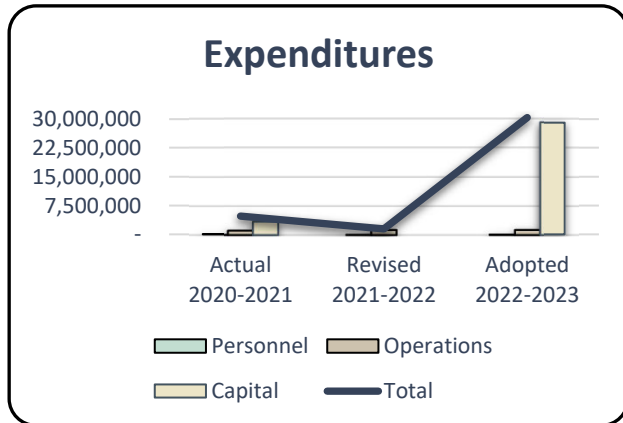
### Expenditure Summary

Activity	2020-2021 Actual	2021-2022 Revised	2022-2023 Adopted	% Change FY 2022 to FY 2023
Remediation	<u>4,705,776</u>	<u>1,400,000</u>	<u>30,400,000</u>	<u>2071.43%</u>
<b>Totals</b>	<b><u>\$ 4,705,776</u></b>	<b><u>\$ 1,400,000</u></b>	<b><u>\$ 30,400,000</u></b>	<b><u>2071.43%</u></b>

### Core Services

In FY21, the Frisco Community Development Corporation, FCDC, purchased the former battery recycling plant site and agreed to take over full ownership and remediation. The FCDC is currently working with the Texas Commission on Environmental Quality (TCEQ), external consultants and City staff to define the estimated cost of remediation. TCEQ will deposit \$25 million into a trust in the FCDC name and it will be dedicated to remediation, once the FCDC has the proper state permits.

### Key Points Affecting Service, Performance and Adopted Budget



### Expenditures - 74045720

	2020-2021 Actual	2021-2022 Revised	2022-2023 Adopted
<b>Personnel</b>	<b>84,724</b>	<b>93,881</b>	<b>102,357</b>
<b>Operations</b>	<b>1,113,002</b>	<b>1,306,119</b>	<b>1,297,643</b>
<b>Capital</b>	<b>3,508,050</b>	<b>-</b>	<b>29,000,000</b>
<b>Total</b>	<b>4,705,776</b>	<b>1,400,000</b>	<b>30,400,000</b>

### Major Budget Items

FY23 major expenditures are projects related to the cleanup of the former battery recycling plant site and closure of a landfill on the site. Funding includes Environmental Services Fund transfers to pay operations.

### Personnel

	Level	FY 2021	FY 2022	FY 2023
<b>Compliance Official</b>	<b>150</b>	<b>1</b>	<b>1</b>	<b>1</b>
<b>Total</b>		<b>1</b>	<b>1</b>	<b>1</b>

**CITY OF FRISCO  
ECONOMIC DEVELOPMENT CORPORATION  
BUDGET SUMMARY  
FISCAL YEAR 2022 - 2023**

	<u>ACTUAL FY 2020-21</u>	<u>ORIGINAL BUDGET FY 2021-22</u>	<u>REVISED BUDGET FY 2021-22</u>	<u>ADOPTED BUDGET FY 2022-23</u>
Restricted Fund Balance, Beginning	\$ 76,950,348	\$ 80,294,307	\$ 80,294,307	\$ 84,656,113
Receipts:				
Sales Tax Receipts	27,492,251	26,969,815	32,769,815	34,408,306
Interest Income	43,734	650,000	50,000	50,000
Contributions	43,775	43,775	43,775	43,775
Note/Bond Proceeds (includes refunding)	-	-	16,515,000	-
Miscellaneous Revenue	48	5,000	5,000	5,000
Land Lease Revenue	6,000	6,000	6,000	-
<b>Total Revenue</b>	<b>27,585,808</b>	<b>27,674,590</b>	<b>49,389,590</b>	<b>34,507,081</b>
<b>Funds Available</b>	<b>104,536,156</b>	<b>107,968,897</b>	<b>129,683,897</b>	<b>119,163,194</b>
Deductions:				
Operating Expenditures	2,770,268	4,389,309	4,344,809	4,706,630
Incentives	12,609,220	15,418,750	15,610,250	16,377,609
Appropriation-City Commitments TIRZ Fund	1,765,908	1,696,503	1,696,503	1,706,667
Appropriation-City Commitments Debt Fund	600,346	218,150	218,150	219,777
Transfer to Other Fund	2,750,000	250,000	2,330,800	330,800
Refunded Debt Escrow	-	-	16,941,710	-
Principal	2,390,000	2,465,000	2,465,000	2,645,000
Interest/Fiscal Charges	1,356,107	1,292,619	1,420,563	915,493
<b>Total Deductions</b>	<b>24,241,849</b>	<b>25,730,330</b>	<b>45,027,784</b>	<b>26,901,975</b>
<b>Restricted Fund Balance, Ending</b>	<b>80,294,307</b>	<b>82,238,567</b>	<b>84,656,113</b>	<b>92,261,219</b>
General Reserve	-	6,219,131	7,269,131	7,772,098
Land Held for Resale	36,051,721	36,051,722	36,051,722	36,051,722
Debt Service	5,059,661	4,996,842	4,996,842	4,996,842
Capital Projects	4,261,265	-	-	-
Non spendable - Prepaids	49,111	-	-	-
<b>Unassigned Fund Balance</b>	<b>\$ 34,872,549</b>	<b>\$ 34,970,872</b>	<b>\$ 36,338,418</b>	<b>43,440,557</b>

The Frisco Economic Development Corporation benefits the City and its citizens by developing economic resources. It operates primarily within the geographic boundaries of the City. Funding for this organization is derived from a half cent sales tax.

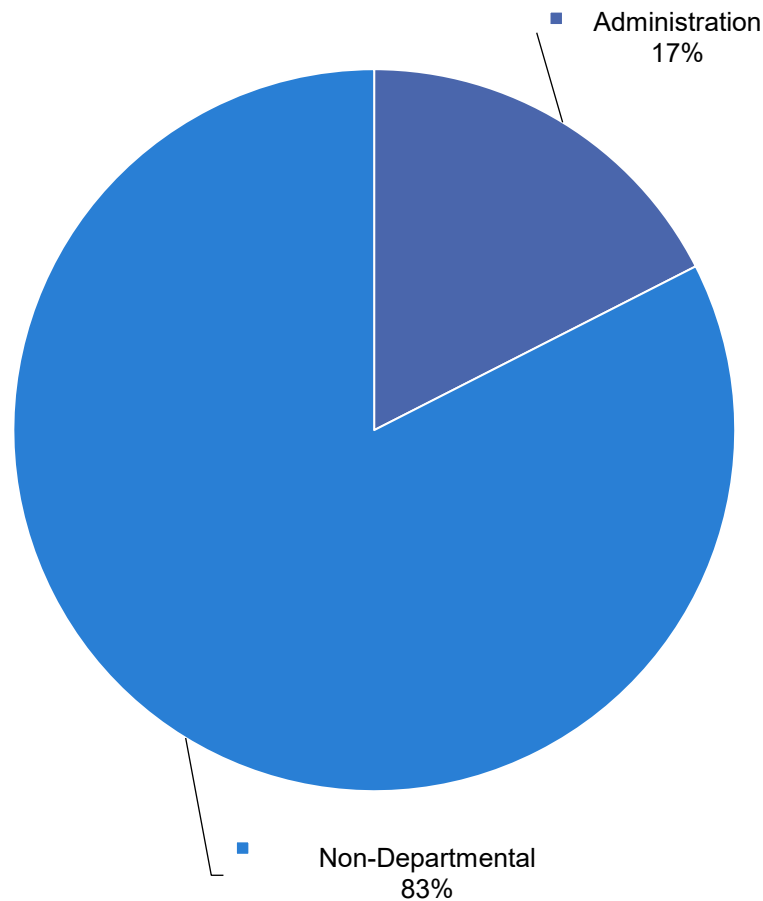
The FEDC boards assigned general reserve policy is 25% of the annual sales tax revenue and interest income is set aside for future needs. The FEDC has issued bonds and uses various other financing instruments in addition to the funds derived from the half cent sales tax. Debt service schedules for the bonds and other financial obligations supported by the FEDC half cent sales tax can be found in the Long Term Debt section of this budget document.

The FEDC has entered into incentive agreements which obligate funds in future years and will be paid if the companies achieve their goals.

## FEDC FUND SUMMARY EXPENDITURES REPORT BY DEPARTMENT

EXPENSES		Actual FY19	Actual FY20	Actual FY21	Revised FY22	Adopted FY23
10	Administration	4,303,014	3,021,419	2,770,268	4,344,809	4,706,630
99	Non-Departmental	53,863,682	28,364,461	21,471,581	40,682,975	22,195,345
Total		58,166,696	31,385,880	24,241,849	45,027,784	26,901,975

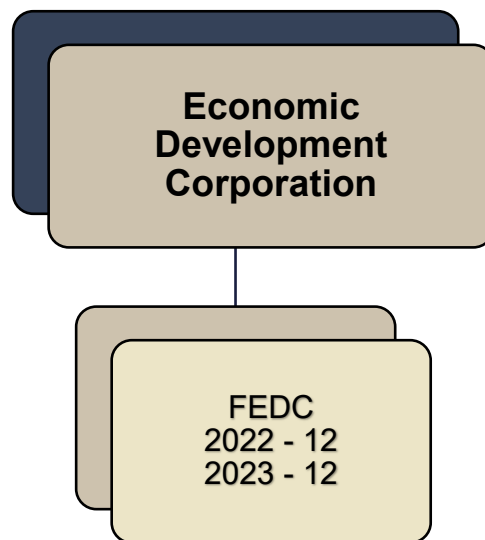
### FEDC Fund Expenditures by Department as Percent of Total



# ECONOMIC DEVELOPMENT CORPORATION FUND

## DEPARTMENT MISSION

The Frisco Economic Development Corporation (FEDC) in partnership with the City of Frisco works to attract companies from outside the area, as well as, retain and expand local businesses. With this collaboration and the creation of programs providing critical elements for success in the community, the FEDC consistently creates an inflow of new and innovative companies into the community, creating new jobs and expanding the commercial tax base of the City of Frisco.



## Expenditure Summary

Activity	2020-2021 Actual	2021-2022 Revised	2022-2023 Adopted	% Change FY 2022 to FY 2023
Administration (FEDC)	<u>2,770,268</u>	<u>4,344,809</u>	<u>4,706,630</u>	<u>8.33%</u>
<b>Totals</b>	<b><u>\$ 2,770,268</u></b>	<b><u>\$ 4,344,809</u></b>	<b><u>\$ 4,706,630</u></b>	<b><u>8.33%</u></b>

Core Services

FEDC has four core services: business attraction, business retention & expansion, enhance innovative culture through entrepreneurship and marketing and communications.

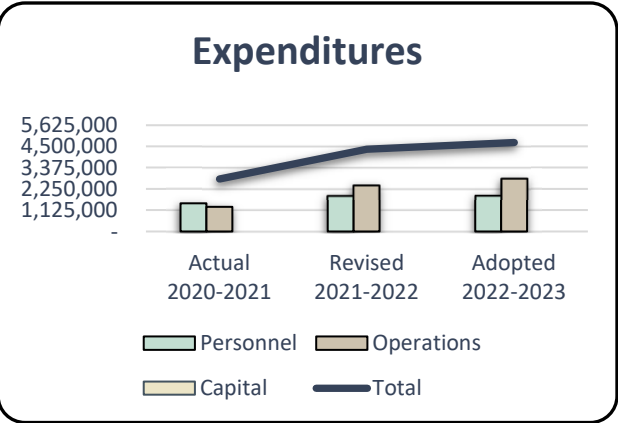
Such services are accomplished by targeting these areas:

Attracting companies to the City for job/investment growth using these strategies: organize to compete, lead generation, outbound marketing and providing support and resources to existing businesses for retention and expansion by communication and creating executive networking and business to business opportunities.

Support an entrepreneurial/collaborative environment for business formation, increase connections to help companies' innovation and foster Frisco students' entrepreneurial thinking; and enhance labor force skills through promotion of workforce development by creating connections to educational and workforce development resources.

Key Points Affecting Service, Performance and Adopted Budget

The FY23 Budget amounts are based on projected and on-going development efforts by the FEDC staff.



Expenditures - 81015000

	2020-2021 Actual	2021-2022 Revised	2022-2023 Adopted
Personnel	1,481,279	1,890,801	1,900,142
Operations	1,288,989	2,454,008	2,806,488
Capital	-	-	-
Total	2,770,268	4,344,809	4,706,630

Major Budget Items

Budgets in FY23 are consistent with and maintain current programming efforts.

**ECONOMIC DEVELOPMENT CORPORATION****Administration****Personnel**

	Level	FY 2021	FY 2022	FY 2023
EDC President	209	1	1	1
EDC Vice President	208	1	1	1
EDC Director of Business Retention & Expansion	202	1	1	1
EDC Director of Business Development	202	2	2	2
EDC Director of Marketing & Communications	156	1	1	1
EDC Manager of Business Development	155	1	1	1
EDC Business Retention & Expansion Specialist	147	1	1	1
EDC Research Specialist	147	1	1	1
Marketing Support Coordinator	137	1	1	1
Office Manager	137	1	1	1
Senior Administrative Assistant	131	1	1	1
Total		12	12	12

### Core Services

Non-departmental funding for the Economic Development Corporation includes economic incentives, debt payments, transfers out and capital expenditures.

### Key Points Affecting Service, Performance and Adopted Budget

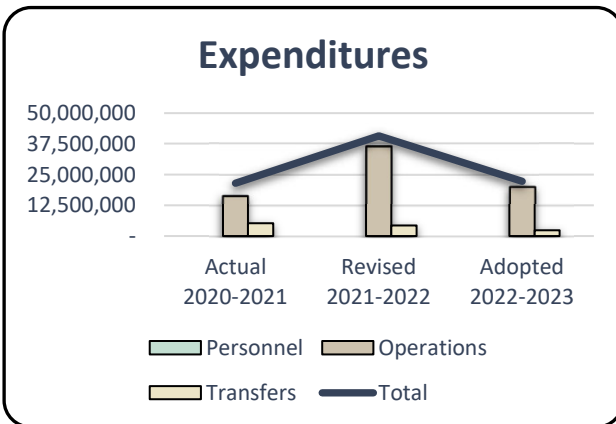
Appropriation for expanded business enterprises are based on current and projected prospects for incentives and other inducements to provide employment and expand the tax base within the City. Actual incentives awarded may vary depending on agreements that are approved by the FEDC Board of Directors.

Appropriations in Revised Fiscal Year 2022 for economic incentives, transfer, debt payments and capital expenditures include:

Economic Incentives	\$ 15,610,250
City Commitments - TIRZ Fund	1,696,503
City Commitments - Debt Fund	218,150
Principal, Interest, Fiscal Charges	20,827,273
Transfers	2,330,800
	<u>\$ 40,682,975</u>

Appropriations in Fiscal Year 2023 for economic incentives, transfer, debt payments and capital expenditures include:

Economic Incentives	\$ 16,377,609
City Commitments - TIRZ Fund	1,706,667
City Commitments - Debt Fund	219,777
Principal, Interest, Fiscal Charges	3,560,493
Transfers	330,800
	<u>\$ 22,195,345</u>



### Expenditures - 89999000

	2020-2021 Actual	2021-2022 Revised	2022-2023 Adopted
<b>Personnel</b>	-	-	-
<b>Operations</b>	16,355,327	36,437,523	19,938,102
<b>Transfers</b>	<u>5,116,254</u>	<u>4,245,452</u>	<u>2,257,243</u>
<b>Total</b>	<b>21,471,581</b>	<b>40,682,975</b>	<b>22,195,345</b>

### Personnel

**Note: No positions are funded in this Division.**



**CITY OF FRISCO  
CHARITABLE FOUNDATION  
BUDGET SUMMARY  
FISCAL YEAR 2022 - 2023**

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	<u>ACTUAL FY 2020-21</u>	<u>ORIGINAL BUDGET FY 2021-22</u>	<u>REVISED BUDGET FY 2021-22</u>	<u>ADOPTED BUDGET FY 2022-23</u>
Restricted Fund Balance, Beginning	\$ 14,486	\$ 14,086	\$ 13,270	\$ 29,415
Receipts:				
Grant Income	516	1,000	1,580	1,000
Contributions	46,493	-	24,000	-
Interest Income	3	-	40	-
<b>Total Revenue</b>	<u>47,012</u>	<u>1,000</u>	<u>25,620</u>	<u>1,000</u>
<b>Funds Available</b>	<u>61,498</u>	<u>15,086</u>	<u>38,890</u>	<u>30,415</u>
Deductions:				
Operating Expenditures	1,760	1,000	7,395	1,000
Interfund Transfers - General Fund	46,468	-	2,080	-
<b>Total Deductions</b>	<u>48,228</u>	<u>1,000</u>	<u>9,475</u>	<u>1,000</u>
<b>Restricted Fund Balance, Ending</b>	<u><u>\$ 13,270</u></u>	<u><u>\$ 14,086</u></u>	<u><u>\$ 29,415</u></u>	<u><u>\$ 29,415</u></u>

The Charitable Foundation Fund was established in FY07 to track and account for the contributions received for specifically designated purposes. This Fund is a 501C-3.



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# **SUPPLEMENTAL INFORMATION**



## **ABBREVIATIONS AND ACRONYMS**

<b>AFIS</b>	<b>Automatic Fingerprint Identification System (Police)</b>
<b>AIIIM</b>	<b>Association for Information and Image Management</b>
<b>AMH</b>	<b>Automated Material Handling (Library)</b>
<b>ARMA</b>	<b>ARMA International</b>
<b>ARPA</b>	<b>American Rescue Plan Act</b>
<b>ASCLD</b>	<b>American Society of Crime Laboratory Directors (Police)</b>
<b>BMPs</b>	<b>Best Management Practices (Stormwater Compliance)</b>
<b>bp</b>	<b>basis points (Financial Services)</b>
<b>CAD</b>	<b>Central Appraisal District</b>
<b>CALEA</b>	<b>Commission on Accreditation for Law Enforcement Agencies (Police)</b>
<b>CAPERS</b>	<b>Crimes Against Persons (Police)</b>
<b>CAPRA</b>	<b>Commission for Accreditation of Parks and Recreation Agencies</b>
<b>CARES</b>	<b>Coronavirus Aid, Relief and Economic Security</b>
<b>CDBG</b>	<b>Community Development Block Grant</b>
<b>CEFR</b>	<b>Certificate of Excellence in Financial Reporting (Financial Services)</b>
<b>CERT</b>	<b>Citizens Emergency Response Team (Fire)</b>
<b>CFA</b>	<b>Citizens Fire Academy (Fire)</b>
<b>CFO</b>	<b>Chief Financial Officer</b>
<b>CID</b>	<b>Criminal Investigation Division(Police)</b>
<b>CIO</b>	<b>Chief Information Officer</b>
<b>the City</b>	<b>City of Frisco, Texas</b>
<b>CMO</b>	<b>City Manager's Office</b>
<b>COBIT</b>	<b>Control Objectives for Information-related Technologies (Information Technology)</b>
<b>COMSTAT</b>	<b>Computer Statistics/Comparative Statistics (Police)</b>
<b>CSO</b>	<b>City Secretary's Office</b>
<b>EMP</b>	<b>Employee</b>
<b>EMS</b>	<b>Emergency Management Services (Fire)</b>
<b>ETJ</b>	<b>Extraterritorial jurisdiction</b>
<b>EPR</b>	<b>Electronic Plan Review</b>
<b>EVT</b>	<b>Emergency Vehicle Technician</b>

## **ABBREVIATIONS AND ACRONYMS**

<b>ETL</b>	<b>Extract Transform Load</b>
<b>FACT</b>	<b>Frisco Assistant Code Team (Development Services)</b>
<b>FCDC</b>	<b>Frisco Community Development Corporation</b>
<b>FEDC</b>	<b>Frisco Economic Development Corporation</b>
<b>FISD</b>	<b>Frisco Independent School District</b>
<b>FTE</b>	<b>Full Time Equivalent</b>
<b>GAAP</b>	<b>Generally Accepted Accounting Principles (Financial Services)</b>
<b>GASB</b>	<b>Governmental Accounting Standards Board</b>
<b>GFOA</b>	<b>Government Finance Officer's Association (Financial Services)</b>
<b>GIS</b>	<b>Geographic Information Services (Information Technology)</b>
<b>HR</b>	<b>Human Resources</b>
<b>IBR</b>	<b>Incident Based Reporting (Police)</b>
<b>ICAC</b>	<b>Internet Crimes Against Children</b>
<b>ILL</b>	<b>Inter-library Loan system (Library)</b>
<b>ISO</b>	<b>Insurance Services Office (Fire)</b>
<b>MIS</b>	<b>Management Information Services (Information Technology)</b>
<b>NASRO</b>	<b>National Association of School Resource Officers (Police)</b>
<b>NTMWD</b>	<b>North Texas Municipal Water District</b>
<b>NTTA</b>	<b>North Texas Tollway Authority</b>
<b>OWS</b>	<b>Outdoor Warning System</b>
<b>PID</b>	<b>Public Improvement District</b>
<b>PM</b>	<b>Performance Measure</b>
<b>PM</b>	<b>Preventative Maintenance (Administrative Services)</b>
<b>PSO</b>	<b>Public Service Officer (Police)</b>
<b>RIM</b>	<b>Records and Information Management</b>
<b>ROW</b>	<b>Right-Of-Way (Public Works)</b>
<b>SIU</b>	<b>Special Investigations Unit</b>
<b>SOU</b>	<b>Special Operations Unit</b>
<b>SRO</b>	<b>School Resources Officer (Police)</b>

## **ABBREVIATIONS AND ACRONYMS**

<b>SRT</b>	<b>Sam Rayburn Tollway</b>
<b>SSO</b>	<b>Sanitary Sewer Overflows (Public Works)</b>
<b>the State</b>	<b>the State of Texas</b>
<b>STEP</b>	<b>Selective Traffic Enforcement Program</b>
<b>TCLEOSE</b>	<b>Texas Commission on Law Enforcement - Officer Standards and Education (Police)</b>
<b>TEEX-IDS</b>	<b>Texas Engineering Extension Service - Leadership Development Symposium (Fire)</b>
<b>TIRZ #1</b>	<b>Tax Increment Reinvestment Zone #1</b>
<b>TIRZ #5</b>	<b>Tax Increment Reinvestment Zone #5</b>
<b>TMRS</b>	<b>Texas Municipal Retirement System</b>
<b>TMS</b>	<b>Talent Management System (HR)</b>
<b>UCR</b>	<b>Uniform Crime Reporting (Police)</b>
<b>USPS</b>	<b>United States Postal Service (Administrative Services)</b>
<b>WC</b>	<b>Workers Compensation</b>

## GLOSSARY

### — A —

**Accounting Period** - A period of time (e.g. one month, one year) where the City determines its financial position and results of operations.

**Accrual Basis of Accounting** - A method of accounting where revenues are recorded when the service is given and the expenses are recognized when the benefit is received, regardless of the timing of related cash flows.

**Ad Valorem Tax** - A tax levied on the assessed value of real estate and personal property. This tax is also known as a property tax.

**Adopted Budget** - The proposed budget as initially formally approved by the City Council.

**Amortization** - The reduction of debt through regular payments of principal and interest sufficient to retire the debt instrument at a predetermined date known as maturity.

**Appropriation** - A specific amount of money authorized by the City Council for the purchase of goods and services. The City's appropriation level is set at the fund level.

**Assessed Property Value** - The value set upon real estate or other property by the Appraisal District as a basis for levying taxes.

**Assigned Fund Balance** - Represents resources set aside ("earmarked") by the City for a particular purpose.

**Annual Comprehensive Financial Report** - The City's annual financial statement prepared in accordance with generally accepted accounting principles. This document is usually published in February, following the year-end closing in September and the annual financial audit conducted by an independent accounting firm.

**Balanced Budget** - A budget in which planned funds available equal planned expenditures.

**Basis Point** - One basis point is equal to 1/100 of a percent. If interest rates rise from 1.5 percent to 1.75 percent, the difference is referred to as an increase of 25 basis points.

**Bonds** - A certificate of debt issued by an entity, guaranteeing payment of the original investment plus interest by a specified future date.

**Budget** - An annual financial plan that identifies revenues, specifies the type and level of services to be provided and establishes the amount of money which can be spent.

**Budget Letter** - Letter included in the opening section of the budget, that provides a summary of the most important challenges of the budget year, changes from previous years and recommendations regarding the financial policy for the upcoming period.

### — C —

**Capital Equipment** - Equipment with an expected life of more than one year and with a value greater than \$5,000 (such as vehicles, computers, or furniture).

**Capital Improvement Budget** - The budgeted costs to provide needed infrastructure, park development, building construction or rehabilitation and other related items. Funding is received from various sources.

**Capital Projects Fund** - A Governmental Fund to account for resources for construction, major repair or renovation of city property.



## **GLOSSARY**

**Committed Fund Balance** - Represents resources whose use is subject to a legally binding constraint that is imposed by the City Council.

**Contingency** - A General Fund appropriation available to cover unforeseen events that occur during that fiscal year. These funds, if not used, lapse to fund balance at year end. Contingency is not the same as Fund Balance or Retained Earnings.

### **— D —**

**Debt Service** - The payment of principal and interest on borrowed funds such as bonds.

**Depreciation** - The systematic distribution or allocation of the cost or basic value of a capital asset over its estimated useful life.

**Distinguished Budget Presentation Program** - A voluntary program administered by the Government Finance Officer's Association to encourage governments to publish efficiently organized and easily readable budget document and to provide peer recognition and technical assistance to the financial officers preparing them.

### **— E —**

**Enterprise Fund** - A self-supporting proprietary fund designed for activities supported by user charges. The City's Enterprise Funds are the Utility Fund, Stormwater Fund and Environmental Services Fund.

### **— F —**

**FTE (Full-Time Equivalent)** - A term used when developing personal services budgets; 2,080 hours worked annually equates to 1.0 full-time equivalent (FTE) position.

**FY (Fiscal Year)** - A period of 12 consecutive months designated as the budget year. The City's fiscal year begins October 1 and ends September 30. For example, the notation FY 2021 or FY21 designates the fiscal year ending September 30, 2021.

**Fines and Forfeitures** - Fees collected by the Court System, including bail forfeitures, fines and traffic fines.

**Franchise Tax** - Energy tax imposed on all sales of public utility services, including electricity, gas, telephone and cable television.

**Fund** - A self-balancing set of accounts to record revenues and expenditures associated with a specific purpose.

**Fund Balance** - Net position of a governmental fund.

**Fund Balance Policy** - Policy to maintain fund balance at a predetermined target level.

### **— G —**

**GAAP (Generally Accepted Accounting Principles)** - Conventions, rules and procedures that serve as the norm for the fair presentation of financial statements.

**General Fund** - One of five Governmental fund types to account for resources and uses of general operating functions of City Departments. The primary resources are property, sales and franchise taxes.

**Government Funds** - Funds that are generally used to account for tax-supported activities. There are five different types of government funds: the general fund, special revenue funds, debt service funds, capital project funds and permanent funds.

## **GLOSSARY**

### **— I —**

**I&S** - Interest and Sinking tax rate to fund debt service.

**Interest Income** - Revenue received from investing the City's funds.

**Interfund Transfer** - Administrative fees charged by the General Fund to other City funds (e.g., Water & Sewer, Environmental Services) for the provision of administrative and other city services.

**Intergovernmental Revenue** - Federal, state and county grants and other forms of revenue. These include participation in infrastructure improvements, housing funds, reimbursement of police salaries, etc.

### **— M —**

**M&O** - Maintenance and Operation tax rate to fund operations.

**Major Fund** - Funds that the revenues, expenses, assets or liabilities are greater than 10% of corresponding totals and at least 5% of the aggregate amount for all governmental and enterprise funds.

**Miscellaneous (Other) Revenue** - Impounds, evidence, tower lease revenue, copy charges and sundry revenue are examples.

**Mission Statement** - The statement that identifies the purpose and function of an organizational unit.

### **— N —**

**Non-Departmental** - Referring to activities, revenues and expenditures that are not assigned to a particular Department.

**Non-major Fund** - Funds that the revenues, expenses, assets or liabilities are less than 10% of corresponding totals and at less than 5% of the aggregate amount for all governmental and enterprise funds.

**Non-spendable** - Represents the portion of the net position that cannot be spent because the underlying resources are not in spendable form. i.e.: inventories and prepaids.

### **— O —**

**Operating Budget** - A budget for general expenditures such as salaries, utilities and supplies. Generally, does not include the Capital Projects Fund.

### **— P —**

**Per capita** - A measurement of the proportion of some statistic to individual resident determined by dividing the statistic by the current population.

**Performance Measure** - A variety of methods used to assess the results achieved and improvements still required in a process or system. Measurement gives the basis for continuous improvement by helping evaluate what is working and what is not.

**Permit Revenue** - Fees imposed on construction-related activities and for the acquisition of other nonbusiness permits (e.g., garage sale permits, alarm permits, etc.)

## **GLOSSARY**

**Private Contributions** - Funding received from various nongovernmental entities (sometimes placed in escrow accounts providing for a specific dedicated purpose). Escrows are established for median and sidewalk improvements.

**Property Tax** - A tax levied on the assessed value of real and personal property. This tax is also known as ad valorem tax.

**Property Tax Rate** - The property tax rate on all assessed property within the City limits. The City Council establishes the City's tax rate.

**Proprietary Fund** - The proprietary fund is used to account for activities that involve business-like interactions. Our Enterprise Funds are an example of proprietary funds.

### **— R —**

**Restricted** - Represents resources subject to externally enforceable constraints.

### **— S —**

**Sales Tax** - A tax administered by the State, imposed on the taxable sales of all final goods. The City of Frisco receives one percent of the total 8.25% sales tax. 6.25% goes to the State and FCDC and FEDC each receive 0.5%.

**Solid Waste Collection** - An Enterprise Fund which provides weekly trash and recycling pickup and bulky item collection. This service is accounted for in the Environmental Services Fund. Fees and expenditures are directly related to the services provided.

**Sources** - All revenues and other receipts derived by the City including transfers from other funds, appropriation of prior years' earnings, proceeds from the sale of bonds, lease agreements, or other obligations.

**Special Revenue Fund** - Funds used to account for certain property taxes, grant funds and other special revenue legally restricted for specific purposes.

**Subsidiary Fund** - A fund that acts as a supplement to or supports a primary fund. For example, the Special Events Fund is a subsidiary fund to the General Fund.

### **— T —**

**Tax Rate** - The amount to multiply by the tax levy to determine the revenue to be collected.

### **— U —**

**Unassigned Fund Balance** - The difference between total fund balance and non-spendable, restricted, committed and assigned components.

**Utility Fund** - An Enterprise Fund established to account for resources and expenditures of operating and capital costs of City water and sewer distribution, storage and pumping facilities.

### **— W —**

**Working Capital** - Current assets less current liabilities or that part of capital that is liquid and readily available to meet requirements.

# CITY OF FRISCO, TEXAS

## STATISTICS

Date of Incorporation	March 3, 1908
Form of Government	Council/Manager
Number of employees:	1,735
Full Time	1,433
Part Time	302
Area in square miles	70

### Principal Taxpayers

<u>Taxpayer</u>	2021 Taxable Assessed <u>Valuation</u>	% of Total Assessed <u>Valuation</u>
Stonebriar Mall Ltd Partnership	\$ 327,766,669	0.97%
Blue Star HQ Inc	224,437,922	0.67%
BPR Shopping Center LP	147,472,986	0.44%
PPF AMLI Parkwood Boulevard LLC	118,407,411	0.35%
Hall 3201 Dallas Inc	106,389,850	0.32%
Blue Star Land Phase III LLC	103,554,464	0.31%
Hall Office Portfolio DB LLC	96,217,193	0.29%
UDR Cool Springs I LLC	95,312,821	0.28%
MCP Frisco Office LLC	94,608,473	0.28%
Blue Star Frisco Health Complex LC	89,281,622	0.26%
	<hr/>	
	\$ 1,403,449,411	4.16%

# CITY OF FRISCO, TEXAS

## STATISTICS

### Demographic and Economic Statistics

<u>Fiscal Year</u>	<u>(1) Population</u>	<u>Personal Income (,000)</u>	<u>(2)* Per Capita Income</u>	<u>(2)* Median Age</u>	<u>(3)* School Enrollment</u>	<u>(4)* Unemployment Rate</u>
2012	128,281	5,180,628	40,385	34.0	42,650	5.4%
2013	135,920	5,757,299	42,358	34.0	45,479	4.3%
2014	142,990	6,155,291	43,047	34.3	49,632	3.2%
2015	151,030	6,584,153	43,595	36.1	53,323	3.5%
2016	158,180	7,555,626	47,766	37.0	55,924	3.9%
2017	169,320	8,926,212	52,718	37.4	58,461	3.7%
2018	180,000	9,428,040	52,378	37.4	60,205	3.2%
2019	190,093	10,131,006	53,295	37.7	62,730	3.1%
2020	202,666	10,237,268	50,513	36.0	63,533	3.6%
2021	211,758	10,696,532	50,513	36.0	65,494	3.6%

#### Data Sources

- (1) City of Frisco (Population) as of September 30, 2021
- (2) City of Frisco Development Services Annual Report, January 2021
- (3) Frisco Independent School District (School Enrollment), October 2020
- (4) City of Frisco Development Services Annual Report, January 2021

\* Due to COVID-19 data sourced from ACS does not have reliable data to update these figures

### Principal Employers

<u>Employer</u>	<u>Employees</u>	<u>Rank</u>	<u>Percentage of Total City Employment</u>
Frisco ISD (4,071 certified teachers)	7,048	1	8.52%
City of Frisco	1,630	2	1.97%
Conifer	903	3	1.09%
T-Mobile USA	900	4	1.09%
Baylor Medical Center	663	5	0.80%
Mario Sinacola & Sons Excavating	603	6	0.73%
Oracle	500	6	0.60%
IKEA Frisco	423	7	0.51%
Baylor Scott White/Centennial Hospital	400	9	0.48%
UT Southwestern/Texas Health Hospital	300	10	0.36%
Total	13,370		16.15%

Source: FEDC, Frisco ISD Communications

# CITY OF FRISCO, TEXAS

## STATISTICS

### Operating Indicators by Function

Function	<u>2016</u>	<u>2017</u>	<u>2018</u>	<u>2019</u>	<u>2020</u>
General government					
Building permits issued					
Residential	2,187	1,936	2,248	2,083	2,282
Commercial	549	644	600	477	454
Planning and development cases processed	600	609	622	582	712
Police					
Physical arrests	3,197	3,137	3,676	3,562	2,462
Traffic violations	21,008	19,062	21,394	15,701	11,257
Parking violations	294	265	623	3,339	193
Fire protection					
Number of calls answered	11,747	12,660	14,172	14,783	14,471
Inspections	6,386	4,151	2,275	3,201	2,904
Inspections - SAFER Program	1,532	1,059	2,058	2,272	1,394
Highways and streets					
Street resurfacing (square yards)	19,391	18,238	24,697	24,419	16,055
Street curb miles swept	10,417	10,417	10,672	10,672	10,780
Environmental services					
Solid waste collected (tons)	105,050	108,002	113,504	113,709	114,892
Recycled materials collected (tons)	17,457	18,868	23,506	19,352	20,364
Culture and recreation					
Library transactions	3,613,178	3,560,913	4,790,505	5,059,673	2,965,852
Library visits	620,115	632,168	651,002	702,979	356,036
Parks acreage	1,432	1,621	2,535	2,535	2,535
Athletic facilities and pavilion rental (visits)	853,265	814,748	753,000	794,281	325,676
Water					
New connections	2,889	2,262	2,457	2,114	2,490
Average daily consumption (million gallons/day)	25.6	25.9	31.1	28.7	32.0
Sewer					
Average daily ww flow (million gallons/day)	13.2	12.7	13.4	13.4	14.9

Sources: Various government departments

# CITY OF FRISCO, TEXAS

## STATISTICS

### Capital Asset Statistics by Function

Function	<u>2016</u>	<u>2017</u>	<u>2018</u>	<u>2019</u>	<u>2020</u>
General government					
Sports Complexes Supported	7	7	7	7	7
Museums, Art Gallery Supported	3	3	3	3	3
Public Safety					
Police					
Stations	1	1	1	1	1
Patrol and Traffic Dedicated Vehicles	60	65	70	72	75
Fire Stations	8	8	8	9	9
Highways and streets					
Streets (miles)	2,011	2,313	2,401	2,458	2,500
Streetlights/Street Poles	9,360	10,032	10,421	11,636	12,032
Traffic signals	111	129	138	148	155
Culture and recreation					
Parks acreage					
Parks developed	921	900	921	1,545	1,545
Parks undeveloped	511	700	700	990	990
Swimming pools	1	1	1	1	1
Recreation centers	1	1	1	1	1
Community centers	1	1	1	1	1
Tennis courts	8	6	6	6	6
Soccer fields	35	35	35	35	35
Baseball fields	24	24	24	24	24
Water					
Customers/Accounts	52,182	54,261	57,661	59,172	61,515
Water lines (miles)	914	993	1,030	1,059	1,059
Fire hydrants	9,886	10,801	11,215	11,624	11,622
Maximum daily capacity (millions of gallons)	127.0	127.0	127.0	127.0	127.0
Sewer					
Customers/Accounts	48,281	50,212	53,547	55,842	58,354
Sanitary sewers (miles)	705	742	789	798	798
Storm sewers (miles)	375	417	438	448	448

**City of Frisco**  
**FINANCIAL POLICIES**  
**SEPTEMBER 30, 2022**

**INTRODUCTION**

The City of Frisco, Texas financial policies set forth the basic framework for the fiscal management of the City. These policies were developed within the parameters established by applicable provisions of the Texas Local Government Code and the City of Frisco City Charter. The policies are to be reviewed on an annual basis and modified to accommodate changing circumstances or conditions.

**BASIS OF ACCOUNTING AND BUDGETING**

The City's finances are accounted for in accordance with generally accepted accounting principles (GAAP) as established by the Governmental Accounting Standards Board (GASB).

Accounts are organized and operated on the basis of funds and account groups. Funds are established according to their intended purpose and aid management in demonstrating compliance with legal and contractual provisions.

Encumbrance accounting is utilized for the Governmental Funds types, under which purchase orders, contracts and other commitments for the expenditure of monies are recorded in order to reserve that portion of the applicable appropriation.

The basis of budgeting is the modified accrual basis of accounting for Governmental Fund types, meaning budgeted expenditures are recorded when the services or goods are received and the liabilities are incurred, but revenues are recognized only when they are measurable and available. For Proprietary Fund types the basis of budgeting is the accrual basis of accounting, meaning that expenses are recognized as encumbered, but revenues are recognized as obligated.

The budget is prepared in accordance with GAAP, with the exception of depreciation, pension expense, OPEB expense and compensated absences (accrued but unused vacation and sick leave). These are accrued in the financial statements of the Proprietary Fund types, but are not shown as expenses in the budget.

The City's operating budget is adopted on an annual basis with all appropriations lapsing at fiscal year-end. Capital projects and grant funds have multi-year budgets. Outstanding encumbrances at fiscal year-end are re-appropriated and honored the subsequent fiscal year.

**BUDGET**

The City is committed to a balanced budget and provides full disclosure when a deviation from a balanced budget is planned, or when one occurs. The City defines a balanced budget as one in which total appropriated expenditures are equal to or less than total projected revenues plus beginning fund balances.

1. On or before the fifteenth day of August of each year, the City Manager shall submit to the City Council a budget for the ensuing fiscal year and an accompanying budget message.

**August 2, 2022 City Council Delivery**

2. Provision shall be made in the annual budget and in the appropriation ordinance for a contingent appropriation in an amount not more than three percent (3%) of the total general fund expenditures, to be used in case of unforeseen items of expenditures. This contingent appropriation shall apply to current operating expenditures and shall not include any reserve funds of the City. Such contingent appropriation shall be under the control of the City Manager and distributed by him only after prior approval by the City Council. The proceeds of the contingent appropriation shall be disbursed only by transfer to other Departmental appropriation, the spending of which shall be charged to the Department or activities for which the appropriations are made.

**FY 2023 Projection: 1.5%**



3. No payment shall be made or obligation incurred against any allotment or appropriation except in accordance with appropriations duly made, unless the City Manager, or the City Manager's designee, first certifies that there is a sufficient unencumbered balance in such allotment or appropriation and that sufficient funds are or will be available to cover the claim or meet the obligation when it becomes due and payable.
4. The City Manager shall submit to the City Council each month a report covering the revenues and expenditures of the City in such form as requested by the City Council.

## REVENUES

The City is aware of the fact that a diversity of revenue sources is important in order to handle fluctuations in individual sources. The City continues to search for new revenue sources, monitor economic and legislative challenges to current revenue streams.

5. The City will strive toward the percentage of the tax rate allocated to the general fund at a minimum of 65% level. Conversely, the allocation of the tax rate for debt purposes should be no more than 35%.

**FY 2023 Projection: M&O = 65.14% and I&S = 34.86%**

**The City is in a very fast paced growth period. During this period, the City has sold substantial debt to accommodate the growth for facilities, roads, parks and public safety improvements. The I&S ratio increased from the previous fiscal year's ratio of 33.90%.**

6. The City will continue an aggressive program to reduce the level of delinquent taxes. The minimum collection rate objective is 98.5%.

**FY 2023 Projection: 100%**

7. The City will strive to maintain total delinquent taxes outstanding at an aggregate level not to exceed 10% of the current tax levy.

**FY 2023 Projection: 1%**

8. The City of Frisco will strive to maintain a diversified tax base with at least 30% commercial.

**FY 2023 Projection: 25.90%**

## USER FEES AND CHARGES

The City shall consider applicable laws and statutes before establishing specific fees and charges. The following factors will be identified when setting fees: affordability, pricing history, inflation, service delivery alternatives and available efficiencies. Under certain circumstances the City will use a cost recovery method that will set user fees and charges by considering direct and indirect costs of providing service. Other considerations will be if there is a need to regulate demand, the desire to subsidize a certain product or service, benchmark with neighboring jurisdictions, competition with the private sector and economic development. Periodically, City staff will review and update our fee structure based upon economic indicators and long-range forecasts.

## DEBT MANAGEMENT

Debt financing for the City, which includes general obligation bonds, certificates of obligation bonds, revenue bonds and other obligations permitted under the Law of the State of Texas, shall only be used to purchase capital assets that cannot be acquired from either available current revenues or fund balances.

9. City staff will evaluate each proposed bond issue considering current debt levels, economic conditions, availability of outside funding sources and key debt indicators. The City's goal is to stay within the amount discussed and presented during the citizen bond committee.

10. The City will strive to maintain base bond ratings of Aaa (Moody's Investors Service) and AAA (Standard & Poor's) on the general obligation debt.
- The City's current ratings are as follows: Moody's is Aaa and Standard & Poor's is AAA. Staff continues discussions with the agencies to monitor and improve those items that will ensure sustainability of some ratings and continued improvement of other ratings.**
- The EDC's current ratings are as follows: Moody's is Aa2 and Standard & Poor's is AA.**
- The CDC's current ratings are as following: Moody's is Aa2 and Standard & Poor's is AA.**
11. The City will use debt financing in the following circumstances: when the project involves acquisition of equipment that can't be purchased outright without causing unacceptable spike in the property tax rate; or when the project is the result of growth-related or development activities within the City that require unanticipated and unplanned infrastructure or capital improvements by the City; or when the project's useful life, or the projected service life of the equipment, will be equal to or exceed the term of the financing; or when there are designated revenues sufficient to service a debt, whether from project revenues, other specified and reserved resources, or infrastructure cost sharing revenues.
12. The City will manage the length of maturity of its long-term debt in order to lower net interest cost and to maintain future flexibility by paying off debt earlier. The target shall be 20 years.
13. Use of short-term borrowing such as temporary or emergency notes will be undertaken only if available cash or reserves are insufficient to meet both project needs and current obligations.
14. The City shall seek to issue its general or revenue bond obligations in a competitive sale unless it is determined by City staff and the Audit Committee that such a sale method will not produce the best results for the City.
15. Periodic reviews of all outstanding debts will be undertaken to determine refunding opportunities. Refunding will be considered (within federal tax law constraints) if and when there is a net economic benefit of the refunding or the refunding is essential in order to modernize covenants essential to the operations and management of the City.
16. The investment maturity of bond proceeds (excluding reserve and debt service funds) shall generally be limited to the anticipated cash flow requirements or the "temporary period" (generally three years for capital projects) as defined by Federal tax law. These proceeds may be invested at an unrestricted yield during the temporary period. After the expiration of the temporary period, bond proceeds are subject to yield restriction and shall be invested considering the anticipated cash flow requirements of the funds and market conditions to achieve compliance with applicable regulations.
17. The City's maximum maturity for all bond proceeds shall not exceed the anticipated project spending dates. Interest in excess of the allowable arbitrage earnings will be segregated and made available for necessary payments to the US Treasury.
18. The City shall insure that it fully complies with all state and federal regulatory requirements, including post-issuance compliance related to continuing disclosure, private use and arbitrage rebate.

## **INVESTMENT MANAGEMENT**

The City, giving due regard to the safety and risk of investment, will invest funds in conformance with State and Federal Regulations, applicable Bond Ordinance requirements, formal Investment Policy and informal investment strategy. The City will seek to ensure that each investment transaction meets the investment objectives; of safety of principal through the safest types of securities with required collateralization and portfolio diversification, adequate liquidity to meet reasonable anticipated cash flow requirements and a return on investments that return a competitive market rate while providing necessary principal protection.

19. The City will annually adopt a formal written Investment Policy as required by Chapter 2256, Texas Government Code, Public Funds Investment Act and authorized by the City Council.

**Adopted January 2022**

20. Authorized investment officers must submit a signed investment report to the City Council that summarizes investment activity for each City pooled fund group. The report must contain information required by the Public Funds Investment Act.

**Signed investment report submitted to City Council quarterly**

**FUND BALANCES**

The City maintains a prudent level of financial resources in each fund to protect against the need to reduce service levels or raise taxes and fees due to temporary revenue shortfalls or unpredicted one-time expenditures. Fund balances are monitored and managed according to the needs of the individual funds.

21. The City should set aside resources during years of growth to fund a reserve for years of decline and/or to fund capital from current funds for projects that would have been funded by debt financing.

The City will transfer funds each year when the prior year ending results have a net increase to Fund Balance, as approved by the City Council. The goal of City Council is to accumulate an amount not greater than 10% of General Fund operating expenditures (calculated annually). These funds are committed and City Council will determine projects that may be eligible for funding from the Capital Reserve Fund.

Additionally, the City strives to fund replacement capital each budget year equal to the annual depreciation in the governmental funds for machinery and equipment. One time excess revenues in the General Fund may be transferred to the Equipment Replacement Fund (within the Capital Reserve Fund) to maintain a reserve for budget years when the current budget cannot fund all required replacement equipment.

22. The City will maintain a unassigned fund balance equal to three months (25%) of the total operating expenditures of the General Fund.

**FY 2022: 28.18%**

**FY 2023 Projection: 25.96%**

23. The City will maintain a reserve of cash and investments in the Water and Wastewater Fund equal to seven months (210 days) of the total operating revenues.

**FY 2022: 237 days**

**FY 2023 Projection: 225 days**

24. The City may maintain a reserve of cash and investment in the Debt Fund equal to 1/12th of the P&I from the fund payments for the current year up to 8.3%.

**FY 2022: 0.3%**

**FY 2023 Projection: 2.9%**

25. The City has established an Insurance Reserve to reduce the City's exposure to liability of rising insurance premiums and to accumulate cash for compensated absence payouts and OPEB actuarial liabilities. The City transfers risk by purchasing general liability, public officials' errors and omissions, cyber liability, law enforcement liability, real and personal property, auto physical/auto liability and worker's compensation insurances by paying premiums to a carrier. The City's employee benefit insurance is a modified self-insurance plan which is supported by a stop loss coverage policy.

26. The City should design utility rates sufficient for funding a depreciation reserve which will accumulate resources to replace or rehabilitate aging infrastructure which no longer can be serviced by regular maintenance. Attempts should be made to fund the reserve at a level approximate to annual depreciation of assets as reported in the City's Annual Comprehensive Financial Report.

27. The CVB Board of Directors approved a policy to establish a reserve for future needs. The current City Policy is to maintain 25% of annual expenditures in fund balance. The 25% reserve was achieved in FY14 and maintained healthy reserves until FY20, when COVID-19 caused the industry to shutdown. The fund has seen increased activity since mid FY21 and increased activity is expected through FY23. The debt service commitment for the Convention Center is 17%, the Omni is 13% and the Hyatt is 3% of the total expenditures annually. The FY22 projected ending fund balance is approximately 55.4% of the total expenditures.

28. The Frisco Community Development Corporation (FCDC) has established a Board policy that 25% of the annual sales tax revenue and interest income is to be set aside for future needs.

**FY 2022: \$7,273,954**

**FY 2023 Projection: \$7,788,598**

29. The Frisco Economic Development Corporation (FEDC) has established a Board policy that 25% of the annual sales tax revenue and interest income is to be set aside for future needs.

**FY 2022: \$7,269,131**

**FY 2023 Projection: \$7,772,098**

## **FINANCIAL REPORTING**

The City's accounting records are audited by an independent public accounting firm following the conclusion of each fiscal year. The Finance Department prepares an Annual Comprehensive Financial Report in accordance with generally accepted accounting principles (GAAP) as applicable to state and local governments established by the Governmental Accounting Standards Board (GASB) for governmental accounting and financial reporting principles. This report shows the status of the City's finances on the basis of GAAP. It also shows fund revenues and expenditures on both a GAAP basis and budget basis for comparison purposes.

30. The document will satisfy all criteria of the Government Finance Officers Association's Certificate of Achievement for Excellence in Financial Reporting program.

**Certificate of Achievement for Excellence in Financial Reporting received for fiscal year ending 9/30/2021**

31. The results of the annual audit prepared by independent certified public accountants designated by the City Council is included as part of the Annual Comprehensive Financial Report.

**Unmodified ("clean") opinion received for fiscal year ending 9/30/2021**

32. Departments have real time access to actual expenditures and budget to allow individuals to review and compare as needed. The Finance Department reviews operating revenues and expenditures and recommends adjustments as needed. The Finance Department submits status reports to the City Council.

**Finance Department status report submitted to City Council monthly & posted on City website.**

## **PROCUREMENT PLANNING**

33. All City purchases of goods or services are made in accordance with the Texas Local Government Code, Uniform Commercial Code, City Charter and other relevant federal, state and local statutes. The City's purchasing policy requires purchases less than \$3,000 be made on the basis of at least one written quotation by the using Department. Purchases of greater than \$3,000 and less than \$50,000 must be made on the basis of at least three written quotations by the using Department and an attempt to contact two Historically Underutilized Businesses and the issuance of a purchase order. Purchases of \$50,000 or greater must be advertised in accordance with the competitive bid process and awarded by the City Council.

34. P-Card expenditures will follow the same procedures that are in place under the Purchasing Guidelines for purchases \$2,999.99 and under. Minimum standards for card use, security and payment procedures are established in this guideline. This does not, however, preclude any department from adopting internal procedures that are more restrictive in nature.

A purchase should not be made with the P-Card unless it is the most productive purchasing method. Cards should NOT be used to replace adequate planning of required purchases.

This P-Card policy is intended to:

- Ensure that transactions are in accordance with the City's ordinances, policies and procedures
- Ensure appropriate internal controls are established within the program
- Ensure that the City bears no legal liability from inappropriate use of procurement cards

## **ECONOMIC OUTLOOK**

35. The City shall establish a fiscal policy to guide the City Manager's corrective actions if at any time during the adopted fiscal year, revenue actuals are such that an operating deficit is projected to the revised budget. Corrective actions are implemented by the City Manager with notice given to the City Council. These corrective actions may include: adjusting revenue projections, increasing fees, managing vacant positions and the timing of merit/market increases, deferring capital purchases, reducing expenditures and/or using fund balance.

## **CAPITAL ASSETS**

36. The City's capital assets, which include property, plant, equipment and infrastructure assets (e.g., roads, bridges, sidewalks and similar items), are reported in the applicable governmental or business-type activities columns in the government-wide financial statements and in proprietary fund financial statements. All purchased capital assets are valued at cost where historical records are available or at an estimated cost where no historical records exist.

The City defines capital assets as assets with an initial individual cost of \$5,000 or more and an estimated useful life greater than one year.

Capital assets of the primary government, as well as the component units, are depreciated using the straight-line method over the following estimated useful lives:

- Buildings 20-25 years
- Improvements other than Buildings 15-30 years
- Vehicles 3-15 years
- Machinery & Equipment 3-20 years

The costs of normal maintenance and repairs that do not materially add to the value of the asset or significantly extend asset lives are not capitalized.

In the case of the initial capitalization of infrastructure assets (i.e., those reported by governmental activities), the City chose to include all such items regardless of their acquisition date or amount.

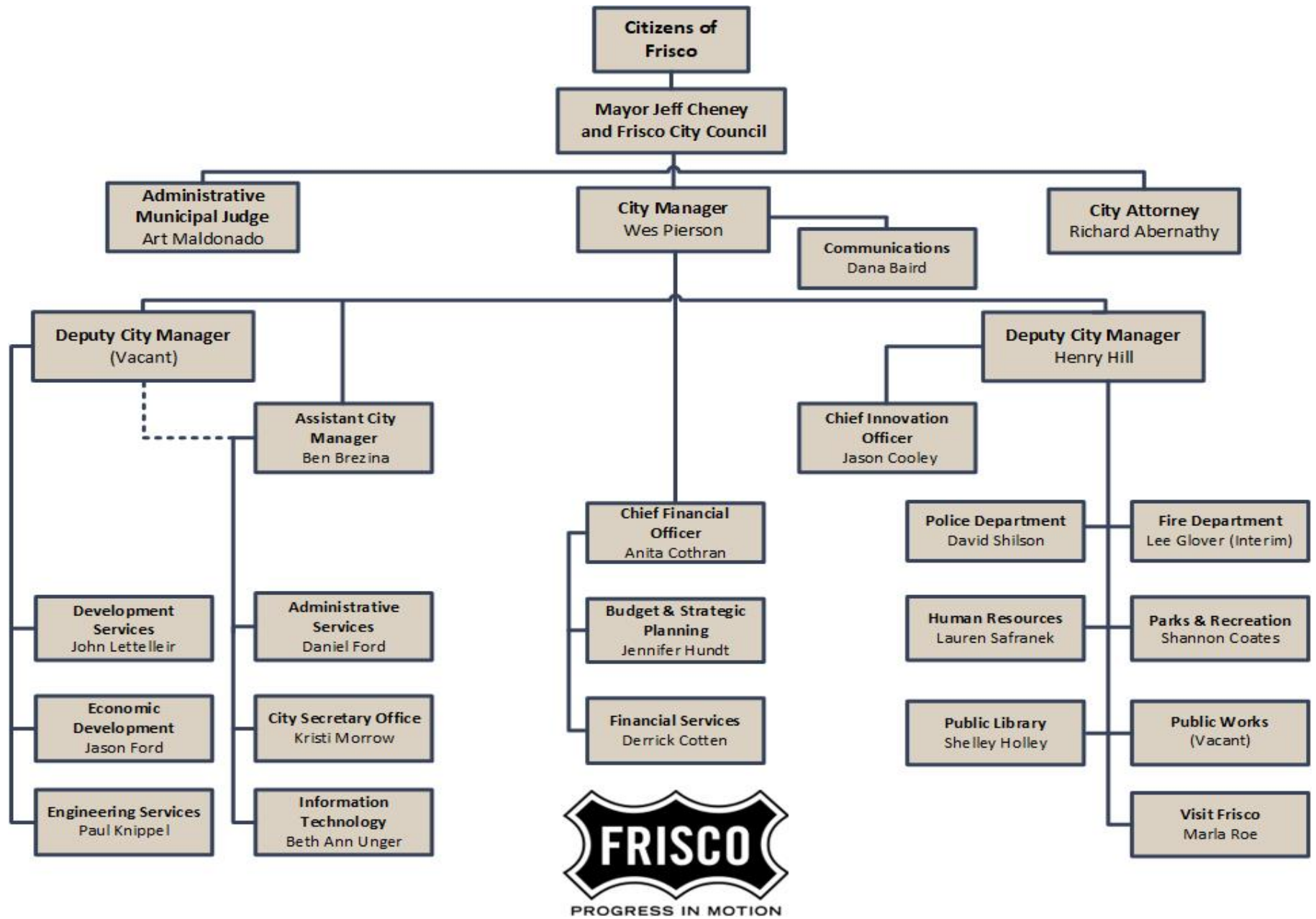
Donated capital assets, donated works of art and similar items and capital assets received in a service concession arrangement are reported at acquisition value rather than fair value. The City considers the asset as received when all requirements have been met by the developer including providing the City with affidavits of value.

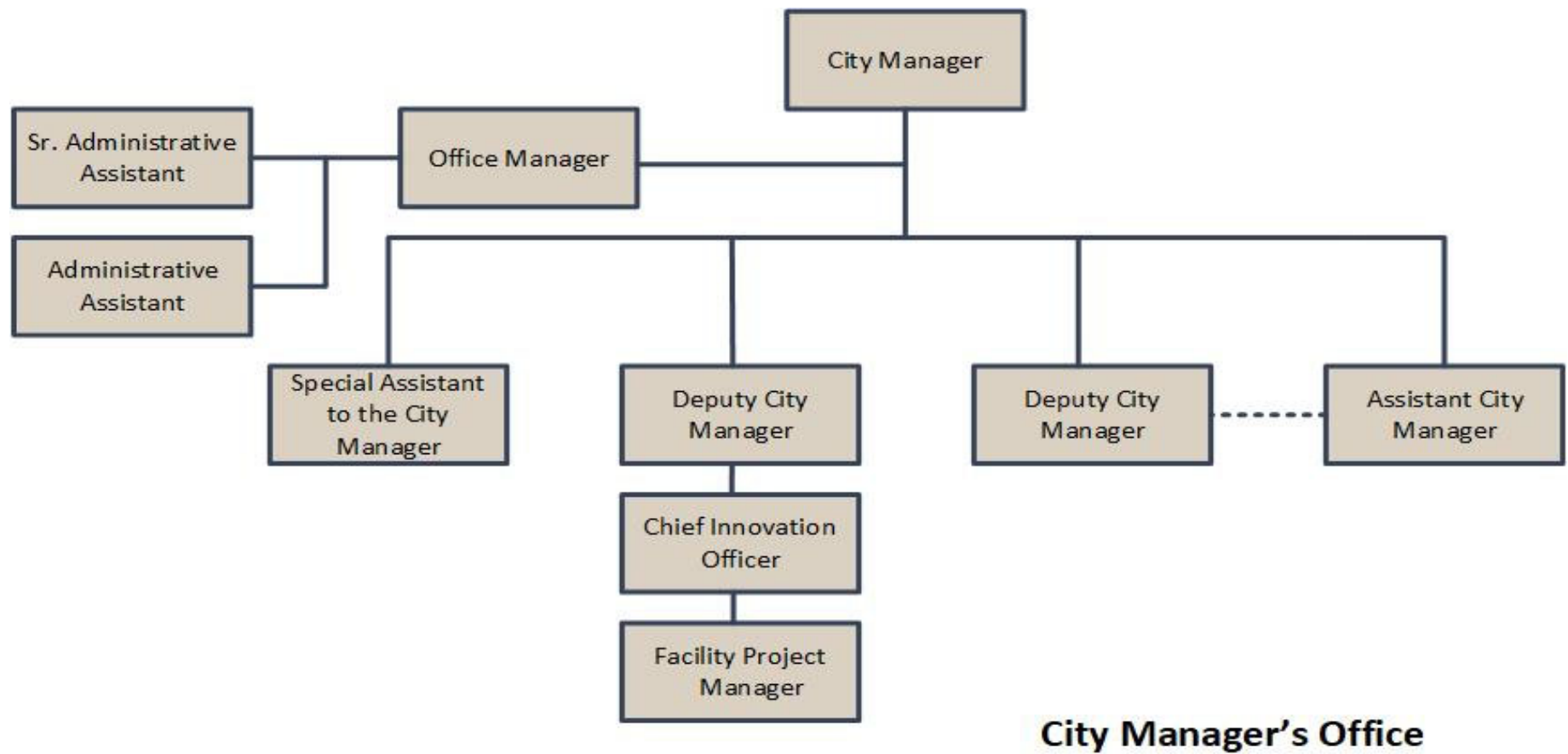
Public domain (infrastructure) assets consisting of roads, bridges, curbs and gutters, streets and sidewalks, drainage systems and lighting systems have been recorded at estimated historical cost.

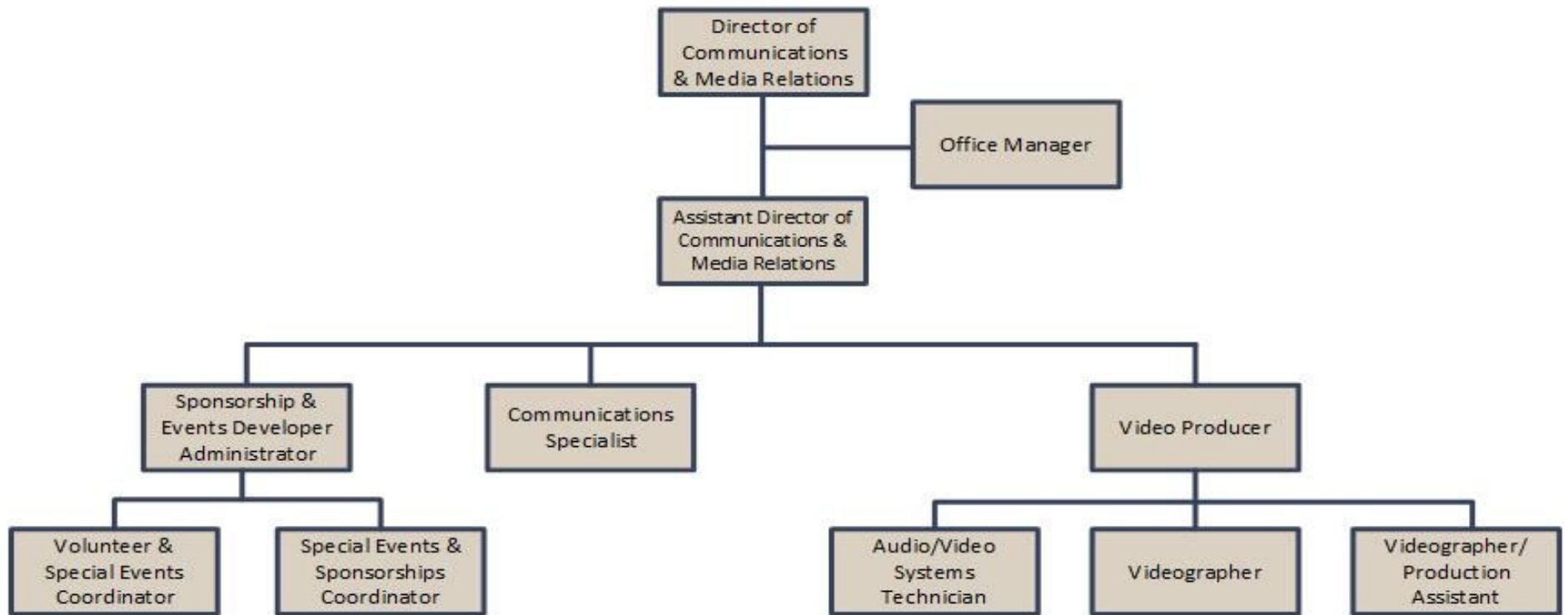
## **CAPITAL IMPROVEMENT PLANNING**

37.

The City distinguishes between capital assets and capital projects for the purposes of CIP. Outlays for capital assets and improvements are capitalized as the projects are constructed. The City's Finance and Engineering Departments meet regularly with the CMO to discuss the Long-Range Capital Plan based on the needs for capital improvements, potential new projects and the effect on the operating budget.

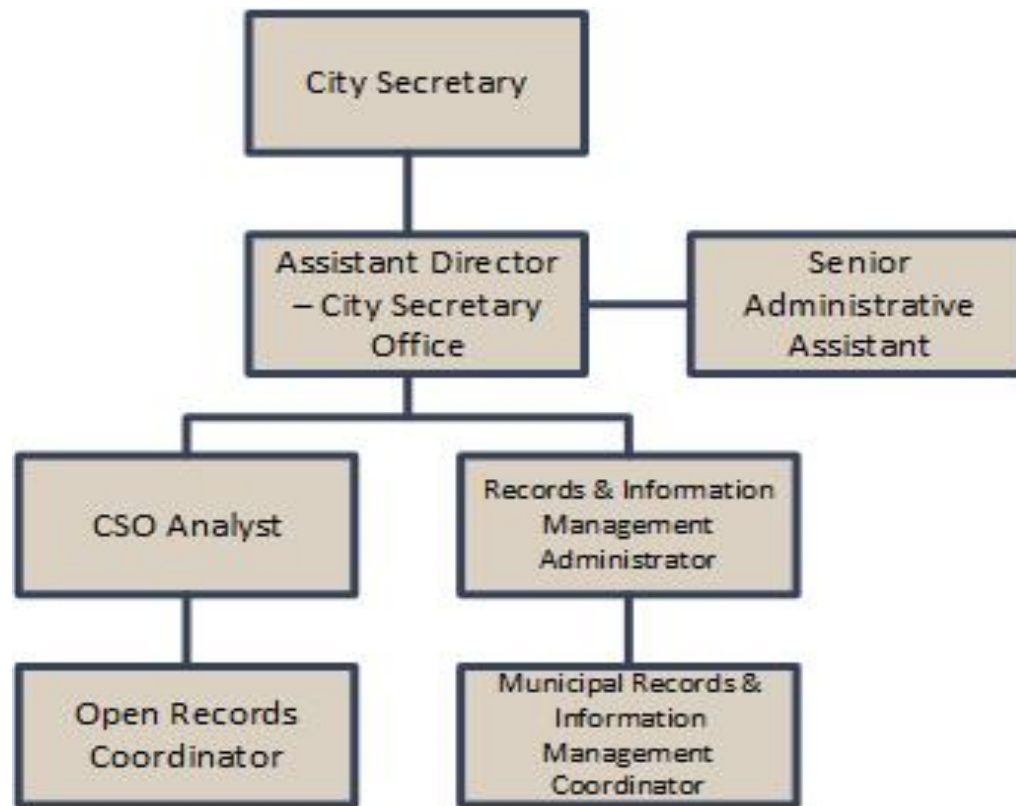




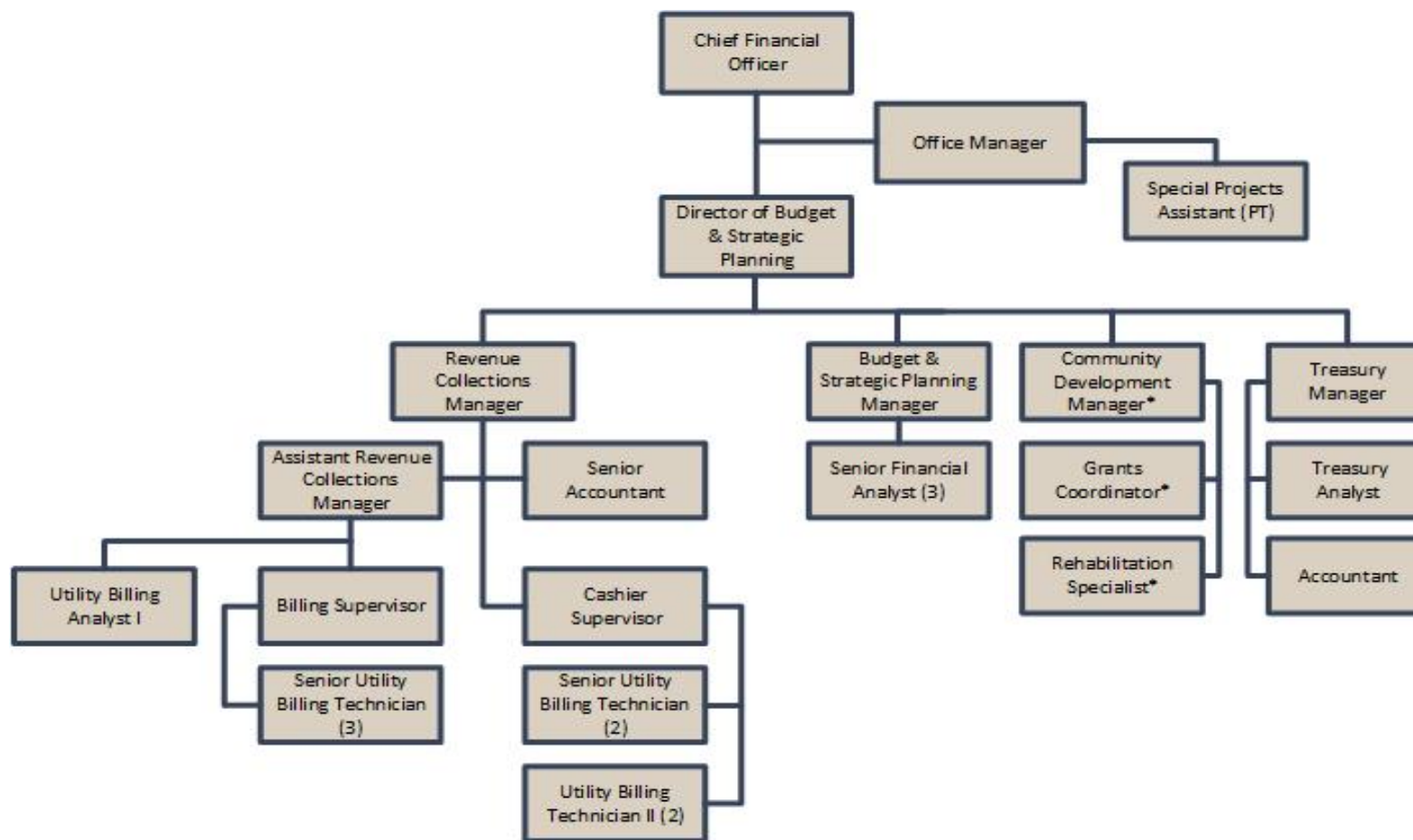


## Communications and Media Relations





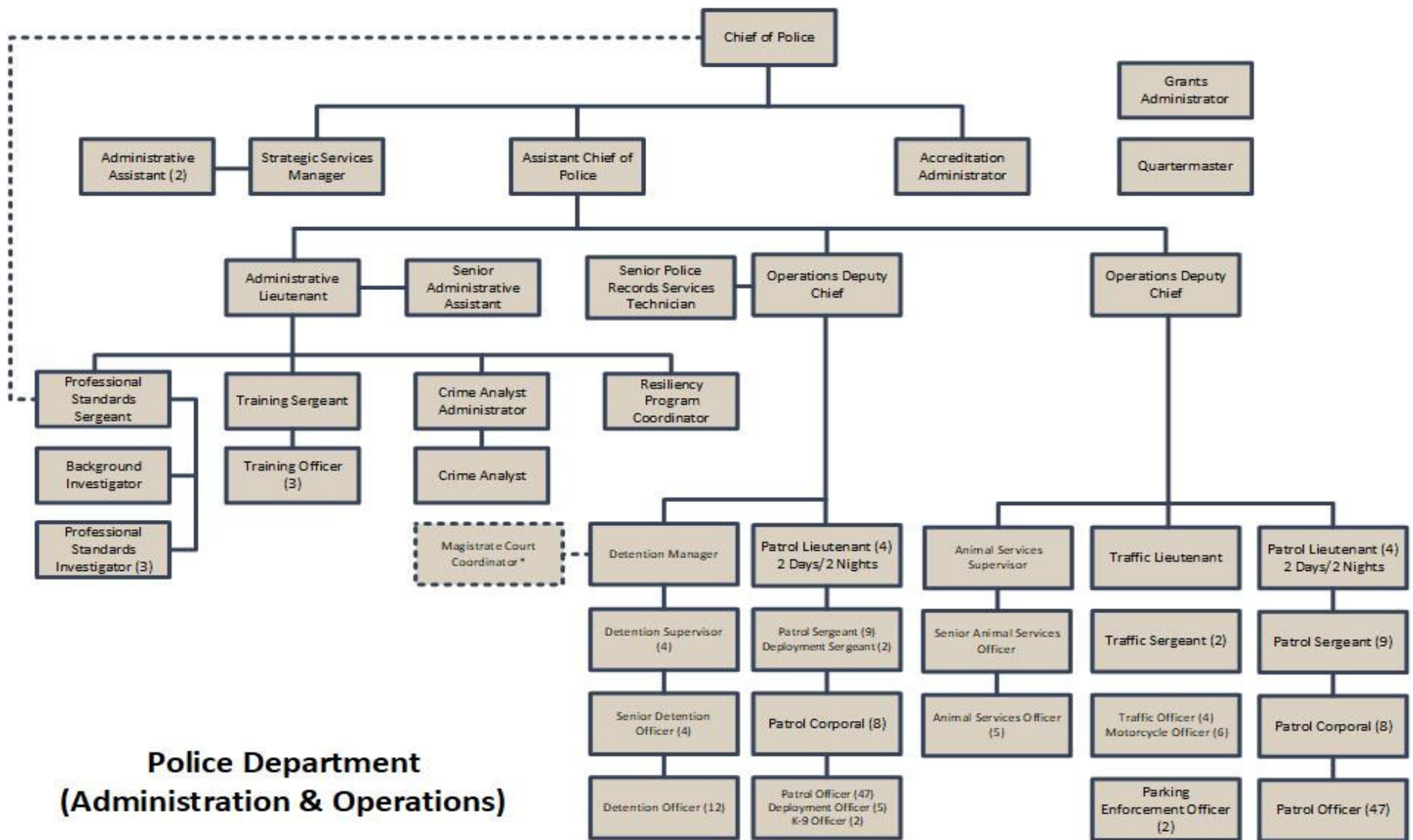
## City Secretary Office



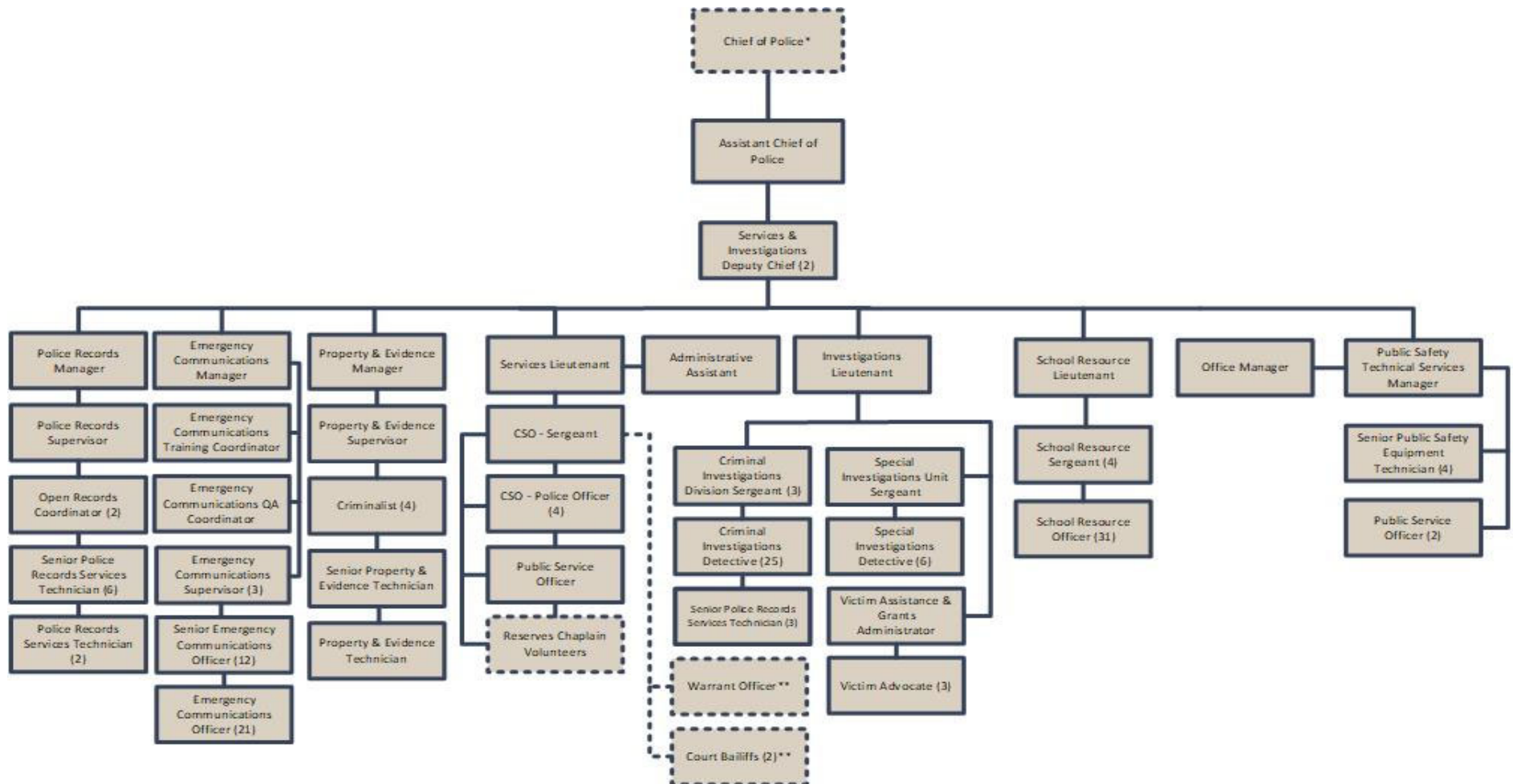
## Budget & Strategic Planning

\*Funded Partially by CDBG/Development Services





\* Position Accounted for on Financial Services Organization Chart

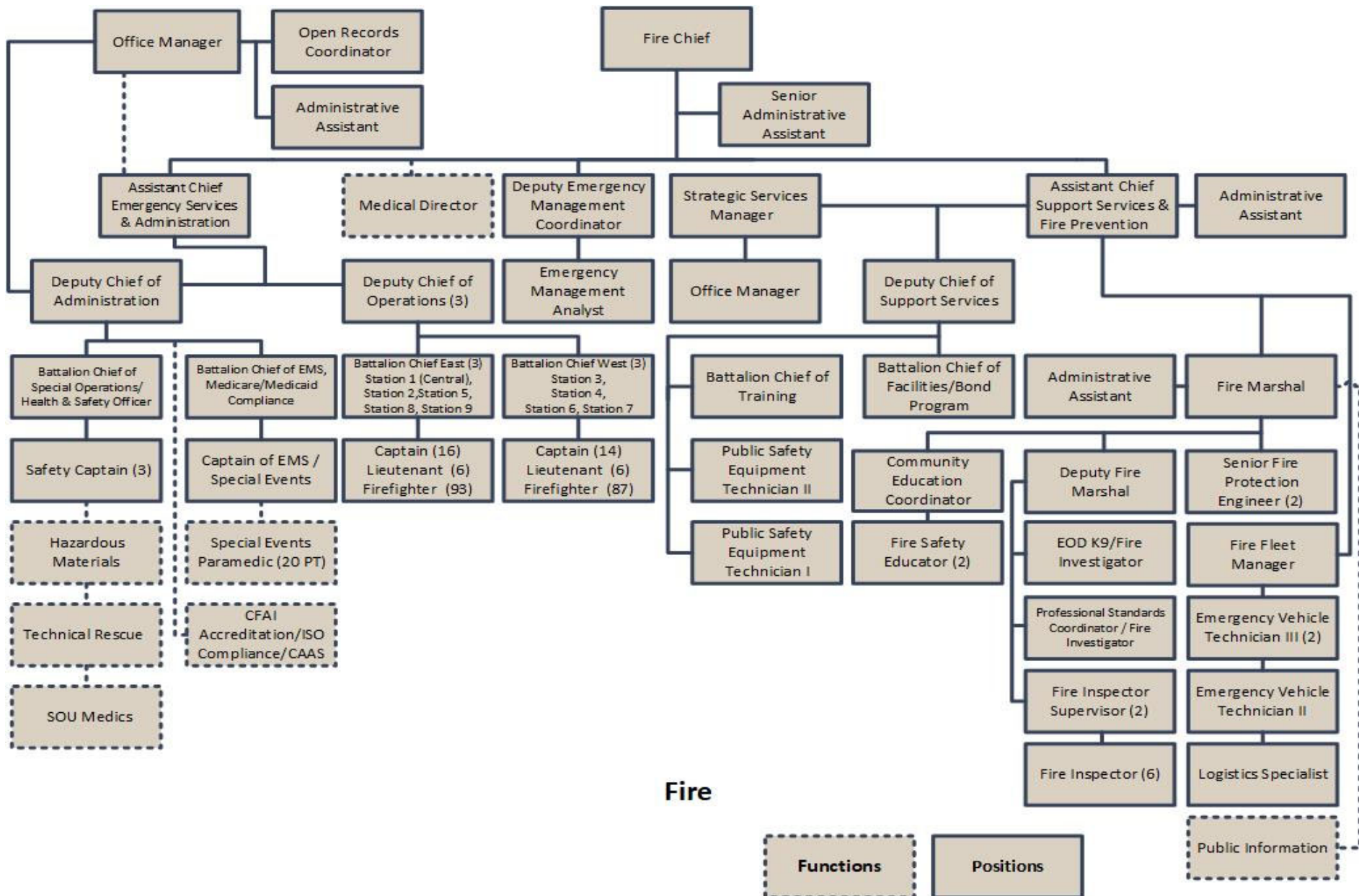


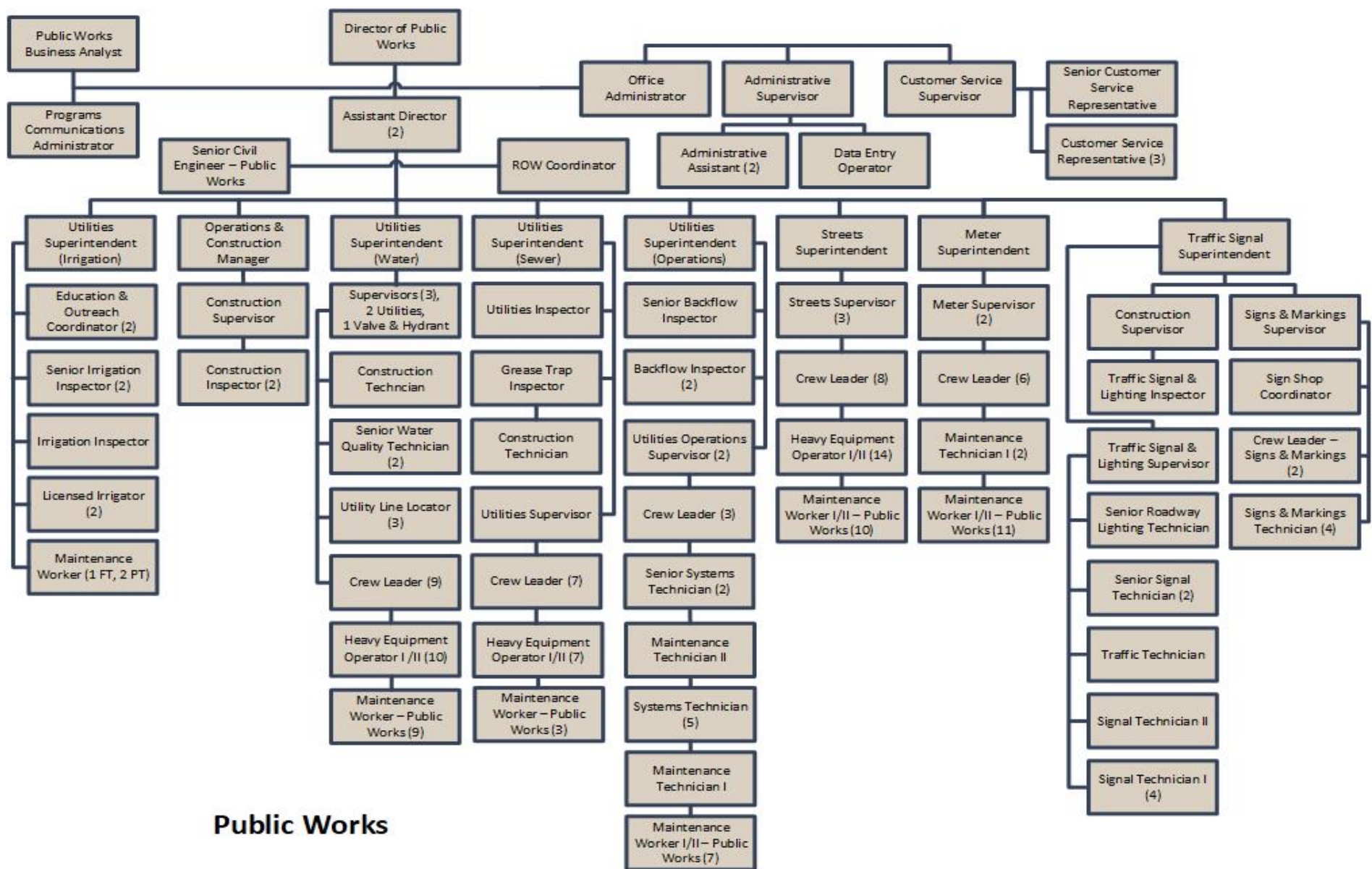
\*Position Accounted for on Administration & Operations Organization Chart

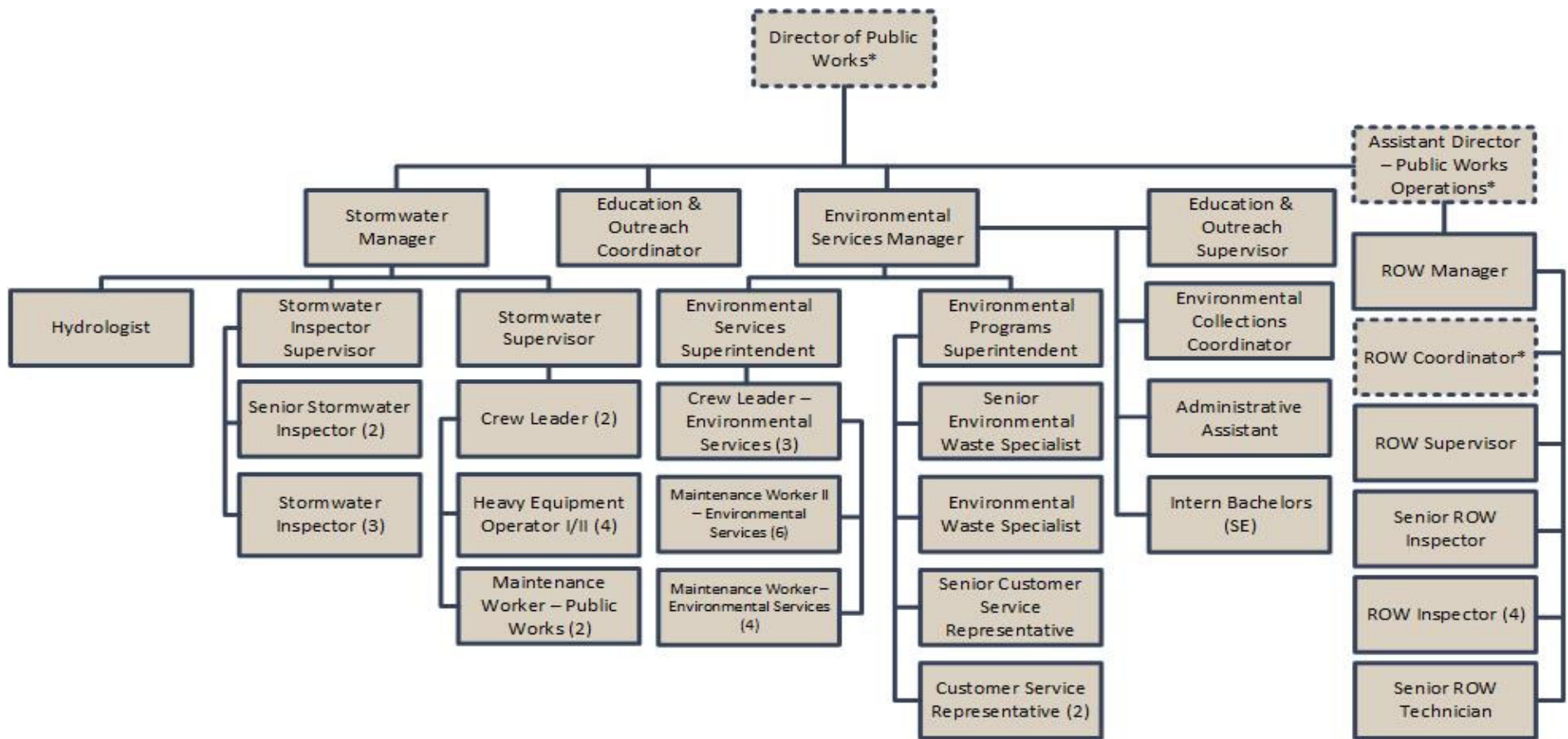
\*\*Positions Accounted for on Financial Services Organization Chart

## Police Department (Services & Investigations)





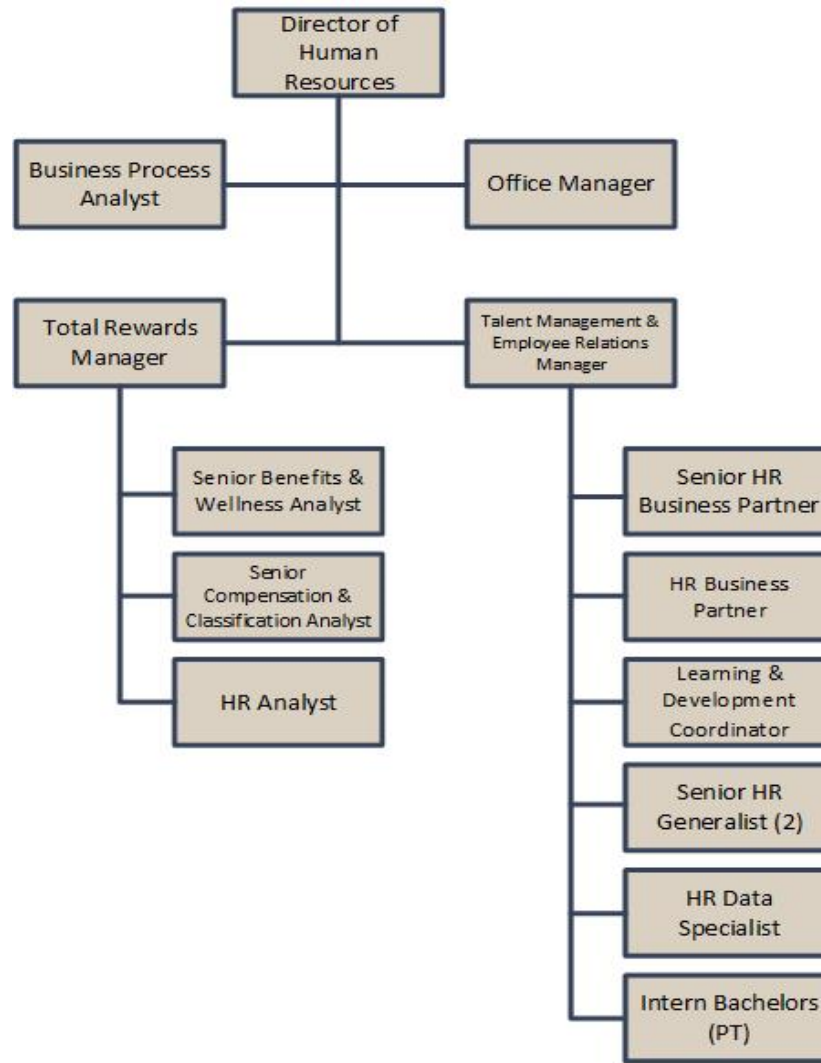




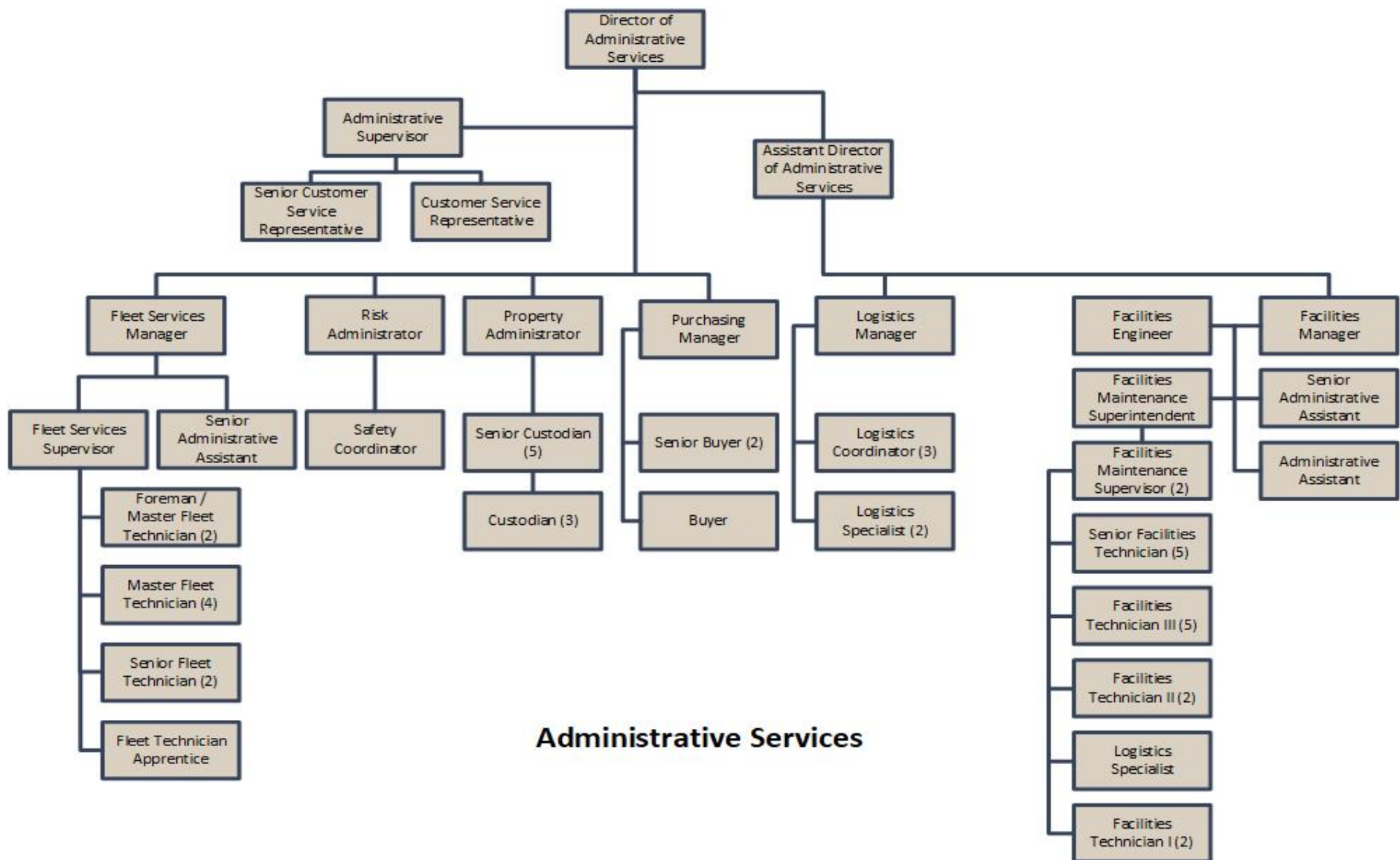
## Public Works

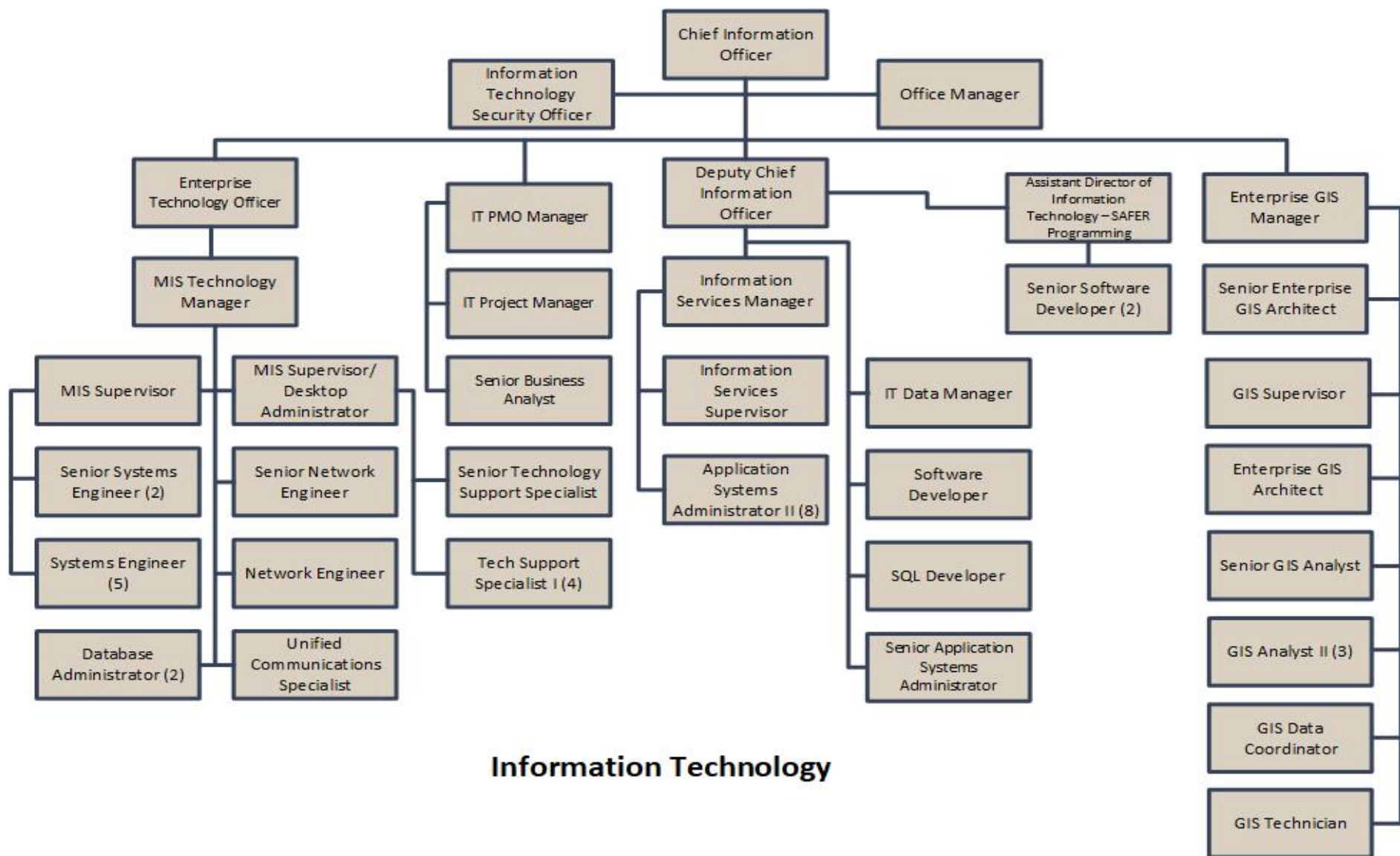
\*Position accounted for on preceding Public Works Organization Chart

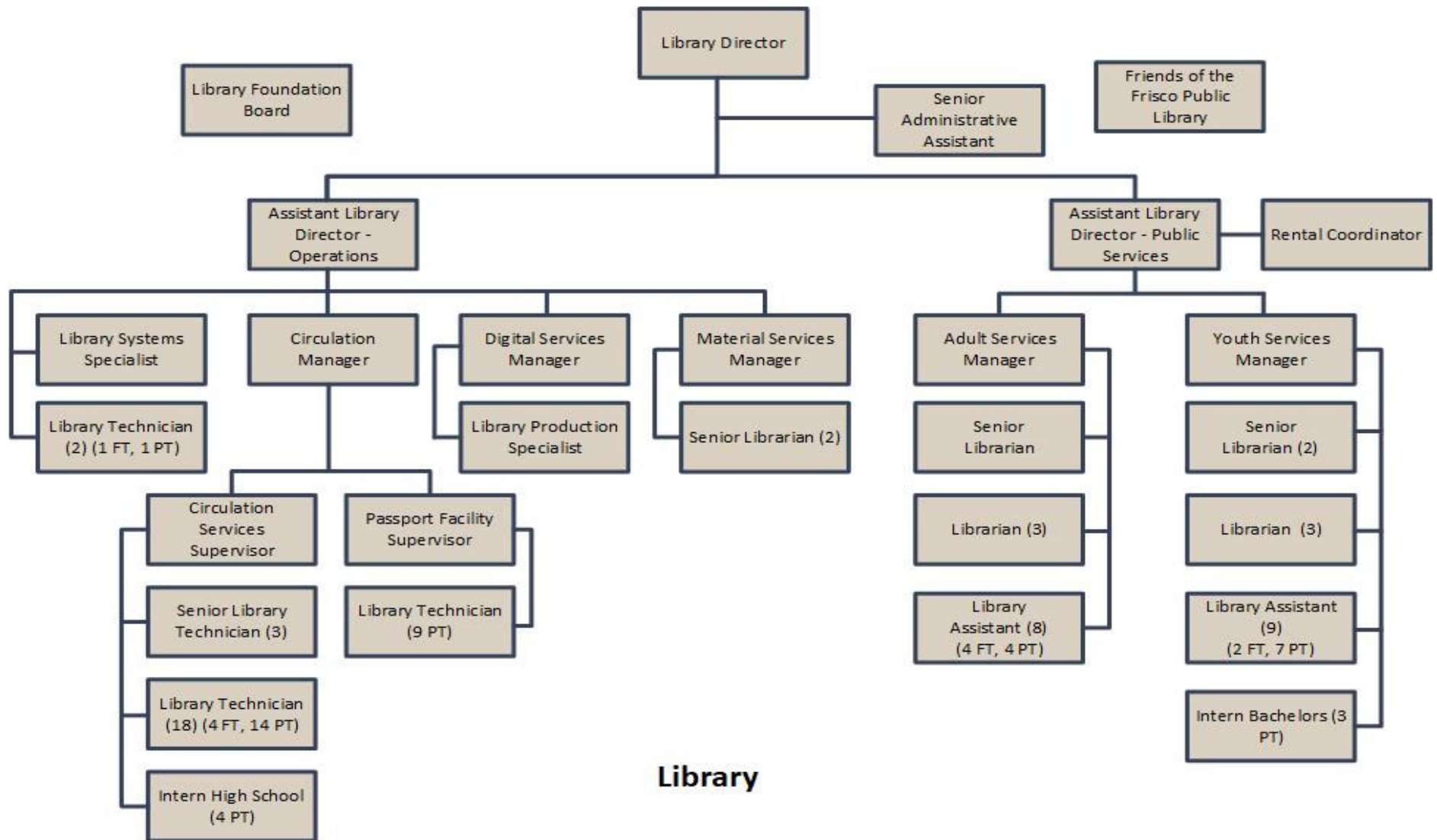




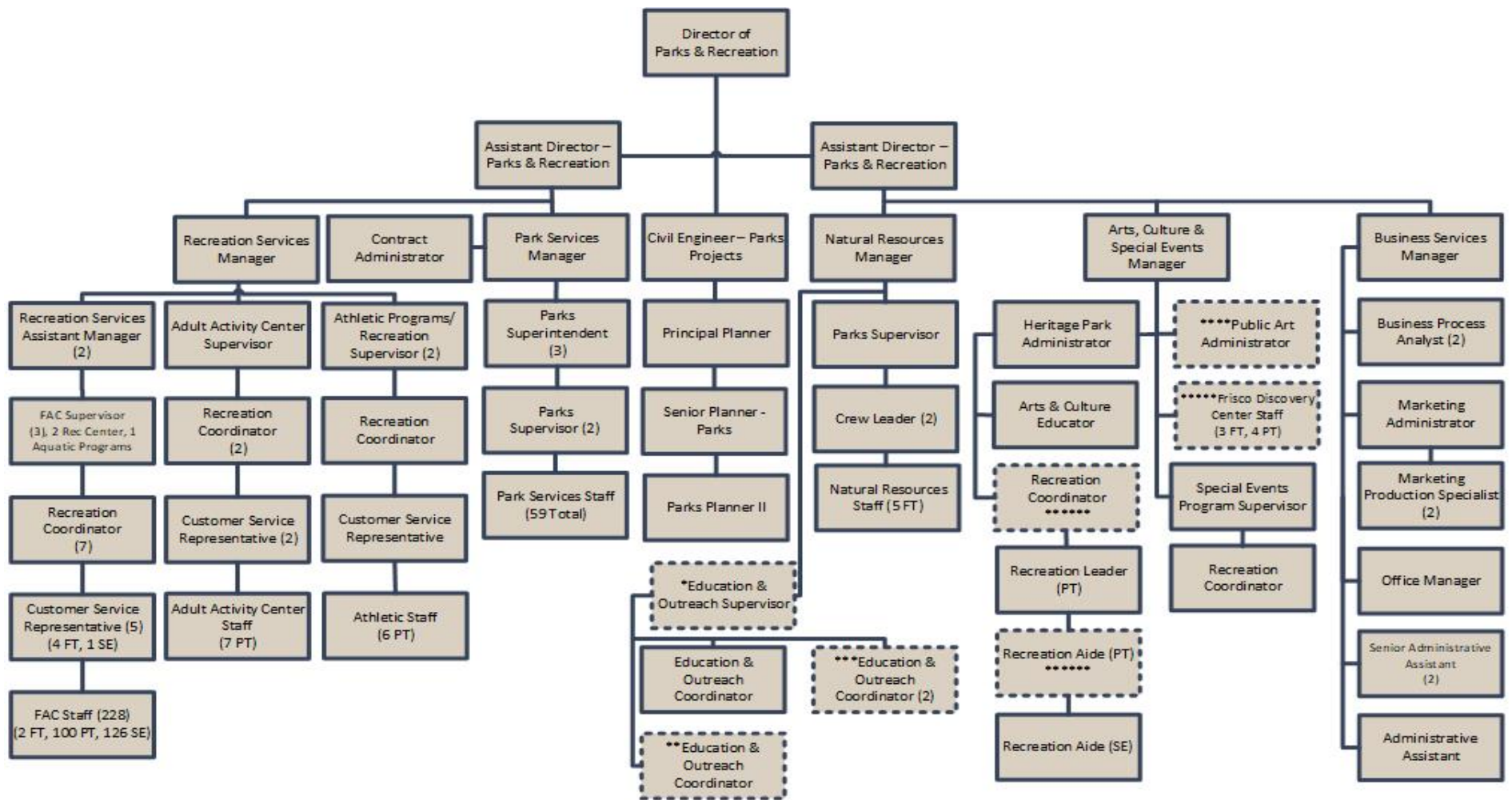
## Human Resources





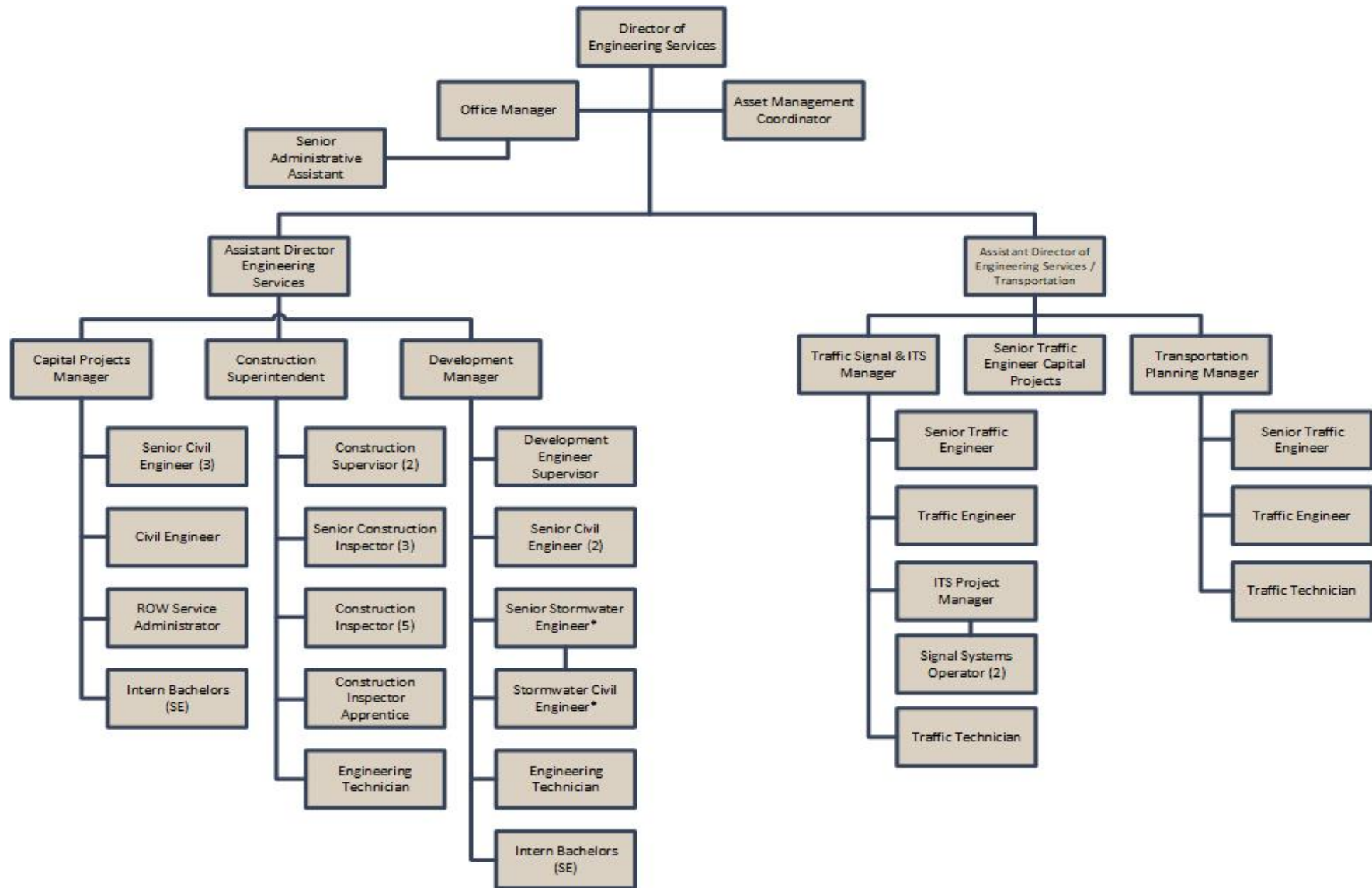






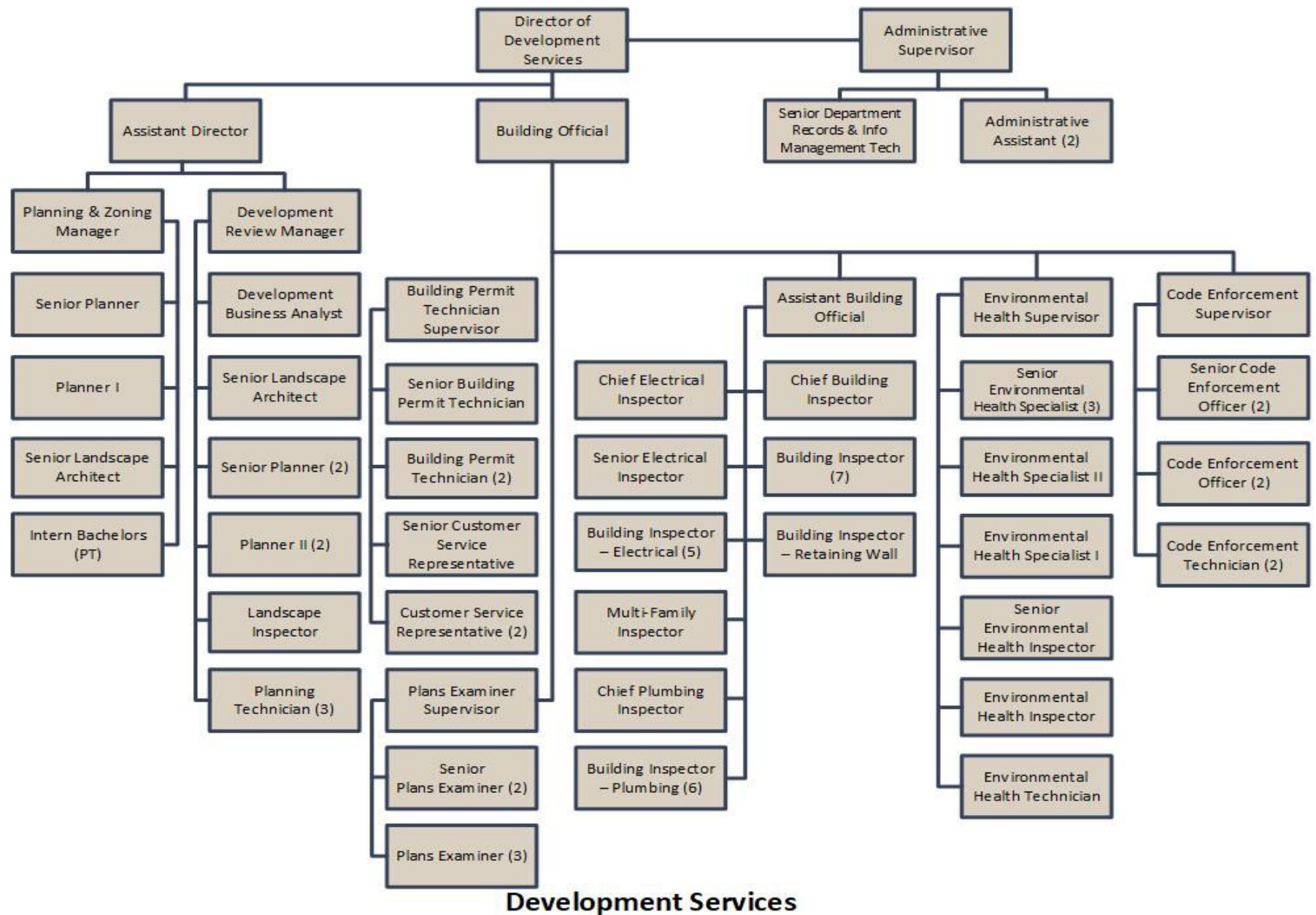
- \* Funded by Environmental Services & positions accounted for on Public Works Org Chart
- \*\* Funded by Stormwater Compliance & positions accounted for on Public Works Org Chart
- \*\*\* Funded by Public Works & positions accounted for on Public Works Utilities Org Chart
- \*\*\*\* Funded by Public Art Fund
- \*\*\*\*\* Funded by Frisco CDC
- \*\*\*\*\* Funded by Special Events – Heritage Village

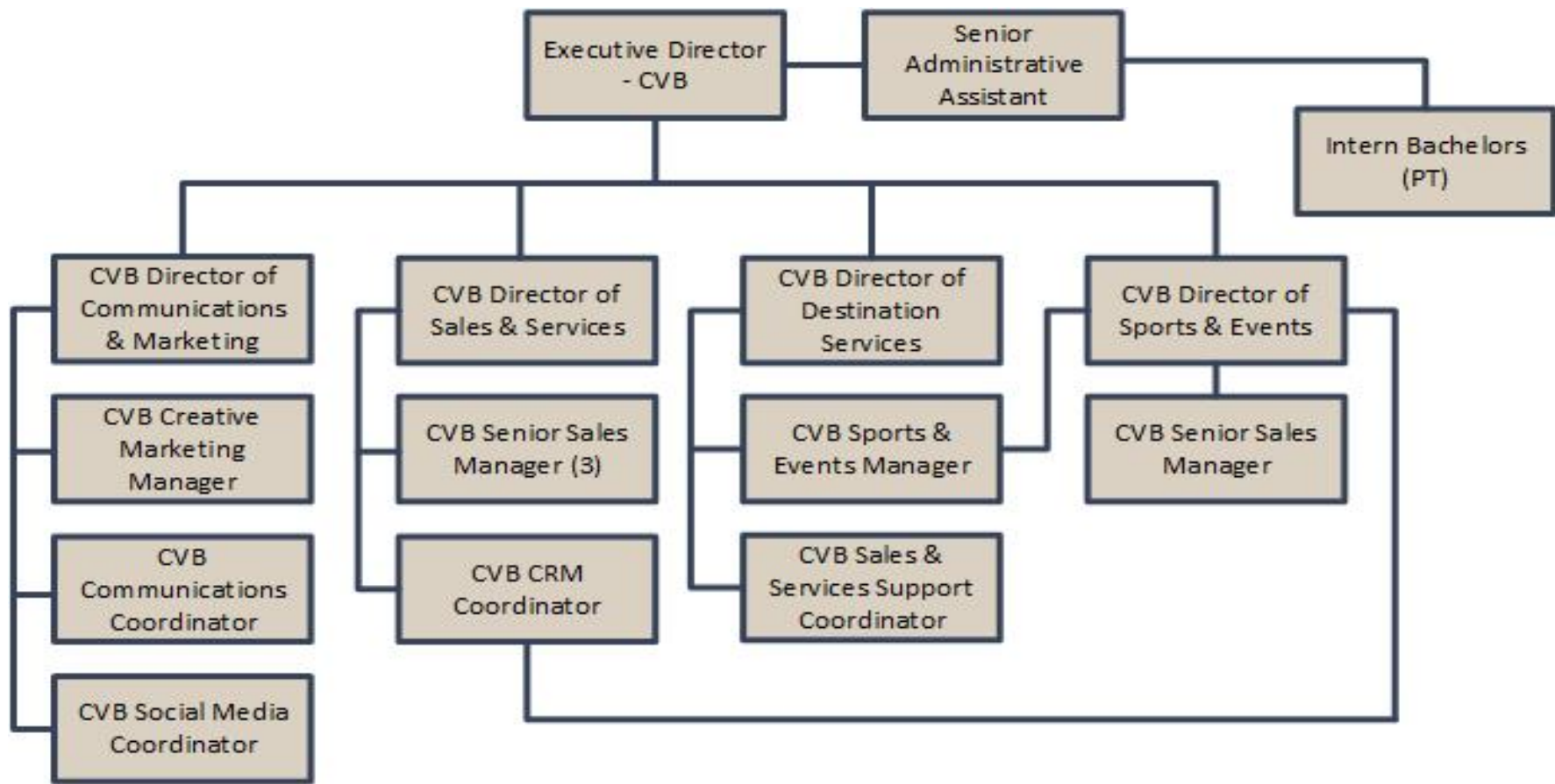
## Parks and Recreation



## Engineering Services

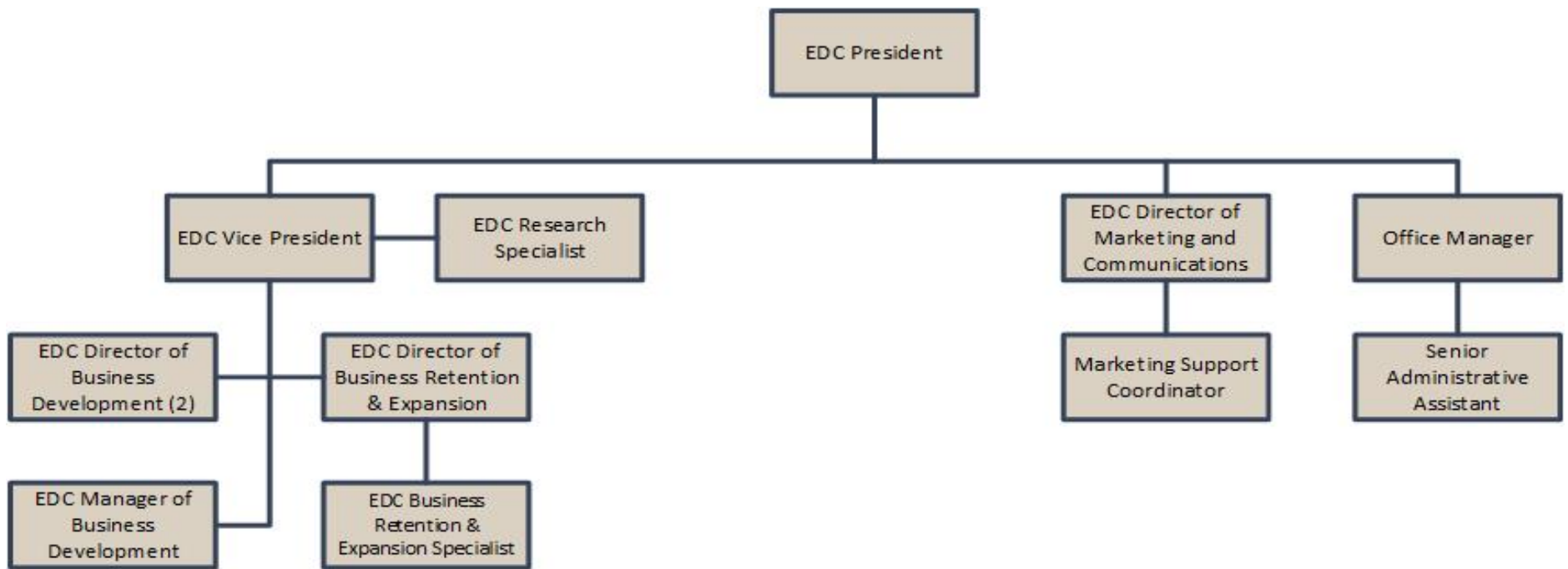
\* Funded by Stormwater Fund





## Convention & Visitors Bureau





## Economic Development Corporation



# GENERAL PAY PLAN

Updated 7/1/2022

For most current pay plans visit: <http://www.friscotexas.gov/290/Pay-Plans>

JOB CLASS TITLE	JOB CLASS CODE	FLSA	PAY GRADE	PERIOD	MINIMUM	MIDPOINT	MAXIMUM	3% Top Out with Merit Lump Sum
Assistant Swim Instructor II - PT	1534	N	116	Annual	\$ 29,891.94	\$ 35,870.12	\$ 41,848.56	\$ 43,104.02
Assistant Swim Instructor II - Seasonal	1703	N		Monthly	\$ 2,491.00	\$ 2,989.18	\$ 3,487.38	
Custodian	1079	N		Bi-Weekly	\$ 1,149.69	\$ 1,379.62	\$ 1,609.56	
Intern - High School	1502	N		Hourly	\$ 14.3711	\$ 17.2453	\$ 20.1195	
Recreation Aide - FT	1360	N						
Recreation Aide - PT	1361	N						
Recreation Aide - Seasonal	1706	N						
Driver - Bus/Van PT	1371	N	118	Annual	\$ 31,374.72	\$ 37,649.56	\$ 43,924.66	\$ 45,242.40
Intern - Bachelors	1501	N		Monthly	\$ 2,614.56	\$ 3,137.46	\$ 3,660.39	
Lifeguard PT	1355	N		Bi-Weekly	\$ 1,206.72	\$ 1,448.06	\$ 1,689.41	
Lifeguard - Seasonal	1705	N		Hourly	\$ 15.0840	\$ 18.1008	\$ 21.1176	
Recreation Leader - PT	1376	N						
Recreation Leader - Seasonal	1769	N						
Senior Custodian	1664	N						
Water Safety Instructor - PT	1077	N						
Water Safety Instructor - Seasonal	1707	N						
Head Lifeguard - Seasonal	1704	N	121	Annual	\$ 33,737.34	\$ 40,484.86	\$ 47,232.38	\$ 48,649.35
Head Lifeguard PT	1381	N		Monthly	\$ 2,811.45	\$ 3,373.74	\$ 3,936.03	
Maintenance Worker - Parks	1240	N		Bi-Weekly	\$ 1,297.59	\$ 1,557.11	\$ 1,816.63	
Maintenance Worker - Environmental Svcs	1414	N		Hourly	\$ 16.2199	\$ 19.4639	\$ 22.7079	
Utility Billing Technician I	1772	N						
Customer Service Representative	1320	N	124	Annual	\$ 36,278.58	\$ 43,534.14	\$ 50,789.96	\$ 52,313.66
Customer Service Representative - Seasonal	1828	N		Monthly	\$ 3,023.22	\$ 3,627.85	\$ 4,232.50	
Data Entry Operator	1674	N		Bi-Weekly	\$ 1,395.33	\$ 1,674.39	\$ 1,953.46	
Dept. Records & Info Mgmt Technician	1725	N		Hourly	\$ 17.4416	\$ 20.9299	\$ 24.4182	
Deputy Court Clerk I	1043	N						
Emergency Vehicle Technician Apprentice	1269	N						
Fleet Technician Apprentice	1260	N						
Intern - Masters	1503	N						
Irrigation Technician	1097	N						
Library Technician	1348	N						
Library Technician PT	1349	N						
Library Technician PT - TMRS	1354	N						
Maintenance Worker - Public Works	1713	N						
Maintenance Worker - Public Works PT	1832	N						
Maintenance Worker - Public Works Seasonal	1248	N						
Maintenance Worker II - Environmental Svcs	1812	N						
Maintenance Worker II - Parks	1811	N						
Police Records Services Technician	1729	N						
Recreation Facilities Monitor PT	1545	N						
Senior Head Lifeguard - PT TMRS	1829	N						
Signs and Markings Technician	1196	N						
Small Engine Mechanic	1086	N						
Accounting Technician I	1019	N	126	Annual	\$ 38,077.78	\$ 45,693.18	\$ 53,308.84	\$ 54,908.11
Administrative Assistant	1300	N		Monthly	\$ 3,173.15	\$ 3,807.77	\$ 4,442.40	
Arts Center Assistant	1687	N		Bi-Weekly	\$ 1,464.53	\$ 1,757.43	\$ 2,050.34	
Deputy Court Clerk II	1715	N		Hourly	\$ 18.3066	\$ 21.9679	\$ 25.6293	
Equipment Operator - Parks	1331	N						
Facilities Technician I	1244	N						
Maintenance Workers II - Public Works	1813	N						
Natural Resources Outreach Assistant - PT	1755	N						
Public Services Officer	2517	N						
Senior Irrigation Technician	1663	N						
Senior Small Engine Mechanic	1249	N						
Utility Billing Technician II	1773	N						
Crime Scene Technician	1516	N	128	Annual	\$ 39,966.68	\$ 47,959.86	\$ 55,953.04	\$ 57,631.63
Fleet Technician	1261	N		Monthly	\$ 3,330.56	\$ 3,996.66	\$ 4,662.75	
Heavy Equipment Operator I	1714	N		Bi-Weekly	\$ 1,537.18	\$ 1,844.61	\$ 2,152.04	
Licensed Irrigator	1424	N		Hourly	\$ 19.2147	\$ 23.0576	\$ 26.9005	
Logistics Specialist	1257	N						
Maintenance Technician I	1241	N						
Police Quartermaster	1824	N						
Property & Evidence Technician	1425	N						
Public Safety Equipment Technician I	1803	N						



# GENERAL PAY PLAN

Updated 7/1/2022

For most current pay plans visit: <http://www.friscotexas.gov/290/Pay-Plans>

JOB CLASS TITLE	JOB CLASS CODE	FLSA	PAY GRADE	PERIOD	MINIMUM	MIDPOINT	MAXIMUM	3% Top Out with Merit Lump Sum
Accounting Technician II	1020	N	130	Annual	\$ 41,948.92	\$ 50,338.60	\$ 58,728.28	\$ 60,490.13
Building Permit Technician	1135	N		Monthly	\$ 3,495.74	\$ 4,194.88	\$ 4,894.02	
Certified Applicator	1105	N		Bi-Weekly	\$ 1,613.42	\$ 1,936.10	\$ 2,258.78	
Code Enforcement Technician	1537	N		Hourly	\$ 20.1677	\$ 24.2012	\$ 28.2347	
Detention Officer	1253	N						
Environmental Health Technician	1510	N						
Environmental Waste Specialist	1163	N						
Fire Prevention Technician	1816	N						
Planning Technician	1138	N						
ROW Technician	1139	N						
Senior Customer Service Representative	1049	N						
Senior Dept. Records & Info Mgmt Technician	1726	N						
Senior Deputy Court Clerk	1048	N						
Senior Library Technician	1352	N						
Senior Library Technician PT	1449	N						
Senior Police Records Services Technician	1730	N						
Senior Property & Evidence Technician	1556	N						
Senior Utility Billing Technician	1774	N						
Utility Line Locator	1119	N						
Water Quality Technician	1120	N						
Animal Services Officer	1022	N	131	Annual	\$ 42,976.70	\$ 51,572.04	\$ 60,167.38	\$ 61,972.40
Facilities Technician II	1756	N		Monthly	\$ 3,581.39	\$ 4,297.67	\$ 5,013.95	
Parking Enforcement Officer	1678	N		Bi-Weekly	\$ 1,652.95	\$ 1,983.54	\$ 2,314.13	
Senior Administrative Assistant	1378	N		Hourly	\$ 20.6619	\$ 24.7942	\$ 28.9266	
Signal Technician I	1207	N						
Systems Technician	1121	N						
Environmental Health Inspector	1188	N	132	Annual	\$ 44,029.70	\$ 52,835.64	\$ 61,641.58	\$ 63,490.83
Heavy Equipment Operator II	1335	N		Monthly	\$ 3,669.14	\$ 4,402.97	\$ 5,136.80	
Human Resources Data Specialist	1844	N		Bi-Weekly	\$ 1,693.45	\$ 2,032.14	\$ 2,370.83	
Library Assistant	1081	N		Hourly	\$ 21.1681	\$ 25.4018	\$ 29.6354	
Library Assistant PT	1083	N						
Library Assistant PT - TMRS	1268	N						
Maintenance Technician II	1242	N						
Open Records Coordinator	1426	N						
Payroll Coordinator	1721	N						
ROW Coordinator	1683	N						
Senior Accounting Technician	1720	N						
Senior Fleet Technician	1262	N						
Senior Signs and Markings Technician	1266	N						
Utility Billing Analyst I	1754	N						
Administrative Supervisor	1660	N	133	Annual	\$ 45,108.44	\$ 54,130.18	\$ 63,151.92	\$ 65,046.48
Circulation Services Supervisor	1734	N		Monthly	\$ 3,759.04	\$ 4,510.85	\$ 5,262.66	
Code Enforcement Officer	1147	N		Bi-Weekly	\$ 1,734.94	\$ 2,081.93	\$ 2,428.92	
Crew Leader - Parks	1748	N		Hourly	\$ 21.6868	\$ 26.0241	\$ 30.3615	
Crew Leader - Environmental Svcs	1413	N						
Customer Service Supervisor	1676	N						
Engineering Technician	1137	N						
Environmental Collections Coordinator	1149	N						
Passport Services Supervisor	1826	N						
Recreation Coordinator	1783	N						
Rental Coordinator	1749	N						
Senior Building Permit Technician	1140	N						
Senior Detention Officer	1440	N						
Senior ROW Technician	1766	N						
Senior Systems Technician	1198	N						
Senior Water Quality Technician	1768	N						
Signal Technician II	1113	N						
Volunteer and Special Events Coordinator	1777	N						
Building Permit Technician Supervisor	1559	N	135	Annual	\$ 47,345.74	\$ 56,814.94	\$ 66,284.14	\$ 68,272.66
Construction Inspector Apprentice	1778	N		Monthly	\$ 3,945.48	\$ 4,734.58	\$ 5,523.68	
Crew Leader - Public Works	1312	N		Bi-Weekly	\$ 1,820.99	\$ 2,185.19	\$ 2,549.39	
Crew Leader - Meters	1415	N		Hourly	\$ 22.7624	\$ 27.3149	\$ 31.8674	
Emergency Vehicle Technician I	1758	N						
Facilities Technician III	1757	N						
Juvenile Case Manager	1847	N						



# GENERAL PAY PLAN

Updated 7/1/2022

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JOB CLASS TITLE	JOB CLASS CODE	FLSA	PAY GRADE	PERIOD	MINIMUM	MIDPOINT	MAXIMUM	3% Top Out with Merit Lump Sum
Roadway Lighting Technician	1116	N						
Senior Environmental Health Inspector	1661	N						
Senior Environmental Waste Specialist	1767	N						
Stormwater Inspector Apprentice	1821	N						
Construction Technician	1136	N	136	Annual	\$ 48,505.60	\$ 58,206.72	\$ 67,907.84	\$ 69,945.08
Master Fleet Technician	1263	N		Monthly	\$ 4,042.13	\$ 4,850.56	\$ 5,658.99	
Emergency Communications Officer	1797	N		Bi-Weekly	\$ 1,865.60	\$ 2,238.72	\$ 2,611.84	
Senior Signal Technician	1114	N		Hourly	\$ 23.3200	\$ 27.9840	\$ 32.6480	
Traffic Technician	1143	N						
Arts & Culture Educator	1712	N	137	Annual	\$ 49,693.80	\$ 59,632.82	\$ 69,571.32	\$ 71,658.46
Backflow Inspector	1122	N		Monthly	\$ 4,141.15	\$ 4,969.40	\$ 5,797.61	
Building Inspector	1154	N		Bi-Weekly	\$ 1,911.30	\$ 2,293.57	\$ 2,675.82	
Construction Inspector	1133	N		Hourly	\$ 23.8913	\$ 28.6696	\$ 33.4478	
CVB Communications Coordinator	1830	N						
CVB CRM Coordinator	1690	N						
CVB Social Media Coordinator	1831	N						
CVB Sales & Services Support Coordinator	1699	N						
Education & Outreach Coordinator	1744	N						
Environmental Health Specialist I	1837	N						
Fire Safety Educator	1171	N						
Fire Safety Educator - PT	1179	N						
Grease Trap Inspector	1822	N						
Irrigation Inspector	1100	N						
Landscape Inspector	1731	N						
Library Production Specialist	1337	N						
Logistics Coordinator	1267	N						
Marketing Specialist - P&R	1689	N						
Marketing Support Coordinator - EDC	1700	N						
Multi-Family Inspector	1270	N						
Municipal Records & Info Mgmt Coordinator	1727	N						
Office Manager	1375	N						
Plans Examiner	1142	N						
Public Safety Equipment Technician II	1804	N						
ROW Inspector	1159	N						
Senior Human Resources Data Specialist	1845	N						
Senior Payroll Coordinator	1722	N						
Signal Systems Operator	1106	N						
Stormwater Inspector	1131	N						
Traffic Signal & Lighting Inspector	1717	N						
Utilities Inspector	1710	N						
Waste Reduction Programs Coordinator	1753	N						
Senior Emergency Communications Officer	1798	N	138	Annual	\$ 50,911.64	\$ 61,094.02	\$ 71,276.40	\$ 73,414.69
Sign Shop Coordinator	1206	N		Monthly	\$ 4,242.64	\$ 5,091.17	\$ 5,939.70	
Technical Director - Discovery Center	1518	N		Bi-Weekly	\$ 1,958.14	\$ 2,349.77	\$ 2,741.40	
Videographer	1525	N		Hourly	\$ 24.4768	\$ 29.3721	\$ 34.2675	
Senior Animal Services Officer	1520	N	139	Annual	\$ 52,250.12	\$ 62,700.30	\$ 73,150.22	\$ 75,344.73
Senior Systems Signal Operator	1436	N		Monthly	\$ 4,354.18	\$ 5,225.03	\$ 6,095.85	
				Bi-Weekly	\$ 2,009.62	\$ 2,411.55	\$ 2,813.47	
				Hourly	\$ 25.1203	\$ 30.1444	\$ 35.1684	
Communications Specialist	1701	N	140	Annual	\$ 52,772.72	\$ 64,646.66	\$ 76,520.34	\$ 78,815.95
Business Process Analyst	1523	EX		Monthly	\$ 4,397.73	\$ 5,387.22	\$ 6,376.70	
Civilian Background Investigator	1818	N		Bi-Weekly	\$ 2,029.72	\$ 2,486.41	\$ 2,943.09	
Crime Analyst	1180	N		Hourly	\$ 25.3715	\$ 31.0801	\$ 36.7886	
Criminalist	1166	N						
Emergency Management Analyst	1446	N						
Environmental Health Specialist II	1839	N						
Heritage Park Administrator	1006	EX						
Librarian	1342	EX						
Librarian PT	1343	N						
Marketing Administrator	1177	EX						
Emergency Communications QA Coordinator	1800	N						
Public Art Administrator	1004	EX						
Recreation Services Sales Administrator	1782	EX						
Rehabilitation Specialist	1184	N						
Resiliency Program Coordinator	1788	N						



# GENERAL PAY PLAN

Updated 7/1/2022

For most current pay plans visit: <http://www.friscotexas.gov/290/Pay-Plans>

JOB CLASS TITLE	JOB CLASS CODE	FLSA	PAY GRADE	PERIOD	MINIMUM	MIDPOINT	MAXIMUM	3% Top Out with Merit Lump Sum
Senior Backflow Inspector	1409	N						
Senior Building Inspector	1517	N						
Senior Code Enforcement Officer	1151	N						
Senior Construction Inspector	1134	N						
Senior Facilities Technician	1245	N						
Senior Irrigation Inspector	1104	N						
Senior Plans Examiner	1144	N						
Senior Roadway Lighting Technician	1098	N						
Senior ROW Inspector	1505	N						
Senior Stormwater Inspector	1203	N						
Victim Advocate	1169	N						
Accountant	1014	EX	141	Annual	\$ 53,502.02	\$ 65,539.76	\$ 77,577.76	\$ 79,905.09
Budget Analyst I	1015	EX		Monthly	\$ 4,458.50	\$ 5,461.65	\$ 6,464.81	
Buyer	1011	EX		Bi-Weekly	\$ 2,057.77	\$ 2,520.76	\$ 2,983.76	
Accreditation Administrator	1416	EX		Hourly	\$ 25.7221	\$ 31.5095	\$ 37.2970	
Aquatic Supervisor	1762	EX						
Assistant City Secretary	1402	N						
Athletic Center Supervisor - Fun Club/Zone	1679	EX						
Athletic Supervisor	1544	EX						
AV Systems Technician	1786	EX						
Community Education Coordinator	1408	EX						
Discovery Center Supervisor	1513	EX						
Education & Outreach Supervisor	1737	EX						
Emergency Vehicle Technician II	1759	N						
Foreman/Master Fleet Technician	1264	N						
Grants Coordinator	1698	N						
Hydrologist	1444	EX						
Landscape Architect	1162	EX						
Learning and Development Coordinator	1695	N						
Magistrate Court Coordinator	1838	EX						
Municipal Court Coordinator	1050	EX						
Planner I	1161	EX						
Recreation Center Supervisor	1428	EX						
Recreation Programs Supervisor	1391	EX						
Adult Activity Center Supervisor	1074	EX						
Treasury Analyst I	1445	EX						
CVB Sports & Events Services Manager	8022	EX	142	Annual	\$ 54,812.42	\$ 67,145.26	\$ 79,478.10	\$ 81,862.44
Fire Inspector	1178	N		Monthly	\$ 4,567.70	\$ 5,595.44	\$ 6,623.18	
Safety Coordinator	1535	EX		Bi-Weekly	\$ 2,108.17	\$ 2,582.51	\$ 3,056.85	
				Hourly	\$ 26.3521	\$ 32.2814	\$ 38.2106	
Senior Buyer	1058	EX	143	Annual	\$ 56,155.58	\$ 68,790.54	\$ 81,425.50	\$ 83,868.27
Senior Environmental Health Specialist	1662	N		Monthly	\$ 4,679.63	\$ 5,732.55	\$ 6,785.46	
Senior Librarian	1344	EX		Bi-Weekly	\$ 2,159.83	\$ 2,645.79	\$ 3,131.75	
				Hourly	\$ 26.9979	\$ 33.0724	\$ 39.1469	
Accountant II	1404	EX	144	Annual	\$ 57,559.32	\$ 70,510.18	\$ 83,461.04	\$ 85,964.87
Benefits & Wellness Analyst	1509	EX		Monthly	\$ 4,796.61	\$ 5,875.85	\$ 6,955.09	
CVB Sales Manager	8000	EX		Bi-Weekly	\$ 2,213.82	\$ 2,711.93	\$ 3,210.04	
Human Resources Analyst	1029	EX		Hourly	\$ 27.6728	\$ 33.8991	\$ 40.1255	
Human Resources Business Partner	1842	N						
Animal Services Supervisor	1145	N	145	Annual	\$ 58,940.96	\$ 72,202.78	\$ 85,464.34	\$ 88,028.27
Asset Management Coordinator	1752	EX		Monthly	\$ 4,911.75	\$ 6,016.90	\$ 7,122.03	
Billing Supervisor	4037	EX		Bi-Weekly	\$ 2,266.96	\$ 2,777.03	\$ 3,287.09	
Cashier Supervisor	4026	EX		Hourly	\$ 28.3370	\$ 34.7129	\$ 41.0886	
Chief Building Inspector	1158	EX						
Code Enforcement Supervisor	1186	N						
Construction Supervisor	1430	N						
Contract Administrator - Parks & Recreation	1789	EX						
Deputy City Secretary	1691	EX						
Detention Supervisor	1250	N						
Emergency Communications Supervisor	1801	N						
Emergency Communications Training Coordinator	1799	N						
Emergency Vehicle Technician III	1760	N						
Interactive Media Administrator	1433	EX						
Irrigation Supervisor	1258	N						
Meter Supervisor	1111	N						



# GENERAL PAY PLAN

Updated 7/1/2022

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JOB CLASS TITLE	JOB CLASS CODE	FLSA	PAY GRADE	PERIOD	MINIMUM	MIDPOINT	MAXIMUM	3% Top Out with Merit Lump Sum
Parks Supervisor	1107	N						
Planner II	1807	EX						
Plans Examiner Supervisor	1146	EX						
Police Records Supervisor	1531	N						
Property and Evidence Supervisor	1669	N						
PW Office Administrator	1790	EX						
ROW Supervisor	1718	N						
Senior Public Safety Equipment Technician	1805	EX						
Signs and Markings Supervisor	1521	N						
Stormwater Inspection Supervisor	1671	N						
Stormwater Supervisor	1256	N						
Streets Supervisor	1108	N						
Traffic Signal & Lighting Supervisor	1117	N						
Utilities Supervisor	1109	N						
Utility Operations Supervisor	1448	N						
Valve & Hydrant Supervisor	1110	N						
Victim Assistance Supervisor	1835	N						
Video Producer	1438	EX						
Engineer In Training (EIT)	1128	EX	146	Annual	\$ 60,384.74	\$ 73,971.56	\$ 87,558.12	\$ 90,184.86
Fire Engineering Associate	1508	EX		Monthly	\$ 5,032.06	\$ 6,164.30	\$ 7,296.51	
Programs Communications Administrator - PW	1750	EX		Bi-Weekly	\$ 2,322.49	\$ 2,845.06	\$ 3,367.62	
				Hourly	\$ 29.0311	\$ 35.5633	\$ 42.0953	
CVB Senior Convention Services & Tourism Manager	8124	EX	147	Annual	\$ 61,864.14	\$ 75,783.76	\$ 89,703.12	\$ 92,394.21
EDC Business Retention & Expansion Specialist	1793	EX		Monthly	\$ 5,155.35	\$ 6,315.31	\$ 7,475.26	
EDC Research Specialist	1794	EX		Bi-Weekly	\$ 2,379.39	\$ 2,914.76	\$ 3,450.12	
Facilities Maintenance Supervisor	1504	N		Hourly	\$ 29.7424	\$ 36.4345	\$ 43.1265	
Crime Analyst Administrator	1745	EX	148	Annual	\$ 63,379.94	\$ 77,640.42	\$ 91,900.90	\$ 94,657.93
Property Administrator	1688	EX		Monthly	\$ 5,281.66	\$ 6,470.04	\$ 7,658.41	
Risk Administrator	1543	EX		Bi-Weekly	\$ 2,437.69	\$ 2,986.17	\$ 3,534.65	
Sponsorship & Event Development Administrator	1431	EX		Hourly	\$ 30.4711	\$ 37.3271	\$ 44.1831	
Victim Assistance and Grants Administrator	1187	EX						
Environmental Health Supervisor	1190	EX	149	Annual	\$ 64,964.38	\$ 79,581.58	\$ 94,198.52	\$ 97,024.48
Fire Inspector Supervisor	1827	N		Monthly	\$ 5,413.70	\$ 6,631.80	\$ 7,849.88	
Fleet Services Supervisor	1093	N		Bi-Weekly	\$ 2,498.63	\$ 3,060.83	\$ 3,623.02	
Library Systems Specialist	1363	EX		Hourly	\$ 31.2329	\$ 38.2604	\$ 45.2878	
Senior Accountant	1686	EX						
Senior Benefits/Wellness Analyst	1761	EX						
Senior Compensation & Classification Analyst	1668	EX						
Senior Financial Analyst	1412	EX						
Senior Human Resources Business Partner	1843	EX						
Senior Landscape Architect	4004	EX						
Senior Planner	1176	EX						
Senior Planner - Parks	1065	EX						
Compliance Official	1785	EX	150	Annual	\$ 66,588.60	\$ 81,571.10	\$ 96,553.34	\$ 99,449.94
CVB Creative Marketing Manager	1763	EX		Monthly	\$ 5,549.05	\$ 6,797.59	\$ 8,046.11	
ROW Service Administrator	1421	EX		Bi-Weekly	\$ 2,561.10	\$ 3,137.35	\$ 3,713.59	
				Hourly	\$ 32.0138	\$ 39.2169	\$ 46.4199	
Adult Services Manager	1356	EX	153	Annual	\$ 71,617.00	\$ 87,730.76	\$ 103,844.52	\$ 106,959.86
Animal Services Manager	1199	EX		Monthly	\$ 5,968.08	\$ 7,310.90	\$ 8,653.71	
Assistant Building Official	4006	EX		Bi-Weekly	\$ 2,754.50	\$ 3,374.26	\$ 3,994.02	
Assistant Manager - Recreation Services	1836	EX		Hourly	\$ 34.4313	\$ 42.1783	\$ 49.9253	
Assistant Municipal Court Administrator	1775	EX						
Assistant Revenue Collections Manager	1439	EX						
Circulation Manager	1084	EX						
Construction Superintendent	1420	EX						
Digital Services Manager	1743	EX						
Environmental Programs Superintendent	1846	EX						
Environmental Services Superintendent	1711	EX						
Fire Protection Engineer	1195	EX						
Material Services Manager	1728	EX						
Meter Superintendent	4011	EX						
Parks Superintendent	4120	EX						
Permit Services Official	1696	EX						
Principal Planner	1792	EX						



# GENERAL PAY PLAN

Updated 7/1/2022

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JOB CLASS TITLE	JOB CLASS CODE	FLSA	PAY GRADE	PERIOD	MINIMUM	MIDPOINT	MAXIMUM	3% Top Out with Merit Lump Sum
Special Assistant to the City Manager	5023	EX						
Strategic Services Manager - Fire	3409	EX						
Strategic Services Manager - PD	1796	EX						
Traffic Superintendent	1205	EX						
Utilities Superintendent	4013	EX						
Youth Services Manager	1341	EX						
Development Business Analyst	1841	EX	154	Annual	\$ 73,371.74	\$ 89,880.44	\$ 106,389.14	\$ 109,580.81
PW Business Analyst	1419	EX		Monthly	\$ 6,114.31	\$ 7,490.04	\$ 8,865.76	
Facility Project Manager	1411	EX		Bi-Weekly	\$ 2,821.99	\$ 3,456.94	\$ 4,091.89	
Fire Fleet Manager	1092	N		Hourly	\$ 35.2749	\$ 43.2117	\$ 51.1486	
Civil Engineer	1310	EX	155	Annual	\$ 77,002.90	\$ 100,103.90	\$ 123,204.64	\$ 126,900.78
Facilities Engineer	1751	EX		Monthly	\$ 6,416.91	\$ 8,341.99	\$ 10,267.05	
CSI/Property & Evidence Manager	1515	EX		Bi-Weekly	\$ 2,961.65	\$ 3,850.15	\$ 4,738.64	
CVB Senior Sales Manager	8006	EX		Hourly	\$ 37.0206	\$ 48.1269	\$ 59.2330	
Detention Manager	1732	EX						
EDC Manager of Tech & Innovation	1795	EX						
EDC Manager of Business Development	1815	EX						
ITS Project Manager	1694	EX						
Police Records Manager	4001	EX						
Records & Info Mgmt Administrator	1746	EX						
Stormwater Engineer	1129	EX						
Traffic Engineer	1388	EX						
Arts, Culture & Special Events Manager	1681	EX	156	Annual	\$ 78,889.46	\$ 102,556.22	\$ 126,222.98	\$ 130,009.67
Business Services Manager	1693	EX		Monthly	\$ 6,574.12	\$ 8,546.35	\$ 10,518.58	
Compliance Manager - Financial Svcs	1787	EX		Bi-Weekly	\$ 3,034.21	\$ 3,944.47	\$ 4,854.73	
EDC Director of Marketing & Communications	1682	EX		Hourly	\$ 37.9276	\$ 49.3059	\$ 60.6841	
Environmental Services Manager	4025	EX						
Facilities Manager	4009	EX						
Fleet Services Manager	1095	EX						
Logistics Manager	1709	EX						
Natural Resources Manager	1736	EX						
Operations & Construction Manager	1820	EX						
Parks Services Manager	1692	EX						
Purchasing Manager	4016	EX						
Recreation Services Manager	4122	EX						
Stormwater Manager	1432	EX						
Assistant to the City Manager - Innovation & Proj Mgmt	1733	EX	157	Annual	\$ 80,822.30	\$ 105,068.86	\$ 129,315.42	\$ 133,194.88
Accounting Manager	4007	EX		Monthly	\$ 6,735.19	\$ 8,755.74	\$ 10,776.29	
Community Development Manager	1735	EX		Bi-Weekly	\$ 3,108.55	\$ 4,041.11	\$ 4,973.67	
Emergency Communications Manager	1802	EX		Hourly	\$ 38.8569	\$ 50.5139	\$ 62.1709	
Financial Services Manager	4008	EX						
Municipal Court Administrator	4022	EX						
Planning & Zoning Manager	1819	EX						
Development Review Manager	1825	EX						
Public Safety Technical Services Manager	1806	EX						
Revenue Collections Manager	4015	EX						
Talent Management and Employee Relations Manager	1724	EX						
Total Rewards Manager	1723	EX						
Treasury Manager	1697	EX						
ROW Manager	1443	EX	160	Annual	\$ 86,908.90	\$ 112,981.70	\$ 139,054.50	\$ 143,226.14
Senior Civil Engineer	1130	EX		Monthly	\$ 7,242.41	\$ 9,415.14	\$ 11,587.88	
Senior Fire Protection Engineer	1506	EX		Bi-Weekly	\$ 3,342.65	\$ 4,345.45	\$ 5,348.25	
Senior Stormwater Engineer	1202	EX		Hourly	\$ 41.7831	\$ 54.3181	\$ 66.8531	
Senior Traffic Engineer	1132	EX						
Development Engineer Supervisor	1810	EX	161	Annual	\$ 89,081.72	\$ 115,806.34	\$ 142,530.70	\$ 146,806.62
				Monthly	\$ 7,423.48	\$ 9,650.53	\$ 11,877.56	
				Bi-Weekly	\$ 3,426.22	\$ 4,454.09	\$ 5,481.95	
				Hourly	\$ 42.8278	\$ 55.6761	\$ 68.5244	
Budget & Strategic Planning Manager	1550	EX	162	Annual	\$ 91,308.62	\$ 118,701.44	\$ 146,093.74	\$ 150,476.55
Chief Innovation Officer	1780	EX		Monthly	\$ 7,609.05	\$ 9,891.79	\$ 12,174.48	
Controller	1781	EX		Bi-Weekly	\$ 3,511.87	\$ 4,565.44	\$ 5,618.99	
CVB Director of Communications & Marketing	8018	EX		Hourly	\$ 43.8984	\$ 57.0680	\$ 70.2374	
CVB Director of Destination Services	1840	EX						





# GENERAL PAY PLAN

Updated 7/1/2022

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JOB CLASS TITLE	JOB CLASS CODE	FLSA	PAY GRADE	PERIOD	MINIMUM	MIDPOINT	MAXIMUM	3% Top Out with Merit Lump Sum
CVB Director of Sports and Events	8123	EX						
Capital Projects Manager	1549	EX	163	Annual	\$ 93,591.42	\$ 121,668.82	\$ 149,746.22	\$ 154,238.61
Deputy Emergency Management Coordinator	1511	EX		Monthly	\$ 7,799.29	\$ 10,139.07	\$ 12,478.85	
Development Manager	1548	EX		Bi-Weekly	\$ 3,599.67	\$ 4,679.57	\$ 5,759.47	
Traffic Signal and ITS Manager	1685	EX		Hourly	\$ 44.9959	\$ 58.4946	\$ 71.9934	
Transportation Planning Manager	1684	EX						
Building Official	5015	EX						
Assistant Director - Library	1347	EX	200	Annual	\$ 96,725.72	\$ 125,743.28	\$ 154,761.10	\$ 159,403.93
Assistant Director - Parks and Recreation	4125	EX		Monthly	\$ 8,060.48	\$ 10,478.61	\$ 12,896.76	
Assistant Director - Communications & Media Relations	1779	EX		Bi-Weekly	\$ 3,720.22	\$ 4,836.28	\$ 5,952.35	
				Hourly	\$ 46.5028	\$ 60.4535	\$ 74.4044	
Associate Municipal Court Judge	5121	EX	201	Annual	\$ 100,110.92	\$ 130,144.30	\$ 160,177.68	\$ 164,983.01
Associate Municipal Court Judge - PT	5122	EX		Monthly	\$ 8,342.58	\$ 10,845.36	\$ 13,348.14	
				Bi-Weekly	\$ 3,850.42	\$ 5,005.55	\$ 6,160.68	
				Hourly	\$ 48.1303	\$ 62.5694	\$ 77.0085	
CVB Dir Of Sales and Services	8013	EX	202	Annual	\$ 103,614.94	\$ 134,699.50	\$ 165,783.80	\$ 170,757.31
Assistant Director - Administrative Services	1708	EX		Monthly	\$ 8,634.58	\$ 11,224.96	\$ 13,815.32	
EDC Director of Business Development	8122	EX		Bi-Weekly	\$ 3,985.19	\$ 5,180.75	\$ 6,376.30	
EDC Director of Business Retention & Expansion	8007	EX		Hourly	\$ 49.8149	\$ 64.7594	\$ 79.7038	
Assistant Director - Engineering Services	4028	EX	204	Annual	\$ 110,994.78	\$ 144,293.24	\$ 177,591.96	\$ 182,919.72
Assistant Director - Transportation Engineering	4029	EX		Monthly	\$ 9,249.57	\$ 12,024.44	\$ 14,799.33	
Assistant Public Works Director	4501	EX		Bi-Weekly	\$ 4,269.03	\$ 5,549.74	\$ 6,830.46	
				Hourly	\$ 53.3629	\$ 69.3718	\$ 85.3808	
Deputy Director - Public Works	4503	EX	206	Annual	\$ 122,371.86	\$ 165,201.92	\$ 208,032.24	\$ 214,273.21
				Monthly	\$ 10,197.66	\$ 13,766.83	\$ 17,336.02	
				Bi-Weekly	\$ 4,706.61	\$ 6,353.92	\$ 8,001.24	
				Hourly	\$ 58.8326	\$ 79.4240	\$ 100.0155	





# EXECUTIVE PAY PLAN

Effective 1/3/2022

For most current pay plans visit: <http://www.friscotexas.gov/290/Pay-Plans>

JOB CLASS TITLE	JOB CLASS CODE	FLSA	PAY GRADE	PERIOD	MINIMUM	MIDPOINT	MAXIMUM
Municipal Court Judge	5120	E	204	Annual	\$ 110,994.78	\$ 144,293.24	\$ 177,591.96
City Secretary	5016	E		Monthly	\$ 9,249.57	\$ 12,024.44	\$ 14,799.33
				Bi-Weekly	\$ 4,269.03	\$ 5,549.74	\$ 6,830.46
				Hourly	\$ 53.3629	\$ 69.3718	\$ 85.3808
Director of Communications & Media Relations	5001	E	205	Annual	\$ 116,544.74	\$ 157,335.36	\$ 198,125.98
Library Director	5003	E		Monthly	\$ 9,712.06	\$ 13,111.28	\$ 16,510.50
				Bi-Weekly	\$ 4,482.49	\$ 6,051.36	\$ 7,620.23
				Hourly	\$ 56.0311	\$ 75.6420	\$ 95.2529
Executive Director CVB	5005	E	206	Annual	\$ 122,371.86	\$ 165,201.92	\$ 208,032.24
Director of Administrative Services	5020	E		Monthly	\$ 10,197.66	\$ 13,766.83	\$ 17,336.02
Director of Budget & Strategic Planning	5006	E		Bi-Weekly	\$ 4,706.61	\$ 6,353.92	\$ 8,001.24
Director of Financial Services	5006	E		Hourly	\$ 58.8326	\$ 79.4240	\$ 100.0155
Director of Human Resources	5002	E					
Director of Parks & Recreation	5004	E					
Director of Development Services	5008	E	208	Annual	\$ 134,915.04	\$ 182,135.20	\$ 229,355.36
Director of Engineering Services	5014	E		Monthly	\$ 11,242.92	\$ 15,177.93	\$ 19,112.95
Director of Public Works	5009	E		Bi-Weekly	\$ 5,189.04	\$ 7,005.20	\$ 8,821.36
Chief Information Officer	5025	E		Hourly	\$ 64.8630	\$ 87.5650	\$ 110.2670
EDC Vice-President	8019	E					
Chief Financial Officer	5024	E	209	Annual	\$ 141,660.74	\$ 191,241.96	\$ 240,823.18
Police Chief	5011	E		Monthly	\$ 11,805.06	\$ 15,936.83	\$ 20,068.60
Fire Chief	5012	E		Bi-Weekly	\$ 5,448.49	\$ 7,355.46	\$ 9,262.43
EDC President	8001	E		Hourly	\$ 68.1061	\$ 91.9433	\$ 115.7804
Assistant City Manager	5010	E	211	Annual	\$ 163,618.26	\$ 220,884.56	\$ 278,150.86
				Monthly	\$ 13,634.86	\$ 18,407.05	\$ 23,179.24
				Bi-Weekly	\$ 6,293.01	\$ 8,495.56	\$ 10,698.11
				Hourly	\$ 78.6626	\$ 106.1945	\$ 133.7264
Deputy City Manager	5013	E	212	Annual	\$ 179,980.06	\$ 242,972.86	\$ 305,965.92
				Monthly	\$ 14,998.34	\$ 20,247.74	\$ 25,497.16
				Bi-Weekly	\$ 6,922.31	\$ 9,345.11	\$ 11,767.92
				Hourly	\$ 86.5289	\$ 116.8139	\$ 147.0990



# INFORMATION TECHNOLOGY PAY PLAN

Updated 7/1/2022

For most current pay plans visit: <http://www.friscotexas.gov/290/Pay-Plans>

JOB CLASS TITLE	JOB CLASS CODE	FLSA	PAY GRADE	PERIOD	MINIMUM	MIDPOINT	MAXIMUM	3% Top Out with Merit Lump Sum
GIS Technician	1035	N	139	Annual	\$ 52,250.12	\$ 62,700.30	\$ 73,150.22	\$ 75,344.73
				Monthly	\$ 4,354.18	\$ 5,225.03	\$ 6,095.85	
				Bi-Weekly	\$ 2,009.62	\$ 2,411.55	\$ 2,813.47	
				Hourly	\$ 25.1203	\$ 30.1444	\$ 35.1684	
Technical Support Specialist I	1030	N	140	Annual	\$ 52,772.72	\$ 64,646.66	\$ 76,520.34	\$ 78,815.95
				Monthly	\$ 4,397.73	\$ 5,387.22	\$ 6,376.70	
				Bi-Weekly	\$ 2,029.72	\$ 2,486.41	\$ 2,943.09	
				Hourly	\$ 25.3715	\$ 31.0801	\$ 36.7886	
Sr. Technical Support Specialist	1809	N	148	Annual	\$ 63,379.94	\$ 77,640.42	\$ 91,900.90	\$ 94,657.93
				Monthly	\$ 5,281.66	\$ 6,470.04	\$ 7,658.41	
				Bi-Weekly	\$ 2,437.69	\$ 2,986.17	\$ 3,534.65	
				Hourly	\$ 30.4711	\$ 37.3271	\$ 44.1831	
GIS Analyst I	1738	EX	149	Annual	\$ 64,964.38	\$ 79,581.58	\$ 94,198.52	\$ 97,024.48
				Monthly	\$ 5,413.70	\$ 6,631.80	\$ 7,849.88	
				Bi-Weekly	\$ 2,498.63	\$ 3,060.83	\$ 3,623.02	
				Hourly	\$ 31.2329	\$ 38.2604	\$ 45.2878	
GIS Data Coordinator	1739	EX	150	Annual	\$ 66,588.60	\$ 81,571.10	\$ 96,553.34	\$ 99,449.94
Business Analyst	1032	EX		Monthly	\$ 5,549.05	\$ 6,797.59	\$ 8,046.11	
				Bi-Weekly	\$ 2,561.10	\$ 3,137.35	\$ 3,713.59	
				Hourly	\$ 32.0138	\$ 39.2169	\$ 46.4199	
Application Systems Administrator II	1064	EX	152	Annual	\$ 68,199.56	\$ 83,544.50	\$ 98,889.18	\$ 101,855.86
GIS Analyst II	1740	EX		Monthly	\$ 5,683.30	\$ 6,962.04	\$ 8,240.77	
				Bi-Weekly	\$ 2,623.06	\$ 3,213.25	\$ 3,803.43	
				Hourly	\$ 32.7883	\$ 40.1656	\$ 47.5429	
GIS Administrator	1808	EX	154	Annual	\$ 73,371.74	\$ 89,880.44	\$ 106,389.14	\$ 109,580.81
MIS Supervisor/Desktop Administrator	1273	EX		Monthly	\$ 6,114.31	\$ 7,490.04	\$ 8,865.76	
Sr. Application Systems Administrator	1719	EX		Bi-Weekly	\$ 2,821.99	\$ 3,456.94	\$ 4,091.89	
Senior GIS Analyst	1041	EX		Hourly	\$ 35.2749	\$ 43.2117	\$ 51.1486	
Network Engineer	1201	EX	155	Annual	\$ 77,002.90	\$ 100,103.90	\$ 123,204.64	\$ 126,900.78
Senior Business Analyst	1434	EX		Monthly	\$ 6,416.91	\$ 8,341.99	\$ 10,267.05	
Software Developer	1181	EX		Bi-Weekly	\$ 2,961.65	\$ 3,850.15	\$ 4,738.64	
SQL Developer	1182	EX		Hourly	\$ 37.0206	\$ 48.1269	\$ 59.2330	
Systems Engineer	1069	EX						
Unified Communications Specialist	1044	EX						
Enterprise GIS Architect	1741	EX						
IT Project Manager	1823	EX	157	Annual	\$ 80,822.30	\$ 105,068.86	\$ 129,315.42	\$ 133,194.88
GIS Supervisor	1833	EX		Monthly	\$ 6,735.19	\$ 8,755.74	\$ 10,776.29	
Information Services Supervisor	1673	EX		Bi-Weekly	\$ 3,108.55	\$ 4,041.11	\$ 4,973.67	
MIS Supervisor	1680	EX		Hourly	\$ 38.8569	\$ 50.5139	\$ 62.1709	
Senior Enterprise GIS Architect	1834	EX						
Senior Network Engineer	1770	EX						
Senior Software Developer	1776	EX						
Senior Systems Engineer	1771	EX						
Database Administrator	1040	EX	158	Annual	\$ 82,802.20	\$ 107,642.86	\$ 132,483.52	\$ 136,458.03
				Monthly	\$ 6,900.18	\$ 8,970.24	\$ 11,040.29	
				Bi-Weekly	\$ 3,184.70	\$ 4,140.11	\$ 5,095.52	
				Hourly	\$ 39.8088	\$ 51.7514	\$ 63.6940	



## INFORMATION TECHNOLOGY PAY PLAN

Updated 7/1/2022

For most current pay plans visit: <http://www.friscotexas.gov/290/Pay-Plans>

JOB CLASS TITLE	JOB CLASS CODE	FLSA	PAY GRADE	PERIOD	MINIMUM	MIDPOINT	MAXIMUM	3% Top Out with Merit Lump Sum
Enterprise GIS Manager	1742	EX	163	Annual	\$ 93,591.42	\$ 121,668.82	\$ 149,746.22	\$ 154,238.61
IS Manager	1063	EX		Monthly	\$ 7,799.29	\$ 10,139.07	\$ 12,478.85	
IT PMO Manager	1817	EX		Bi-Weekly	\$ 3,599.67	\$ 4,679.57	\$ 5,759.47	
IT Security Officer	1667	EX		Hourly	\$ 44.9959	\$ 58.4946	\$ 71.9934	
MIS Technology Manager	1052	EX						
Assistant Director - Information Technology	1200	EX	204	Annual	\$ 110,994.78	\$ 144,293.24	\$ 177,591.96	\$ 182,919.72
Enterprise Technology Officer	1791	EX		Monthly	\$ 9,249.57	\$ 12,024.44	\$ 14,799.33	
				Bi-Weekly	\$ 4,269.03	\$ 5,549.74	\$ 6,830.46	
				Hourly	\$ 53.3629	\$ 69.3718	\$ 85.3808	
Deputy Chief Information Officer	1814	EX	206	Annual	\$122,371.86	\$165,201.92	\$208,032.24	\$ 214,273.21
				Monthly	\$10,197.66	\$13,766.83	\$17,336.02	
				Bi-Weekly	\$4,706.61	\$6,353.92	\$8,001.24	
				Hourly	\$58.8326	\$79.4240	\$100.0155	



## POLICE PAY PLAN

Effective 1/3/2022

For most current pay plans visit: <http://www.friscotexas.gov/290/Pay-Plans>

POSITION	GRADE	JOB CODE	PERIOD	STEP - 0	STEP - 1	STEP - 2	STEP - 3	STEP - 4	STEP - 5	STEP - 6	* POTENTIAL EARNINGS AFTER TOPPING OUT 3% LUMP SUM
			Hourly (2080)	33.6539	\$35.5770						
Police Officer Bailiff	42 A	2504 2005	Annual		\$77,700.22	\$80,808.00	\$83,232.24	\$85,313.02	\$87,445.80	\$89,632.14	\$92,321.10
			Monthly		\$6,475.02	\$6,734.00	\$6,936.02	\$7,109.42	\$7,287.15	\$7,469.35	
			Bi-Weekly		\$2,988.47	\$3,108.00	\$3,201.24	\$3,281.27	\$3,363.30	\$3,447.39	
			Hourly (2080)		37.3559	38.8500	40.0155	41.0159	42.0413	43.0924	
Police Corporal	43 A	2506	Annual					\$88,725.52	\$90,943.58	\$93,217.28	\$96,013.80
			Monthly					\$7,393.79	\$7,578.63	\$7,768.11	
			Bi-Weekly					\$3,412.52	\$3,497.83	\$3,585.28	
			Hourly (2080)					42.6565	43.7229	44.8160	
Police Deputy Chief	65 A	2500	Annual	\$130,200.72	\$134,106.44	\$138,129.94					\$142,273.84
			Monthly	\$10,850.06	\$11,175.54	\$11,510.83					
			Bi-Weekly	\$5,007.72	\$5,157.94	\$5,312.69					
			Hourly (2080)	62.5965	64.4743	66.4086					
Police Assistant Chief	68 A	5017	Annual	\$150,289.10	\$154,797.76	\$159,441.88					\$164,225.14
			Monthly	\$12,524.09	\$12,899.81	\$13,286.82					
			Bi-Weekly	\$5,780.35	\$5,953.76	\$6,132.38					
			Hourly (2080)	72.2544	74.4220	76.6547					

\* After each rank reaches their last step, they are eligible to receive a lump sum amount at an **average of 3%** each year until they move ranks or if the step pay plan gets adjusted.



## FIRE PAY PLAN

Effective 1/3/2022

For most current pay plans visit: <http://www.friscotexas.gov/290/Pay-Plans>

POSITION	GRADE	JOB CODE	SHIFT CODE	PERIOD	STEP - 0	STEP - 1	STEP - 2	STEP - 3	STEP - 4	STEP - 5	STEP - 6	* POTENTIAL EARNINGS AFTER TOPPING OUT 3% LUMP SUM			
Firefighter/EMT	36			Annual	\$68,500.12	\$70,555.16	\$72,671.82	\$74,706.58	\$76,798.28	\$78,948.74	\$81,159.00	\$83,593.77			
				Monthly	\$5,708.34	\$5,879.60	\$6,055.99	\$6,225.55	\$6,399.86	\$6,579.06	\$6,763.25				
				Bi-Weekly	\$2,634.62	\$2,713.66	\$2,795.07	\$2,873.33	\$2,953.78	\$3,036.49	\$3,121.50				
		3010	36A	Hourly (2080)	\$32.9327	\$33.9207	\$34.9384	\$35.9166	\$36.9222	\$37.9561	\$39.0188				
		3000	36B	Hourly (2912)	\$23.5234	\$24.2291	\$24.9559	\$25.6547	\$26.3730	\$27.1115	\$27.8705				
Driver Operator/EMT	46			Annual	For DO/EMT, \$7,280 was added to base pay of FF/EMT rank			\$81,986.58	\$84,078.28	\$86,228.74	\$88,439.00	\$91,092.17			
				Monthly				\$6,832.22	\$7,006.52	\$7,185.73	\$7,369.92				
		3011	46A	Bi-Weekly				\$3,153.33	\$3,233.78	\$3,316.49	\$3,401.50				
		3012	46B	Hourly (2080)				\$39.4166	\$40.4223	\$41.4561	\$42.5188				
				Hourly (2912)				\$28.1547	\$28.8730	\$29.6115	\$30.3705				
Firefighter/Paramedic	45			Annual	\$77,000.04	\$79,194.44	\$81,411.98	\$83,040.36	\$84,700.98	\$86,395.14	\$88,122.84	\$90,766.53			
				Monthly	\$6,416.67	\$6,599.54	\$6,784.33	\$6,920.03	\$7,058.42	\$7,199.60	\$7,343.57				
				Bi-Weekly	\$2,961.54	\$3,045.94	\$3,131.23	\$3,193.86	\$3,257.73	\$3,322.89	\$3,389.34				
		3006	45A	Hourly (2080)	\$37.0192	\$38.0743	\$39.1404	\$39.9232	\$40.7216	\$41.5361	\$42.3668				
		3005	45B	Hourly (2912)	\$26.4423	\$27.1959	\$27.9574	\$28.5166	\$29.0869	\$29.6687	\$30.2620				
Driver Operator/Paramedic	47			Annual	For DO/PARA, \$7,280 was added to base pay of FF/PARA rank			\$90,320.36	\$91,980.98	\$93,675.14	\$95,402.84	\$98,264.93			
				Monthly				\$7,526.70	\$7,665.08	\$7,806.26	\$7,950.24				
		3013	47A	Bi-Weekly				\$3,473.86	\$3,537.73	\$3,602.89	\$3,669.34				
		3014	47B	Hourly (2080)				\$43.4232	\$44.2216	\$45.0361	\$45.8668				
				Hourly (2912)				\$31.0166	\$31.5869	\$32.1687	\$32.7620				
Fire Lieutenant EOD Investigator	50	3203 3207		Annual		\$101,213.06	\$104,249.34					\$107,376.82			
				Monthly		\$8,434.42	\$8,687.45								
				Bi-Weekly		\$3,892.81	\$4,009.59								
			50A	Hourly (2080)		\$48.6601	\$50.1199								
		3200	50B	Hourly (2912)		\$34.7572	\$35.7999								
Fire Captain	56			Annual	\$110,598.28	\$113,916.14	\$117,333.58					\$120,853.59			
				Monthly	\$9,216.52	\$9,493.01	\$9,777.80								
				Bi-Weekly	\$4,253.78	\$4,381.39	\$4,512.83								
		3202	56A	Hourly (2080)	\$53.1722	\$54.7674	\$56.4104								
		3201/3206	56B	Hourly (2912)	\$37.9802	\$39.1196	\$40.2931								
Fire Battalion Chief Deputy Fire Marshal	59	3402 3410		Annual	\$127,899.46	\$131,096.68						\$135,029.58			
				Monthly	\$10,658.29	\$10,924.72									
				Bi-Weekly	\$4,919.21	\$5,042.18									
			59A	Hourly (2080)	\$61.4901	\$63.0273									
		3400	59B	Hourly (2912)	\$43.9215	\$45.0195									
Fire Deputy Chief Fire Marshal	63	3405 3407	63A	Annual	\$140,808.98	\$144,329.12						\$148,658.99			
				Monthly	\$11,734.08	\$12,027.43									
				Bi-Weekly	\$5,415.73	\$5,551.12									
				Hourly (2080)	\$67.6966	\$69.3890									
		3411	63B	Hourly (2912)	\$48.3547	\$49.5636									



## FIRE PAY PLAN

Effective 1/3/2022

For most current pay plans visit: <http://www.friscotexas.gov/290/Pay-Plans>

POSITION	GRADE	JOB CODE	SHIFT CODE	PERIOD	STEP - 0	STEP - 1	STEP - 2	STEP - 3	STEP - 4	STEP - 5	STEP - 6	* POTENTIAL EARNINGS AFTER TOPPING OUT 3% LUMP SUM
Firefighter/EMT	36			Annual	\$68,500.12	\$70,555.16	\$72,671.82	\$74,706.58	\$76,798.28	\$78,948.74	\$81,159.00	\$83,593.77
				Monthly	\$5,708.34	\$5,879.60	\$6,055.99	\$6,225.55	\$6,399.86	\$6,579.06	\$6,763.25	
Assistant Fire Chief	67	3403	67A	Annual	\$152,825.14	\$157,409.72						\$162,132.01
				Monthly	\$12,735.43	\$13,117.48						
				Bi-Weekly	\$5,877.89	\$6,054.22						
				Hourly (2080)	\$73.4736	\$75.6778						
Fire Investigator	42	1514	42A	Annual		\$77,700.22	\$80,808.00	\$83,232.24	\$85,313.02	\$87,445.80	\$89,632.14	\$92,321.10
				Monthly		\$6,475.02	\$6,734.00	\$6,936.02	\$7,109.42	\$7,287.15	\$7,469.35	
				Bi-Weekly		\$2,988.47	\$3,108.00	\$3,201.24	\$3,281.27	\$3,363.30	\$3,447.39	
				Hourly (2080)		37.3559	38.8500	40.0155	41.0159	42.0413	43.0924	
POSITION	GRADE	JOB CODE	SHIFT CODE	PERIOD	STEP - 0							
PT Paramedic - Special Events	35	3001	35A	Hourly	\$32.0000							

\* After each rank reaches their last step, they are eligible to receive a lump sum amount at an **average of 3%** each year until they move ranks or if the step pay plan gets adjusted.



**AN ORDINANCE OF THE CITY COUNCIL OF THE CITY OF FRISCO, TEXAS, APPROVING REVISED BUDGET FIGURES FOR THE FISCAL YEAR 2021-2022; ADOPTING A BUDGET AND APPROPRIATING RESOURCES FOR THE CITY OF FRISCO, TEXAS FOR THE FISCAL YEAR BUDGET BEGINNING OCTOBER 1, 2022; PROVIDING A SAVINGS/REPEALING CLAUSE, SEVERABILITY CLAUSE AND AN EFFECTIVE DATE; AND PROVIDING FOR THE PUBLICATION OF THE CAPTION HEREOF.**

WHEREAS, the City Manager of the City of Frisco, Texas ("Frisco") has prepared a revision of certain figures in the Fiscal Year 2021-2022 Budget and submitted same to the City Council of the City of Frisco, Texas ("City Council"); and

WHEREAS, pursuant to the laws of the State of Texas and Frisco's Home Rule Charter, the City Manager has submitted to the City Council the proposed budget of the revenues and expenditures for conducting the affairs of Frisco and providing a complete financial plan for the fiscal year beginning October 1, 2022 and ending September 30, 2023, and has filed the same with the City Secretary (the "budget"). A copy of the budget is attached hereto as Exhibits "A" through "AB" and incorporated herein for all purposes; and

WHEREAS, public hearings were held by the City Council on said budget on August 16, 2022 and September 6, 2022, at which time said budget was fully considered, and interested taxpayers were given the opportunity to be heard by the City Council; and

WHEREAS, the City Council has studied the budget and listened to the comments of the taxpayers at the public hearings and has investigated and determined that adoption of the budget is in the best interest of the City; and

WHEREAS, the City Council finds that all legal notices, hearings, procedures and publishing requirements for the adoption of the budget have been performed or completed in the manner and form set forth by law.

NOW, THEREFORE, BE IT ORDAINED BY THE CITY COUNCIL OF THE CITY OF FRISCO, TEXAS;

SECTION 1: Findings Incorporated. The findings set forth above are incorporated into the body of this Ordinance as if fully set forth herein.

SECTION 2: Adoption of Budget. The proposed budget estimate of revenues and expenditures for Frisco, attached hereto as Exhibit A through AB, as submitted by the City Manager and appropriated by the City Council for the fiscal year beginning October 1, 2022 and ending September 30, 2023, is hereby approved and adopted.



**SECTION 3: Appropriation of Funds.** The sums below are hereby appropriated from the respective funds for the payment of expenditures on behalf of Frisco as established in the approved budget:

	<b><u>Fiscal Year 2022</u></b> <b><u>(Revised)</u></b>	<b><u>Fiscal Year 2023</u></b>
General Fund	\$214,120,293	\$229,482,308
Insurance Reserve Fund	1,000,000	39,000
Capital Reserve Fund	441,438	-0-
Public Leased Facility Fund	1,224,273	1,332,804
Special Events Fund	572,207	550,818
Workforce Housing Fund	42,100	44,000
Public Art Fund	463,274	362,137
Court Fees Fund	149,196	239,176
Tax Increment Reinvestment #1	51,984,382	50,164,111
Tax Increment Reinvestment #5	1,271,631	1,272,709
Tax Increment Reinvestment #6	40,357	206,490
Tax Increment Reinvestment #7	366,184	1,878,260
Traffic Control Enforcement Fund	42,483	53,031
Hotel/Motel Tax Fund	7,559,635	8,175,191
Panther Creek PID Fund	165,000	165,000
Grants and Contracts Fund	7,093,118	15,829,434
CDBG Fund	1,265,773	1,824,391
Public Television Franchise Fund	379,422	609,380
Capital Projects Fund	509,074,407	248,340,697
Thoroughfare Impact Fees Fund	27,950,220	-0-
Park Dedication Fees Fund	12,779,403	15,000,000
Debt Service Fund	89,465,786	90,314,220
Utility Fund	121,164,914	133,991,137
Utility Capital Projects Fund	104,928,871	16,906,150
Utility Impact Fees Fund	24,001,252	3,000,000
Stormwater Management Fund	9,974,057	9,581,894
Environmental Services Fund	23,971,677	25,692,688
Charitable Foundation Fund	9,475	1,000

**SECTION 4: Authority of City Manager.** Specific authority is hereby given to the City Manager to transfer appropriations budgeted from one account classification or activity to another within any individual department or activity, and to transfer appropriations from designated appropriations to any individual department or activity.

**SECTION 5: Savings/Repealing.** All provisions of any ordinance in conflict with this Ordinance are hereby repealed; but such repeal shall not abate any pending prosecution for violation of the repealed Ordinance, nor shall the repeal prevent prosecution from being commenced for any violation if occurring prior to the repeal of the Ordinance. Any remaining portions of conflicting ordinances shall remain in full force and effect.

**SECTION 6: Severability.** Should any section, subsection, sentence, clause or phrase of this Ordinance be declared unconstitutional and/or invalid by a court of competent jurisdiction, it is expressly provided that any and all remaining portions of this Ordinance shall remain in full force and effect. The City Council hereby declares that it would have passed this Ordinance, and each section, subsection, clause or phrase thereof, regardless of whether any one or more sections, subsections, sentences, clauses or phrases is declared unconstitutional and/or invalid.

**SECTION 7: Effective Date.** This Ordinance shall become effective from and after its adoption and publication as required by the City Charter and by law.

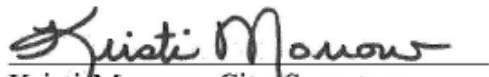
**DULY PASSED AND APPROVED BY THE CITY COUNCIL OF THE CITY OF FRISCO, TEXAS,** on this 20th day of September 2022.



  
Jeff Cheney, Mayor

**ATTEST TO:**

**APPROVED AS TO FORM:**

  
Kristi Morrow, City Secretary

Date of Publication: September 25, 2022 and October 2, 2022, *Frisco Enterprise*

**AN ORDINANCE OF THE CITY OF FRISCO, TEXAS APPROVING REVISED BUDGET FIGURES FOR FISCAL YEAR 2021-2022; ADOPTING A BUDGET AND APPROPRIATING RESOURCES FOR THE FRISCO COMMUNITY DEVELOPMENT CORPORATION FOR THE BUDGET YEAR BEGINNING OCTOBER 1, 2022; PROVIDING FOR REPEALING, SAVINGS AND SEVERABILITY CLAUSES; PROVIDING FOR AN EFFECTIVE DATE OF THIS ORDINANCE; AND PROVIDING FOR THE PUBLICATION OF THE CAPTION HEREOF.**

**WHEREAS**, pursuant to the laws of the State of Texas and the By-Laws of the City of Frisco, Texas ("Frisco") Frisco Community Development Corporation ("FCDC") including the subsidiary fund, FCDC Remediation Fund, the budget covering the proposed expenditures for the fiscal year beginning October 1, 2022 and ending September 30, 2023, including the revised budgetary data for the fiscal year 2021-2022, was filed with the City Secretary (the "budget"). A copy of the budget is attached hereto as Exhibit "A" and Exhibit "B" and incorporated herein for all purposes; and

**WHEREAS**, public hearings were held by the City Council of the City of Frisco, Texas ("City Council"), on said budget on August 16, 2022 and September 6, 2022 at which time said budget was fully considered, and interested taxpayers were given the opportunity to be heard by the City Council; and

**WHEREAS**, the City Council has studied the budget and listened to the comments of the taxpayers at the public hearings and has investigated and determined that adoption of the budget is in the best interest of the City; and

**WHEREAS**, the City Council finds that all legal notices, hearings, procedures and publishing requirements for the adoption of the budget have been performed or completed in the manner and form set forth by law.

**NOW, THEREFORE, BE IT ORDAINED BY THE CITY COUNCIL OF THE CITY OF FRISCO, TEXAS;**

**SECTION 1: Findings Incorporated.** The findings set forth above are incorporated into the body of this Ordinance as if fully set forth herein.

**SECTION 2: Adoption of Budget.** The proposed budget estimate of revenues and expenditures for the FCDC and CDC Remediation Fund, attached hereto as Exhibit "A" and Exhibit "B", as presented by the Board of Directors of the FCDC and appropriated by the City Council for the fiscal year beginning October 1, 2022 and ending September 30, 2023, including the revised budgetary data for the fiscal year 2021-2022, is hereby adopted.

**SECTION 3: Amendment to 2021-2022 Budget.** The revised estimate of expenditures for the FCDC's fiscal year 2021-2022 is \$82,328,591. The revised estimate of expenditures for the FCDC Remediation Fund's fiscal year 2021-2022 is \$1,400,000.

**SECTION 4: Proposed 2022-2023 Expenditures.** The proposed expenditures for the FCDC's fiscal year 2022-2023 are \$25,933,302. The proposed expenditures for the FCDC Remediation Fund's fiscal year 2022-2023 are \$30,400,000.

**SECTION 5: Savings/ Repealing Clause.** All provisions of any ordinance in conflict with this Ordinance are hereby repealed; but such repeal shall not abate any pending prosecution for violation of the repealed Ordinance, nor shall the repeal prevent prosecution from being commenced for any violation if occurring prior to the repeal of the Ordinance. Any remaining portions of conflicting ordinances shall remain in full force and effect.

**SECTION 6: Severability.** Should any section, subsection, sentence, clause or phrase of this Ordinance be declared unconstitutional or invalid by a court of competent jurisdiction, it is expressly provided that any and all remaining portions of this Ordinance shall remain in full force and effect. Frisco hereby declares that it would have passed this Ordinance, and each section, subsection, sentence, clause, or phrase thereof irrespective of the fact that any one or more sections, subsections, sentences, clauses, or phrases be declared unconstitutional or invalid.

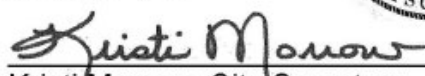
**SECTION 7: Effective Date.** This Ordinance shall become effective from and after its adoption and publication as required by the City Charter and by law.

**DULY PASSED AND APPROVED BY THE CITY COUNCIL OF THE CITY OF FRISCO, TEXAS, ON THIS 20<sup>TH</sup> DAY OF SEPTEMBER 2022.**



  
Jeff Cheney, Mayor

ATTEST TO:

  
Kristi Morrow, City Secretary

Date of Publication September 25, 2022 and October 2, 2022 Frisco Enterprise



AN ORDINANCE OF THE CITY OF FRISCO, TEXAS APPROVING REVISED BUDGET FIGURES FOR FISCAL YEAR 2021-2022; ADOPTING A BUDGET AND APPROPRIATING RESOURCES FOR THE FRISCO ECONOMIC DEVELOPMENT CORPORATION BUDGET YEAR BEGINNING OCTOBER 1, 2022 PROVIDING FOR REPEALING, SAVINGS AND SEVERABILITY CLAUSES; PROVIDING FOR AN EFFECTIVE DATE OF THIS ORDINANCE; AND PROVIDING FOR THE PUBLICATION OF THE CAPTION HEREOF.

WHEREAS, pursuant to the laws of the State of Texas and the Bylaws of the City of Frisco, Texas ("Frisco") Frisco Economic Development Corporation ("FEDC"), the budget covering the proposed expenditures for the fiscal year beginning October 1, 2022 and ending September 30, 2023, including the revised budgetary data for the fiscal year 2021-2022, was filed with the City Secretary (the "budget"). A copy of the budget is attached hereto as Exhibit "A" and incorporated herein for all purposes; and

WHEREAS, public meetings were held by the City Council of the City of Frisco, Texas ("City Council"), on said budget on August 16, 2022 and September 6, 2022, at which time said budget was fully considered, and interested taxpayers were given the opportunity to be heard by the City Council; and

WHEREAS, the City Council has studied the budget and listened to the comments of the taxpayers at the public hearings and has investigated and determined that adoption of the budget is in the best interest of the City; and

WHEREAS, the City Council finds that all legal notices, hearings, procedures and publishing requirements for the adoption of the budget have been performed or completed in the manner and form set forth by law.

NOW, THEREFORE, BE IT ORDAINED BY THE CITY COUNCIL OF THE CITY OF FRISCO, TEXAS:

SECTION 1: Findings Incorporated. The findings set forth above are incorporated into the body of this Ordinance as if fully set forth herein.

SECTION 2: Adoption of Budget. The proposed budget estimate of revenues and expenditures for the FEDC, attached hereto as Exhibit "A", as presented by the Board of Directors of the FEDC and appropriated by the City Council for the fiscal year beginning October 1, 2022 and ending September 30, 2023, including the revised budgetary data for the fiscal year 2021-2022, is hereby approved and adopted.

SECTION 3: Amendment to 2021-2022 Budget. The revised estimate of expenditures for the FEDC's fiscal year 2021-2022 is \$45,027,785.

SECTION 4: Proposed 2022-2023 Expenditures. The proposed fiscal year 2022-2023 estimate of expenditures for the FEDC is \$26,901,976.

SECTION 5: Savings/ Repealing Clause. All provisions of any ordinance in conflict with this Ordinance are hereby repealed; but such repeal shall not abate any pending prosecution for violation of the repealed Ordinance, nor shall the repeal prevent prosecution from being commenced for any violation if occurring prior to the repeal of the Ordinance. Any remaining portions of conflicting ordinances shall remain in full force and effect.

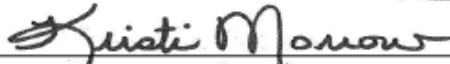
SECTION 6: Severability. Should any section, subsection, sentence, clause or phrase of this Ordinance be declared unconstitutional or invalid by a court of competent jurisdiction, it is expressly provided that any and all remaining portions of this Ordinance shall remain in full force and effect. Frisco hereby declares that it would have passed this Ordinance, and each section, subsection, sentence, clause, or phrase thereof irrespective of the fact that any one or more sections, subsections, sentences, clauses, or phrases be declared unconstitutional or invalid.

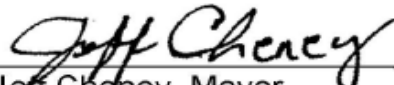
SECTION 7: Effective Date. This Ordinance shall become effective from and after its adoption and publication as required by the City Charter and by law.

DULY PASSED AND APPROVED BY THE CITY COUNCIL OF THE CITY OF FRISCO, TEXAS, on this 20<sup>th</sup> day of September 2022.



ATTEST TO:

  
Kristi Morrow, City Secretary

  
Jeff Cheney, Mayor

APPROVED AS TO FORM:

Date of Publication: September 25, 2022 and October 2, 2022, Frisco Enterprise

**AN ORDINANCE OF THE CITY COUNCIL OF THE CITY OF FRISCO, TEXAS, LEVYING TAXES FOR THE 2022 TAX YEAR AT THE RATE OF \$0.446600 PER ONE HUNDRED DOLLARS (\$100.00) ASSESSED VALUE ON ALL TAXABLE PROPERTY WITHIN THE CORPORATE LIMITS OF THE CITY OF FRISCO, TEXAS; PROVIDING FOR A DATE ON WHICH SUCH TAXES BECOME DUE AND DELINQUENT, TOGETHER WITH PENALTIES AND INTEREST THEREON; PROVIDING FOR A LIEN ON ALL REAL AND PERSONAL PROPERTY TO SECURE PAYMENT OF TAXES DUE THEREON; PROVIDING A PENALTY CLAUSE, SAVINGS / REPEALING CLAUSE, SEVERABILITY CLAUSE AND AN EFFECTIVE DATE; AND PROVIDING FOR THE PUBLICATION OF THE CAPTION HEREOF.**

WHEREAS, the City Council of the City of Frisco, Texas ("City Council") finds that the tax for the fiscal year beginning October 1, 2022, and ending September 30, 2023, hereinafter levied for current expenditures of the City of Frisco, Texas ("City") and the general improvements of the City and its property must be levied to provide the revenue requirements of the budget for the ensuing year; and

WHEREAS, the City Council has approved, by a separate ordinance to be adopted on the 20th day of September 2022, the budget for the fiscal year beginning October 1, 2022 and ending September 30, 2023; and

WHEREAS, the City has complied with all statutory and constitutional requirements concerning the levying and assessing of ad valorem taxes.

**NOW THEREFORE, BE IT ORDAINED BY THE CITY COUNCIL OF THE CITY OF FRISCO, TEXAS:**

SECTION 1: Findings Incorporated. The findings set forth above are incorporated into the body of this Ordinance as if fully set forth herein.

SECTION 2: Tax Levied. For the fiscal year beginning October 1, 2022 and ending September 30, 2023 and for each fiscal year thereafter until otherwise provided, there is hereby levied and ordered to be assessed and collected on all taxable property, real, personal and mixed, situated within the corporate limits of the City of Frisco, Texas, and not exempt from taxation by the Constitution of the State and valid State laws, an ad valorem tax for the general operations of the City at a rate of \$0.446600 on each One Hundred Dollars (\$100.00) assessed value of taxable property, and shall consist of and be comprised of the following components:

- a. An ad valorem tax rate of \$0.290928 on each One Hundred Dollars (\$100.00) of assessed valuation of said taxable property is hereby levied for general City purposes and to pay the current operating expenses of the City, which tax, when collected, shall be appropriated to and for the credit of the General Fund of the City; and



- b. An ad valorem tax rate of \$0.155672 on each One Hundred Dollars (\$100.00) of assessed valuation of said taxable property is hereby levied for the purpose of creating an interest and sinking fund to pay the interest and principal of the valid and outstanding indebtedness, capital lease payments and related fees of the City, and such tax, when collected, shall be appropriated and deposited in and to the credit of the General Debt Service Fund of the City for the fiscal year beginning October 1, 2022, and ending September 30, 2023

Total tax rate of \$0.446600 is based on one hundred percent (100%) market value on each One Hundred Dollars (\$100.00) of all taxable property within the City.

**THIS TAX RATE WILL RAISE MORE TAXES FOR MAINTENANCE AND OPERATIONS THAN LAST YEAR'S TAX RATE.**

**THE TAX RATE WILL EFFECTIVELY BE RAISED BY 6.61 PERCENT AND WILL RAISE TAXES FOR MAINTENANCE AND OPERATIONS ON A \$100,000 HOME BY APPROXIMATELY \$-4.29.**

SECTION 3: Due Date of Taxes. The taxes assessed and levied hereby are payable anytime after the approval and publication of this Ordinance and not later than January 31 of the year following the year in which the taxes are assessed. The penalties and interest provided for herein shall accrue after January 31 of the year following the year in which the taxes are assessed. However, if the entire taxes due as provided herein are paid in full by January 31 of the year following the year in which the taxes are assessed, no penalty or interest shall be due.

SECTION 4: Penalties and Interest. A delinquent tax shall incur the maximum penalty and interest authorized by Section 33.01 of the Texas Property Tax Code, to-wit: a penalty of six percent (6%) of the amount of the tax for the first calendar month it is delinquent, plus one percent (1%) for each additional month or portion of a month the tax remains unpaid prior to July 1<sup>st</sup> of the year in which it becomes delinquent.

Provided, however, a tax that is delinquent on July 1<sup>st</sup> of the year in which it becomes delinquent shall incur a total penalty of twelve percent (12%) of the amount of the delinquent tax without regard to the number of months the tax has been delinquent. A delinquent tax shall also accrue interest at a rate of one percent (1%) for each month or portion of a month the tax remains unpaid. Taxes that remain delinquent on July 1 of the year in which they become delinquent shall incur an additional penalty of fifteen percent (15%) of the amount of taxes, penalty and interest due; such additional penalty is to defray the costs of collection as authorized by Section 6.30 of the Texas Property Tax Code.

A tax imposed on tangible personal property that is delinquent on or after February 1 of the year in which it becomes delinquent shall incur an additional penalty sixty (60) days after the date the tax becomes delinquent. The tangible personal property taxes that remain delinquent on



April 1 of the year in which they become delinquent shall incur an additional penalty of fifteen percent (15%) of the amount of taxes, penalty and interest due; such additional penalty is to defray the costs of collection as authorized by Section 33.11 of the Texas Property Tax Code.

The City shall have a lien on all taxable property located in the City to secure the payment of taxes, penalty and interest, and all costs of collection, assessed and levied hereby.

**SECTION 5: Place of Payment/Collection.** Taxes are payable at the office of the Collin County Tax Assessor/Collector. The City shall have available all rights and remedies provided by law for the enforcement of the collection of taxes levied under this ordinance.

**SECTION 6: Tax Roll.** The tax roll, as presented to the City Council, together with any supplement thereto, is hereby accepted.

**SECTION 7: Rollback Taxes.** All rollback taxes collected during the 2023 fiscal year shall be deposited only in the General Fund of the City of Frisco, Texas and said funds shall not be allocated, in whole or in part, to the Debt Service fund of the City.

**SECTION 8: Savings/Repealing.** All provisions of any ordinance in conflict with this Ordinance are hereby repealed; but such repeal shall not abate any pending prosecution for violation of the repealed Ordinance, nor shall the repeal prevent prosecution from being commenced for any violation if occurring prior to the repeal of the Ordinance. Any remaining portions of conflicting ordinances shall remain in full force and effect.

**SECTION 9: Severability.** Should any section, subsection, sentence, clause or phrase of this Ordinance be declared unconstitutional or invalid by a court of competent jurisdiction, it is expressly provided that any and all remaining portions of this Ordinance shall remain in full force and effect. The City Council declares that it would have passed this Ordinance, and each section, subsection, sentence, clause, or phrase thereof irrespective of the fact that any one or more sections, subsections, sentences, clauses, or phrases be declared unconstitutional or invalid.

**SECTION 10: Effective Date.** This Ordinance shall become effective from and after its adoption and publication as required by the City Charter and by law.

**DULY PASSED AND APPROVED BY THE CITY COUNCIL OF THE CITY OF FRISCO, TEXAS,** on this 20th day of September 2022.




**ATTEST:**

  
Kristi Morrow, City Secretary

**2023 Tax Levy Ordinance**  
3497926

  
Jeff Cheney, Mayor

**APPROVED AS TO FORM:**

  
Abernathy Roeder Boyd & Hullett P.C.  
Ryan D. Pittman, City Attorneys

**Page 3 of 4**

Dates of Publication: September 25, 2022 and October 2, 2022, *Frisco Enterprise*

**AN ORDINANCE OF THE CITY COUNCIL OF THE CITY OF FRISCO, TEXAS, AMENDING ORDINANCE NO. 06-11-119 (COMPREHENSIVE FEE ORDINANCE), SECTION 3 (WATER SERVICE CHARGES), SECTION 4 (SANITARY SEWER CHARGES), SECTION 4A (WATER REUSE CHARGES) AND SECTION 5 (SOLID WASTE COLLECTION FEES); AMENDING ORDINANCE NOS. 10-01-03, 11-09-45, 14-12-77, 15-09-73, 16-09-78, 17-09-70, 18-09-54, 19-03-18, 19-09-81, 2020-10-67 AND 2021-09-60; MODIFYING AND/OR ESTABLISHING CERTAIN FEES AND CHARGES FOR RESIDENTIAL AND COMMERCIAL WATER SERVICE, RESIDENTIAL COMMERCIAL AND INDUSTRIAL SEWER SERVICE, WATER REUSE SERVICE, SOLID WASTE COLLECTION SERVICE, AND DEVELOPMENT SERVICES; PROVIDING A PENALTY CLAUSE, SAVINGS/REPEALING CLAUSE, SEVERABILITY CLAUSE AND AN EFFECTIVE DATE; AND PROVIDING FOR THE PUBLICATION OF THE CAPTION HEREOF.**

WHEREAS, the City Council of the City of Frisco, Texas (“City Council”) has investigated and determined that it would be advantageous and beneficial to the citizens of the City of Frisco, Texas (“Frisco” or “City”) to modify various fees and charges that may be assessed and collected by Frisco by amending Frisco’s Comprehensive Fee Ordinance, Ordinance No. 06-11-119, as amended (“Comprehensive Fee Ordinance”), and Ordinance Nos. 99-09-19, 10-01-03, 11-09-45, 14-12-77, 15-09-73, 16-09-78, 17-09-70, 18-09-54, 19-03-18, 19-09-81, 19-12-117, 2020-09-64, 2020-10-67 and 2021-09-60 as set forth below; and

WHEREAS, Frisco has complied with all procedural and legal requirements to amend the Comprehensive Fee Ordinance and Ordinance Nos. 99-09-19, 10-01-03, 11-09-45, 14-12-77, 15-09-73, 16-09-78, 17-09-70, 18-09-54, 19-03-18, 19-09-81, 19-12-117, 2020-09-64, 2020-10-67 and 2021-09-60.

**NOW, THEREFORE, BE IT ORDAINED BY THE CITY COUNCIL OF THE CITY OF FRISCO, TEXAS:**

**SECTION 1: Findings Incorporated.** The findings set forth above are incorporated into the body of this Ordinance as if fully set forth herein.

**SECTION 2: Amendment to Section 3 (Water Service Charges) of the Comprehensive Fee Ordinance, Section 2 of Ordinance No. 14-12-77, Section 2 of Ordinance No. 15-09-73, Section 2 of Ordinance No. 16-09-78, Section 2 of Ordinance No. 17-09-70, Section 2 of Ordinance No. 18-09-54, Section 2 of Ordinance No. 19-09-81 and Section 2 of Ordinance No. 2021-09-60.** Section 3 (Water Service Charges) of the Comprehensive Fee Ordinance, Section 2 of Ordinance No. 14-12-77, Section 2 of Ordinance No. 15-09-73, Section 2 of Ordinance No. 16-09-78, Section 2 of Ordinance No. 17-09-70, Section 2 of Ordinance No. 18-09-54, Section 2 of Ordinance No. 19-09-81 and Section 2 of Ordinance No. 2021-09-60 are hereby amended as follows:

**“SECTION 3: Water Service Charges.** There shall be charged and collected each month by the City from the consumers of water service the amount of money

hereinafter set out, based on the following rates:

**A. Residential Service Fees:**

<b>Residential Meters</b>	<b>Monthly Cost</b>
Minimum bill includes 2,000 gallons	\$20.47
2,001 to 15,000 gallons	\$4.53/ per thousand*
15,001 to 25,000 gallons	\$5.27/per thousand*
25,001 to 40,000 gallons	\$5.64/per thousand*
40,001 to 80,000 gallons	\$6.52/per thousand*
80,001 gallons and above	\$7.84/per thousand*

\*Note: Cost per thousand gallons of water or fraction thereof.

**B. Commercial Service Fees:** The minimum monthly charge shall be based on the meter size and shall be billed at the following rates which include the cost of 2,000 gallons of water:

<b>Meter Size</b>	<b>Monthly Charge Includes 2,000 Gallons</b>	<b>Cost Per Thousand Gallons* Over 2,000 Gallons</b>
¾" standard	\$ 22.32	\$4.68
1"	\$ 33.13	\$4.68
1½"	\$ 66.39	\$4.68
2"	\$ 105.58	\$4.68
3"	\$196.12	\$4.68
4"	\$301.70	\$4.68
6"	\$633.61	\$4.68

\*Note: Cost per thousand gallons of water or fraction thereof.

- C. For multi-family units on master meters, a minimum of \$20.47 per unit will be charged, with \$4.53 per thousand gallons for each thousand gallons of water or fraction thereof used above the total number of units multiplied by 2,000 gallons.
- D. Outside City limit rate for all rate classes shall be multiplied by a factor of 1.5 for both the minimum monthly meter service and the rate for larger consumption.
- E. **Commercial Irrigation Meters:** The minimum monthly charge shall be based on the meter size and shall be billed at the following rates which include the cost of 2,000 gallons of water:

Meter Size	Monthly Charge Includes 2,000 Gallons	Cost Per 2,001 - 40,000 Gallons*	Cost Per Thousand Gallons* Over 40,000 Gallons
¾" standard	\$ 22.32	\$4.68	\$6.52
1"	\$ 33.13	\$4.68	\$6.52
1½"	\$ 66.39	\$4.68	\$6.52
2"	\$ 105.58	\$4.68	\$6.52
3"	\$196.12	\$4.68	\$6.52
4"	\$301.70	\$4.68	\$6.52
6"	\$633.61	\$4.68	\$6.52

\*Note: Cost per thousand gallons of water or fraction thereof."

**SECTION 3: Amendment to Section 4 (Sanitary Sewer Charges) of the Comprehensive Fee Ordinance and Section 2 of Ordinance No. 14- 12-77, Section 2 of Ordinance No. 15-09-73, Section 2 of Ordinance No. 16-09-78, Section 2 of Ordinance No. 17-09-70, Section 3 of Ordinance No. 19-09-81 and Section 3 of Ordinance No. 2021-09-60. Section 5 (Solid Waste Collection Fees) of the Comprehensive Fee Ordinance, and Section 2 of Ordinance No. 14- 12-77, Section 2 of Ordinance No. 15-09-73, Section 2 of Ordinance No. 16-09-78, Section 2 of Ordinance No. 17-09-70, Section 3 of Ordinance No. 19-09-81 and Section 3 of Ordinance No. 2021-09-60 are hereby amended as follows:**

**Ordinance Amending Certain Fees and Charges – 2022**

**Page 3 of 9**

3811011

**“SECTION 4: Sanitary Sewer Charges.** There shall be charged and collected each month by City for sanitary sewer service the amount of money hereinafter set out based on the following rates:

- A.** The minimum monthly sewer charge shall be \$27.53 for any single-family residential unit whose water consumption for the month does not exceed 2,000 gallons. The minimum monthly sewer charge shall be \$48.70 for commercial and industrial users whose water consumption for the month does not exceed 2,000 gallons.
- B.** For each consumer whose water consumption in any month exceeds 2,000 gallons, the monthly sewer rate shall be \$5.80 per thousand gallons of water or fraction thereof. The charge for single-family residential sewer service shall be determined by averaging the billed consumption for three of the following four months December, January, February and March (removing the month with the highest consumption) and applying the applicable rates.
- C.** For each consumer whose average water consumption during the three (3) billed months of December, January, February and March (removing the month with the highest consumption) exceeds 2,000 gallons, the monthly sewer rate shall be \$5.80 per thousand gallons of water or fraction thereof; provided, however, that in no event shall single-family residential sewer service exceed the winter average on a monthly basis.
- D.** New customer accounts for which average water consumption has not been established will be billed for sewer service based on actual water usage and applying the applicable rates; provided, however, that in no event shall single-family residential sewer service exceed the cap of 6,000 gallons.
- E.** Residential customers on master meters shall pay a minimum of \$27.53 per unit per month plus \$5.80 per thousand gallons of water or fraction thereof for all consumption above the total number of units multiplied by 2,000 gallons. This provision applies to mobile home parks, apartment units and the like.
- F.** Commercial and industrial customers on master meters shall pay a minimum of \$48.70 per unit per month and \$5.80 per thousand gallons of water or fraction thereof for all consumption above the total number of units multiplied by 2,000 gallons.
- G.** Industrial users in the City pretreatment program shall be charged \$0.20 per thousand gallons of water or fraction thereof in addition to the regular charges.

- H.** All mobile home parks, apartment complexes and commercial and

industrial sewer customers shall be billed monthly on their total volume of water consumption. Water used in a direct manufacturing process or for irrigation purposes can only be exempted upon request of and written approval by City.”

**SECTION 4: Amendment to Section 4A (Water Reuse Charges) of the Comprehensive Fee Ordinance, Section 3 of Ordinance No. 14-12-77, Section 2 of Ordinance No. 19-03-18 and Section 5 of Ordinance No. 2021-09-60.** Section 4A (Water Reuse Charges) of the Comprehensive Fee Ordinance, Section 3 of Ordinance No. 14-12-77, Section 2 of Ordinance No. 19-03-18 and Section 5 of Ordinance No. 2021-09-60 are hereby amended as follows:

“**SECTION 4A: Water Reuse Charges.** There shall be charged and collected each month by the City from the consumers of water reuse service, not currently on contract, the amount of money hereinafter set out, based on the following rates:

Reuse Meter	Cost Per Gallon*
Gallons	\$2.34/per thousand*

\*Note: Maximum daily and annual amounts to be set per contract. Cost per thousand gallons of water or fraction thereof.”

**SECTION 5: Amendment to Section 5 (Solid Waste Collection Fees) of the Comprehensive Fee Ordinance and Ordinance Nos. 10-01-03, 11-09-45, 17-09-70, 18-09-54, 19-09-81, 2020-10-67 and 2021-09-60.** Section 5 (Solid Waste Collection Fees) of the Comprehensive Fee Ordinance and Ordinance Nos. 10-01-03, 11-09-45, 17-09-70, 18-09-54, 19-09-81, 2020-10-67 and 2021-09-60 are hereby amended as follows:

“**SECTION 5: Solid Waste Collection Fees.** There shall be charged and collected each month by City for refuse and recycling collection service the amounts of money hereinafter set out based on the following schedule, not including appropriate taxation:

**A. Residential Service Fees:**

Residential Carts	Per month
First cart	\$ 21.00
Additional carts, price per cart	18.00
Senior citizen, price per cart	19.00
...	

**B. Commercial Waste Services Deposits and Fees:**

Commercial Carts	Per Month
First Cart	\$ 24.91
Additional Carts	24.91
Commercial Recycle Cart	18.31
...	

...

**C. Fee Charges for Commercial Collection (Non-Compacted Containers)  
Monthly Rates:**

Front-load Container Size (in cubic yards)	Number of collections per week						Extra Pick Ups
	1	2	3	4	5	6	
3	\$ 76.16	\$ 146.23	\$ 219.35	\$ 255.91	\$ 319.88	\$ 383.86	\$ 86.83
4	\$ 93.43	\$ 178.73	\$ 243.72	\$ 324.96	\$ 406.20	\$ 487.44	\$ 106.51
6	\$ 127.95	\$ 268.09	\$ 365.58	\$ 487.44	\$ 609.30	\$ 731.16	\$ 145.87
8	\$ 162.48	\$ 324.96	\$ 487.44	\$ 649.92	\$ 812.40	\$ 974.88	\$ 185.23
10	\$ 203.10	\$ 406.20	\$ 609.30	\$ 812.40	\$ 1,015.50	\$ 1,218.60	\$ 238.48

Monthly Rates Permanent Open Top Containers	Per Pick up	Daily Rental
20 yard	\$324.67*	\$4.06
30 yard	\$324.67*	\$4.06
*Plus NTMWD disposal cost per ton		

Temporary Commercial Open Tops	
Rate per haul	\$324.67*
Delivery/exchange	\$98.75
Rental per day	\$4.06
*Plus NTMWD disposal cost per ton	

Construction Waste Roll off Containers	
Size in cubic yards	City Charge Per Haul
10	\$324.67*
20	\$324.67*
30	\$324.67*
Daily Rental	\$ 4.06
Delivery Charge	\$98.75
Unable to Haul Charge	\$98.75
Relocate Fee	\$98.75
*Plus NTMWD disposal cost per ton	

Residential Rent-a-Bin			
Size in cubic yards	City Charge	Daily Rental	Unable to haul charge
6	\$231.91	\$4.06	\$87.24
<i>Note: City charge includes one (1) haul, one (1) delivery, three days rental and one and a half (1 1/2) tons in disposal cost.</i>			

**D. Fee Charges for Commercial Collection (Compacted Containers):**



Compactors (in cubic yards)	Per Pick up
2	\$124.05*
3	168.02*
4	\$204.00*
6	\$346.55*
8	\$380.60*
15	266.67**
20	\$285.97**
30	\$327.03**
35	\$327.03**
40	\$327.03**
42	\$366.57**
*Disposal cost included in rate	
**Plus NTMWD disposal cost per ton	

...

**SECTION 6: Amendment to Comprehensive Fee Ordinance, Ordinance Nos. 99-09-19, 11-09-45, 19-12-117 and 2020-09-64.** The Comprehensive Fee Ordinance and Ordinance Nos. 99-09-19, 11-09-45, 19-12-117 and 2020-09-64 are hereby amended as follows:

**“Annexation application fees, zoning change fees development application fee, specific use permit fees and miscellaneous fees are as follows:**

...

**B. Zoning Change Fees:**

- ...
- |     |   |            |
|-----|---|------------|
| 2.  | Planned Development Request                   | \$2,500.00 |
|     | *Plus \$10.00 per acre or any portion thereof |            |
| ... |   |            |
| 4.  | Specific Use Permit Fee                       | \$ 600.00  |
|     | *Plus \$10.00 per acre or any portion thereof |            |
| 5.  | Application Review Fee                        | \$ 150.00  |

**C. Development Application Fees:**

- |    |  |           |
|----|--|-----------|
| 1. | Site Plans                                     |           |
| a. | Preliminary Site Plan                          | \$ 350.00 |
|    | *Plus \$50.00 per acre or any portion thereof  |           |
| b. | Site Plan                                      | \$ 450.00 |
|    | *Plus \$100.00 per acre or any portion thereof |           |
| c. | Substantially Conforming Site Plan             | \$ 200.00 |
| 2. | Plats  |           |
| a. | Preliminary Plat                               |           |
| 1. | Single Family                                  | \$ 300.00 |
|    | *Plus \$15.00 per lot                          |           |

b. Final Plat	
...	
3. Non-Residential	\$ 200.00
*Plus 40.00 per acre or any portion thereof	
c. Replat	
...	
3. Non-Residential	\$ 200.00
*Plus \$40.00 per acre or any portion thereof	
d. Conveyance Plat	\$ 350.00
e. Minor Plat	
...	
3. Non-Residential	\$ 200.00
*Plus \$40.00 per acre or any portion thereof	
f. Amending Plat	\$ 200.00
*Plus \$20/lot	
...	

**SECTION 7: Penalty.** Any person, firm, corporation or business entity violating this Ordinance, the Comprehensive Fee Ordinance or Ordinance Nos. 99-09-19, 10-01-03, 11-09-45, 14-12-77, 15-09-73, 16-09-78, 17-09-70, 18-09-54, 19-03-18, 19-09-81, 19-12-117, 2020-09-64, 2020-10-67 and 2021-09-60, as they exist or may be amended, shall be deemed guilty of a misdemeanor, and upon conviction thereof, shall be subject to a fine not to exceed FIVE HUNDRED DOLLARS (\$500.00), unless the violation relates to fire safety, zoning or public health and sanitation, in which case the fine shall not exceed TWO THOUSAND AND NO/100 DOLLARS (\$2,000.00). Each continuing day's violation under this Ordinance, the Comprehensive Fee Ordinance or Ordinance Nos. 99-09-19, 10-01-03, 11-09-45, 14-12-77, 15-09-73, 16-09-78, 17-09-70, 18-09-54, 19-03-18, 19-09-81, 19-12-117, 2020-09-64, 2020-10-67 and 2021-09-60, as they exist or may be amended, shall constitute a separate offense. The penal provisions imposed under violating this Ordinance, the Comprehensive Fee Ordinance and Ordinance Nos. 99-09-19, 10-01-03, 11-09-45, 14-12-77, 15-09-73, 16-09-78, 17-09-70, 18-09-54, 19-03-18, 19-09-81, 19-12-117, 2020-09-64, 2020-10-67 and 2021-09-60, as they exist or may be amended, shall not preclude Frisco from filing suit to enjoin the violation. Frisco retains all legal rights and remedies available to it pursuant to local, state and federal law.

**SECTION 8: Savings/Repealing.** The Comprehensive Fee Ordinance and Ordinance Nos. 99-09-19, 10-01-03, 11-09-45, 14-12-77, 15-09-73, 16-09-78, 17-09-70, 18-09-54, 19-03-18, 19-09-81, 19-12-117, 2020-09-64, 2020-10-67 and 2021-09-60, shall remain in full force and effect, save and except as amended by this or any other ordinance. All provisions of any ordinance in conflict with this Ordinance are hereby repealed to the extent they are in conflict, but such repeal shall not abate any pending prosecution for violation of the repealed ordinance, nor shall the repeal prevent a prosecution from being commenced for any violation if occurring prior to the repeal of the ordinance. Any remaining portions of said ordinances shall remain in full force and effect.

**SECTION 9: Severability.** Should any section, subsection, sentence, clause or phrase of this Ordinance be declared unconstitutional and/or invalid by a court of competent jurisdiction, it is expressly provided that any and all remaining portions of this Ordinance shall remain in full force and effect. The City Council hereby declares that it would have passed this Ordinance, and

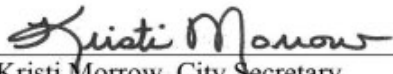
each section, subsection, clause or phrase thereof, regardless of whether any one or more sections, subsections, sentences, clauses or phrases is declared unconstitutional and/or invalid.

SECTION 10: Effective Date. This Ordinance shall become effective from and after its passage and publication as required by the City Charter and by law.

**DULY PASSED AND APPROVED BY THE CITY COUNCIL OF THE CITY OF FRISCO, TEXAS**, on this 20th day of September, 2022.


**ATTESTED AND  
CORRECTLY RECORDED:**



  
Kristi Morrow, City Secretary

  
Jeff Cheney, Mayor

**APPROVED AS TO FORM:**

  
Abernathy, Roeder, Boyd & Hullett, P.C.  
Ryan D. Pittman, City Attorneys

Dates of Publication: September 25, 2022 and October 2, 2022, *Frisco Enterprise*

# 2022 Tax Rate Calculation Worksheet

## Taxing Units Other Than School Districts or Water Districts

Form 50-856

City of Frisco	972-292-5000
Taxing Unit Name	Phone (area code and number)
6101 Frisco Square Blvd., Frisco, TX 75034	www.friscotexas.gov
Taxing Unit's Address, City, State, ZIP Code	Taxing Unit's Website Address

**GENERAL INFORMATION:** Tax Code Section 26.04(c) requires an officer or employee designated by the governing body to calculate the no-new-revenue (NNR) tax rate and voter-approval tax rate for the taxing unit. These tax rates are expressed in dollars per \$100 of taxable value calculated. The calculation process starts after the chief appraiser delivers to the taxing unit the certified appraisal roll and the estimated values of properties under protest. The designated officer or employee shall certify that the officer or employee has accurately calculated the tax rates and used values shown for the certified appraisal roll or certified estimate. The officer or employee submits the rates to the governing body by Aug. 7 or as soon thereafter as practicable.

School districts do not use this form, but instead use Comptroller Form 50-859 *Tax Rate Calculation Worksheet, School District without Chapter 313 Agreements* or Comptroller Form 50-884 *Tax Rate Calculation Worksheet, School District with Chapter 313 Agreements*.

Water districts as defined under Water Code Section 49.001(1) do not use this form, but instead use Comptroller Form 50-858 *Water District Voter-Approval Tax Rate Worksheet for Low Tax Rate and Developing Districts* or Comptroller Form 50-860 *Developed Water District Voter-Approval Tax Rate Worksheet*.

The Comptroller's office provides this worksheet to assist taxing units in determining tax rates. The information provided in this worksheet is offered as technical assistance and not legal advice. Taxing units should consult legal counsel for interpretations of law regarding tax rate preparation and adoption.

### SECTION 1: No-New-Revenue Tax Rate

The NNR tax rate enables the public to evaluate the relationship between taxes for the prior year and for the current year based on a tax rate that would produce the same amount of taxes (no new taxes) if applied to the same properties that are taxed in both years. When appraisal values increase, the NNR tax rate should decrease.

The NNR tax rate for a county is the sum of the NNR tax rates calculated for each type of tax the county levies.

While uncommon, it is possible for a taxing unit to provide an exemption for only maintenance and operations taxes. In this case, the taxing unit will need to calculate the NNR tax rate separately for the maintenance and operations tax and the debt tax, then add the two components together.

Line	No-New-Revenue Tax Rate Worksheet	Amount/Rate
1.	<b>2021 total taxable value.</b> Enter the amount of 2021 taxable value on the 2021 tax roll today. Include any adjustments since last year's certification; exclude Tax Code Section 25.25(d) one-fourth and one-third over-appraisal corrections from these adjustments. Exclude any property value subject to an appeal under Chapter 42 as of July 25 (will add undisputed value in Line 6). This total includes the taxable value of homesteads with tax ceilings (will deduct in Line 2) and the captured value for tax increment financing (adjustment is made by deducting TIF taxes, as reflected in Line 17). <sup>1</sup>	\$ 34,738,930,852
2.	<b>2021 tax ceilings.</b> Counties, cities and junior college districts. Enter 2021 total taxable value of homesteads with tax ceilings. These include the homesteads of homeowners age 65 or older or disabled. Other taxing units enter 0. If your taxing unit adopted the tax ceiling provision in 2021 or a prior year for homeowners age 65 or older or disabled, use this step. <sup>2</sup>	\$ 0
3.	<b>Preliminary 2021 adjusted taxable value.</b> Subtract Line 2 from Line 1.	\$ 34,738,930,852
4.	<b>2021 total adopted tax rate.</b>	\$ 0.446600 /\$100
5.	<b>2021 taxable value lost because court appeals of ARB decisions reduced 2021 appraised value.</b> <b>A. Original 2021 ARB values:</b> ..... \$ 1,581,025,001 <b>B. 2021 values resulting from final court decisions:</b> ..... - \$ 1,478,192,593 <b>C. 2021 value loss.</b> Subtract B from A. <sup>3</sup>	\$ 102,832,408
6.	<b>2021 taxable value subject to an appeal under Chapter 42, as of July 25.</b> <b>A. 2021 ARB certified value:</b> ..... \$ 1,653,488,651 <b>B. 2021 disputed value:</b> ..... - \$ 175,412,123 <b>C. 2021 undisputed value.</b> Subtract B from A. <sup>4</sup>	\$ 1,478,076,528
7.	<b>2021 Chapter 42 related adjusted values.</b> Add Line 5C and Line 6C.	\$ 1,580,908,936

<sup>1</sup> Tex. Tax Code § 26.012(14)

<sup>2</sup> Tex. Tax Code § 26.012(14)

<sup>3</sup> Tex. Tax Code § 26.012(13)

<sup>4</sup> Tex. Tax Code § 26.012(13)

Line	No-New-Revenue Tax Rate Worksheet	Amount/Rate
8.	<b>2021 taxable value, adjusted for actual and potential court-ordered adjustments.</b> Add Line 3 and Line 7.	\$ 36,319,839,788
9.	<b>2021 taxable value of property in territory the taxing unit deannexed after Jan. 1, 2021.</b> Enter the 2021 value of property in deannexed territory. <sup>5</sup>	\$ 0
10.	<b>2021 taxable value lost because property first qualified for an exemption in 2022.</b> If the taxing unit increased an original exemption, use the difference between the original exempted amount and the increased exempted amount. Do not include value lost due to freeport, goods-in-transit, temporary disaster exemptions. Note that lowering the amount or percentage of an existing exemption in 2022 does not create a new exemption or reduce taxable value. <b>A. Absolute exemptions.</b> Use 2021 market value: ..... \$ 9,769,391 <b>B. Partial exemptions.</b> 2022 exemption amount or 2022 percentage exemption times 2021 value: ..... + \$ 1,136,550,640 <b>C. Value loss.</b> Add A and B. <sup>6</sup>	\$ 1,146,320,031
11.	<b>2021 taxable value lost because property first qualified for agricultural appraisal (1-d or 1-d-1), timber appraisal, recreational/scenic appraisal or public access airport special appraisal in 2022.</b> Use only properties that qualified in 2022 for the first time; do not use properties that qualified in 2021. <b>A. 2021 market value:</b> ..... \$ 0 <b>B. 2022 productivity or special appraised value:</b> ..... - \$ 4,872 <b>C. Value loss.</b> Subtract B from A. <sup>7</sup>	\$ -4,872
12.	<b>Total adjustments for lost value.</b> Add Lines 9, 10C and 11C.	\$ 1,146,315,159
13.	<b>2021 captured value of property in a TIF.</b> Enter the total value of 2021 captured appraised value of property taxable by a taxing unit in a tax increment financing zone for which 2021 taxes were deposited into the tax increment fund. <sup>8</sup> If the taxing unit has no captured appraised value in line 18D, enter 0.	\$ 2,107,743,013
14.	<b>2021 total value.</b> Subtract Line 12 and Line 13 from Line 8.	\$ 33,065,781,616
15.	<b>Adjusted 2021 total levy.</b> Multiply Line 4 by Line 14 and divide by \$100.	\$ 147,671,780
16.	<b>Taxes refunded for years preceding tax year 2021.</b> Enter the amount of taxes refunded by the taxing unit for tax years preceding tax year 2021. Types of refunds include court decisions, Tax Code Section 25.25(b) and (c) corrections and Tax Code Section 31.11 payment errors. Do not include refunds for tax year 2021. This line applies only to tax years preceding tax year 2021. <sup>9</sup>	\$ 1,273,193
17.	<b>Adjusted 2021 levy with refunds and TIF adjustment.</b> Add Lines 15 and 16. <sup>10</sup>	\$ 148,944,973
18.	<b>Total 2022 taxable value on the 2022 certified appraisal roll today.</b> This value includes only certified values or certified estimate of values and includes the total taxable value of homesteads with tax ceilings (will deduct in Line 20). These homesteads include homeowners age 65 or older or disabled. <sup>11</sup> <b>A. Certified values:</b> ..... \$ 38,787,736,665 <b>B. Counties:</b> Include railroad rolling stock values certified by the Comptroller's office: ..... + \$ ..... <b>C. Pollution control and energy storage system exemption:</b> Deduct the value of property exempted for the current tax year for the first time as pollution control or energy storage system property: ..... - \$ 0 <b>D. Tax increment financing:</b> Deduct the 2022 captured appraised value of property taxable by a taxing unit in a tax increment financing zone for which the 2022 taxes will be deposited into the tax increment fund. Do not include any new property value that will be included in Line 23 below. <sup>12</sup> ..... - \$ 2,512,578,482 <b>E. Total 2022 value.</b> Add A and B, then subtract C and D.	\$ 36,275,158,183

<sup>5</sup> Tex. Tax Code § 26.012(15)<sup>6</sup> Tex. Tax Code § 26.012(15)<sup>7</sup> Tex. Tax Code § 26.012(15)<sup>8</sup> Tex. Tax Code § 26.03(c)<sup>9</sup> Tex. Tax Code § 26.012(13)<sup>10</sup> Tex. Tax Code § 26.012(13)<sup>11</sup> Tex. Tax Code § 26.012, 26.04(c-2)<sup>12</sup> Tex. Tax Code § 26.03(c)



Line	No-New-Revenue Tax Rate Worksheet	Amount/Rate
19.	<b>Total value of properties under protest or not included on certified appraisal roll.</b> <sup>13</sup> <b>A. 2022 taxable value of properties under protest.</b> The chief appraiser certifies a list of properties still under ARB protest. The list shows the appraisal district's value and the taxpayer's claimed value, if any, or an estimate of the value if the taxpayer wins. For each of the properties under protest, use the lowest of these values. Enter the total value under protest. <sup>14</sup> ..... \$ <u>2,625,596,373</u> <b>B. 2022 value of properties not under protest or included on certified appraisal roll.</b> The chief appraiser gives taxing units a list of those taxable properties that the chief appraiser knows about but are not included in the appraisal roll certification. These properties also are not on the list of properties that are still under protest. On this list of properties, the chief appraiser includes the market value, appraised value and exemptions for the preceding year and a reasonable estimate of the market value, appraised value and exemptions for the current year. Use the lower market, appraised or taxable value (as appropriate). Enter the total value of property not on the certified roll. <sup>15</sup> ..... + \$ <u>0</u> <b>C. Total value under protest or not certified.</b> Add A and B. \$ <u>2,625,596,373</u>	
20.	<b>2022 tax ceilings.</b> Counties, cities and junior colleges enter 2022 total taxable value of homesteads with tax ceilings. These include the homesteads of homeowners age 65 or older or disabled. Other taxing units enter 0. If your taxing unit adopted the tax ceiling provision in 2021 or a prior year for homeowners age 65 or older or disabled, use this step. <sup>16</sup>	\$ <u>0</u>
21.	<b>2022 total taxable value.</b> Add Lines 18E and 19C. Subtract Line 20. <sup>17</sup>	\$ <u>38,900,754,556</u>
22.	<b>Total 2022 taxable value of properties in territory annexed after Jan. 1, 2021.</b> Include both real and personal property. Enter the 2022 value of property in territory annexed. <sup>18</sup>	\$ <u>0</u>
23.	<b>Total 2022 taxable value of new improvements and new personal property located in new improvements.</b> New means the item was not on the appraisal roll in 2021. An improvement is a building, structure, fixture or fence erected on or affixed to land. New additions to existing improvements may be included if the appraised value can be determined. New personal property in a new improvement must have been brought into the taxing unit after Jan. 1, 2021 and be located in a new improvement. New improvements <b>do</b> include property on which a tax abatement agreement has expired for 2022. <sup>19</sup>	\$ <u>1,631,709,292</u>
24.	<b>Total adjustments to the 2022 taxable value.</b> Add Lines 22 and 23.	\$ <u>1,631,709,292</u>
25.	<b>Adjusted 2022 taxable value.</b> Subtract Line 24 from Line 21.	\$ <u>37,269,045,264</u>
26.	<b>2022 NNR tax rate.</b> Divide Line 17 by Line 25 and multiply by \$100. <sup>20</sup>	\$ <u>0.399647</u> /\$100
27.	<b>COUNTIES ONLY.</b> Add together the NNR tax rates for each type of tax the county levies. The total is the 2022 county NNR tax rate. <sup>21</sup>	\$ _____ /\$100

## SECTION 2: Voter-Approval Tax Rate

The voter-approval tax rate is the highest tax rate that a taxing unit may adopt without holding an election to seek voter approval of the rate. The voter-approval tax rate is split into two separate rates:

- Maintenance and Operations (M&O) Tax Rate:** The M&O portion is the tax rate that is needed to raise the same amount of taxes that the taxing unit levied in the prior year plus the applicable percentage allowed by law. This rate accounts for such things as salaries, utilities and day-to-day operations.
- Debt Rate:** The debt rate includes the debt service necessary to pay the taxing unit's debt payments in the coming year. This rate accounts for principal and interest on bonds and other debt secured by property tax revenue.

The voter-approval tax rate for a county is the sum of the voter-approval tax rates calculated for each type of tax the county levies. In most cases the voter-approval tax rate exceeds the no-new-revenue tax rate, but occasionally decreases in a taxing unit's debt service will cause the NNR tax rate to be higher than the voter-approval tax rate.

Line	Voter-Approval Tax Rate Worksheet	Amount/Rate
28.	<b>2021 M&amp;O tax rate.</b> Enter the 2021 M&O tax rate.	\$ <u>0.295215</u> /\$100
29.	<b>2021 taxable value, adjusted for actual and potential court-ordered adjustments.</b> Enter the amount in Line 8 of the <i>No-New-Revenue Tax Rate Worksheet</i> .	\$ <u>36,319,839,788</u>

<sup>13</sup> Tex. Tax Code § 26.01(c) and (d)

<sup>14</sup> Tex. Tax Code § 26.01(c)

<sup>15</sup> Tex. Tax Code § 26.01(d)

<sup>16</sup> Tex. Tax Code § 26.012(6)(B)

<sup>17</sup> Tex. Tax Code § 26.012(6)

<sup>18</sup> Tex. Tax Code § 26.012(17)

<sup>19</sup> Tex. Tax Code § 26.012(17)

<sup>20</sup> Tex. Tax Code § 26.04(c)

<sup>21</sup> Tex. Tax Code § 26.04(d)

Line	Voter-Approval Tax Rate Worksheet	Amount/Rate
30.	<b>Total 2021 M&amp;O levy.</b> Multiply Line 28 by Line 29 and divide by \$100	\$ 107,221,615
31.	<b>Adjusted 2021 levy for calculating NNR M&amp;O rate.</b> <b>A. M&amp;O taxes refunded for years preceding tax year 2021.</b> Enter the amount of M&O taxes refunded in the preceding year for taxes before that year. Types of refunds include court decisions, Tax Code Section 25.25(b) and (c) corrections and Tax Code Section 31.11 payment errors. Do not include refunds for tax year 2021. This line applies only to tax years preceding tax year 2021. .... + \$ 849,694 <b>B. 2021 taxes in TIF.</b> Enter the amount of taxes paid into the tax increment fund for a reinvestment zone as agreed by the taxing unit. If the taxing unit has no 2022 captured appraised value in Line 18D, enter 0. .... - \$ 6,366,370 <b>C. 2021 transferred function.</b> If discontinuing all of a department, function or activity and transferring it to another taxing unit by written contract, enter the amount spent by the taxing unit discontinuing the function in the 12 months preceding the month of this calculation. If the taxing unit did not operate this function for this 12-month period, use the amount spent in the last full fiscal year in which the taxing unit operated the function. The taxing unit discontinuing the function will subtract this amount in D below. The taxing unit receiving the function will add this amount in D below. Other taxing units enter 0. .... +/- \$ 0 <b>D. 2021 M&amp;O levy adjustments.</b> Subtract B from A. For taxing unit with C, subtract if discontinuing function and add if receiving function. .... \$ -5,516,676 <b>E. Add Line 30 to 31D.</b>	\$ 101,704,939
32.	<b>Adjusted 2022 taxable value.</b> Enter the amount in Line 25 of the <i>No-New-Revenue Tax Rate Worksheet</i> .	\$ 37,269,045,264
33.	<b>2022 NNR M&amp;O rate (unadjusted).</b> Divide Line 31E by Line 32 and multiply by \$100.	\$ 0.272893 /\$100
34.	<b>Rate adjustment for state criminal justice mandate.</b> <sup>23</sup> <b>A. 2022 state criminal justice mandate.</b> Enter the amount spent by a county in the previous 12 months providing for the maintenance and operation cost of keeping inmates in county-paid facilities after they have been sentenced. Do not include any state reimbursement received by the county for the same purpose. \$ 0 <b>B. 2021 state criminal justice mandate.</b> Enter the amount spent by a county in the 12 months prior to the previous 12 months providing for the maintenance and operation cost of keeping inmates in county-paid facilities after they have been sentenced. Do not include any state reimbursement received by the county for the same purpose. Enter zero if this is the first time the mandate applies. .... - \$ 0 <b>C. Subtract B from A and divide by Line 32 and multiply by \$100.</b> .... \$ 0/\$100 <b>D. Enter the rate calculated in C. If not applicable, enter 0.</b>	\$ 0 /\$100
35.	<b>Rate adjustment for indigent health care expenditures.</b> <sup>24</sup> <b>A. 2022 indigent health care expenditures.</b> Enter the amount paid by a taxing unit providing for the maintenance and operation cost of providing indigent health care for the period beginning on July 1, 2021 and ending on June 30, 2022, less any state assistance received for the same purpose. .... \$ 0 <b>B. 2021 indigent health care expenditures.</b> Enter the amount paid by a taxing unit providing for the maintenance and operation cost of providing indigent health care for the period beginning on July 1, 2020 and ending on June 30, 2021, less any state assistance received for the same purpose. .... - \$ 0 <b>C. Subtract B from A and divide by Line 32 and multiply by \$100.</b> .... \$ 0/\$100 <b>D. Enter the rate calculated in C. If not applicable, enter 0.</b>	\$ 0 /\$100

<sup>23</sup> [Reserved for expansion]<sup>24</sup> Tex. Tax Code § 26.044<sup>25</sup> Tex. Tax Code § 26.0441

Line	Voter-Approval Tax Rate Worksheet	Amount/Rate
36.	<b>Rate adjustment for county indigent defense compensation.</b> <sup>25</sup> <b>A. 2022 indigent defense compensation expenditures.</b> Enter the amount paid by a county to provide appointed counsel for indigent individuals and fund the operations of a public defender's office under Article 26.044, Code of Criminal Procedure for the period beginning on July 1, 2021 and ending on June 30, 2022, less any state grants received by the county for the same purpose ..... \$ <u>0</u> <b>B. 2021 indigent defense compensation expenditures.</b> Enter the amount paid by a county to provide appointed counsel for indigent individuals and fund the operations of a public defender's office under Article 26.044, Code of Criminal Procedure for the period beginning on July 1, 2020 and ending on June 30, 2021, less any state grants received by the county for the same purpose. .... \$ <u>0</u> <b>C.</b> Subtract B from A and divide by Line 32 and multiply by \$100..... \$ <u>0</u> /\$100 <b>D.</b> Multiply B by 0.05 and divide by Line 32 and multiply by \$100..... \$ <u>0</u> /\$100 <b>E.</b> Enter the lesser of C and D. If not applicable, enter 0.	\$ <u>0</u> /\$100
37.	<b>Rate adjustment for county hospital expenditures.</b> <sup>26</sup> <b>A. 2022 eligible county hospital expenditures.</b> Enter the amount paid by the county or municipality to maintain and operate an eligible county hospital for the period beginning on July 1, 2021 and ending on June 30, 2022. .... \$ <u>0</u> <b>B. 2021 eligible county hospital expenditures.</b> Enter the amount paid by the county or municipality to maintain and operate an eligible county hospital for the period beginning on July 1, 2020 and ending on June 30, 2021. .... \$ <u>0</u> <b>C.</b> Subtract B from A and divide by Line 32 and multiply by \$100..... \$ <u>0</u> /\$100 <b>D.</b> Multiply B by 0.08 and divide by Line 32 and multiply by \$100..... \$ <u>0</u> /\$100 <b>E.</b> Enter the lesser of C and D, if applicable. If not applicable, enter 0.	\$ <u>0</u> /\$100
38.	<b>Rate adjustment for defunding municipality.</b> This adjustment only applies to a municipality that is considered to be a defunding municipality for the current tax year under Chapter 109, Local Government Code. Chapter 109, Local Government Code only applies to municipalities with a population of more than 250,000 and includes a written determination by the Office of the Governor. See Tax Code 26.0444 for more information. <b>A. Amount appropriated for public safety in 2021.</b> Enter the amount of money appropriated for public safety in the budget adopted by the municipality for the preceding fiscal year ..... \$ <u>0</u> <b>B. Expenditures for public safety in 2021.</b> Enter the amount of money spent by the municipality for public safety during the preceding fiscal year..... \$ <u>0</u> <b>C.</b> Subtract B from A and divide by Line 32 and multiply by \$100 ..... \$ <u>0</u> /\$100 <b>D.</b> Enter the rate calculated in C. If not applicable, enter 0.	\$ <u>0</u> /\$100
39.	<b>Adjusted 2022 NNR M&amp;O rate.</b> Add Lines 33, 34D, 35D, 36E, and 37E. Subtract Line 38D.	\$ <u>0.272893</u> /\$100
40.	<b>Adjustment for 2021 sales tax specifically to reduce property values.</b> Cities, counties and hospital districts that collected and spent additional sales tax on M&O expenses in 2021 should complete this line. These entities will deduct the sales tax gain rate for 2022 in Section 3. Other taxing units, enter zero. <b>A.</b> Enter the amount of additional sales tax collected and spent on M&O expenses in 2021, if any. Counties must exclude any amount that was spent for economic development grants from the amount of sales tax spent ..... \$ <u>0</u> <b>B.</b> Divide Line 40A by Line 32 and multiply by \$100 ..... \$ <u>0</u> /\$100 <b>C.</b> Add Line 40B to Line 39.	\$ <u>0.272893</u> /\$100
41.	<b>2022 voter-approval M&amp;O rate.</b> Enter the rate as calculated by the appropriate scenario below. <b>Special Taxing Unit.</b> If the taxing unit qualifies as a special taxing unit, multiply Line 40C by 1.08. - or - <b>Other Taxing Unit.</b> If the taxing unit does not qualify as a special taxing unit, multiply Line 40C by 1.035.	\$ <u>0.282444</u> /\$100

<sup>25</sup> Tex. Tax Code § 26.0442<sup>26</sup> Tex. Tax Code § 26.0443



Line	Voter-Approval Tax Rate Worksheet	Amount/Rate
D41.	<b>Disaster Line 41 (D41): 2022 voter-approval M&amp;O rate for taxing unit affected by disaster declaration.</b> If the taxing unit is located in an area declared a disaster area and at least one person is granted an exemption under Tax Code Section 11.35 for property located in the taxing unit, the governing body may direct the person calculating the voter-approval tax rate to calculate in the manner provided for a special taxing unit. The taxing unit shall continue to calculate the voter-approval tax rate in this manner until the earlier of 1) the first year in which total taxable value on the certified appraisal roll exceeds the total taxable value of the tax year in which the disaster occurred, or 2) the third tax year after the tax year in which the disaster occurred  If the taxing unit qualifies under this scenario, multiply Line 40C by 1.08. <sup>27</sup> If the taxing unit does not qualify, do not complete Disaster Line 41 (Line D41).	\$ _____ /\$100
42.	<b>Total 2022 debt to be paid with property taxes and additional sales tax revenue.</b> Debt means the interest and principal that will be paid on debts that: (1) are paid by property taxes, (2) are secured by property taxes, (3) are scheduled for payment over a period longer than one year, and (4) are not classified in the taxing unit's budget as M&O expenses.  <b>A. Debt</b> also includes contractual payments to other taxing units that have incurred debts on behalf of this taxing unit, if those debts meet the four conditions above. Include only amounts that will be paid from property tax revenue. Do not include appraisal district budget payments. If the governing body of a taxing unit authorized or agreed to authorize a bond, warrant, certificate of obligation, or other evidence of indebtedness on or after Sept. 1, 2021, verify if it meets the amended definition of debt before including it here. <sup>28</sup>  Enter debt amount ..... \$ 63,457,600 <b>B. Subtract unencumbered fund amount</b> used to reduce total debt. .... - \$ 0 <b>C. Subtract certified amount spent from sales tax to reduce debt</b> (enter zero if none) ..... - \$ 0 <b>D. Subtract amount paid</b> from other resources ..... - \$ 0 <b>E. Adjusted debt.</b> Subtract B, C and D from A.	\$ 63,457,600
43.	<b>Certified 2021 excess debt collections.</b> Enter the amount certified by the collector. <sup>29</sup>	\$ 2,669,621
44.	<b>Adjusted 2022 debt.</b> Subtract Line 43 from Line 42E.	\$ 60,787,979
45.	<b>2022 anticipated collection rate.</b> <b>A.</b> Enter the 2022 anticipated collection rate certified by the collector. <sup>30</sup> ..... 100.00 % <b>B.</b> Enter the 2021 actual collection rate. .... 101.91 % <b>C.</b> Enter the 2020 actual collection rate. .... 100.38 % <b>D.</b> Enter the 2019 actual collection rate. .... 103.85 % <b>E.</b> If the anticipated collection rate in A is lower than actual collection rates in B, C and D, enter the lowest collection rate from B, C and D. If the anticipated rate in A is higher than at least one of the rates in the prior three years, enter the rate from A. Note that the rate can be greater than 100%. <sup>31</sup>	100.38 %
46.	<b>2022 debt adjusted for collections.</b> Divide Line 44 by Line 45E.	\$ 60,557,859
47.	<b>2022 total taxable value.</b> Enter the amount on Line 21 of the <i>No-New-Revenue Tax Rate Worksheet</i> .	\$ 38,900,754,556
48.	<b>2022 debt rate.</b> Divide Line 46 by Line 47 and multiply by \$100.	\$ 0.155672 /\$100
49.	<b>2022 voter-approval tax rate.</b> Add Lines 41 and 48.	\$ 0.438116 /\$100
D49.	<b>Disaster Line 49 (D49): 2022 voter-approval tax rate for taxing unit affected by disaster declaration.</b> Complete this line if the taxing unit calculated the voter-approval tax rate in the manner provided for a special taxing unit on Line D41. Add Line D41 and 48.	\$ _____ /\$100

<sup>27</sup> Tex. Tax Code § 26.042(a)<sup>28</sup> Tex. Tax Code § 26.012(f)<sup>29</sup> Tex. Tax Code § 26.012(i)(10) and 26.04(b)<sup>30</sup> Tex. Tax Code § 26.04(b)<sup>31</sup> Tex. Tax Code §§ 26.04(h), (h-1) and (h-2)

Line	Voter-Approval Tax Rate Worksheet	Amount/Rate
50.	<b>COUNTIES ONLY.</b> Add together the voter-approval tax rates for each type of tax the county levies. The total is the 2022 county voter-approval tax rate.	\$ 0.000000 /\$100

### SECTION 3: NNR Tax Rate and Voter-Approval Tax Rate Adjustments for Additional Sales Tax to Reduce Property Taxes

Cities, counties and hospital districts may levy a sales tax specifically to reduce property taxes. Local voters by election must approve imposing or abolishing the additional sales tax. If approved, the taxing unit must reduce its NNR and voter-approval tax rates to offset the expected sales tax revenue.

This section should only be completed by a county, city or hospital district that is required to adjust its NNR tax rate and/or voter-approval tax rate because it adopted the additional sales tax.

Line	Additional Sales and Use Tax Worksheet	Amount/Rate
51.	<b>Taxable Sales.</b> For taxing units that adopted the sales tax in November 2021 or May 2022, enter the Comptroller's estimate of taxable sales for the previous four quarters. <sup>32</sup> Estimates of taxable sales may be obtained through the Comptroller's Allocation Historical Summary webpage. Taxing units that adopted the sales tax before November 2021, enter 0.	\$ 0
52.	<b>Estimated sales tax revenue.</b> Counties exclude any amount that is or will be spent for economic development grants from the amount of estimated sales tax revenue. <sup>33</sup>  <b>Taxing units that adopted the sales tax in November 2021 or in May 2022.</b> Multiply the amount on Line 51 by the sales tax rate (.01, .005 or .0025, as applicable) and multiply the result by .95. <sup>34</sup> <b>- or -</b> <b>Taxing units that adopted the sales tax before November 2021.</b> Enter the sales tax revenue for the previous four quarters. Do not multiply by .95.	\$ 0
53.	<b>2022 total taxable value.</b> Enter the amount from Line 21 of the <i>No-New-Revenue Tax Rate Worksheet</i> .	\$ 38,900,754,556
54.	<b>Sales tax adjustment rate.</b> Divide Line 52 by Line 53 and multiply by \$100.	\$ 0 /\$100
55.	<b>2022 NNR tax rate, unadjusted for sales tax.</b> <sup>35</sup> Enter the rate from Line 26 or 27, as applicable, on the <i>No-New-Revenue Tax Rate Worksheet</i> .	\$ 0.399647 /\$100
56.	<b>2022 NNR tax rate, adjusted for sales tax.</b> <b>Taxing units that adopted the sales tax in November 2021 or in May 2022.</b> Subtract Line 54 from Line 55. Skip to Line 57 if you adopted the additional sales tax before November 2021.	\$ 0.399647 /\$100
57.	<b>2022 voter-approval tax rate, unadjusted for sales tax.</b> <sup>36</sup> Enter the rate from Line 49, Line D49 (disaster) or Line 50 (counties) as applicable, of the <i>Voter-Approval Tax Rate Worksheet</i> .	\$ 0.438116 /\$100
58.	<b>2022 voter-approval tax rate, adjusted for sales tax.</b> Subtract Line 54 from Line 57.	\$ 0.438116 /\$100

### SECTION 4: Voter-Approval Tax Rate Adjustment for Pollution Control

A taxing unit may raise its rate for M&O funds used to pay for a facility, device or method for the control of air, water or land pollution. This includes any land, structure, building, installation, excavation, machinery, equipment or device that is used, constructed, acquired or installed wholly or partly to meet or exceed pollution control requirements. The taxing unit's expenses are those necessary to meet the requirements of a permit issued by the Texas Commission on Environmental Quality (TCEQ). The taxing unit must provide the tax assessor with a copy of the TCEQ letter of determination that states the portion of the cost of the installation for pollution control.

This section should only be completed by a taxing unit that uses M&O funds to pay for a facility, device or method for the control of air, water or land pollution.

Line	Voter-Approval Rate Adjustment for Pollution Control Requirements Worksheet	Amount/Rate
59.	<b>Certified expenses from the Texas Commission on Environmental Quality (TCEQ).</b> Enter the amount certified in the determination letter from TCEQ. <sup>37</sup> The taxing unit shall provide its tax assessor-collector with a copy of the letter. <sup>38</sup>	\$ 0
60.	<b>2022 total taxable value.</b> Enter the amount from Line 21 of the <i>No-New-Revenue Tax Rate Worksheet</i> .	\$ 38,900,754,556
61.	<b>Additional rate for pollution control.</b> Divide Line 59 by Line 60 and multiply by \$100.	\$ 0 /\$100
62.	<b>2022 voter-approval tax rate, adjusted for pollution control.</b> Add Line 61 to one of the following lines (as applicable): Line 49, Line D49 (disaster), Line 50 (counties) or Line 58 (taxing units with the additional sales tax).	\$ 0.438116 /\$100

<sup>32</sup> Tex. Tax Code § 26.041(d)

<sup>33</sup> Tex. Tax Code § 26.041(i)

<sup>34</sup> Tex. Tax Code § 26.041(d)

<sup>35</sup> Tex. Tax Code § 26.04(c)

<sup>36</sup> Tex. Tax Code § 26.04(c)

<sup>37</sup> Tex. Tax Code § 26.045(d)

<sup>38</sup> Tex. Tax Code § 26.045(i)

**SECTION 5: Voter-Approval Tax Rate Adjustment for Unused Increment Rate**

The unused increment rate is the rate equal to the difference between the adopted tax rate and voter-approval tax rate before the unused increment rate for the prior three years.<sup>39</sup> In a year where a taxing unit adopts a rate by applying any portion of the unused increment rate, the unused increment rate for that year would be zero.

The difference between the adopted tax rate and voter-approval tax rate is considered zero in the following scenarios:

- a tax year before 2020;<sup>40</sup>
- a tax year in which the municipality is a defunding municipality, as defined by Tax Code Section 26.0501(a);<sup>41</sup> or
- after Jan. 1, 2022, a tax year in which the comptroller determines that the county implemented a budget reduction or reallocation described by Local Government Code Section 120.002(a) without the required voter approval.<sup>42</sup>

This section should only be completed by a taxing unit that does not meet the definition of a special taxing unit.<sup>43</sup>

Line	Unused Increment Rate Worksheet	Amount/Rate
63.	<b>2021 unused increment rate.</b> Subtract the 2021 actual tax rate and the 2021 unused increment rate from the 2021 voter-approval tax rate. If the number is less than zero, enter zero.	\$ <u>0.000856</u> /\$100
64.	<b>2020 unused increment rate.</b> Subtract the 2020 actual tax rate and the 2020 unused increment rate from the 2020 voter-approval tax rate. If the number is less than zero, enter zero.	\$ <u>0.008572</u> /\$100
65.	<b>2019 unused increment rate.</b> Subtract the 2019 actual tax rate and the 2019 unused increment rate from the 2019 voter-approval tax rate. If the number is less than zero, enter zero. If the year is prior to 2020, enter zero.	\$ <u>0</u> /\$100
66.	<b>2022 unused increment rate.</b> Add Lines 63, 64 and 65.	\$ <u>0.009428</u> /\$100
67.	<b>2022 voter-approval tax rate, adjusted for unused increment rate.</b> Add Line 66 to one of the following lines (as applicable): Line 49, Line D49 (disaster), Line 50 (counties), Line 58 (taxing units with the additional sales tax) or Line 62 (taxing units with pollution control).	\$ <u>0.447544</u> /\$100

**SECTION 6: De Minimis Rate**

The de minimis rate is the rate equal to the sum of the no-new-revenue maintenance and operations rate, the rate that will raise \$500,000, and the current debt rate for a taxing unit.<sup>44</sup>

This section should only be completed by a taxing unit that is a municipality of less than 30,000 or a taxing unit that does not meet the definition of a special taxing unit.<sup>45</sup>

Line	De Minimis Rate Worksheet	Amount/Rate
68.	<b>Adjusted 2022 NNR M&amp;O tax rate.</b> Enter the rate from Line 39 of the <i>Voter-Approval Tax Rate Worksheet</i> .	\$ <u>0.272893</u> /\$100
69.	<b>2022 total taxable value.</b> Enter the amount on Line 21 of the <i>No-New-Revenue Tax Rate Worksheet</i> .	\$ <u>38,900,754,556</u>
70.	<b>Rate necessary to impose \$500,000 in taxes.</b> Divide \$500,000 by Line 69 and multiply by \$100.	\$ <u>0.001285</u> /\$100
71.	<b>2022 debt rate.</b> Enter the rate from Line 48 of the <i>Voter-Approval Tax Rate Worksheet</i> .	\$ <u>0.155672</u> /\$100
72.	<b>De minimis rate.</b> Add Lines 68, 70 and 71.	\$ <u>0.000000</u> /\$100

**SECTION 7: Voter-Approval Tax Rate Adjustment for Emergency Revenue Rate**

In the tax year after the end of the disaster calculation time period detailed in Tax Code Section 26.042(a), a taxing unit that calculated its voter-approval tax rate in the manner provided for a special taxing unit due to a disaster must calculate its emergency revenue rate and reduce its voter-approval tax rate for that year.<sup>46</sup>

Similarly, if a taxing unit adopted a tax rate that exceeded its voter-approval tax rate, calculated normally, without holding an election to respond to a disaster, as allowed by Tax Code Section 26.042(d), in the prior year, it must also reduce its voter-approval tax rate for the current tax year.<sup>47</sup>

This section will apply to a taxing unit other than a special taxing unit that:

- directed the designated officer or employee to calculate the voter-approval tax rate of the taxing unit in the manner provided for a special taxing unit in the prior year; and
- the current year is the first tax year in which the total taxable value of property taxable by the taxing unit as shown on the appraisal roll for the taxing unit submitted by the assessor for the taxing unit to the governing body exceeds the total taxable value of property taxable by the taxing unit on January 1 of the tax year in which the disaster occurred or the disaster occurred four years ago.

<sup>39</sup> Tex. Tax Code § 26.013(a)

<sup>40</sup> Tex. Tax Code § 26.013(c)

<sup>41</sup> Tex. Tax Code §§ 26.0501(a) and (c)

<sup>42</sup> Tex. Local Gov't Code § 120.007(d), effective Jan. 1, 2022

<sup>43</sup> Tex. Tax Code § 26.063(a)(1)

<sup>44</sup> Tex. Tax Code § 26.012(b-a)

<sup>45</sup> Tex. Tax Code § 26.063(a)(1)

<sup>46</sup> Tex. Tax Code § 26.042(b)

<sup>47</sup> Tex. Tax Code § 26.042(f)

This section will apply to a taxing unit in a disaster area that adopted a tax rate greater than its voter-approval tax rate without holding an election in the prior year.

Note: This section does not apply if a taxing unit is continuing to calculate its voter-approval tax rate in the manner provided for a special taxing unit because it is still within the disaster calculation time period detailed in Tax Code Section 26.042(a) because it has not met the conditions in Tax Code Section 26.042(a)(1) or (2).

Line	Emergency Revenue Rate Worksheet	Amount/Rate
73.	<b>2021 adopted tax rate.</b> Enter the rate in Line 4 of the <i>No-New-Revenue Tax Rate Worksheet</i> .	\$ <u>0.446600</u> /\$100
74.	<b>Adjusted 2021 voter-approval tax rate.</b> Use the taxing unit's Tax Rate Calculation Worksheets from the prior year(s) to complete this line.  If a disaster occurred in 2021 and the taxing unit calculated its 2021 voter-approval tax rate using a multiplier of 1.08 on Disaster Line 41 (D41) of the 2021 worksheet due to a disaster, enter the 2021 voter-approval tax rate as calculated using a multiplier of 1.035 from Line 49. - or - If a disaster occurred prior to 2021 for which the taxing unit continued to calculate its voter-approval tax rate using a multiplier of 1.08 on Disaster Line 41 (D41) in 2021, complete the separate <i>Adjusted Voter-Approval Tax Rate for Taxing Units in Disaster Area Calculation Worksheet</i> to recalculate the voter-approval tax rate the taxing unit would have calculated in 2021 if it had generated revenue based on an adopted tax rate using a multiplier of 1.035 in the year(s) following the disaster. <sup>48</sup> Enter the final adjusted 2021 voter-approval tax rate from the worksheet. - or - If the taxing unit adopted a tax rate above the 2021 voter-approval tax rate without calculating a disaster tax rate or holding an election due to a disaster, no recalculation is necessary. Enter the voter-approval tax rate from the prior year's worksheet.	\$ <u>0</u> /\$100
75.	<b>Increase in 2021 tax rate due to disaster.</b> Subtract Line 74 from Line 73.	\$ <u>0.446600</u> /\$100
76.	<b>Adjusted 2021 taxable value.</b> Enter the amount in Line 14 of the <i>No-New-Revenue Tax Rate Worksheet</i> .	\$ <u>33,065,781,616</u>
77.	<b>Emergency revenue.</b> Multiply Line 75 by Line 76 and divide by \$100.	\$ <u>147,671,780</u>
78.	<b>Adjusted 2022 taxable value.</b> Enter the amount in Line 25 of the <i>No-New-Revenue Tax Rate Worksheet</i> .	\$ <u>37,269,045,264</u>
79.	<b>Emergency revenue rate.</b> Divide Line 77 by Line 78 and multiply by \$100. <sup>49</sup>	\$ <u>0</u> /\$100
80.	<b>2022 voter-approval tax rate, adjusted for emergency revenue.</b> Subtract Line 79 from one of the following lines (as applicable): Line 49, Line D49 (disaster), Line 50 (counties), Line 58 (taxing units with the additional sales tax), Line 62 (taxing units with pollution control) or Line 67 (taxing units with the unused increment rate).	\$ <u>0.447544</u> /\$100

## SECTION 8: Total Tax Rate

Indicate the applicable total tax rates as calculated above.

<b>No-new-revenue tax rate.</b> .....	\$ <u>0.399647</u> /\$100
As applicable, enter the 2022 NNR tax rate from: Line 26, Line 27 (counties), or Line 56 (adjusted for sales tax). Indicate the line number used: <u>26</u>	
<b>Voter-approval tax rate.</b> .....	\$ <u>0.447544</u> /\$100
As applicable, enter the 2022 voter-approval tax rate from: Line 49, Line D49 (disaster), Line 50 (counties), Line 58 (adjusted for sales tax), Line 62 (adjusted for pollution control), Line 67 (adjusted for unused increment), or Line 80 (adjusted for emergency revenue). Indicate the line number used: <u>67</u>	
<b>De minimis rate.</b> .....	\$ <u>0.000000</u> /\$100
If applicable, enter the 2022 de minimis rate from Line 72.	

## SECTION 9: Taxing Unit Representative Name and Signature

Enter the name of the person preparing the tax rate as authorized by the governing body of the taxing unit. By signing below, you certify that you are the designated officer or employee of the taxing unit and have accurately calculated the tax rates using values that are the same as the values shown in the taxing unit's certified appraisal roll or certified estimate of taxable value, in accordance with requirements in Tax Code. <sup>50</sup>

print  
here

Jayna Dean

Printed Name of Taxing Unit Representative

sign  
here

Jayna Dean

Taxing Unit Representative

8/02/2022

Date

<sup>48</sup> Tex. Tax Code §26.042(c)

<sup>49</sup> Tex. Tax Code §26.042(b)

<sup>50</sup> Tex. Tax Code §§ 26.04(c-2) and (d-2)



**Section 26.05(b) of Property Tax Code**  
**Worksheet for Determination of Steps Required for Adoption of Tax Rate**  
**City of Frisco**

<b>M&amp;O Tax Increase in Current Year</b>	
1. Last year's taxable value, adjusted for court-ordered reductions. Enter Line 8 of the No-New-Revenue Tax Rate Worksheet.	\$36,319,839,788
2. Last year's M&O tax rate. Enter Line 28 of the Voter-Approval Tax Rate Worksheet.	\$0.295215/\$100
3. M&O taxes refunded for years preceding tax year 2021. Enter Line 31A of the Voter-Approval Tax Rate Worksheet.	\$849,694
4. TIF Adjustment. Enter Line 31B of the Voter-Approval Tax Rate Worksheet.	\$6,366,370
5. Last year's M&O tax levy. Multiply line 1 times line 2 and divide by 100. To the result, add line 3 and subtract line 4.	\$101,704,939
6. This year's total taxable value. Enter line 21 of the No-New-Revenue Tax Rate Worksheet.	\$38,900,754,556
7. This year's proposed M&O tax rate. Enter the proposed M&O tax rate approved by the Governing Body.	\$0.290928/\$100
8. This year's M&O tax levy. Multiply line 6 times line 7 and divide by 100.	\$113,173,187
9. M&O Tax Increase (Decrease). Subtract line 5 from line 8.	\$11,468,248
<b>Comparison of Total Tax Rates</b>	
10. No-New-Revenue Total Tax Rate.	\$0.399647/\$100
11. This year's proposed total tax rate.	\$0.446600/\$100
12. This year's rate minus No-New-Revenue rate. Subtract line 10 from line 11.	\$0.046953
13. Percentage change in total tax rate. Divide Line 12 by line 10.	11.75%
<b>Comparison of M&amp;O Tax Rates</b>	
14. No-New-Revenue M&O Tax Rate. Enter line 39 of the Voter-Approval Tax Rate Worksheet.	\$0.272893/\$100
15. This year's proposed M&O tax rate.	\$0.290928/\$100
16. This year's rate minus No-New-Revenue rate. Subtract line 14 from line 15.	\$0.018035
17. Percentage change in M&O tax rate. Divide line 16 by line 14.	6.61%
<b>Raised M&amp;O Taxes on a \$100,000 Home</b>	
18. This year's taxable value on a \$100,000 home.	\$100,000
19. Last year's M&O tax rate.	\$0.295215/\$100
20. This year's proposed M&O tax rate.	\$0.290928/\$100
21. This year's raised M&O taxes. Subtract line 19 from line 20 and multiply result by line 18.	\$-4.29





